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# ANNUAL REPORT

of the Board of Trustees  
Southern Illinois University

1979-1980









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# Southern Illinois University - Board of Trustees

CARBONDALE, ILLINOIS 62901



June 30, 1980

The Honorable James R. Thompson  
Governor, State of Illinois

Sir:

We have the honor to submit to you herewith, in compliance with the law, the thirty-first annual report of the Board of Trustees of Southern Illinois University for the fiscal year July 1, 1979, to June 30, 1980.

Respectfully yours,

Carol Kimmel  
Secretary





## BOARD OF TRUSTEES

(as of June 30, 1980)

Ivan A. Elliott, Jr.  
Wayne Heberer  
Carol Kimmel  
William R. Norwood  
Harris Rowe  
Robert L. Saal  
A. D. Van Meter, Jr.  
Gregory L. Warren  
George T. Wilkins, Jr.

Carmi  
Belleville  
Rock Island  
Elk Grove Village  
Jacksonville  
Carbondale  
Springfield  
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A. D. Van Meter, Jr., Vice-Chairman  
Carol Kimmel, Secretary  
Alice Griffin, Executive Secretary  
R. D. Isbell, Board Treasurer  
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Carol Kimmel  
George T. Wilkins, Jr.

## ARCHITECTURE AND DESIGN COMMITTEE

A. D. Van Meter, Jr., Chairman  
Carol Kimmel  
William R. Norwood

## FINANCE COMMITTEE

Ivan A. Elliott, Jr., Chairman  
William R. Norwood  
Harris Rowe





## CONTENTS

### Minutes of Meetings

July 12, 1979 . . . . .	1
July 16, 1979 (Special) . . . . .	55
July 31, 1979 (Special) . . . . .	56
September 13, 1979 . . . . .	66
October 11, 1979 . . . . .	159
November 8, 1979 . . . . .	191
December 13, 1979 . . . . .	263
February 14, 1980 . . . . .	318
March 13, 1980 . . . . .	378
April 10, 1980 . . . . .	431
May 8, 1980 . . . . .	480
June 5, 1980 (Special) . . . . .	582
June 12, 1980 . . . . .	583
June 26, 1980 (Special) . . . . .	678
Index . . . . .	679

NOTE: Copies of all matters furnished to the Board in connection with personnel transactions appear in the monthly minutes as approved by the Board of Trustees and are on file in the Office of the Board of Trustees.





July 12, 1979

1

## CONTENTS

Roll Call . . . . .	4
Introduction of New Trustee, Dr. George T. Wilkins, Jr. . . . .	4
Introduction of New Student Trustees, Mr. Robert L. Saal, SIUC, and Mr. Gregory L. Warren, SIUE . . . . .	5
Recognition of Warren W. Brandt . . . . .	5
Trustee Reports . . . . .	6
Reports of Purchase Orders and Contracts, May, 1979, SIUC and SIUE . . . .	8
Change of Title of Master's Degree: Master of Science in City and Regional Planning to Master of City and Regional Planning, SIUE . . . . .	9
Approval of Conforming Language, Student Fee Policies, SIUE [Amendments to IV <u>Code of Policy</u> A-6-1-4), A-6-1-5), A-6-1-6), C-3-d and C-8-c] . . . . .	9
Project Approval and Recommendation of Architect: Energy Management System, SIUE . . . . .	11
Project Approval, Retention of Architect, and Authority for Approval of Plans and Specifications and Award of Contracts: Soccer Field Lighting, SIUE . . . . .	12
Various Capital Projects for Fiscal Year 1980: Release of Funds, and Architectural and Engineering Selection . . . . .	13
Off-Campus Program Location: Bachelor of Science Degree in Technical Careers (Fire Science Services) at The Chicago Fire Academy, Chicago, Illinois, SIUC . . . . .	14
Easement to General Telephone Company of Illinois: McLafferty Road Improvement, SIUC . . . . .	16
Additional Easements and Dedication of Rights of Way: Chautauqua Street Improvement, City of Carbondale, SIUC . . . . .	17
Award of Contract: Replacement of Roof, Trueblood Hall, University Park, SIUC . . . . .	18
Approval of Minutes of Meetings Held June 14 and 23, 1979 . . . . .	20
Amendment to the Medical Service and Research Plan, School of Medicine, SIUC [Appendix V <u>Code of Policy</u> (A)(11)] (Deferred) . . . . .	20

Committee Reports . . . . .	20
Executive Committee Report . . . . .	20
Award of Contracts: Quigley Hall Remodeling, SIUC . . . . .	21
Award of Contracts: Art Sculpture Foundry, SIUC . . . . .	23
Appellate Committee . . . . .	25
Second Application for Appeal of John W. Hale, SIUC . . . . .	25
Architecture and Design Committee . . . . .	25
Report on Chancellor Search Assistance Council . . . . .	25
Increase in Annual Salary for Acting Chancellor and President, SIUE . . . .	28
Project Approval and Selection of Architect: Renovations to Fourth Floor, East St. Louis Center, SIUE . . . . .	28
Reports and Announcements by the President, SIUE . . . . .	31
Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1981:	
Planning Statements and Program Review Procedures, SIUC . . . . .	33
Planning Statements, Major Change in Program Direction, and Program Reviews, School of Medicine, SIUC . . . . .	34
Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1981: Capital Budget Requests . . . . .	37
Reports and Announcements by the Acting Chancellor of the SIU System . . .	42
Notice of Proposed Increase: Tuition Charges for Inmates at State and Federal Correctional Centers, SIUC [Amendment to IV <u>Code of Policy</u> B-3] . . . . .	45
Approval of Plans and Specifications and Award of Contracts: School of Law Building, SIUC . . . . .	48
Approval of Plans and Specifications and Award of Contracts: Electron Microscopy Center, SIUC . . . . .	50
Reports and Announcements by the Acting President, SIUC . . . . .	53
Minutes of Special Meeting held July 16, 1979 . . . . .	55

CONTENTS

Roll Call . . . . .	56
Appointment of a Chancellor of the Southern Illinois University System . .	57
Introduction of Dr. Kenneth A. Shaw . . . . .	58
Statement by Dr. Kenneth A. Shaw . . . . .	59
Discharge of the Chancellor Search Assistance Council . . . . .	64
Dissolution of the Board Chancellor Search Committee . . . . .	64
Chairman's Expression of Gratitude to Dr. James M. Brown . . . . .	65



The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, July 12, 1979, at 9:35 a.m., in the Auditorium of the SIUC School of Medicine, Springfield, Illinois. The regular Chairman being present, the meeting was called to order. In the absence of the regular Secretary, with consent of the Board, the Chair appointed Trustee A. D. Van Meter, Jr., to serve as Secretary pro tem. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.  
 Mr. Wayne Heberer  
 Mr. William R. Norwood, Vice-Chairman  
 Mr. Harris Rowe, Chairman  
 Mr. Robert L. Saal  
 Mr. A. D. Van Meter, Jr., Secretary pro tem  
 Mr. Gregory L. Warren  
 Dr. George T. Wilkins, Jr.

The following member was absent:

Mrs. Carol Kimmel, Secretary

Executive Officers present were:

Dr. James M. Brown, Acting Chancellor of the SIU System  
 Dr. Hiram H. Lesar, Acting President, SIUC  
 Dr. Kenneth A. Shaw, President, SIUE

Members of the staff present were:

Mrs. Alice Griffin, Assistant Secretary  
 Mr. C. Richard Grunty, Legal Counsel  
 Mr. William I. Hemann, Financial Affairs Officer  
 Mr. R. D. Isbell, Treasurer and Capital Affairs Officer  
 Dr. Howard W. Webb, Jr., Academic Affairs Officer

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair introduced Dr. George T. Wilkins, Jr., who was appointed by Governor Thompson on June 29, 1979, and confirmed by the Illinois Senate on June 30, to serve on the SIU Board of Trustees. The Chair stated that Mr. Wilkins was a

medical doctor and, on behalf of the Board, he wished him a warm welcome. The Chair commented that Dr. Wilkins' name was an illustrious one in Illinois since his father had served as Superintendent of Public Instruction in the state.

The Chair also recognized officially the two new Student Trustees: Mr. Robert L. Saal, representing SIU at Carbondale; and Mr. Gregory L. Warren, representing SIU at Edwardsville.

The Chair pointed out that all of the new constituency heads had been introduced at the June meeting but the Chairman of the Council of Deans, SIUC. He introduced Dr. Gilbert H. Kroening, the new Chairman.

The Chair announced that Mrs. Carol Kimmel had met with the Board last evening, but she had to attend a long-standing commitment in Kansas City today and was unable to attend the meeting.

The Chair read the following:

RECOGNITION OF WARREN W. BRANDT

Resolution

WHEREAS, Warren W. Brandt served as President of Southern Illinois University at Carbondale from December 1, 1974 to June 30, 1979;

WHEREAS, His commitment to quality education and his untiring leadership on its behalf have improved the academic reputation and the professional prestige of the University, to the benefit of students, faculty, and staff;

WHEREAS, His vision has established practices which smooth the way for further improvement and greater development of the institution and its role in Southern Illinois and in higher education across the state;

WHEREAS, Through dedication, energy, enthusiasm, and commitment to the welfare of the area he made himself an integral part of the Southern Illinois region and earned the respect of its citizens;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Warren W. Brandt be commended and recognized for his contributions to Southern Illinois University at Carbondale, and that this commendation be communicated to him with an expression of appreciation and gratitude for his loyal, thoughtful, talented, and productive service to the University.

Mr. Van Meter moved approval of the resolution as read. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The Chair announced that the Board has a policy to evaluate the performance of the Chief Executive Officers on a regular basis and that the annual review shall be conducted by the Board during the month of June or such other time as the Chairman of the Board designates. He said that in view of the state of flux at the present time, he recommended that the annual evaluation not take place at this point of time and should be held in abeyance until current appointment of certain executive officers. The members of the Board consented to the Chair's recommendation.

The Chair made the following announcement:

On June 14, 1979, just prior to the open meeting of the Board held on that date, the Board met in closed session to consider matters regarding the appointment, employment or dismissal of employees or officers, and to receive advice of counsel on pending litigation. Due notice of that session was posted and delivered to the media as required by law. A closed session was also held July 11, 1979, jointly with the Chancellor Search Assistance Council, to discuss the contemplated appointment of a Chancellor for the SIU System, and due notice of that meeting was also given. Other than this joint meeting last evening, no closed session of the Board was scheduled or held this month.

Under Trustee Reports, the Chair said Mrs. Kimmel would have reported, if she had been present, that she attended the SIUE School of Dental Medicine Commencement on June 16, 1979.

Mr. Norwood reported he had attended a meeting of the Illinois Board of Higher Education on July 10, 1979, which was held at Southern Illinois University at Carbondale. He said that the members of the IBHE were very happy with the royal way that they had been treated while at SIUC. He reported that a member of the IBHE, Mr. John Gray Gilbert, had a golf outing for those so inclined on Monday, and that another member of IBHE, Mrs. Jane Hayes Rader, had been very gracious



July 12, 1979

7

in inviting the IBHE Board and some of the staff from SIUC down to her lovely home in Cobden, Illinois. He said that the beautiful home of Dr. and Mrs. Rader was situated on the third highest spot in Illinois. He said that Acting Chancellor Brown had provided a buffet dinner at the Holiday Inn which included Southern Illinois peaches. He reported that before the meeting began on the next morning, a slide program about Southern Illinois and Southern Illinois University at Carbondale had been presented, and it was very impressive. Under new units of instruction, Mr. Norwood said he was interested in an agreement between the College of Lake County and Gateway Technical Institute of Racine, Wisconsin, to share programs. He commented that he thought this was a step in the right direction and this matter should be looked at more closely in future months to see how it would relate to SIUE and the St. Louis area sharing programs. He reported that a year ago the University of Illinois had set up a computer system for their library services and that fourteen more colleges had been granted money to join this computer system. He said the idea was to make available to all of Illinois the library materials that were available to any university in the state. He stated that there had been a Report on Articulation presented on the transfer of community college students who have completed baccalaureate-oriented curricula to a senior college or university. He said that the IBHE had recommended three things: renew the commitment to develop a working relationship between the community colleges and senior colleges and universities; provide financial support by the IBHE through projects, grants, or contracts for community colleges and senior institutions; and jointly establish a standing committee on articulation of the IBHE and the Illinois Community College Board. Mr. Norwood said that the IBHE presented a Report on the Urban Health Program at the University of Illinois Medical Center. He said that the last two years have been described as planning years, and that there were six areas they were planning to work in, and all six

of them were in the planning state. He reported that the Legislature had resolved that the IBHE should continue its cost studies. On Student Access and Choice, Mr. Norwood said the final verbal reports had been presented, and that Acting Chancellor Brown had given a presentation for the SIU System, copies of which will be sent to the Board at a later date. He said that the decision had been made that the future direction should be identification of changes in the procedures to enhance student access and choice, analysis of national studies, study of the impact of various policies on access and choice, analysis of the desirability, feasibility, and implications of the various alternatives, and development of a draft document with recommended policy changes, especially changes that could be implemented by Fiscal Year 1981. In this respect, he said that the students have always wanted an outside agency to make an analysis of the situation, and it would probably be determined at the September meeting of the IBHE whether an outside consultant will be used.

The Chair proposed that without objection, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, MAY, 1979, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective January 1, 1978, summary reports of purchase orders and contracts awarded during the month of May, 1979, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGE OF TITLE OF MASTER'S DEGREE: MASTER OF SCIENCE IN CITY AND  
REGIONAL PLANNING TO MASTER OF CITY AND REGIONAL PLANNING, SIUE

Summary

The proposed resolution would change the title of one master's degree in the School of Social Sciences, SIUE. The change will more accurately reflect the program and its content.

Rationale for Adoption

The existing degree is considered to be a professional, terminal degree. The original title is not consistent with degree titles used by other institutions offering the same training. The faculty is unanimous in its opinion that the title should be changed to indicate that the program at SIUE leads to a terminal degree.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The proposed change in title of this degree is the result of faculty study and has been reviewed and agreed upon by committees of the School of Social Sciences and the Graduate School, SIUE. Approval is recommended by the Vice-President and Provost and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Master of Science in City and Regional Planning at Southern Illinois University at Edwardsville be and is hereby renamed and approved as Master of City and Regional Planning; and

BE IT FURTHER RESOLVED, That this action be reported as a reasonable and moderate extension of an existing program to the staff of the Illinois Board of Higher Education for information.

APPROVAL OF CONFORMING LANGUAGE, STUDENT FEE POLICIES, SIUE  
[AMENDMENTS TO IV CODE OF POLICY A-6-1-4), A-6-1-5), A-6-1-6), C-3-d AND C-8-c]

Summary

This matter approves changes in fee title references in fee policies for SIUE to conform the language in those policies to the fee structure which will be in effect at SIUE beginning Fall Quarter, 1979.

Rationale for Adoption

At its meeting of June 14, 1979, the Board approved a general restructuring of student fees at SIUE to be effective Fall Quarter, 1979. That matter changed the name of the Student Activity Fee and abolished the Student



Welfare and Recreation Trust Fund Fee, SIUE. This action conforms the language of fee policies for SIUE to be in accord with the fee structure approved by the Board. The policies were inadvertently omitted from the fee restructuring matter.

The matter also corrects a title reference, from Chancellor to President, in one of the fee policies.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not appropriate to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Fall Quarter, 1979, IV Code of Policy A-6-1-4), A-6-1-5), A-6-1-6), C-3-d and C-8-c be and are hereby amended to read as follows:

1. 4) Tuition for the number of hours enrolled in the University and the Student Welfare and Activity Fee shall be waived for persons who serve as "cooperating teachers" in conjunction with SIUE student teaching programs, such waivers to be awarded on the basis of one academic term's waiver of tuition and Student Welfare and Activity Fee for each academic term in which the cooperating teacher actually has an SIUE student teacher assigned to his or her classroom; provided such waivers may be used for any academic term beginning within one year of the academic term in which a student teacher was assigned to the cooperating teacher involved.
- 5) Tuition for the number of hours enrolled in the University at the graduate level and the Student Welfare and Activity Fee shall be waived for persons who serve as directly assigned "supervisory personnel" in the agencies and institutions which cooperate in the SIUE psychiatric-mental health graduate nursing program, such waivers to be awarded on the basis of one academic term's waiver of tuition and Student Welfare and Activity Fee for each academic term in which the supervising individual actually has an SIUE graduate nursing student assigned to them; provided such waivers may be used for any academic term beginning within one year of the academic term in which a graduate nursing student was assigned to the supervising individual involved.
- 6) Tuition for the number of hours enrolled in the University at the graduate level and the Student Welfare and Activity Fee shall be waived for persons who serve as directly assigned field instructors in the agencies and institutions which cooperate in the SIUE Social Work Program, such waivers to be awarded on the basis of one academic term's waiver of tuition and the Student Welfare and Activity Fee for each 12 student credit hours of work



performed under the supervision of the field instructor; provided such waivers may be used for any academic term beginning within one year of the academic term in which the social work student was assigned to the field instructor and completed the 12 credit hour requirement.

3. d. Activities and Related Quarterly Fees. Students attending the School of Dental Medicine shall pay the following fees each quarter, in an amount and in a manner which the Board has established for all other in-state and out-of-state students enrolled in the several other schools of the University: (1) Student Welfare and Activity Fee, (2) University Center Fee, and (3) Athletic Fee.
8. c. Exemption from the Textbook Rental Fee or the Student Welfare and Activity Fee, or both, is authorized for any course wherein it is certified by the President having jurisdiction over the curriculum of which this course is a part, that such course will be conducted primarily at a location so remote from the regular instructional centers of any campus as to afford the students enrolled no substantial benefit from the programs supported by one or more of these fees. No student shall by enrollment in such a course acquire the right to participate in any program supported in whole or in part by a fee from which exemption has been granted.

PROJECT APPROVAL AND RECOMMENDATION OF ARCHITECT:  
ENERGY MANAGEMENT SYSTEM, SIUE

Summary

This matter recommends to the Capital Development Board the architect which SIUE desires to have retained for the CDB project titled: Energy Management System, Project #825-030-014.

Funding for the project in the amount of \$257,000 was provided in the Fiscal Year 1979 appropriations to CDB for projects submitted as part of the SIU capital budget.

Rationale for Adoption

This project, under CDB jurisdiction, provides for the installation of an interfacing system to connect the temperature control sensing points of the heating, ventilating, and air conditioning systems in SIUE buildings to an existing computer in order to monitor and regulate building environmental conditions automatically. The project was approved as part of the Fiscal Year 1979 capital budget request of the SIU System.

Three firms expressed an interest in the project and were considered for recommendation: Hall-Schwartz and Associates, Decatur, Illinois; Engineered Systems, Belleville, Illinois; and PGA Engineers, Incorporated, St. Louis, Missouri. PGA Engineers, Incorporated, is recommended based on a review and assessment of experience with this type of work by the respective firms. PGA Engineers have the greatest experience in this field among the three firms, and

have performed similar projects for several governmental agencies and private corporations.

This recommendation has been forwarded to the Board's Architecture and Design Committee.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The firm of PGA Engineers, Incorporated, St. Louis, Missouri, be recommended to the Illinois Capital Development Board for retention as architect for the CDB project, Energy Management System, Southern Illinois University at Edwardsville.
- (2) The project for installation of an Energy Management System, with a budget in the amount of \$257,000 provided from Capital Development Bond funds, is approved.

#### PROJECT APPROVAL, RETENTION OF ARCHITECT, AND AUTHORITY FOR APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS: SOCCER FIELD LIGHTING, SIUE

#### Summary

This matter grants project approval, authorizes retention of the architect, and requests that members of the Executive Committee of the Board be vested with authority to approve plans and specifications and award contracts to install lighting fixtures at the soccer field at SIUE. Funding of approximately \$65,000 for the project will be from Athletic Fee funds.

#### Rationale for Adoption

This project will install stadium-type lighting fixtures at the soccer field on the SIUE campus in order to permit night soccer games. Night soccer games have been scheduled as part of the regular season for 1979-80 for the SIUE Cougars. Night games are expected to increase attendance and thereby revenues generated for the intercollegiate athletics program. Installation of lighting on the field will also increase the attractiveness of the SIUE facility as a potential site for future soccer tournaments.

The matter authorizes retention of the firm of Fields, Goldman and McGee, Mt. Vernon, Illinois, as architect/engineer on the project. Services of this firm are necessary primarily for the extension of additional electrical

service to the field area. The extension of electrical service will provide sufficient capacity for this project and a reserve for possible future development at the athletic field area. The firm was selected on the basis of past experience on University projects and their certification as both architects and mechanical engineers.

Authorization for members of the Executive Committee to approve plans and specifications and to award contracts is sought because no Board meeting is scheduled for August. In order to meet deadlines and have the lighting installed by the beginning of the soccer season, action is needed prior to September.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Plans to provide lighting on the soccer field were initiated by the Intercollegiate Athletics Committee, SIUE. This matter is recommended by the Vice-President for Student Affairs, the Vice-President for Business Affairs, and the President, SIUE.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project for capital improvements to install lighting on the SIUE soccer field be and is hereby approved as presented to the Board this date, with a budget of \$65,000 funded from Athletic Fees being approved for the project.
- (2) Retention of the firm of Fields, Goldman and McGee, Mt. Vernon, Illinois, to provide architectural and engineering services in connection with this project be and is hereby approved, provided that fees so paid do not exceed \$5,000 in total.
- (3) Members of the Executive Committee of the Board be and are hereby authorized to approve plans and specifications and to award contracts in connection with the project herein approved.

#### VARIOUS CAPITAL PROJECTS FOR FISCAL YEAR 1980: RELEASE OF FUNDS, AND ARCHITECTURAL AND ENGINEERING SELECTION

#### Summary

Final action of the General Assembly and of the Governor on appropriation bills containing capital projects for Fiscal Year 1980 will probably not occur by the time of the July 12, 1979 Board meeting. The Capital Development Board and this Board do not meet in the month of August, and it is desirable to make provisions for interim action on certain projects prior to the respective September meetings of the Boards.



This interim authority is requested for project approval, for permission to request release of funds, and to recommend to the Capital Development Board architecture and engineering firms on those projects included in the various capital appropriation bills. This will allow expediting of some of the projects.

#### Rationale for Adoption

The first scheduled meeting of either Board to take place after approval of appropriation bills will probably be in early September. It is necessary for the September agenda of the Capital Development Board to be prepared some time in August, and some means to allow the various steps in completing a capital project to take place as soon as possible is needed. Such action will allow many projects to be undertaken during more favorable weather.

Each project involved has been previously approved by the Board in the budget approval process, and in each instance involving design professionals the recommendations of the Architecture and Design Committee will be utilized.

#### Considerations Against Adoption

Action of the full Board in a regular session is always a preferable mode of operation, yet the benefits of expediting the projects and cooperating with the Capital Development Board have merit.

#### Constituency Involvement

This matter is initiated at the request of the Capital Development Board and the staff at SIUE.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University, in regular meeting assembled, That:

- (1) Permission is granted to request a release of Capital Development Bond funds for selected capital projects contained in the regular and reappropriation bills for Fiscal Year 1980.
- (2) Permission is granted to identify selection of an architectural or engineering firm to the Capital Development Board of any of the selected projects, with concurrence of at least two members of the Architecture and Design Committee.

OFF-CAMPUS PROGRAM LOCATION: BACHELOR OF SCIENCE DEGREE IN TECHNICAL CAREERS (FIRE SCIENCE SERVICES) AT THE CHICAGO FIRE ACADEMY, CHICAGO, ILLINOIS, SIUC

#### Summary

This agenda item requests approval for the School of Technical Careers, SIUC, to offer a program leading to the Bachelor of Science degree in Technical Careers (Fire Science Services) at The Chicago Fire Academy, Chicago, Illinois.



Approval by the Board of Trustees is requested in order that the University may comply with current IBHE policy which requires approval from the Illinois Board of Higher Education for institutions to offer degree programs at new off-campus locations within the State of Illinois.

#### Rationale for Adoption

At its September, 1976 meeting, the Illinois Board of Higher Education approved policy statements concerning off-campus degree credit activities by Illinois colleges and universities. The policies require the institution to receive program approval from the Illinois Board of Higher Education for all new off-campus programs and for existing off-campus programs to be offered at new locations.

The Bachelor of Science in Technical Careers is an approved degree program. The primary objective of the Fire Science Services emphasis in the degree program is to provide students intent upon a career in fire services the option of pursuing advanced work in their chosen career field while acquiring a general education leading to the baccalaureate degree. The program will include upper division fire science courses and coursework in the areas of industrial technology, economics, and political science. Students who have completed the Associate in Applied Science degree may by enrolling in these courses complete requirements for the Bachelor of Science degree in Technical Careers.

The delivery of the program is proposed at Chicago in response to requests from The Chicago Fire Academy, from fire science professionals, and from prospective students in that area of the State of Illinois. Place-bound students in that area of the state do not currently have access to baccalaureate degree programs which provide advanced training in fire science services. Southern Illinois University at Carbondale in cooperation with community colleges in the Chicago area can meet the needs of these place-bound students through delivery of this program.

#### Considerations Against Adoption

The University knows of no such considerations.

#### Constituency Involvement

The delivery of this program at this location is proposed by the administration and faculty of the baccalaureate program of the School of Technical Careers. The matter is endorsed by the Dean of the School of Technical Careers, the Dean of the Division of Continuing Education, and by the Vice-President for Academic Affairs and Research. The resolution is recommended for adoption by the Vice-President for Academic Affairs and Research and by the President, SIUC.

#### Resolution

WHEREAS, There is an identified need for the delivery of the Bachelor of Science degree in Technical Careers (Fire Science Services) at new off-campus locations to enhance the career opportunities for fire science professionals and this need can be met by Southern Illinois University at Carbondale;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the School of Technical Careers of Southern Illinois University at Carbondale be and is hereby authorized to offer a course of study leading to the Bachelor of Science degree in Technical Careers (Fire Science Services) at The Chicago Fire Academy, Chicago, Illinois; and

BE IT FURTHER RESOLVED, That this authorization is subject to the approval of the Illinois Board of Higher Education.

EASEMENT TO GENERAL TELEPHONE COMPANY OF ILLINOIS:  
McLAFFERTY ROAD IMPROVEMENT, SIUC

Summary

This agenda item seeks the granting of an easement to the General Telephone Company of Illinois for purposes of relocating a telephone cable from the west side of McLafferty Road to the east side of McLafferty Road. The change is necessary inasmuch as the City of Carbondale is shifting the north portion of McLafferty Road westward and thereby eliminating a hazardous crossing where McLafferty Road now intersects Chautauqua Street. The relocation of the cable will be entirely at the expense of the General Telephone Company of Illinois.

Rationale for Adoption

The granting of this easement is a necessary adjunct to the City of Carbondale's plan to widen and improve Chautauqua Street and to realign McLafferty Road. This plan was approved by the Board of Trustees at its March 8, 1979 meeting. It will be necessary to relocate the cable before construction begins on the realignment of McLafferty Road.

The relocated cable will run southward from Chautauqua Street for a distance of approximately 1,860 feet. The cable will lie approximately 35 feet east of the existing east right-of-way line of McLafferty Road. The cable cannot be relocated west of McLafferty Road because of the near proximity of a pond.

Considerations Against Adoption

None is known. The proposed telephone cable was discussed with the Dean, School of Agriculture, SIUC, who has approved of the cable relocation.

Constituency Involvement

Being primarily an administrative matter, constituency heads per se were not involved inasmuch as this project is a necessary segment of a previously approved project. The project is approved and recommended by the President, SIUC; the Vice-President for Campus Services; the Director of Facilities Planning; the Director of Physical Plant; and the Director of Public Works, City of Carbondale.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:



- (1) The project to be initiated, constructed, and fully financed by the General Telephone Company of Illinois in order to relocate a telephone cable to lie along the east side of McLafferty Road be and is hereby approved.
- (2) An easement be granted to the General Telephone Company of Illinois for purposes of relocation said telephone cable. University property over which the grant is given and the location of the line to be constructed thereon are described as follows: Part of the (W-1/2) (NE-1/4) of Section 29 (Tract 29-5-a-1 and Tract 29-16-a) of T9S-R1W of 3rd PM.

The telephone cable to traverse north to south along the existing east right-of-way line of McLafferty Road for approximately 1,860 feet from the north boundary line of Section 29. Telephone cable to be buried at a depth of 30 inches and not to exceed more than 35 feet east of the existing east right-of-way line of McLafferty Road.

Descriptions of University tracts 29-5-a-1 and 29-16-a are appended hereto and made a part hereof.

- (3) The General Telephone Company of Illinois to relocate said cable at any time upon request of SIUC at no cost to the University.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

ADDITIONAL EASEMENTS AND DEDICATION OF RIGHTS OF WAY:  
CHAUTAUQUA STREET IMPROVEMENT, CITY OF CARBONDALE, SIUC

Summary

This agenda item seeks the granting of additional temporary easements and permanent dedication of rights of way to the City of Carbondale in order that the City may complete their arrangements and award contracts for the construction work to improve Chautauqua Street and McLafferty Road.

Rationale for Adoption

On March 8, 1979, the Board of Trustees gave approval, granted easements and rights of way to the City of Carbondale in order for the City to widen and improve Chautauqua Street, provide sidewalks along the north side of Chautauqua Street, realign McLafferty Road to eliminate a dangerous intersection, provide for embankments which the City will maintain, and also provide for the adequate run-off of water. In the interim period since the City made its original requests for easements, refinements in engineering now call for five very small temporary easements at various locations for a total of 0.52 acres and dedication of small permanent rights of way at three various locations which total 0.182 acres.

### Considerations Against Adoption

None is known. The easements and dedication of rights of way are of particular importance in matters relative to water run-off on campus property.

### Constituency Involvement

Being primarily an administrative follow-up of a previously approved matter, constituency heads per se were not involved. The project is recommended by the President, SIUC; the Vice-President for Campus Services; the Director of Facilities Planning; the Director of Physical Plant; and the Director of Public Works, City of Carbondale.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The proposal to grant additional temporary easements and dedication of rights of way to the City of Carbondale for the Chautauqua Street improvement be and are hereby approved.
- (2) Temporary easements and dedication of rights of way shall be according to tract descriptions appended hereto and made a part hereof.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

AWARD OF CONTRACT: REPLACEMENT OF ROOF, TRUEBLOOD HALL, UNIVERSITY PARK, SIUC

### Summary

This agenda item seeks the award of a contract to provide a new roof on Trueblood Hall, University Park, SIUC, which serves as the commons building in the University Park housing area east of the Illinois Central Gulf Railroad tracks. Trueblood Hall provides dining halls, recreation areas, and for housing administrative offices.

Planning for this project was performed in-house by Physical Plant Engineering Services.

Funding for this project will be through resources generated from Housing operations utilizing the East Campus Operations Business Account.

Total reduced project cost for contract award and contingency is \$95,000.

### Rationale for Adoption

Trueblood Hall was activated in 1965 and the extremes of summer and winter weather have taken their toll. The roof has been serviced and patched

a great many times and any further maintenance would be expensive and short-lived. The roof needs to be replaced before there is significant interior damage to the building and there is a need to eliminate a costly and continuing maintenance program.

This project was earlier approved by the Board of Trustees at its September 14, 1978 meeting at an estimated cost of \$125,000, plus a ten percent contingency. The low bid now calls for a contract award of \$87,000, and a contingency of \$8,000.

#### Considerations Against Adoption

None is known. This project does not require funding from state funds.

#### Constituency Involvement

Inasmuch as these projects are primarily a matter of housekeeping and administration, constituency heads per se were not involved. These projects are approved and recommended by the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of Housing, the Director of Facilities Planning, and the Director of Physical Plant, SIUC.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project budget to provide and install a new roof on Trueblood Hall at a cost of \$95,000 be and is hereby approved.
- (2) A contract in the amount of \$87,000 be awarded to United Design Engineers, St. Louis, Missouri, for the general work.
- (3) A contingency in the amount of \$8,000 be and is hereby approved for the new Trueblood Hall roof.
- (4) Final plans, working drawings, and specifications as prepared by Physical Plant Engineering Services are approved as submitted to the Office of the Board of Trustees and placed on file in accordance with IV Bylaws 1.
- (5) This project is to be funded out of the East Campus Operations Business Account.
- (6) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, May, 1979, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll -



Edwardsville; the approval of Minutes of meetings held June 14 and 23, 1979; Change of Title of Master's Degree: Master of Science in City and Regional Planning to Master of City and Regional Planning, SIUE; Approval of Conforming Language, Student Fee Policies, SIUE [Amendments to IV Code of Policy A-6-1-4), A-6-1-5), A-6-1-6), C-3-d and C-8-c]; Project Approval and Recommendation of Architect: Energy Management System, SIUE; Project Approval, Retention of Architect, and Authority for Approval of Plans and Specifications and Award of Contracts: Soccer Field Lighting, SIUE; Various Capital Projects for Fiscal Year 1980: Release of Funds, and Architectural and Engineering Selection; Off-Campus Program Location: Bachelor of Science Degree in Technical Careers (Fire Science Services) at The Chicago Fire Academy, Chicago, Illinois, SIUC; Easement to General Telephone Company of Illinois: McLafferty Road Improvement, SIUC; Additional Easements and Dedication of Rights of Way: Chautauqua Street Improvement, City of Carbondale, SIUC; Award of Contract: Replacement of Roof, Trueblood Hall, University Park, SIUC; and deferred Amendment to the Medical Service and Research Plan, School of Medicine, SIUC [Appendix V Code of Policy (A)(11)]. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal, Gregory L. Warren; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Committee Reports, Mr. Heberer presented the following:

#### EXECUTIVE COMMITTEE REPORT

By action at the June 14, 1979 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board of Trustees to award construction contracts for Quigley Hall Remodeling, SIUC, and for a School of Art Project, SIUC. The following matters were so approved and is reported to the Board at this time pursuant to III Bylaws 1:

AWARD OF CONTRACTS: QUIGLEY HALL REMODELING, SIUC

This item requests that members of the Executive Committee approve plans and specifications and award contracts in order to remodel a portion of the ground floor in Quigley Hall to accommodate the relocation of Black American Studies and Community Development Services. Total contract award is \$80,548. Contingency and other ancillary work will raise the total project cost to \$90,000.

Planning and engineering work was performed in-house by Physical Plant Engineering Services.

Rationale for Adoption

Bids on the above project were received on June 21, 1979. Inasmuch as state funds are involved in this project, the funds must be encumbered by June 30, 1979. Under normal procedures, the award of contracts would have been brought to the Board of Trustees at its regular July 12, 1979 meeting.

The project to remodel Quigley Hall for the relocation of Black American Studies and Community Development Services was approved by the Board of Trustees at its July 13, 1978 meeting. Funding will be through Academic Affairs General and Physical Plant Projects.

While this project was originally approved in the estimated amount of \$58,300, a slight increase in the number of square feet to be remodeled plus a decision to add carpeting to the areas has increased the estimated cost of the project to \$73,000. Carpeting will be provided for Black American Studies, Community Development Services, and the Department of Social Welfare. Except for mechanical equipment space, these three units occupy the entire ground floor of Quigley Hall. With the receipt of bids, the total project cost has now escalated to a much higher figure. This is primarily due to the general contractor's bid and relates to the complexity and risk in doing construction work below grade level. The budget for this project is as follows:

Contract Awards	\$80,548
Contingency	7,162
Telecommunications	1,040
Moving, Clean up, Graphics	<u>1,250</u>
Total Project Cost	\$90,000

Five bids were received on the carpeting and three bids were received for the electrical work but only one bid each on the other classifications of work. Award of bid is recommended, however, because of the saturated construction market and difficulties involved in overextension of bonding power on the part of the contractors.

Funding for this project comes from Physical Plant Projects (\$49,000), Academic Affairs General (\$21,800), and Academic Affairs Activities (\$19,200).

### Considerations Against Adoption

None is known, although some unit heads have expressed concern about the inconveniences caused by moving and the need to get resettled.

### Constituency Involvement

Involved in this project is the Dean, College of Human Resources; the Dean, College of Education; and the College of Human Resources ad hoc committee on space allocations within Quigley Hall who developed the original space proposal. This project is recommended by the President, SIUC; the Vice-President for Academic Affairs and Research; the Vice-President for Campus Services; the Director of Facilities Planning; and the Director of Physical Plant.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to remodel Quigley Hall for the relocation of Black American Studies and Community Development Services at a total project cost of \$90,000 be and is hereby approved.
- (2) A contract in the amount of \$47,390 be awarded to the R. B. Stephens Construction Company, Carbondale, Illinois, for the general work.
- (3) A contract in the amount of \$1,000 be awarded to H & H Plumbing, Heating, and Electric, Mt. Vernon, Illinois, for the plumbing work.
- (4) A contract in the amount of \$4,013 be awarded to Quality Sheet Metals, Inc., Carbondale, Illinois, for the ventilation and air conditioning work.
- (5) A contract in the amount of \$21,950 be awarded to the Carbondale Electric Company, Carbondale, Illinois, for the electrical work.
- (6) A contract in the amount of \$6,195 be awarded to Niemann Carpet Mart, Murphysboro, Illinois, to furnish and install carpeting.
- (7) Final plans, working drawings, and specifications are approved as submitted to the Office of the Board of Trustees and placed on file in accordance with IV Bylaws 1.
- (8) The project is to be funded out of the Academic Affairs General account, the Academic Affairs Activities account, and the Physical Plant Projects account.
- (9) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.



AWARD OF CONTRACTS: ART SCULPTURE FOUNDRY, SIUCSummary

This item requests that members of the Executive Committee approve plans and specifications and award contracts for the School of Art Project. Total contract award is \$109,316. Contingency and other ancillary work will call for a total project cost of \$128,250.

Rationale for Adoption

Approval for the School of Art Project was given by the Board of Trustees on May 10, 1979. On June 14, 1979, the Board vested authority in the members of the Executive Committee to approve plans and award of contracts. This action was requested inasmuch as bids for the project were due on June 21, 1979, and the University must have its share of the project committed by the end of the current fiscal year, June 30, 1979, in order to be eligible for the \$100,000 Kresge grant. Under normal scheduling, this project would have come to the Board at its July meeting.

Having received bids for the project, the budget is now as follows:

Contract Awards	\$109,316
Contingency	9,684
Telecommunications	250
Moving, Clean up, Graphics	<u>9,000</u>
Total Project Cost	\$128,250

In addition to the \$100,000 Kresge grant, funds from Academic Affairs Activities (\$28,250) will provide for the project.

This project will remodel Building 0894, formerly Physical Plant storage, into a Sculpture Foundry for the School of Art.

Planning and preparation of bid documents were done in-house by Physical Plant Engineering Services.

Considerations Against Adoption

None is known.

Constituency Involvement

This project has had the involvement and recommendation of the President, SIUC; the Vice-President for Academic Affairs and Research; the Vice-President for Campus Services; the Director of the School of Art; the Director of Facilities Planning; and the Director of Physical Plant. Faculty and students in the School of Art have also been involved.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:



- (1) The project to remodel Building 0894 into a Sculpture Foundry for the School of Art at a total project cost of \$128,250 be and is hereby approved.
- (2) A contract in the amount of \$78,225 be awarded to the R. B. Stephens Construction Company, Carbondale, Illinois, for the general work.
- (3) A contract in the amount of \$4,857 be awarded to H & H Plumbing, Heating, and Electric, Mt. Vernon, Illinois, for the plumbing work
- (4) A contract in the amount of \$8,500 be awarded to Weller's Inc., Carbondale, Illinois, for the heating and piping work.
- (5) A contract in the amount of \$3,749 be awarded to Quality Sheet Metals, Inc., Carbondale, Illinois, for the ventilation and air conditioning work.
- (6) A contract in the amount of \$13,985 be awarded to the Carbondale Electric Company, Carbondale, Illinois, for the electrical work.
- (7) Sums of \$10,000 for contingency, \$250 for telecommunications, and \$9,000 for moving, clean up, and graphics be and are hereby approved for the School of Art project.
- (8) Final plans, working drawings, and specifications are approved as submitted to the Office of the Board of Trustees and placed on file in accordance with IV Bylaws 1.
- (9) Funding for this project to be provided through the Kresge Foundation Grant (\$100,000) and Academic Affairs Activities (\$28,250).
- (10) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Heberer moved approval of the resolutions as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal, Gregory L. Warren; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Mr. Elliott made the following report for the Appellate Committee regarding the second application for appeal of John W. Hale, SIUC:

John W. Hale, a police lieutenant at SIU at Carbondale, filed an application for appeal stating that the first and second shifts were supervised by police captains and that he should receive captain's pay while supervising the third shift. The reply was that acting as a shift supervisor was within the job description of a police lieutenant

No member of the Appellate Committee recommended that the application for appeal be granted. The full Board membership was given notice of that negative recommendation by mail more than ten days before the June meeting of the Board. That notice also stated that under our Bylaws unless the Board acted to reverse the Appellate Committee in June the application for appeal would be deemed to have been denied. No such Board action was taken, and I therefore report for the record that the aforesaid application for appeal is officially denied.

Mr. Elliott moved that the report be received. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Van Meter said that the Architecture and Design Committee did not have a report, but that the Committee had asked the staff to prepare a procedure for the Committee, and at the next meeting it expects to be in a position to recommend the adoption of procedures.

The Chair recognized Dr. Keith Sanders, Chairperson of the Chancellor Search Assistance Council, who reported on the recent activities of the Council partly for the benefit of the new Board members. He said that the Board of Trustees had met with the four top candidates for the position of Chancellor for interviews in St. Louis on June 23 and 24, and shortly thereafter the four top candidates began visiting the two campuses. He reported that each of the candidates met one day on the SIUE campus and one day on the SIUC campus. He explained that there had been two open meetings on each campus held to introduce each candidate, to let him talk about how he viewed the Office of Chancellor, and to give any member of the University or area community an opportunity to ask questions and

to participate in the meeting. He said that those meetings had drawn substantial numbers of people and there had been a good exchange at each. He felt that the fact that they went well was due in part to the enormous cooperation received from the constituency heads. He remarked that the School of Medicine in Springfield had sent a delegation to the Carbondale campus, and the School of Dental Medicine in Alton had sent a delegation to the Edwardsville campus, and to his knowledge everyone had had a chance to participate as completely and as fully as they wanted to in these open meetings. He stated that the meetings had generated some 500 responses from the University System in the form of evaluation forms, letters, telephone calls, and conversations. He reported that the Council had met the evening before at some length with the Board of Trustees in order to try to communicate the essence of the responses. He went on to say that every member of the Council had been asked for his or her opinion on any and all aspects of the search process for the candidates, and that he wanted the constituency heads and all of those who wrote letters to the Council to know that the Board had asked specifically that those evaluations be forwarded to it. He said he thought that every member of the Council had had a very central and highly influential role in the process of choosing a Chancellor. He explained that over the past two weeks the Board and the Council have participated in scores of telephone calls jointly and scores of telephone calls to campuses of the four candidates in an attempt to gain further insight into how they would do if they were chosen Chancellor, and that the reports on those telephone calls will be available to every Board member at the end of today's meeting. He also commented that a packet of complete information on the Chancellor candidates would be provided to the new Board members today.

Dr. Sanders said this may not be his last formal appearance he will make before the Board, but just in case it was, he wanted to indicate that there



were three groups who really ought to be thanked for their help thus far in this search: the Acting Chancellor and his staff for providing the Council with an enormous amount of support, statistical, secretarial, and occasionally moral; the Chancellor Search Assistance Council for being the most thoughtful, most conscientious, and most dedicated group of individuals he had ever had the good fortune to work with; and finally, the Board of Trustees. He said that there were a number of ways that could have been chosen that would have taken less of the Board's time, less effort, and less of its dedication and that this search process had been more open, more thoughtful, and more responsive to the campus communities than any other way. He concluded by saying that every member of the Council had great faith in the ultimate outcome of this process.

The Chair thanked Dr. Sanders, and said he did not believe he would ever hear himself make the statement that he approved of the search process which was so common to academia, but that with the diligence and dedication that the Council had shown, he could really say that he was deeply satisfied with the search process. He expressed the thought that this University could be proud of the candidates who have been willing to submit their names to this tremendous list which was now down to four names. The Chair thanked the Council and said it was his thought that there would probably be one more final meeting with the Council at a date yet to be determined.

The Chair announced that there would be an executive session of the Board held on Monday, July 16, 1979, at the Sangamo Club, Springfield, Illinois, at 6:30 p.m., to further consider the documents which Chairperson Sanders had described and which he will give to each Board member today. Unless the Board instructed him to the contrary, he would not contemplate that there would be a candidate named after that meeting, but there would be at some future time a public meeting of the Board providing the Board had an announcement to make and formal action to take.



Mr. Norwood said that as another Board member, he appreciated the diligence and the hard work that the Chairperson and the Chancellor Search Assistance Council had put into this task.

The Chair pointed out that if the Acting Chancellor and he left the meeting about 11:15, it was because they were supposed to participate in a bill signing ceremony in the Governor's Office which he hoped would confirm the seven and one-half percent salary figure. He commented that the two campuses would take care of the distribution of those funds as they had indicated, and it would be reported to the Board. He explained that this did not take care of one President and the Acting Chancellor on salary increases. He pointed out that Acting President Lesar's salary had been adjusted the previous month, and it would be appropriate at this time to adjust President Shaw's and Acting Chancellor Brown's salaries.

Mr. Norwood moved that the current annual salary of the Acting Chancellor of the SIU System and the President of Southern Illinois University at Edwardsville be increased by seven percent. This action would increase the annual salary of the Acting Chancellor from \$54,000 to \$57,780 per annum, and increase the annual salary of the President at SIUE from \$52,920 to \$56,624. The motion was seconded by Mr. Warren. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal, Gregory L. Warren; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

PROJECT APPROVAL AND SELECTION OF ARCHITECT:  
RENOVATIONS TO FOURTH FLOOR, EAST ST. LOUIS CENTER, SIUE

Summary

This matter grants project approval for the capital improvements to the fourth floor of the East St. Louis Center, SIUE. The improvements will air-

condition the fourth floor and remodel approximately one-half of the fourth floor to permit the establishment of a satellite dental clinic by the SIUE School of Dental Medicine. The matter also authorizes funds necessary to equip the clinic. Funding for the project in the total amount of approximately \$190,000 will be from the following sources: approximately \$100,000 for the remodeling and air conditioning work will be from Repair and Maintenance funds appropriated to the University as part of the Internal Operating Budget for Fiscal Year 1980; and approximately \$90,000 needed to equip the dental clinic will be from a combination of dental clinic income and general University funds.

#### Rationale for Adoption

For several years the School of Dental Medicine has been involved in discussions with the Metro-East Health Services Council regarding the establishment of a satellite dental clinic to service dental needs in the East St. Louis area. The Metro-East Council had indicated that they would acquire or construct a facility suitable for the clinic and make it available to the School of Dental Medicine under an affiliation agreement. Delays and a worsening financial situation on the part of the Metro-East Council have resulted in their inability to provide a physical facility for the satellite clinic. University officers propose to renovate the fourth floor of the East St. Louis Center and proceed with establishment of the clinic. This project will remodel about one-half of the fourth floor which the dental clinic will utilize. Depending upon the utilization of the clinic, the dental needs identified through the clinic operation, and then current fiscal considerations, the clinic may be expanded in the future.

Based on cost projections for the work to be performed and estimated market costs for similar work, University officers intend to do the work with in-house personnel from Plant Operations. Design drawings and necessary specifications will also be developed through Plant Operations. Estimates made by the Vice-President for Business Affairs and the Director of Plant Operations indicate that the project can be done in-house for substantially less than what bids for the work would be at current construction market prices.

Equipment funds for the clinic will be used to provide movable equipment for six operatory stations including dental chairs and lights, instruments, lab equipment, and other support equipment.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The faculty and administration of the School of Dental Medicine have worked in conjunction with the Director of the East St. Louis Center, the Director of Plant Operations, the Vice-President and Provost, and the Vice-President for Business Affairs, SIUE, in the development of this project. This matter is recommended for approval by the Vice-President and Provost, the Vice-President for Business Affairs, and the President, SIUE.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project for renovations to the fourth floor of the East St. Louis Center, with a budget of \$190,000, is approved.
- (2) Funds for renovation in the amount of \$100,000 will be provided from state appropriated funds from the Fiscal Year 1980 Internal Operating Budget, and funds in the amount of \$90,000 for equipment will be provided from dental clinic income and from general University funds.
- (3) Approval is granted to use Plant Operations staff for preparation of plans and specifications for subsequent approval of the Board.
- (4) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

President Shaw explained to the Board the activities that have occurred at the East St. Louis Center since the fall of 1977, which commenced with building some additional classrooms but then, because of the Auditor General's ruling that repairs could not be made to a building which we did not own, the project was stalled. He said the Broadview building was then purchased in the fall of 1978 with funds from the University, not from the Legislature. He reported that since the purchase additional renovation had taken place in preparation for the capital monies for the building in the amount of \$300,000 which had been approved by the Legislature. He said that the library was being moved out of the basement to the first floor, and the basement area will be a student lounge; it was close to completion but it could not be finished until the library was moved. He said that on the second floor, the health center and several additional classrooms have been completed. He distributed pictures of "before and after" of the wet laboratory on the fifth floor. He explained that all of the renovation had been done by SIUE personnel who were very dedicated people and had taken great pride



in this remodeling project. He said that the area was now ready for the Science Awareness Program which along with Upward Bound had been moved to the Center. He said that the fifth floor will be used for the wet laboratory and for offices and five classrooms for Upward Bound. He explained that some roof replacement and some major repairs to the air conditioning system on one of the floors had been made. He remarked that since the fall of 1977, \$180,000 of University money had been spent for renovation, and that this money had not been earmarked for Broadview and was not provided by the state, but came out of SIUE's own pocket. He said that the Dental Clinic would be on the fourth floor, and the actual opening of that clinic will probably be January 1.

Dr. Wilkins commented that the demand for dental services was going to far exceed what had been developed here. He said he thought it was extremely important to work with the local professionals and leadership in setting up priorities or the Dental Clinic was just going to be covered up.

After further discussion, Mr. Warren moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal, Gregory L. Warren; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUE, President Shaw said that at the last meeting the new Faculty Senate President had been out of town and he would like to recognize Dr. Robert A. Schultheis as the new constituency head.

President Shaw said he wanted to inform the Board of the status of the Student Legal Services program. He said that the Board had given permission to the University to work with the students in developing a legal services program



and to expend some of its SWRF monies for that purpose. He reported that the students had a very growth-producing year but it had not resulted in the selection of a person for that particular responsibility. He commented that the students learned how to go about picking the right kind of person; how to advertise the position; and learned that for the amount of money they were willing to pay they could not get the kind of person they desired. He reported that the students had gone back to the drawing board in an effort to attempt to obtain the kind of person that they need. He pointed out that at the May meeting when fee increases for students for the coming year were approved, a portion of those funds had been earmarked for the Student Legal Services program, and it was the intention to establish this program and to evaluate it under the strictures the Board set up last fall when this matter was discussed.

President Shaw announced that the Illinois Office of Education had awarded an \$18,000 grant to a business education program in the School of Business, which allowed high school teachers to return to the office environment for the summer so they could gain fresh insight in teaching secretarial and office skills.

President Shaw reported that the Master of Science in City and Regional Planning degree program had recently been given full accreditation by the National Educational Development Committee of the American Planners Association for a five-year period. He also reported that since the last meeting, SIUE had received over \$400,000 in grants which ranged in research and science and solar energy, dental team practice, nursing and mental health, manpower evaluation, and a whole host of activities that the faculties have been able to obtain outside funding for.

President Shaw announced that some of the faculty had been recognized both statewide and nationally as follows: Professor Robert N. Pendergrass, School of Science and Technology, had been named Chairman-elect of the Illinois Section of the Mathematical Association of America; Elizabeth Tarpey, Counselor

in the Academic Resource Center, had been named to the Editorial Board of the Journal of Developmental and Remedial Education; and Michael Quinn, Urban Studies Program, had been selected for the 1979-80 Danforth Foundation St. Louis Leadership Program.

The following matters were presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS,  
FISCAL YEAR 1981 (PLANNING STATEMENTS AND PROGRAM REVIEW PROCEDURES), SIUC

Summary

The RAMP submission presented herewith consists of two parts: Planning Statements and Program Review Procedures.

The Planning Statements, presented in three segments, include the following:

The current position of the institution with regard to its mission, role, and scope.

Major changes in program directions, reflecting an orderly progression of selective growth in specific program areas.

New and expanded/improved program development plans proposed for Fiscal Year 1981 and subsequent fiscal years.

The Program Review Procedures section of the Fiscal Year 1981 RAMP document confirms the continuation of the review procedures presented in Fiscal Year 1980. A revised schedule of departmental reviews, planned through Fiscal Year 1983, is outlined; and the results and recommendations of the reviews finalized during Fiscal Year 1979 are presented.

In summary, the Resource Allocation and Management Program planning documents confirm the previously stated goals and objectives of the institution, describe the proposed means for attaining those commitments; and provide for the derivation of the resource requirements necessary to accomplish the goals and objectives.

Rationale for Adoption

The Planning Statements are a comprehensive plan to project beyond Fiscal Year 1981 an effective use of University resources. The Planning Statements provide evidence of the ongoing nature of academic planning at the University. As with all such statements, projections beyond Fiscal Year 1981 must be considered as tentative.

Considerations Against Adoption

The University knows of none.

### Constituency Involvement

The Planning Statements were developed from planning documents submitted by academic and support units, and the administrative officers responsible for program planning, review, and implementation have been extensively involved. All vice-presidential areas and academic deans have shared responsibility for the development of the Planning Statements. Further, faculty, students, and the deans have participated in the department reviews. The Vice-President for Academic Affairs and Research and the President, SIUC, recommend approval of the documents submitted herewith.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing subsequent RAMP documents for Fiscal Year 1981, the Planning Statements and Program Review Procedures sections of the RAMP Planning Documents for Fiscal Year 1981 for Southern Illinois University at Carbondale be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Acting Chancellor of the Southern Illinois University System shall take appropriate steps to accomplish filing of these materials with the Illinois Board of Higher Education in accordance with prevailing practices of the Southern Illinois University System.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS,  
FISCAL YEAR 1981 (PLANNING STATEMENTS, MAJOR CHANGE IN PROGRAM  
DIRECTION, AND PROGRAM REVIEWS), SCHOOL OF MEDICINE, SIUC

### Summary

This resolution proposes authorizing the transmittal of School of Medicine RAMP Planning Documents, which include institutional mission, role and scope, a proposed major change in program direction, and program reviews and review schedules for Academic and Nonacademic programs, to the Illinois Board of Higher Education. The statements describe the medical school's anticipated programs for Fiscal Year 1981. The major change proposed is to switch from a three- to a four-year professional curriculum. The first four-year class of 96 students would enter in the summer of 1981.

### Rationale for Adoption

The School of Medicine has developed according to schedule, and has obtained the necessary accreditation from professional societies and degree approval from the Illinois Board of Higher Education. The attached statement will provide IBHE the information it needs to carry out its continued responsibility for assessment of needs, planning and program review for higher education in Illinois.

### Considerations Against Adoption

Various School of Medicine constituencies, including the faculty, have been involved in the preparation and review of this proposal. The proposal is



also approved and recommended by the Dean and Provost of the School of Medicine and the President, SIUC.

Resolution

WHEREAS, The School of Medicine of Southern Illinois University at Carbondale has continued to grow and meet its established goals and objectives; and

WHEREAS, The School of Medicine must provide the Illinois Board of Higher Education with information which will allow it to assess the needs of the School of Medicine;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved by this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing the subsequent RAMP documents for Fiscal Year 1981, the RAMP Planning Documents for Fiscal Year 1981 for the School of Medicine, Southern Illinois University at Carbondale, be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That appropriate steps be taken to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of the Southern Illinois University System.

Acting Chancellor Brown explained that these documents reflected part of the routine procedures in developing the ongoing budget appraisal and development with the IBHE and it perhaps would be most workable if the Carbondale officers would make themselves available for questions of the members of the Board.

The Chair recognized Dr. Frank E. Horton, Vice-President for Academic Affairs and Research, SIUC, who commented that this material was the product of a lot of people's effort on the campus because these planning statements emanate originally at the department level, move through the collegiate structure, and ultimately to the central administration, so there is relatively a large scale of participation in these reviews. He said that all new program activities also go through the constituency bodies and have been discussed by them on the campus.

The Chair stated that he continued to be impressed with the thoroughness with which the program review was accomplished on each campus, and he thought that these documents reflected the great work that was being done in this area.



He pointed out the fact that SIU's average faculty compensation had slipped substantially below the group five median, and that we had to continue to struggle to lift these faculty salary ranges in order to seek good people and to be able to keep them.

Vice-President Horton said it was the most serious problem we had, and he thought that the fact that the IBHE had conducted its own independent study and came to that same conclusion was significant. He said he would rather be able to say that the faculty was overpaid rather than underpaid.

After further discussion, Mr. Norwood moved approval of both resolutions as presented. The motion was duly seconded.

The Chair recognized Dr. Richard H. Moy, Dean and Provost of the School of Medicine, SIUC, who discussed the major change proposed to switch from a three- to a four-year professional curriculum. He said there was no question that an M.D. degree could be accomplished in thirty-six months of straight study, but the question kept coming up that because it could be done was not necessarily the same thing as saying that it should be done. He said that students consistently had the same comment at the end of three very arduous years that they were personally glad they had done it in three years and that it gave them an extra year of productive life, but given the opportunity to do it over they would prefer to take four years. He explained that there were some built-in problems that could not be solved: students frequently had to choose a residency program before they had finished the basic rotation through the clinical clerkships, which put them at a disadvantage of picking the specialty in which they might be most interested; and there was essentially no down-time to think, reflect, digest, and put things in perspective. He said that after very careful long deliberation with faculty and student participation that the recommendation was to convert to four years.

In answer to the Chair's question, Dean Moy replied that this matter would need the further approval of the Illinois Board of Higher Education.

Mr. Van Meter inquired whether this project would be accomplished without any change in the faculty. Dean Moy replied the change would be made without any increased resources from the state other than those already projected, but it would require an increase of faculty and continued increase and participation of part-time clinical and volunteer clinical faculty. He pointed out that one of the ways to expand faculty resources would be to reallocate internally some of the resources in the budget. He explained that one of the areas to be considered was the money paid in some thirteen locations in Springfield for leases. He said that space was being constructed with state and federal grants in the hospitals, and that money being paid in leases might be able to go back into our operating budget. He said that at this point almost a half a million dollars of the operating budget was tied up most unappropriately in lease commitments to our affiliated hospitals, and he said that the projections to increase enrollment and to convert to four years were very much involved with our ability to get those funds back into our operating budget.

The Chair pointed out that a motion had been made to approve the resolutions as presented and the motion had been duly seconded. After a voice vote, the Chair declared the motion to have passed unanimously.

The following matter was presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,  
FISCAL YEAR 1981: CAPITAL BUDGET REQUESTS

Summary

The formal RAMP documents for Capital Budget Requests are hundreds of pages long, and are composed of many tables that must reconcile with each other. To avoid restructuring these complex documents if changes are made at the time of final approval, this preliminary priority listing of projects by each University is presented to the Board.

(Because of the volume of the materials, only the summary sections are reproduced herein; the rest is on file in the Office of the Board of Trustees.)

Capital Budget Requests for Fiscal Year 1980A. SIUESUMMARY - EDWARDSVILLE

<u>Project Description/Budget Category</u>	<u>Request</u>	<u>Accumulative Total</u>
1. Multi-Purpose Bldg. - Structures/ Additions	\$9,592.0	\$
2. Arts Performance and Rehearsal Annex - Planning	376.4	9,968.4
3. East St. Louis Center - Remodeling/ Rehabilitation	517.5	10,485.9
4. Replacement of Roofs - Remodeling/ Rehabilitation	331.8	10,817.7
5. Handicapped and Safety Provisions - Remodeling/Rehabilitation	369.6	11,187.3
6. Computerized Energy Management System, Expansion and Improvement - Utilities	284.9	11,472.2
7. Communications Building Stage, Electrical System and Space Remodelings - Remodeling/ Rehabilitation	185.5	11,657.7
8. Resurface Roads and Drives - Site Improvements	525.6	12,183.3
9. Replacement of Carpeting - Remodeling/Rehabilitation	239.4	12,422.7
10. Replace Portions of Bluff Road - Site Improvements	658.5	<u>\$13,081.2</u>

SUMMARY - SCHOOL OF DENTAL MEDICINE

<u>Project Description/Budget Category</u>	<u>Request</u>	<u>Accumulative Total</u>
1. School of Dental Medicine Facility - Planning	\$1,781.3	<u>\$1,781.3</u>

B. SIUCSUMMARY - CARBONDALE

<u>Project Description/Budget Category</u>	<u>Request</u>	<u>Accumulative Total</u>
1. Women's Gym Remodel - Remodeling/ Rehabilitation	\$3,300.0	\$
2. Emission Control, Central Steam Plant - Site Improvements	25.0	3,325.0
3. Emission Control, Central Steam Plant - Equipment	12.5	3,337.5



<u>Project Description/Budget Category</u>	<u>Request</u>	<u>Accumulative Total</u>
4. Pulliam Hall Remodel - Planning	\$ 555.4	\$ 3,892.9
5. Phase II, Sub-Central Chilled Water System - Planning	470.0	4,362.9
6. Complete Communications Building, Phase I - Remodeling/Rehabilitation	685.0	5,047.9
7. Extend Campus Lighting System, Phase I - Site Improvements	200.0	5,247.9
8. Electrical Underground Distribution System Replacement, Phase I - Utilities	250.0	5,497.9
9. SR3 Remodeling SR3-1 Minor Projects under \$25,000 SR3-2 Section 504, Handicapped Accessibility - Remodeling/ Rehabilitation	1,715.0	7,212.9
10. Morris Library Addition - Planning	1,220.0	8,432.9
11. Central Steam Plant Addition - Planning	310.0	8,742.9
12. Service Building #3 - Planning	295.0	9,037.9
13. Morris Library Rehabilitation - Remodeling/Rehabilitation	1,595.0	10,632.9
14. Campus Site Improvements - Site Improvements	285.0	10,917.9
15. Transmitter Television System - Equipment	879.5	11,797.4
16. Creative & Performing Arts Building - Planning	475.0	<u>\$12,272.4</u>

SUMMARY - FOOD PRODUCTION AND RESEARCH PROJECTS, SIUC

<u>Project Description/Budget Category</u>	<u>Request</u>	<u>Accumulative Total</u>
1. Animal Waste Disposal - Remodeling/ Rehabilitation	\$ 330.0	\$
2. Ag Research Support Units - Buildings	480.0	810.0
3. Ag Research Support Units - Equipment	25.0	835.0
4. Ag Research Support Units - Utilities	10.0	845.0
5. Ag Research Support Units - Site Improvements	25.0	870.0
6. Ag Building Addition - Remodeling/ Rehabilitation	2,000.0	2,870.0
7. Ag Building Addition - Utilities	100.0	2,970.0
8. Central Livestock Arena - Buildings	1,100.0	4,070.0
9. Central Livestock Arena - Utilities	700.0	4,770.0
10. Central Livestock Arena - Equipment	60.0	4,830.0



<u>Project Description/Budget Category</u>	<u>Request</u>	<u>Accumulative Total</u>
11. Central Livestock Arena - Site Improvements	\$ 125.0	\$4,955.0
12. Dairy Center Replacement - Remodeling/Rehabilitation	1,350.0	6,305.0
13. Dairy Center Replacement - Utilities	165.0	6,470.0
14. Dairy Center Replacement - Site Improvements	150.0	<u>\$6,620.0</u>

SUMMARY - SCHOOL OF MEDICINE, SIUC

<u>Project Description/Budget Category</u>	<u>Request</u>	<u>Accumulative Total</u>
1. Clinical Support & Administrative Facility - Planning	\$ 390.0	\$
2. Clinical Support & Administrative Facility - Buildings, Additions, and/or Structures	4,874.8	5,264.8
3. Clinical Support & Administrative Facility - Site Improvements	152.8	5,417.6
4. Clinical Support & Administrative Facility - Land Acquisition	701.8	6,119.4
5. Infectious Disease Vivarium in MIF - Remodeling/Rehabilitation	498.9	6,618.3
6. Medical Instructional Facility Energy Conservation Project - Remodeling/Rehabilitation	266.0	6,884.3
7. SR3-1 Minor Remodeling Projects for Carbondale - Remodeling/Rehabilitation	144.0	7,028.3
8. SR3-2 Installation of Ancillary Air Conditioning System for 3rd Floor Labs - Remodeling/Rehabilitation	150.0	<u>\$7,178.3</u>

Acting Chancellor Brown said that both Universities had an ongoing concern with the capital facility needs they will be facing in the near future, and one of the problems we face is the limited amount of state resources which are made available for matters of this sort. He said he thought it would be wise to present to the Board now an overall picture of the capital needs requested by the two Universities with a brief summary to characterize each item and kind of a running total of future costs. He said in September, 1979, we would need to submit to the IBHE our formal Capital Budget Request (RAMP) for Fiscal Year 1981, and between now and then we will be developing some procedural policy to guide us

in establishing priorities to govern that formal request, and he would appreciate any guidance or suggestions the Board might be able to give now.

The Chair remarked that he did not want to say that the first page looked greedy, but he would say it looked ambitious. A lot of money is involved, but he said we have known that fact.

Mr. Norwood asked if we were being realistic looking at Morris Library addition, especially after in the IBHE meeting discussion was held about computerizing library facilities throughout the state with the University of Illinois having the greatest library in the country.

Vice-President Horton said he would like to point out that the most recent North Central review had indicated the seriousness of the problem which is emerging in Morris Library. He said what we were doing was trading places for books for places for students and faculty, and given the overall space situation, there is no place to go. He said that to continue to fill up Morris Library and push people out of the library for whom that library was built initially, he thought was a serious problem. He remarked that a two-year faculty and student study of the space needs of Morris Library which will form the basis of the program statement for the Morris Library addition will be completed in the fall. He said that we had heard conversations with regard to new technologies coming down the road, but if you look at the national literature with regard to utilization of libraries, library materials, and technological advancements, there was a great deal of controversy within the library field itself with regard to what the impact of those technological changes will be, but he said he thought that it would be very shortsighted on our part to assume that within the next 25 years somehow we were going to have a breakthrough that would not require the space that is needed for the Morris Library addition. He commented that we were a net lender of library materials and act as a resource for many libraries

within the state and within the Midwest region; that activity was our responsibility and it was appropriate, but we do have serious and critical space needs.

Mr. Elliott said that a library, both the physical facility and the collection, are the heart of a fine university. He said that if you do not keep up-to-date currently as you go, playing catch-up is almost impossible, and if you have the collection you have to have the facility to use it. He commented that he had heard many people talk about how nice it was to be able to use open stacks for research instead of closed stacks and what a favorable situation this presented to our University and to faculty who use the collection as well as students who use the facilities. He stated he knew it was a lot of money but he felt that this was one of the keys to keeping the status of the University as a major national university. He also said that the library at SIUE was equally important to that institution and that we should find a way in our priorities to do what was needed to keep the libraries up-to-date.

Acting Chancellor Brown said a proposed priority ranking for presentation to the IBHE would be presented to the Board for action in September.

The Chair pointed out this item was for information at this time and not for action.

Under Reports and Announcements by the Acting Chancellor of the SIU System, Acting Chancellor Brown stated that for all practical purposes the legislative session for the first part of the year was over as far as SIU was concerned. He said he did understand that the Governor would be taking action on our appropriation bill in the immediate future and the Governor had indicated an agreement with the seven and one-half percent salary increase. Acting Chancellor Brown reported that the capital appropriation bill, House Bill 2427, had been reported out of conference committee with a total of \$10,403,000 earmarked for SIU projects, of which \$6,500,000 relate to SIUC and \$3,800,000 relate to SIUE.



He said we do not yet have much indication what action the Governor will take in connection with this bill. He reported that we did not accomplish two vital goals for the year: to fund the Multi-Purpose Building at SIUE and Davies Gymnasium remodeling at SIUC, both of which were looked upon by the respective campuses as high priority matters; however, we did have a very favorable response to these projects and anticipate that next session we will do much better. At this time, Acting Chancellor Brown distributed a Report on State Legislation, dated July 11, 1979, a copy of which has been placed on file in the Office of the Board of Trustees.

Acting Chancellor Brown said that in 1975, the Legislature had passed legislation then known as House Bill 622 which provides that agencies not under the Personnel Code shall pay prevailing wages as if they were under the Personnel Code; that is, to all classifications to whom the State Department of Personnel requires the payment of prevailing wages. He said the issue of whether this legislation applied to the state universities arose this year after not being questioned over a period of time. He commented that the universities and the Merit Board had both resisted compliance with this bill on the grounds that its general provisions did not divest the Merit Board of its specific jurisdiction to act to set the prevailing wage classification for the universities. He announced that there were two lawsuits in progress right now against the University of Illinois and the Merit Board on this question. He reported that we had received a communication from a lawyer representing the Carbondale local of the Laborers union, asking that the Board agree to commence paying the prevailing wage rate to the members of Local 962, and we have indicated to him that we would sound out the Board's stance on this matter. He said that the members of the Board had been given some material relating to the situation specifically, and he would appreciate any words of advice on this matter.

Mr. Elliott said the Merit Board had studied this matter for several years. He explained that the legal question in regard to the bill itself is whether or not the university is a state agency; and if it is a state agency, the bill would apply. He said that in looking at the legislative history of the bill, it was stated by the sponsor that it was intended to apply to the Toll Highway Commission and no one else. He said that he had a copy of the transcript and he had challenged supporters of the bill to come forward with any additional contrary transcript but no one had ever contacted him. But even so, the legislative history does not control the language of a bill, and the courts are going to have to determine whether agency applies to an independent organization such as a university or not. He said it was more complex than just the Laborers situation. He stated that we had been embroiled in the traditional separation of the difference between maintenance and construction workers at SIU and that we had a number of other types of employees to whom it might apply, so if we honored that for Laborers, we would have a number of others to whom that would also apply. He stated that the matter had been complicated more by an amendment to our appropriation bill, specifically referring to Laborers, and as to what that includes and as to whether it would be approved to start with, and if it did what sort of representation this would make to other employees. There are two lawsuits pending now, he said, to determine the application of this bill. He stated that if the amendment to our present appropriation bill was passed, the money that is to be provided would be woefully inadequate to make the payment that would be required if this bill did apply, especially if it is retroactive to 1975. He commented that the Legislature in its wisdom had never provided funds to make this payment by SIU or the other universities. Mr. Elliott said that all four Systems and the Merit Board Counsel had been asked to examine this matter, and as he understands it their opinion was that it does not apply

to universities. He stated though that it is an ambiguous statute, and until the court rules he did not believe we could say with any firm assurance that we know an absolute answer to the matter. He suggested that it would be inconsistent with our previous actions and the actions of our sister Systems and the Merit Board to grant this request, and that we should respectfully decline to do so until the courts have ruled that it applies to us and the Legislature provides funds for that purpose.

Mr. Gruny said there was another consideration that further complicated the matter. He had been in contact with the Department of Personnel, which is the agency named in this law that says who is in prevailing wage groups. He said he had documentation from them now that they have indeed classes of Laborers that are paid prevailing wages and classes of Maintenance Laborers that are not, just as we do. He said we pay our Construction Laborers prevailing wages, and we pay our Maintenance Laborers negotiated wages; therefore, there was a possibility that even if the bill were to apply, it would not make any difference because the Department of Personnel is using exactly the same rules we are.

Mr. Elliott suggested that the Board not adopt anything; no action has been taken and let Mr. Gruny report accordingly.

The following item was presented:

NOTICE OF PROPOSED INCREASE: TUITION CHARGES FOR INMATES  
AT STATE AND FEDERAL CORRECTIONAL CENTERS, SIUC  
[AMENDMENT TO IV CODE OF POLICY B-3]

Summary

This matter proposes the establishment of tuition for inmates of correctional institutions enrolled at SIUC at the rate established for on-campus students, with no general student fees assessed. Currently, tuition charges for these students is 25 percent of the on-campus rate with no fees assessed.

Rationale for Adoption

In an effort to provide the benefits of higher education to the inmates of penitentiaries in Southern Illinois, the SIU Board of Trustees in June, 1961,



passed a resolution fixing the tuition rate charged inmates at 25 percent of the rate charged SIUC on-campus students. This action was reaffirmed in September, 1974.

SIUC has been, and remains, a leader in prison education in the United States. It was SIUC that offered the first college credit course held inside a penitentiary in 1956. Today, full baccalaureate degrees are awarded by SIUC at the Illinois correctional centers at Menard and Vienna, and at the federal penitentiary at Marion.

The tuition fees charged for these programs are paid for inmates at Menard and Vienna by School District 428 of the Illinois Department of Corrections, and for inmates at Marion under terms of a contract with the U.S. Bureau of Prisons. SIUC is, in effect, subsidizing budgets of other agencies through reduced tuition charges.

During calendar year 1977, costs incurred by this program exceeded the tuition collected. In addition, at present the IBHE is charging tuition waivers against this program.

So that SIUC can continue to provide educational opportunities to incarcerated students, it is recommended that the rate of tuition charged at the correctional centers be the same as that established for on-campus students.

It is recommended further that the regular on-campus student fees be waived and a \$9.00 per student credit hour be assessed for recovery of ancillary costs related to program delivery. The recommended effective date is for instructional services scheduled for delivery on or after August 27, 1979.

#### Considerations Against Adoption

The University is currently negotiating contracts with the Illinois Department of Corrections and the U.S. Bureau of Prisons for the delivery of academic programs at the correctional institutions during the 1979-80 academic year. The impact of this change in tuition charges on the number of incarcerated students who may be served by SIUC programs has not been determined. Negotiations cannot, however, proceed until the Board of Trustees has acted upon this proposed change in policy.

#### Constituency Involvement

This matter is proposed by the Dean of the Division of Continuing Education. The matter is recommended for adoption by the Vice-President for Academic Affairs and Research and the President, SIUC.

#### Resolution

WHEREAS, The reduction of tuition for incarcerated students results in a reduction in the number of tuition waivers available to on-campus students; and

WHEREAS, The administration of the University feels that the state and federal prison agencies should share more equitably in the cost of program delivery at the prison facilities;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That IV Code of Policy B-3 is amended to read as follows, effective Fall Semester, 1979:

3. Tuition is charged to prison inmates enrolled in the SIUC Division of Continuing Education at the on-campus rate. While general student fees are not assessed to such students, specific student fees, as established by the President of SIUC, may be assessed to recover ancillary costs related to program delivery.

BE IT FURTHER RESOLVED, That the President of SIUC will report to the Board of Trustees the terms of contracts with the Illinois Department of Corrections and the U.S. Bureau of Prisons for the continuation of academic programs at the correctional centers of Southern Illinois.

The Chair explained that this matter had not been put on the omnibus motion because under the Board's rules this was a notice of a proposed increase and would hold over automatically until the next month.

Acting President Lesar said he hoped that the matter would not be held over; it should be understood that this matter was not assessing additional tuition to a student because this tuition is paid by the State Department of Corrections by contract with SIUC. He said SIUC was trying to recover what the inmates should pay so as to avoid being in trouble with the IBHE because of the number of waivers of tuition. He explained that this matter simply shifted a charge from our University over to another department of government, and he would like very much to see it go into effect the Fall Semester of 1979.

Mr. Norwood moved that the Board waive its rule on this matter, and to consider the matter for action. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Norwood moved that the resolution be adopted as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS:  
SCHOOL OF LAW BUILDING, SIUC

Project Background

The project to plan and construct the School of Law Building, SIUC, was earlier approved by the Board of Trustees as a part of the SIUC Capital Budget Requests for FY-76, FY-77, FY-78, and FY-79. Construction funds for the project were appropriated for FY-79.

The School of Law Building will provide classrooms, faculty offices, law library, student carrels and study areas, administrative offices, seminar rooms, student lounge and locker areas, technical work areas, law publications area, and moot courtrooms. Besides instruction and research, the building will serve as a resource center for all attorneys-at-law, judges, and clerks, especially in the Southern Illinois area.

Upon activation, the School of Law Building is designed to accommodate some 425 students.

Design work and engineering was accomplished by Fields, Goldman, and McKee, Mt. Vernon, Illinois; Fischer-Stein Associates, Carbondale, Illinois; and Ansilvicius/Rupe/Associates, St. Louis, Missouri.

Action by Capital Development Board

The Capital Development Board receives bids and awards contracts on all state capital projects to be funded through their agency.

All bids are received and opened at the Capital Development Board offices in Springfield, Illinois.

CDB Project Number: 825-020-025

Project Title: School of Law Building

Date of Bid Opening: June 20, 1979, 11:00 a.m.

Identification of Low Bidders and Amount of Contract Awards:

General Work: Wilfreds, Inc., Lisle, Illinois, Base Bid - \$2,194,600; Alt. 1 - \$2,200; Alt. 2 - \$9,500; Alt. 5 - \$5,400; Alt. 6 - \$3,400; and Alt. 7 - \$700. Total award for general work: \$2,215,800.

Plumbing Work: Weller's Inc., Carbondale, Illinois, Base Bid - \$148,500; Alt. 5 - \$100. Total award for plumbing work: \$148,600.

Heating Work: H & H Plumbing, Heating, and Electric, Mt. Vernon, Illinois, Base Bid "C" - \$980,639; Alt. HC5 - \$262,653, and Alt. HC10 - \$117,678. Total award for heating work: \$1,360,970.

Ventilating Work: Eater Sheet Metal, Mt. Vernon, Illinois, Base Bid - \$284,900, no alternates. Total award for ventilating work: \$284,900.



Electrical Work: Neal Electrical Company, Carmi, Illinois, Base Bid - \$737,337; Alt. EC5 - \$9,000; Alt. EC8 - \$1,600; Alt. EC9 - \$49,500; Alt. EC10 - \$4,000. Total award for electrical work: \$801,437.

Library Bookstacks: Estey Corp., Red Bank, New Jersey, Base Bid - \$74,636; 309 double face shelving - \$42,024; 8 single face shelving - \$631.20; 226 double face wood end panels - \$24,182; 16 single face wood end panels - \$1,008. Total award for bookstacks: \$142,481.20.

Temperature Controls: Johnson Controls, Inc., St. Louis, Missouri, Base Bid - \$165,373, no alternates. Total award for temperature controls: \$165,373.

Total contract award for all work is \$5,119,561.20.

In addition to the above contract awards, the Capital Development Board has established a five percent contingency or \$255,978 for the project.

Of the funds appropriated, \$1,888,870.80 remains after contract awards and contingency. These funds are being held in reserve for future bid phases. Among future bid phases are the following:

1. Site improvement work (\$550,000 est.)
2. Completion of high voltage utility extension (\$200,000 est.)
3. Carpeting (\$200,000 est.)

#### Recapitulation

Funds appropriated	<u>\$7,930,400.00</u>
<u>Distribution</u>	
Contract Awards	\$5,119,561.20
Contingency	255,978.00
Reserve	1,888,870.80
Architects/Engineers	506,366.00
A & E Reimbursables	<u>159,624.00</u>
	<u>\$7,930,400.00</u>

It is anticipated that construction will begin in August, 1979. Construction time is estimated at 24 months. Building completion should, therefore, make possible an activation date in time for the Fall Semester, 1981.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That plans and specifications for the School of Law Building at Southern Illinois University at Carbondale are approved as submitted to the Office of the Board of Trustees and placed on file in accordance with IV Bylaws 1.

Mr. Van Meter said he wanted to publicly call attention of the Board and those present to the fact that the bids came in below the Capital Development Board architectural estimate, and he thought one of the reasons was because of the people who have been involved doing their homework and working these plans over to get them in proper shape so that when the bids did go out, favorable quotations were received. He said things like this just did not happen without hard work, and he especially wanted to thank Acting President Lesar for his involvement.

Acting President Lesar said they were very happy that the bids were so far under estimate, but that the building would still have all of the useable space they wanted even with modifications of the plans. He said that with the cooperation of the Capital Development Board some of the amenities would be put back into the project as a result of the low bid.

Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal, Gregory L. Warren; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS:  
ELECTRON MICROSCOPY CENTER, SIUC

Summary

This agenda item seeks approval of plans and specifications and the award of contracts to remodel a portion of Neckers Building for the Electron Microscopy Center, SIUC. Planning and engineering for this project was done in-house by Physical Plant Engineering Services. The Engineer's estimate for this project was \$65,000. Total contract award and contingency is \$58,000.

Rationale for Adoption

The project to remodel a portion of the ground floor of the Neckers Building for the Electron Microscopy Center was approved by the Board of Trustees

at its May 10, 1979 meeting at a then estimated cost of \$73,000, and was later estimated at \$65,000 because of a slight reduction in the scope of the project. After receiving bids, however, the project came in considerably over budget as follows:

<u>Type of Work</u>	<u>Base Bid</u>	<u>Alternate No. 1</u>
General	\$30,333	\$3,967
Electrical	15,875	400
Ventilation	24,690	1,768
Piping	22,800	3,500
	\$93,698	\$9,635

Because additional funds are not available, the University seeks to salvage as much of the project as funds will allow. The University, therefore, recommends that awards be made for the base bids and alternates for the ventilation and piping work (\$52,758) only and to establish a contingency (\$5,242). The University will seek bidding for the remaining work at a later date. Funding will be through the Academic Affairs Activities account.

#### Considerations Against Adoption

None is known.

#### Constituency Involvement

The Electron Microscopy Center has had involvement and recommendation by the President, SIUC; the Vice-President for Academic Affairs and Research; the Associate Vice-President for Research and Dean of the Graduate School; the Vice-President for Campus Services; the Director of Facilities Planning; the Director of Physical Plant; and many faculty and students who require the need of an Electron Microscopy Center.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) A contract in the amount of \$24,690 for the base bid and \$1,768 for Alternate No. 1 be awarded to Quality Sheet Metals, Inc., Carbondale, Illinois, for the ventilation work.
- (2) A contract in the amount of \$22,800 for the base bid and \$3,500 for Alternate No. 1 be awarded to Weller's Inc., Carbondale, Illinois, for the piping work.
- (3) A contingency in the amount of \$5,242 be and is hereby approved for the Electron Microscopy Center project.



- (4) Final plans, working drawings, and specifications are approved as submitted to the Office of the Board of Trustees and placed on file in accordance with IV Bylaws 1, which reflect the deletion of the electrical and general work.
- (5) This project is to be funded out of the Academic Affairs Activities account.
- (6) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood asked if there was any idea of the cost of the other bids on this project. Mr. Clarence G. Dougherty, Vice-President for Campus Services, SIUC, replied that unfortunately there was only one bidder on the general work and one on the electrical work. He stated that the general work estimate was about \$13,000, and the bid came back at \$30,000; the electrical work estimate was about \$10,000, and the bid came back at \$15,000. He explained that there was not enough money in the first place and that the bids were not good ones in the second place. He said that we were in the midst of that end of the period close-out situation with construction and contracts, and as soon as that settles down we will come back and take another look. He said we may be able to complete this project in-house or we may choose to go with one of our time and material contracts. He stated that if those do not look to be viable approaches, then we would put the package together again and go out for bids to see what kind of success we have then. He thought this would take place over a period of time and that the work would probably be done at the break between the Fall and Spring Semester. He stated that whatever direction was decided upon, the matter would return to the Board for approval.

Mr. Norwood moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal, Gregory L. Warren; nay, none. The motion

carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the Acting President, SIUC, Acting President Lesar reported that SIUC had received a number of grants and awards totaling more than \$427,000. He said that JoAnn Boydston, Professor in the Center for Dewey Studies, had been awarded \$189,585 by the National Endowment for the Humanities to partially support editing and other costs necessary for the production of the Middle Works of John Dewey. He reported that John P. Moncur, Professor and Chairperson in the Department of Speech Pathology and Audiology, and David A. Sabatino, Professor and Chairperson in the Department of Special Education, had been awarded \$63,000 by the U.S. Office of Education/Bureau of Education for the Handicapped for training interdisciplinary specialists for young handicapped children that will support a total of eight trainees in Special Education and Speech Pathology and Audiology for a total of eleven months. He announced that Professor Sabatino had also received \$64,000 for a program assistance grant in Special Education from the U.S. Office of Education/Bureau of Education for the Handicapped. He announced that Billy G. Pyle, Director of Talent Search in General Academic Programs, had been granted \$103,253 by the U.S. Office of Education for the Southern Illinois Talent Search Center. He said the objectives of this project were to encourage full utilization of educational talent in Southern Illinois; to find qualified, high need, out-of-school students; to assist students in continuing or renewing their educational efforts; to counsel with and plan programs of financial assistance; to attack the educational problems of the academically qualified but economically disadvantaged youth; and to promote harmony among the institutions of higher education with a common goal in mind - the needs of the individual student. He announced that John J. Whitlock, Director

of the University Museum, had received \$7,722 from the Illinois Humanities Council to prepare a slide presentation on Surface Mining in Southern Illinois.

Acting President Lesar stated that Vice-President Horton had indicated that SIUC had been thoroughly inspected by a committee of the North Central Association and it had been recommended that SIUC be accredited for the next ten years, which was the longest period for which anyone was ever accredited by that association.

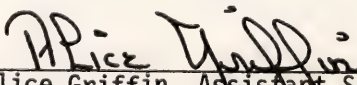
For his final announcement, Acting President Lesar said that the University Press had published a book by Dr. Ober, a pathologist, in which he analyzes from a medical standpoint a number of very prominent writers. He said the book was reviewed in this week's Time magazine and was a laudatory one; hopefully we may have a best seller.

The Chair announced that a news conference would be held immediately following the Board meeting in the Dean's Conference Room, and that Mr. Norwood, Vice-Chairman of the Board, had graciously consented to attend just in case the Chairman and the Acting Chancellor had to leave for the Governor's Office before the conference was over. He also announced that lunch would be served at 11:30 a.m. in the Museum.

The Chair said, on behalf of the Board, he wanted to thank the people at the School of Medicine for their fine hospitality in having the Board meet here again.

Mr. Heberer moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:02 a.m.

  
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Alice Griffin, Assistant Secretary



MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES

SOUTHERN ILLINOIS UNIVERSITY

JULY 16, 1979

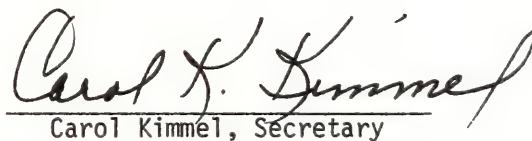
A special meeting of the Board of Trustees of Southern Illinois University convened at 7:30 p.m., Monday, July 16, 1979, at the Sangamo Club, 227 East Adams, Springfield, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.  
Mr. Wayne Heberer  
Mrs. Carol Kimmel, Secretary  
Mr. William R. Norwood, Vice-Chairman  
Mr. Harris Rowe, Chairman  
Mr. Robert L. Saal  
Mr. A. D. Van Meter, Jr.  
Mr. Gregory L. Warren  
Dr. George T. Wilkins, Jr.

The Secretary reported a quorum present.

Mr. Elliott moved that the Board go into executive session, to adjourn directly from the executive session with no action being taken, and no further open meeting. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:30 p.m.

  
Carol Kimmel, Secretary

## MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES

## SOUTHERN ILLINOIS UNIVERSITY

JULY 31, 1979

A special meeting of the Board of Trustees of Southern Illinois University convened at 4:47 p.m., Tuesday, July 31, 1979, in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.  
Mrs. Carol Kimmel, Secretary  
Mr. William R. Norwood, Vice-Chairman  
Mr. Harris Rowe, Chairman  
Mr. Robert L. Saal  
Mr. A. D. Van Meter, Jr.  
Mr. Gregory L. Warren  
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. Wayne Heberer

Executive Officers present were:

Dr. James M. Brown, Acting Chancellor of the SIU System  
Dr. Hiram H. Lesar, Acting President, SIUC  
Dr. Kenneth A. Shaw, President, SIUE

Members of the staff present were:

Mrs. Alice Griffin, Assistant Secretary  
Mr. C. Richard Gruny, Legal Counsel  
Mr. William I. Hemann, Financial Affairs Officer  
Mr. R. D. Isbell, Treasurer and Capital Affairs Officer  
Dr. Howard W. Webb, Jr., Academic Affairs Officer

The Secretary reported a quorum present.

The Chair announced that he had met with the Chancellor Search Assistance Council at 3:30 p.m. today in accordance with the Board's pledge that the Council would be informed first of the Board's choice of a Chancellor. He said that the

purpose of the meeting today was for the appointment of a Chancellor, and he read the following resolution and asked for its adoption:

APPOINTMENT OF A CHANCELLOR OF THE SOUTHERN ILLINOIS UNIVERSITY SYSTEM

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in special meeting assembled, That Kenneth A. Shaw be and is hereby appointed Chancellor of the Southern Illinois University System, effective September 15, 1979, to serve at the pleasure of a majority of the total Board membership, and his salary is fixed at \$65,000 per year with perquisites to be provided as specified in the previously approved Board policy entitled "Residence Requirements of Principal Executive Officers" (I Code of Policy E-4).

Mr. Norwood moved adoption of the resolution. The motion was duly seconded.

The Chair requested a roll call and stated that any Trustee had the right to explain his or her vote if so desired.

Mr. Saal said he would abstain on the basis that he had not been involved in the total process since he had only become a Student Trustee as of July 1, and he had not had the opportunity to meet with all of the candidates even though he had read all of the materials.

Mr. Warren said he would abstain even though he was very pleased with Dr. Shaw as President of SIU at Edwardsville, but he had not met the other candidates either.

Mr. Elliott said that he had been involved in the search process as much as any of the Trustees, and he felt that the search had been well run from the standpoint of the location of quality candidates. He commented that he not only had interviewed all of the candidates with the Board, but also had sat in on some of the interviews with the Chancellor Search Assistance Council. He stated that he not only had read all of the materials that were provided, but that he also had spent considerable time on the telephone checking on candidates



in their own locations. He said he had tried to listen very carefully to the things that were said by the other members of the Board and by members of the Chancellor Search Assistance Council. He added that he was very much pleased that President Shaw was willing to become the Chancellor; he had evaluated him in his own mind from among all the candidates that had been submitted, not only this search but other searches as well, and he was pleased with President Shaw's qualifications. He said that President Shaw understood what the Board was trying to do; he had the confidence of the Board; he had made a good mark for himself among the public of Southern Illinois and his own University; and without qualification, Mr. Elliott was delighted to cast his vote in favor of the motion.

Mr. Van Meter said he would like to second what Mr. Elliott had said, and particularly to comment on the work of the Chancellor Search Assistance Council; he was very satisfied with the thoroughness of the work and the candidates that were presented to the Board. He stated that he was pleased to cast his vote for President Shaw and he thought that President Shaw brought to this position a background, knowledge, and understanding of the undertaking which gave Mr. Van Meter every confidence that he would fulfill this position in the fine manner which he had fulfilled his Presidency at SIUE.

Mr. Norwood said he would enthusiastically vote for President Shaw as the Chancellor.

Mrs. Kimmel voted aye; Mr. Rowe voted aye; and Dr. Wilkins voted aye.

The Chair declared the motion to have passed unanimously, with the Student Trustees abstaining.

The Chair read the following introduction of Dr. Shaw:

Our new Chancellor, currently President of Southern Illinois University at Edwardsville, has an impressive record of experience in academic administration. His tenure at Edwardsville has been characterized by openness, imagination, and vigor.

Kenneth A. Shaw came to the SIU System after eight years at Towson State University in Maryland, seven of them as Vice-President and Dean of the University. He was actively involved in taking that institution through a dramatic transformation.

Dr. Shaw also gained an understanding of how public higher education works in Illinois during three years he served as Assistant to the President of Illinois State University. He is well prepared, in my opinion, for the job we are asking him to undertake.

In the two and a half years he has served at Edwardsville, as President of that institution, he has compiled an enviable record of achievements. The improvement of academic standards has been his abiding and foremost objective, and his efforts have been successful in many key areas. One might point to the Presidential Scholars Program, which seeks to attract the brightest students in the area, as just one piece of evidence for this--to improved grievance procedures for faculty and students, to a new affirmative action plan, an Annual Fund Drive and Deferred Giving Program, which has greatly increased giving in the private sector, to list just a few of the changes occurring since Dr. Shaw assumed the SIUE Presidency.

As the chief public spokesman for SIUE, he has gained the respect of civic and business leaders throughout the region. He has been an effective advocate for the University with members of the Legislature and with those agencies of state government whose operations affect the University's welfare.

Dr. Shaw has been chosen not only because of his past accomplishments at SIUE and other universities, but also because of his insight into the needs of the region and the state. It is the judgment of this Board that he has shown a capacity to get the chancellorship off to a sound, effective start. Further, the qualities I have enumerated demonstrate that he will be able to energetically stay the course. His strong sense of personal integrity, his candor tempered with discretion, his objectivity in judging all sides of an issue, his willingness to listen and his patience in attempting to reconcile differing views, and his ability to effectively and forcefully communicate his positions persuade us that he has those qualities that this important position demands.

Ladies and gentlemen, I present to you the Chancellor-elect of Southern Illinois University, Dr. Kenneth Shaw.

Dr. Shaw made the following statement:

Thank you, Chairman Rowe, and let me also express my gratitude to your colleagues on the Board for the fine words and nice words that you have just given me and for vesting such confidence in me. It is also appropriate for me to express appreciation to the Chancellor Search Assistance Council for the diligent, thorough, and responsible manner



in which a challenging charge was pursued. And for the courtesies extended to me, and to my wife, Mary Ann, by the Board, the Council, the faculty, the students, and staff at both Universities during this arduous process, we are very grateful, and I thank you.

Given the high quality of the candidates, especially the finalists, I know that this was a hard call for the Board to make. But I should tell you it would be less than honest for me to say that the decision for me to accept this challenge was not easy. It was not. I am leaving a position that has been both exciting and gratifying. I simply have never enjoyed a job so much. During my tenure as President of SIUE, I have learned a great deal. But more important, I have developed and confirmed some friendships and associations that I value and depend on very much. I will miss the direct day-to-day contact with my colleagues at Edwardsville, but I take consolation in knowing that they will continue to play a significant role in my future professional life.

The creation of the position of Chancellor and the realignment of the overall structure of governance in the SIU System has been the subject of vigorous deliberation and discussion. Now, it is an accomplished fact and it is essential that we move forward with the pressing business at hand. We cannot permit ourselves the luxury of letting peripheral distractions keep us from maintaining the momentum that is present at both Universities and in the System. At both SIUC and SIUE, there exists a strong pride in the past institutional accomplishments, along with an even stronger desire to build this momentum towards greater accomplishments in the future.

There is every reason for the two Universities to be very proud. At Carbondale, the recent North Central Accreditation Association's study highlights the splendid reputation of an internationally known institution. It points to a prominent and dedicated faculty and staff, and to the high calibre of both academic and service programs. It concludes that SIUC is substantially accomplishing its purposes. Further, in a dramatically brief period, Carbondale's Schools of Law and Medicine have achieved reputations of high quality. They have contributed substantially to improving the quality of life in Southern Illinois and the state as a whole. SIUC's stature has also been acknowledged by various federal agencies and private foundations who have contributed over \$14 million annually for research grants and contracts. In short, everyone at Carbondale--faculty, students, and staff--everyone, has solid reason to take pride in SIUC's high standing.

At Edwardsville, for a quarter of a century the University has been actively present in the Metro-East area. Now, this is a relatively brief time in the history of an institution of higher learning; yet it has produced approximately 30,000 graduates during this very short time period, many of whom have risen to significant leadership positions in the Metro-East area and nationally. The development of its professional schools in dental medicine and nursing has had as profound an effect on the surrounding area as their counterparts in law and medicine in Carbondale. Further, the involvement of the University in East St. Louis represents a social commitment of the first importance. SIUE has been a vital force for good already, and serves as the brightest beacon of hope for the Metro-East region's future.



The momentum I have spoken of can continue because the two Universities are equipped to meet the challenges of the 80's--and beyond. It will continue, and my staff and I will be a positive force in seeing that it does. The decade to come is crucial, if only because of the overwhelming demand that we use every dollar to the highest degree of efficiency. If we are going to make the best possible case both to the Legislature in Springfield and to all tax-paying citizens of the state our case must be a good one. I believe our case is an excellent one, and I think this is an appropriate moment for us to count the blessings that the Southern Illinois University System offers the state. They can be enumerated in terms of people, in terms of programs, and places. First of all, we help to enrich and mature people, approximately 34,000 students attending classes at our widespread locations throughout the state, the nation, and indeed, throughout the world. Providing or supporting this enlightenment are approximately 5,500 members of our faculties and staffs, who are loyal to their labors and involved in the regions where they reside. While our fundamental focus may be downstate, it is worth noting that the numbers of students in the neighborhood of 8,000 come from greater Chicago.

The broad scope of places in which the System operates also supports this case, this contention. The System is not limited to the two major campuses at Edwardsville and Carbondale, which are its customary points of reference. To use an analogy from the life sciences, that of the ecological interdependence on all the elements within a defined environment, we can say that the SIU System has numerous parts which function for the greater good while growing in terms of their own identities and their own purposes. This vibrant educational ecosystem touches many lives individually, socially, economically, and culturally. Dynamic presence is the best way I know to describe the vastness and greatness of this great System--dynamic being understood as ever changing, but also as energetic, as vigorous and forceful; presence implying a neighborly proximity yet commanding the respectful attention of the millions it touches. Considered in toto, there is no one single or central place for circumscribing all the activity in which the SIU System is involved. It manifests itself in many ways in many places, radiating from the focal administrative responsibilities vested either at Carbondale or Edwardsville. Its activities abound: a School of Medicine at Springfield, a School of Dental Medicine in Alton, an Urban Center in East St. Louis, Family Practice Centers in Carbondale, Decatur, Quincy, and Springfield, and Regional Health Centers in 12 Illinois communities.

Community assistance through research and service is another example of this dynamic presence whether it be in Godfrey, which has requested assistance in studying the benefits of consolidation; in Carmi where economic development assistance has been given, in such Northern Illinois communities as Glen Ellyn and Kankakee who have benefited from waste treatment courses taught by the Environmental Resources Training Center, or whether it be in the 30 counties in this state where credit-free public service activities are offered.

SIU's dynamic presence extends to the Chicago area, meeting the fire safety education needs of that great urban center. It reaches from coast to coast and to foreign countries, with programs providing educational services in such geographically and culturally diverse places as San Diego, California, Washington, D.C., Poland, Egypt, and Nepal. Further, faculty research extends that presence by creating new knowledge which benefits all of mankind.

In addition to people and places, programs are also essential to the case we must carry to the public. The System, through its two Universities, offers a combined total of 122 undergraduate programs, 98 at the master's level, 22 doctoral, and 4 professional programs making it one of the largest and most comprehensive university systems in the country.

But numbers are only the surface of the story. We only deserve to survive if we fulfill the commitment to service and if we measure up to the high standards of quality. A hallmark of this system and I believe a major reason for the success has been its awareness of the society which supports it and which asks us to foster further growth. Let me quote what President Emeritus Delyte W. Morris said in 1961, and I quote:

"Historically, Southern Illinois University has always attempted to respond to the needs of the area rather than rejecting them. To reject such ideas would be inconsistent with the accepted responsibilities of a publicly supported institution of higher learning. Public opinion as to need has been the stimulant rather than the deterrent to the development of new educational programs."

Of course, much has changed within the System since Dr. Morris uttered these words in 1961. In 1961, Carbondale was responding to the post-Sputnik commitment to technological progress by continuing spectacular development and outreach. Edwardsville was on the point of constructing an admirably planned and attractively designed plant on a tract of 2,600 acres. Higher education was definitely a growth industry in which the social and the financial investment was enormous. There is nothing on the horizon today that indicates a return to those days. Yet even in confronting a more austere era which affects all of higher education, the inherent wisdom of Dr. Morris' observation remains. Some speak of threats to our survival. But I would contend that this System, if responsibly managed, can build upon its already existing momentum and reach new heights of excellence in its service to the people of Illinois. To our people, the places we serve, and the programs we offer, our dynamic presence will insure that we can continue to enjoy public support.

It will be my challenge as Chancellor to guide our growth and to sustain our momentum, a challenge which I gladly accept.

The major test that will constantly face all of us is fostering of the creative tension between autonomy for Carbondale and Edwardsville and the need for a coordinated System. Such a System will be viable only if it protects the integrity and growth of its parts. But like any natural ecosystem, there are times when the good of the whole must take precedence.



My conviction is that University strength is best achieved by keeping operational decision-making at the appropriate level of interest and responsibility. This means that local decisions should be made locally. They must be made by Presidents who enjoy the trust and confidence of the constituencies they represent and lead. Such Presidents must have the ability and the authority to lead. This is the way to maintain autonomy.

As I have said publicly, I am convinced that this country has seen all too much centralization simply for the sake of centralization. It is my view that academic administration needs neither a loud voice nor a big stick. But on the other hand, if our interests are to prosper, an effective system must be developed. We will have to accept an essential sense of System where, when necessary, overall needs transcend those of individual parts. For the moment, this will require a spirit of authentic cooperation and a commitment to those ideals which have been realized in the System we presently have. Achieving the happy balance between centralization and institutional autonomy will not always be easy, but it is the path we must take if we are to remain strong.

I pledge to the Board, to the faculty, students, and staff at Edwardsville, Carbondale, that I will do all within my power to insure that this momentum continues and I ask now that we join together. The citizens of this region and the state deserve no less. I ask that we now join together to insure that the momentum already in force, our dynamic presence, will continue.

Thank you very much.

The Chair requested that Dr. Shaw introduce his fine family who were seated in the audience. Dr. Shaw introduced his wife, Mary Ann; son, Ken, age 15; daughter, Susan, age 13; and daughter, Sara, age 10.

The Chair stated that this meeting would not be appropriately concluded without the Board giving special thanks to the Chancellor Search Assistance Council, and technically, the Council should be discharged from its responsibilities. He said that he hoped the University community would remember how this search started and the parameters that had been defined: the Board as a committee of the whole was the Board Chancellor Search Committee. This Committee was assisted by the Chancellor Search Assistance Council. The Council reduced over 200 names down to four. He said that he hoped that the Council did not feel betrayed; and he assured the Council personally that this was not a phony search as had been



suggested by only a very few people. He said that every member of this Board of Trustees was far too busy to participate in a sham if in fact one were to be participated in. He said that the Trustees had spent hours and hours but not nearly the hours that had been spent by the Council, and he did not think the Council deserved anything but praise. He stated that the Chancellor Search Assistance Council had completed its task, and for the record, he would like to list the names of the Council: Franklin L. Akers, Margarete Bohannon, Ricardo Caballero-Aquino, Kathleen D. Chappell, Ruth S. Eidson, Roger Gray, William M. Herr, Jerry Hollenhorst, Rosia M. Kerrens, Vera Ellen Sappington, William E. Simeone, Barbara S. Spears, and, far from least, the Council's Chairperson, Keith R. Sanders. He said that under the Chairperson's leadership, the Council had done an outstanding job. He commented that the charge the Board had given the Council was the most important of any the Board had ever given to such a group, and the deadline requested was nearly impossible to meet. He said that the Council had come through magnificently, and with the Board's permission, he would write each of them and Dr. Sanders a letter expressing this Board's gratitude.

Mr. Elliott moved that the Chancellor Search Assistance Council be discharged with the thanks of the entire SIU System. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The Chair stated that with the appointment of a Chancellor, the Board Chancellor Search Committee of the whole serving this purpose should be dissolved, and Mr. Norwood so moved. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The Chair said he had one personal item to bring up, and that he had said personal because he thought that at some other time we would recognize Dr. Brown's services appropriately. The Chair made the following statement:


Dr. James Brown has served the Southern Illinois University System as long as I have been a Trustee and back to the days when the University Administrative Council was running the University: Clarence Stephens, Ike Brackett, Ralph Ruffner, assisted by the two Presidents, succeeded in taking us from the Morris years to the present. Dr. Brown is still in place and has performed, in my opinion, brilliantly and has done a magnificent job in taking SIU through these transition years, and I do not think Southern Illinois could ever appropriately thank him. We will appropriately thank him for his duties at some time in the future, but I could not let this occasion pass without saying publicly my personal tremendous admiration to this man and more importantly the tremendous contribution that he has made to this System.

Ladies and gentlemen, let's give Dr. James Brown a hand for his role.

The Chair announced that a news conference would be held immediately following the Board meeting in Ballroom "B" of the Center.

Dr. Wilkins moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 5:12 p.m.

  
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Alice Griffin, Assistant Secretary

## CONTENTS

Roll Call . . . . .	68
Reports of Purchase Orders and Contracts, June and July, 1979, SIUC and SIUE . . . . .	68
Establishment of Glenn "Abe" Martin Chair and Student Award, SIUC . . . .	69
Expansion of the Community Advisory Board for the Stations of the Broadcasting Service, SIUC . . . . .	70
Reasonable and Moderate Extension: Associate of Applied Science in Allied Health Careers Specialties, Third Year Program in Radiologic Technology, SIUC . . . . .	71
Reasonable and Moderate Extension: Associate of Applied Science in Allied Health Careers Specialties, Third Year Program in Respiratory Therapy, SIUC . . . . .	72
Waiver of Student Fees Related to Enrollment in Continuing Research 601, SIUC [Amendment to IV <u>Code of Policy B</u> ] . . . . .	73
Approval of Plans and Specifications and Award of Contract: Housing Air Conditioning, Electrical Distribution System, SIUC . . . . .	75
Reasonable and Moderate Extension: Bachelor of Arts, Major in Chemistry, Specialization in Medical Sciences, SIUE . . . . .	77
Project Approval, Retention of Architect, and Authority for Approval of Plans and Specifications and Award of Contracts: Softball Field Lighting, SIUE . . . . .	78
Project Approval, Retention of Architect, and Authority for Approval of Plans and Specifications and Award of Contracts: Tennis Court Construction, SIUE . . . . .	79
Approval of Minutes of Meetings held July 12, 16, and 31, 1979 . . . . .	80
Changes in Faculty-Administrative Payroll - Office of the Chancellor (Withdrawn) . . . . .	81
Trustee Reports . . . . .	81
Recognition of James M. Brown . . . . .	83
Committee Reports . . . . .	84
Executive Committee Report . . . . .	84
Approval of Plans and Specifications and Award of Contract: Soccer Field Lighting, SIUE . . . . .	84



Architecture and Design Committee . . . . .	85
Information Report: Recommendations of Architects by the Architecture and Design Committee . . . . .	85
Architecture and Design Committee Procedures [Amendment to VII <u>Code of Policy D</u> ] . . . . .	87
Amendment to the Medical Service and Research Plan, School of Medicine, SIUC [Appendix V <u>Code of Policy (A)(11)</u> ] . . . . .	89
Reports and Announcements by the Acting President, SIUC . . . . .	110
Annual Internal Budget for Operations, Fiscal Year 1980 . . . . .	112
Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1981:	
Final Budget Submissions for New Program Requests, Expanded/Improved Program Requests, and Program Resource Summary Table, SIUE . . . . .	121
Final Budget Submissions for New Program Requests, Expanded/Improved Program Requests, Special Analytical Studies, and Program Resource Summary Table, SIUC . . . . .	126
Expanded/Improved Program Request, School of Medicine, SIUC . . . . .	133
Resource Allocation and Management Program (RAMP) Submissions: Fiscal Year 1981:	
Operating Budget Request . . . . .	135
Capital Budget Priorities . . . . .	140
Appointment of an Acting President of Southern Illinois University at Edwardsville (Earl E. Lazerson) . . . . .	146
Statement by Mr. Lazerson . . . . .	148
Naming of Director to the Illinois Educational Consortium . . . . .	149
Reports and Announcements by the Acting Chancellor of the SIU System . .	149
Reports and Announcements by the President, SIUE . . . . .	150
Report on Chancellor's Office Organization . . . . .	151

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, September 13, 1979, at 10:05 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.  
 Mr. Wayne Heberer  
 Mrs. Carol Kimmel, Secretary  
 Mr. William R. Norwood, Vice-Chairman  
 Mr. Harris Rowe, Chairman  
 Mr. Robert L. Saal  
 Mr. A. D. Van Meter, Jr.  
 Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. Gregory L. Warren

Executive Officers present were:

Dr. James M. Brown, Acting Chancellor of the SIU System  
 Dr. Hiram H. Lesar, Acting President, SIUC  
 Dr. Kenneth A. Shaw, President, SIUE

Members of the staff present were:

Mrs. Alice Griffin, Assistant Secretary  
 Mr. C. Richard Grunty, Legal Counsel  
 Mr. R. D. Isbell, Treasurer and Capital Affairs Officer  
 Dr. Howard W. Webb, Jr., Academic Affairs Officer  
 Mr. Donald W. Wilson, Acting Financial Affairs Officer

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair proposed that without objection, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, JUNE AND JULY, 1979, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective January 1, 1978, summary reports of purchase orders and contracts awarded during the months of June and July, 1979, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

ESTABLISHMENT OF GLENN "ABE" MARTIN  
CHAIR AND STUDENT AWARD, SIUC

Summary

This agenda item seeks authorization for the establishment of a Glenn "Abe" Martin Chair and an annual student award. Funding for the chair and the student award is made possible through a generous grant by the family of Glenn "Abe" Martin to Southern Illinois University at Carbondale which we have asked the SIU Foundation to hold as depository and receiving agent for the Board pursuant to University Contract 6207.

Rationale for Adoption

The purpose of adoption is to establish the Martin Chair and provide for the Martin Student Award in accordance with the wishes of the donor. Upon the request of the Martin family and in concurrence of the academic administration of SIUC, the first occupant of the Martin Chair will be Dr. William E. O'Brien. Dr. O'Brien assumed the chair on July 1, 1979, for a period of three years. It is the intention of the Glenn "Abe" Martin family to provide funds annually to sustain the chair and student award. In order to initiate the chair and award, the Martin family has submitted a gift of \$10,000, and indicated its intention to further support the continuation of the chair and award in the future.

Considerations Against Adoption

None is known.

Constituency Involvement

The establishment of the Martin Chair and Student Award has the concurrence of the College of Education, the Vice-President for Academic Affairs and Research, and the Acting President of SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Board of Trustees accepts the Martin family gift with gratitude.
- (2) The chair and award is to be established as follows:
  - (A) The Dean of the College of Education will administer the fund, upon the advice and consent of the Martin Fund Committee, and transmit appropriate recommendations and directions to the Office of the SIU Foundation.
  - (B) The Martin Fund Committee will be comprised of a representative of the Martin family selected



by the family and of the incumbents of the following positions:

President of SIU at Carbondale

Vice-President for Academic Affairs and Research, SIUC, or equivalent office

Holder of the Martin Chair

Dean of the College of Education, SIUC, or equivalent office

Chairperson of the SIUC College of Education Student-Faculty Concerns Committee or equivalent faculty representative as designated by the Dean of said College

- (C) The budget for the Martin Chair will include a salary supplement or summer salary support, travel and office expenses, and such other expenditures as seem appropriate to the Martin Fund Committee.
- (D) The amount of the student award for 1979-80 will be \$1,000. Thereafter, the amount will be reviewed annually by the Martin Fund Committee.

#### EXPANSION OF THE COMMUNITY ADVISORY BOARD FOR THE STATIONS OF THE BROADCASTING SERVICE, SIUC

##### Summary

This resolution requests approval to increase the membership of the Community Advisory Board from five to six members, and to appoint Mr. Richard Hart of Benton, Illinois, to this board.

##### Rationale for Adoption

Mr. Richard Hart is a native of Benton, Illinois, and therefore resides in the area served by the public broadcasting system at SIUC. He is a practicing attorney in Benton and formerly served as a member of the Illinois State Legislature. Therefore, the expertise and leadership abilities of the board would be greatly enhanced by the addition of Mr. Hart.

##### Constituency Involvement

The SIUC Community Advisory Board was approved by the Board of Trustees at its June 14, 1979 meeting. The request for approval was initiated by Charles T. Lynch, Chairperson, Department of Radio-Television, and transmitted by C. B. Hunt, Dean, College of Communications and Fine Arts. The Vice-President for Academic Affairs and Research and the President of SIUC approved and recommended the resolution to the Board of Trustees.

Considerations Against Adoption

University officials are aware of none.

Resolution

WHEREAS, The Board of Trustees on June 14, 1979, approved the establishment of a Community Advisory Board for the Stations of the Broadcasting Service, SIUC; and

WHEREAS, An expansion in the membership of the Community Advisory Board will provide for increased effectiveness of the board;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Community Advisory Board consist of six members; and that Richard Hart shall be and is hereby appointed to serve a one-year term on the Community Advisory Board for the Stations of the Broadcasting Service, SIUC.

REASONABLE AND MODERATE EXTENSION: ASSOCIATE OF APPLIED SCIENCE  
IN ALLIED HEALTH CAREERS SPECIALTIES, THIRD YEAR PROGRAM IN  
RADIOLOGIC TECHNOLOGY, SIUC

Summary

This proposal is for a reasonable and moderate extension of the program in Allied Health Careers Specialties.

Rationale for Adoption

The purpose of this program is to provide registered professional health career manpower to the underserved, rural Southern Illinois. Such a program can be offered under the Allied Health Careers Specialties and provide a career ladder in radiologic technology. Hopefully, a successful program will provide a model for other underserved areas of rural America. In general, the more rural the area, the less available medical services tend to be. This "underserved area syndrome" is very obvious in Southern Illinois. For example, there is 1) a low physician and allied health manpower to population ratio; 2) an aged health care practitioner problem; and 3) an inability of professionals to keep up with health care developments. A quality radiologic technology program will aid in the reduction of these factors and should alleviate a portion of the health care problems.

At the completion of this proposed career ladder program in Allied Health Careers Specialties, graduates will be eligible to take board examinations leading to national registration.

Considerations Against Adoption

University officers are aware of no major considerations against adoption.

### Constituency Involvement

This extension of the Allied Health Careers Specialties program was proposed by the faculty and approved by the Dean of the School of Technical Careers. The program has also received the approval of the Undergraduate Teaching and Curriculum Committee of the Faculty Senate, SIUC. The Vice-President for Academic Affairs and Research and the Acting President of SIUC concur with these approvals and recommend approval of this reasonable and moderate extension.

### Resolution

WHEREAS, The preparation of health practitioners is a primary mission of the Division of Allied Health and Public Services in the School of Technical Careers at Southern Illinois University at Carbondale; and

WHEREAS, Approval of a capstone program in radiologic technology within the Allied Health Careers Specialties program will contribute positively to the viability and definition of the efforts within the already approved program, as well as providing needed registered health practitioners to rural Southern Illinois;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That a third year of special study in radiologic technology to prepare students to take board examinations leading to national registration be and is hereby approved within the Allied Health Careers Specialties program for offering, effective Fall Semester, 1979; and

BE IT FURTHER RESOLVED, That this action be reported to the Illinois Board of Higher Education for information.

REASONABLE AND MODERATE EXTENSION: ASSOCIATE OF APPLIED SCIENCE  
IN ALLIED HEALTH CAREERS SPECIALTIES, THIRD YEAR PROGRAM IN  
RESPIRATORY THERAPY, SIUC

### Summary

This proposal is for a reasonable and moderate extension of the program in Allied Health Careers Specialties.

### Rationale for Adoption

This proposal will provide a mechanism for SIUC to help provide registered respiratory therapy manpower to the underserved, rural Southern Illinois. The program is designed to provide a "career ladder" for graduates of Allied Health Careers Specialties programs. At the successful completion of the third year, the student will be eligible to take board examinations leading to national registration.

Hopefully, a successful program will provide a model for other underserved areas of rural America. In general, the more rural the area, the less available medical services tend to be. This "underserved area syndrome"



is very obvious in Southern Illinois. For example, there is 1) a low physician and allied health manpower to population ratio; 2) an aged health care practitioner problem; 3) an inability of professionals to keep up with health care developments; and 4) a high prevalence of chronic respiratory disease, due in part to the long established coal mining industry.

A quality respiratory therapy program will aid in the reduction of these factors and should alleviate a portion of the area's health care manpower problems.

#### Considerations Against Adoption

University officers are aware of no major considerations against adoption.

#### Constituency Involvement

This extension of the Allied Health Careers Specialties program was proposed by the faculty and approved by the Dean of the School of Technical Careers. The program has also received the approval of the Undergraduate Teaching and Curriculum Committee of the Faculty Senate, SIUC. The Vice-President for Academic Affairs and Research and the Acting President of SIUC concur with these approvals and recommend approval of this reasonable and moderate extension.

#### Resolution

WHEREAS, The preparation of health practitioners is a primary mission of the Division of Allied Health and Public Services in the School of Technical Careers at Southern Illinois University at Carbondale; and

WHEREAS, Approval of a capstone program in respiratory therapy within the Allied Health Careers Specialties program will contribute positively to the viability and definition of the efforts within the already approved program, as well as providing needed registered health practitioners to rural Southern Illinois;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That a third year of special study in respiratory therapy to prepare students to take board examinations leading to national registration be and is hereby approved within the Allied Health Careers Specialties program for offering, effective Fall Semester, 1979; and

BE IT FURTHER RESOLVED, That this action be reported to the Illinois Board of Higher Education for information.

WAIVER OF STUDENT FEES RELATED TO  
ENROLLMENT IN CONTINUING RESEARCH 601, SIUC  
[AMENDMENT TO IV CODE OF POLICY B]

#### Summary

This proposal is an outgrowth of the creation of a new graduate course, Continuing Research 601. Graduate students who meet the criteria for admission

to this course must register for it and pay tuition, but a portion of their student fees will be waived under this new policy.

### Rationale for Adoption

In its April 1979 meeting, the Graduate Council of Southern Illinois University at Carbondale approved the establishment of a new course, Continuing Research 601. This course is applicable to all departments having graduate programs at SIUC. Ph.D. students are eligible for this course if they have already completed registration for a minimum of 24 hours of Dissertation Research 600 and Master's degree students are eligible if they have already completed all course work and accrued the department's minimum number (usually 3-6) of Thesis (599) or other comparable research hours.

This policy covers those students who have completed all their formal registration requirements for their degrees, but who have not yet graduated. These students continue to make demands on the faculty's time and other University resources and consequently, they should be required to continue to register and continue to pay tuition. At the same time, the course will be taken primarily (although not exclusively) by students who are no longer physically located in the Carbondale area; therefore, it is desirable that their student fees be waived as such students will not be making use of any of the services supported by the student fees. The lone exception to this waiver will be the \$5.00 student fee for the Student Center which the University is prohibited from waiving by the terms of the contract on the bonds. Otherwise, however, the Board of Trustees is being asked to waive student fees associated with Continuing Research 601.

In general there are two important objectives of this new course. It will help the University recover some of the legitimate costs of graduate education and second, it will encourage students to finish their degrees in a shorter period of time. At the same time the waiver of the student fees is an integral part of the proposal, and it requires Board of Trustees approval.

### Considerations Against Adoption

The creation of the new course Continuing Research 601 and the requirement that eligible students register for it will obviously cause graduate students to register and pay tuition in some semesters when they had not done so previously. This policy will cost some graduate students additional money. In addition, the waiver of some part of the student fees also constitutes an exception to the usual blanket policy that all students are required to pay student fees no matter what their status may be.

### Constituency Involvement

The Graduate Council and the Graduate Student Council have both approved this new policy. The adoption of the fee waiver is recommended by the Graduate Dean, the Vice-President for Student Affairs, the Vice-President for Academic Affairs and Research, and the Acting President, SIUC.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That IV Code of Policy B be and is hereby amended by the addition of the following statement as subsection 23:

23. Effective Fall Semester, 1980, those graduate students registering for Continuing Research 601 will pay only the Student Center fee for credit associated with that course. All other student fees will be waived; however, student fees associated with courses taken for credit in addition to Continuing Research 601 will not be waived.

### APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT: HOUSING AIR CONDITIONING, ELECTRICAL DISTRIBUTION SYSTEM, SIUC

### Summary

This agenda item seeks approval of plans and specifications and award of a contract to provide adequate electrical power to the Thompson Point Residence Halls, SIUC. This is a part of the project to provide air conditioning to University housing which was approved by the Board of Trustees on February 9, 1978.

The total project cost for contract award, contingency, and University-supplied electrical cable is \$556,987. The engineer's construction estimate is \$564,000.

Funding for this contract and the contingency will come from the sale of revenue bonds, identified as Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds, Series K of 1978, with part of initial funding being identified as being the Repair and Replacement Reserve. It is anticipated that interest earnings will be realized in the construction account to make the actual payment of the total contract. Funding for the purchase of electrical cable by the University will come from the Physical Plant Projects account.

### Rationale for Adoption

At its meeting of April 12, 1979, the Board approved the award of air conditioning contracts for that portion of University housing on the east side of campus. At the meeting of May 10, 1979, the Board approved the award of air conditioning contracts for the Thompson Point Residence Halls, and it also approved changes in the scope of that portion of the project situated on the west side of campus. These changes were deemed necessary to facilitate an adverse construction market which yielded low bids for the Thompson Point Residence Halls at 47 percent over the original estimates. The scope changes were:

- (1) Lentz Hall, the commons building at Thompson Point area, was dropped from the current air conditioning project. Its present form of air conditioning is outdated but adequate.



- (2) Small Group Housing buildings were dropped from immediate consideration in the hope that funds from the contingencies previously established and from interest generated by invested construction funds will be adequate to allow future reinstatement of some of these buildings to the project.
- (3) The University was authorized to supply the electrical cable for the project from the Physical Plant inventory. This new cable will cost approximately \$76,155, and it will also provide power to the new Law School Building. This particular change was implemented to improve our chances of receiving acceptable bids on the electrical distribution system. Earlier bids for this system were rejected at 31 percent over estimates.

The current schedule for this project takes maximum advantage of the favorable weather conditions during the autumn months.

#### Considerations Against Adoption

None is known.

#### Constituency Involvement

This project has had the involvement and recommendation of the Vice-President for Student Affairs, the Vice-President for Campus Services, the Treasurer, the Director of Facilities Planning, the Director of Physical Plant, and the Director of Housing, SIUC.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project budget to extend the electrical distribution system for air conditioning in the Thompson Point Residence Halls, SIUC, be and is hereby approved at an estimated cost of \$556,987.
- (2) A contract in the amount of \$450,832 for the electrical work be awarded to McJohnson, Incorporated, Vandalia, Illinois.
- (3) A contingency in the additional amount of \$30,000 be and is hereby approved, making the adjusted contingency for the aggregate Housing Air Conditioning Project \$117,400.
- (4) Funding for the contract and contingency portions of this project shall be part of the proceeds of the sale of Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds, Series K of 1978, and of such interest earned from the investment of such

proceeds, with interest earnings being guaranteed on an interim basis by the appropriate Repair and Replacement Reserve account.

- (5) Funding for the purchase of electrical cable by the University is to be from the Physical Plant Projects account at an estimated cost of \$76,155.
- (6) Final plans, working drawings, and specifications are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with IV Bylaws 1.
- (7) The Acting President of Southern Illinois University at Carbondale is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

REASONABLE AND MODERATE EXTENSION: BACHELOR OF ARTS,  
MAJOR IN CHEMISTRY, SPECIALIZATION IN MEDICAL SCIENCES, SIUE

#### Summary

This matter proposes a reasonable and moderate extension of the existing Bachelor of Arts degree program in Chemistry at SIUE in order to provide a specialization in Medical Sciences. No new degree, title, or program is created by this action.

#### Rationale for Adoption

This change formalizes a curriculum previously available through advisement and addresses the needs of students planning careers in the health professions. The potential career choices for a baccalaureate chemist encompass a wide range including health professions, education, business, industry, library science, psychology, and many others. Creation of this specialization, which is similar to an existing option in Biology, clarifies recommendations made in the School of Science and Technology Preprofessional Handbook.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This action was initiated by the Department of Chemistry, SIUE. It was reviewed and approved by the appropriate committees of the School of Science and Technology, and the Faculty Senate, SIUE. The Vice-President and Provost and the President, SIUE, recommend approval.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That a specialization in Medical Sciences be and is

hereby approved as a reasonable and moderate extension of the Bachelor of Arts degree with a major in Chemistry at Southern Illinois University at Edwardsville; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

PROJECT APPROVAL, RETENTION OF ARCHITECT, AND AUTHORITY FOR APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS: SOFTBALL FIELD LIGHTING, SIUE

Summary

This matter grants approval, authorizes retention of the architect, and requests that members of the Executive Committee of the Board be vested with authority to approve plans and specifications and award contracts to install lighting fixtures at the softball field at SIUE. Funding of approximately \$38,000 for the project will be from Athletic Fee funds.

Rationale for Adoption

This project will install stadium-type lighting fixtures at the softball field on the SIUE campus in order to permit night softball games. Night softball games have been scheduled as part of the regular season for 1979-80 for the SIUE women's softball team. Night games are expected to increase attendance and thereby revenues generated for the intercollegiate athletics program.

This matter authorizes retention of the firm of Fields, Goldman and McGee, Mt. Vernon, Illinois, as architect/engineer on the project. Services of this firm are necessary primarily for the extension of electrical service to the softball field. The electrical service extension will be accomplished in coordination with the extension to provide lighting at the soccer field which was approved by the Board at its meeting of July 12, 1979. The July 12 matter authorized architectural/engineering fees up to a maximum of \$5,000. The \$5,000 estimate for such services was intended to cover both the soccer field and the softball field lighting projects. Therefore, University officers propose to pay architectural/engineering fees on the softball field project from those funds previously authorized for the soccer field lighting project.

Fields, Goldman and McGee was selected on the basis of past experience on University projects and their certification as both architects and mechanical engineers.

Authorization for members of the Executive Committee to approve plans and specifications and to award contracts is sought in order to expedite the project so that work can be completed prior to the onset of winter weather.

Considerations Against Adoption

University officers are aware of none.



### Constituency Involvement

Plans to provide lighting on the women's softball field were initiated by the Intercollegiate Athletics Committee, SIUE. This matter is recommended by the Vice-President for Student Affairs, the Vice-President for Business Affairs, and the President, SIUE.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project for capital improvements to install lighting on the SIUE softball field be and is hereby approved as presented to the Board this date, with a budget of \$38,000 funded from Athletic Fees being approved for the project.
- (2) Retention of the firm of Fields, Goldman and McGee, Mt. Vernon, Illinois, to provide architectural and engineering services in connection with this project be and is hereby approved, provided that fees so paid shall not exceed those provided for in the Fee Schedule approved by the Southern Illinois Chapter of the American Institute of Architects, and provided that all fees for architectural and engineering services in connection with the project herein approved shall be paid from funds previously authorized by the Board for architectural and engineering services in connection with the project: Soccer Field Lighting, SIUE.
- (3) Members of the Executive Committee of the Board be and are hereby authorized to approve plans and specifications and to award contracts in connection with the project herein approved.

PROJECT APPROVAL, RETENTION OF ARCHITECT, AND AUTHORITY FOR APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS: TENNIS COURT CONSTRUCTION, SIUE

### Summary

This matter grants project approval and requests that members of the Executive Committee of the Board be vested with authority to approve plans and specifications and award contracts to construct six tennis courts at SIUE. Funding of approximately \$102,300 for the project will be from Athletic Fee funds.

### Rationale for Adoption

This project will construct six tennis courts on the SIUE campus in the area north of the existing courts adjacent to the Bubble Gym facility. Construction of the courts will provide needed space for match and practice play for the intercollegiate athletics tennis program and for general recreational use. Upon completion of the six proposed courts, SIUE will have a sufficient number of courts to host NCAA tennis tournaments.

Architectural design work on the project will be performed by Physical Plant personnel. No need is anticipated for the services of an architectural or engineering firm.

Authorization for members of the Executive Committee to approve plans and specifications and to award contracts is sought in order to expedite the project so that work can be completed prior to the onset of winter weather.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This project was initiated by the Intercollegiate Athletics Committee, SIUE. This matter is recommended by the Vice-Presidents for Student Affairs and Business Affairs, and the President, SIUE.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project for capital improvements to construct six tennis courts on the SIUE campus be and is hereby approved as presented to the Board this date, with a budget of \$102,300 funded from Athletic Fees being approved for the project.
- (2) Authorization to use Physical Plant personnel for design work is granted.
- (3) Members of the Executive Committee of the Board be and are hereby authorized to approve plans and specifications and to award contracts in connection with the project herein approved.

Mr. Saal moved the reception of Reports of Purchase Orders and Contracts, June and July, 1979, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of meetings held July 12, 16, and 31, 1979; Establishment of Glenn "Abe" Martin Chair and Student Award, SIUC; Expansion of the Community Advisory Board for the Stations of the Broadcasting Service, SIUC; Reasonable and Moderate Extension: Associate of Applied Science in Allied Health Careers Specialties, Third Year Program in Radiologic

Technology, SIUC; Reasonable and Moderate Extension: Associate of Applied Science in Allied Health Careers Specialties, Third Year Program in Respiratory Therapy, SIUC; Waiver of Student Fees Related to Enrollment in Continuing Research 601, SIUC [Amendment to IV Code of Policy B]; Approval of Plans and Specifications and Award of Contract: Housing Air Conditioning, Electrical Distribution System, SIUC; Reasonable and Moderate Extension: Bachelor of Arts, Major in Chemistry, Specialization in Medical Sciences, SIUE; Project Approval, Retention of Architect, and Authority for Approval of Plans and Specifications and Award of Contracts: Softball Field Lighting, SIUE; Project Approval, Retention of Architect, and Authority for Approval of Plans and Specifications and Award of Contracts: Tennis Court Construction, SIUE; and withdrawal of Changes in Faculty-Administrative Payroll - Office of the Chancellor. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Trustee Reports, Mr. Elliott reported he had attended the Law School Building Groundbreaking Ceremony, SIUC, on August 4, 1979. He said Mr. Norwood had also attended along with every legislator in the two districts close to Carbondale, local judges, appellate judges, and many people from the University. He said that it was one of the best attended groundbreaking ceremonies in which he had ever had the pleasure of participating.

Mr. Norwood reported he had attended the SIUC Commencement on August 4, 1979. He said that it was nice to see that the numbers of graduates who attended the Commencement exercise were increasing.



Mr. Rowe reported he had attended a meeting of the Illinois Board of Higher Education on September 11, 1979, which was held at Eastern Illinois University. He said that the agenda was a fairly straightforward one, including a couple of new programs that were approved for SIU. He reported that there had been some recommendations of the Committee to Study Community College Finance which would be given distribution and full consideration by the IBHE at a later time. He said that a great amount of time at the meeting was spent on a presentation by Senator Richard Newhouse, Chairman of the Higher Education Committee of the Illinois Senate, expressing his concern about the Urban Health Program on the South Side of Chicago, and what he felt had been a failure of the University of Illinois to have a dedicated program to provide health care in the inner city. He reported that Senator Newhouse felt that a new medical school on the South Side of Chicago was required, although admittedly one of the difficult problems was really the daily health care and maintenance in that area. He said that it was particularly not an easy problem for the new President of the University of Illinois to be faced with on his first day at the IBHE. He said the President of U of I had been given some time to further study the matter, but this was going to be a subject which would be heard about for some time to come. He reported that during the presentation Senator DeMuzio had been quoted as having criticized both the University of Illinois and Southern Illinois University for not having statistical data available as to where graduates were going, and Acting Chancellor Brown properly rebutted the statement because both Universities know where their medical graduates are going and there are very firm data to support that fact.

The Chair read the following resolution, and moved its adoption:

RECOGNITION OF JAMES M. BROWN

Resolution

WHEREAS, Acting Chancellor James M. Brown has served Southern Illinois University in a variety of capacities for fourteen years;

WHEREAS, For nine of those years he has worked directly for the Board of Trustees as Chief of Board Staff, General Secretary, and Acting Chancellor;

WHEREAS, He has brought to this service dedication, diligence, patience, and perseverance, has responded readily to every task the Board has given him, no matter how difficult, and has doubtless often thought, to paraphrase the poet Horace: "I have had to submit to much in order to pacify the touchy tribe of thirty-five Trustees I have served";

WHEREAS, He has been ever mindful of the welfare and interests of the Board of Trustees and The Southern Illinois University System, and has counseled the Board judiciously and represented it and the System with distinction and wit; and

WHEREAS, As Acting Chancellor he has provided outstanding leadership to the System, and has with insight and acumen overseen the establishment of the new governance structure;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That this formal recognition of his service and capability be extended to James M. Brown; and

BE IT FURTHER RESOLVED, That the enduring appreciation and gratitude of this Board for all he has accomplished are herewith expressed and recorded.

The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously with the Board's thanks.

Acting Chancellor Brown stated that he personally had been involved in every resolution this Board had passed for the past nine years, and he had had no hand in this one and wondered if it were even proper. He said that he was not aware that he had worked with thirty-five Board members, but he had made a count of the number of Board meetings he had been involved in staging, and it came out to 109. He had been amazed that such an ordeal could be endured, but he had enjoyed it all and he very much appreciated this gesture of the Board.

The Chair reported that just prior to the open meeting of the Board the Board had met in closed session to consider matters regarding the appointment,

employment, or dismissal of employees or officers and to receive advice of counsel on pending litigation. He said that due notice of the closed meeting had been given as required by law. The Chair suggested, without discussion, that the Board at its next meeting consider some firm recommendations on an executive session procedure, and to ask the Chancellor to provide to the Board an agenda item on this matter. He said that he denied any implication that the Board felt it had violated the law, but the Board did recognize that there were a few people who disagreed. He thought the Board should have an open discussion of executive session procedure to see if it could adopt some rules which would give comfort to the public at large that this Board was not willfully violating a statute of the State of Illinois.

The Chair distributed a compilation of Expenditures, Chancellor Search, Southern Illinois University, dated September 12, 1979, a copy of which has been placed on file in the Office of the Board of Trustees, which ~~showed~~ a total cost of \$61,752.71. The Chair thought that Dr. Sanders and his Chancellor Search Assistance Council ought to be commended for the diligence of their search and for the dispatch with which it had been conducted.

Under Committee Reports, Mrs. Kimmel presented the following:

#### EXECUTIVE COMMITTEE REPORT

By action at the July 12, 1979 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board of Trustees to approve plans and specifications and to award contracts for Soccer Field Lighting, SIUE. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1.

#### APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT: SOCCER FIELD LIGHTING, SIUE

##### Summary

This item requests approval of plans and specifications and the award of a contract to install stadium-type lighting at the soccer field at SIUE. Funding for the project will be provided from Athletic Fee funds. Total construction cost is \$57,100.



Rationale for Adoption

Installation of lighting at the SIUE soccer field will permit night soccer games which are scheduled as part of the 1979-80 season for the SIUE Cougars. Approval of the project, authority to retain the architect, and authority for the members of the Executive Committee to approve plans and specifications and to award contracts for the project was given by the Board of Trustees at its meeting of July 12, 1979.

Based on current market costs, University officers believe that completion of the project by SIUE Plant Operations personnel is the most advantageous method. Accordingly the contract for the work, in the amount of \$57,100, is with Plant Operations, SIUE. Illinois Power Company services will be retained to set the light standards required. These services, at an estimated cost of less than \$1,000, will be obtained and billed directly to Plant Operations.

Considerations Against Adoption

None is known.

Constituency Involvement

This project was initiated by the Intercollegiate Athletics Committee, SIUE. The committee and University officers recommend approval of plans and specifications and the award of a contract for the project.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) Plans and specifications for the capital project, Soccer Field Lighting, SIUE, be and are hereby approved.
- (2) A contract in the amount of \$57,100 be awarded to Plant Operations, SIUE, for all work on the project.
- (3) The President of Southern Illinois University at Edwardsville be and is hereby directed to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

The Chair stated that the Executive Committee Report was received.

Mr. Van Meter presented the following:

INFORMATION REPORT: RECOMMENDATIONS OF ARCHITECTS  
BY THE ARCHITECTURE AND DESIGN COMMITTEE

At its meeting of July 12, 1979, the Board of Trustees authorized the Architecture and Design Committee to recommend to the Capital Development Board the selection of architects for previously approved projects during the interim

between the July and September regular meetings of the Board. The Committee exercised this authority at its July 31, 1979 meeting with regard to three projects:

Energy Management System, SIUE

At its meeting of July 12, 1979, the Board directed that the firm of PGA Engineering, Incorporated, of St. Louis, Missouri, be recommended to the Capital Development Board for retention as architect for the CDB Project, Energy Management System, SIUE. The Capital Development Board subsequently gave notice that PGA Engineering, Incorporated, was not an acceptable selection.

SIUE officers recommended to the Committee that the firm of Robert Burkhardt and Associates, of Chicago, Illinois, be recommended to the Capital Development Board as a substitute for PGA Engineering, Incorporated. The Burkhardt firm was recommended by SIUE because of its successful completion of other similar projects in the state and its experience on University projects.

The Committee approved the SIUE recommendation and selected Robert Burkhardt and Associates as the firm to be recommended to the Capital Development Board.

Rehabilitation of Roofs of Communications Building and Science and Technology Building, SIUE

Upon the recommendation of SIUE officers, the Committee agreed that the firm Hellmuth, Obata, and Kassabaum would be recommended to the Capital Development Board as the architect for the roof rehabilitation projects for the Communications Building and the Science and Technology Building, both at SIUE. Hellmuth, Obata, and Kassabaum originally designed both buildings to which these repairs will be made.

East St. Louis Center, SIUE

Upon the recommendation of SIUE officers, the Committee agreed that the firm of Fleming Corporation, East St. Louis, Illinois, be recommended to the Capital Development Board as architect for improvements to the Broadview Hotel.

The Chair stated the Information Report by the Architecture and Design Committee was received.

Mr. Van Meter stated that the Architecture and Design Committee had held two open meetings. He said that the relocation of the tennis courts, SIUC, because of the site selected for the Law School Building, had been discussed, and that the Committee had accepted the recommendations of the University staff with regard to the relocation. Also, he stated that the Committee had reviewed the access to the ash pit at the heating plant at SIUC. He said that the

Committee would like to suggest to the Board that the staff of both Universities should review their campus planning or master plan and to begin to acquaint the Board with the campuses in more detail. He suggested that at the October Board meeting that arrangements be made to review the master plan with the Board and also to undertake a tour of the SIUC campus with the Board, probably on the morning prior to the meeting, and to do the same kind of thing at SIUE in November. He recommended that arrangements be made by the various staffs, coordinating with the Board's Assistant Secretary for the Trustees' plans.

Mr. Van Meter presented the following matter and moved approval of the resolution as presented:

ARCHITECTURE AND DESIGN COMMITTEE PROCEDURES  
[AMENDMENT TO VII CODE OF POLICY D]

Summary

At its meeting of May 10, 1979, the Board created the Architecture and Design Committee and defined its composition and responsibilities (III Bylaws 2). This matter requests Board approval of procedures under which the Committee will operate.

Rationale for Adoption

The Committee wishes to set forth in writing the procedures which it will employ in its operation, so that the University community will be aware of its method of operation and interests.

Approval of this matter will also eliminate an obsolete section of the Code of Policy.

Considerations Against Adoption

None has been identified.

Constituency Involvement

These procedures have been developed by the Committee in a series of meetings. Involved in the discussions regarding the procedures, in addition to Committee members, were the Acting Chancellor, the Capital Affairs Officer, the SIUC Vice-President for Campus Services, and the SIUE Vice-President for Business Affairs.



### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That VII Code of Policy D be amended by the repeal of that language describing the Board of Architectural Consultation and the insertion of the following in lieu thereof:

#### D. Architecture and Design Committee Procedures

1. In accordance with III Bylaws 2, the Architecture and Design Committee will review all capital improvement projects which affect the function and appearance of a campus and all capital improvement projects which require Board approval and, when appropriate, will recommend action to the Board of Trustees.
2. In preparation for Committee review, concerned campus officers will provide through established channels to the Chancellor's Office detailed information for each project appropriate to the purpose of the review and the status of the project. The Chancellor's Office will forward the information, together with any additional comment deemed necessary, for Committee review.
3. After initial review of the information, the Committee may, through the Chancellor's Office and established channels, ask campus officers for comment, presentations, discussions, etc., until Committee reaction can be formulated.
4. Results of Committee review of a project may range from informal concurrence to formal recommendation presented by the Committee to the entire Board, depending upon the status of the project under examination.
5. For the support and guidance of the Committee, each University will develop a "Master Plan for Capital Improvements" emphasizing factors of campus function and appearance such as project location, traffic flow, parking, building utilization, etc. Each "Master Plan" will be maintained by the respective University to recognize Board actions and as the result of annual review and updating conducted by each institution. These "Plans" and their annual updates shall be approved by the Presidents and the Chancellor and shall be reviewed by the Architecture and Design Committee prior to presentation to the Board of Trustees.

The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mrs. Kimmel stated that the Committee appreciated tremendously the assistance it had had from the staff of both campuses in leading the Committee members through this first year of operation. She said that even though it was a new Committee she felt that it was an important one, and the staff of both

campuses had been super in helping the members learn their way around, and that was one of the reasons for suggesting that the whole Board tour the campuses.

Acting President Lesar presented the following matter, and requested Dr. Dax Taylor, Associate Dean of the School of Medicine, SIUC, to answer questions:

AMENDMENT TO THE MEDICAL SERVICE AND RESEARCH PLAN,  
SCHOOL OF MEDICINE, SIUC  
[APPENDIX V CODE OF POLICY (A)(11)]

Summary

This agenda item requests that the Medical Service and Research Plan [Appendix V Code of Policy (A)(11)] be amended to allow for certain procedural and substantive changes necessitated by the growth and development of the School of Medicine. The proposed changes may be divided into the following three categories:

1. Changes in, additions to or elimination of definitions:  
i.e., "Division Chief" to "Division Chairman or Chief" (I,P; II,B; III,C; III,D; III,F; III,H; IV,B; IX,D; IX,E; X,C; XII,B; XIII,A,1); "Specialty Clinic" to "Special Clinic" (I,C; I,S; VI,B; I,T; I,U; V,B; V,D; X,B; X,D; XVII,A-B); "Division" to include "Academic Subdivision or Satellite Center" (I,N); "full-time" to be defined as employment which may be reduced to less than 100% time, but not less than 51% time (II,A); fixed practice income from a percentage to a fixed dollar amount (I,F; XII,B; XII,C; XIII,A,1; Exhibit B); elimination of the submission of fee schedules (V,A); elimination of requirement to submit names and income limits of Plan members to Board of Trustees (III,D; XII,B; Exhibit B); and clarification of fee assignment and voluntary contribution by Plan members (III,A; Exhibit A).
2. Changes in the distribution of Plan funds: i.e., creation and dissolution of pooling arrangements (IX,E); death of Plan members (XIII,E); termination of employment (XIII,D); leave of absence (XIII,C); sabbatical leave (XIII,C); fixed practice income (XIII,A,1; XIV,A,2); distribution of Special Clinic income (XVII,B); change from quarterly to monthly Plan fund distributions (X,C; X,D; XI,A; XI,A,1; XIII,A; XIII,B; XVII); and the mechanism for redistribution of funds among members of the Plan (XIV,A,2).
3. Changes in the composition and function of the Medical Service and Research Plan Committee: i.e., inclusion of all Department Chairmen on the Medical Service and Research Plan Committee (XVI,B,1); additional elected representatives

from the ranks of Professor and Associate Professor (XVI,B,3); expansion to two years for the length in the term of Committee membership (XVI,B,3); a detailed review of the expenditures of Plan fund accounts (XI,B); and establishment of procedures for interpretation and implementation of the Plan (XVI,J).

#### Rationale for Adoption

Since the inception of the Medical Service and Research Plan, it has been anticipated that periodic revision would be necessary as application and experience dictated clarification and modification. The Plan was amended in 1974 and 1976. In this present resolution, the recommended changes in the Plan have resulted from its application over the past several years. Some of the recommended changes are designed to eliminate ambiguities in the Plan and to define more precisely procedural mechanisms for administration of the Plan. Other recommendations propose substantive changes regarding the distribution of income.

One important substantive change recommends that fixed practice income be an amount rather than a percentage of Base University Salary and that the 100% ceiling on fixed practice income may be increased in special circumstances. Since the amount of fixed practice income is tied to the Base University Salary and since a significant percentage of some faculty members' total income is generated through the Plan from the practice of medicine, it is desirable to raise the ceiling of fixed practice income in certain instances. This may permit a further reduction of Base University Salary. This change in effect may save state dollars, allowing a more significant portion of the Plan members' total income to be generated through the Medical Service and Research Plan rather than from University (state) salary. This change will provide maximum flexibility to the Department Chairmen, Dean, and President of Southern Illinois University at Carbondale in the annual negotiation of faculty participation agreements.

Another important change in the Plan relates to the distribution of Plan funds for Plan members going on sabbatical leave. This change is intended to eliminate any penalty in income which would occur when a Plan member takes a sabbatical leave. It insures that the compensation paid to the Plan member during the sabbatical leave is not arbitrarily limited to the amount paid to the member during the quarter immediately preceding the commencement of the sabbatical leave. A further important change in the Plan is the clarification of practice fee ownership. (See III,A and Exhibit A). The added "agency relationship" language should likely bring the University into compliance with a 1978 external audit recommendation requesting a more obvious delineation of this relationship.

Additional changes in the Plan are related to termination of employment. In order to insure that an individual who resigns is able to receive a more reasonable share of collections after termination of employment, the proposed changes extend from six to twelve months the length of time in which an individual may receive collections after termination of employment. It also increases by 25% the amount of collections to which the individual is entitled over this period of time. The recommended change does, however, still



encourage continued faculty participation in the Plan as there is a ceiling for fund distribution which, when met by a departing Plan member, calls for the termination of Plan fund distribution to the former member.

Further changes concerning leaves of absence and death of Plan members provide as follows: Plan members taking leaves of absence or legal representatives of deceased Plan members shall receive a more equitable and significant share of the accounts receivable for a longer period of time, thereby reflecting more realistically the collection process for medical fees. As it generally takes the School of Medicine Business Officer longer to bill for and collect fees than originally was provided in the Plan, the recommended changes are proposed to insure improved participation in fee distribution.

Other changes in the Plan allow for broader representation on the Medical Service and Research Plan Committee by increasing the membership among Associate Professors and Professors from two to four; provide for an increase in the length of a Committee member's term from one to two years; and necessitate the development and maintenance of procedures by the Committee for the routine interpretation and implementation of the Plan. Additional changes in the Plan also require more complete guidelines for the formation, management, and dissolution of pooling arrangements for groups desiring to establish such mechanisms.

#### Considerations Against Adoption

University officials are aware of no specific considerations against adoption of the proposed amendments.

#### Constituency Involvement

This resolution has been reviewed and approved by the Ad Hoc Committee of the Medical Service and Research Plan Committee, the Medical Service and Research Plan Committee, the members of the Medical Service and Research Plan, and the Dean and Provost of the School of Medicine of the University.

#### Resolution

WHEREAS, It is desirable to amend the Medical Service and Research Plan to allow for certain procedural and substantive changes necessitated by the growth and development of the School of Medicine;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Medical Service and Research Plan [Appendix V Code of Policy (A)(11)] be and is hereby amended as attached:

## I. DEFINITIONS

- A. These rules and regulations shall be known and referred to as the "Medical Service and Research Plan."
- B. The word "Plan" as used in these regulations shall be construed to mean the plan herein created for the rendering of professional services to patients or any other services related to the practice of medicine rendered other than to the University by members of the faculty of the School of Medicine of Southern Illinois University at Carbondale who are on regular full-time appointment, providing for the use of any fees or compensation received for such services and providing for additional compensation for those faculty members who become members of the Plan.
- C. The "fees" and "compensation" covered by the Plan shall be construed to mean all fees for professional services related to patient care, whether the services be rendered within or without the confines of the School of Medicine and affiliated facilities, which may become due and payable to a member of the faculty of the School of Medicine who is a participant in the Plan, or to a Special Clinic operated by Plan members, and may also include payments to such members of the faculty where the terms of the payment provide that such funds are for services of the faculty member other than those required under this University contract when the same are approved for payment into the Plan by the Dean of the School of Medicine. Fees and compensation covered by the Plan shall not include the member's salary from the University, any royalties, his actual expenses incurred in trips for consultation, or honoraria monies received by the member unless the assignment of such shall be required under the provisions of Section IX, paragraph C hereof.
- D. The words "Base University Salary" shall mean that amount of compensation that would be paid to a faculty member for a full-time (100%) appointment with the University.
- E. For the purposes of this Plan the word "practice" is defined as all activities related to direct patient care and services for which usual and customary fees may be charged, according to the rules and customs governing medical practice in the State of Illinois.
- F. The words "fixed practice income" shall refer to that dollar amount which a participant in the Plan shall be permitted to earn through fees generated under this Plan fixed as hereinafter provided. In determining the Base University Salary upon which the fixed practice income is to be based, the amount of the member's salary as fixed by the University shall be used, regardless of whether the entire salary is paid from University salary accounts or from special grants or other special funds.
- G. The words "Variable Practice Income" shall be that portion of income generated by participants in this Plan over and above fixed practice income as established by the table labeled "Variable Practice Income Table" hereinafter set forth in this Plan.

- H. The word "patient" as used in these regulations shall be construed to mean those persons to whom a member may, under these regulations, charge a fee for professional services, including persons who have insurance, money, or other resources available specifically for and restricted to the payment of professional fees.
- I. The words "Member of the Plan" or "Participant" as used in these regulations shall be construed to mean any member of the faculty of the School of Medicine of the University generating fees from patient care who is on regular full-time appointment and who has been accepted for membership in the Plan and executed the required agreements.
- J. The words "the Committee" as used in these regulations shall refer to the Medical Service and Research Plan Committee.
- K. The words "Department" or "Departments" shall refer to those departments of the School of Medicine of the University in which one or more members shall have qualified for membership in the Plan.
- L. The words "Department Account" or "Department Accounts" shall refer to those departmental accountability records maintained in support of the University Medical Service and Research Plan.
- M. The words "Department Chairman" shall refer to the head of the Department within the School of Medicine qualified under the Plan.
- N. The words "Division" or "Divisions" shall refer to those sections of departments of the School of Medicine of the University, including academic subdivisions or satellite centers, which have a separate account as provided in Section X, paragraph B.
- O. The words "Division Account" or "Division Accounts" shall refer to those divisional accountability records maintained in support of the University Medical Service and Research Plan.
- P. The words "Division Chairman or Chief" shall refer to the head of a Division within a Department qualified under the Plan.
- Q. The words "General Trust Fund" or "Trust Fund" shall refer to the University agency account into which all fees shall be deposited.
- R. Where the masculine pronoun is used it shall be interpreted as feminine when applicable.
- S. The words "Special Clinic" shall refer to a formalized practice arrangement whereby specific diagnostic services and/or medical treatment is provided by any or all physicians participating in the clinic. Each Special Clinic will have designated a Plan member as Clinic Chief who will be responsible for clinical and administrative management and will control the Special Clinic Account.



- T. The words "Clinic Chief" shall refer to the head of each approved Special Clinic.
- U. The words "Special Clinic Account" shall refer to those Special Clinic accountability records maintained in support of the Medical Service and Research Plan.
- V. The words "Foundation Account" shall refer to the Southern Illinois University Foundation account into which the percentage of MSRP monies used solely for medical, educational, research and development purposes shall be deposited and from which the Department or Division account allocations are made. The funds deposited into this account shall represent that portion of participant compensation which has been voluntarily contributed to the SIU Foundation by members of the Plan.

## II. MEMBERSHIP

- A. Every regular full-time appointment to the faculty of the School of Medicine shall be conditioned upon the appointee's not receiving fees for the practice of his profession unless and until he shall become a member of the Plan. Upon becoming a member of this Plan every such appointment shall be reduced to less than 100% time but not less than 51% time by such percentage as will assure that the faculty member will not receive University salary for the projected medical practice.
- B. Any member of the faculty of the School of Medicine who is on regular full-time appointment generating professional fees from the clinical practice of medicine shall be eligible for membership in the Plan when approved by (1) the Division Chairman or Chief when applicable, (2) the Department Chairman, (3) the Dean of the School of Medicine, (4) the Provost, and (5) the President of the University after execution of the agreements hereinafter provided.

## III. QUALIFICATION FOR MEMBERSHIP

- A. Before being recommended for participation in the Plan, the faculty member shall, in consideration of his employment by the University and the privilege of participation in the Plan, grant and assign to the Board of Trustees of Southern Illinois University, as his agent in accordance with the terms and conditions of the Medical Service and Research Plan, all fees and compensation of whatsoever nature received by him for professional services rendered to patients while a member of the faculty of the School of Medicine of the University, provided, however, that such assignment shall not include his compensation received from the University for services not rendered under this Plan, any royalties, his actual expenses incurred on trips for consultation, or honoraria monies received by the member unless the assignment of such shall be required under the provisions for Section IX, paragraph C hereof.
- B. The University agrees that it will use all such assigned funds only for the purposes stated in these rules and regulations. Moreover,

to the extent provided for in these regulations, the assigned fees shall become the property of the University and such funds will be utilized in accordance with the rules, regulations, and laws of the State of Illinois.

- C. Before being recommended for participation in the Plan, the faculty member seeking admission thereto shall also enter into an agreement with the Chairman of the Department or the Chairman or Chief of the Division in which he is to participate, setting forth the fixed practice income which he shall be entitled to receive from fees he generates for medical services rendered pursuant to the Plan and incorporating by reference the "Variable Practice Income Table" contained in this Plan. The proposed agreement shall then pass to the Chairman of the Department, who shall endorse his approval or disapproval thereon and pass the same to the Dean of the School of Medicine, who shall endorse his approval or disapproval thereon and pass to the Provost, who shall endorse his approval or disapproval thereon and pass to the President of the University, who shall endorse his approval or disapproval thereon.
- D. In case the member does not have a Division Chairman or Chief the agreement shall be executed between the Chairman of the Department and the member and have the approval or disapproval of the Dean of the School of Medicine, the Provost, and the President of the University endorsed thereon. In the case of a Chairman of a Department, the agreement shall be executed between the Chairman and the Dean of the School of Medicine and shall have the approval or disapproval of the Provost of the University and the President of the University endorsed thereon.
- E. Such agreements shall be in the form provided in Exhibits A and B, attached to and forming a part of these regulations.
- F. Any member may withdraw from the Plan at any time by filing his written withdrawal with his Division Chairman or Chief and the Chairman of his Department, or if there be no Division Chairman or Chief then the Chairman of his Department. The withdrawal shall be submitted to the Board of Trustees through the Dean of the School of Medicine, the Provost, and the President of the University.
- G. Any member of the Plan may be removed therefrom for failure to comply with the regulations of the Plan.
- H. The removal of a member may be initiated either by the Chairman or Chief of his Division, Chairman of his Department, by three members of the Committee or by the Dean of the School of Medicine by filing with the Committee a written recommendation setting forth the reasons for dropping the member. The member shall be entitled to be heard before the Committee. The Committee shall make recommendation thereon of approval or disapproval and the same shall then pass to the Board of Trustees for final action through the Dean of the School of Medicine, the Provost, and the President of the University, each of whom shall add his approval or disapproval thereto.



#### IV. ACCEPTANCE OF PATIENTS--OTHER SERVICES

- A. In accepting paying patients and in the performance of other services provided under the Plan, each member shall conform with and abide by all the rules and regulations of the Plan, and all rules and regulations promulgated in connection with the School of Medicine whether by the Board of Trustees, Medical Service and Research Plan Committee, or by the Dean of the School of Medicine.
- B. No member shall permit the acceptance of paying patients or consultations or the rendering of other services under the Plan to interfere with his teaching, research, administrative, or other duties required under his employment as a member of the faculty of the School of Medicine. It shall be understood that the amount of time devoted to patient care that any member may devote or the rendering of other services permitted under the Plan must be governed by the Division Chairman or Chief, Department Chairman, and the Dean of the School of Medicine.

#### V. DETERMINATION OF PROFESSIONAL CHARGES

- A. Each Plan member shall make available to the Chairman of the Medical Service and Research Plan Committee a list of his usual and customary fees for review upon request by the Chairman of the Medical Service and Research Plan Committee.
- B. With the approval of this Plan, the Board of Trustees of Southern Illinois University delegates to each member of the Plan the sole and unrestricted right to fix his professional fees. No adjustment shall be made in any charge once submitted except upon written authorization of the member performing the service or, in the case of a Special Clinic patient, the Clinic Chief.
- C. No fee once billed may be written off or turned over to a collection agency without approval of the Plan member generating the fee, which approval shall not be unreasonably withheld.
- D. The Committee may also formulate and make available to each Department participating in the Plan and the Business Office of the School of Medicine, a policy relating to professional courtesy. Any adjustment as to professional courtesy once submitted shall be made only upon authorization of the member performing the service or, in the case of a Special Clinic, the Clinic Chief.

#### VI. REPORT OF PRIVATE FEES

- A. Each member shall prepare, on forms furnished by the School of Medicine for this purpose, an itemized statement of professional services performed for each patient under his care or supervision or for other services rendered by him and covered by the Plan, and shall transmit it promptly to the Business Office of the School of Medicine.
- B. Each Clinic Chief shall prepare, on forms furnished by the School of Medicine for this purpose, an itemized statement of professional



services performed for each patient in his particular Special Clinic or for other services rendered by the clinic and shall transmit it promptly to the Business Office of the School of Medicine. Members participating in the clinic will not submit statements for services provided to patients within the approved Special Clinics.

VII. COLLECTION OF PROFESSIONAL FEES

- A. All fees shall be billed and collected by the Business Office of the School of Medicine in accordance with a plan formulated and approved by the Committee, and Campus Treasurer, and fees collected shall be deposited in the account Medical Service and Research Plan General Trust Fund and held and used in accordance with the Plan. All fees for paying patients shall be billed on specially prepared stationery of the University providing for professional fee billings.

VIII. DEPOSIT OF FEES AND COMPENSATION

- A. All fees and compensation of whatever nature covered by the Plan received by the members of the Plan shall be paid into the Business Office of the School of Medicine for the use of the Plan. Any member of the Plan receiving any check in payment of a fee shall properly endorse the same and promptly deliver it to the Business Office of the School of Medicine.

IX. PLAN FUNDS

- A. All fees and compensation as defined in Section 1, paragraph C hereof of members of the Plan shall be paid into and become funds of the Plan.
- B. In addition thereto honoraria monies received by members of the Plan may be included in fees and compensation required to be deposited in the Plan at the option of each Department.
- C. The policy of inclusion or exclusion of honoraria monies when adopted by a Department shall apply to all members thereof, and if the Department policy requires the deposit of honoraria monies, the member's contract (Exhibit A) shall so state. When a Department adopts its policy for inclusion of honoraria monies the policy shall become effective on July 1 and be in effect for at least the fiscal year, and from year-to-year thereafter unless the policy is changed prior to the beginning of any fiscal year. The Department policy to include or exclude honoraria monies shall be determined by the Plan members of the Department at a meeting called for such purpose by written notice given by the Chairman of the Department at least ten days prior to the date of the meeting. Written notice of the adoption or change of such policy shall be given to the Dean of the School of Medicine not later than June 20. Each time there is a change in the policy of a Department with reference to inclusion of honoraria monies, a new contract (Exhibit A) shall be executed by the members of the Department.

- D. A Chairman of a Department shall have the right to inspect the accounts of his Department at any time; a Division Chairman or Chief shall have the right to inspect the accounts of his Division at any time; and any individual member shall have the right to inspect his record at any time; and all of the accounts and records shall be open to the inspection of the Dean of the School of Medicine, the Medical Service and Research Plan Committee, the Provost, and the President at any time.
- E. The policy of distributing practice income on a formula basis may be adopted by a Department or Division or group of the same. The Department or Division or group that desires to establish such a mechanism must establish, consistent with the terms and conditions of the Medical Service and Research Plan: the proposed distribution formula; a formula for complete dissolution of the pool; a formula for a specific member leaving the pool; a procedure for leave of absence of a member of the pool; a procedure for sabbatical for a member of the pool; and a procedure for death of a member of the pool. When the proposed pool is approved by the Department Chairman and/or Division Chairman or Chief, it will be submitted to the Medical Service and Research Plan Committee for final approval at least two months prior to the date on which it is to be effective.

The Department, Division, or group policy to distribute practice income on a formula basis shall be determined by the unanimous agreement of the participating Plan members of the Department or Division or group at a meeting called for such purpose by written notice from the Chairman of the Department or Chairman or Chief of the Division at least ten days prior to the date of the meeting.

Any member of a Division or Department not wishing to participate in the policy of distributing practice income on a formula basis with other members of the Department or Division may elect not to participate in the formula distribution without penalty.

#### X. MEDICAL SERVICE AND RESEARCH PLAN

##### RECORDS AND ACCOUNTS

- A. As of the effective date of these regulations the following agency account shall be established: Medical Service and Research Plan General Trust Fund. There shall further be established an account within the Southern Illinois University Foundation which shall be known as the Medical Service and Research Plan Foundation Account.
- B. There will also be set up on said records a separate ledger account or accounts for each Department; additional Division or Divisions of a Department participating in the Plan and all fees earned by the members thereof shall be reflected in the Division Account and all other fees of members of the Department not subject to deposit in a Division Account shall be reflected in the Department Account. Any other Department, Division, or Special Clinic that may subsequently be admitted to the Plan in the manner provided herein shall likewise have a ledger account established.



- C. At the time of the monthly distribution as hereinafter provided or annual redistribution, there shall be delivered to the Chairman of each Department and Chairman or Chief of each Division and each member thereof a report of the account of his Department or Division, together with a report of the individual records of the members of his Department or Division.
- D. At the time of monthly distribution as hereinafter provided, or announced redistribution, there shall be delivered to the Clinic Chief of each Special Clinic a report of the account of the clinic.

#### XI. COST AND GENERAL ALLOCATIONS

- A. Monthly there will be deducted from the monies received by virtue of the Plan and deposited in the General Trust Fund account during the month the following:
  - 1. An amount equal to thirty percent (30%) of the monies received which shall be retained by the University for the cost and expense of the operation of the Plan. In return for the thirty percent (30%) deduction from all Medical Service and Research Plan funds and in consideration of the academic and educational benefits to be rendered to the University by the Plan members, which shall include instructional activities incidental to the operation of the Plan as shall reasonably be required by the Dean and Provost of the School of Medicine and the continuing medical education which inures to the Plan members, by virtue of such practice, the School of Medicine shall pay from its regular operating budget for all costs not covered by these funds that are incident to the practice of medicine by the faculty and to the operation of the Medical Service and Research Plan. Said percentage shall continue to be used by the School of Medicine to defray the cost of the operation of the Plan until and unless a generally acceptable accounting practice or technique is devised to clearly reflect the cost of the operation of the Plan by the University. However, when members of the Plan receive monies for professional services rendered directly or indirectly to patients outside of the School of Medicine facilities, and when the amount received reflects the prior payment by other institutions or facilities of overhead expenses, the percentage of the monies received which shall be retained by the University for such costs and expenses shall be reduced or eliminated according to the terms of an agreement among the Department, the School of Medicine, the Medical Service and Research Plan Committee, the member of the Plan, and the institution paying for the services. On or before the first day of the second month succeeding the termination of the month the monies so retained and deducted by the University to support the cost of clinical practice shall be paid into such account or accounts of the University as the President of the University shall designate after receiving the recommendation of the Dean of the School of Medicine.



2. An amount equal to ten percent (10%) of the monies received which shall be used solely for medical, educational, research and academic development purposes. This sum shall be transferred to the Medical Service and Research Plan Foundation Account and allocated therefrom as follows: Fifty percent (50%) thereof shall be budgeted by the Dean of the School of Medicine for the purposes aforesaid; the balance thereof shall be allocated to each Department in proportion to the amount collected by each Department or in the case of Special Clinics, to the Clinic Chief's Department and budgeted by the Chairman of each such Department for the purposes aforesaid.
- B. The Medical Service and Research Plan Committee shall annually review the use of the funds allocated, pursuant to this section, to the Dean and Departments, Divisions and Special Clinics, and shall make recommendations to the Dean and Department Chairmen concerning the use of funds allocated herein.

## XII. PARTICIPANT COMPENSATION

- A. Each participant in the Plan may be entitled to receive additional compensation from the fees earned by the participants and the members of the Plan after the deductions and allocations specified in Section XI to the extent and computed as hereinafter provided.
- B. The amount of fixed practice income which a participant may be entitled to receive to the extent earned under the Plan by a member shall be recommended by the Division Chairman or Chief and approved by the Department Chairman, or if there be no Division Chairman or Chief then recommended by the Department Chairman. The permissible fixed practice income shall be approved by the Dean of the School of Medicine, the Provost, and the President of the University and shall be fixed by reference to an amount not to exceed more than one hundred percent (100%) of a member's Base University Salary, except as hereinafter provided.
- C. Each time the University salary of a participant is changed, a new agreement (Exhibit B) establishing the amount of fixed practice income must be executed prior to the change and approved in the manner provided above. Such changes may not be made retroactively.
- D. In addition to fixed practice income, a participant in the Plan shall be entitled to participate in the variable practice income feature in this Plan as set forth in the table attached to and incorporated by reference in this Plan captioned "Variable Practice Income Table" which provides that a member of the Plan may always receive a portion of the fees he generates by virtue of clinical practice.

## XIII. PAYMENT OF PARTICIPANT COMPENSATION

- A. Monthly or at other appropriate times as fixed by the Committee upon consideration of the funds generated and after allocation to the Foundation Account from the General Trust Fund account of the net fees available for distribution payment shall be made to

the members of the Plan generating fees from clinical practice in accordance with the following:

1. Fixed practice income shall be paid monthly to a participating member in an amount equal to that amount earned and received as fixed in the participation agreement which shall not, absent special circumstances, exceed one hundred percent (100%) of the annual Base University Salary, provided, however, that if a member does not generate the maximum amount of fixed practice income which is authorized to be earned, he may be entitled to share in redistribution in an amount not to exceed his authorized fixed practice income or one hundred percent (100%) of his Base University Salary, whichever is lower. A plan member's fixed practice income amount may exceed the 100% ceiling in special circumstances which must be approved in writing by the Division Chairman or Chief, the Department Chairman, the Dean of the School of Medicine, the Provost, and the President of Southern Illinois University at Carbondale.
  2. Variable practice income shall also be paid to a participating member at the time of payment of fixed practice income if the member has generated from the clinical practice of medicine during the preceding period receipts in excess of that required to satisfy the authorized amount of fixed practice income in accordance with the "Variable Practice Income Table" attached hereto and incorporated herein by reference.
- B. Any member coming into the Plan during the fiscal year shall be entitled to participate in the first distribution made after he has been in the Plan one full calendar month.
  - C. A member going on sabbatical leave or leave of absence will continue to receive participant compensation in an amount not to exceed the current year's fixed practice income or, if the leave begins on July 1, not to exceed the fixed practice income established in the previous year's contract. No reduction in Base University Salary shall be made during the period of a sabbatical leave or leave of absence. If a member does not receive the maximum amount of fixed practice income which is authorized to be earned during the sabbatical leave or leave of absence, he may not share in redistribution in any amount for the period of the sabbatical leave or leave of absence.
  - D. In case a member of the Plan ceases to be a regular full-time employee of the School of Medicine, his right to receive additional compensation shall terminate as of the date of the termination of his Medical Service and Research Plan Agreement, except that he may receive seventy-five percent (75%) of the participatory share to which he would have been entitled that is received and deposited under the Plan within twelve months

of said termination. The amount of additional income received shall not exceed three-fourths (75%) of the fixed practice income to which he would have been entitled based on the most current contract prior to cessation of participation in the Plan. If a member does not receive the maximum amount of fixed practice income which was authorized to be earned in his last contract, he may not share in redistribution in any amount.

- E. In case of death of a member of the Plan, the personal representative designated in writing by the member, or in the absence of such written designation, the estate of the member shall be entitled to receive the additional compensation he would have received for the one year period following his death.

#### XIV. DISTRIBUTION AND REDISTRIBUTION OF BALANCES

- A. The amount of fees generated by clinical practice by the members of this Plan which is not permitted to be paid to participating members under the fixed practice income agreement or "Variable Practice Income Table" shall be determined at the end of the Plan fiscal year on June 30 and shall then be allocated and distributed in priority as follows:
  - 1. To the Division or if no Division is present to the Department of the participating member in an amount established by the percentages in accordance with the "Variable Practice Income Table" for the support of medical, educational, research and academic development purposes. The funds shall be placed in the Medical Service and Research Plan Foundation Account and the use thereof shall be budgeted by the Department or Division and approved by the Medical Service and Research Plan Committee.
  - 2. For redistribution in an amount established by the percentages in accordance with the "Variable Practice Income Table" in priority and according to the following: First, to all members within the Division generating said fees who did not generate sufficient fees from the practice of clinical medicine to earn the authorized amount of fixed practice income in an amount to be fixed and not to exceed one hundred percent (100%) of their Base University Salary under procedures to be adopted and implemented by the Medical Service and Research Plan Committee; secondly, and after the redistribution within Divisions, to all members within the Department generating said fees who did not generate sufficient fees from the practice of clinical medicine to earn the authorized amount of fixed practice income in an amount to be fixed and not to exceed one hundred percent (100%) of their Base University Salary under procedures to be adopted and implemented by the Medical Service and Research Plan Committee; thirdly, and after distribution within the



Department, to all members of the Plan who did not generate sufficient fees from the practice of clinical medicine to earn the authorized amount of fixed practice income, in an amount to be fixed and not to exceed one hundred percent (100%) of their Base University Salary under procedures to be adopted and implemented by the Medical Service and Research Plan Committee.

- B. The balance of any Plan funds not needed for or subject to distribution or redistribution shall be deposited in such accounts as may be designated by the President of the University and used for any purpose the President of the University may direct.

#### XV. ACCOUNTING

- A. The Campus Treasurer shall cause within the Business Office of the School of Medicine such business practices to be adopted and such accounting methods as necessary to be established as may be required or desirable in the fiscal administration and management of the Plan funds. The Dean of the School of Medicine shall serve, or designate someone to serve on his behalf, as fiscal officer for each of the accounts required in the operation of the Plan. He shall provide or cause to be provided such systems and personnel as may be necessary to collect and disburse all Plan funds.

#### XVI. MEDICAL SERVICE AND RESEARCH PLAN COMMITTEE

- A. There is hereby created a committee to be known as the Medical Service and Research Plan Committee. Said Committee, in addition to performing the duties herein provided for it, may be called upon to advise the Dean of the School of Medicine, the Provost, and the President of the University, as to recommended changes in the Plan. The Committee shall have the right to review any changes proposed in the Plan by the Dean of the School of Medicine, the Provost, or the President of the University prior to the referral of such changes to the Board of Trustees.
- B. The Committee shall consist of members to be selected in the following manner:
  1. Committee positions shall be assigned to the Chairman of each clinical department whose full-time faculty participate in the Plan.
  2. One Committee position shall be filled by the Dean of the School of Medicine.
  3. Four Committee positions shall be filled by majority vote of the Professors and Associate Professors in the School admitted to the Plan who shall not be members of the same

Department; two Committee positions shall be filled by majority vote of the Assistant Professors and Instructors of the School admitted to the Plan who shall not be members of the same Department. Terms of members of the Committee so elected shall be for two years. Elections shall be held on a date to be fixed by the Committee and half of the Committee's membership shall be up for re-election each year.

4. Vacancies shall be filled by the Dean of the School of Medicine in those positions specified in 3 above from members of the respective constituency, and by acting Department Chairmen for those members specified in 1 above.
- C. Any Committeeman unable to attend any Committee meeting may be represented at the meeting by a proxy, provided, however, that the proxy shall be a member of the Committeeman's Department or constituency. In any case the appointment of proxy must have the approval of the Dean of the School of Medicine endorsed thereon and the proxy shall not be entitled to vote at the meeting unless he be approved as such by the Committee. The appointment of proxy shall state the meeting at which the proxy is to represent the member, and he shall not be entitled to represent the member at any other meeting. The Dean of the School of Medicine shall have the power to appoint in writing an authorized representative to serve as ex-officio member on the Committee in his absence with the right to vote.
  - D. A majority of the members of the Committee as constituted from time to time shall constitute a quorum, and any action approved by the majority of the members of the Committee present at any meeting in person or represented by an approved proxy shall constitute the action of the Committee. Each member of the Committee shall be entitled to one vote.
  - E. At the first meeting of the Committee after July 1 of each year, the Committee shall organize by electing from its membership a Chairman, a Vice-Chairman, and a Secretary. No Chairman may serve more than two consecutive terms as Chairman.
  - F. The Chairman of the Committee shall, in addition to performing the usual duties of a Chairman, sign all reports and endorsements required of the Committee, and in the absence of the Chairman, the Vice-Chairman shall perform the duties of the Chairman.
  - G. It shall be the duty of the Secretary to keep the minutes and all records of the Committee, to circulate after each meeting copies of the minutes thereof, and to provide access to all Committee records by all members of the Plan.
  - H. The Committee shall adopt regulations setting forth the time and place of meetings, the giving of notice thereof and such other matters relating to the transaction of business of the Committee,

not inconsistent with these regulations, as the Committee may deem proper.

- I. A Committee meeting may be called by the Chairman of the Committee or at the request of any eight members of the Plan.
- J. The Medical Service and Research Plan Committee shall maintain a procedures document for routine implementation and interpretation of the Plan. Additions to and changes in the Committee's procedure require a majority vote of the Committee.

## VII. SPECIAL CLINICS

- A. As a mechanism to deal with certain special medical problems on a formalized basis, Plan members may wish to establish "Special Clinics." Such a clinic would provide diagnosis and/or treatment of a unique set of medical problems and may utilize the services of any or all individuals participating in the particular clinic. The clinics would, in turn, charge a fixed rate, as appropriate, for the services provided.
- B. Special Clinics must be approved in advance by the Medical Service and Research Plan Committee. Such approval is obtained by submitting to the Committee a written proposal outlining: 1) The specific services to be provided, 2) why it is advantageous to use the Special Clinic format, 3) the Plan member who will act as Clinic Chief, and 4) the plan for distribution of Special Clinic income, including that portion to be credited directly as an overhead expense, and that portion to be distributed to participating Plan members for professional services rendered.
- C. Fees earned through the services provided by the clinic will be subject to the cost and general allocations provision of the Plan. Participant compensation will be made to the participating individuals at a predetermined rate, mutually agreed upon by the participating individuals and the Clinic Chief. Any funds undistributed at the end of a particular month will be deposited in the Medical Service and Research Plan Foundation Account to be budgeted by the Clinic Chief for educational, medical, research, and clinic development purposes.



## EXHIBIT A

## ASSIGNMENT OF FEES

In consideration of my employment by the Board of Trustees of Southern Illinois University and of my being permitted to participate in fees collected by the members of the staff participating in the Medical Service and Research Plan, I hereby assign to the Board of Trustees of Southern Illinois University as my agent in accordance with the terms and conditions of the Medical Service and Research Plan, all fees charged by me, directly or indirectly, to patients for professional services. This assignment shall be an absolute assignment, subject only to the conditions that the University shall not alter the fees charged, except as provided in its rules and regulations establishing said Plan, and that the fees collected from members of the Plan shall be used for the purposes as stated in the regulations covering said Plan.

I further agree that all monies received by me for such fees will be promptly turned over to the School of Medicine Business Affairs Office and all checks made payable to me for such fees will be promptly endorsed and delivered to said School of Medicine Business Affairs Office. It is distinctly understood that this assignment does not cover the salary received from the University.

In consideration of my being permitted to participate in the Medical Service and Research Plan, I agree to fully cooperate therein and comply with all of the rules and regulations relating thereto.

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EXHIBIT B  
AGREEMENT FOR PARTICIPATION  
IN  
MEDICAL SERVICE AND RESEARCH PLAN

\_\_\_\_\_  
Date

It is hereby agreed between \_\_\_\_\_, Chairman  
of the Department of \_\_\_\_\_ of the School of Medicine of  
Southern Illinois University at Carbondale and \_\_\_\_\_,  
\_\_\_\_\_, of the Medical Service and Research Plan of  
\_\_\_\_\_,  
Rank  
Southern Illinois University at Carbondale that \_\_\_\_\_ shall  
participate in the fees earned and received after cost and general allocations  
have been made, in the amount of \$ \_\_\_\_\_ which is (\_\_\_\_%) of his Base  
University Salary, which is \_\_\_\_\_ for the period \_\_\_\_\_,  
effective \_\_\_\_\_ as fixed practice income; and in variable practice  
income to the extent earned, and further agrees that he will comply with all  
the rules and regulations of said Medical Service and Research Plan and will  
fully cooperate with other members in carrying out the purposes thereof.

\_\_\_\_\_  
Chief, Division of \_\_\_\_\_  
(when applicable)

\_\_\_\_\_  
Chairman, Department of \_\_\_\_\_

\_\_\_\_\_  
Provost and Dean of the School of Medicine

\_\_\_\_\_  
Member

\_\_\_\_\_  
President of the University

100

90

80

70

60

55

50

40

30

20

10

# VARIABLE PRACTICE INCOME TABLE

MS & RP OPERATION EXPENSE FUND

MS & RP MEDICAL EDUCATION AND RESEARCH  
FUND ALLOCATION

MS & RP DEPARTMENTAL OR DIVISIONAL  
FUND ALLOCATION

REDISTRIBUTION

VARIABLE PRACTICE INCOME

-5,000

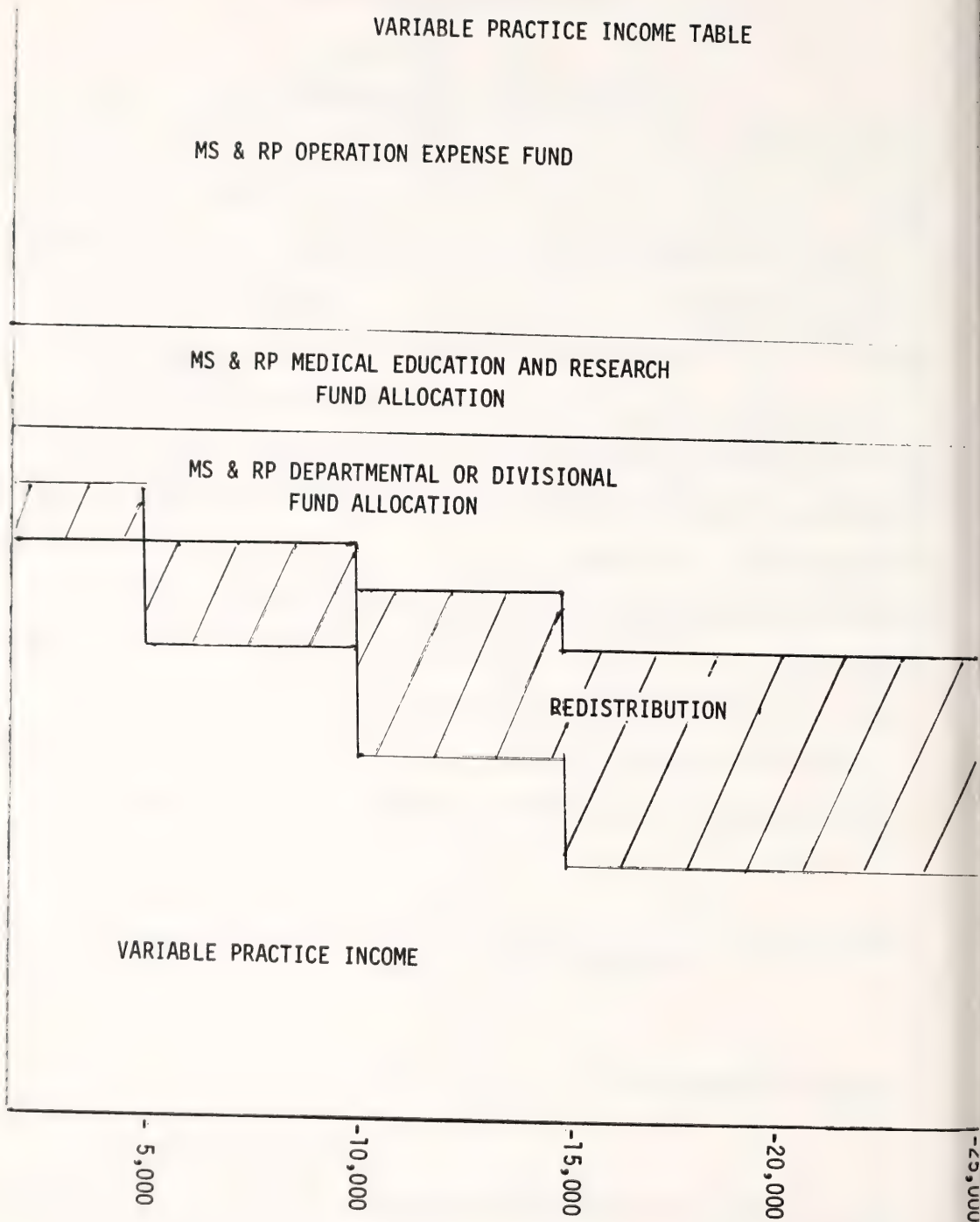
-10,000

-15,000

-20,000

-25,000

FEES GENERATED IN EXCESS OF FIXED PRACTICE INCOME





The Chair noted that the Chancellor's staff had indicated that further amendments recognizing the Foundation's independence of action be promptly proposed, and that the substitution of real cost for the rule-of-thumb 30% be implemented as soon as possible.

Dr. Taylor said they would continue to look at the issue of the 30%. He commented that it was extremely difficult in an environment where academic practice, academic medicine, and academic research was being conducted simultaneously to cost account moment by moment the practice of medicine. He said that this figure had been established by means of a substantial review of national plans at the time the plan had been established, and that they were continuing to review national procedures and plans in this regard. He said that the faculty and the administration were still comfortable with the corporate body of the plan, and that they would continually keep it under scrutiny.

Dr. Wilkins said he agreed and thought it was a very fair figure, especially in comparison with private practice.

In response to Mr. Rowe's question about the External Auditor's criticism of the plan, Mr. Gruny replied that he thought the Auditor had said that the University of Illinois had specific statutory authority, and where was ours? He reported that our reply was that the statutory authority being looked at was for the University of Illinois to set up a research hospital, which SIU does not have, and only incidentally for a practice plan. He reported that that statute had been amended in the Legislature to extend the plan to locations other than the principal research hospital, at the U of I's branches in Rock Island and Peoria. Nevertheless, SIU maintained that the Board's power to contract with its employees was all the authority it needed, and that has been our position on this matter.

After further discussion, Dr. Wilkins moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the Acting President, SIUC, Acting President Lesar reported that SIUC's enrollment for the Fall Semester was 22,695 students, an increase of 145 over the same period in 1978. He said that on campus there were 20,788 students, an increase of 129, and the increase was mainly first-year students. He reported that during the first two weeks of this semester, over 30,000 people had used the Student Recreation Center. He also reported that the number of student meetings and programs scheduled in the Student Center had increased from 1,647 in 1976 to 4,202 in 1979.

Acting President Lesar also announced that the Office of the Vice-President for University Relations had been reorganized under a plan which had been approved by the people involved, himself, and Acting Chancellor Brown. He stated that the purpose of the reorganization was to make the area more functionally efficient by eliminating duplication and to secure better coordination between units which have heretofore operated independently. He said instead of there being nine independent units reporting to the Vice-President for University Relations, there would henceforth be five; namely, Women's Intercollegiate Athletics, Men's Intercollegiate Athletics, External Affairs, Communications, and Development and Services. He stated that aside from putting the area into a better position to realize its goals, this reorganization would save about \$20,000 which could be used for other purposes.

Acting President Lesar announced that gifts and grants for the period had totaled \$795,000, the largest two from HEW - one for \$502,000 to Professor Frances Mercer, and one for \$203,000 to Professor Brockman Schumacher, both of the Rehabilitation Institute. He said that smaller grants had been awarded to Professors Jnan Bhattacharyya, Terry Alliband, David Bolen, and Professor Emeritus Archibald McLeod.

Acting President Lesar announced that there had been a dramatic increase through the SIU Foundation's Living Endowment Fund Raising Program for the benefit of SIUC from \$790,000 in 1974-75 to \$1,266,000 in the fiscal year that just ended. He noted that the cash gifts had increased from \$248,000 in the fiscal year ending 1975 to \$1,102,000 in the fiscal year just ended.



The following matter was presented:

ANNUAL INTERNAL BUDGET FOR OPERATIONS, FISCAL YEAR 1980

Summary

This matter submits for approval the Annual Internal Budget for Operations, Fiscal Year 1980. The document includes estimates of all funds expected to be available during the fiscal year for Southern Illinois University at Carbondale, Southern Illinois University at Edwardsville, and the Office of the Chancellor, and makes allocations for the use of these funds. A review describing the contents of the document in some detail is attached.

Submission of the Annual Internal Budget for Operations, Fiscal Year 1980, at this meeting is in accordance with the Board of Trustees' schedule for budget matters. A printed and bound copy of the document was mailed to each member of the Board of Trustees in advance of this meeting, and upon approval by the Board, a copy will be placed on file in the Office of the Board of Trustees.

Rationale for Adoption

The Board of Trustees is the legal custodian for all funds belonging to and under the control of its Universities. As such and in accordance with the Statutes of the Board of Trustees, approval of the Annual Internal Budget for Operations is a Board action necessary to meet established responsibilities.

Considerations Against Adoption

None is known to exist.

Constituency Involvement

There is no unique System constituency involved with this matter. Each University and the Office of the Chancellor developed its respective section of the document in accordance with the intent of the appropriation act and the applicable policies of the Board of Trustees. Each University involved constituencies in the development of salary increase policies. SIUC has reviewed its proposed budget plans with the President's Budget Advisory Committee. SIUE has provided copies of its budget to constituency groups.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Southern Illinois University Annual Internal Budget for Operations, Fiscal Year 1980, as presented and described in Schedules A-1 through A-5, including footnotes describing reserve requirements, be approved.

## REVIEW OF ANNUAL INTERNAL BUDGET FOR OPERATIONS

## FISCAL YEAR 1980

The Annual Internal Budget for Operations describes the estimated total revenue sources and the spending plans of the Southern Illinois University System by major functions and activities for the Fiscal Year 1980. The primary source of funding is appropriations from the State of Illinois. This source accounts for about 68 percent of the total operating budget. State appropriated funds consist of general revenue funds (tax dollars) and income fund collections (derived primarily from tuition and fees). General revenue funds will support about 57 percent of the projected Fiscal Year 1980 budget while income fund collections are expected to support about 11 percent. The status of state appropriated funds has been reported to the Board in general terms at various times during the past legislative session. The remaining 32 percent of expected revenue will be derived from nonappropriated funds. These funds include revenues received in support of research and other programs sponsored by governmental entities and private foundations and corporations; revenues received as reimbursement of indirect costs on these sponsored programs; revenues received from operation of revenue bond financed auxiliary enterprises, principally housing and student center operations; and revenues received from other self-supporting auxiliary enterprises and activities which are funded primarily by student fees and operating charges.

The Southern Illinois University Internal Budget for Operations for Fiscal Year 1980 estimates revenue from all sources to be \$207,980,837, an increase of \$18,131,287 or 9.6% over the revised Fiscal Year 1979 budgeted revenues. Following is information for each University and the Office of the Chancellor which summarizes changes in budget levels for appropriated and nonappropriated funds:

	<u>SIUC</u>	<u>SIUE</u> (\$ in Thousands)	<u>Office of the Chancellor</u>	<u>System Total</u>
<u>State Appropriated Funds</u> <u>(Including Retirement Contributions)</u>				
FY 1980	\$98,309.5	\$42,143.8	\$901.5	\$141,354.8
FY 1979	<u>85,218.1</u>	<u>38,418.0</u>	<u>844.1</u>	<u>124,480.2</u>
Increase	\$13,091.4	\$ 3,725.8	\$ 57.4	\$ 16,874.6
% of Increase	15.4%	9.7%	6.8%	13.6%
<u>Nonappropriated Funds</u>				
FY 1980	\$54,303.9	\$12,322.1	\$---	\$ 66,626.0
FY 1979 (Revised)	<u>52,499.7</u>	<u>12,869.7</u>	<u>---</u>	<u>65,369.4</u>
Increase	\$ 1,804.2	\$ (547.6)	\$---	\$ 1,256.6
% of Increase	3.4%	(4.3%)	---%	1.9%

	<u>SIUC</u>	<u>SIUE</u> (\$ in Thousands)	<u>Office of the Chancellor</u>	<u>System Total</u>
<u>Combined Funds</u>				
FY 1980	\$152,613.4	\$54,465.9	\$901.5	\$207,980.8
FY 1979 (Revised)	<u>137,717.8</u>	<u>51,287.7</u>	<u>844.1</u>	<u>189,849.6</u>
Increase	\$ 14,895.6	\$ 3,178.2	\$ 57.4	\$ 18,131.2
% of Increase	10.8%	6.2%	6.8%	9.6%

Total state appropriations for operations of the Southern Illinois University System in Fiscal Year 1980 amount to \$141,354,800, an increase of \$16,874,600 or 13.6 percent over Fiscal Year 1979. This increase is unusually large because it includes certain funds previously retained in the University's treasury and classified as nonappropriated; these funds are now deposited in the State Treasury and their expenditure subject to appropriation by the General Assembly as a result of interpretations of the Legislative Audit Commission financial guidelines. For Fiscal Year 1980 these funds total \$6,784,300 and include revenues from off-campus degree programs totaling \$5,382,800 and \$1,138,000 at SIUC and SIUE, respectively. It also includes \$263,500 of tuition income at SIUC that has in the past helped support revenue bond financed operations. The reduction in tuition income support at SIUC is consistent with the Illinois Board of Higher Education recommendation to totally phase out state support to auxiliary enterprises by Fiscal Year 1985. The increase in state appropriations when adjusted for these items amounts to \$10,090,300 or 8.1 percent.

Schedule A-1 of the attached 1979-80 Internal Budget for Operations presents the income and budget allocation of the state appropriation amount between SIUC, SIUE, and the Office of the Chancellor. These allocations include increases in state appropriations for the following items:

#### Salary Increases

Funds providing for an average increase of 7.5 percent for all employees. (Distribution of these funds was made in accordance with salary increase plans approved by this Board at its June 14, 1979 meeting. Reports summarizing actual distributions have been sent to each Board member in advance of this meeting.)

\$6,916,700

#### Price Increases

Price increase funds of 6 percent for goods and services other than library materials and utilities, 15 percent for library materials, and 16.5 and 14 percent for utilities at SIUE and SIUC, respectively.

\$2,154,900



Operation and Maintenance of New Space

Funds calculated at the rate of \$2.46 per gross square foot were provided for two new buildings at SIUC (School of Technical Careers Building and a Physical Plant storage building).

\$115,500

New and Expanded/Improved Programs

Funds were provided as follows:

SIUC	\$245,400
SIUC School of Medicine	225,000
SIUE	<u>138,400</u>

\$608,800

(Designation of these funds by program is shown in the attached Exhibit I.)

Other Special Items

Funding for other items that do not fit within any of the preceding categories includes:

Repair and Maintenance -

SIUC	\$265.8
SIUE	99.8

Equipment Replacement -

SIUC	325.0
SIUE	175.0

Fire Protection -

SIUC	12.0
SIUE	5.2

Hospital Lease Cost Adjustment,  
SIUC School of Medicine

28.4

\$911,200

Employer Retirement Contributions

Funds to meet the gross benefits payments to currently retired employees.

\$102,500

Exhibit I (attached) shows in detail the actions that have been taken on our Fiscal Year 1980 requests for state appropriations for operations. It tracks our budget requests from the point of approval by the Board of Trustees to approval by the Governor, and it identifies the general parameters within which each University was expected to develop its internal budget for operations.

Nonappropriated funds estimated to be available in Fiscal Year 1980 amount to \$66,626,037, an increase of \$1,256,687 over such revenues budgeted in Fiscal Year 1979. The appropriation of funds that were previously non-appropriated, as noted earlier in this matter, in large part accounts for the small increase. Nonappropriated funds consist of four fund groups, the budgets for which are contained in Schedules A-2 through A-5 of the attached Fiscal Year 1980 Internal Budget for Operations. Schedule A-2 (Restricted Nonappropriated Funds) contains an estimate of revenues expected from governmental entities and private foundations and corporations for the support of various research, instructional, and other programs. The specific use of these funds is restricted by contractual agreement with the sponsoring agency. Schedule A-3 (Unrestricted Nonappropriated Funds) includes revenues received by the University for which no specific use is identified. Primarily, these revenues represent reimbursement of indirect costs on sponsored programs included in Schedule A-2. Schedule A-4 (Revenue Bond Auxiliary Enterprises) identifies estimated revenues from operation of revenue bond financed facilities, primarily housing and student center operations. Schedule A-5 (Other Auxiliary Enterprises and Activities) includes revenues received from other self-supporting auxiliary enterprises and activities which are funded primarily from student fees and/or operating charges. A summary of these funds by Schedule and by University along with comparison of budgets of the previous year is shown below:

(See next page)

	<u>Revised Budgeted FY 1979</u>	<u>Budgeted FY 1980</u>	<u>Change</u>	<u>% of Change</u>
<u>SIUC (\$ in thousands)</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$13,184.3	\$18,512.0	\$5,327.7	40.4
Unrestricted Nonappropriated Funds (Schedule A-3)	2,987.6	3,617.7	630.1	21.1
Revenue Bond Auxiliary Enterprises (Schedule A-4)	13,736.9	14,891.6	1,154.7	8.4
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>22,590.9</u>	<u>17,282.6</u>	<u>(5,308.3)</u>	<u>(23.5)</u>
Total - SIUC	\$52,499.7	\$54,303.9	\$1,804.2	3.4
<u>SIUE (\$ in thousands)</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$ 2,810.0	\$ 3,054.6	\$ 244.6	8.7
Unrestricted Nonappropriated Funds (Schedule A-3)	751.9	603.8	(148.1)	(19.7)
Revenue Bond Auxiliary Enterprises (Schedule A-4)	4,591.4	4,812.7	221.3	4.8
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>4,716.4</u>	<u>3,851.0</u>	<u>(865.4)</u>	<u>(18.4)</u>
Total - SIUE	<u>\$12,869.7</u>	<u>\$12,322.1</u>	<u>\$ (547.6)</u>	<u>(4.3)</u>
Total - SIU System	\$65,369.4	\$66,626.0	\$1,256.6	1.9

The levels of change in fund budgets reflect the best estimates of each University at this time. SIUC anticipates a large increase, \$5,327,700, in Restricted Nonappropriated Funds (Schedule A-2). This increase is comparable, however, to actual increases in recent years. The expected source of the projected increase is rather evenly matched between federal, state, and private sources. SIUC shows an increase in Unrestricted Nonappropriated Funds (Schedule A-3) totaling \$630,100, which largely results from a \$188,900 increase in indirect cost recoveries and a \$444,200 increase in the beginning cash balance. Although SIUC shows a cash balance of \$1,891,700 at July 1, 1979, \$1,604,000 is in the form of encumbrances not paid as of that date. Payment of these encumbrances after July 1 requires their rebudgeting. Changes in Revenue Bond Auxiliary Enterprises (Schedule A-4) reflect primarily changes in rates for room and board and other fees that were approved at recent meetings of the Board of Trustees.



The total projected budgets for Other Auxiliary Enterprises and Activities (Schedule A-5) show large decreases at both SIUC and SIUE. These decreases are due to the handling of off-campus degree program revenues as part of the appropriation process beginning in Fiscal Year 1980, as was mentioned earlier, to comply with interpretation of the Legislative Audit Commission financial guidelines. At SIUC this change involves \$5,382,800, which approximately offsets the budget decrease reported above. At SIUE the change involves \$1,138,000. The remaining other auxiliary enterprises and activities at SIUE, consequently, will generate additional revenues totaling \$272,600, which is about a 7.6 percent net increase.

Funds classified as Other Auxiliary Enterprises and Activities (Schedule A-5) are those most affected by the Legislative Audit Commission financial guidelines. The guidelines include the requirements that these funds be budgeted in entities that are similar and rationally related; that funding of nonindentured reserves for equipment replacement, extraordinary maintenance, and development be by plan and incorporated in each entity's budget; that the Board shall approve each auxiliary enterprise or activity entity budget; and that excess funds resulting from the operation of any auxiliary enterprise or activity shall be deposited in the SIU Income Fund in the State Treasury. Schedule A-5 was developed and first used in the Fiscal Year 1978 Internal Budget for Operations. The Schedule includes footnotes that describe all reserves for which either a balance exists or a current allocation of revenue is proposed. No new reserves are planned at either SIUC or SIUE. The beginning balance of each entity, reported in Schedule A-5, when such balance exists, has been examined by the University to which it belongs for the existence of excess funds and for compliance with other guidelines. On the basis of this examination, these balances represent funds that may appropriately be rebudgeted.

	SIU - CARBONDALE				SIU - EMERSONVILLE				OFFICE OF THE CHANCELLOR				SIU - SYSTEM TOTAL			
	Request to IBHE	Recommended by Governor (Fiscal Year)	Approp. by Gen. Assem.	Signed by Governor	Request to IBHE	Recommended by Governor (Fiscal Year)	Approp. by Gen. Assem.	Signed by Governor	Request to IBHE	Recommended by Governor (Fiscal Year)	Approp. by Gen. Assem.	Signed by Governor	Request to IBHE	Recommended by Governor (Fiscal Year)	Approp. by Gen. Assem.	Signed by Governor
Base Budget FY1979	\$80,709.3	\$80,709.3	\$80,709.3	\$80,709.3	\$36,316.9	\$36,316.9	\$36,316.9	\$36,316.9	\$804.9	\$804.9	\$804.9	\$804.9	\$117,834.1	\$117,834.1	\$117,834.1	\$117,834.1
Adjustments to the base:																
Administrative Audit	5,392.0	5,392.0	5,392.0	5,392.0	1,138.0	1,138.0	1,138.0	1,138.0	---	---	---	---	6,530.0	6,530.0	6,530.0	6,530.0
Commissioner's Office	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---
Nonrecurring Cost Adjustment	263.5	263.5	263.5	263.5	---	---	---	---	---	---	---	---	263.5	263.5	263.5	263.5
Tuition Retention Reduction	86,364.8	86,365.6	86,365.6	86,365.6	37,457.9	36,738.6	36,738.6	36,738.6	804.9	804.9	804.9	804.9	124,627.6	123,899.3	123,899.3	123,899.3
Adjusted FY1979 Base																
Additions & (Deductions) FY1980																
New & Improved Programs:																
School of Medicine:	225.0	225.0	225.0	225.0	---	---	---	---	---	---	---	---	225.0	225.0	225.0	225.0
School of Dental Medicine	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---
Nursing	---	---	---	---	107.5	---	---	---	---	---	---	---	107.5	---	---	---
Sub-Total	225.0	225.0	225.0	225.0	107.5	---	---	---	---	---	---	---	225.0	---	---	---
Other Programs:																
B.S. Small Business Management	34.9	---	---	---	---	---	---	---	---	---	---	---	34.9	---	---	---
A.A. Radiologic Technology	11.0	---	---	---	---	---	---	---	---	---	---	---	11.0	---	---	---
Ph.D. Geology	12.7	---	---	---	---	---	---	---	---	---	---	---	12.7	---	---	---
A.A.S. Allied Health Careers	83.0	60.6	50.0	91.4	---	---	---	---	---	---	---	---	83.0	60.6	50.0	91.4
Ph.D. Rehabilitation	51.3	37.0	---	---	---	---	---	---	---	---	---	---	51.3	37.0	---	---
B.S. Agricultural Economics	12.8	---	---	---	---	---	---	---	---	---	---	---	12.8	---	---	---
B.S. Agricultural Education and Mechanization	20.9	---	---	---	---	---	---	---	---	---	---	---	20.9	---	---	---
M.S. Agricultural Education and Mechanization	13.9	---	---	---	---	---	---	---	---	---	---	---	13.9	---	---	---
Bachelor of Science in Education	165.0	---	---	---	---	---	---	---	---	---	---	---	165.0	---	---	---
Center for Basic Skills	107.9	50.0	50.0	50.0	---	---	---	---	---	---	---	---	107.9	50.0	50.0	50.0
Coal Extraction & Utilization Center	150.0	126.0	50.0	50.0	---	---	---	---	---	---	---	---	150.0	126.0	50.0	50.0
N.S. in Engineering - Major in Civil	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---
B.S. Accountancy	---	---	---	---	59.3	---	---	---	---	---	---	---	59.3	---	---	---
B.S. Construction	---	---	---	---	68.9	---	---	---	---	---	---	---	68.9	---	---	---
Organized Research	---	---	---	---	19.3	19.3	19.3	19.3	---	---	---	---	19.3	19.3	19.3	19.3
Doctor of Education	---	---	---	---	29.2	29.2	29.2	29.2	---	---	---	---	29.2	29.2	29.2	29.2
Continuing Education for Labor	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---
Bachelor of Fine Arts	---	---	---	---	14.8	---	---	---	---	---	---	---	14.8	---	---	---
Bachelor of Science in Technology - Community Schools	---	---	---	---	34.9	---	---	---	---	---	---	---	34.9	---	---	---
Social Work	---	---	---	---	39.9	39.9	39.9	39.9	---	---	---	---	39.9	39.9	39.9	39.9
Academic Skills Center	---	---	---	---	84.1	25.0	25.0	25.0	---	---	---	---	84.1	25.0	25.0	25.0
Open University Project	---	---	---	---	41.9	---	---	---	---	---	---	---	41.9	---	---	---
Teacher Education	---	---	---	---	50.0	25.0	25.0	25.0	---	---	---	---	50.0	25.0	25.0	25.0
Teacher Center	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---
Sub-Total	872.7	394.0	345.4	345.4	716.2	198.4	198.4	198.4	---	---	---	---	1,588.9	592.4	393.8	381.2
Total New, Improved & Expanded Programs	1,097.7	619.0	470.4	470.4	905.1	216.7	216.4	216.4	---	---	---	---	2,007.8	855.7	608.8	608.8
Salary Increases	6,885.8	4,381.7	4,896.7	4,896.7	3,201.3	2,037.1	2,037.1	2,037.1	36.8	36.8	39.4	39.4	10,145.0	6,455.6	6,455.6	6,455.6
Operation & Maintenance of New Facilities	1,481.0	1,481.0	1,481.0	1,481.0	---	---	---	---	16.7	16.7	16.7	16.7	2,108.8	2,108.8	2,108.8	2,108.8
Student Aid	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---
Special Request for Hospital Lease	854.0	28.4	28.4	28.4	---	---	---	---	---	---	---	---	---	---	---	---
Special Request for Equipment and Repair	795.5	760.0	590.8	590.8	551.1	320.0	274.8	274.8	---	---	---	---	1,346.6	1,080.0	865.6	865.6
Special Request for Liability and Fire Protection	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---
Total Additions & Deductions	11,804.4	7,399.4	7,108.6	7,108.6	5,378.6	3,207.9	3,229.4	3,229.4	53.5	53.5	56.1	56.1	17,260.8	10,681.2	10,681.2	10,681.2
TOTAL BUDGET FY1980	\$98,169.2	\$93,255.0	\$93,446.2	\$93,972.2	\$42,836.5	\$39,946.9	\$39,822.5	\$39,968.0	\$882.7	\$858.4	\$861.0	\$861.0	\$161,888.4	\$134,560.3	\$134,145.1	\$134,806.2

Acting Chancellor Brown explained that a bound copy of the 1979-1980 Internal Budget for Operations, dated July 1, 1979, had been mailed to the members of the Board in advance of this meeting, and a copy placed on file in the Office of the Board of Trustees. He explained that an eight-page summary or overview of the contents of that budget had been presented today. He commented that this review highlighted the major elements of the budget and the changes in the planned level of operations from the Fiscal Year 1979 level. He drew attention to the fact that the total operating budget for Fiscal Year 1980 exceeded the \$200,000,000 level for the first time in the history of SIU, and that the \$207,980,800 total was an increase of \$18,181,200, or 9.6 percent, over the Fiscal Year 1979 total operating budget level. He stated that the Fiscal Year 1980 Annual Internal Budget for Operations demonstrated that the Universities were attempting to budget in an effective, business-like manner. In this connection, he said that it should be noted that we were still in the process of attempting to finalize our understandings with the Auditor General relating to the interpretation of the Legislative Audit Commission guidelines; we are still having differences in interpretations related to allowable working capital and entity reserves and are in the process of attempting to resolve some of those differences. He said that the bound volume of the budget reflected the planning effort of each University and of the SIU System as a whole and that each component of the System had attempted to budget for its needs from the resources available to it. He commented that the product of much labor and effort on the part of many people in the University had resulted in a budget for which they should be commended.

Mr. Norwood moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.



Acting Chancellor Brown presented the following three matters:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS,  
FISCAL YEAR 1981 (FINAL BUDGET SUBMISSIONS FOR NEW PROGRAM REQUESTS,  
EXPANDED/IMPROVED PROGRAM REQUESTS, AND PROGRAM RESOURCE SUMMARY TABLE), SIUE

Summary

This matter would approve the final budgets for five new program requests for Fiscal Year 1981. These budget requests have been reduced since their previous approval by the Southern Illinois University Board of Trustees. This matter would, further, approve the SIUE Expanded/Improved Program Requests for that year, and would approve the Program Resource Summary for New and Expanded/Improved Programs for FY 1981.

The ten program expansion requests provide for development in: B.S. in Engineering, B.S., Major in Construction, Doctor of Dental Medicine, M.S., Major in Psychology, Community School Psychology, School of Nursing, Environmental Resources Training Center, Academic Resource Center, Southern Illinois Census Data Program, Faculty Development, and Library Computer System.

Rationale for Adoption

The new program requests and the expanded/improved program requests are appropriate to the institutional mission of the University and the funding levels requested are minimal to the needs of such program initiation and improvement.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

All new and all expanded/improved program requests were reviewed and evaluated by the appropriate committees of the University Senate. Using these recommendations and those of other constituent bodies, the University administration selected programs for submission. The Vice-President and Provost and the President, SIUE, recommend adoption of these budgets and these program expansion requests for Fiscal Year 1981.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved by this Board to make such modifications, changes or refinements herein as it deems appropriate in reviewing RAMP documents for Fiscal Year 1981, the final budget submissions for new program requests, the expanded/improved program requests, and the program resource summary for Fiscal Year 1981 for Southern Illinois University at Edwardsville, be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That appropriate steps shall be taken to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of the Southern Illinois University System.

## TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1981, SIUE

Expanded/Improved Program Requests

<u>Program</u>	<u>Requested New State Appropriations</u>
B.S. in Engineering	\$ 24,750
B.S., Major in Construction	18,200
Doctor of Dental Medicine	125,000
M.S., Major in Psychology, Community School Psychology	15,101
School of Nursing	150,000
Environmental Resources Training Center	44,000
Academic Resource Center	65,540
Southern Illinois Census Data Program	25,000
Faculty Development	75,000
Library Computer System	<u>90,200</u>
Total Expanded/Improved Program Requests	\$632,791

New Program Requests

B.S. in Dental Hygiene	\$ 0
Specialty Certificate in Prosthodontics	0
Specialty Certificate in Periodontics	0
M.A./M.S. in Ethnic and Cultural Studies	0
Master of Public Administration	<u>35,000</u>
Total New Program Requests	<u>35,000</u>
Total Program Request, SIUE	<u>\$667,791</u>

SIUE EXPANDED/IMPROVED PROGRAM REQUESTS SUMMARIESB.S. in Engineering

\$24,750

This expanded program request would provide the necessary resources, by Fiscal Year 1982, to bring the undergraduate programs in Engineering Science and Industrial Engineering to a level where they can be submitted to the Engineers Council for Professional Development for accreditation. For FY-81, one faculty position and support line monies are requested. This budget reflects that extension of funding which has been shown in previous expansion requests.

B.S., Major in Construction

\$18,200

This program, initiated in Fall 1979, was developed in conjunction with the Southern Illinois Builders Association which has pledged to assist in funding it for at least three years. The program is designed to provide its graduates with the knowledge and skills necessary to coordinate the multifaceted aspects of the construction industry. For FY-81, one new faculty position is requested. These budgetary requirements, for FY-81 and FY-82, were shown in the new program request submitted, approved, and funded last year.

Doctor of Dental Medicine

\$125,000

A need to continue the Teaching of Expanded Auxiliary Management (TEAM), the federal funding for which will terminate in FY-80, and the necessity of adding a full-time orthodontist to the faculty of the School of Dental Medicine justify the funding request for FY-81. The need to maintain and to expand faculty and staff is contained in the recommendations of the Committee on Accreditation of the Dental and Dental Auxiliary Education Programs which conducted its review and approved accreditation in 1975. The requested funds will be used to employ one full-time and two half-time faculty members, a dental hygienist and a dental assistant II.

M.S., Major in Psychology, Community School Psychology

\$15,101

The specialization in Community School Psychology is intended to permit graduates to function as professional psychologists in the whole spectrum of community organizations that serve children, adolescents, and their families. Supplemental funding is requested for graduate assistants, for professional and public service travel, and for the summer salary of the program director.



School of Nursing

\$150,000

Supplemental funds are requested for the undergraduate program at Edwardsville, the graduate program at Edwardsville, and the undergraduate program at Carbondale. Baccalaureate curriculum revisions for Edwardsville will lengthen the nursing program from seven to eight quarters, will add eighteen quarter hours to the requirements for the major, and will increase enrollment by 40 students each year. Additional state resources are requested to meet the needs for the additional faculty and staff implied. The graduate program at Edwardsville is asking one additional nine-month faculty position; and the introduction, in Summer 1979, of the program at Carbondale requires summer funding for 2.25 FTE faculty.

Environmental Resources Training Center

\$44,000

ERTC proposes to expand education and training programs to prepare water quality control technicians for employment. In addition, there is an increasing demand for in-service education and training to upgrade skills. Resources requested will also provide for technical coordination of and support to water quality control technician training programs offered through Illinois public community colleges. Of the total resources required to implement the proposed in-service and entry level programs, two faculty associates and two half-time graduate assistants are requested for supplemental state funding.

Academic Resource Center

\$65,540

Academic Resource Center provides special assistance to academically disadvantaged students as well as to students with short-term academic support needs. Two reading/English instructors, two graduate assistants (for tutoring), upper-level undergraduate "peer tutors" and a Civil Service secretary are requested to support the expanded efforts of ARC. In addition, new state money for the purchase of resource and instructional materials is included in the FY-81 budget request, as is an increase of travel funds to allow the director and staff to attend appropriate professional meetings and workshops and to make presentations which are requested by related associations.

Southern Illinois Census Data Program

\$25,000

The Center for Urban and Environmental Research and Services plans to establish, in cooperation with four other universities in Illinois and the Illinois Bureau of the Budget, a program which will facilitate the use of United States Census data for users in the state. Such a state-wide system, by qualifying as a State Data Center Program, permits the members to obtain many information resources and services, at no charge, from the U.S. Bureau of the Census. Funding requests are presented for one computer programmer, one student employee, and a portion of the time of a faculty member to serve as a statistical consultant.

Faculty Development \$75,000

This project is designed to stimulate, develop, and support faculty efforts to improve instructional skills and competencies and to extend their scholarship and expertise across disciplinary lines. The requested budget will provide staff to work with faculty in instructional technology and program evaluation. Funds for the temporary replacement of faculty members from classes are needed, as is money for skill development workshops.

Library Computer System \$90,200

As a part of a project developed jointly by IBHE and a committee of the Illinois Association of College and Research Libraries, SIUE requests funding to convert its holdings records to the machine readable form soon to be implemented by the fourteen other Illinois academic libraries which received HECA grants for FY-80. Such a procedure will foster needed resource sharing and rapid delivery systems and thereby mitigate some of the rising costs of library materials. All new state dollars requested are non-recurring, and will be expended on conversion of 450,000 titles to machine readable form and on equipment dedicated to the system.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS,  
FISCAL YEAR 1981 (FINAL BUDGET SUBMISSIONS FOR NEW PROGRAM REQUESTS,  
EXPANDED/IMPROVED PROGRAM REQUESTS, SPECIAL ANALYTICAL STUDIES,  
AND PROGRAM RESOURCE SUMMARY TABLE), SIUC

Summary

This matter proposes approval of the final budgets for four new program requests, for five expanded/improved program requests, for two special analytical studies, and for the program resource summary table. The expanded/improved program requests and the special analytical studies proposed are:

Ph.D. in Geology

School of Law

College of Business and Administration

Department of Computer Science, College of Liberal Arts

Illinois Mining and Mineral Research Institute

Special Analytical Study on Instructional and Research Equipment  
(Phase II)

Special Analytical Study on Support Costs

The total amount of new state resources for these requests is \$1,935,740. The total with new programs is \$2,089,490.

Rationale for Adoption

Justification for each proposed expanded/improved program may be found in the Program Summary preceding each request. Each proposal has the support of the respective departmental executive officer and faculty. Evidence in support of the need for expansion/improvement of the programs submitted herewith is found also in each proposal.

Considerations Against Adoption

The University knows of none.

Constituency Involvement

These requests were proposed by faculty in conjunction with the respective deans. Programs for which new state resources are requested were reviewed prior to initial approval and have the concurrence of the Undergraduate Teaching and Curriculum Committee of the Faculty Senate and the Program Review Committee of the Graduate Council as is appropriate.



Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved by this Board to make appropriate modifications in reviewing the Fiscal Year 1981 (RAMP) budget request to the Illinois Board of Higher Education, the final budget for new program requests, the expanded/improved program requests, the special analytical studies, and the program resource summary for Fiscal Year 1981 for Southern Illinois University at Carbondale be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That this action of the Board of Trustees be transmitted to the Illinois Board of Higher Education for consideration.

## TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1981, SIUC

Expanded/Improved Program Requests

<u>Program</u>		<u>Requested New State Appropriations</u>
Ph.D. in Geology	\$ 55,700	
School of Law	294,000	
College of Business and Administration	274,700	
Department of Computer Science, College of Liberal Arts	116,340	
Illinois Mining and Mineral Research Institute	<u>60,000</u>	
Total Expanded/Improved Program Requests		\$ 800,740

Special Analytical Studies

Instructional and Research Equipment (Phase II)	\$475,000	
Support Costs	<u>660,000</u>	
Total Special Analytical Study Requests		\$1,135,000

New Program Requests

*B.S., Small Business Management Major	\$ 29,700	
*Doctor of Business Administration	56,150	
*M.S. in Statistics	0	
*Master of Social Work	<u>67,900</u>	
Total New Program Requests		\$ 153,750
Total Program Request, SIUC		<u>\$2,089,490</u>

\*Approved by the Board of Trustees on June 14, 1979

SIUC EXPANDED/IMPROVED PROGRAM REQUESTS SUMMARIESPh.D. in Geology

\$55,700

The proposal for a new Ph.D. degree program in Geology with a focus on coal and coal-related problems was approved by the Southern Illinois University Board of Trustees in June, 1978, and is currently under consideration for approval by the Illinois Board of Higher Education. This request for new state resources is for the additional funds necessary to implement the new Ph.D. program. The FY-81 budget is for new state resources totaling \$55,700, of which \$27,700 is for recurring graduate assistants, Civil Service and student employee personnel costs, and \$28,000 for equipment and other recurring support services. The Geology Department physical facilities have been recently renovated, and no additional space facilities or remodeling of existing facilities will be needed to implement this program.

School of Law

\$294,000

This request for expanded program funds for FY-81 is submitted to enable the School of Law to continue its growth toward the planned enrollment of 400-450 students and to full accreditation status by the American Bar Association. The major portion of the funding request for FY-81 is for personnel services to adequately staff the instructional, research, and public service mission and goals of the School of Law. The School of Law request for new state resources for FY-81 is \$294,000. Subsequent years' requests will be for \$211,000 and \$189,000 for Fiscal Years 1982 and 1983, respectively. The level of funding requested throughout is consistent with the 1977 New Program Request submitted for the Southern Illinois University School of Law.

College of Business and Administration

\$274,700

The present enrollment patterns for the College of Business and Administration continue to reflect past growth; projections over the next five years indicate severe pressures on the College's resources. The College of Business and Administration is committed to providing a broad range of educational opportunities to a diverse group of students with varying professional and personal needs. Both the undergraduate and graduate programs of the College presently are accredited by the American Assembly of Collegiate Schools of Business. A continuation of the growth in both undergraduate and graduate enrollments without additional resources will jeopardize the College's accreditation status and could impact adversely on the quality of education provided to students. Either the resource base needs to be increased or programmatic opportunities and demands will have to be decreased. New resources are required so that the College of Business and Administration can maintain a position of quality and leadership in meeting its teaching, research, and service objectives.



Department of Computer Science,  
College of Liberal Arts

\$116,340

The Computer Science Department at SIUC has experienced rapidly growing student enrollments during the past several years. The additional faculty that have been allocated to the Department from within the College of Liberal Arts have only begun to meet the enrollment increases within the Department programs as they currently exist - an undergraduate program leading to a Bachelor of Arts degree and a graduate program leading to a Master of Science degree. In particular, the Department has been unable to develop and provide appropriate course offerings for undergraduates in the General Studies program in other programs which need Computer Science service courses. For the past six years, enrollment in the master's degree program has increased at a rate of 10-20% per year and undergraduate majors have increased even more rapidly at a rate of approximately 40 students per year. Although the number of faculty has been increased by internal reallocation, the ratio of student credit hours generated to FTE faculty is currently 450 and has been that high or higher for the past several years. There have not been sufficient resources to meet the increasing enrollment pressure or to insure course development and adequate coverage of recent advances in computer science. With a view toward satisfying these needs, this request seeks two new faculty members in each of FY-81 and FY-82. In addition, funds are sought for ten new graduate assistantships over this period.

Illinois Mining and Mineral Research Institute

\$60,000

The Coal and Extraction and Utilization Research Center was recently designated the Mining and Mineral Resources Research Institute for the State of Illinois by the Office of Surface Mining of the Department of the Interior. Thirty-seven universities were judged qualified by a national advisory committee of the Secretary of the Interior and twenty-two were selected for designation as Mining and Mineral Resources Research Institutes. This designation brought an initial grant of \$270,000 with \$160,000 for fellowship support and a \$110,000 allotment for support of Institute activities. The allotment portion of the grant must be matched by non-federal funds. The program areas of the Illinois Mining and Mineral Resources Research Institute are: mining, mineral processing, reclamation, and mineral characterization. The Illinois Mining and Mineral Resources Research Institute's initial basic program has the two-fold mission of identifying the mineral resource research needs of the State of Illinois and the initiation of research and training through small starter (program development) grants. The FY-81 new state resources request of \$60,000 represents one part of the non-federal funds match required for the \$110,000 allotment program. The balance of the match, \$50,000, will be sought through the development of a HECA grant proposal.

Special Analytical Study  
Instructional and Research Equipment (Phase II)

\$475,000

Although a positive response to the FY-80 Special Analytical Study on Instructional and Research Equipment was obtained from the Illinois Board of Higher Education and subsequent appropriations activities provided \$325,000 to the base budget for equipment at SIUC, the current operating budget of the University does not permit the proper maintenance and replacement of existing equipment on a continuous basis, nor does funding for equipment permit the University to purchase new equipment sufficient to remain current with programmatic and technological advances. This is a problem facing many universities across the nation. This study provided justification for an increased appropriation to repair and maintain equipment on a timely schedule and for new equipment. Attention in this study was directed toward that equipment which supports the instructional and research missions of the units within Academic Affairs and Research. The study was directed by a faculty committee representing each school and college. Equipment deficiencies were identified, the needs for equipment replacement and purchase were studied and a special budget request was developed. This plan gives full consideration to the limited resources of the state, to the impact of failure to remedy deficiencies at this time, and to the effect of constrained budgets for equipment on the quality of academic programs. SIUC will make every effort to meet a significant proportion of the equipment needs and to expand this equipment base through external grants and contracts. The total request for new state resources for FY-81 is \$475,000. These funds will be distributed for the purpose of replacement of outmoded equipment, repair of inoperable equipment, and purchase of classroom equipment. Funding requests in subsequent years will permit the University to maintain an equipment inventory adequate to serve the needs of this comprehensive University.

Special Analytical Study  
Support Costs

\$660,000

The Special Analytical Study precipitating the submission of this expanded program request for new state resources in the support cost area analyzed in depth the impact of inflation, enrollment fluctuations, and changes in the state of the art on purchasing power in contractual services, commodities, travel, telecommunications, and operation of automotive equipment budgets at SIUC. The results of the study justify increased state appropriations to restore reasonable support dollars for goods and services to instructional units. The analysis concentrated on the compilation of financial and productivity data from 1969-1979 from the schools and colleges within Academic Affairs and Research, with the exception of the SIUC School of Medicine. The impact on purchasing power

of each unit was determined by comparing actual appropriation changes with other-than-salaries indices. Percent enrollment changes were used to modify appropriation data to project actual dollar changes per service unit, and the real buying power of each unit, as modified by inflation and enrollment fluctuations was then calculated. Changes in the state of the art were recorded in from narratives provided by unit administrators. Funds necessary to restore 1969 purchasing power per service unit were identified in each support line. The study reveals a substantial need for increased funding in all five budget lines analyzed. The request for support cost funding will be for restoration of 80 percent parity funding over a three-year period in order to meet the pressing deficiencies of the instructional program at SIUC. Such a request will take into consideration the limited resources of the state as well as the impact of failure to remedy inadequacies in these essential areas. Attempts will be made to obtain the 20 percent parity funding not requested through increased acquisition of external grants and contracts for instructional development. The FY-81 budget request for new state resources is for \$660,000, with request for \$396,000 and \$264,000 to follow for Fiscal Years 1982 and 1983, respectively.



RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS,  
FISCAL YEAR 1981 (EXPANDED/IMPROVED PROGRAM REQUEST),  
SCHOOL OF MEDICINE, SIUC

Summary

The proposed resolution authorizes the transmittal of an appropriation's request for the School of Medicine to the Illinois Board of Higher Education. The request seeks an additional \$236,780 in operating funds for Fiscal Year 1981.

Rationale for Adoption

The School of Medicine has developed according to schedule and has obtained the necessary accreditation from professional societies and degree approval from the Illinois Board of Higher Education. The amount of the request is to fund the costs of expanded programs already approved by the Illinois Board of Higher Education and implemented by the School of Medicine. The funds will support the salaries of faculty members at Family Practice Satellite Residency Centers in Decatur, Quincy, and Belleville.

Considerations Against Adoption

The University knows of no such considerations.

Constituency Involvement

The new and expanded program request was prepared and submitted by the School of Medicine. The request has been proposed by the faculty, and appropriate constituencies have been involved in the review of the request. The proposal has the approval and recommendation of the Dean and Provost, School of Medicine, and the Acting President, SIUC.

Resolution

WHEREAS, The School of Medicine at Southern Illinois University at Carbondale has continued to grow and meet its established goals and objectives; and

WHEREAS, This growth has engendered additional operational costs;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved by this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP documents for Fiscal Year 1981, the expanded/improved program request for Fiscal Year 1981 for the School of Medicine, Southern Illinois University at Carbondale, be and is hereby approved as presented to the Board this date; and that this action of the Board of Trustees be transmitted to the Illinois Board of Higher Education for consideration.

Acting Chancellor Brown explained that these three matters, each complete in itself, were a part of the ongoing development of budget requests for Fiscal Year 1981. He stated that in late December we would be meeting with the Illinois Board of Higher Education both as a System and as institutions to deal with the specifics of the budget requests which were being generated through documents such as these.

The Chair asked what sort of a time frame could be expected for the Commission of Scholars to rehear the Ph.D. in Geology program. Dr. Frank E. Horton Vice-President for Academic Affairs and Research, SIUC, replied that a meeting had been scheduled with the Commission on Saturday, October 6, for both the doctoral program in business administration and the doctoral program in geology, with the assumption that the Illinois Board of Higher Education will be making its decisions and recommendations at the IBHE December meeting.

The Chair asked how much money had been received as a result of the Special Analytical Study on Equipment submitted last year. Vice-President Horton replied that \$325,000 had been received in addition to our base allotment for equipment. He stated that the Special Analytical Study which will be submitted this year relates to support costs in the academic units and we are asking for \$660,000 to increase the various lines: telecommunications, travel, commodities; and then we were also requesting the additional amount of the equipment monies that we asked for last year in the amount of \$325,000. He said we received last year only a partial payment on the total request, so we were resubmitting and asking them to honor our full request of last year.

Mr. Saal moved approval of the three resolutions as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,  
FISCAL YEAR 1981: OPERATING BUDGET REQUEST

Summary

This matter presents for approval the Southern Illinois University System Fiscal Year 1981 operating budget requests in summary form. The summaries will provide the basis for preparation of a voluminous set of Resource Allocation and Management Program (RAMP) forms to be submitted to the Illinois Board of Higher Education by October 1, 1979. Separate sets of RAMP forms for the operating budget requests will be submitted for the Office of the Chancellor; Southern Illinois University at Carbondale; School of Medicine, Southern Illinois University at Carbondale; Southern Illinois University at Edwardsville; and School of Dental Medicine, Southern Illinois University at Edwardsville in accordance with instructions issued by the Illinois Board of Higher Education. The respective summaries are appended to this matter.

Most components of the operating budget requests have been previously approved by this Board. Guidelines for calculating salary and price increases, funding request for new programs, and funding requests for six types of special needs were approved at the June 14, 1979 meeting. As of this writing all expanded/improved program requests and special analytical studies are on today's agenda for approval except the special analytical study on In-Hospital Lease Space which will be presented to the Board at its October 11, 1979 meeting. These requests, including the expected request on In-Hospital Lease Space, are included in the respective operating budget request summaries.

One additional special request approved in concept by the Board at its June 14, 1979 meeting has to do with energy and related problems--specifically, with transportation needs at SIUE. In this connection SIUE has included in its budget request summary a request for \$70,000 to begin developing a mass transit system to serve its campus.

Also included in the respective operating budget request summaries are two items which were not included in the FY-81 RAMP Guidelines adopted by the Board on June 14, 1979. One of these items is an expanded program request for the Satellite Family Practice Centers of the SIUC School of Medicine. The other item relates to SIUE and provides additional operating and maintenance funds for the Broadview Hotel which houses the East St. Louis Center. The building is now owned by the University and is undergoing modernization and rehabilitation in relation to programmatic requirements. The University expects to occupy an additional 15,400 square feet of new space by July 1, 1980; this space is the fourth floor of the building. Funding at the rate of \$2.66 per gross square foot and in the amount of \$41,000 is requested to operate and maintain this new space.

One other adjustment in the operating request has been made since the Board's adoption of the FY-81 RAMP Guidelines. This adjustment was the separation of funds appropriated for fire protection from the general price category and the subsequent calculation of a requested increase on fire protection funds of 7.6% based on a statewide IBHE formula for this purpose.



The following is a summary of the guidelines approved and used in the operating budget request summaries:

	<u>SIUC</u>	<u>SIUE</u>	<u>Office of the Chancellor</u>
<u>Salary Increases</u>			
All Employees	11.0%	11.0%	11.0%
<u>Price Increases</u>			
Fuel and Utility Items	22.0	22.0	--
Library Materials	15.0	15.0	15.0
Other Non-Personal Services Items	8.0	8.0	8.0

Employer retirement contributions have been calculated at the rate of 18.18 percent of the applicable personal services base. This rate is estimated to be the minimum rate necessary to meet statutory requirements for FY-81 and its use has been requested by the Executive Director of the State Universities Retirement System.

Attached as Schedule A is a table summarizing the Fiscal Year 1981 operating budget requests for the SIU System. Exclusive of the adjustments for the planned reduction of retained tuition and the funds which must be handled through the appropriation process to comply with Legislative Audit Commission guidelines, the total SIU System request for Fiscal Year 1981 amounts to \$153,284,100, an increase of \$18,677,900 or 13.9 percent.

#### Rationale for Adoption

The RAMP Operating Budget submission is the document required by the IBHE for communicating the University's planning decisions and resource requirements for the Fiscal Year 1981. One condition of its acceptance by the IBHE is its approval by the SIU Board of Trustees.

#### Considerations Against Adoption

None is known.

#### Constituency Involvement

There is no unique System constituency involved with this matter. Each University and the Office of the Chancellor developed its respective sections of the document.

#### Resolution

WHEREAS, The Illinois Board of Higher Education requires the annual submission of the Resource Allocation and Management Program Operating Budget Request;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Resource Allocation and Management Program Operating Budget Request of the Southern Illinois University System for Fiscal Year 1981 as summarized and presented herewith, consisting of the Office of the Chancellor Operating Budget Request Summary, the Southern Illinois University at Carbondale Operating Budget Request Summary, and the Southern Illinois University at Edwardsville Operating Budget Request Summary, be and is hereby approved and is to be transmitted to the Illinois Board of Higher Education.

SUMMARY OF FISCAL YEAR 1981  
OPERATING BUDGET REQUEST - STATE APPROPRIATIONS  
(EXCLUDING RETIREMENT CONTRIBUTIONS)  
(IN THOUSANDS OF DOLLARS)

Schedule A

	SIU-C		SIU-E		Office of the Chancellor	SIU System Total
	Excluding School of Medicine	School of Medicine	Excluding School of Dental Medicine	School of Dental Medicine		
FY-80 Internal Budget	\$76,291.6	\$17,435.6	\$36,345.9	\$3,672.1	\$861.0	\$134,606.2
Requested Increases to FY-80 Internal Budget:						
Salary Increases 11%	6,443.0	1,312.0	3,099.0	364.8	62.3	11,281.1
Price Increases-Gen'l. 8%	901.4	397.3	451.6	28.4	23.6	1,802.3
Utilities 22%	948.8	71.4	392.2	--	--	1,412.4
Library Materials 15%	238.6	32.3	82.4	--	--	353.3
Fire Protection 7.6%	12.7	--	6.0	--	--	18.7
New Programs	153.8	--	35.0	--	--	188.8
Expanded Programs	800.7	236.8	507.8	125.0	--	1,670.3
Operation & Maintenance of New Buildings	--	--	41.0	--	--	41.0
Other Special Requested Increases:						
Repair & Maintenance	--	--	110.0	--	--	110.0
Equipment Replacement & Repair	475.0	--	100.0	--	--	575.0
Support Costs for Academic Programs	660.0	--	--	--	--	660.0
In-Hospital Lease Space	--	400.0	--	--	--	400.0
Waste Treatment Plant	--	--	45.0	--	--	45.0
Inter-Campus Transportation	--	--	70.0	--	--	70.0
Civil Service Career Development	--	--	50.0	--	--	50.0
Total - Requested Increases to FY-80 Internal Budget	<u>10,634.0</u>	<u>2,449.8</u>	<u>4,990.0</u>	<u>518.2</u>	<u>85.9</u>	<u>18,677.9</u>
Percentage of Increase in FY-80 Internal Budget	13.94%	14.05%	13.73%	14.11%	9.98%	13.88%
Other Requested Adjustments:						
Reduction in Debt Service Retention	263.5	--	130.0	--	--	393.5
Net Programmatic Increase Related to Financial Guidelines	<u>416.7</u>	<u>--</u>	<u>25.0</u>	<u>--</u>	<u>--</u>	<u>441.7</u>
Total - Other Requested Adjustments	<u>680.2</u>	<u>--</u>	<u>155.0</u>	<u>--</u>	<u>--</u>	<u>835.2</u>
Total - Requested Increases and Adjustments	<u>11,314.2</u>	<u>2,449.8</u>	<u>5,145.0</u>	<u>518.2</u>	<u>85.9</u>	<u>19,513.1</u>
Total - FY-81 Operating Request	<u>\$87,605.8</u>	<u>\$19,885.4</u>	<u>\$41,490.9</u>	<u>\$4,190.3</u>	<u>\$946.9</u>	<u>\$154,119.3</u>



Acting Chancellor Brown stated that this item incorporated several elements, all part of the development of an operating budget request. He said that during the past year we had managed to emphasize and develop the details of an operating budget request which recognized not only the priorities of the System but the priorities of each University. He commented that there had been very close and ongoing cooperation with the academic and fiscal elements of both institutions to incorporate their needs and come up with a priority of presentation which reflected a most commendable kind of widespread recognition of what people felt they wanted and how we balanced those needs against needs that other people felt. He said this request reflected our sensitivity to limitations on state resources and in part would acknowledge the Illinois Board of Higher Education's and the Legislature's concern about costs and still managed quite successfully to incorporate the needs of the institutions.

In response to the Chair's question about the item in the budget request for transportation needs at SIUE, President Shaw responded that SIUE would like to send a message to the IBHE that SIUE was being locked in in two ways: (1) SIUE has been told by the IBHE that as a commuter campus and given the demographic situation in the state that it would not be reasonable to build additional housing; and (2) SIUE was in a region without good public transportation and if its students could not go there to live it was almost impossible to go there through public transportation other than what SIUE provided for them. He said they had been told in a modest way that Bi-State hoped to be able to provide transportation on the Collinsville to Edwardsville route, but that he wanted the IBHE to acknowledge the fact of SIUE's commuter status and that there should be state funds to assist it in transporting students.

Questions relating to the Satellite Family Practice Centers of the SIUC School of Medicine, in-hospital leased space, and emission control at SIUC were raised by members of the Board and answered by the administration.

Acting Chancellor Brown commented that when the Board established the guidelines for the development of this budget, the projected percentage of requested increase was about 13-1/2 percent. He said that the overall percentage for SIUC, without the School of Medicine, had come out at 13.94 percent, and the percentage for SIUE was 13.73 percent. He stated that keeping these requested increases under 14 percent was something of an achievement and he thought that the request was realistic.

After further discussion, Mr. Norwood moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP)  
SUBMISSIONS, FISCAL YEAR 1981: CAPITAL BUDGET PRIORITIES

Summary

A preliminary listing of Capital Budget Requests for Fiscal Year 1981 was presented to the Board at its July 12, 1979 meeting. The presentation pointed out that included in the request was \$4,983,100 in planning funds which would result in a need for \$95,941,100 in construction funds in Fiscal Year 1982.

Meetings were held with representatives of both Universities and the Capital Affairs Officer to seek a resolution of the problems presented by this situation. As a result of these discussions a priority order was developed for each University and its facilities. These lists have been merged into a proposed System priority list by the Chancellor's Office, which is presented for approval of the Board.

Rationale for Adoption

The low level of state Capital Budget funding for higher education reflects the attitude that declining enrollments eliminate the need for capital considerations. Experience at Southern Illinois University demonstrates the fallacy of that assumption. After a period of thirty years of rapid capital expansion to meet growing enrollments, many facilities have deteriorated and become outdated. Heating and chilled water facilities have not been adequately

increased to handle an evergrowing demand, and other utilities have been used beyond their life expectancy. New professional schools have been initiated on a minimal basis, and now a need to achieve adequate facilities exists. The energy problem also needs to be addressed both in research and in more efficient facilities.

In an attempt to bring capital budget requests into a realistic focus, it was agreed that the following factors would be considered in preparation of the capital budget:

- 1. No more than one new building request would be initiated in a particular year by each of the four major sites within the System (SIUC, SIUE, School of Medicine, School of Dental Medicine) with the exception that special projects may be recognized.
- 2. Each University is to identify known needs for capital projects in a ten-year schedule which would be prepared as an ancillary document to RAMP.
- 3. Consideration will be given to "phasing" a new facility when practical to do so.

Application of these factors has resulted in changes in the original request presented in July. The original requests have also changed to reflect the results of inflation on project budgets.

<u>SIUE</u>	<u>Original Request</u>	<u>Revised Request</u>
Edwardsville	\$13,081.2	\$13,488.5
School of Dental Medicine	<u>1,781.3</u>	<u>367.0</u>
SIUE total	\$14,862.5	\$13,855.5
<u>SIUC</u>		
Carbondale	\$12,272.4	\$ 7,226.5
Food Production	6,620.0	3,198.3
School of Medicine	<u>7,178.3</u>	<u>738.9</u>
SIUC Total	\$26,070.7	\$11,163.7
System Total	<u>\$40,933.2</u>	<u>\$25,019.2</u>

In merging the requests of both Universities into a single priority listing, consideration was given to the following set of guidelines. Priority should be assigned in the following order:



- A. To the completion of existing projects which have been partially funded.
- B. To projects which are deemed necessary to retain or acquire accreditation of a program.
- C. To projects initiated in response to violation of regulations or codes, where threat of punitive action exists.
- D. To projects related to energy conservation, to accessibility to the handicapped, or to health and safety.
- E. To projects for rehabilitation, remodeling, and realignment of existing facilities with special consideration given when preservation of the facility is a concern.
- F. To projects previously approved by IBHE, but subsequently not realized in the appropriation or release process.
- G. To projects for facilities to accommodate approved new or expanded programs.
- H. To projects for facilities to replace inefficient temporary structures. Reduction of maintenance and operational costs shall be considered as factors in identifying projects of this category.

Priority for Food Production projects shall be considered separately from all other projects, since funding for these projects is made on a basis different from that for other projects.

#### Constituency Involvement

Each University has worked with appropriate faculty groups within the administrative structure to develop a request for capital budget projects.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to minor technical changes as may be deemed necessary by the Chancellor, the attached list of Capital Projects be approved as the System Priority List for the Southern Illinois University System for Fiscal Year 1981.

Southern Illinois University System  
Capital Budget Priority Listing Fiscal Year 1981

143

<u>Project Identification</u> <u>In Recommended Priority Order</u>		<u>University</u> <u>Priority</u>	<u>SIUC</u>	<u>SIUE</u>
<u>Group A. Highest Priority to Complete Partially Funded Projects</u>	(C) (E)			
1. Multi Purpose Building	1			(1)
2. Women's Gym-Remodel	1		\$3,300.0	\$ 9,644.0
3. Emission Control - Site Work	2		25.0	
<u>Group B. Projects Necessary to Retain or Acquire Accreditation</u>				
4. Instrumental Music Rehearsal Annex - Planning		2		113.0
5. Clinical Support and Service Facility - Planning	4		339.7	
6. School of Dental Medicine Facility - Planning		3		367.0
<u>Group C. Projects to Correct Violations of Codes &amp; Regulations</u>				
<u>Group D. Projects for Energy Conservation, Handicapped &amp; Safety</u>				
7. Extend Campus Lighting - Site Improvements	8		200.0	
8. Replace Underground Electric Distribution	9		250.0	
9. SR3 Project - Handicapped and Safety - Remodeling		6		446.3
10. Computerized Energy Management - Utilities		7		284.9
11. SR3-#2 Handicapped Accessibility - Utilities	10		450.0	
12. SR3-#1 Energy Conservation MIF	13		54.7	
<u>Group E. Projects for Remodeling, Rehabilitation &amp; Realignment</u>				
13. Pulliam Hall - Remodeling	3		146.0	
14. E. St. Louis Center - Remodeling		4		1,015.5
15. Steam Plant Addition - Planning	4		146.0	
16. SR3 - Minor Remodeling	5		1,545.0	
17. Replacement of Roofs - Rehabilitation		5		344.8
18. Campus Site Improvements #1 - Walks & Roads - Rehabilitation	11*		135.0	
19. SR3 - Communications Bldg. etc. - Remodeling		8		207.8
20. Television Transmitter System - Equipment	12		879.5	
21. Resurface Roads & Drives - Rehabilitation		9		525.7
22. Laboratory Modification - Life Science I - Remodeling	[14** 15		137.9	
23. Replacement of Carpeting - Rehabilitation		10		248.0
24. Replace Portions of Bluff Road - Rehabilitation		11		658.5
<u>Group F. Projects Previously Approved by IBHE - Not Appropriated</u>				
<u>Group G. Projects to Accommodate New Or Expanded Programs</u>				
<u>Group H. Projects to Replace Inefficient Temporary Facilities</u>				
<u>Group I. Projects Not Having Priority Classification</u>				
25. Campus Site Improvements #2 (New Roads etc.)	11*		150.0	
26. Clinical Support Services (Parking) - Site	6		206.6	
Total by University			<u>\$7,965.4</u>	<u>\$13,855.5</u>
Total by System			<u>\$21,820.9</u> + Food Production	<u>\$3,198.3</u> = <u>\$25,019.2</u>

\* Campus Site Improvements of \$285.0 is split \$135 For Rehabilitation Projects, \$150 for New Projects.

\*\* Life Science I Projects Combined into single project.

(1) An additional \$831.0 has been previously appropriated for planning, and the total project will be increased by \$1,000.0 in student fees.

Acting Chancellor Brown commented that the Board had had a first look at the capital budget needs as viewed by each institution at a previous meeting. He said since that time, a System priority list had been developed based upon a rationale in which we were aided in part by an understanding of the kind of priorities that the IBHE would be placing on their review of capital projects; that is, placing remodeling and rehabilitation projects relatively low in the priority list whereas for several years they had been carried high, so that we have high priority institutional items which we have very good reason to believe will be met with low priority response from the IBHE. He stated that in an effort to develop a realistic review of our ongoing projects, the grouping method of categorizing projects had been prepared. He said that we had used the rationale that if nothing had been done on a project, the project would come before the others on which something had been done; in this sense the Multi-Purpose Building, SIUE, is a little bit ahead of the Women's Gym, SIUC, remodeling, and the Pulliam Hall, SIUC, remodeling was a little ahead of the East St. Louis Center, SIUE, remodeling. He explained that those were the two areas of question that this priority list dealt with at this time.

Acting President Lesar requested to make a short, general statement. He said that SIUC had a great need for additional renovations and new buildings. He commented that the campus looks great if you avoid going where the temporary buildings are located. He said that several old buildings are in a serious state of disrepair and we are also compelled to use World War II barracks as well as dwelling houses for offices. He added that the Personnel Office, for example, was located in five old houses and that the closely related Payroll Office was located in a former fraternity house several blocks away. He pointed out that the School of Music occupies an old building designed as a science laboratory, and that the list could go on. He said space was still being



rented off campus for offices and storage, and if we lost the lease for that space we would be in a very difficult spot and possibly lose accreditation for one department.

Acting President Lesar said in the past we have proposed many projects, although we normally had received only one major building appropriation a year and sometimes not that; now it has been decided to ask for only one major building. He said this decision has compelled spreading needs over a ten-year period, assuming we are not pushed farther down the list. He commented that there was always the probability that we would not get an appropriation, but there was also a danger that the Governor and the Legislature could decide for any number of reasons to fund more capital projects, in which case it would likely be someone else's projects that would get the attention if ours was not number one on the list. With this background, he said that they had a problem with the order of the first two items in the capital budget request before the Board. He admitted that Edwardsville needed the Multi-Purpose Building; however, he suggested the following points: We have had planning funds for the Women's Gym for three years and the project is all set to go as soon as the appropriation is made. The building is a safety hazard, yet we are forced to use it and still may be in violation of Title IX for doing so. The roof leaks, causing the hardwood floors to buckle and the ceiling tile to fall off; there is no air conditioning; the utilities need to be completely replaced; there are no showers for the male students who use the gymnasium; and the female faculty and staff have eleven persons crammed into an office that should accommodate two or three persons. He said that there were 8,616 women enrolled, of whom over 3,000 lived on campus and that the Women's Gym renovation is needed to give these students equality of treatment. For the above reasons, Acting President Lesar felt that the Women's Gym should be number one in priority.

Mr. Norwood said he had taken a tour of the Women's Gym two years ago and that we had the choice of letting it fall down or tear it down. He asked how hopeful would it be to get down the priority list to that facility?

Acting Chancellor Brown said that the possibility that the Governor would invest more money in capital projects in the future was extremely low. He explained that the problem with developing capital projects was frequently not the immediate cost but the fact that it committed the taxpayers of the state for years in the future to bonding, and the Director of the Bureau of the Budget was quite sensitive to this fact so that the pattern that the Governor had followed during the past few years for higher education statewide would be something in the range of \$25,000,000 for projects; therefore, we would be extremely lucky to get our first two priority items, and he thought it was probably significant which one we selected as the first priority.

Chairman Rowe reminded the Board that the Multi-Purpose Building at SIUE had been on the priority list for some time and yet the Law School Building at SIUC had been placed ahead of the Multi-Purpose Building because of accreditation problems.

Mr. Saal echoed the concerns that Acting President Lesar had pointed out in relation to the Women's Gym.

After further discussion, Mr. Heberer moved approval of the resolution as presented. After a voice vote, the Chair declared the motion to have passed. Mr. Saal voted against the motion.

Acting Chancellor Brown said that the appointment of Kenneth Shaw to the position of Chancellor created a need to name a chief executive officer to serve as President of Southern Illinois University at Edwardsville when President Shaw leaves the position. He said that limitations of time prevented an appropriate full-scale search to fill the position, because it was necessary

to recommend the appointment of an Acting President to the Board of Trustees at its meeting of September 13, 1979.

He explained that to meet his responsibility as Acting Chancellor to prepare such a recommendation, on August 3, he had requested President Shaw as Chancellor-Elect, to accept delegation of the task of assuring constituency consultation and involvement in this important matter and of providing to him the name of a person to be recommended to the Board to serve as Acting President of Southern Illinois University at Edwardsville; on August 8, Chancellor-Elect Shaw had formally accepted this responsibility. He reported that Chancellor-Elect Shaw had personally asked three constituency heads on the Edwardsville campus for their recommendations as to persons acceptable to them and to their constituencies to fill the Acting President position, and Chancellor-Elect Shaw had received responses from these constituencies listing in all a total of five different persons. He stated that one person's name had been advanced by all three constituencies, and because of the support evidenced by this fact, and by virtue of his other achievements in the ongoing life of the Edwardsville University, including service as Vice-President and Provost and as Dean of the School of Science and Technology, Chancellor-Elect Shaw had proposed and Acting Chancellor Brown recommended to the Board of Trustees that Earl E. Lazerson be named Acting President of Southern Illinois University at Edwardsville, effective September 15, 1979, and he read the following resolution:

APPOINTMENT OF AN ACTING PRESIDENT OF  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the Acting Chancellor, Earl E. Lazerson be and is hereby appointed Acting President of Southern Illinois University at Edwardsville, effective September 15, 1979, to serve at the pleasure of a majority of the Board or until such time as a permanent President is appointed and assumes his/her duties, and his salary



is fixed at \$54,000 per year with perquisites to be provided as specified and agreed upon by the Acting President and the Chairman of the Board and the Chancellor.

President Shaw commented that it was without hesitation that he could make this recommendation to Acting Chancellor Brown. He said that Vice-President and Provost Lazerson had done an outstanding job in his present position, that he and the University community were grateful for the many contributions Mr. Lazerson had made, and he was confident that it would be a great year for Edwardsville under Mr. Lazerson's leadership.

Mr. Van Meter moved approval of the resolution as read. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair, on the behalf of the Board, thanked Mr. Lazerson for accepting this responsibility.

Mr. Lazerson made the following statement:

Chairman Rowe, members of the Board, Chancellor Brown, I am honored by Dr. Shaw's invitation to serve as Acting President of Southern Illinois University at Edwardsville, which you have now approved. A special sense of satisfaction derives from the knowledge that in making this decision, representatives of the various constituencies of the University were consulted and that serious consideration was given to their recommendations. I shall, therefore, assume the duties of the office knowing that I enjoy the support and confidence of a great many of my colleagues, including those who occupy positions of leadership within the institution. In the days to come, I expect to seek their wise counsel in matters of vital interest to our mission in higher education. Our guiding principle will be a continuing quest for excellence in the programs of this University.

I doubt that anyone can assume a post of trust affecting the lives of many people without a feeling of humility in the face of great responsibility. I assure you that I am not an exception. By immediate past experience, I know that we are presently confronted by a plethora of problems and opportunities, and that the future will bring more. I am not discouraged by these prospects. Indeed, I pledge to the Board, to the Chancellor, and to the community of the University that I will meet these responsibilities, during this interim period, in a manner consistent

with the best traditions of academic leadership, that my actions will be based on the most complete and objective information and advice that can be assembled, and that my decisions will be rendered without fear or favor.

Upon recognition by the Chair, Acting Chancellor Brown read the following letter addressed to the Chairman of the Board, dated September 7, 1979:

Dear Mr. Rowe:

The Southern Illinois University Board of Trustees at its March 1979 meeting named Dr. Kenneth A. Shaw and me as its representatives on the Board of Directors of the Illinois Educational Consortium. The rationale of this appointment called for the System Head and one Southern Illinois University President to be the two Directors representing the SIU Board, a pattern which has been followed for several years. With my departure from the responsibilities of System Head on September 15, it seems appropriate that I resign my appointment as a Director of the Board of IEC and accordingly by copy of this letter, I submit my formal resignation to Dr. Don Walters, the Chairman of the IEC Board of Directors.

May I suggest that the Board consider naming as a replacement for me the new Acting President at SIUE, an action which would maintain the pattern of appointments established in the past since Dr. Shaw will be functioning after September 15 as the System Head.

Acting Chancellor Brown noted that the IEC had a meeting scheduled for September 21, and it would be well if the representation of the Board were straightened out.

Mr. Norwood moved that Mr. Earl E. Lazerson be and is hereby selected to serve as a Director of the Illinois Educational Consortium representing the Board in replacement of James M. Brown, effective September 15, 1979. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the Acting Chancellor of the Southern Illinois University System, Acting Chancellor Brown reported that since legislative activities were last reported to the Board in July, the General Assembly had been busy, but little of their activity had had a direct effect on SIU. He said the Governor did act on House Bill 2427, the Capital Development Board bill, which provided a total of \$9,517,500 for new SIU projects, and of this amount, SIUC will receive \$5,696,000 of which slightly more than \$4.5 million is earmarked

for the Central Steam Plant Emission Control System. He said that SIUE will receive \$3,821,500, but nearly \$2.3 million of this amount will be appropriated from our own SIU Income Fund for a variety of SIUE projects. He explained that this appropriation from the Income Fund should resolve a concern of the Auditor General regarding our use of funds which previously had been held in nonappropriated accounts and represented collections of student fees at SIUE which could be directed toward capital projects. He said that with the exception of funds for SIUC Food Production and Research projects, all amounts approved by the General Assembly also had been approved by the Governor; the General Assembly had approved \$960,000 for Food Production and Research projects at SIUC, but the Governor had cut this amount back to \$75,000. In his veto message the Governor indicated that the limited amounts approved for Food Production and Research would allow continued construction of projects underway and add or replace only the most urgently needed facilities. Dr. Brown concluded that SIU reappropriations for capital projects totaled nearly \$16 million of which approximately \$2 million is earmarked for SIUE and \$14 million for SIUC, explaining that the largest of these reappropriations was approximately \$7.5 million for the SIUC School of Law Building.

Under Reports and Announcements by the President, SIUE, President Shaw made his last report as President of Southern Illinois University at Edwardsville. President Shaw said when he had accepted the position of President at SIUE, he, like Acting Chancellor Brown, had begun counting his Board meetings, and he had counted that in ten years' time he would spend approximately 120 Board meetings as President. He said that he could not say that he had enjoyed every meeting as President, but he could say that he enjoyed a great deal of support from this Board, and he appreciated it greatly, and more importantly than his personal appreciation was that the campuses had enjoyed a very positive situation with



this Board of Trustees. He wanted to thank the Board of Trustees for that support and also wanted to thank the University community.

President Shaw said he thought there had been significant progress at SIUE in the past three years, and in the next few weeks he planned to catalog those for the Board to remind it of the kinds of developments that have occurred. He wanted to make this report not only to make himself look good but to show the impressive achievements that have been made because of a very good situation in terms of the cooperation of the faculty, students, and staff in dealing with the issues that affect SIUE directly, and he wanted to publicly thank the members of the University community for the help they have given in moving the University along to greater heights, in creating the potential for even more achievements, and for the warm way in which his wife and children had been received in this University community.

President Shaw said that he wanted to inform the Board about some of the activities in which he has been involved as Chancellor-Elect. He said that in the last month he had met with the constituency heads on both campuses both as groups and as individuals, and he thought he was very close to being able to announce the guidelines for the search for the Presidents at SIUE and at SIUC. What he intended to do, he commented, was to write the members of the University community of his decision about the guidelines, and secondly, in the Carbondale case, to place the information in the campus newspaper, and to follow that up with an hour or so open meeting on campus for anyone who wished to discuss with him their reactions to his decisions about the guidelines. He said he wanted to thank the constituency heads on both campuses for the help that they have given him and the frank and honest way that they communicated their concerns.

President Shaw said that the satellite Chancellor's Office would be in the old Graphics area by the four-way stop off of Route 157, and the building

would have three rooms for his use as Chancellor when he was on the Edwardsville campus. He said he would be on campus but not so close as to interfere with Acting President Lazerson and his charges.

At the October meeting, he said he hoped to present a position paper which would outline the role of the Chancellor's Office and its relationship to the campuses, to various state agencies, and to this Board. He commented that this paper would be a guide to follow and also something to measure ourselves against, and it will help us all know who is doing what, and a philosophical reason for why we were doing it. Also he said that he hoped to outline in October some of the major initiatives which will be undertaken the first year so the Board would have some idea of future direction: he hoped to make some specific suggestions about how to handle executive sessions, as had been requested earlier in this meeting, and about possible changes in the meeting and reporting format. He perceived a need to develop a policy which outlined what activities should remain at the campus level and not require Chancellor approval, what activities should require Chancellor approval, and what activities should require Board approval. He explained he wanted to have the Board utilized only where it should be utilized to free up some time that the Board could at every public meeting have a brief presentation made by the host campus about a particular thing so that in the course of the years the Board would become well informed about a whole host of things it simply does not have time to become informed of now.

Chancellor-Elect Shaw presented the following:

#### REPORT ON CHANCELLOR'S OFFICE ORGANIZATION

##### Summary

This matter reports the proposed organization of the Chancellor's Office in terms of personnel and asks the Board's approval of the creation of new positions, changes in titles of existing positions and changes in the terms of

employment of existing personnel necessary to implement the organization. The new positions proposed for creation are the Vice-Chancellor of the SIU System and the Public Information Officer. The titles of six professional positions are proposed for change. The attached organization charts present the proposed organization in some detail and the proposed organization in relation to the Board and the Universities.

#### Rationale for Adoption

The Board of Trustees at its meeting of February 8, 1979, acted to revise the governing administrative structure of Southern Illinois University. The Board in adopting the "Report of the Ad Hoc Committee on Governance" created the position of Chancellor of the Southern Illinois University System and directed that the Chancellor be supported by a variety of professional staff. The Board also directed that the current Board Staff serves as interim staff of the Office of the Chancellor and also as support staff for the Board pending further determinations of responsibilities. This matter proposes the conversion of the "interim staff" of the Chancellor into a permanent Chancellor's Staff.

The most significant changes proposed are the creation of two new positions, Vice-Chancellor of the Southern Illinois University System and Public Information Officer. A brief description of these positions follows:

The Vice-Chancellor of the Southern Illinois University System is a senior member of the Chancellor's Staff who serves as the officer in charge in the Chancellor's absence and as the representative of the Chancellor when so authorized by the Chancellor. The Vice-Chancellor is qualified by a terminal degree and at least three years experience in higher education administration, including experience in dealing with governmental and other external agencies. The Vice-Chancellor: assists the Chancellor in the development of the Southern Illinois University System, in the formulation of policies and their adoption and implementation, and in the overall activities of management of System matters; directs the overall activities of external relations, including governmental relations, both state and federal, and general public information services and activities for the System; and works closely with other Chancellor's Staff and when authorized by the Chancellor directs various staff activities.

The Public Information Officer is a member of the Chancellor's Office Staff. The principal function of this position is the preparation of materials which describe various aspects of the Southern Illinois University System. This officer's specific duties include: the preparation of brochures, newsletters, pamphlets and other materials which describe to the publics served by the System various activities and aspects of the System; the preparation of press releases describing newsworthy events related to the System; and the development and maintenance of a System "fact book" for use by System and University officers which organizes and presents in considerable detail various facts about the System. The Public Information Officer is qualified by appropriate education



and experience which include at a minimum a baccalaureate degree in journalism, English, public relations or related field and prior experience in a position in the general area of public affairs.

The Board's approval of the position Vice-Chancellor will clearly establish to the University communities and the larger public the officer in charge during the absences of the Chancellor. The naming of the current Acting Chancellor to this position will ease the transition to the new form of governance and will allow the System to continue benefiting from the wise counsel of the Acting Chancellor, James M. Brown. The salary proposed for the position represents the 1978-79 salary of the General Secretary with a seven percent increase for Fiscal Year 1980. \

The Board's approval of the position Public Information Officer will add a needed specific expertise to that which is currently available in the Chancellor's Office. The anticipated salary range for the position is from \$16,000 to \$22,000 per fiscal year.

The changes in title proposed are believed necessary in order to implement the change in the governing administrative structure and to accurately reflect current responsibilities. In three instances titles are altered in part by the addition of the word "System" preceding existing titles. The addition of this word sharpens the area of responsibility of such positions. The title Administrative Counsel is changed to Executive Assistant to the Chancellor to more accurately reflect the duties of that position and to indicate increased responsibilities. The two positions Assistant to the Acting Chancellor are changed to Governmental Relations Officer and Assistant to the Chancellor to indicate current responsibilities and to eliminate references to the Acting Chancellor.

The creation of these new positions and the proposed changes in administrative payroll can be accommodated within the limits of the budget for the current fiscal year. These approvals, then, will not jeopardize the Board's limitations on expenditures of the central office.

#### Considerations Against Adoption

Other than increased cost, none is known.

#### Constituency Involvement

This matter is presented by the Chancellor Designate as an administrative matter, therefor constituencies were not involved.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That upon the recommendation of the Chancellor Designate the positions Vice-Chancellor of the Southern Illinois University System and Public Information Officer are created; and

BE IT FURTHER RESOLVED, That the following appointments and changes in titles and administrative payroll in the Office of the Chancellor are approved:

Mr. James M. Brown to serve as Vice-Chancellor of the Southern Illinois University System, rather than Acting Chancellor of the Southern Illinois University System, effective September 15, 1979, at a salary of \$4,607 per month, \$55,284 per fiscal year.

Mr. Thomas C. Britton to serve as Executive Assistant to the Chancellor, rather than Administrative Counsel, effective September 1, 1979, at a salary of \$2,292 per month, \$27,504 per fiscal year.

Mr. George L. Criminger to serve as Governmental Relations Officer, rather than Assistant to the Acting Chancellor, effective September 15, 1979.

Mr. Robert Dean Isbell to serve as Board Treasurer and System Capital Affairs Officer, rather than Treasurer and Capital Affairs Officer, effective September 15, 1979.

Ms. Mary S. Walker to serve as Assistant to the Chancellor, rather than Assistant to the Acting Chancellor, effective September 15, 1979.

Mr. Howard W. Webb to serve as System Academic Officer, rather than Academic Affairs Officer, effective September 15, 1979.

Mr. Donald W. Wilson to serve as Acting System Financial Officer, rather than SIUC Budget Director, effective August 15, 1979, at a salary of \$2,882 per month, \$34,584 per fiscal year.

BE IT FURTHER RESOLVED, That the resignation of Mr. William I. Hemann, Financial Affairs Officer, be accepted, effective August 31, 1979. Mr. Hemann has accepted a position with the University of Nebraska.

Chancellor-Elect Shaw emphasized that the new positions could be accommodated within the limits of the budget for the current fiscal year for the Chancellor's Office and that these new positions would help to strengthen our external relations area for the System. He stated that the Vice-Chancellor would be the officer in charge during his absence. He stated that Dr. Brown would be the only Vice-Chancellor this System would have, would speak for the System when the Chancellor was unable to do so, and would direct the overall activities of external relations including governmental relations and public information services. Chancellor-Elect Shaw said that the System and the Chancellor needed Dr. Brown's experience and his obvious dedication.

Chancellor-Elect Shaw explained the need for the other new position which was that of Public Information Officer. He said he felt this position was essential if we were going to sell to our various publics the importance of this System.

Chancellor-Elect Shaw stated that titles were changed in three positions by the addition of the word "System" preceding existing titles in order to sharpen the area of responsibility of such positions. The other title changes, he explained, were to indicate current responsibilities and to eliminate references to the Acting Chancellor.

The Chair pointed out that a motion was in order to consider the Report on Chancellor's Office Organization. Mr. Norwood moved that the Board consider this matter. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded.

The Chair recognized Mr. Michael J. Stern, President, SIUE Student Body, who stated he was concerned about the need for a Vice-Chancellor and the salary that person would receive. He did not question Dr. Brown's value to the System but he did not believe anyone had been aware that there would be a Vice-Chancellor position. He said that tuition increases were coming down the line and he was sure that this was going to reflect in higher costs to students through tuition and other ways.

The Chair pointed out that no one had said there would not be a position of Vice-Chancellor; the Board was on record as saying that the budget of the office would not exceed the budget of the Chancellor's Office, and that pledge was being kept with this proposed resolution. He said that if the salaries of other positions within the state were examined, these proposed salaries are well within those frameworks. He stated that it was



simply a fact of life that you cannot expect people to take these kinds of responsibilities without paying for them and we were in a competitive market. He also stated that these salaries would not make any difference in the tuition rates.

Mr. Stern questioned whether the Chancellor would also have a house provided and who would pay for it. The Chair replied that no determination had been made at this point on housing arrangements. It was his understanding that the Chancellor would remain in the house where he presently resides, but obviously that was the home of the new permanent President at SIUE, so a few months down the road determinations like this would have to be made and they certainly will be brought to the attention of the public. Mr. Stern commented that he wished it to be known that these determinations would be scrutinized.

After further discussion, Mr. Elliott commented that it was a wise decision to have a Vice-Chancellor. He said that the Board had given the Chancellor a portfolio which was quite broad and had responsibilities that no one individual could possibly accomplish by himself. He felt it was very important to have a Vice-Chancellor who could speak for the Chancellor and for the System at any particular place and that it would not only take some of the pressure off the Chancellor but would enable the System to be in more than one place in the proper status. He applauded the selection of Dr. Brown, and thought that his experience, balance, and wisdom would be a great deal of help to the Chancellor, but more than the individual he thought that the decision of having a Chancellor and to back that up with a Vice-Chancellor would give flexibility in the management of the System and would prove in the future to be a good organizational move.

Mr. Van Meter said that he thought the Board would be very interested in any suggestions that the Chancellor might have in regard to the Board's own organization. He was thinking particularly of the audit function and possibly

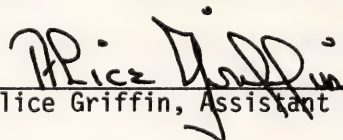
having an audit committee of the Board. He said he would like to see the Board more effectively organized so that by committee it could begin to look more in depth and detail at some of the questions that were presented to the Board. He pointed out that as a result of the Architecture and Design Committee, the Committee was beginning to see how things happened and to have some input at the right time in order to bring information to the Board. He said there were other areas that the Chancellor could give the Board some real guidance and help, and he was anxious to see what some of the suggestions and recommendations might be in this regard.

Student Trustee opinion in regard to the motion to approve the resolution as presented was as follows: Aye, Robert L. Saal; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair announced that a news conference would be held immediately following the Board meeting in the International Room of the University Center.

Mr. Van Meter moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:43 a.m.

  
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Alice Griffin, Assistant Secretary

## CONTENTS

Roll Call . . . . .	160
Reports of Purchase Orders and Contracts, August, 1979, SIUC and SIUE . .	160
Information Report: Change of Title: Office of Economic Education to Center for Economic Education, SIUE . . . . .	161
Representative to the Higher Education Travel Control Board . . . . .	162
Plans for Noninstructional Capital Improvements (Table 10.0, Fiscal Year 1981 RAMP) . . . . .	162
Project Approval, Retention of Architect, and Approval of Plans and Specifications: Replacement of Roofs, Southern Hills Apartments, SIUC .	167
Approval of Minutes of the Meeting held September 13, 1979 . . . . .	168
Trustee Reports . . . . .	168
Committee Reports . . . . .	170
Appellate Committee Report . . . . .	170
Elizabeth A. Parato, SIUE . . . . .	170
Leander Whittaker, SIUC . . . . .	171
Judith L. Coulson, SIUC . . . . .	172
Architecture and Design Committee . . . . .	173
Reports and Announcements by the Acting President, SIUE . . . . .	174
Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1981 (Special Analytical Study and Program Resource Summary Table), School of Medicine, SIUC . . . . .	174
Delegation of Authority: Library Assessments, Fees, and Charges [Amendment to IV <u>Code of Policy A-5</u> ] . . . . .	178
Board of Trustees Executive Session Policy and Procedures [Amendment to I <u>Code of Policy D</u> and Amendment to I <u>Bylaws</u> ] . . . . .	180
Reports and Announcements by the Chancellor of the SIU System . . . . .	183
Policy on Refund of Tuition and Fees, SIUC [Amendment to IV <u>Code of Policy B</u> ] . . . . .	185
Notice of Proposed Increase: Evergreen Terrace Apartment Rental Rates, SIUC [Amendment to IV <u>Code of Policy B-7-b</u> ] . . . . .	187
Reports and Announcements by the Acting President, SIUC . . . . .	189



The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, October 11, 1979, at 10:05 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman being present, the meeting was called to order. The Assistant Secretary called the roll since the regular Secretary was temporarily absent. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.  
 Mrs. Carol Kimmel, Secretary (arrived at 10:10 a.m.)  
 Mr. William R. Norwood, Vice-Chairman  
 Mr. Harris Rowe, Chairman  
 Mr. Robert L. Saal  
 Mr. A. D. Van Meter, Jr.  
 Mr. Gregory L. Warren  
 Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. Wayne Heberer

Executive Officers present were:

Mr. Earl E. Lazerson, Acting President, SIUE  
 Dr. Hiram H. Lesar, Acting President, SIUC  
 Dr. Kenneth A. Shaw, Chancellor of the SIU System

Also present was Mrs. Alice Griffin, Assistant Secretary of the Board.

The Assistant Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair proposed that without objection, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, AUGUST, 1979, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective January 1, 1978, summary reports of purchase orders and contracts awarded during the month of August, 1979, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: CHANGE OF TITLE: OFFICE OF ECONOMIC EDUCATION  
TO CENTER FOR ECONOMIC EDUCATION, SIUE

By administrative action, the Office of Economic Education was established by SIUE in 1975. With that action, the Office became a part of the Illinois Council on Economic Education which includes six other senior institutions in the state. The Illinois Council is an affiliate of the Joint Council on Economic Education, a national nonprofit organization to encourage, coordinate and service economic education in elementary and secondary schools. The network involves 172 campuses in 49 states.

The units at the six other universities in Illinois are all called "Centers," a name which more accurately describes their role in economic education. Accordingly, upon the recommendation of the School of Business, the Acting President, SIUE, herewith reports to the Board of Trustees that effective this date the title Office of Economic Education is changed to Center for Economic Education.

## REPRESENTATIVE TO THE HIGHER EDUCATION TRAVEL CONTROL BOARD

### Summary

Public Act 79-874 created separate Travel Control Boards for several segments of state government. Each is to promulgate its own Travel Regulations and adjudicate claims for exceptions from those regulations. Each of the four system governing boards appoints one member of the Higher Education Travel Control Board, and this matter would accomplish the appointment for the Southern Illinois University System. The Community College Board and the Board of Higher Education also will be represented on this Travel Control Board.

### Rationale for Adoption

The other systems have appointed representatives who have rank and experience similar to our System Financial Officer. With this thought in mind, it is suggested that Mr. Donald W. Wilson, Acting System Financial Officer, be appointed as the SIU representative to the Higher Education Travel Control Board.

### Considerations Against Adoption

None.

### Constituency Involvement

Not necessary.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Mr. Donald W. Wilson, Acting System Financial Officer in the Office of the Chancellor, be and is hereby appointed as a member of the Higher Education Travel Control Board, to serve at the pleasure of this Board of Trustees.

## PLANS FOR NONINSTRUCTIONAL CAPITAL IMPROVEMENTS (TABLE 10.0, FISCAL YEAR 1981 RAMP)

### Summary

The Illinois Board of Higher Education is required by its enabling Act to approve university plans for noninstructional capital improvements. These are capital projects to be funded from nonappropriated funds. The IBHE's responsibility is to determine whether or not any project submitted for approval is consistent with the master plan for higher education and with instructional buildings provided therein. Such plans are submitted to the IBHE twice a year via Table 10.0 in the RAMP document.

The Auditor General and the Legislative Audit Commission have questioned the retention and use of some university-retained nonappropriated funds. As a result, the IBHE is now requiring assurance from each governing



board that it has reviewed and approved the university's plans for non-instructional capital improvements including a specific review and approval of the financing procedure. Some ambiguity exists in the guidelines and there may be a need for further action by the Board in the future.

The purpose of this matter is to request the Board's review and approval of the SIUC and SIUE plans for noninstructional capital improvements including a specific review and approval of the financing procedure. A listing of projects included in their plans is attached in the format required for submission to the IBHE and includes projects identified at this time. The Board may also anticipate the receipt of additional projects for its approval during the year, with a formal submittal scheduled again in May, 1980.

#### Rationale for Adoption

As indicated above, IBHE procedures require Board of Trustees approval of plans for noninstructional capital improvement projects including specifics of financing before they will consider approval as to consistency with master plans and instructional buildings provided therein. Approval of projects at this time does not affect other Board approval requirements and initiation of some projects included in these plans may not materialize due to cash flow limitations or other reasons.

The noninstructional capital improvement plans of SIUC and SIUE represent an ongoing and essential plan for remodeling, rehabilitating, equipping, and in some instances planning therefor, of various facilities used for functions auxiliary and supportive of the University's primary roles. These facilities include University housing, student centers, parking lots, athletic and special purpose facilities, and auxiliary enterprise and service operation facilities. The source of funds for these projects is for the most part operating revenues of the facilities and student fees. Since these facilities and their maintenance are not funded by the state, it is extremely important that an ongoing plan be maintained to keep the facilities functional and efficient.

The proposed source of funds as outlined in the attached tables has been reviewed by the Universities and the Chancellor's Staff. The interpretations of the guidelines are changing as decisions are made by special committees and as the respective Universities define their accounting "entities." The resolution will provide for verification of funding propriety as individual projects are initiated.

#### Considerations Against Adoption

None is known to exist.

#### Constituency Involvement

Plans for noninstructional capital improvements were developed as part of the Fiscal Year 1981 RAMP process. Representatives of each University can respond to specific questions about its preparation.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the plans for noninstructional capital improvements for Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville, as attached, including the anticipated source of funding, be approved for transmittal to the Illinois Board of Higher Education and that its approval be respectfully requested thereon; and

BE IT FURTHER RESOLVED, That each University will reverify propriety of funding as established by the current interpretations of the Legislative Audit Commission Guidelines at the initiation of an individual noninstructional capital improvement project.

Table 10.0

Plans for Noninstructional Capital Improvements

System	Southern Illinois University	Institution	Southern Illinois University at Carbondale
Campus	Carbondale	Period	November 1, 1979 through April 30, 1980
Project Name/Category		Anticipated Sources of Funds	Total Project Cost
Plan A, Housing		Revenue Bond Operating funds	\$730,000
Plans for University Housing consists of two major projects. One project, estimated at \$190,000 will provide for new roofs in the Southern Hills Family Housing area and Lentz Hall, a commons building serving the Thompson Point housing area for single student dormitories. The second project to replace domestic water piping in the University Park area and Lentz Hall is estimated at \$540,000. Both projects come under the category of Remodeling and Rehabilitation.			
Plan B, Student Center		Student fees and Revenue Bond operating funds	\$260,000
The planning to improve services and programs in the Student Center will involve four remodeling projects as follows:			
1. Replace automatic pin setters in bowling lanes		\$110,000	
2. Remodel Information Desk and Information Service		40,000	
3. Remodel Food Service facilities and dining space		60,000	
4. Construct six meeting rooms, fourth floor of the Student Center		50,000	
Total			\$260,000



Table 10.0

Plans for Noninstructional Capital Improvements

System	Southern Illinois University	Institution	Southern Illinois University at Edwardsville
Campus	Edwardsville	Period	November 1, 1979 through April 30, 1980
Project Name/Category		Anticipated Sources of Funds	Total Project Cost
Construct storage shed for furniture and equipment at the Tower Lake housing complex.		Revenue Bond Operating funds	\$15,000

PROJECT APPROVAL, RETENTION OF ARCHITECT, AND APPROVAL OF PLANS AND SPECIFICATIONS: REPLACEMENT OF ROOFS, SOUTHERN HILLS APARTMENTS, SIUC

Summary

This agenda item seeks project approval and approval of plans and specifications for the replacement of roofs on five buildings in the Southern Hills Apartments housing area, SIUC. The engineer's estimated cost of this project is \$75,000, including contingency. The planning and engineering for this project was done in-house by the Physical Plant Engineering Services.

Funding for this contract and the contingency comes from the Southern Hills Operations and Maintenance account.

Rationale for Adoption

The Southern Hills Apartments for married students were first occupied in 1960, and the extremes of summer and winter weather have taken their toll. The roofs have been serviced and patched many times, but this type of improvisation has its limits, as does the patience of the residents. The roofs on five buildings, #118, #119, #121, #126, and #134, need to be replaced before there is significant interior damage to the buildings, and there is a need to eliminate a costly and continuing maintenance program. While other buildings in the Southern Hills Apartments housing area also have significant roof problems, these five buildings are considered the worst.

Considerations Against Adoption

None is known. This project does not require state funds.

Constituency Involvement

Because this project is primarily a matter of building maintenance in an area not supported by state funds, the constituency heads per se were not involved. This project has had the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Treasurer, the Director of Facilities Planning, and the Director of Physical Plant.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the roofs on buildings #118, #119, #121, #126, and #134 in the Southern Hills Apartments housing area, SIUC, be and is hereby approved at an estimated cost of \$75,000.
- (2) Funding for the contract and contingency of this project shall be from the Southern Hills Operations and Maintenance account.

- (3) The use of staff for design work is approved.
- (4) Final plans, working drawings, and specifications are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with IV Bylaws 1.
- (5) The Acting President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Saal moved the reception of Reports of Purchase Orders and Contracts, August, 1979, SIUC and SIUE; the reception of an Information Report: Change of Title: Office of Economic Education to Center for Economic Education, SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meeting held September 13, 1979; Representative to the Higher Education Travel Control Board; Plans for Noninstructional Capital Improvements (Table 10.0, Fiscal Year 1981 RAMP); and Project Approval, Retention of Architect, and Approval of Plans and Specifications: Replacement of Roofs, Southern Hills Apartments, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal, Gregory L. Warren; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Mrs. Kimmel, Secretary of the Board, joined the meeting at this time.

Under Trustee Reports, Mr. Elliott said that the Merit Board of the State Universities Civil Service System had met on September 24, 1979, but he had no report.

Mr. Norwood reported he had attended a meeting of the Illinois Board of Higher Education on October 2, 1979. He said that there had been 26 recommendations submitted from the Committee to Study Community College Finance,



and the only recommendation that had any sort of a split vote was the one for an equalization state payment to a district whose tax rate did not come up to the average statewide level. He said that Mr. Lenz and other members of the IBHE worried that the districts would not exert a maximum local tax effort and would hope to get half of the funds they needed from the state. He continued that this particular matter would need to be watched closely for the next couple of years. Mr. Norwood said that the IBHE had recommended a second partial allocation for Fiscal Year 1980 operating funds for educational TV for two consortiums, the Southwest and the Chicago area. He explained that there had been capital funds in the Governor's budget but the Governor had vetoed those funds, and there was a pretty strong opinion expressed that the IBHE would like to go forward with this educational TV item so the matter would be investigated for the next couple of months. He said that there had been a presentation from the Illinois Institute of Technology on Urban Minority Recruitment Programs which was very informative. He stated that IIT had presented a good program on increasing minority enrollment in the sciences from two percent in 1974 to 18 percent in 1979. He said that the last item pertained to the IBHE Staff Reports on Student Access and Choice, concerning which discussion was held on tuition for public institutions, student financial aid, support for nonpublic institutions, and program availability.

Mr. Norwood said that the IBHE staff had come up with seven tuition options for public universities: (1) no tuition; (2) tuition at 100 percent of instructional costs; (3) differential tuition by level of instruction; (4) tuition at one-third of instructional costs; (5) tuition at a lower or higher percentage of instructional costs; (6) a freeze of the current rate of tuition; and (7) a freeze of the current rate of tuition in constant dollars, providing for future annual increases related to inflation or to the annual increase in State General Revenue Fund appropriations for higher education.

He said the tuition item would be discussed in more detail at the November IBHE meeting.

Chancellor Shaw added that in the tuition discussion there appeared to be little sentiment expressed to try to move to the thirty-three percent level and no one was talking more than that amount. He said that there had been strong sentiment to maintain the present proportion of student-generated income versus state support by pegging it to the cost of living or general funds increase or whatever.

In response to the Chair's question about taking from the governing boards any right to set tuition, Mr. Norwood noted that the point had been brought up about giving the governing boards the absolute responsibility for setting tuition and there had not been a strong negative reaction from the staff of the IBHE.

Under Committee Reports, there was no report from the Executive Committee

Mr. Elliott read the following:

#### APPELLATE COMMITTEE REPORT

On behalf of the members of the Appellate Committee I have the following matters to report:

##### Elizabeth A. Parato, SIUE

Mrs. Parato was hired February 1, 1975 and was employed through June 15, 1978 on a series of term contracts. She was given a six-month notice on December 15, 1978 that her contract would not be renewed for the ensuing academic year. On December 8, 1978, the Board enacted a policy calling for a twelve-month notice to persons employed more than two years, and Mrs. Parato claimed the benefit of this policy. While SIUE maintains that the twelve-month notice is only applicable to employment contracts entered into after December 8, 1978, it gave her the benefit of any doubt and paid her three months' (Fall Quarter) salary. She maintains that the notice was wholly ineffective and she should be reinstated. The Appellate Committee believes that no important policy question is raised because the compromise has resolved the question in this case.

Mrs. Parato claimed a promise of future promotion was not fulfilled, but the Hearing Committee found no evidence to support this allegation. No important policy question appears.

Mrs. Parato claimed arbitrariness and discrimination in nonrenewal of her contract. Mindful that this case does not involve termination of an employment contract during its term, nor does it involve a tenured person, the question is not one of termination for cause. Sufficient facts were recited by the Hearing Committee that one could conclude that the nonrenewal was not arbitrary. There was no evidence of illegal (racial, sexual, etc.) discrimination. The decision could be considered to be one of academic judgment only, and such judgments will ordinarily not be acceptable grounds for appeal to a Board of Trustees comprised of lay persons.

There was a minority report of the SIUE Hearing Committee.

Our Bylaws require that two individual members of the Appellate Committee must recommend the consideration of this appeal by the Board of Trustees before it can be placed on an agenda by the authority of that Committee. No two members have so recommended.

#### Leander Whittaker, SIUC

Mr. Whittaker was a medical student first enrolled in June of 1974. He accumulated academic deficiencies during Sequence I, requiring the grant of catch-up time in February, 1975. By May, a repeat of the Sequence I was offered, and it was in fact repeated. He performed satisfactorily in Sequence II and entered Sequence III in January of 1977. He completed two clerkships satisfactorily, two others marginally, and was asked to repeat all (seven weeks) of one and part (three weeks) of another. Eight weeks of remediation time is the established limit before a student is ordinarily required to repeat an entire Sequence. The Student Progress Committee offered Mr. Whittaker a leave of absence until Sequence III began again in January, 1978. Mr. Whittaker appealed the repetition of Sequence III, as a result of which only a partial repetition was to be required, beginning in April, 1978. While on leave of absence he was to work with a Chicago health institute, which forwarded substantially positive comments on his experience there. His leave of absence was followed by a marginal completion of one clerkship and failure in an elective and two other clerkships, and a recommendation to repeat yet another clerkship. Proceedings for dismissal from the School of Medicine were begun in August of 1978, a hearing was held in October, the Dean dismissed him in November, appeal was filed in December, reply made in January, hearing held in February, dismissal upheld by the Dean in March, and the decision upheld by the President in June.

The Application for Appeal cites alleged procedural deficiencies and weaknesses in the student record. SIUC replies that Mr. Whittaker received more due process consideration than is required by law and the record would substantially support the action even if its weight were to be adjusted in full consideration of the challenges to it.

The issues in this appeal could be viewed as involving matters of academic judgment, ordinarily not acceptable for appeal to a lay Board. No two members of the Appellate Committee have recommended the consideration of this appeal by the Board of Trustees.



Judith L. Coulson, SIUC

On June 24, 1970, the Merit Board adopted an Employee Benefits resolution which under the Civil Service Statute [c. 24-1/2, Ill.Rev.Stats., §38b3(4)] is only recommendatory to the governing boards.

On September 18, 1970, the Board of Trustees adopted the Merit Board recommendations with three exceptions, the third of which was to direct "that the regulation for 'Excused Absence' be written to provide for specific emergency or hardship situations which shall be charged, as appropriate, against Vacation Leave or Sick Leave if not covered under those or other regulations; . . ."

On November 20, 1970, the Board adopted Civil Service Personnel Policies which recited (Article XI, Section 2) "Excused absence without loss of pay will be granted for one (1) day when necessitated by emergency illness of an employee's immediate family." (Later amended to permit "up to three days.") No mention was made of whether such leave was chargeable to vacation or sick leave until the June 14, 1979 amendment which provided that it should be so charged.

The other leaves with pay in Article XI (for jury duty or University-related meetings) do not mention whether they are chargeable to vacation or sick leave either, but for those leaves there has been no practice of charging the time to vacation or sick leave.

Ms. Coulson contends that if jury duty or meeting time is not chargeable then emergency leave may not be charged, since there is no difference in the language of the respective sections which would permit disparate treatment. SIUC replied that jury duty and meeting time are leaves granted for the good of the body politic, which emergency leaves are for personal convenience and should be treated differently, as they consistently have been. Further, the Board of Trustees has directed that emergency leaves be charged to sick pay or vacation but it has made no similar directive with regard to jury duty or meeting time.

The issue is whether the personnel practice followed the past nine years is a reasonable interpretation of the intent of the Board and whether any important policy question is raised by this issue. No two members of the Appellate Committee have recommended the consideration of this appeal by the Board of Trustees.

Board Action

No Board action is recommended by the members of the Appellate Committee in these cases. However, pursuant to IX Bylaws 2 F, any member of the Board may move to override the lack of a positive recommendation by the Committee, and now is the proper time for any such motion. If such a motion receives a majority vote, the subject appeal will be placed on the next agenda of the Board; if it does not receive a majority vote, the application is denied and the administrative action stands.

The Chair, hearing no motion, declared that administrative action on these three appeals would stand.

Mr. Van Meter reported that the Architecture and Design Committee, as well as the other members of the Board, wanted to express appreciation for the tour of the Carbondale campus that morning. He said that it gave the Board an opportunity to look at some of the very high priority needs of the University and for the Board to become more involved. He said that this type of tour was informative and helpful, and that a similar tour has been planned for the Edwardsville campus next month.

Mr. Van Meter brought up three items which had been called to the Architecture and Design Committee's attention by letter, and even though action was not required by the Board, he felt it would be advisable to have these items placed in the record: (1) A new parking lot at SIUC located near the Forest Service Laboratory. This project budget is under \$50,000 and therefore would not normally be brought to the full Board. The members of the Committee had received details and had given oral approval of this project. (2) SIUC and HEW have been negotiating on details for demolition of the old administration buildings at the STC campus near Carterville, Illinois. These are old wooden World War II structures and have deteriorated beyond practical level of repair. The members of the Committee had received details and had given oral approval. (3) SIUE had informed the members of the Committee that the original plans approved by the Board for lighting of parking lots had required a change: rather than a massive change of light fixtures which would change the aesthetics of the campus, the old standards would be maintained and improved on a phased basis as funds permit. After conversations with the staff there, they assured us that this was not only a practical way to go, but it met the needs for the necessary additional lighting. The members of the Committee had received details and had given oral approval.

Under Reports and Announcements by the Acting President, SIUE, Acting President Lazerson announced that the NCAA Division II Collegiate Tennis Championships would be held at the SIUE campus in May of 1980. He said that this award was a tribute to the effective work of Athletic Director Ed Bigham and Vice-President for Student Affairs C. Scully Stikes.

Acting President Lazerson also announced that beginning October 15, as a result of the assiduous work of Vice-President for Business Affairs Frijters and her staff, SIUE would have a bus line in cooperation with Bi-State running from St. Louis through East St. Louis, through Collinsville, through Maryville, to the campus through Edwardsville. He stated that if access were to be guaranteed to SIUE, transportation and housing were going to be items which he would be bringing to the attention of the Board frequently in the future.

Acting President Lazerson announced that the American Association of State Colleges and Universities had recently received a \$350,000 grant for the improvement of postsecondary education, in order to prepare a paradigm or model for the evaluation of basic skills work in universities. He confirmed a rumor that had appeared this week in the Chronicle of Higher Education that SIUE was one of ten universities which had been selected to participate in that project.

The following matter was presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS,  
FISCAL YEAR 1981 (SPECIAL ANALYTICAL STUDY AND PROGRAM RESOURCE  
SUMMARY TABLE), SCHOOL OF MEDICINE, SIUC

Summary

The proposed resolution authorizes the transmittal of an appropriation request for the School of Medicine and a Special Analytical Study on Hospital Operations and Maintenance Costs for leased space to the Illinois Board of Higher Education. The request seeks an additional \$457,897 in operating funds for Fiscal Year 1981.

Rationale for Adoption

The School of Medicine has occupied space within its affiliated hospitals which was built or remodeled for the School of Medicine by the



hospitals with funds provided by the Illinois Board of Higher Education and the federal government. The amount of the request is to fund operations and maintenance costs on space occupied by the School of Medicine within affiliated hospitals, and would replace funds now being reallocated for this purpose from educational programs.

Considerations Against Adoption

The University knows of no such consideration.

Constituency Involvement

The Special Analytical Study was prepared and submitted by the School of Medicine. The proposal has the approval and recommendation of the Dean and Provost, School of Medicine, and the Acting President, SIUC.

Resolution

WHEREAS, The School of Medicine at Southern Illinois University at Carbondale has occupied space within its affiliated hospitals which was constructed and remodeled for its use; and

WHEREAS, The occupancy of this space has engendered additional operational costs;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved by this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP documents for Fiscal Year 1981, the Special Analytical Study and Program Resource Summary Table for Fiscal Year 1981 for the School of Medicine, Southern Illinois University at Carbondale, be and are hereby approved as presented to the Board this date; and that this action of the Board of Trustees be transmitted to the Illinois Board of Higher Education for consideration.

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1981,  
SCHOOL OF MEDICINE, SIUCExpanded/Improved Program RequestRequested New  
State Appropriations

## \*Family Practice Satellite Residency Program

Total Expanded/Improved Program Request	\$236,780
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Special Analytical Study

## Hospital Operations and Maintenance Costs

Total Special Analytical Study Request	<u>\$457,897</u>
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Total Program Request, School of Medicine, SIUC	<u><u>\$694,677</u></u>
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\*Approved by the Board of Trustees on September 13, 1979

## PROGRAM SUMMARY

Special Analytical Summary  
of  
Hospital Operations and Maintenance Costs

For the past two fiscal periods the School of Medicine has been forced to reallocate funds in order to meet payments for hospital operations and maintenance charges. This has necessitated the curtailment of needed educational program support and growth. This study attempts to provide justification for an increased appropriation for operation and maintenance costs for hospital leased space utilized by the Southern Illinois University School of Medicine. Attention in this study is directed only at hospital O&M costs. It does not consider the adequacy of O&M support provided for other University space nor does it consider other questions surrounding the construction of grant facilities within affiliated hospitals. The study was directed by the administration of the School of Medicine with solicited input from the affiliated hospitals involved. The allocation deficiencies were identified, space utilization was reevaluated, projections were made for future allocation requirements and a budget request was developed.

The space for which the School of Medicine must pay O&M costs is utilized for faculty offices, classrooms, clinical examination rooms, and support of clinical education programs. The space in question was constructed or remodeled with funds provided by the Illinois Board of Higher Education and the federal government to the affiliated hospitals of the School. Included with the grants to the hospitals was the commitment that the hospitals would be reimbursed for legitimate costs incurred as a result of the presence of the medical education program. The School cannot avoid maintaining the use of the hospital's space in question and still meet its mandate of educating physicians in a community hospital setting.

The total request for new state resources for Fiscal Year 1981 is \$457,897. This amount plus previous allocations for O&M expenses will be required to pay projected O&M expenses for hospital space during FY-81. The funding requests projected for subsequent years provide for continued funding at appropriate levels.

Funds will need to be reallocated from educational programs within the School of Medicine to cover O&M charges if the requested \$457,897 is not approved in FY-81. Funds in the amount of \$321,957 have been previously reallocated to pay past hospital O&M expenses. An additional \$135,940 will of necessity be reallocated from educational programs if the requested \$457,897 for FY-81 is not approved. If the requested funds are approved, the School of Medicine will allocate the funds back into the academic programs that have been curtailed because of the need to pay past hospital leases.



Chancellor Shaw explained that he planned to have a good discussion with Executive Director Furman of the IBHE about this matter. He said he thought the reception would be good, from the standpoint that the IBHE had requested that there be a study to measure the actual cost to the hospitals of the medical school renting the space and then to compare that cost to what federal guidelines permit hospitals to charge. He commented that this study was based on the best knowledge available at the time, and he thought that the IBHE would have to acknowledge that we had done our homework. He commented that we need to continue to say that our medical program, without its own teaching hospital, does save the state money, but to save that state money in this way should not result in penalizing the medical school.

After further discussion, Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

DELEGATION OF AUTHORITY: LIBRARY ASSESSMENTS, FEES, AND CHARGES  
[AMENDMENT TO IV CODE OF POLICY A-5]

Summary

Several SIUC constituencies and other concerned groups have developed a comprehensive set of circulation policies which, among other requirements, authorize for the first time late-return assessments for faculty members. In August, the Acting President, SIUC, requested ratification of these policies by the Board of Trustees. The Chancellor agreed that Board authorization for assessments, fees, and charges was legally required, but felt that other requirements were too detailed to be set forth in Board policies. Therefore, with the agreement of the Acting Presidents, the Chancellor proposes a new section of the Code of Policy explicitly delegating to the Presidents the authority to institute library assessments, fees, and charges for all borrowers, including students, faculty and staff, and the general public. If this matter is approved, the Universities will file a copy of their current policies and charges in the Office of the Board of Trustees, and will supplement that file whenever changes in campus policies or charges are made.

Rationale for Adoption

The proposed delegation will formalize the implied authority of the campus libraries to assess library users for late-return and replacement charges,

processing fees, courtesy card fees for the general public, and other related charges.

Considerations Against Adoption

None is apparent.

Constituency Involvement

Because this is solely a matter of allocation of authority to campus officers by the Chancellor and the Board, no constituency involvement seemed necessary.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That upon the recommendation of the Chancellor, IV Code of Policy A-5 be and is hereby amended by enactment of the following subsection to read as follows:

- c. The Board authorizes the Presidents to institute reasonable, necessary and customary regulatory and cost-recovery assessments, fees, and charges in connection with operation of the University library or libraries, applicable to any or all users thereof including students, faculty and staff, and the general public. A copy of the current library circulation policies stating the amount and occasion for such assessments, fees, and charges shall be maintained on file in the Office of the Board of Trustees.

Chancellor Shaw explained that this was a relatively minor item but he had asked that it be discussed briefly because he thought it helped to outline the direction we would like to go in developing a meaningful division of labor between what the Universities do in a policy sense, what the Chancellor does, and what the Board of Trustees does; from time to time, he would be coming to the Board to recommend such delineations of responsibility. He said that the determination of library assessments, fees, and charges was something he felt properly belonged to the component campuses, and that this resolution formalized the implied authority of the campus libraries to assess library users for late returns, replacement charges, processing fees, courtesy cards, and the like; he did believe this was a campus matter and he recommended that the Board give this responsibility to the campuses.

After discussion, Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented with the understanding that pursuant to Board Bylaws no action would be taken until the November meeting:

BOARD OF TRUSTEES EXECUTIVE SESSION POLICY AND PROCEDURES  
[AMENDMENT TO I CODE OF POLICY D AND AMENDMENT TO I BYLAWS]

Summary

This matter proposes a formal policy and procedural guidelines for the utilization of executive sessions by the Board of Trustees. It provides for insertion of this policy and guidelines statement in the Bylaws of the Board, and adjusts the Bylaws section numbers to the addition of this item. It also amends the Code of Policy to remove a duplicate policy statement.

Rationale for Adoption

At the September 13, 1979 meeting of the Board of Trustees, Chairman Rowe directed that the Chancellor develop recommendations to the Board regarding policies and procedures in connection with conducting executive sessions. He further specified that this matter should be an agenda item for the October meeting.

In his comments regarding this matter, Chairman Rowe noted that the Board had experienced criticism about the conduct of executive sessions, some of it in the form of attention from a state's attorney. He noted also that the Board has no sense of having violated the law, but it does recognize that some people have expressed disagreement with Board practices in this matter. Accordingly, he pointed out that a conscientious and forthright approach to the matter by the Board, involving open discussion of executive session policies and procedures, should be conducive to improving the perception of the press and the public of the Board's commitment to conducting its business legally and properly. To such a purpose this item is dedicated.

The proposed policy and guidelines presented in the resolution reflect in large part a formal rehearsal of the present practices of the Board. The first two provisions under the guidelines, however, are new; they embody a deliberate intention to ease some commonly expressed concerns about scheduling and timing for executive sessions in the past. The third paragraph establishes a procedure for determining the appropriateness of an item for discussion in an executive session and also the need for such a session. The fourth paragraph provides a safeguard for the actual conduct of a session, including the raising of a point of order. (A question of order halts all discussion until it is decided. It requires no second and it cannot be amended. The presiding officer is to rule on the question without debate except in case of doubt he may submit the questions to the members present.) And the final paragraph requires the Chairman to publicly announce the particular exceptions to the law under which such session has taken place.



### Considerations Against Adoption

None are apparent at this time, although such considerations might arise in the Board's discussion of the proposal.

### Constituency Involvement

This policy and procedure is a matter of Board conduct of Board business and does not formally require the involvement of University constituencies. The proposal has been reviewed with the Presidents of the two Universities and has their concurrence and support.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following statement of policy and procedures regarding executive sessions entitled Section 3. Executive Sessions be and is hereby incorporated in the Bylaws of the Board of Trustees in Article I.

### Section 3. Executive Sessions

In the utilization of executive sessions the policy of the Board shall be one of strict compliance with both the letter and spirit of the law. To effect this policy, the proceedings of this Board shall be open to continuing scrutiny by the press and public in accordance with the following guidelines and procedures:

- A. Executive sessions shall not be routinely scheduled.
- B. When scheduled, executive sessions shall not ordinarily be held immediately before a regular meeting. It is understood that there will be circumstances which can require an exception to be made including but not limited to executive sessions for discussion of matters upon which public action will be required in the ensuing regular meeting, and executive sessions which cannot reasonably be scheduled for any other time because of the unavailability of invited participants.
- C. A desire to discuss a matter in executive session shall be communicated by a Board member to the Chairman or by an executive officer to the Chancellor, along with an estimate of the time needed for such discussion and the topic or topics for discussion. The Chancellor and Chairman shall jointly determine, after consultation with Board counsel, whether the topic is properly dealt with in executive session. The Chairman or the Chancellor will inform the initiator of the topic proposal of this determination. If the determination supports consideration of the topic, the Chairman will at his discretion present the topic to the Board in executive session.

- D. If during the course of an executive session any member feels that the discussion has strayed from permissible topics, he or she shall raise a point of order with the presiding officer, who will consult with counsel as may be felt necessary before deciding the question of order. If the Chair submits the question to the members present, the ruling is final, but an order of the Chair may be appealed under the usual parliamentary rules.
- E. The Chairman shall, at the next open meeting of the Board, spread upon the record of that meeting a report of the particular exceptions to the law under which said session was held.

(10/11/79)

BE IT FURTHER RESOLVED, That the present section numbers 3, 4, 5, 6, 7, and 8 of Article I of the Bylaws be changed to read sections 4, 5, 6, 7, 8, and 9; and

BE IT FURTHER RESOLVED, That the provisions of I Code of Policy D-1 be rescinded.

Chancellor Shaw said he thought it would be appropriate to take a few minutes to explain our rationale in developing this proposal and also to seek advice as to any changes so that a finalized recommendation could be prepared for the November Board meeting. He made the following statement:

This proposed statement of policy and guidelines for the conduct of executive sessions has been prepared at the request of the Chairman of the Board. At the time of his request, during the September meeting of the Board, Mr. Rowe pointed out in effect that the concern of the Board was based on various public expressions of interest in executive sessions, not on any sense of the Board that any violation of the law was involved. This proposed statement is not in any way an admission of improper action in the past. It is, rather, an effort to make a public record of the Board's commitment to conduct its business properly, and it is an attempt to alleviate widely publicized suspicions.

I might point out that written and publicly adopted policies and procedures for dealing with the requirements of the Open Meetings Act are not common among those numerous bodies in Illinois affected by the Act. Various guidelines for such bodies to follow have been distributed, but the Illinois Press Association executive secretary when queried last week could cite no specific instance of such guidelines being adopted by a board in Illinois. Yet no one who looks closely at the Act can argue that it is unambiguous and not subject to interpretation. In addition to the difficulties presented by the text of the Act, there exists also the reiterated concerns of the press, which has not always looked with approval at the practices of this Board. To clarify the essence of the

interpretations present in this statement, let me summarize the elements it presents:

The first two paragraphs embody a deliberate intention to ease some commonly expressed concerns about when executive sessions take place in relation to open meetings and the frequency and regularity of scheduling such sessions. The third paragraph establishes a procedure for determining the appropriateness of an item for discussion in an executive session and also the need for such a session. The fourth paragraph provides a safeguard for the actual conduct of a session, including the raising of a point of order. (A question of order halts all discussion until it is decided. It requires no second and it cannot be amended. The presiding officer is to rule on the question without debate except in case of doubt he may submit the questions to the members present.) And the final paragraph requires the Chairman to publicly announce the particular exceptions to the law under which such session has taken place.

After considerable discussion, Mr. Elliott suggested a possible change to permit any person present to raise a point of order, if parliamentary law would permit. Chancellor Shaw asked that, if there were any other changes between now and the next Board meeting, they be conveyed as soon as possible in order for incorporation in a matter to be presented to the Board at the November meeting.

Under Reports and Announcements by the Chancellor of the Southern Illinois University System, Chancellor Shaw reported with regret that Mr. George Criminger, Governmental Relations Officer, had requested to be transferred from this position to a position in the SIUC Vice-President for University Relations area. He expressed his regret, because George's dedication and service to the University should be something we should all be very grateful for. He said that not everyone realized what a difficult job George has had, and for George to have been able to wear as well in that job as he had for fifteen years was certainly a tribute to his own personal attributes; George had done a great job for us and he knew George would do a great job for Vice-President Mace. Chancellor Shaw had requested George to stay in his present position until a replacement could be found. As a result of George's decision, he said that



a job description will have to be written and the position advertised, and hopefully we can find a replacement by January 1.

Under Legislative Activity, Chancellor Shaw reported that he had testified in Washington on the Kennedy-Bellmon Student Loan Bill. He said that there had been several developments on the federal scene which would affect student financial aid, and one was a bill which would increase the Basic Educational Opportunity Grant money to 75 percent of cost which would have an impact on public school students in particular. He said that the bill that he testified on was by Senator Kennedy and Senator Bellmon, and dealt only with the student loan aspect. He explained that this bill would make it easier for a student to get a loan, easier for a parent to get a loan, and in effect, make a loan an entitlement whereas now in some communities it is difficult for a loan to be obtained. He commented that he had testified against one aspect of the bill as it is presently written, and that was that loans for graduate students were to be charged the regular interest rate while graduate students are still in school. He pointed out that it did not make sense, either to the students or for society, to discourage graduate study. He understands that there has been a lot of sentiment to change that portion.

Chancellor Shaw said that work was in progress on developing guidelines for relationships between the Office of the Chancellor, the Presidents, and the Board, and this would be a working paper which he hoped to share with the constituency heads, the Presidents, and the members of the Board in the next few days so that input could be obtained in order to present the paper to the Board at the November meeting.

Chancellor Shaw reported that a number of other guidelines were being developed; namely, relationships between the Office of the Chancellor and the constituencies; the role of the Office of the Chancellor in the Internal Audit

function; the role of the Office of the Chancellor in legal matters; modifications of the present appeal procedures to acknowledge the fact that there has been a governance change; and the long-range activity of developing policies to guide the distribution of responsibility and accountability in the conduct of University business among the Board, among the Chancellor, and the institutions. He said that in the course of this year more than modifications in the room configuration will occur in terms of how Board meetings were conducted and what kinds of topics were taken up at Board meetings.

The following matter was presented:

POLICY ON REFUND OF TUITION AND FEES, SIUC  
[AMENDMENT TO IV CODE OF POLICY B]

Summary

This resolution adds to the Code of Policy of the Board of Trustees an overall statement of policy governing the practice of refunding tuition and fees at SIUC. The resolution reflects current practice at SIUC as presently provided in the SIUC Bulletin.

Rationale for Adoption

No formal Board of Trustees approval is available for the purpose of regulating refunds of tuition and fees at SIUC. The current refund practice has been promulgated by custom. The earliest written statement of current practice is found in the Bulletin, Southern Illinois Normal University, Volume XXXV, 1941-42, No. 3:

"Students withdrawing from the College within ten days after registration may secure a full refund of all fees."

The Code of Policy of the Board does not speak to the subject as it relates to SIUC except that Chapter IV, Section A-1-b states:

"No exemptions, refunds, or waivers of fees or charges shall be granted except as authorized by the Board of Trustees in accordance with law."

The current overall practice of granting refunds is based on withdrawal from classes by the end of a certain number of weeks of the term. A change in the number of weeks from two to three occurred with the change from quarters to semesters (ratio 2:3) in 1974.

In 1975, two additional general student fees were approved, the Student-to-Student Grant and the Students' Attorney Program. The refund policy for these fees is explicitly stated in IV Code of Policy B, requiring that the refund be

requested at the time of paying fees, or within a period of ten days thereafter. The proposed resolution will not change the refund policy on the request previously approved for these two student fees.

The summer session at SIUC is heavily scheduled with short courses and no courses over eight weeks. Even during the regular semesters some courses have been scheduled which vary in length. As a result, a refund schedule for short courses was established. This schedule attempted to provide a proportionate amount of time for refunds in short courses similar to the three weeks for 13-16 week courses.

The proposed resolution is intended to establish as part of the Code of Policy a refund policy for SIUC which is consistent with other Board policy and which reflects the current practice.

#### Considerations Against Adoption

The University knows of no such consideration. The current practice is to refund all tuition and fees through the third week of the term, upon request. The time allowed for refunding is a liberal amount of time when compared with other colleges and universities.

#### Constituency Involvement

The proposed policy does not differ from existing practice established as outlined above and is being submitted for ratification and approval by the Board of Trustees.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That IV Code of Policy B be amended by the addition of the following as paragraph 24:

24. Tuition and all general student fees shall be refunded to students who officially withdraw from the University by the following withdrawal deadlines:

<u>Duration of Course</u>	<u>Last Date to Withdraw to Receive a Refund</u>
13-16 weeks	Last day of 3rd week
9-12 weeks	Last day of 2nd week
7- 8 weeks	Last day of 2nd week
4- 6 weeks	Last day of 1st week
2 or 3 weeks	Last day of 1st week
less than 2 weeks	2nd day

No tuition or fees shall be refunded after the deadlines stated above except for students entering military service for six months or longer whose tuition and fees will be refunded according to procedures established by the President, SIUC.



The Chair inquired whether this policy met with the general federal guidelines. Vice-Chancellor James M. Brown replied that he did not think there were yet any formulated federal policies. All over the country, he said, similar refund policies were being formulated and adopted to try to avoid the imposition of federal rules.

Mr. Norwood moved approval of the resolution as presented. The motion was seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented with the understanding that no action would be taken until the November meeting:

NOTICE OF PROPOSED INCREASE: EVERGREEN TERRACE APARTMENT RENTAL RATES, SIUC  
[AMENDMENT TO IV CODE OF POLICY B-7-b]

Summary

This resolution requests an increase of \$18.00 per month in rental rates for the Evergreen Terrace apartments beginning January 1, 1980.

Rationale for Adoption

A study of Evergreen Terrace family housing, completed in March 1979, indicated the necessity of a rate increase of \$18.00 per month beginning August 1, 1979. The requisite prior approval of a rate increase from the Federal Housing Administration was not received until August 17, 1979. Allowing for consideration at the October and November meetings of the Board and a requisite thirty-day notice to the residents, this increase cannot take effect until January 1, 1980. This further compounds the problem of the cumulative deficit in this operation. The proposed \$18.00 increase will generate only \$32,000 of new revenue for FY-80, but will generate \$64,000 in FY-81 over the FY-79 base. Despite this, the combination of the cumulative deficit and continuing inflation will require another rate increase for FY-81. Without the requested increase, the operation could experience a deficit of \$55,852 for FY-80. With the requested increase not taking effect until January 1, 1980, it is possible that Evergreen Terrace may still experience some operational deficit for the current year.

Over the period of the last four years, Evergreen Terrace expenses have exceeded revenue by \$85,813. The buildings and equipment are ten years old and are beginning to experience increased maintenance and replacement needs. Utility rates and salary and wage rates have continued to increase during the two years since the last rent increase.

The proposed rate increases will leave the Evergreen Terrace rent levels appreciably below those of comparable housing in the community.

### Considerations Against Adoption

The proposed rent increase simply adds further to the cost of living for these married students with children.

The administration is not aware of any further consideration against adoption.

### Constituency Involvement

Notice of our intention to seek a rent increase was posted and distributed to the residents of Evergreen Terrace on April 4, 1979. Subsequently, requisite permission has been sought and obtained from the Federal Housing Administration and from the SIU Foundation, owners of the property.

Copies of the request have been shared with each of the University constituencies.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That upon favorable approval of the Southern Illinois University Foundation and the Federal Housing Administration, rents and charges for the Evergreen Terrace apartments are hereby changed, effective January 1, 1980, and that accordingly IV Code of Policy B-7-b be and is hereby amended to read as follows:

- b. Schedule of rates for University operated apartment rental housing (includes utilities) at SIUC, effective date as noted:

	<u>Monthly Rate</u>	
Southern Hills ( <u>August 1, 1979</u> )		
Efficiency - Furnished	\$134	
One-Bedroom - Furnished	150	
Two-Bedroom - Unfurnished	156	
Two-Bedroom - Furnished	161	
*Evergreen Terrace Apartments ( <u>January 1, 1980</u> )		
Two-Bedroom - Unfurnished	<del>\$150</del>	\$168
Three-Bedroom - Unfurnished	<del>165</del>	<u>183</u>
Elizabeth Apartments ( <u>August 1, 1979</u> )	\$155	
University Courts ( <u>August 1, 1979</u> )	\$175	

\*Rates subject to approval of the SIU Foundation (Carbondale) and the Federal Housing Administration.

Acting President Lesar commented that it was absolutely necessary to have rate increases to cover financial commitments to this housing facility. Dr. Bruce R. Swinburne, Vice-President for Student Affairs, said that the proposed increase had been initiated in March of 1979. It was late August, he commented, before approval was obtained from the FHA. He said that therefore the increase was about five months later than anticipated; the belated increase generates about \$5,000 a month which would account for the estimated \$25,000 deficit anticipated.

In reply to Mr. Norwood's question, Vice-President Swinburne said that unfortunately a rate study would be starting again very soon because we could not operate this facility in a continuing deficit mode.

After further discussion, the Chair said the matter would automatically hold over until the November Board meeting.

Under Reports and Announcements by the Acting President, SIUC, Acting President Lesar said it was worth noting that at Parent's Day on September 29 we had the largest SIUC football crowd on record; even though we lost the game a record was set for attendance. He thought it was interesting to note that Mrs. Ruth A. Gritti, a widow from Mattoon, Illinois, was selected as the Parent of the Day based on a letter submitted by her son, Nick.

Acting President Lesar reported that three-fourths of SIUC students had received financial assistance from the SIUC Student Work and Financial Assistance Office.

He announced that SIUC had received in excess of three quarters of a million dollars in grants recently. He reported that Professor Donald Tindall, Chairperson of the Department of Botany, and Dean Norman J. Doorenbos, College of Science, have received an award of \$409,861 from the Food and Drug Administration for a three-year project to isolate and culture toxins, an experiment being conducted in cooperation with the College of the Virgin Islands. He

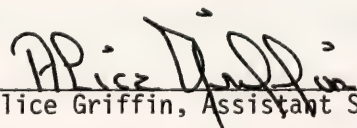


announced that Professors Stephen Haynes and Linda Gannon, Department of Psychology were awarded \$63,294 by the National Institute of Mental Health. He reported that the Agency for International Development had awarded \$100,000 per year for the next five years to support the University in assisting less developed countries in achieving food production and distribution goals. He announced that Instructor Richard Archer, Department of Comprehensive Planning and Design, had been awarded \$27,778 by the IBHE for a community education program of five workshops concerning home energy conservation and low-cost solar devices. He reported that Professor Walter Borst, Department of Physics, had been awarded \$25,055 by the Department of Energy to test the feasibility of using cisterns for hot and cold water storage. He announced that Professor Duanne Baumann, Department of Geography, had been awarded \$89,835 by the Office of Water Research and Technology for a nationwide study of consumers' attitudes toward adoption of water conservation measures. And finally, Acting President Lesar reported that Amsted Industries of Chicago had given SIUC \$1,500 in recognition of the excellent work being done at SIUC in student placement under the direction of Harvey Ideus. He said that during the Career Day program, 76 organizations had been represented at SIUC from all over the country, and 3,000 students had been interviewed.

The Chair announced that a news conference would be held immediately following the Board meeting in the Mississippi Room of the Student Center.

Mrs. Kimmel moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:10 a.m.

  
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Alice Griffin, Assistant Secretary

November 8, 1979

191

## CONTENTS

Roll Call . . . . .	193
Trustee Reports . . . . .	193
Committee Reports . . . . .	196
Executive Committee Report . . . . .	197
Approval of Plans and Specifications and Award of Contracts: Softball Field Lighting, SIUE . . . . .	197
Architecture and Design Committee . . . . .	198
Reports of Purchase Orders and Contracts, September, 1979, SIUC and SIUE.	199
Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Minor R & R Various Campus Buildings, Phase I, SIUC . . . . .	199
Recommendation for Distinguished Service Award, SIUC (Dr. Charles D. Tenney) . . . . .	201
Continuation of Membership in Southern Illinois Collegiate Common Market, SIUC . . . . .	202
Change in Degree Title: Associate in Art to Associate in Applied Science, School of Technical Careers, SIUC . . . . .	204
Project Approval, Retention of Architect, and Authority for Approval of Plans and Specifications and Award of Contract: Replacement of Roof, J. W. Neckers Building, Section C, SIUC . . . . .	205
Award of Contract: Replacement of Roofs, Southern Hills Apartments, SIUC . . . . .	207
Revision: Capital Budget Request (RAMP), Fiscal Year 1981 . . . . .	208
Increase in Project Budget, Approval of Plans and Specifications, and Authority to Award Contracts: Renovations to Fourth Floor, East St. Louis Center, SIUE . . . . .	211
Approval of Plans and Specifications and Award of Contracts: Improvements to Lighting Systems, University Parking Facilities, SIUE . . . . .	212
Increase in Project Budget and Authority to Award Contracts: University Center Renovation, SIUE . . . . .	213
Increase in Project Budget, Approval of Plans and Specifications, and Award of Contract: Tennis Court Construction, SIUE . . . . .	215

Approval of Minutes of the Meeting held October 11, 1979 . . . . .	216
Increase in Evergreen Terrace Apartment Rental Rates, SIUC [Amendment to IV <u>Code of Policy B-7-b</u> ] . . . . .	217
Notice of Proposed Increase: Residence Hall Rates and Apartment Rentals, SIUC [Amendment to IV <u>Code of Policy B-7</u> ] . . . . .	219
Notice of Proposed Increase: Bond Retirement Fee, SIUC [Amendment to IV <u>Code of Policy B-2 and B-21</u> ] . . . . .	222
Notice of Proposed Increase: Student Activity Fee and Change of Funding for Students' Attorney Program, SIUC [Amendment to IV <u>Code of Policy B-2 and B-14</u> ] . . . . .	225
Notice of Proposed Increase: Athletic Fee, SIUC [Amendment to IV <u>Code of Policy B-2 and B-9</u> ] . . . . .	228
Reports and Announcements by the Acting President, SIUC . . . . .	233
Schedule of Meetings of the Board of Trustees for 1980 . . . . .	235
Board of Trustees Executive Session Policy and Procedures [Amendment to I <u>Code of Policy D</u> and Amendment to I <u>Bylaws</u> ] . . . . .	237
Appellate Procedures for Grievances [Amendment to IX <u>Bylaws 2</u> ] . . . . .	241
Discharge of the Appellate Committee . . . . .	248
Working Paper, Office of the Chancellor, Southern Illinois University System . . . . .	248
Reports and Announcements by the Chancellor of the SIU System . . . . .	258
Reports and Announcements by the Acting President, SIUE . . . . .	260
Project Approval and Award of Contract: Computer Installation, Wham Education Building, SIUC . . . . .	260



The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, November 8, 1979, at 10:10 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.  
Mrs. Carol Kimmel, Secretary  
Mr. William R. Norwood, Vice-Chairman  
Mr. Harris Rowe, Chairman  
Mr. Robert L. Saal  
Mr. A. D. Van Meter, Jr.  
Mr. Gregory L. Warren  
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. Wayne Heberer

Executive Officers present were:

Mr. Earl E. Lazerson, Acting President, SIUE  
Dr. Hiram H. Lesar, Acting President, SIUC  
Dr. Kenneth A. Shaw, Chancellor of the SIU System

Also present was Mrs. Alice Griffin, Assistant Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair reported that the Board had had an extensive, instructive tour of the SIUE facilities before the meeting.

Under Trustee Reports, Mr. Norwood reported he had attended the rededication ceremony of Parkinson Laboratory, SIUC, on October 13, 1979, which was also Homecoming weekend. He said an excellent speech was given by the Chancellor, and there was a tour of the facilities.

Mr. Norwood reported he had attended a meeting of the Board of Trustees, State Universities Retirement System, on November 3, 1979. He stated that quite

a few of the participants in the retirement system were making their voices known on the matter of unfunded liability. He said he also attended a retirement luncheon for Mr. Edward Gibala, who had been in the system for 39 years, 27 as Executive Director.

Mr. Norwood reported he had attended a meeting of the Illinois Board of Higher Education on November 6, 1979. He said that the most discussion of the day was on the tuition policy for Illinois public universities. He stated that the IBHE staff had discussed this matter the month before, and the indication was that most of the people on the IBHE wanted tuition left where it was at this particular time, and pegged to an escalator clause in the future. As a result, he reported that the IBHE staff had come forward with seven recommendations on which action was deferred until the December meeting. He said that SIU had presented a position statement on tuition and also a short statement on the funding of fringe benefits for auxiliary enterprises employees at public universities. He explained that the plan was to take the fringe benefits paid to the auxiliary enterprises employees out of the auxiliary enterprises funds rather than state funds. He said that a report on compensation had been presented for information which showed that faculty salaries were lagging behind inflation. He thought it was a good study and would provide ammunition to seek increases in the future. He reported that students from Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville were well represented on IBHE student advisory and financial committees.

Chancellor Shaw commented that he had distributed to members of the Board a copy of the document that the IBHE staff had written on tuition and a copy of the comments he had made to the IBHE at the meeting on November 6. He stated that there was a very strong acceptance for an indexing which would insure that tuition could not exceed its present relationship to general funds. He

explained that there was one area of controversy which had to do with Recommendation #7, which said that we should seek legislation for insuring that tuition would not exceed one-third of instructional costs. He said some of us there opposed seeking legislation, the feeling being that it was much easier to change a policy than it was to change legislation. The other area of disagreement, he explained, had to do with achieving closure on tuition at a point when there were three other matters of access and choice to consider; namely, financial aid to students, grants to non-public institutions, and program availability. Assuming that at the December meeting IBHE will approve a tuition recommendation he would again urge that the questions of what index was the best to use in future years be made the subject of continued study along with the other three access and choice topics; and that this matter be studied again with other policies which have ramifications for total costs to students, whether it be an auxiliary services fee or whatever. He stated that the improvement was that it made clear once and for all that tuition as related to general funds would not get more out of synchronization. He said that tuition would not move to 33 percent of instructional costs. It simply would not be possible given the assumption that tuition would be pegged to the present rate, and in the future would be increased in proportion to the Higher Education Price Index. He commented that it also helped everybody in their planning because they could more or less know what tuition was going to be down the line. The negative side was that it does represent a tuition increase which in some way will parallel inflationary increases, but in balance, the one-third principle was all but beaten down. Chancellor Shaw requested the members of the Board to give him during the next month any suggestions on this matter that they may have.

Chancellor Shaw stated that this was the time for the systems of higher education to hang tough on the auxiliary services issue. He thought it was the



occasion to get all four of these groups united and to do everything possible to keep this proposal from being implemented, and we had to keep in mind that the state statute says that auxiliary enterprises may be self-supporting in whole or in part, so there was no legal reason why fringe benefits must be paid through the auxiliary services program. He intended to take a very strong stance on this matter in the ensuing months unless advised otherwise by the Board.

The Chair stated that the Board had already registered its strong disapproval of the last steps that were taken by the IBHE on auxiliary enterprises, and certainly the members should keep the Chancellor informed if there were any contrary thoughts.

In response to Mr. Warren's question, Chancellor Shaw explained that there were three kinds of indexes that had been considered on the tuition matter. One was the Consumer Price Index, another was the Higher Education Price Index, and the third was tying it to general funds. He said that the Consumer Price Index mirrored inflation; the Higher Education Price Index tended to be below inflation but above what an increase would be if the index were general funds which tended to be even lower than tuition.

The Chair recognized Mr. Michael J. Stern, President, SIUE Student Body, who stated that every year we could expect a 7 or 8 percent tuition increase if tuition was tied to one of the indexes. Chancellor Shaw said that if the IBHE approved this matter, there would be an increase every year but it would go up somewhat lower than inflation, and that there would be a progressive increase in general funds at the same time and they would just about parallel each other so that six years from now, both will have increased, but that the percentage that students pay will be no greater than it is now.

Under Committee Reports, Mrs. Kimmel presented the following report for the Board's information:

### EXECUTIVE COMMITTEE REPORT

By action at the September 13, 1979 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to approve plans and specifications and to award contracts for Softball Field Lighting, SIUE. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1.

#### APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS: SOFTBALL FIELD LIGHTING, SIUE

##### Summary

This matter requests approval of plans and specifications and the award of contracts to install stadium-type lighting at the softball field at SIUE. Funding for the project will be provided from Athletic Fee funds. Total construction cost is \$38,000.

##### Rationale for Adoption

Installation of lighting at the SIUE softball field will permit night softball games which are scheduled as part of the 1979-80 season for the SIUE women's softball team. Approval of the project, authority to retain the architect, and authority for the members of the Executive Committee to approve plans and specifications and to award contracts for the project was given by the Board of Trustees at its meeting of September 13, 1979.

Based on current market costs, University officers believe that completion of the project by SIUE Plant Operations personnel is the most advantageous method. Accordingly, the contract for the work in the amount of \$38,000 is with Plant Operations, SIUE. Services of an outside vendor will be retained to set the light standards required. These services, at an estimated cost of approximately \$2,000, will be obtained and billed directly to Plant Operations.

##### Considerations Against Adoption

None is known.

##### Constituency Involvement

This project was initiated by the Intercollegiate Athletics Committee, SIUE. The Committee and University officers recommend approval of plans and specifications and the award of contracts for the project.

##### Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) Plans and specifications for the capital project, Softball Field Lighting, SIUE, be and are hereby approved.

- (2) A contract in the amount of \$38,000 be awarded to Plant Operations, SIUE, for all work on the project.
- (3) The Acting President of Southern Illinois University at Edwardsville be and is hereby directed to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

There was no report from the Appellate Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, gave the following report:

1. The Committee recommends that Item O - Project Approval, Retention of Architect, and Authority for Approval of Plans and Specifications and Award of Contract: Replacement of Roof, J. W. Neckers Building, Section C, SIUC, be approved by the Board as presented. This action may allow start of the work prior to inclement weather.
2. The Committee recommends that Item P - Award of Contract: Replacement of Roofs, Southern Hills Apartments, SIUC, be approved by the Board as presented.
3. The Committee recommends that Item Q (1) - Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Minor R & R Various Campus Buildings, Phase I, SIUC, be received by the Board.
4. The Committee recommends that Item X - Increase in Project Budget, Approval of Plans and Specifications, and Authority to Award Contracts: Renovations to Fourth Floor, East St. Louis Center, SIUE, be approved by the Board as presented.
5. The Committee recommends that Item Y - Approval of Plans and Specifications and Award of Contracts: Improvements to Lighting Systems, University Parking Facilities, SIUE, be approved by the Board as presented.
6. The Committee recommends that Item Z - Increase in Project Budget and Authority to Award Contracts: University Center Renovation, SIUE, be considered by the Board as a Current and Pending Matter since it was not received ten days in advance of the meeting, and that approval be given.

At this time, Mr. Van Meter moved that the matter be considered by the Board. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

7. The Committee recommends that the matter - Increase in Project Budget, Approval of Plans and Specifications, and Award of Contract: Tennis Court Construction, SIUE, be considered by the Board as a Current and Pending Matter since it was not received ten days in advance of the meeting, and that approval be given.



Mr. Van Meter moved that the matter be considered by the Board. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The Chair proposed that without objection, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, SEPTEMBER, 1979, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective January 1, 1978, summary reports of purchase orders and contracts awarded during the month of September, 1979, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF PLANS AND SPECIFICATIONS AND  
AWARD OF CONTRACTS BY THE CAPITAL DEVELOPMENT BOARD:  
MINOR R & R VARIOUS CAMPUS BUILDINGS, PHASE I, SIUC

Project Background

The FY-79 RAMP Capital Requirements, SIUC, contained a list of twenty-eight minor rehabilitation and remodeling projects grouped together as one request called SR3 Projects. Five of these twenty-eight projects were selected for their involvement with energy conservation, and funds were subsequently appropriated. The five projects were then grouped together as one larger project entitled Minor R & R Various Campus Buildings. In an effort to stimulate competitive bidding, three of the five parts have been grouped as Phase I with the remaining two parts to be bid at a later date as Phase II.

Phase I

1. Steam Plant, Water Conservation System	\$ 66,000
2. Steam Plant, Heat Recovery System	27,500
3. Altgeld Hall, Connect to Chilled Water	<u>60,000</u>
Total Phase I	\$153,500

Phase II

4. Install Condensate Receivers, Various Buildings	\$ 45,000
5. Install Sump Pumps in Electric Manholes	<u>60,000</u>
Total Phase II	<u>\$105,000</u>
Total Appropriation	\$258,500

On September 14, 1978, the Board of Trustees approved the overall project, gave approval to request the release of funds, and on February 8, 1979, the Board approved the selection of P. G. Prineas and Associates, Carbondale, Illinois, as the engineer for the project. Funding in the amount of \$258,500 was released by the Governor on April 17, 1979 for all five parts of the project.

Action by Capital Development Board

After the Board of Trustees has given project approval, recommended the retention of architectural and/or engineering firms, and approved all plans and specifications, the CDB advertises for and receives all bids, approves all plans and specifications, and awards contracts on all state capital projects funded through its agency.

CDB Project Number: 825-022-002

Project Title: Minor R & R Various Campus Buildings

Date of Bid Opening: Tuesday, October 16, 1979, 11:00 a.m.

Identification of Low Bidder and Amount of Contract Award:

<u>Base Bid, Heating Work</u>	\$136,263
H & H Plumbing, Heating, and Electric, Mt. Vernon, Illinois	
<u>A &amp; E and Reimbursables</u>	22,113
P. G. Prineas and Associates, Carbondale, Illinois	
<u>Contingency</u>	<u>6,813</u>
Total Project Budget	\$165,189

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUCSummary

The Chancellor, at the recommendation of the Honorary Degrees Committee and the Acting President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Dr. Charles D. Tenney.

Rationale for Adoption

Dr. Tenney was educated in the West and came to the University in 1931 where he stayed for 42 years. His 27 years of administrative work coincided with the time of the most rapid expansion of the University. Always working within the system, he accomplished much for Southern Illinois University, and particularly for SIUC, as a member or chairman of many of the most important committees and projects on campus. For example, he started the Philosophy Department and acted as its chairman for 20 years.

His main contribution, however, was to the University atmosphere as a whole through his dedication to the concept of excellence. He said in interviews and wrote in articles what excellence meant in a university setting. For example, in the General Bulletin to the Faculty (October 27, 1953), he wrote ". . . genuine excellence, though difficult to describe, is patent to almost everyone who seeks it. It is not an abstraction transcending the daily activities of the University; rather, it adheres in and derives from these activities. It is the sum total of the University's excellences, intellectual, aesthetic, moral, and practical." His understanding of excellence also showed itself in his views of what excellence meant in different areas. He said: "We should all wish our own departments and special interests to be considered important, and oddly enough all of them can be - if each is pursued with the standards of excellence applicable to it. Where we go wrong is in assuming that these standards are universally applicable, in trying to prove that other departments are inferior because they do not meet our standards, or in twisting our own standards to those of the other departments which seem to be most successful at a particular time. Excellence is everywhere and always as unique as it is elusive." The search for excellence at a university should be de rigueur. In a University expanding rapidly, it was important to have someone with the standards and aesthetic taste of Charles D. Tenney, continually looking at the University as a whole and making sure that it did indeed seek high quality performance from students and faculty alike.

Born in Montana in 1906, Dr. Tenney was educated at Gooding College and received a Ph.D. at the University of Oregon in 1931 after a year of graduate study at Harvard University. He started at SIUC in 1931 as an Assistant Professor of English and rose through the ranks achieving the rank of Professor of English and Professor of Philosophy in 1944. In 1969, as a recognition of his pervasive accomplishments in both English and Philosophy, he was named University Professor. This most prestigious title was given him at a time when there were only four other University Professors on campus.

It was not merely his academic accomplishments which made him so important. As an administrator, his titles ranged from Acting Chairman of Philosophy (1936-55), Executive Assistant in Education and Administration in



the President's Office (1945-50), Chief Officer of Instruction and then Vice-President for Instruction (1953-64), and Vice-President for Planning and Review (1964-70). His service to the University culminated with his work as Project Director of Resources for Tomorrow from 1970 until his retirement in 1973.

A discussion of titles alone does not do justice to Dr. Tenney's contributions to the University. President Delyte W. Morris had many programs that he was interested in establishing and one of the functions that Dr. Tenney served was the responsibility for their organization and development. One example is the development of the Computing Service. He organized the Service under the direction of an academician to foster the development of academic research as well as to systemize the processing of operational functions such as payroll, registration, etc. Dr. Tenney also realized that a university which would grow from two thousand students to more than twenty thousand students would have an enormous increase in its staff. He foresaw that this situation would require the guidance of senior scholars and so instituted a Visiting Professor program in 1955 which enabled both students and faculty to come in contact with many prominent scholars. He was also instrumental in the establishment of the Rehabilitation Institute in 1955, long before this type of program was generally adopted around the country. In addition, he helped organize the University Press and was instrumental in selecting its first director, Mr. Vernon Sternberg, who served so well and helped to give the Press its high reputation. He organized the University's centennial celebration, and at one time he even served as coach of the tennis team.

Dr. Charles D. Tenney's ceaseless dedication to excellence, his enormous creative energies, his ability to get the job done, were an important part of the growing years of Southern Illinois University. Dr. Tenney played an integral part in developing SIUC into the excellent institution which it now is.

#### Considerations Against Adoption

None is known.

#### Constituency Involvement

The Honorary Degrees Committee at Southern Illinois University at Carbondale has recommended to the Acting President this recognition and honor of Dr. Charles D. Tenney.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Distinguished Service Award be awarded to Dr. Charles D. Tenney.

#### CONTINUATION OF MEMBERSHIP IN SOUTHERN ILLINOIS COLLEGIATE COMMON MARKET, SIUC

#### Summary

The proposed resolution authorizes SIUC to continue its membership in the Southern Illinois Collegiate Common Market for the Fiscal Year 1980 and for

succeeding years. The original Board of Trustees' authorization in 1972 calls for an annual authorization of the University's membership in SICCM. The consortium is now well established, and annual authorization no longer seems necessary. The resolution, therefore, calls for a continuing authorization. Should reasons arise for withdrawing from membership, SIUC will request Board authorization to do so.

#### Rationale for Adoption

SICCM is a consortium whose membership includes Southern Illinois University at Carbondale, John A. Logan College, Rend Lake College, Shawnee College, and Southeastern Illinois College. The consortium was developed to promote cooperative programming among the member institutions.

In Fiscal Year 1979, the Southern Illinois Collegiate Common Market has carried out the following significant projects and programs which were interinstitutional and regional in scope:

1. Sponsored 3 administrative internships.
2. Sponsored 19 associate degree nursing scholarships.
3. Provided 20 faculty mini-grants for improving teaching.
4. Expanded enrollment in the SICCM/ADN program from 60 to 84.
5. Sponsored regional workshops in the areas of developmental skills and recruitment/retention.
6. Submitted initial approval forms for the establishment of a regional medical laboratory technician program associate degree.
7. Conducted the following studies:
  - A. SICCM/ADN graduate follow-up survey.
  - B. SICCM/ADN graduate employer survey.
  - C. SICCM/ADN graduate job satisfaction survey.
  - D. Survey of specific criteria for the development of a baccalaureate nursing program in Southern Illinois.
  - E. Educational needs assessment of 3 allied health professions in Southern Illinois.
8. Received and administered the following grants:
  - A. Illinois Board of Higher Education - \$22,900.
  - B. Veterans Administration - \$122,600.

C. Illinois General Assembly - \$25,000.

D. Department of Health, Education, and Welfare - \$13,770.

E. Illinois Health Improvement Association - \$1,750.

F. Kellogg Foundation - \$30,000.

The General Assembly and the Governor have again indicated their satisfaction with the consortium by providing \$25,000 for its support in Fiscal Year 1980. This amount is included in SIUC's FY-80 state appropriated budget as a special line item.

No annual membership assessment will be made for the current year; however, SIUC will be assessed its fair share of expenses related to the administration of the Associate Degree in Nursing Program. This expenditure will not exceed \$5,000 for this purpose.

#### Considerations Against Adoption

The University knows of no consideration against adoption.

#### Constituency Involvement

Since this is a continuation of an existing program, no constituency input has been sought. The Vice-President for Academic Affairs and Research and the Acting President, SIUC, recommend adoption.

#### Resolution

WHEREAS, The Southern Illinois Collegiate Common Market has mutually benefited the cooperative endeavors of the constituent institutions;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Southern Illinois University at Carbondale be and is hereby authorized to continue its membership in the Southern Illinois Collegiate Common Market on a continuing basis until further action by this Board.

CHANGE IN DEGREE TITLE: ASSOCIATE IN ART TO ASSOCIATE IN  
APPLIED SCIENCE, SCHOOL OF TECHNICAL CAREERS, SIUC

#### Summary

This resolution provides for changing the name of all Associate in Art (A.A.) degrees to that of Associate in Applied Science (A.A.S.) degrees in the School of Technical Careers, SIUC. This change will result in one associate degree title rather than two for programs in the School.

#### Rationale for Adoption

The past practice of offering the Associate in Art degree for some programs and the Associate in Applied Science degree for other programs has



been confusing to both faculty and students in these programs. The associate degree programs are applied in thrust and designed to prepare students for immediate employment upon completion of the program. These programs therefore fit the nationwide concept of the Applied Science degree.

#### Considerations Against Adoption

The University knows of no such consideration.

#### Constituency Involvement

The proposed policy was submitted by the faculty and approved by the Dean of the School of Technical Careers. The proposed change has also received the approval of the Undergraduate Teaching and Curriculum Committee, SIUC. The Vice-President for Academic Affairs and Research and the Acting President of SIUC concur with the proposed change and recommend approval of the resolution.

#### Resolution

WHEREAS, The faculty and Dean of the School of Technical Careers concur that changing the name of the Associate in Art degree to that of Associate in Applied Science will benefit the School; and

WHEREAS, The thrust of degree programs will be more accurately described, consistent with the nationwide concept of such programs;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That beginning Fall Semester, 1980, the name of the degree awarded upon satisfactory completion of the following programs be changed to that of Associate in Applied Science:

Commercial Graphics--Design  
Commercial Graphics--Production  
Correctional Services  
Dental Hygiene  
Dental Laboratory Technology  
Law Enforcement  
Mortuary Science and Funeral Services  
Nursing  
Photographic and Audio-Visual Technology  
Physical Therapist Assistant  
Secretarial and Office Specialties

PROJECT APPROVAL, RETENTION OF ARCHITECT, AND AUTHORITY FOR  
APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:  
REPLACEMENT OF ROOF, J. W. NECKERS BUILDING, SECTION C, SIUC

#### Summary

This agenda item requests project and budget approval for the replacement of the roof on Section C of the J. W. Neckers Building. It further requests that members of the Executive Committee be vested with authority to approve plans and specifications upon recommendation of the Architecture and Design Committee, and to award a contract for the work.

Funding for this contract will come from state appropriations through the Major Repairs account.

The engineer's estimated cost plus contingency is \$70,000. Drawings and specifications were done in-house by the Physical Plant Engineering Services.

#### Rationale for Adoption

The J. W. Neckers Building, formerly identified as the Physical Sciences Building, was first occupied in September, 1968. During this past summer, two large cracks developed in the roof of Neckers, Section C. While the building remains structurally sound, the prevailing theory of this premature roof failure points to the weight, vibration, and constant moisture of the rooftop air conditioning equipment. A major component of the University's central chilled water system, the Refrigeration Plant-South, is located on the roof of Section C.

Because of the magnitude of roof failure, it is very desirable to replace the roof before the winter weather arrives. Under normal procedures, the award of contract would be brought to the Board of Trustees at its regular meeting on December 13, 1979. However, tentative bid opening has been set for November 13, 1979, and after approval by members of the Executive Committee, work could begin by December 1 and it is reasonable to expect the new roof by the end of the year.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Because this is primarily a matter of facilities maintenance and repair, the constituency heads per se were not involved. This matter was initiated by the Vice-President for Campus Services, and has the recommendation of the Vice-President for Academic Affairs and Research, the Director of Physical Plant, and the Director of Facilities Planning, SIUC.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the roof on the J. W. Neckers Building, Section C, SIUC, at an estimated cost for construction and contingency of \$70,000 be and is hereby approved. Funding for the construction and contingency of this project is to come from state appropriations through the Major Repairs account.
- (2) Authorization to use Physical Plant personnel for architectural and design work is granted.
- (3) Members of the Executive Committee of the Board be and are hereby authorized to approve plans and specifications

and to award a contract in connection with the project herein approved, contingent upon approval of plans and specifications by the members of the Architecture and Design Committee.

- (4) The Acting President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

AWARD OF CONTRACT: REPLACEMENT OF ROOFS, SOUTHERN HILLS APARTMENTS, SIUC

Summary

This agenda item seeks the award of contract for the replacement of roofs on five buildings in the Southern Hills Apartments housing area, SIUC. The Board of Trustees approved this project and the plans and specifications at its meeting of October 11, 1979.

The engineer's estimated cost of this project was \$75,000, including contingency. Planning for this project was done in-house by the Physical Plant Engineering Services.

Funding for this contract and the contingency comes from the Southern Hills Operations and Maintenance account.

Rationale for Adoption

The repair and maintenance of roofs on all campus buildings continue to be a significant problem. Careful and constant monitoring of roof conditions provide an excellent method for handling most problems before they become unmanageable. But the roofs on buildings #118, #119, #121, #126, and #134 are now seventeen to nineteen years old, and they have deteriorated to the point where they must be replaced in order to prevent damage to the interior of the buildings.

These five buildings contain a total of eighty living units for married students and their families.

Considerations Against Adoption

University officers are aware of none. This project does not require state funds.

Constituency Involvement

Because this project is primarily a matter of building maintenance in an area not supported by state funds, the constituency heads per se were not involved. This project has had the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Treasurer, the Director of Facilities Planning, and the Director of Physical Plant.



### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to replace the roofs on buildings #118, #119, #121, #126, and #134 in the Southern Hills Apartments housing area, SIUC, be awarded to Hannin Roofing and Sheet Metal Company, Paducah, Kentucky, in the amount of \$72,375.
- (2) A contingency in the additional amount of \$2,625 be and is hereby approved.
- (3) The Acting President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

REVISION: CAPITAL BUDGET REQUEST (RAMP), FISCAL YEAR 1981

### Summary

The timetable for Capital Budget Request (RAMP) is such that certain decisions made by the Board in July are subject to change at a later date due to reasons beyond the control of the respective Universities. These changes represent the changes required as a result of the Governor's veto of one or more items in the current year's appropriation, correction of errors, reaction to recommendations made by the Illinois Board of Higher Education or the Capital Development Board, or in certain instances to reflect the receipt of funds from an outside agency.

This item is prepared to inform the Board of the changes, and asks its concurrence with and approval of the adjusted Capital Budget Request.

### Rationale for Adoption

One of the major changes has been made in the request for the Multi-Purpose Building at SIUE. The original request of \$9,644.0 has been increased to \$10,030.0. This increase in the amount of \$386,000 has been made to reflect inflation, and was made at the suggestion of the Capital Development Board.

A second change drops \$137,900 from the original request. The funds had been requested for remodeling in Life Science I at SIUC. The funds had been included in both the School of Medicine request and the request for SIUC. The duplication has been corrected by elimination of the request from the School of Medicine list, and leaves the SIUC request as originally presented.

At SIUE, the original request of \$525,700 to resurface roads and drives was reduced to the sum of \$293,000 to reflect changes in estimates of cost to accomplish the job. At the same time, several projects at SIUE were changed very slightly by rounding off estimates to the nearest thousands of dollars.

The Governor vetoed all Food Production projects except an item of \$75,000 that was contained in the capital appropriations bill for the current year. Under these conditions, and with concurrence of the staff of the Illinois Board of Higher Education, those original requests for Fiscal Year 1981 in the amount of \$3,198,300 were dropped, and the original Fiscal Year 1980 projects that have been vetoed were added to the current request after they had been adjusted for inflationary cost increases, resulting in a new total of \$3,939,900.

SIUC has been advised of the receipt of a federal grant in the amount of \$340,000 for Television Transmitter System equipment. The Illinois Board of Higher Education will be advised of this grant, and appropriate reductions will be made in the request amount in the very near future.

#### Considerations Against Adoption

None is known.

#### Constituency Involvement

The recommended changes have been initiated at the request of the respective administrative authorities at the respective Universities.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That those changes reflected in the revised Capital Budget Priority Listing, Fiscal Year 1981, dated October 2, 1979, be accepted and approved.

Southern Illinois University System  
Capital Budget Priority Listing Fiscal Year 1981  
Approved September 13, 1979

Revised 10/2/79

<u>Project Identification</u> <u>In Recommended Priority Order</u>		<u>University</u> <u>Priority</u>		<u>SIUC</u>	<u>SIUE</u>
<u>Group A. Highest Priority to Complete Partially Funded Projects</u>		(C)	(E)		
1. Multi Purpose Building			1		\$10,030.0
2. Women's Gym-Remodel		1		\$3,300.0	
3. Emission Control - Site Work		2		25.0	
<u>Group B. Projects Necessary to Retain or Acquire Accreditation</u>					
4. Instrumental Music Rehearsal Annex - Planning			2		113.0
5. Clinical Support and Service Facility - Planning		4		339.7	
6. School of Dental Medicine Facility - Planning			3		367.0
<u>Group C. Projects to Correct Violations of Codes &amp; Regulations</u>					
<u>Group D. Projects for Energy Conservation, Handicapped &amp; Safety</u>					
7. Extend Campus Lighting - Site Improvements		8		200.0	
8. Replace Underground Electric Distribution		9		250.0	
9. SR3 Project - Handicapped and Safety - Remodeling			6		446.0
10. Computerized Energy Management - Utilities			7		285.0
11. SR3-#2 Handicapped Accessibility - Utilities		10		450.0	
12. SR3-#1 Energy Conservation MIF		13		54.7	
<u>Group E. Projects for Remodeling, Rehabilitation &amp; Realignment</u>					
13. Pulliam Hall - Remodeling		3		146.0	
14. E. St. Louis Center - Remodeling			4		1,016.0
15. Steam Plant Addition - Planning		4		146.0	
16. SR3 - Minor Remodeling		5		1,545.0	
17. Replacement of Roofs - Rehabilitation			5		345.0
18. Campus Site Improvements #1 - Walks & Roads - Rehabilitation		11*		135.0	
19. SR3 - Communications Bldg. etc. - Remodeling			8		208.0
20. Television Transmitter System - Equipment		12		879.5	
21. Resurface Roads & Drives - Rehabilitation			9		293.0
22. Laboratory Modification - Life Science I - Remodeling		[14** 15		- 0 -	
23. Replacement of Carpeting - Rehabilitation			10		248.0
24. Replace Portions of Bluff Road - Rehabilitation			11		659.0
<u>Group F. Projects Previously Approved by IBHE - Not Appropriated</u>					
<u>Group G. Projects to Accommodate New Or Expanded Programs</u>					
<u>Group H. Projects to Replace Inefficient Temporary Facilities</u>					
<u>Group I. Projects Not Having Priority Classification</u>					
25. Campus Site Improvements #2 (New Roads etc.)		11*		150.0	
26. Clinical Support Services (Parking) - Site		6		206.6	
27. Alternate to No. 5 - Infectious Disease				632.4	
Total by University				<u>\$8,459.9</u>	<u>\$14,010.0</u>
Total by System				<u>\$22,459.9</u> + Food Production	<u>\$3,939.9</u> = <u>\$26,409.8</u>

\* Campus Site Improvements of \$285.0 is split \$135 For Rehabilitation Projects, \$150 for New Projects.

\*\* Life Science I Projects Combined into single project.

(1) An additional \$831.0 has been previously appropriated for planning, and the total project will be increased by \$1,000.0 in student fees.



INCREASE IN PROJECT BUDGET, APPROVAL OF PLANS AND SPECIFICATIONS, AND AUTHORITY  
TO AWARD CONTRACTS: RENOVATIONS TO FOURTH FLOOR, EAST ST. LOUIS CENTER, SIUE

Summary

This matter increases the original budget of \$190,000 for the project by \$201,000, approves plans and specifications for the renovations to the fourth floor of the East St. Louis Center, and authorizes members of the Executive Committee of the Board to award contracts on the project. Funding for the renovation work, in the total revised amount of \$301,000, will be from: Repair and Maintenance funds appropriated to the University as part of the Internal Operating Budget for Fiscal Year 1980 of \$100,000, internally reallocated funds of \$121,000 being state appropriated funds, and nonappropriated funds of \$80,000 being generated from indirect cost recovery.

Rationale for Adoption

At its meeting of July 12, 1979, the Board granted approval of this project and authorized SIUE Plant Operations personnel to develop the design drawings and specifications for the project. At that time University officers contemplated completing the project entirely with in-house personnel from Plant Operations. Subsequent development of the project indicates that it can be most efficiently completed by a combination of in-house personnel and outside contractors in various specialty areas.

As proposed, outside contractors would be invited to bid on units of craft specialties (such as plumbing, electrical, or general work) for the project on a maximum lump sum price subject to reduction on a specified time and material basis if the work required is less than is now expected. This work would be under the direction and supervision of University personnel. At the time the project is completed, a detailed cost report would be prepared for review by the members of the Executive Committee.

The increase in the project budget is necessitated by several factors. Cost increases due to delays in the project are partially responsible. During planning stages, it was discovered that the ductwork for heating and ventilation on the fourth floor was in substantially worse condition than had been encountered in other areas of the building where renovation work has been done. Projected costs for repair or replacement of the ductwork has added to the cost. Costs for casework required for the dental equipment, accessories, and instruments had not been calculated into the renovation budget. Plant Operations personnel had believed that the casework costs were included in the \$90,000 budget of the School of Dental Medicine for equipping the clinic facility, when in fact they were not. The addition of two rest rooms needed for the clinic operation has further added to the renovation costs.

Authorization for members of the Executive Committee to award contracts is sought in order to expedite completion of the project. In order to meet the planned implementation date for the satellite dental clinic all renovation work needs to be completed during the first few months of 1980.

The plans and specifications for the project have been filed with the Office of the Board of Trustees.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

The faculty and administration of the School of Dental Medicine and the Director of the East St. Louis Center have worked with the Director of Plant Operations in the development of this project. This matter is recommended for approval by the Acting Vice-President and Provost, the Vice-President for Business Affairs, and the Acting President, SIUE.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The revised budget for the capital project titled, "Renovations to Fourth Floor, East St. Louis Center, SIUE," be and is hereby approved in the total amount of \$391,000: \$301,000 for the renovation work required on the project, and \$90,000 for equipping the dental clinic.
- (2) Plans and specifications for the subject project be and are hereby approved as presented to the Board this date, contingent upon favorable recommendation of the Architecture and Design Committee, and officers of Southern Illinois University at Edwardsville are authorized to proceed with bidding the said project in accord with plans and specifications hereby approved and in the manner presented to the Board this date.
- (3) The members of the Executive Committee of the Board be and are hereby authorized to award contracts in connection with the project.
- (4) The Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

### APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS: IMPROVEMENTS TO LIGHTING SYSTEMS, UNIVERSITY PARKING FACILITIES, SIUE

### Summary

This matter approves plans and specifications for the capital project, "Improvements to Lighting Systems, University Parking Facilities, SIUE." It also awards contracts for all work on the project.

Funding for the project, in the amount of \$100,000, is from the Traffic and Parking Revenue Fund account.

Rationale for Adoption

This project, approved by the Board December 14, 1978, will install high-intensity lights and make improvements in the electrical systems in the SIUE parking facilities commonly referred to as the "fan parking lots." Board Bylaws require Board approval of plans and specifications for capital projects exceeding \$50,000. Due to the relative simplicity of the project, University officers were advised to proceed with bidding on the project in order to expedite its completion. Bids received are within budget parameters and the award of contracts is now timely.

The plans and specifications have been filed with the Office of the Board of Trustees.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Plans and specifications for the capital project, Improvements to Lighting Systems, University Parking Facilities, SIUE, be and are hereby approved as presented to the Board this date, contingent upon favorable recommendation of the Architecture and Design Committee.
- (2) A contract in the amount of \$60,144 be and is hereby awarded to Wegman Electric Company, Wood River, Illinois, for the electrical work on the project.
- (3) The Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

INCREASE IN PROJECT BUDGET AND AUTHORITY TO AWARD CONTRACTS:  
UNIVERSITY CENTER RENOVATION, SIUE

Summary

This matter approves an increase in the project budget from \$800,000 to \$1,000,000 and grants authority for the members of the Executive Committee of the Board to award contracts on the project.

Funding for the project, in the amount of \$1,000,000, will be from Student Welfare and Recreation Trust Fund monies appropriated to the Board from the Southern Illinois University Income Fund as part of House Bill 2427.



### Rationale for Adoption

The increase in the project budget is due to inflationary increases since the initial cost estimates for the renovation work. Initial cost estimates were developed in late 1977 and no budget adjustment has been approved since then.

Plans and specifications for the project were approved by the Board at its meeting of October 17, 1978. Bidding on the project was delayed while awaiting final legislative action on the SWRF funds. Subsequent to the Governor's approval of House Bill 2427 the project was bid.

Bids for the general construction, electrical, and ventilation systems work on the project were opened October 18, 1979. Bids received in these three areas were well within budget and University officers propose to award contracts on these bids. Bids for the plumbing and the heating, piping, refrigeration and automatic temperature work on the project were opened October 25, 1979. Bids in these areas were more than double the budget projection for this work. The plumbing and heating/piping work is being rebid with a bid opening date of November 15.

Authority for the members of the Executive Committee to award contracts is sought in order to expedite the award of contracts once acceptable bids are received in all areas of work. Early award of contracts will assist those contractors who have already submitted acceptable bids in avoiding materials price increases and thereby engender their good will toward the University. Awarding the contracts as early as possible will also allow the University to benefit from the slack in winter construction activity.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

Not pertinent to this matter.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project for capital improvements titled, "University Center Renovation, SIUE," is approved with a budget of \$1,000,000 funded from Student Welfare and Recreation Trust Fund monies being approved for the project.
- (2) The members of the Executive Committee of the Board be and are hereby authorized to award contracts for the capital project titled, "University Center Renovation, SIUE," contingent upon the release of funds by the Governor.
- (3) The Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

INCREASE IN PROJECT BUDGET, APPROVAL OF PLANS AND SPECIFICATIONS,  
AND AWARD OF CONTRACT: TENNIS COURT CONSTRUCTION, SIUE

Summary

This matter approves an increase in the project budget from \$102,300 to \$129,000, approves plans and specifications for the project, and awards the contract for work on the project.

Funding for the project will be from Athletic Fee funds.

Rationale for Adoption

The project will construct six tennis courts on the SIUE campus in the area north of the existing courts adjacent to the Bubble Gym facility. Approval of the project, authority for Plant Operations to develop plans and specifications, and authority for the members of the Executive Committee of the Board to approve plans and specifications and to award contracts for the project was granted by the Board of Trustees at its meeting of September 13, 1979.

The increase in the project budget is necessitated by two factors. Original cost estimates for the project were developed in March, 1979, and were based on asphalt costs at that time. Asphalt costs have escalated approximately 30 percent since that time. This increase accounts for part of the project budget increase. There is also a need to contract with one contractor to perform both laying of the base and application of the finish coat. If the project were divided so that different contractors performed these tasks there is a possibility that the base would not be completely acceptable to the finish coat contractor. In such an event, the finish coat contractor would not guarantee the finish. Such a guarantee is considered essential. Bids received for the preferred method of completion exceeded initial budget approval. University officers believe an increase in the budget to permit completion of the project as desired is preferable to rebidding the project.

The plans and specifications for the project have been filed with the Office of the Board of Trustees.

Delay of the project will result in postponement until next spring as the project cannot be completed during winter weather. Postponement would increase costs on the project and would jeopardize the University's ability to host the NCAA Division II national tennis finals scheduled for SIUE in the spring. Award of contracts now will place the risk of any future price increases on the contractor as opposed to the University, and will assure timely completion of the project for the NCAA tennis finals.

Considerations Against Adoption

Except for the increase in cost for the project, none is known. Given the need to proceed with and complete the project, and the anticipated increase in project costs if the project is delayed until spring, the current project budget increase is not considered a serious detriment to proceeding with the project.

Constituency Involvement

This project was initiated by the Intercollegiate Athletics Committee, SIUE. It is recommended for adoption by the Vice-Presidents for Student Affairs and Business Affairs, and the Acting President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The budget for the capital project, Tennis Court Construction, SIUE, be and is hereby approved in the amount of \$129,000, with funding for the project from SIUE Athletic Fee funds.
- (2) Plans and specifications for the said capital project be and are hereby approved.
- (3) A contract in the amount of \$125,260 be awarded to All Weather Courts, Incorporated, Springfield, Illinois, for all work on the project.
- (4) The Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Norwood moved the reception of Reports of Purchase Orders and Contracts, September, 1979, SIUC and SIUE; the reception of an Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Minor R & R Various Campus Buildings, Phase I, SIUC; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meeting held October 11, 1979; Recommendation for Distinguished Service Award, SIUC; Continuation of Membership in Southern Illinois Collegiate Common Market, SIUC; Change in Degree Title: Associate in Art to Associate in Applied Science, School of Technical Careers, SIUC; Project Approval, Retention of Architect, and Authority for Approval of Plans and Specifications and Award of Contract: Replacement of Roof, J. W. Neckers Building, Section C, SIUC; Award of Contract: Replacement of Roofs, Southern Hills Apartments, SIUC;



Revision: Capital Budget Request (RAMP), Fiscal Year 1981; Increase in Project Budget, Approval of Plans and Specifications, and Authority to Award Contracts: Renovations to Fourth Floor, East St. Louis Center, SIUE; Approval of Plans and Specifications and Award of Contracts: Improvements to Lighting Systems, University Parking Facilities, SIUE; Increase in Project Budget and Authority to Award Contracts: University Center Renovation, SIUE; and Increase in Project Budget, Approval of Plans and Specifications, and Award of Contract: Tennis Court Construction, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal, Gregory L. Warren; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

INCREASE IN EVERGREEN TERRACE APARTMENT RENTAL RATES, SIUC  
[AMENDMENT TO IV CODE OF POLICY B-7-b]

Summary

This resolution requests an increase of \$18.00 per month in rental rates for the Evergreen Terrace apartments beginning January 1, 1980.

Rationale for Adoption

A study of Evergreen Terrace family housing, completed in March 1979, indicated the necessity of a rate increase of \$18.00 per month beginning August 1, 1979. The requisite prior approval of a rate increase from the Federal Housing Administration was not received until August 17, 1979. Allowing for consideration at the October and November meetings of the Board and a requisite thirty-day notice to the residents, this increase cannot take effect until January 1, 1980. This further compounds the problem of the cumulative deficit in this operation. The proposed \$18.00 increase will generate only \$32,000 of new revenue for FY-80, but will generate \$64,000 in FY-81 over the FY-79 base. Despite this, the combination of the cumulative deficit and continuing inflation will require another rate increase for FY-81. Without the requested increase, the operation could experience a deficit of \$55,852 for FY-80. With the requested increase not taking effect until January 1, 1980, it is possible that Evergreen Terrace may still experience some operational deficit for the current year.

Over the period of the last four years, Evergreen Terrace expenses have exceeded revenue by \$85,813. The buildings and equipment are ten years old and are beginning to experience increased maintenance and replacement needs. Utility rates and salary and wage rates have continued to increase during the two years since the last rent increase.

The proposed rate increases will leave the Evergreen Terrace rent levels appreciably below those of comparable housing in the community.

#### Considerations Against Adoption

The proposed rent increase simply adds further to the cost of living for these married students with children.

The administration is not aware of any further consideration against adoption.

#### Constituency Involvement

Notice of our intention to seek a rent increase was posted and distributed to the residents of Evergreen Terrace on April 4, 1979. Subsequently, requisite permission has been sought and obtained from the Federal Housing Administration and from the SIU Foundation, owners of the property.

Copies of the request have been shared with each of the University constituencies.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That upon favorable approval of the Southern Illinois University Foundation and the Federal Housing Administration, rents and charges for the Evergreen Terrace apartments are hereby changed, effective January 1, 1980, and that accordingly IV Code of Policy B-7-b be and is hereby amended to read as follows:

- b. Schedule of rates for University operated apartment rental housing (includes utilities) at SIUC, effective date as noted:

	<u>Monthly Rate</u>
Southern Hills (August 1, 1979)	
Efficiency - Furnished	\$134
One-Bedroom - Furnished	150
Two-Bedroom - Unfurnished	156
Two-Bedroom - Furnished	161
Evergreen Terrace Apartments* (January 1, 1980)	
Two-Bedroom - Unfurnished	\$168
Three-Bedroom - Unfurnished	183
Elizabeth Apartments (August 1, 1979)	\$155
University Courts (August 1, 1979)	\$175

\*Rates subject to approval of the SIU Foundation (Carbondale) and the Federal Housing Administration.

The Chair pointed out that this matter had been on the agenda last month for discussion and was on the agenda this month for action. After a brief discussion of potential future increases in Evergreen Terrace rental rates, Dr. Wilkins moved that the resolution be approved as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. Mr. Warren cast his advisory vote against the motion.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: RESIDENCE HALL RATES AND APARTMENT RENTALS, SIUC  
[AMENDMENT TO IV CODE OF POLICY B-7]

Summary

This matter seeks an increase in residence hall rates and apartment rentals for all University housing, with the exception of Evergreen Terrace. The proposed increases would become effective with the Fall Semester, 1980, for residence halls and on August 1, 1980 for apartment rentals.

Rationale for Adoption

The proposed increases are necessary to provide a balanced budget for FY-81 operations. Occupancy is expected to continue at the same high levels experienced in recent years. Inflation and the issuance of the recent Series K bonds will result in increased operational expense.

Series K bonds were issued in FY-79 to provide funds for air-conditioning University Park - Triads and Thompson Point residence halls. This improvement was planned as a benefit of the cost savings from the advance refunding Series A through J bond issues, which resulted in a net decrease of typically \$400,000 per year in SIUC housing debt service requirements. The Series K bonds will increase the annual debt service requirements for SIUC housing by \$550,000. The timing of the refinancing of the bonds resulted in a partial savings in FY-78 and an additional savings in FY-79. This temporary savings before the impact of payments on the Series K bonds did permit SIUC housing to operate with no rate increase for FY-79 and only a small increase for FY-80.

The total debt service requirements of \$550,000 for the Series K bonds must be paid in FY-81 from operating funds of SIUC housing.

In planning the rate increase for FY-80, an assumption was made that salaries would be increased by six percent. The actual increase, as determined by the state, was eight percent. An additional eight percent salary increase is being projected for FY-81. This requires a budget increase of ten percent to accommodate the two percent from FY-80 and the eight percent for FY-81.

The minimum wage will increase to \$3.10 per hour in 1980 and will increase to \$3.35 in 1981. This eight percent increase is the last of the currently legislated increases in the minimum wage.



A price increase of 14 percent has been projected for utility expense. Further, utility expense is expected to increase by \$110,000 due to the installation of additional air-conditioning.

Food prices and other costs of operation are projected to increase by six percent due to continued inflation.

The above increases, along with building, equipment, and grounds maintenance projects could justify a substantially larger increase than is being requested. Cost effectiveness measures are being used to hold the increase to a minimum. Efforts will be made to reduce the salary and wage base through personnel reductions where possible. Compliance with federal energy guidelines and a continuing effort to conserve energy should help to reduce utility consumption.

Certain maintenance projects will have to be delayed or reduced in scope in order to achieve the budget projected for FY-81. The reduction of available reserves in recent years has resulted in a greater expenditure of current operating funds for major repairs than would otherwise have been the case. To what extent repairs should be made or postponed is a difficult management decision when balanced against the desire to hold housing rates as low as possible. The administration believes that the proposed increases represent an optimum balance, perhaps weighted on the side of lower rates.

Housing rates for FY-80 are fourth highest among Illinois public universities, after having been second highest for several years. Although rates have not yet been set by the other universities for FY-81, it is hoped that this favorable position can be retained even with the proposed increase.

It should be noted that the \$6.60 increase in the Bond Retirement Fee, proposed separately, simply replaces the reallocated use of retained tuition funds and does not result in any increased net revenue to the Housing operations.

Rent increases for Elizabeth and University Court apartments are needed to cover projected deficits. These units are not part of the funded debt operation and have no other source of revenue than rental income.

### Considerations Against Adoption

There are three primary considerations which could be raised. One is that the proposed increases should be reduced because increased educational expenses may be a barrier to further education for some students.

The second is that the proposed increases should be raised further so that fewer maintenance projects would be postponed, reducing the risk of serious deterioration of the facilities and the concomitant increased future expense over what might presently be required.

The third consideration might ask why the cost of the Series K bonds should be shared by residents in areas already air conditioned. The response to this consideration is that housing rates have been established at a uniform rate for comparable living conditions, independent of the actual debt service

or operating experience of any given area in any given year. In anticipation of the current air-conditioning project, the rates for FY-80 were equalized last year for all single student residence halls on the basis that they would all be comparable facilities.

Constituency Involvement

This matter has been distributed to the campus constituencies for their awareness and response.

The Housing staff has met with each of the Councils in the respective residence areas to inform them of the proposed increases and to answer their questions. The Vice-President for Student Affairs has presented this matter at meetings of the Undergraduate Student Organization and the Graduate Student Council.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University housing as required by Bond Resolutions of the Board, shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that IV Code of Policy B-7 be and is hereby amended to read as follows:

- a. Schedule of rates for University-operated single student housing at SIUC effective Fall Semester, 1979 1980:

<u>Room and Board Rates</u>	<u>Semester Rate</u>	
Brush Towers	\$778	\$896
Thompson Point	778	896
University Park	778	896

Single Room Increment

Increment to be added to semester rate of resident desiring a single room	\$200	\$250
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Room Rates

Small Group Housing	\$363	\$408
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- b. Schedule of rates for University-operated apartment rental housing (includes utilities) at SIUC effective August 1, 1979 1980:

	<u>Monthly Rate</u>	
Southern Hills		
Efficiency - Furnished	\$134	\$156
One-Bedroom - Furnished	150	173
Two-Bedroom - Unfurnished	156	180
Two-Bedroom - Furnished	161	186

	<u>Monthly Rate</u>	
Evergreen Terrace Apartments*		
Two-Bedroom - Unfurnished	\$150**	
Three-Bedroom - Unfurnished	165**	
Elizabeth Apartments	\$155	<u>\$180</u>
University Courts	\$175	<u>\$200</u>

\*Rates subject to approval of the SIU Foundation  
(Carbondale) and the Federal Housing Administration.

\*\*See \$18.00 increase requested in a separate matter.

After discussion, Mr. Norwood requested Dr. Bruce R. Swinburne, Vice-President for Student Affairs, SIUC, to provide to the Board at the next meeting an estimate of rental rates for the residence halls and apartments at SIUC for the next three or four years. Vice-President Swinburne mentioned that paying fringe benefits for employees of auxiliary enterprises in the manner the IBHE was proposing would have a great effect on these rates. Mr. Norwood explained that one of the reasons he had made the request was to help our argument with the IBHE that fringe benefits for employees should not be paid from auxiliary enterprises income.

The Chair pointed out that under Board policy this matter would automatically hold over until the next Board meeting.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: BOND RETIREMENT FEE, SIUC  
[AMENDMENT TO IV CODE OF POLICY B-2 AND B-21]

Summary

This matter seeks an increase in the Bond Retirement Fee of \$6.60 for each full-time student to compensate for the scheduled reduction of retained tuition funds available for use in the funded debt operations. With this action, 5/9ths of the funds authorized from tuition retained to support the SIUC Student Center and Housing operations will have been replaced by funds generated from the Bond Retirement Fee.



### Rationale for Adoption

At the March 1979 meeting of the Board, action was taken to establish the Bond Retirement Fee at \$26.40 to compensate for the reduced availability of retained tuition for use by the funded debt operations (University Housing and the Student Center). This action was in response to budgetary constraints imposed by the Illinois Board of Higher Education. At that time it was noted that the IBHE constraint included the phased reallocation of all remaining retained tuition resources away from the funded debt operations over a six-year period. FY-81 will be the second year of this reallocation.

A \$6.60 increase in the fee will generate \$263,500 at current enrollment levels to compensate for the reduction in available retained tuition funds for FY-81.

The funds generated by the Bond Retirement Fee do not increase the net resources available to the funded debt operations, but simply release an equivalent amount of funds which are then appropriated to the state operating budget of the University. This fee has been characterized as a form of tuition increase since the net effect is to increase the University's income fund appropriation in much the same manner and for the same purposes as would be accomplished by a tuition increase.

### Considerations Against Adoption

The administration continues to hold that the use of retained tuition should be restored to the funded debt operations in compliance with the covenants to the bondholders and as authorized by existing legislation and by action of this Board.

### Constituency Involvement

The matter of establishing this fee was widely shared and discussed in depth with the campus constituencies last year. At that time it was pointed out that an increase would be sought this year, and probably for the next four years, unless the IBHE changes the position it has taken on this matter.

Notice of an intent to seek this increase was shared with the FY-80 student leadership on May 30, 1979, through a memorandum from the Vice-President for Student Affairs, SIUC. The matter has also been discussed with student leaders and groups at various times since then. A draft of this resolution was shared with the campus constituencies in late September.

The undergraduate and graduate student constituencies voted last year to oppose this matter. It is anticipated they will continue to oppose this fee increase. Also last year, the Student Center Board and the University Housing Liaison Committee voted to support this concept as the means of meeting the constraint imposed by the IBHE. As stated in the Considerations Against Adoption, the administration also opposes this method of funding by the state, but finds this to be the best of available choices under present conditions.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1980, IV Code of Policy B-2 be amended to show the following schedule for the Bond Retirement Fee:

<u>Hours</u>	<u>Bond Retirement Fee</u>	
1	<del>\$-2.20</del>	\$ 2.75
2	<del>4.40</del>	5.50
3	<del>6.60</del>	8.25
4	<del>8.80</del>	11.00
5	<del>11.00</del>	13.75
6	<del>13.20</del>	16.50
7	<del>15.40</del>	19.25
8	<del>17.60</del>	22.00
9	<del>19.80</del>	24.75
10	<del>22.00</del>	27.50
11	<del>24.20</del>	30.25
12 or more	<del>26.40</del>	33.00

BE IT FURTHER RESOLVED, That IV Code of Policy B-21 be amended to read as follows:

21. Commencing with the Fall Semester, 1979 1980, a Bond Retirement Fee of ~~\$26.40~~ \$33.00 per semester shall be collected from each full-time student. Monies collected from this fee shall be deposited with the University Treasurer to compensate for the partial loss of available retained tuition fees pledged in support of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds. Proceeds from this fee shall be applied toward those purposes within the Student Center and University Housing for which retained tuition funds are authorized. All use of revenue from this fee shall be restricted to those revenue bond operations located on the Carbondale campus.

The Chair pointed out that this matter would also automatically be held over until the next Board meeting. He reminded the Board that this fee had been established to offset the IBHE's mandate to phase out the statutorily authorized practice of tuition retention, and that SIUC had elected a six-year phase out of the fee while SIUE will use a five-year phase out period. He said that if anyone had any questions on this matter before the next meeting, convey them to the Chancellor.

The following matter was presented;

NOTICE OF PROPOSED INCREASE: STUDENT ACTIVITY FEE AND  
CHANGE OF FUNDING FOR STUDENTS' ATTORNEY PROGRAM, SIUC  
[AMENDMENT TO IV CODE OF POLICY B-2 AND B-14]

Summary

This matter seeks an increase of \$2.55 in the Student Activity Fee for full-time students. Of this amount, \$1.00 is to fund the Students' Attorney Program, \$.95 is to fund a program of campus safety, and \$.60 is to increase the funds available for student organizations and programming. This increase is partially offset by the proposed elimination of the current \$1.00, refundable, Students' Attorney Fee.

Rationale for Adoption

The Students' Attorney Program Fee was authorized by the Board at the May 1975 meeting, and guidelines for operation of the program were approved by the Board in December 1975 (VIII Code of Policy D-5). A refundable fee of \$1.00 per semester was established to support this program. Since that time the program has become well established with strong student support. The Students' Attorney, assisted by several law student interns, has provided legal advice and representation to a substantial number of students. The office has, in accordance with the program guidelines, also served to provide SIUC students with legal information in order to educate all students as to their rights and responsibilities. This has been accomplished through legal education workshops, lectures, newspaper articles, pamphlets, radio appearances, etc. The Board of Directors for the program has taken an active and positive role in overseeing the policies and operation of the program and has sought to assure that the program is operative, both in representation of individual students and in its "preventive law" aspects, benefiting all students at SIUC.

During the past year the Board has discussed and adopted a position unfavorable toward the approving of mandatory refundable fees. In harmony with this sentiment of the Board and in recognition of the success of the Students' Attorney Program as an ongoing service and educational benefit to students, the administration proposes the elimination of the current refundable fee and a corresponding increase in the Student Activity Fee.

The \$1.00 portion of the Student Activity Fee, which is assessed in arithmetic proportion to credits of enrollment, is expected to generate \$40,000 annually, approximately the same revenue as is currently generated from the \$1.00 per person fee, net of refunds.

A \$.95 portion of the proposed increase in the Student Activity Fee is intended to fund a program of campus safety, including a night transit service, additional hours of Saluki Patrol duty in key areas of the campus, and other measures intended to increase the safety of the campus. This new program has developed from an experimental effort initiated by the Office of Student Affairs in the spring of 1978 in response to concerns expressed by students. Since that time there has been a continuing interest by the administration in finding



the most cost-effective means for enhancing campus safety and responding to concerns. These efforts have been supported by the use of nonrecurring state funds. However, if the program is to be effective and stable, it must have a source of continuing financial support. The proposed increase is expected to provide \$38,000 for the program.

A \$.60 portion of the proposed increase is to provide additional funding in support of student organizations and programming. This proposed increase is expected to generate \$24,000. For the past two years consideration has been given by student leaders to such an increase to meet the increasing requests for funding from the many student organizations on campus. This fee has not been increased since the redefinition of the Student Activity Fee in the Winter Quarter, 1973.

Consequently, in the face of rising costs and no increase in the fee, student government has had a continuing decrease in purchasing power for student organizations and programming. Part of this loss has been made up through increased use of admission charges for some programming events.

#### Considerations Against Adoption

The only known objections that might be raised to the part of this matter relating to the Students' Attorney Program is an argument that a legal services program should not be funded through a mandatory fee. In view of the success of the program, its strong student support, and the educational benefits provided through the program to all students, it is felt that supporting the program through the Student Activity Fee is appropriate and desirable. It should also be noted in this context that more than 100 universities in the United States now have student attorney programs, a large number of which are funded through student activity fees.

A consideration against this method of funding a program of campus safety is the expectation that the state, rather than the students, should provide the resources for maintaining a safe environment on the campus. Campus safety is not a student organization nor a student programming activity--it is an obligation of the University which should be funded through state appropriated resources.

#### Constituency Involvement

This matter has been widely shared and discussed with the student leadership and has been shared with all campus constituencies.

The Board of Directors of the Students' Attorney Program has voted unanimously to support the proposed change relating to the funding of that program. This approval includes that of the representative from the Jackson County Bar Association. A copy of this proposed resolution has been sent to the representative of the Jackson County Bar Association and to the Illinois State Bar Association.

A student referendum last spring showed strong approval for the fee increase to support a program of campus safety.

The Student Body President, Vice-President, and the Student Senate are supportive of this matter.

The Graduate Student Council has also expressed support for this matter, with the reservation that the matter of campus safety is more appropriately a responsibility of the state.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Session, 1980, IV Code of Policy B-2 be amended to show the following schedule for the Student Activity Fee ~~and the Students' Attorney Program~~:

<u>Hours</u>	<u>Student Activity Fee</u>	<u>Students' Attorney Program</u>
1	\$-.44	\$ .65
2	-.88	1.30
3	1.31	1.95
4	1.75	2.60
5	2.19	3.25
6	2.62	3.90
7	3.06	4.55
8	3.50	5.20
9	3.94	5.85
10	4.38	6.50
11	4.81	7.15
12 or more	5.25	7.80

BE IT FURTHER RESOLVED, That IV Code of Policy B-14 be repealed and replaced by the following:

14. Commencing with the Summer Session, 1980, a Student Activity Fee of \$7.80 per semester shall be collected from each full-time student.
  - a. Funds generated from a \$5.85 portion of this fee shall be used for support of student organizations and programming.
  - b. Funds generated from a \$1.00 portion of this fee shall be used to support the budget of the SIUC Students' Attorney Program. SIUC Students' Attorney Program will be found in Appendix VIII (D)(5).
  - c. Funds generated from a \$.95 portion of this fee shall be used to support a program of campus safety.
  - d. That portion of the funds generated from the full \$7.80 fee paid by the medical students at the Springfield facility shall be allocated to support student organizations and programming at that location.

The Chair again pointed out that under Board policy this matter would automatically hold over until the next Board meeting.

After a brief discussion, Mr. Warren requested that SIUC report to the Board next month how many students utilize the SIUC Students' Attorney Program.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: ATHLETIC FEE, SIUC  
[AMENDMENT TO IV CODE OF POLICY B-2 AND B-9]

Summary

This resolution would increase the Athletic Fee charged to students enrolled in Southern Illinois University at Carbondale from \$20 to \$30 per semester for full-time students, commencing with the Summer Session, 1980. This increase would provide necessary financial assistance to the total intercollegiate athletic program at SIUC. Further, this increase would assist the University in accommodating the financial support necessary to handle the increased funding needs of the Women's Intercollegiate Athletic Program, as well as assisting in maintaining the present level of the Men's Intercollegiate Athletic Program.

Rationale for Adoption

In 1968 the Board of Trustees approved an Athletic Fee of \$10 per quarter (\$15 per semester) for the support of the Men's Intercollegiate Athletic Program. At the same time the Board established and authorized NCAA scholarships for men's athletics at the level of 220 athletic awards. When the Association of Intercollegiate Athletics for Women was organized, the association was philosophically opposed to providing financial aid to female athletes; however, that posture was changed. In 1975, the current Athletic Fee of \$20 per semester was instituted with the intent of providing the necessary financial aid to female student athletes in keeping with the University's commitment to provide equal opportunity for athletic competition to the female students. The Board of Trustees established and authorized 108 AIAW scholarships. Today, interpretations of Title IX guidelines would require equal per student expenditures in recruitment and other measurable financial expenditures, such as lodging, travel, publicity, uniforms, and equipment.

The adjustment in funding to provide for women's athletics made in 1975 no longer meets the needs of our Women's Intercollegiate Athletic Program today. The revenue generated by the \$5 increase approved in 1975 is far less than that anticipated when the Board of Trustees approved it. The University has attempted to provide for these needs and the inflationary factor in the cost of administering athletic programs in the women's area by reallocating funds available to the men's athletic program which were generated by the initial \$15 fee. As can be seen in Attachment I, through this reallocation of student fees and other funds, the University has increased funding for the



Women's Intercollegiate Athletic Program by 188 percent between Fiscal Years 1975 and 1980. During the same period funding for the men's program has increased by 50 percent.

The intercollegiate athletic programs at SIUC are at a point now that additional student support is desirable. It is essential that the Athletic Fee be of the magnitude that will provide sufficient support to these programs in order to afford equitable access for both male and female student athletes. The University is utilizing all available avenues to provide equal opportunity for male and female student athletes. Based upon current interpretations of Title IX, it is anticipated that a funding level of between \$750,000 and \$900,000 will be necessary for the women's program to insure this equal opportunity without substantial cutbacks in both programs. The fee increase proposed will generate approximately \$400,000 which is necessary to ultimately bring the women's program to the desired funding level without endangering the present men's athletic program. A further requisite is that self-generated funds must be increased during the next two years to meet that desired funding level. In the event self-generated funds are not increased, it will be necessary to eliminate programs in both the women's and men's athletic programs.

Once equal opportunity has been achieved, the University has as a goal that both intercollegiate athletic programs increase self-generated funds in order to accommodate any future cost increases.

#### Considerations Against Adoption

With the extant, continuing inflationary trend, coupled with attendant increased costs in other areas, the effect upon students is an unwanted increased cost of \$20 per academic year. Accordingly, consideration must be given to the effect that such increase in student fees will have upon students. Whereas these increased costs will be borne for some students by increased financial aid, the same costs will be paid by students who are not recipients of such aid.

#### Constituency Involvement

A proposed student fee increase for intercollegiate athletics has been discussed with the Student Senate and the Graduate Student Council; and, in the fall of 1978, a student referendum regarding the proposed fee increase was voted upon by the student body. The students did not support a fee increase; however, they did support providing additional funds to the Women's Intercollegiate Athletic Program. Additionally, the proposed increase for the Athletic Fee has been discussed by the University Intercollegiate Athletic Committee, composed of faculty, staff, students, alumni, and area representatives. Their recommendation was to seek additional funds from all available sources.

After meetings with the Faculty Senate and the Student Senate, resolutions were passed in the spring of 1978 recommending that more equitable funding be made available to the Women's Intercollegiate Athletic Program. A resolution by the National Board of Directors of the SIUC Alumni Association opposed a 50/50 split of the Athletic Fee. At the same time, the resolution

avored ". . . a gradual increase in the share of student fees given to the women's program so that, at some future date, parity will be achieved."

At the time of this writing, a proposal is before the Graduate Student Council opposing this proposed increase in the Athletic Fee. The matter will be voted upon by the time of the Trustees' meeting. On October 10, the Student Senate of the Undergraduate Student Organization passed a resolution opposing any increase.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Session, 1980, IV Code of Policy B-2 be amended to show the following schedule for the Athletic Fee:

<u>Hours</u>	<u>Athletic Fee</u>	
1	<del>\$-1.67</del>	\$ 2.50
2	<del>3.33</del>	5.00
3	<del>5.00</del>	7.50
4	<del>6.67</del>	10.00
5	<del>8.33</del>	12.50
6	<del>10.00</del>	15.00
7	<del>11.67</del>	17.50
8	<del>13.33</del>	20.00
9	<del>15.00</del>	22.50
10	<del>16.67</del>	25.00
11	<del>18.33</del>	27.50
12 or more	<del>20.00</del>	30.00

BE IT FURTHER RESOLVED, That the fourth paragraph of IV Code of Policy B-9 be amended to read as follows:

In order to provide a regularized source of funding for Men's and Women's Intercollegiate Athletic programs at Southern Illinois University at Carbondale ~~and to establish a base of funding physical facilities~~, a fee of ~~\$20.00~~ \$30.00 is established for each full-time student for each semester in attendance beginning with the ~~Fall Semester, 1975~~ Summer Session, 1980. Funds generated by the fee shall be distributed in a manner to provide equal opportunities for male and female athletes.

Acting President Lesar made the following statement:

We are recommending this increase in the Athletic Fee which will enable us to bring the budget for Women's Intercollegiate Athletics to a level of \$768,326, and the budget for Men's Intercollegiate Athletics to \$1,809,242 in Fiscal Year 1981. That level of funding in the women's program will bring us into the lower range of funding projected as requisite for compliance with Title IX. The funding for the men's program will enable them to continue at their present level of operation.



Questions have been raised involving the men's budget for the present fiscal year which give the appearance of conflicting information. The information presented is true. The apparent conflict consists in the manner in how that information is interpreted. An example of this is the manner in which figures involving a deficit have been used. The deficit referred to was not a real deficit, but rather a projected deficit in a tentative budget based upon need, that is, need if we continue the present program. Part of that so-called deficit will be met by a one-time allocation from funds subject to the President's discretion, while we expect to raise the balance from outside the University. If the latter expectation is not realized, cutbacks in the expenditures will be made to balance the budget. In any case, expenditures will not be made in excess of available resources.

I further wish to inform the Board that this proposal is a stopgap measure. The proposal, with the exception of the women's program, will not provide for program growth, and once the women's program reaches the requisite level in Fiscal Year 1982, it will not provide funds to continue their then level of operations in light of future inflationary impacts.

A large part of the problem lies in the fact that the men's program has been attempting to continue its kind and level of operations on a fee established in 1967. Since that time, the Consumer Price Index has risen over a hundred percent with no corresponding increase in the student fee. In other words, to meet that cost increase while just staying even would require a doubling of the Athletic Fee for just the men's part of the total budget. Accordingly, what we are doing now will simply help us make ends meet if other funds in the self-generated income come through.

Thus, there is a larger question which must be considered. That is, we ought to reexamine our present philosophy concerning the kind of intercollegiate athletic program this University wishes to support. This is a question which requires examination by the entire University community. It is not a question that can be answered at this time. It seems to me that the University is at a watershed. Decisions which we make in this regard will not only impact upon the University, its alumni, its friends, and its supporters, but upon the Conference of which it is a member as well. As the issues are completely discussed and examined within the University community, the determinations coming out of those deliberations will have a permanent and continuing impact upon the University and the Conference to which it belongs.

It is apparent that the immediate questions involving the present budgetary situation of the intercollegiate athletics programs have not been completely discussed to the satisfaction of some constituencies and interested parties. Accordingly, Dr. Mace and his staff will be available between now and the meeting in December to air and discuss any and all issues in this regard. By the time of the next meeting of the Board, it may be that we will not all agree to increase the fee; however, there should be no questions concerning interpretations of the data. It should also be noted that Dr. Mace has been invited to



give a progress and status report to the Intercollegiate Athletic Committee on its recommendations. This has been scheduled for November 26 and will have taken place prior to the next meeting of the Board.

Finally, in the light of both immediate questions and the larger philosophical one, I am initiating audits by the Internal Auditor's Office of the Women's and Men's Intercollegiate Athletics budgets. This will provide both timely information concerning current questions as well as a solid base for discussion of the larger philosophical question within the University community. Thus, given the present needs of the programs, we present this as an informational item which will be recommended to you for action at the next Board meeting.

The Chair recognized Ms. Christine Blankenship, Vice-President of the SIUC Student Body, who thanked the Board for its strong opposition to the fringe benefit issue regarding auxiliary enterprises employees. She said that at the present time there existed a large degree of uncertainty and ambiguity concerning the usefulness of the proposed Athletic Fee increase. Her remarks were in opposition to the proposed increase in the Athletic Fee.

The Chair recognized Mr. Gary Brown, President, SIUC Graduate Student Council, whose remarks were also in opposition to the proposed Athletic Fee increase.

Dr. George R. Mace, Vice-President for University Relations, SIUC, answered questions about the projected deficit and why he felt the increase was necessary. He explained that there had been a \$5 increase for the women's program in 1975, but that the men's program had not had an increase since 1967.

Chancellor Shaw stated that if the Carbondale campus was to maintain its present level of participation in the men's intercollegiate athletic program and enhance the level of the women's program, a fee increase was necessary. He said that the proposed budget would allow for an increase in emphasis in women's athletics and would help to meet an otherwise anticipated deficit in the men's program; it was his understanding that in years to come an even larger portion of the Athletic Fee would be allocated to the women's program. He stated that

the following factors led to his support of this increase: (1) There is a need to increase funding in order to support the current needs of the men's and women's intercollegiate athletic program; (2) there appear to be no additional state funds on the horizon to meet these needs and, in fact, if anything, the use of state funds for athletic programs will receive additional scrutiny in the future; and (3) there does not appear to be a benefactor waiting in the wings to make up this difference. Chancellor Shaw stated that he did not wish to address the role athletics should play in the overall SIUC mission, or the scope of SIUC athletics; he believed that this was an institutional matter which should be dealt with at that level to the extent possible and his recommendation dealt simply with the need for additional funding necessary to support the activities outlined in the budget that had been presented.

The Chair stated that he assumed that the Board would be getting further information on this matter as a result of meetings that were going to be held and the audit that had been described. He pointed out that this matter would be held over until the next Board meeting.

Under Reports and Announcements by the Acting President, SIUC, Acting President Lesar announced that following up on a suggestion by Chancellor Shaw, SIUC would be closed from December 22, 1979 through January 1, 1980, in an effort to save energy and reduce costs. He said that with the exception of those people who provide essential services, all others would be either on holiday, vacation, time off without pay, on lay off, or a combination thereof. He stated that December 26, 27, and 28 were normally work days, and all permanently employed personnel would receive one day off with pay, so that during the three work days only two needed to be vacation or time off without pay. He said that people who were required to work during these three days would receive a compensatory day at another time. He stated that obviously there would be some facilities

which could not close down, including the School of Medicine, but for the most part SIUC would be closed and he expected to achieve considerable savings in energy and some dollars.

Acting President Lesar reported that the SIUC Student Center had competed in the Indiana-Illinois regional college union graphics competition in competition with 21 schools, and the Student Center had taken five first-place and three second-place awards in six design categories. He reported that as a result of a special analytical study this year the Tri Part application for funding of the federal aid programs NDSL, SEOG, and College Work Study reflected a significant increase over prior year funding levels. He said that for SEOG, the FY-80 total was approximately \$122,578; the FY-81 request was for a combined total of \$850,000, or an increase of 552.64 percent over FY-80. He said that for NDSL, the FY-81 request was for an increase of \$300,000.

Acting President Lesar announced that in the academic area, Lyle Sendlein, Director of the Coal Research Center, SIUC, had reported that in October, the Illinois Mining and Mineral Resources Research Institute, which was a part of the SIUC's Coal Extraction and Utilization Research Center, had been awarded a second year allotment in the amount of \$110,000 to maintain the Institute office. He stated that the office had been established in 1978 by the Office of Surface Mining of the United States Department of Interior, and was one of 22 such institutes in the nation. Acting President Lesar further announced that Marc Riedel, Associate Professor and Director of the Center for the Study of Crime, Delinquency and Corrections, had been awarded \$256,000 by the Law Enforcement Assistance Administration for a two-year project on the Nature and Patterns of American Homicide; Frances Mercer, Assistant Professor in the Rehabilitation Institute, had been awarded \$83,192 by the Northwest Educational Cooperative to run an Indochinese Adult Education Program; and that Rudolph Peterson



Associate Professor in the School of Medicine, had been awarded \$51,917 by the Public Health Service/National Institute of Child Health and Human Development for research on the Isolation of Spermatozoan Receptors Involved in Fertilization which may lead to the development of new means for the control of fertility.

The following matter was presented:

SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 1980

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University, and recent practice has identified the second Thursday of each month as the regular meeting date. Approval is requested for the schedule listed below:

February 14	SIU at Carbondale
March 13	SIU at Edwardsville
April 10	SIU at Carbondale
May 8	SIU at Edwardsville
June 12	SIU at Carbondale
July 10	SIU at Edwardsville
September 11	SIU at Carbondale
October 9	SIU at Edwardsville
November 13	SIU at Carbondale
December 11	SIU at Edwardsville

# Southern Illinois University - Board of Trustees

CARBONDALE, ILLINOIS 62901



November 8, 1979

The following schedule reflects the second Thursday of each month for the meetings of the Board of Trustees for 1980:

<u>Deadline Dates for Receipt of Agenda Items</u> (Due by 5:00 p.m.)	<u>1980 Mailing Dates Agenda &amp; Matters</u>	<u>1980 Meeting Dates Board of Trustees</u> (Thursday)
Monday, January 21	Friday, February 1	SIUC - February 14
Monday, February 18	Friday, February 29	SIUE - March 13
Monday, March 17	Friday, March 28	SIUC - April 10
Monday, April 14	Friday, April 25	SIUE - May 8
Monday, May 19	Friday, May 30	SIUC - June 12
Monday, June 16	Friday, June 27	SIUE - July 10
Monday, August 18	Friday, August 29	SIUC - September 11
Monday, September 15	Friday, September 26	SIUE - October 9
Monday, October 20	Friday, October 31	SIUC - November 13
*Friday, November 14	Wednesday, November 26	SIUE - December 11

\*Due to Holidays

Meetings have not been scheduled for the months of January and August

Mr. Van Meter asked whether all of the meetings were going to be held at SIUC and SIUE this year. The Chair explained that that was the way the meetings were listed, but that the two Presidents would be expected to invite the Board to return to the School of Medicine in Springfield and to the School of Dental Medicine in Alton or the East St. Louis Center. Mr. Warren requested that the Board meet at the East St. Louis Center since the Board had met at the School of Dental Medicine in Alton last year.

Mr. Van Meter moved approval of the matter as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Chancellor Shaw commented that he hoped in the years to come that the Board would be presented with a meeting schedule that would not result in meetings every month, but before this idea could be considered the whole matter of how the Bylaws and Statutes were constructed had to be worked out in order to agree to a division of labor so that the Board would not have to meet so often.

The following matter was presented:

BOARD OF TRUSTEES EXECUTIVE SESSION POLICY AND PROCEDURES  
[AMENDMENT TO I CODE OF POLICY D AND AMENDMENT TO I BYLAWS]

Summary

This matter proposes a formal policy and procedural guidelines for the utilization of executive sessions by the Board of Trustees. It provides for insertion of this policy and guidelines statement in the Bylaws of the Board, and adjusts the Bylaws section numbers to the addition of this item. It also amends the Code of Policy to remove a duplicate policy statement.

Rationale for Adoption

At the September 13, 1979 meeting of the Board of Trustees, Chairman Rowe directed that the Chancellor develop recommendations to the Board regarding policies and procedures in connection with conducting executive sessions. This matter was an agenda item for discussion at the October meeting.

In his comments regarding this matter, Chairman Rowe noted that the Board had experienced criticism about the conduct of executive sessions, some of it in the form of attention from a state's attorney. He noted also that



the Board has no sense of having violated the law, but it does recognize that some people have expressed disagreement with Board practices in this matter. Accordingly, he pointed out that a conscientious and forthright approach to the matter by the Board, involving open discussion of executive session policies and procedures, should be conducive to improving the perception of the press and the public of the Board's commitment to conducting its business legally and properly. To such a purpose this item is dedicated.

The proposed policy and guidelines presented in the resolution reflect in large part a formal rehearsal of the present practices of the Board. The first two provisions under the guidelines, however, are new; they embody a deliberate intention to ease some commonly expressed concerns about scheduling and timing for executive sessions in the past. The third paragraph establishes a procedure for determining the appropriateness of an item for discussion in an executive session and also the need for such a session. The fourth paragraph provides a safeguard for the actual conduct of a session, including the raising of a point of order by a member, or the suggestion of a point of order by any person present who is not a member. In the latter case parliamentary procedure will permit any member to move the question of order or the Chair may act upon it on his own motion. (A question of order halts all discussion until it is decided. It requires no second and it cannot be amended. The presiding officer is to rule on the question without debate except in case of doubt he may submit the questions to the members present.) And the final paragraph requires the Chairman to publicly announce the particular exceptions to the law under which such session has taken place.

#### Considerations Against Adoption

None is apparent at this time, although such considerations might arise in the Board's discussion of the proposal.

#### Constituency Involvement

This policy and procedure is a matter of Board conduct of Board business and does not formally require the involvement of University constituencies. The proposal has been reviewed with the Presidents of the two Universities and has their concurrence and support.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following statement of policy and procedures regarding executive sessions entitled Section 3. Executive Sessions be and is hereby incorporated in the Bylaws of the Board of Trustees in Article I.

#### Section 3. Executive Sessions.

In the utilization of executive sessions the policy of the Board shall be one of strict compliance with both the letter and spirit of the law. To effect this policy, the proceedings of this Board shall be open to continuing scrutiny by the press and public in accordance with the following guidelines and procedures:

- A. Executive sessions shall not be routinely scheduled.

- B. When scheduled, executive sessions shall not ordinarily be held immediately before a regular meeting. It is understood that there will be circumstances which can require an exception to be made including but not limited to executive sessions for discussion of matters upon which public action will be required in the ensuing regular meeting, and executive sessions which cannot reasonably be scheduled for any other time because of the unavailability of invited participants.
- C. A desire to discuss a matter in executive session shall be communicated by a Board member to the Chairman or by an executive officer to the Chancellor, along with an estimate of the time needed for such discussion and the topic or topics for discussion. The Chancellor and Chairman shall jointly determine, after consultation with Board counsel, whether the topic is properly dealt with in executive session. The Chairman or the Chancellor will communicate this determination to the person who proposed the topic. If the determination supports consideration of the topic, the Chairman will at his discretion call up the topic for discussion at an executive session.
- D. If during the course of an executive session any member feels that the discussion has strayed from permissible topics, he or she shall raise a point of order with the presiding officer, who will consult with counsel as may be felt necessary before deciding the question of order. Employees present are directed, and any other persons in attendance are requested, to suggest a similar point of order whenever one may arise. Any member may then move the point of order or the presiding officer may choose to act upon it on his own motion. If the Chair submits the question to the members present, the ruling is final, but an order of the Chair may be appealed under the usual parliamentary rules.
- E. The Chairman shall, at the next open meeting of the Board, spread upon the record of that meeting a report of the particular exceptions to the law under which said session was held.

BE IT FURTHER RESOLVED, That the present section numbers 3, 4, 5, 6, 7, and 8 of Article I of the Bylaws be changed to read sections 4, 5, 6, 7, 8, and 9; and

BE IT FURTHER RESOLVED, That the provisions of I Code of Policy D-1 be rescinded.

Chancellor Shaw stated that last month a proposed statement of policy and procedures governing the conduct of executive sessions of the Board had been presented at the Board's direction, and with the required period of notice having

expired, it was now time to consider this matter for action. He said the Board might be interested in some comment about the reactions which had come to him in connection with this proposal. He said he was happy to report that we had not been met with universal disapproval in this matter; in fact, several newspapers had commended the proposed statement for its display of good faith and its progress in what had been called "the right direction." At the same time, he had to report that not all reaction to the proposal had been unalloyed approval. He explained that negative comments had ranged from arguments that the Board should never have executive sessions to suggestions that various restrictions be placed on executive sessions--restrictions which were not in accord with the intent of the open meetings law and were always expensive, both in human and other resources--in addition to being not particularly helpful.

With regard to not having any executive sessions, he pointed out that the Open Meetings Act specifically provided for executive sessions to be held with regard to matters of personnel, campus security, real estate acquisitions, etc. He said that for an institution not to be able to discuss these matters in executive sessions would clearly not be in the best interests of the institution nor of the public: sensitive personnel matters would be open for useless and unnecessary public scrutiny; serious campus security problems would become a matter of public information, thus endangering the community; and real estate and other transactions covered under the Act would be given advance public hearing and thus would be subject to compromise of the public interest. He commented that elimination of legally held executive sessions would be foolhardy and actually not in the public interest.

He explained that press-proposed restrictions not specified in the Open Meetings Act fell into such categories as participant observers, taping of proceedings, and the like. He said that these additional strictures would be expensive to implement and would, in fact, violate the purpose of an



executive session, which was to keep confidential certain elements of legitimate business activity.

Chancellor Shaw said that the suggested guidelines insured that lay citizens, Presidents, the Chancellor, and legal counsel, acting in good faith, would not violate the law inadvertently, but rather would have effective checks on their behavior, starting with establishing the need for a special kind of meeting on any legal topic. He felt that this statement was a very positive step forward, and that we seemed to be the only state agency that had developed guidelines of this nature. He said that this was an era of de-regulating the regulators, and we should not fall into the trap of creating more regulation in areas where over-regulation served neither the public nor the best interest of the institution.

After considerable discussion, the Chair pointed out that an appeal can always be taken from any ruling of the Chair. Mr. Elliott commented that the draft had been done well, and moved adoption of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

APPELLATE PROCEDURES FOR GRIEVANCES  
[AMENDMENT TO IX BYLAWS 2]

Summary

The general thrust of this proposal is to shift the responsibility for screening grievance appeals to the Board from the Appellate Committee to the Chancellor. One consequence of doing so will be the necessity to provide that appeals of Board or Chancellor's staff go directly to the Board without preliminary screening, since it is deemed inappropriate for the Chancellor to screen his own decisions or the grievances of any persons who may be employed directly by the Board. However, such appeals are expected to be rare. The Board could still vote to override a recommendation that it not hear an appeal.

Rationale for Adoption

The purpose of the proposal is to alleviate the burden placed on a Board committee now that there is another appropriate place to lay that burden,

and to permit the expertise of the Office of Chancellor to be brought directly to bear in the screening process.

#### Considerations Against Adoption

The Board may prefer to have a committee of its own members perform the screening process.

#### Constituency Involvement

This proposal was submitted to each President, who reviewed the amendments with his respective constituency representatives and other interested parties. Some changes in the proposal resulted from these reviews.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That IX Bylaws 2 be and is hereby amended as follows effective this date:

#### Section 2. Appeals of Administrative Actions.

The Board of Trustees is responsible to the people of the State of Illinois for the orderly functioning of the administrative units under its jurisdiction. Authority for the operation of these units is delegated, in large part, to administrative officers reporting either directly or indirectly to the Board. While any action of an administrative officer is reviewable by the Board on its own motion, procedures which guide Board involvement in the review of administrative actions are necessary.

The following policies and procedures on the review of administrative actions shall guide the Board and those persons seeking Board review of grievances as defined by this policy:

- A. General Policy. A grievance, for the purposes of this policy, is defined as a formalized disagreement between a student or a faculty or staff member and a University officer or officers regarding a decision of such officer(s) which affects the student, faculty member or staff member individually. It is the policy of the Board of Trustees to review only those administrative decisions resulting in grievances which do not involve questions of expert academic judgment or discretionary managerial judgment but which do involve important policy issues, or which raise serious questions regarding the integrity of the decision-making process, or which involve the termination of employment, or which involve the involuntary separation of a student from one of the Universities for nonacademic reasons.\*

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\*A group of persons in which each person in the group is affected in a similar way by an administrative decision may, if dissatisfied with that decision, make an application to have an item placed on the agenda of a Board of Trustees meeting pursuant to Article IX, Section 3 of these Bylaws.

- B. Preliminary Review. With regard to grievance appeals the Chancellor shall have two major responsibilities: to review each application for appeal filed with the Assistant Secretary of the Board, in accordance with the procedures enumerated below; and, after a review of applications for appeal, case summaries, and written arguments, to identify those grievances which are appropriate for review of the full Board.
- C. Initiation of the Appeal Process. A grievant may undertake the process of seeking Board review of a grievance by filing an application for appeal, a case summary, and arguments with the Assistant Secretary of the Board within 30 calendar days after the grievant has received notice of the administrative action which he or she desires to appeal. Failure to file within the 30-day period will cause an immediate dismissal of the application by the Chancellor.
  - 1. The application for appeal shall state:
    - a. The name, address, and telephone number of the grievant and his or her attorney, if any.
    - b. The decision sought to be appealed and its date.
    - c. A showing that all appropriate administrative channels below the level of the Chancellor have been utilized and that the decision sought to be appealed is of the highest University officer authorized to make that decision.
  - 2. Each case summary submitted shall contain a concise statement of facts (as perceived by the party) relevant to the grievance, a listing of issues which the party believes the Board should consider, and a statement regarding the remedy or remedies sought by the party. Such case summaries shall not exceed the equivalent of five single-spaced typewritten pages in length.
  - 3. Written arguments submitted by each party shall be of two types: review arguments and substantive arguments. Review arguments submitted by each party shall address the issue of whether the grievance is one appropriate for review by the Board. Substantive arguments shall address the merits of the underlying grievance. Written arguments of each party shall not exceed the equivalent of eight single-spaced typewritten pages.
  - 4. Written documents which support the contentions of the parties may be submitted along with the case summaries and arguments. Such additional material shall be clearly labeled and bound separately from the case summaries and arguments.



Upon the receipt of the application for appeal, case summary, and arguments of the grievant, the Assistant Secretary shall acknowledge receipt and transmit copies of these materials to the appropriate University officer(s).

- D. University Answer. Within 30 calendar days of the transmission of the grievant's application for appeal, a case summary, and written arguments, the University officer(s) involved shall submit to the Assistant Secretary a case summary and written arguments as described in paragraphs C-2 and 3 above and a copy of the transcript of testimony, if one exists. Supporting written materials, as described in C-4 above, shall be submitted at the same time. The Assistant Secretary shall acknowledge receipt of these materials and shall transmit a copy to the grievant.
- E. Consideration by the Chancellor. The Assistant Secretary, upon the timely receipt of the materials described in paragraphs C and D, above, shall transmit copies of such materials to the Chancellor, who shall review the application for appeal, the case summaries, and the written arguments. The Chancellor may, in his or her discretion, ask that the grievant submit a reply to the University's answer. A copy of such reply shall be transmitted to the University upon receipt. The Chancellor may also request any additional information which he or she deems necessary.
  1. The Chancellor shall consider whether the grievant has exhausted all appropriate avenues for resolution of the grievance within the administrative unit involved and whether the matter involves a grievance as defined in [A] above; and shall also consider any of the following as appropriate in the Chancellor's judgment:
    - a. important policy issues - to be determined by the Board of Trustees;
    - b. questions regarding the integrity of the decision-making process - involves questions about the fairness of the procedures followed in arriving at a decision, the proper exercise of authority by individuals, and the proper delegation of authority;
    - c. termination of employment - means the involuntary severance of an employment relationship by the University including: termination of a tenured faculty member, the award of a terminal contract to a continuing appointee, the termination of a term or continuing appointee before the end of a previously agreed to appointment period, the termination of a Civil Service status employee, and the termination of a student employee during an agreed appointment period. The phrase "termination of employment" does not include

expiration of a term appointment, the non-renewal of a term appointment, the termination of a probationary Civil Service employee, or the termination of a conditional appointment if the stated conditions have not been met;

- d. involuntary separation of a student from one of the Universities for nonacademic reasons - includes those sanctions specified in the Student Conduct Code, SIUC (Sections 6-103 and 6-104 and Sections 7-102 and 7-103) and specified in the Student Rights and Conduct Code, SIUE (Student Sanctions). The phrase does not include those sanctions if imposed by reason of failure to meet established academic conduct or performance standards of a school, college, or other academic area of the University.
2. The Chancellor shall in addition consider whether the grievance is based on:
    - a. questions of expert academic judgment - questions, the answers to which can only be legitimately provided by experts within a particular academic discipline. Although questions of qualification for promotion and tenure often involve "questions of expert academic judgment" and would, therefore, be excluded from Board review on that basis, the question of whether or not to award tenure often involves termination as described in 3 above, and might be appropriate for Board review under that section of the policy; and/or
    - b. questions of discretionary management judgment - those questions, the answers to which are reserved to the Presidents by Board of Trustees policy.
  3. However, the presence or absence of any of these criteria shall not be determinative of the Chancellor's recommendation. Within 30 calendar days of the Chancellor's receipt of the case summaries and arguments of both parties and any other information requested, the Chancellor shall recommend that the Board grant or refuse the application for appeal. The Chancellor's recommendation shall be embodied in a written report which shall include a summary of the major elements of the case and a statement of the reasons for the Chancellor's recommendation. The Assistant Secretary shall cause the parties to be provided a copy of this report.
  4. A recommendation by the Chancellor that the application for appeal be granted and that the matter be considered by the Board of Trustees implies neither agreement nor disagreement with either party's position, but instead

is an indication that the Chancellor views the matter as appropriate for consideration by the full Board.

- F. Review of the Application for Appeal by the Board. The report of the Chancellor recommending refusal of an application for appeal shall be transmitted to the Board by the Assistant Secretary. Unless the Board at its first regularly scheduled meeting at least 10 days after the report is received chooses, by a majority vote, to grant the application in spite of the absence of a positive recommendation by the Chancellor, the application for appeal shall be deemed to have been denied, and the action which is the subject of the grievance shall stand.
  1. In those cases in which the Chancellor has recommended that the matter be considered by the full Board, the application for appeal shall be scheduled for the Board's consideration. Those materials reviewed by the Chancellor shall be appended to the Chancellor's report and transmitted by the Assistant Secretary to the Board for its review at least 10 calendar days in advance of the meeting at which the application for appeal is to be considered. Based upon the written materials submitted to the Board by the parties, the Board shall, by a majority vote, either grant or deny the application for appeal. If the application is denied, the administrative action which is the subject of the grievance shall stand and the Assistant Secretary shall so inform the parties.
  2. If the application for appeal is granted, the Board may then proceed to consider the appeal or defer consideration until the next regularly scheduled meeting of the Board. Oral presentations will not be made by the parties unless requested by the Board; however, the parties may respond to the questions of individual Board members.
- G. System or Board Staff. Appeals by Administrative-Professional Staff of the Board or the Chancellor shall follow the procedures set forth in subsections C and D as nearly as may be, but they are not subject to preliminary review. The full record shall be transmitted to the Board with the first regular 10-day agenda mailing after the record is complete. Any Board member may request that further information be furnished by mail or provided at the subsequent meeting. The full Board shall decide such appeals using such procedures as it shall deem just in the particular circumstances. Appeals by Civil Service Staff of the Board or Chancellor shall follow local Civil Service grievance procedures before proceeding in the same manner set forth above.
- H. Dispositions by the Board. The Board may take any one of the following actions in regard to an appeal:
  1. Reverse the administrative action.



2. Affirm the administrative action.
3. Modify the administrative action.
4. Remand the matter to the University or administrative unit involved for additional proceedings as directed by the Board.

The Legal Counsel, following the Board's action, shall promptly draft an order memorandum sufficient to effect the Board's action and cause copies of such said memorandum to be sent to the appellant and to University officer(s) with an interest in the disposition of the appeal.

Chancellor Shaw stated that this matter did not represent a radical change; the suggested change substitutes the Chancellor for the Appellate Committee of the Board in the grievance process. He said that the Presidents and constituency groups had been consulted; that SIUC had indicated concurrence with no further recommendations while SIUE had indicated concurrence with the overall idea but with several specific suggestions. He said that after considering the suggestions, it was concluded that it would be better to simply make the one basic change but to allow the present policy otherwise to stay as it is until an overall review could occur. He pointed out that this policy had been passed in October 1978, and we should give it an opportunity to work before making changes other than the elimination of the Appellate Committee. He said that if after experience with the policy statement either changes in the document or a new document would be needed, then changes should be made.

The Chair recognized Ms. Beth Curtiss, SIUE Student Body Administrative Vice-President for External Relations, who suggested that the Chancellor's determination of aptness for Board review should be final.

The Chair recognized Mr. Randy Rock, Chairman, SIUE University Staff Advisory Council, who objected to the preferential treatment for the Board or Chancellor's staff to appeal directly to the Board without preliminary screening.

The Chair stated that with the understanding that these two points would be reviewed by the Chancellor's staff, a motion to approve was in order,

whereupon Mrs. Kimmel moved that the resolution be approved as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed.

Mr. Warren inquired how the members of the Appellate Committee felt about this matter. Mr. Elliott responded that he was enthusiastic about the procedure; there were two things that needed to be done: the Board needed to be available to review grievances in which there had been real wrongs done and in which only the Board could correct those grievances, and that reviews which involved academic expertise and other expertise of the academic community ought not to come to just the Appellate Committee; the proposal met these needs. Mrs. Kimmel commented that she agreed with Mr. Elliott, and believed this procedure to be an improvement in the process.

Mr. Norwood moved that the Appellate Committee be discharged. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

WORKING PAPER, OFFICE OF THE CHANCELLOR, SOUTHERN ILLINOIS UNIVERSITY SYSTEM

On February 8, 1979, the Board of Trustees of Southern Illinois University created the position of Chancellor of the Southern Illinois University System. The Board designated the Chancellor as the Chief Executive Officer of the System and charged that officer with the responsibility for developing system goals, policies, administrative structures, and operating procedures in the areas of academic affairs, financial affairs, general administration, external relations, and legal affairs.

Briefly stated, the objectives outlined by the Board of Trustees for the new administrative structure are as follows: to accommodate more effective decision-making on the system level and to achieve a more efficient functioning of the Board of Trustees; to allow a single voice to speak externally for the System, particularly to the Governor, the General Assembly, and the Illinois Board of Higher Education; to minimize internal conflict between executive officers by clearly defining roles and responsibilities; and to make possible the best use of resources available to the System.

This combination of responsibility and objectives establishes the overall task of system development to be undertaken by the Chancellor. It is a task to be performed in the context of three important conditions. Two were imposed by the Board in establishing the position of Chancellor: that the

budgeted funds for the Board Staff Office will not be increased for the Chancellor except by inflationary factors, and that further centralization must be specifically justified to and approved by the Board. In addition, in implementing the concept of system development the Chancellor shares the Board's firm commitment to the academic and operational autonomy of the constituent Universities within the System. This commitment requires that a proper balance between campus autonomy and system requirements be maintained as the role and function of the System are developed. Within these three major conditions the development of the System will take place, and certain points deriving either directly from Board action or from clarification of Board defined tasks regarding system functions need to be made at this time to establish how that development will take place.

The basic tasks of system development are generally defined in the Report of the Ad Hoc Committee on Governance and in the Guidelines for the Functions of the Board, the Chancellor of the Southern Illinois University System, and the Presidents (I Code of Policy C copy attached). These documents form in essence a kind of mission and scope commitment for the Chancellor. These general tasks will require in the immediate future enough study and clarification to permit an initial cataloging and then the establishment of priorities within the catalog. The process will be continuous and ongoing, with most of the early stages merely leading into other and more specific matters requiring further attention. With the appropriate and active involvement of the campuses, progress should be rapid in establishing the methods of working together to meet the responsibilities which apply to each element of the overall University.

The following sections deal with the functions and activities of the Chancellor and the Office of the Chancellor with respect to the Board of Trustees, to the campuses, and to external agencies and the publics which relate to the System. They reflect specific understandings of the sometimes general provisions establishing system authority and responsibility and are subject to change as system development may indicate.

#### The Board of Trustees

The Chancellor is the official channel of communication to the Board for all system and campus elements, with the exception only of those staff designated by the Board as having specific Board-assigned responsibilities. The latter include the Assistant Secretary of the Board, the Board Treasurer, and the Legal Counsel and may, as further study may indicate, include other staff functions or personnel.

Board members, through the Chairman or by Board consensus, may place an item on the agenda for a Board meeting. Otherwise, the Chancellor establishes the agenda for each Board meeting and provides to the Board from the Chancellor's staff whatever support is deemed suitable, or is called for by Board request, for the items to be considered by the Board. Although campus origin will be preserved in agenda items, and campus authority will present those items, matters submitted to the Board at each meeting will be presented as recommended by the Chancellor. Matters judged imperative for Board consideration by a President but which the Chancellor does not wish to recommend to the Board may be appealed by the President to the Chairman of the Board who shall report his decision to the Board for its concurrence or rejection.



Agenda preparation will follow the procedures which have been in effect for some time: deadline dates for submission of proposed items will be published and adhered to, and mailing of Board matters will take place at least ten days before the meeting date, with appropriate comment attached to items as judged necessary.

The Chancellor will also provide staff support for other Board activities in addition to Board meetings, especially in connection with Board committee responsibilities as they may develop. An appropriate example may be seen in the procedures of the newly established Architecture and Design Committee. Suitable staff support will also be provided for ad hoc committees of the Board. In addition, support for Board involvement with the Illinois Board of Higher Education, the Merit Board, the Retirement System, etc., will be provided by the Chancellor.

Concerns of the Board regarding campus activities or problems will be channeled through the Office of the Chancellor, which will further channel such concerns to the President. Presidential responses to queries thus received will be channeled to the Board or Board member through the Chancellor. For the welfare of the institutions, their personnel, and the Board, this procedure will be normally used except in time of emergency, when necessity will dictate the best procedures and the lines of workable authority. At these times the principle to be followed will be that of timely communication to all concerned as rapidly as is feasible.

Presidential reporting to the Board will be through the Chancellor or with Chancellor concurrence, directly to the Board. In this regard, the Chancellor will originate a Board Newsletter, issued monthly, consisting of material worthy of Board notice from each campus and from the Office of the Chancellor. Procedures will be defined to obtain items from each campus, to edit and produce the Newsletter, and to distribute it to Board members and to each President.

Reporting currently provided to the Board by the Office of the Chancellor, such as the monthly Financial Status Report, will be continued. The need for other reports dealing with various matters (academic, perhaps, or capital) will be examined and those which might prove helpful will be initiated.

The problems presented in connection with Chancellor and Board involvement in the audit function are now being examined and a proposal for dealing with them will be drafted for the early examination of the Board of Trustees. Similarly, questions related to properly and suitably obtaining legal advice for the Board, for the Office of the Chancellor, and for each campus will be examined and action proposed in due time.

The Chancellor will maintain an ongoing awareness of Board expenses and Office of the Chancellor expenses, with a suitable accounting to the Board of the status of such expenses when appropriate.

#### The Campuses

The basis for the relationship of the Chancellor and the Office of the Chancellor to the campus lies in the relationship between the Chancellor

and the Presidents. The Presidents are the chief executive officers of the respective Universities, and are responsible to the Chancellor and to the Board of Trustees for the effective discharge of their responsibilities, which are outlined in the Guidelines for the Functions of the Board, the Chancellor of the Southern Illinois University System, and the Presidents. Accomplishment of the functions outlined will require various independent actions by each President as well as coordinated effort with the Chancellor in some areas. To achieve the necessary communication and mutual involvement, regular meetings between the Chancellor and each President will be scheduled, probably at individual convenience, although a meeting of all three officers will take place with some regularity, especially as system initiatives need collective review.

The coordination of interests and involvements in the wide variety of matters which are campus responsibility but must undergo review for system functions will be accomplished basically by Chancellor's staff interacting with Presidential staffs. The relation between Chancellor's staff and Presidential staffs will be one of coordination and common interest, for no line authority can be exerted except through the Chancellor-President relationship. Staff interaction must be one of timely communication of perceived problems, needs, developments, etc., and agreement about roles to be played in follow-up of each item, with appropriate communication about the changes and development of each item as they occur. In this manner both campus responsibility and system responsibility can best be determined, pursued, protected, and met by all parties involved.

The establishment of a system chief executive officer requires that procedures for communication between campus constituency groups and that officer be clarified. In addition, the relationships between constituency groups and the Board need to be examined in view of the Chancellor's role as the official channel of direct communication between University elements and the Board. Some organized approach to the matter will be established, with appropriate representation from all elements involved, and a set of recommendations developed for consideration as guidelines in these important relationships.

System coordination will deal not only with individual campuses, but also with coordination between campuses, including the study and development of inter-campus relations as they may provide educational or resource-use benefits to the overall University.

The coordinative activities necessary for system function will involve all items brought to the Board for its attention or action, including but not necessarily limited to academic, financial, and legal affairs, and general administration matters and external relations. In other contexts, probably the decisive factor determining system involvement is whether some external agency, body, or office needs to be communicated with in terms of system information or position or whether it is sufficient for such relationship with an external body to be expressed in terms of one campus only.

#### External Agencies and Publics

Maintaining effective relations with members and leadership of the General Assembly is of major importance to the welfare of the System and will



be of high priority in the Chancellor function. Also, an awareness of the ongoing activity in the Legislature and a knowledge of proposed and pending legislation and its progress are vitally necessary. To these important purposes a legislative activity and liaison function will be organized by the Chancellor, utilizing personnel both from within the Office of the Chancellor and from the two campuses. Procedures will be established for formulating a system position for important legislation, and specific actions will be planned and carried out for informing appropriate legislators of those positions. An information file will be established to serve the information needs of legislators or their staffs with a minimum of delay and a maximum of accuracy. A specific and clearly defined policy for maintaining a good image for the System and its constituent campuses will be formulated and implemented.

Relations with the Illinois Board of Higher Education are more complex than those with executive offices, since its involvement with the System and the campuses is all-encompassing, detailed, and decisive in many ways. In general, the patterns governing System and campus relationships with IBHE over the past will be continued. That is, (1) the Office of the Chancellor will be notified by IBHE staff when a face-to-face meeting with campus officers is desired; (2) the Office of the Chancellor will coordinate such meetings and, when the issues warrant, will arrange for representation of the Office in the meeting; (3) when such involvement is not necessary, the Office of the Chancellor should be made aware by campus officers of the results of the meeting; (4) various ongoing informal communications between IBHE staff and System and campus officers will continue, with the latter keeping each other appropriately informed of such contacts.

Of especial importance is the system awareness of campus understandings being developed with IBHE staff or of campus problems which are being met with IBHE staff. Sometimes, system involvement in a disputed matter with IBHE staff will help bring about a more satisfactory solution than is otherwise available, and these matters will need continual coordination. Frequently it is necessary to develop a system position regarding an item of IBHE concern. The Chancellor with the Presidents will establish a procedure to meet this need, incorporating also the involvement of the Chairman of the Board of Trustees as appropriate.

Relations with the federal scene essentially divide into two kinds--those involving campus efforts to support proposals, grant applications, etc., and those involving system interests either for both campuses or for higher education in general. System and Chancellor involvement in federal matters will essentially be limited to the latter, dealing with federal legislation, rules and regulations, etc., affecting both campuses, or in the various higher education associations and agencies who occupy the Washington scene. The Office of the Chancellor will provide whatever aid it can offer to campus efforts in seeking federal support, etc. Any formal involvement with the Illinois congressional delegation or any of its members or any situation involving other than routine contact with federal sources must be coordinated through the Office of the Chancellor.

Alumni organizations and activities are clearly campus oriented, and any involvement the Office of the Chancellor may wish with any such organization will be coordinated by the Chancellor and the President of the respective campus.



Support for many aspects of external relations will come from the newly-established public information function in the Office of the Chancellor. This function will establish and maintain contacts with news media and will prepare information for use in specific contexts (for example, news releases relating to system activities). It will also develop basic information about the System and its impact on and involvement with the public. Such information will include special studies designed to reveal system significance in various communities, and will be available for such purposes as speeches, brochures, pamphlets, etc.

### Summary

This working paper is a beginning toward establishing the spirit and defining the practices which will guide the conduct of the Office of the Chancellor in meeting the new responsibilities of system development, in providing support to the Board of Trustees, and in promoting the welfare and interests of the separate system Universities.

Establishing the specific practices of a new central authority calls for changes in the ways things have been done up to now. It is important to note that these necessary changes only implement the mandated responsibilities of the new authority. They do not attempt to make both Universities the same in any way whatsoever; they do not require a "lockstep" action of any kind from anyone; they do not impose nor do they envision any loss of academic and operational autonomy for the two Universities. In keeping with the spirit of the Board action which establishes the Chancellor function, they deal with system development and its attendant responsibilities--campus support and Board support. As time tests the contents of this working paper they will be subject to change and adjustment. Such amendments when applicable will be circulated to those involved.

Dr. Wilkins moved that this matter be considered by the Board since it had not been received ten days in advance of the meeting. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Chancellor Shaw said that on October 12, he had sent a draft of this matter to Board members and Presidents asking for reactions and comments. He also said that the Presidents had been requested to circulate copies to constituency heads, and that several of the constituency heads had responded. As a result of these comments and suggestions, he said that certain modifications had been made in the draft. He explained that basically the comments and suggestions took the following forms: (1) Editorial changes to tighten or clarify the document; (2) positive comments about the entire document or various aspects of it; and

(3) an indication of areas of concern. He said that some of the proposed editorial changes had been made; some, after due consideration, had not. He said that there were three areas of concern which had been identified. He explained that under the title "The Board of Trustees," the Chancellor is identified as the officer who establishes the agenda for Board meetings. He said that concern was expressed over the apparent power this authority gives the Chancellor, but that this authority was limited by the appeal route provided in case a matter is "judged imperative for Board consideration by a President but which the Chancellor does not wish to recommend to the Board." He commented that under the previous governance system, the Board Staff in the main had acted as a conduit in presenting campus-related items to the Board, and while there was an opportunity for Board Staff comments, the Staff's primary responsibility was to get the paper before the Board. He explained that the new system was explicit in stating that the Chancellor was distinctly more than a conduit in that the Chancellor proposed to the Board goals, policies, and actions which served the best interest of the System and SIUC and SIUE and promulgated guidelines and regulations for the consistent interpretation and application of Board policies. He stated that obviously the Chancellor could make such proposals only if he supported them, so the Chancellor must determine the agenda, but the Presidents must have an appeal route--an escape hatch to avoid arbitrary treatment. He said that allowing for the Board through its Chairman or through its officers to review items which a President wished to place on the agenda but which the Chancellor did not wish to recommend to the Board assured a President his day in court. He expressed the thought that this was an effective compromise between the polar extremes: campus Presidents presenting items with no value judgment made by the Chancellor, or, the other extreme, Chancellor's decisions on these matters being final with no line of appeal.

Chancellor Shaw stated a second concern related to the provision that Board members who have concerns regarding campus activities or problems are asked to channel them through the Chancellor, who will pass them on to the Presidents. He said that the procedure may appear to be cumbersome, but again, the responsibilities of the Chancellor as outlined in the Board-approved guidelines make clear that the Chancellor is the primary link between the Board's responsibilities for policy and the Presidents' responsibilities for operations. He said that the Chancellor reports directly and only to the Board of Trustees and is responsible to the Board for effective administration of the System, and including the statement as written makes communication lines clear and should avoid mixed messages that could be sent by any of those involved.

Chancellor Shaw stated that a third concern in the October draft was that a three-stage approach is envisioned, with recognition generally being made of the beginning, development, and final form of any matter requiring Board action. He said this sentence had been deleted not because the Chancellor and staff do not want to be involved in the planning process; we do want to be involved in the planning process at least to be aware of what is going on prior to a matter coming to the Board. He explained that in our discussions it became obvious that we were having a difficult time agreeing what "beginning" meant, and the right kind of wording could not be discovered so therefore it had been deleted. Deleting the sentence did not change the need or requirement for early and continuing interaction, he said, and he anticipated that our day-to-day relationships would provide a working definition of what constitutes each of the three stages. He did not envision a University staff running to the Chancellor's Office every time an idea popped up. He gave the following example: If the Provost were to commission a task force to investigate new program offerings in a given area, we would want to be informed at that point,



as well as being informed of the Provost's charge to the group and his thinking on the matter. We would thus be involved at the beginning, not to meddle but to be aware of developments early on. Similarly, if University projections show the need several months down the line for a fee increase in a given area, we should be notified as soon as possible, not two weeks before Board matters must be mailed. That is being involved at the beginning. He anticipated that there would be no major problem in arriving at a set of working definitions.

Mr. Van Meter requested the record to show that as he understood from reading the Chancellor's letter to the Board that the constituencies had had an opportunity to review this Working Paper in a timely fashion.

The Chair recognized Dr. Robert A. Schultheis, President, SIUE Faculty Senate, who stated that this document was before the Rules and Procedures Council of the Faculty Senate, and that they would be meeting at midpoint this month and would provide the Chancellor with input on the document. He said there were some obvious concerns: the appeal process as it is stated; inter-campus relations in terms of resource use and benefits; and the overall tone of the document. He felt that the tone suggested a denuding of the power and authority of the President which reduced the autonomy and independence of the campus. He also expressed apprehension about the impact that the restriction of authority and power of the President would have on the presidential search and the quality of candidates who would seek the position. He said that in any case, the Rules and Procedures Council would be examining the document in detail and would provide the Chancellor with whatever input and recommendations and suggestions they felt would improve the document.

Mr. Norwood pointed out the last two sentences of the document which read: "As time tests the contents of this working paper they will be subject to change and adjustment. Such amendments when applicable will be circulated

to those involved." He believed that these last two sentences provided the opportunity that it could be worked on in the future. Mr. Norwood questioned the sentence which stated "Matters judged imperative for Board consideration by a President but which the Chancellor does not wish to recommend to the Board will be reviewed by the Chancellor and the President with officers of the Board (Chairman, Vice-Chairman, Secretary) and a suitable course of conduct will be agreed upon." He said he would like to see that sentence refer to just the Chairman of the Board rather than the officers of the Board, and would also like to see the Board Newsletter have a wider circulation.

Acting President Lazerson urged modification of the agenda-setting process. He believed that the Presidents must have the right of appeal to the Board on agenda matters if they were to effectively carry out their responsibilities.

Mr. Elliott said he would like to point out a problem of submitting the decision to the Board instead of submitting it to the Chairman of the Board. He said in order to bring it up for action in the meeting, it has to be sent out with the agenda ten days before the meeting. If you wait until the Board meeting, he explained, it would be too late for the Board to act unless it received unanimous consent, so that it would be much more workable to submit the matter by the President to the Chairman of the Board and let him determine whether or not it goes on the agenda because then it can be an action item with proper notice given. He said it might be that you could say that it would be reviewed by the President and the Chancellor with the Chairman, and the Chairman would determine whether or not to place the item on the agenda.

After considerable discussion, the Chair suggested the following wording: "Matters judged imperative for Board consideration by a President but which the Chancellor does not wish to recommend to the Board may be appealed by the President to the Chairman of the Board who shall report his decision to the Board for its concurrence or rejection."

Dr. Wilkins moved approval of the Working Paper, Office of the Chancellor, with the Chair's amendment. The motion was duly seconded.

Mr. Norwood suggested a friendly amendment which Dr. Wilkins accepted.

[NOTE: The amendment as adopted has been incorporated in the above matter.]

Mr. Elliott inquired if the matter was placed on the agenda, would it be reported to the Board that there was a conflict concerning placing the matter on the agenda? The Chair responded that he could see no harm in reporting such a matter to the Board at the next meeting.

Acting President Lazerson said that the wording that had been suggested certainly spoke to his concerns.

Mr. Warren asked the rationale behind a Board member having to have all of his inquiries channeled solely through the Chancellor. Chancellor Shaw replied that it was imperative to know what was going on and to know what campus problems were on the minds of Board members. He explained that it also provided a protection for the Presidents, staff, and for the Board members themselves in that there would be no mixed messages sent. He said the messages would be clear and it should be spelled out how communications are going to occur. The Chair stated that he felt very strongly that Board members had to show their restraint and not meddle on the campuses without going through the Office of the Chancellor. He explained that it did not mean the Board members were not to receive information, but that the information had to go through channels.

Under Reports and Announcements by the Chancellor of the Southern Illinois University System, Chancellor Shaw reported on the two presidential searches. He said that at SIUC, the Presidential Search Committee had held its first meeting on October 30, and at that time he had presented an overview of the search process highlighting the Committee's responsibilities, and at that



meeting Professor Jo Ann Boydston had been chosen Chairperson of the Committee. He said that since that meeting, the Committee had met to begin the development of its internal working papers and a prospectus which would describe the campus, its relationship to the System and to the state, and the expected qualifications of the President. At SIUE, on November 1, he had met with members of the Faculty Senate Executive Committee to discuss Faculty Senate suggested changes in the search guidelines. He will meet with the three constituency heads in the near future to also discuss the Faculty Senate suggested changes as well as any other suggestions that they might have.

Chancellor Shaw reported that Acting President Lesar and he had met with Mr. James Furman, Executive Director of the Illinois Board of Higher Education, to discuss the class size, rental agreements, and other matters which pertained to the SIUC School of Medicine.

Chancellor Shaw reported that new legislation which changed the legal drinking age had required review of University policy and practices concerning alcohol use. He said in work was an approach which will call for Board stipulation of certain policy positions and for institutional development of local policies and regulations consonant with the Board positions, subject to Chancellor approval. He also reported that a proposed procedure for incorporating the Chancellor into review and approval of internal audit schedules and informing the Chancellor of preliminary and final audit reports and recommendations had been sent to the Presidents for their comment and reaction. A final version of the procedural proposal would be provided for Board consideration.

Under Legislative Activity, Chancellor Shaw announced that the House and the Senate had supported an override of Governor Thompson's veto of Senate Bill 157, which provided \$25,000 to SIUC for a feasibility study of "Ethacoal." Chancellor Shaw reported that House Joint Resolution 13, which proposed a State

Constitutional Amendment to place a limitation on taxes of eight percent of the personal income of Illinoisans for the previous year, had been approved by the House and sent to the Senate. He said that if approved by the Senate, and ultimately by the voters, such a proposition could pose serious questions for all public bodies relying on tax revenues, including public higher education.

Under Reports and Announcements by the Acting President, SIUE, Acting President Lazerson announced that the Engineers' Council for Professional Development had reaccredited Electrical and Civil Engineering. He announced that the soccer team scored a victory in the Bronze Boot Game. He also announced that the Young Alumnus Award for this previous year had gone to Kenneth Roderfeld, who was a 1977 graduate now employed at the First National Bank of Alton, and the Alumnus of the Year Award had gone to Joe McAdams, who was a 1970 graduate now the Executive Vice-President and General Manager at The Chicago Sun-Times.

The following matter was presented as a Current and Pending Matter:

PROJECT APPROVAL AND AWARD OF CONTRACT:  
COMPUTER INSTALLATION, WHAM EDUCATION BUILDING, SIUC

Summary

The University has entered into a lease/purchase agreement for a used 370/158 IBM Computer to be installed in the Wham Education Building at SIUC. As part of the agreement, the lessor has agreed to adapt both the computer and the physical environment (space) to those levels required by the manufacturer. The cost of this work is to be borne by the lessor, with no additional expense to the University as part of the agreement to lease the used computer.

Estimates for this work are identified as being approximately \$59,000. Board Bylaws require Board approval of fixed improvements costing \$50,000 or more, and this matter seeks approval of the project.

Rationale for Adoption

Exact details of this work to meet IBM's specifications have just become available, and the costs identified. These specifications will require additional raised flooring, electrical work and cables, installation of prefabricated partitions, and adaptation of existing doorways.

The expenses of the installation and adaptation are to be borne by the lessor, and it was not known how much the cost would be. Since the estimates

indicate that it will be greater than \$50,000, it is appropriate that the Board approve the project as its Bylaws require such approval on such projects regardless of source of funding.

#### Considerations Against Adoption

It is possible that some might feel that such work should be done by the University rather than by the lessor. There was a lack of definitive specifications until time for installation, and the inclusion of such installation and adaptation costs in a lease/purchase agreement seemed prudent.

#### Constituency Involvement

The decision to use this procedure is the result of negotiations by the Director for Computing Affairs who has worked with the Vice-President for Campus Services, the SIUC legal staff, and the Acting President, SIUC.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That approval of a project to install computer equipment in the Wham Education Building, SIUC, at an estimated cost of \$59,000, is hereby granted; and

BE IT FURTHER RESOLVED, That authority is granted to enter into an addendum to the lease/purchase agreement which provides details of such installation, including incidental adaptation of space in the Wham Education Building, SIUC, at no cost to the University.

Mrs. Kimmel moved that the matter be considered by the Board as a Current and Pending Matter since it had not been received ten days in advance of the meeting. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Acting President Lesar explained that this matter involved the lease/purchase of a much needed computer, but that a question had arisen about installing the equipment to be in accordance with IBM specifications. Mr. Elliott commented that if this item were a remodeling project, it would require a different process entirely, but as he understood it, it was really incidental changes that needed to be made in order to install the computer. Acting President Lesar agreed with Mr. Elliott's statement. As a result, Mr. Elliott moved that the matter be approved with the last paragraph of the resolution to read as follows:




"BE IT FURTHER RESOLVED, That authority is granted to enter into an addendum to the lease/purchase agreement which provides details of such installation, including incidental adaptation of space in the Wham Education Building, SIUC, at no cost to the University." The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal, Gregory L. Warren; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none. Mr. Van Meter was out of the room at the time the roll call was taken.

[NOTE: The amendment as adopted has been incorporated in the above matter.]

The Chair announced that a news conference would be held immediately following the Board meeting in the International Room of the University Center.

Mr. Norwood moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:50 p.m.

  
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Alice Griffin, Assistant Secretary

## CONTENTS

Roll Call . . . . .	265
Trustee Reports . . . . .	265
Committee Reports . . . . .	268
Executive Committee Report . . . . .	268
Approval of Plans and Specifications and Award of Contract: Replacement of Roof, J. W. Neckers Building, Section C, SIUC . .	268
Architecture and Design Committee . . . . .	269
Reports of Purchase Orders and Contracts, October, 1979, SIUC and SIUE .	270
Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Remodeling for Handicapped - Phase I, Woody Hall Elevator, SIUC . . . . .	270
Policy on Refund of Tuition and Fees, SIUE [Amendment to IV <u>Code of Policy C</u> ] . . . . .	273
Approval of Plans and Specifications and Authority to Award Contracts: Installation of Capital Equipment, Environmental Resources Training Center, SIUE . . . . .	274
Recommendation for Honorary Degree, SIUC (Ambassador Donald F. McHenry) . . . . .	275
Recommendation for Distinguished Service Award, SIUC (Dr. Willis Moore) . . . . .	277
Amendment of Agreement with Southern Illinois University Foundation, SIUC [Appendix II <u>Code of Policy (B)(18)</u> ] . . . . .	280
Project Approval and Selection of Architect: Replacement of Water Piping, Allen Hall, SIUC . . . . .	284
Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contract: Remodeling, Electron Microscopy Center, Phase III, SIUC . . . . .	286
Project Approval, Approval of Plans and Specifications, Selection of Architect, and Award of Contract: Remodeling, Therapy Center, Touch of Nature, SIUC . . . . .	288
Approval of Minutes of the Meeting held November 8, 1979 . . . . .	289
Reports and Announcements by the Acting President, SIUE . . . . .	290
Alcoholic Beverages Policy [Amendment to I <u>Code of Policy E</u> and to VIII <u>Code of Policy C</u> ] . . . . .	291

December 13, 1979

Internal Audit Policy [Amendment to I <u>Code of Policy C</u> ] . . . . .	293
Report on SIUC Presidential Search Committee . . . . .	296
Reports and Announcements by the Chancellor of the SIU System . . . . .	297
Increase in Residence Hall Rates and Apartment Rentals, SIUC [Amendment to IV <u>Code of Policy B-7</u> ] . . . . .	297
Increase in Bond Retirement Fee, SIUC [Amendment to IV <u>Code of Policy B-2 and B-21</u> ] . . . . .	301
Increase in Student Activity Fee and Change of Funding for Students' Attorney Program, SIUC [Amendment to IV <u>Code of Policy B-2 and B-14</u> ] . . . . .	303
Increase in Athletic Fee, SIUC [Amendment to IV <u>Code of Policy B-2 and B-9</u> ] . . . . .	307
Reports and Announcements by the Acting President, SIUC . . . . .	316



The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, December 13, 1979, at 9:40 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.  
Mr. Wayne Heberer  
Mrs. Carol Kimmel, Secretary  
Mr. William R. Norwood, Vice-Chairman  
Mr. Harris Rowe, Chairman  
Mr. Robert L. Saal  
Mr. A. D. Van Meter, Jr.  
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. Gregory L. Warren

Executive Officers present were:

Mr. Earl E. Lazerson, Acting President, SIUE  
Dr. Hiram H. Lesar, Acting President, SIUC  
Dr. Kenneth A. Shaw, Chancellor of the SIU System

Also present was Mrs. Alice Griffin, Assistant Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Elliott reported he had attended a meeting of the Merit Board, State Universities Civil Service System, on November 10, 1979. He said the item discussed which would be of great interest to this Board was the question before the IBHE whether auxiliary enterprises should be handled more as individual units to operate on their own financial basis. He said that from the standpoint of the employees in the System there would be very serious implications for both the wages and fringe benefits of the people working for auxiliary enterprises. Mr. Elliott requested that the Chancellor and his staff take particular

note of the Merit Board's feelings in this matter as an additional argument against the IBHE moving in this direction.

Mrs. Kimmel reported she had attended her first meeting of the Board of Directors, Southern Illinois University Foundation, SIUC, on November 17, 1979. She said that it was also the first meeting that the Chancellor had attended and that he had explained his role very succinctly and well. She advised that the revision of the Master Contract with the University had been approved and that the Living Endowment was moving along well. She said there was a discussion as to the activities which the Foundation supports in the University and she was reminded of how important the Foundation was to the life of the University.

Mr. Rowe reported he had attended a meeting of the Illinois Board of Higher Education on December 4, 1979. He said that one of the items up for action was the Illinois Public University Tuition Policy. He said that SIU, through Chancellor Shaw, had made some recommendations on changing the six points as drafted by the IBHE staff, one of them being that tuition increases should not be linked solely to the Higher Education Price Index because there were other factors that should be considered. As a result, he explained, this recommendation was changed basically in accordance with our Chancellor's recommendation. He said that SIU had always been one of the strongest proponents of keeping tuition at a minimum. He said that the Governor and some members of the Legislature had indicated that they did not think the Legislature and the executive branch should have control over tuition; yet it would be doubtful that the Legislature would give up complete control. He said the ending recommendation was that the General Assembly should establish a maximum of one-third of instructional costs for public university tuition income. He reported that another extremely important item on the agenda was the matter of the funding of fringe benefits for auxiliary enterprises employees, and he was delighted to see that the IBHE

staff did recede from their rather tough position on auxiliary enterprises which they had taken a number of months before. He explained that they were not recommending fee increases to cover these fringe benefits of employees working in auxiliary enterprises and indicated that they would keep their hands off this matter for the next several years. He thought that the IBHE staff had become convinced that students had indeed been absorbing some terrific increases in costs, and therefore this item was put on the shelf for the immediate future. He said that the Merit Board of the State Universities Civil Service System and the student groups were in strenuous opposition as were we to the proposed policy of the IBHE, and we thanked the IBHE staff for listening and being receptive to what was being told to them.

Mr. Rowe said that there were a number of new units of instruction approved, but that the SIUC Ph.D. in Geology had been shelved again. He said that this matter did tie in with our coal research activities very closely and was a different program entirely from the Ph.D. in Geology that was approved for Northern Illinois University. Mr. Rowe pointed out that it had been a long meeting, which also included budget requests with verbalization by the System heads, and that Chancellor Shaw had made a fine presentation on the needs of SIU.

Chancellor Shaw reemphasized that the January meeting of the IBHE would include action on the decision rules affecting the Fiscal Year 1981 budget and that the two campuses were now working with the staff of the IBHE in terms of preliminary recommendations. He said that the two Presidents particularly had made sure that the IBHE staff understood our position, and that any differences that might exist will not be a matter of misunderstandings but rather of bona fide differences.

Mr. Rowe added that there had been some interesting comparisons made in a couple of the studies, one having to do with the auxiliary enterprises and



what some of the other universities were paying in terms of health benefits for employees. He said that there were some wide variances and that some comparisons might be interesting. He said that there was an item on Assessment of Progress in the Education for Health Professions, and there had been some comparisons made which he was sure both our medical and dental schools would be looking at to see whether they were really comparing apples and oranges as it related to the costs which they were comparing for our medical school with the U of I medical school. He reported that this matter would be an action item in February, and support would be needed in looking at these figures to see whether they were valid comparisons or not.

Mr. Norwood reported that SIUC had hosted the national tournament for women's volleyball at the SIUC Arena, and that he had seen some excellent volleyball being played and was just sorry more people did not attend.

Under Committee Reports, Mr. Heberer presented the following report for the Board's information:

#### EXECUTIVE COMMITTEE REPORT

By action at the November 8, 1979 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to approve plans and specifications and to award a contract for the roof replacement on the J. W. Neckers Building, Section C, SIUC. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1.

#### APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT: REPLACEMENT OF ROOF, J. W. NECKERS BUILDING, SECTION C, SIUC

##### Summary

This matter requests approval of plans and specifications and the award of contract to replace the defective roof on Section C of the J. W. Neckers Building at SIUC. Funding for this project is from state appropriations through the Major Repairs account.

The low base bid was \$38,975, and the Alternate was \$12,950 for a total contract award of \$51,925. A contingency of \$2,600 has also been established for a total project cost of \$54,525. The engineer's original estimate was \$70,000.

### Rationale for Adoption

During this past summer, two large cracks developed in the roof of Section C of the J. W. Neckers Building. Because of the magnitude of roof failure, it is desirable to replace the roof before winter weather arrives. At its regular meeting on November 8, 1979, the Board of Trustees approved the project to repair the roof, authorized the retention of the Physical Plant Engineering Services as the architect, and authorized the members of the Executive Committee to approve plans and specifications and to award a contract.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

This project was initiated by the Vice-President for Campus Services, and has the recommendation of the Vice-President for Academic Affairs and Research, the Director of Physical Plant, and the Director of Facilities Planning, SIUC.

### Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) Plans and specifications for the project, Replacement of Roof, J. W. Neckers Building, Section C, SIUC, be and are hereby approved.
- (2) A contract in the amount of \$51,925 be awarded to Hannin Roofing and Sheet Metal Co., Inc., Paducah, Kentucky, for all work on the project.
- (3) The Acting President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Van Meter, Chairman of the Architecture and Design Committee, gave the following report:

1. The Committee recommends that Item H - Approval of Plans and Specifications and Authority to Award Contracts: Installation of Capital Equipment, Environmental Resources Training Center, SIUE, be approved by the Board as presented.

This equipment is of a specialized nature, and since the Board approved the project in May of 1979, the architects have been busy on the project. Since the next scheduled meeting of the Board is in February, it is felt prudent to ask for authority for members of the Executive Committee to approve the award of contract when bids are received.

2. The Committee recommends that Item T - Project Approval and Selection of Architect: Replacement of Water Piping, Allen Hall, SIUC, be approved by the Board as presented.

This \$270,000 project is a continuation of a long-term project to replace galvanized water pipe with copper. Several dorms have had the pipes replaced, and more will need replacement in the future. Plans call for a schedule for such work based on actual need and availability of funds.

3. The Committee recommends that Item U - Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contract: Remodeling, Electron Microscopy Center, Phase III, SIUC, be approved as presented.

Again, on this project a request is made for authority of the members of the Executive Committee to award contracts due to the fact that no regular Board meeting is scheduled in January.

4. The Committee recommends that Item V - Project Approval, Approval of Plans and Specifications, Selection of Architect, and Award of Contract: Remodeling, Therapy Center, Touch of Nature, SIUC, be approved as presented.

This action will be in keeping with the understanding approved by the Board at its meeting of November 9, 1978. The understanding was that rentals received from the Department of Conservation would be used for remodeling of the facilities at the Touch of Nature.

5. The Committee recommends that Item W (1) - Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Remodeling for Handicapped - Phase I, Woody Hall Elevator, SIUC, be received as an information report to the Board as presented.

The Chair proposed that without objection, there would be taken up the following matters:

#### REPORTS OF PURCHASE ORDERS AND CONTRACTS, OCTOBER, 1979, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective January 1, 1978, summary reports of purchase orders and contracts awarded during the month of October, 1979, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

#### INFORMATION REPORT: APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS BY THE CAPITAL DEVELOPMENT BOARD: REMODELING FOR HANDICAPPED - PHASE I, WOODY HALL ELEVATOR, SIUC

#### Project Background

The FY-79 RAMP Capital Requirements, SIUC, contained a request titled Section 504, Improvements for Handicapped, for \$753,500. The FY-79 capital appropriations provided \$443,500 for these parts of the overall project:



Phase I

Elevator, Woody Hall	\$180,000
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Phase II

Laboratory corrections	\$100,000
Entrance doors, door widening	100,000
Graphics, ramps, restrooms	50,000
Blind student locators	<u>13,500</u>
Total Phase II	\$263,500
Total Appropriation	\$443,500

On September 14, 1978, the Board of Trustees approved the project, approved the selection of SRGF, Inc., Carbondale, Illinois, (Phase I) and K. R. Rogers & Co., Belleville, Illinois, (Phase II) to design and engineer the project, and gave its approval to request the release of funds. The funds were released on May 17, 1979.

During Fiscal Year 1979, the Section 504 Campus Evaluation Committee, which is composed of students, faculty, staff, and handicapped personnel, prepared a campus-wide prioritized listing of needed general improvements for handicapped access. The #1 priority was again an elevator in Woody Hall. The building is basically a four-story structure but its unique floor plan creates nine distinct levels. Five of these levels are accessible by ground level entrances.

The new elevator is to be located at the northeast corner of the building and will provide access to two additional levels in A and B sections where the Career Planning and Placement Office and the Student Work and Financial Assistance Office are located. The two upper levels of C section will not be accessible to the handicapped. This would require a second elevator, and adequate funding is not available in this appropriation. The C section floors house the Ombudsperson, the Research Development and Administration Office, the Upward Bound program and parts of the Career Planning and Placement Office. The Section 504 Committee has reviewed this situation with the occupants of the affected areas. Potential problems appear to be minimal, very infrequent, and easily resolved as they occur.

Action by Capital Development Board

After the Board of Trustees has given project approval, recommended the retention of architectural and/or engineering firms, and approved all plans and specifications, the CDB advertises for and receives all bids, and awards contracts on all state capital projects funded through its agency.

CDB Project Number: 825-022-001

Project Title: Remodeling for Handicapped-Elevator Work (Phase I)

Date of Bid Opening: Thursday, December 6, 1979, 1:30 p.m., Springfield

Engineer's Estimate: \$197,750

Identification of Low Bidders and Amount of Contract Awards:

General Work: R. B. Stephens Construction Co.,  
Carbondale, Illinois

Base Bid: \$144,333

Alternate #1: \$1,100

Total Contract Award: \$145,433

Heating Work: H & H Plumbing, Heating, and Electric,  
Carbondale, Illinois

Total Contract Award: \$8,435

Electrical Work: Martin Electric,  
Johnston City, Illinois

Total Contract Award: \$8,450

Total Contract Awards	\$162,318
Contingency (5%)	8,115
A & E Fees and Reimbursables	<u>27,330</u>
Total Project Cost	\$197,763

POLICY ON REFUND OF TUITION AND FEES, SIUE  
[AMENDMENT TO IV CODE OF POLICY C]

Summary

This matter approves the institutional policy on refunds of tuition and fees for students who withdraw from the University. The policy presented reflects current practice at SIUE as stated in the SIUE Bulletin. The policy provides for a full refund of tuition and fees up to the point representing twenty percent of the duration of the course(s) for which a student is enrolled.

Rationale for Adoption

The SIUE policy regulating refunds of tuition and fees for students who withdraw from courses has not previously been approved by the Board except in the case of students withdrawing who are recipients of federally guaranteed student loans. A refund policy for recipients of such loans has been approved by the Board and is located in IV Code of Policy C-14. That policy will not be affected by the proposed policy on refund of tuition and fees.

Policy on granting refunds to students who withdraw from classes carried forward from Carbondale when the Edwardsville campus was established. For the last several years, SIUE policy provided for a complete refund of tuition and fees through the period representing twenty percent of the duration of the course(s) for which a student registered. The policy proposed continues that practice and specifies the time in which refunds may be received for the different course durations prevalent at SIUE.

In 1972, the Board approved establishment at SIUE of the Student-to-Student Grant fee which is a mandatory-refundable fee. The S.T.S. fee is refundable upon request within ten days after commencement of classes of the quarter for which the fee has been paid. The proposed policy on refund of tuition and fees will not alter the refund provisions concerning the S.T.S. fee.

Approval of the policy will bring SIUE policy and practice into compliance with the requirements of the Statutes of the Board.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter approves policy which has been in operation for some time at the University. Constituency involvement was, therefore, not considered pertinent.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That IV Code of Policy C be and is hereby amended by the addition of the following as paragraph 18:



18. Tuition and all general student fees shall be refunded to students who officially withdraw from the University by the following withdrawal deadlines:

<u>Duration of Course</u>	<u>Last Date to Withdraw to Receive a Refund</u>
8-11 weeks	Last day of second week
7 weeks	Last day of first week
6 weeks	Last day of first week
5 weeks	Last day of first week
4 weeks	Last day of first week
3 weeks	End of third day
2 weeks	End of third day
Less than 2 weeks	End of second day

No tuition or fees shall be refunded after the deadlines stated above except for students entering military service for six months or longer whose tuition and fees shall be refunded according to procedures established by the President, SIUE.

APPROVAL OF PLANS AND SPECIFICATIONS AND AUTHORITY TO AWARD CONTRACTS:  
INSTALLATION OF CAPITAL EQUIPMENT, ENVIRONMENTAL RESOURCES  
TRAINING CENTER, SIUE

Summary

This matter approves plans and specifications for the installation of capital equipment in the Environmental Resources Training Center, SIUE. Authorization to proceed with bidding on the plans herein approved is contingent upon approval of the plans and specifications by the Illinois Environmental Protection Agency. The matter also authorizes the members of the Executive Committee of the Board to award contracts for the project.

Funding for the project is from the \$500,000 IEPA grant received by the University in 1977.

Rationale for Adoption

In 1977, the University received an IEPA grant to purchase and install capital equipment for a pilot scale project in the Environmental Resources Training Center, SIUE. Because of the type of treatment system being developed, it was decided that the purchase of equipment should be bid and contracted separately from the installation phase to permit the greatest number of equipment fabricators and suppliers to bid on the purchase. The equipment purchase has been completed and the architect/engineer on the project, Booker/Field Architects and Engineers, has completed plans and specifications for the installation of the equipment.

The grant agreement with the IEPA requires that plans and specifications be approved by that agency. The plans and specifications have been submitted for approval and notice of approval is expected very soon. As a

result, authorization to proceed with bidding is contingent upon receipt of IEPA approval of the plans and specifications. Plans and specifications for the project have been filed with the Office of the Board of Trustees.

Authorization for members of the Executive Committee of the Board to award contracts is sought in order to expedite the project recognizing that no Board meeting is scheduled for January. University officers believe that installation of the equipment will be less expensive if contracts can be awarded and work begun in early winter when contractors have fewer work projects in progress.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Plans and specifications for the installation of capital equipment for the pilot scale project in the Environmental Resources Training Center, SIUE, be and are hereby approved as presented to the Board this date, and officers of Southern Illinois University at Edwardsville are authorized to proceed with bidding the said project in accord with plans and specifications hereby approved, contingent upon approval of said plans and specifications by the Illinois Environmental Protection Agency and the Architecture and Design Committee of the Board.
- (2) Members of the Executive Committee of the Board be and are hereby authorized to award contracts in connection with the project.
- (3) The Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### RECOMMENDATION FOR HONORARY DEGREE, SIUC

#### Summary

The Chancellor, at the recommendation of the Honorary Degrees Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree, Doctor of Laws, to Ambassador Donald F. McHenry, to be awarded at the May 17, 1980 Commencement of Southern Illinois University at Carbondale.

### Rationale for Adoption

Ambassador McHenry's contributions to world peace and human rights have been exemplary. Until recently, the prime thrust of his career has been African diplomacy. His best known accomplishment in this area is as a leader of the long Western negotiations for South African agreement to a U.N. independence plan for South-West Africa (Namibia). He also counseled Vice-President Mondale during his 1977 trip to Europe. This trip included crucial discussions with Prime Minister Vorster of South Africa which attempted to form a basis for ending apartheid. More recently, he has handled with his usual delicacy such diplomatic problems as the 1979 negotiations with Soviet diplomats over the departure from the United States of a Russian ballerina.

The recognition of his accomplishments has culminated with his appointment in September of 1979 as the United States Ambassador to the United Nations. In making the appointment, President Carter said of Ambassador McHenry, "He's a highly qualified professional who is familiar with the major issues before the United Nations. I have complete confidence in him. Ambassador McHenry fulfills all the requirements, I think, for a superb appointment." As United States Ambassador to the United Nations, Mr. McHenry will be in a position to further United States policies and to deal effectively with questions of human rights and dignity.

Donald F. McHenry was born in East St. Louis, Illinois, in 1936. He graduated from high school at age 16 and was president of his graduating class. He received a B.S. in 1957 from Illinois State University and an M.S. from SIU in 1959. At this time, his specialties were Speech and Political Science. The title of his thesis, "The Presidential Press Conference in Foreign Policy: A Rhetorical and Political Critique," portended his deep understanding of the necessity of both form and content in diplomacy. While a teaching assistant at SIU he was also assistant coach of the debate team. These talents were further developed while he was an instructor of English and director of debate at Howard University. At this same time, he also took some graduate work at Georgetown University. He joined the Department of State in 1963 as a Foreign Affairs Officer and progressed to Special Assistant to the Counselor of the Department of State in 1969. His service was of such high merit that he won the Department's Superior Honor Award in 1966.

From 1971 to 1973 he was on leave from the Department of State and served first as a professorial lecturer in the School of Foreign Service at Georgetown University and then as a guest scholar at the Brookings Institution. During this time he was an international affairs fellow of the Council on Foreign Relations and wrote a book, Micronesia: Trust Betrayed. From 1973 to 1977 he once again returned to the cause of human rights as the Project Director of Humanitarian Policy Studies at the Carnegie Endowment for International Peace. He rejoined the Department of State in 1977 and has served the U.S. delegation to the United Nations in numerous capacities since then.

For Ambassador McHenry to return to the academic world for an honorary degree is most appropriate. Clearly, with his writing and scholarly background, he gives great credence to the notion that studying a problem will help to find a way to ameliorate it. His book, numerous articles and his diplomatic achievements bear witness to his fruitful study of problems. Indeed, former



U.N. Ambassador Andrew Young refers to him as "the professor." It is most fitting that Ambassador McHenry be awarded the specific degree of the honorary Doctor of Laws as he is so intimately involved in the most fundamental of all international laws, the law of human rights.

Ambassador McHenry has carried out well and will continue to carry out a dictum of George Washington's farewell speech: "Observe good faith and justice toward all nations. Cultivate peace and harmony with all." Donald F. McHenry's contribution to mankind is a tremendous one.

#### Considerations Against Adoption

None is known.

#### Constituency Involvement

The Honorary Degrees Committee of Southern Illinois University at Carbondale has recommended to the Acting President this honorary degree for Ambassador Donald F. McHenry.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree, Doctor of Laws, be awarded to Ambassador Donald F. McHenry at the May 17, 1980 Commencement of Southern Illinois University at Carbondale.

#### RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUC

#### Summary

The Chancellor, on the recommendation of the Honorary Degrees Committee and the Acting President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending that presentation of the Distinguished Service Award to Dr. Willis Moore be awarded at the May 17, 1980 Commencement of Southern Illinois University at Carbondale.

#### Rationale for Adoption

Throughout his career, Dr. Willis Moore showed the symbiotic relationship between teaching, research, and service at a university and well served the discipline of Philosophy and the academic community in general. For his eighteen years at Southern Illinois University, he contributed an enormous amount to the Philosophy Department at SIU and to the University itself. These efforts culminated with his service to the University as a member of the SIU Board of Trustees from January 19, 1974 to April 21, 1977.

Dr. Moore's contribution to the Philosophy Department started in 1955 when he arrived on campus after having taught at the University of Missouri (from 1935 to 1947) and the University of Tennessee (from 1947 to 1955). At that time, the Philosophy Department consisted of only three people. Starting with tiny library holdings, limitations of space, and lack of a doctoral program, he was able to initiate projects which would eventually correct all of the obstructions to attracting high quality teachers and scholars. During

his tenure as Department Chairman, SIU at Carbondale became known as one of the top forty Philosophy Departments in the nation. His success in establishing high standards of teaching, scholarship, and collegiality is exemplary.

Dr. Moore's contribution to his discipline extended throughout his years as a professor. His value to the American Philosophical Association was more than just as a contributing scholar. He served on its Executive Committee from 1946 to 1949 and as Editor of a Philosophers' Newsletter from 1948 to 1951. In addition, he chaired the Committee on Academic Freedom from 1953 to 1954 and the Committee on Resolutions from 1961 to 1962. He was also President of the Illinois Philosophy Conference from 1957 to 1959. By serving his discipline, he was also serving the needs of the young Philosophy program here at SIU. Doubtless, the arrival of many of the prominent scholars who are now and have been in the past associated with the SIUC Philosophy Department, can be traced to the efforts of Dr. Moore.

Dr. Moore's success in the classroom was not only at the advanced level but also at a more elementary level. He taught Philosophy for seven years to high school students at the University School. He felt that the subject is not too difficult, abstract, or disturbing for juniors or seniors in high school. In fact, he said "Philosophy properly taught in high school engenders a reflective, critical and evaluative attitude in the students. Moreover, it tends to produce breadth of perspective and to induce humility."

In addition to his work in Philosophy, he also served the community of scholars as a member and officer in the American Association of University Professors (AAUP). He served on the National Council of the AAUP from 1951 to 1954, on its Investigations Committees on three separate occasions, was a member of the Executive Committee of the AAUP National Council from 1952 to 1954, and served on both committees O (Organization and Policy, 1953 to 1960) and H (Ethics of the Profession, 1960 to 1963). In addition to that, he was active in both the local and the state AAUP and was, in fact, President of the University of Missouri chapter from 1945 to 1946, President of the University of Tennessee chapter 1951 to 1952, and President of the Southern Illinois University chapter 1961 to 1962. On the state level, he was Chairman of the Committee on Academic Freedom - the Illinois Conference from 1959 to 1967.

His major contribution, however, to all that a university stands for cannot be derived from his many and distinguished activities as a teacher, scholar, and committeeman. For it was through two seminal articles which appeared in the Bulletin of the American Association of University Professors that his mark was made. The first of these two articles appeared in Volume 36 (1950) with the title "Academic Freedom as Obligation." It must be remembered that this was not an easy time in the United States. This was the era of McCarthyism when people would be persecuted for their beliefs or alleged beliefs. Willis Moore not only spoke what he believed, but he wrote it down as well for others to see. He had the courage and conviction to state the principles that we all take to be self-evident today. He spoke of academic freedom, not as something to be granted to someone, but rather as an inalienable right which accompanies the office of the professorship. Tenure is something that is awarded to an individual whereas academic freedom is not a privilege, but rather a right of all of us. In fact, he said on page 430 that "Academic freedom, far from being the 'candy' with which we reward a faithful teacher,



is the sine qua non of education as distinguished from indoctrination. It is the pattern of procedure without which the teacher cannot properly teach or the student adequately learn; it is the structural heart of the educative process itself." Later on in his article he stated "The very existence of education and of a democratic society implies the reality of academic freedom. An educational institution and democratic society, in just being properly such, insure the existence of this freedom."

His other article, "Indoctrination versus Education," appeared in the AAUP Bulletin 38 (1952). There was a great deal of talk about the zeal for American democracy and how one should teach democracy. He believed very strongly that in the educatory process all of the facts should be presented, all of the views expressed, and the students should be allowed to take the choice of which was the preferable ideal. This was not a popular viewpoint at a time when there was a movement towards presenting only one view, the view of "democracy." Dr. Moore stood tall and spoke from his intellectual conscience throughout the article. "It is the studied conclusion of many convinced democrats that in our eagerness to meet the challenge of the anti-democratic movements we are becoming so insensitive to the methods employed that we often unthinkingly used procedures which are in themselves and in their long term consequences conducive to the very totalitarianism we combat." These were very brave words at the time of the McCarthy hearings and the House Committee on Un-American Activities. Showing his understanding of the interplay between education and the philosophical underpinnings of concepts, he said in his article that "The training of democratic youth in terms of maximum possible degree of liberal education foreshadows their role in society, preparing them for it, for the simple reason that it is practice in free rational choice among alternatives." He described the method of indoctrination "as a teaching procedure this pattern becomes little more than a herding of youth down a defined lane to a prearranged and equally confining life pasture." He added that "Ideally, democracy capitalizes on deviationism; autocracy destroys it and in so doing weakens and ultimately destroys itself."

He concluded his article with a very strong statement which certainly showed his understanding of the plight of underprivileged in the United States. It must be remembered that these remarks were made before any of the civil rights movements or the women's rights movement had gained momentum or stature and certainly well before any of these were effective. He said "The way a person is treated in his little area of the American project speaks louder than words, and if that treatment is nonconsonant with our vaunted ideals, can we blame the victim for rejecting what we say in our schools or elsewhere? It is absolutely essential, more so in this time of crisis than ever before, that in every possible way and with reference to all our people we live the democracy we present in our schools as an ideal."

Dr. Moore's retirement from the Philosophy Department at SIUC did not end his contributions to the University. 1974 was a very difficult time for Southern Illinois University, with faculty morale being especially low. The announcement of Dr. Moore's appointment to the Board of Trustees of SIU was received with an enormous amount of well-placed enthusiasm by the faculty and students alike. He performed his duties on the Board with his usual zeal, integrity, firmness, and good humor. He did much to improve the Board's understanding of this University and its faculty as well as to enhance faculty morale.



Dr. Willis Moore's contributions to Southern Illinois University have been through many channels. He has contributed through the constructing of a high quality Philosophy Department, the building and maintaining of his own national reputation among philosophers, and for his stalwart stand for academic freedom and a truly democratic education for all of the people. These alone would qualify him for the Distinguished Service Award even without his notable accomplishments as a member of the Board of Trustees of Southern Illinois University.

#### Considerations Against Adoption

None is known.

#### Constituency Involvement

The Honorary Degrees Committee of Southern Illinois University at Carbondale has recommended to the Acting President this recognition and honor of Dr. Willis Moore.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Distinguished Service Award be awarded to Dr. Willis Moore at the May 17, 1980 Commencement of Southern Illinois University at Carbondale.

#### AMENDMENT OF AGREEMENT WITH SOUTHERN ILLINOIS UNIVERSITY FOUNDATION, SIUC [APPENDIX II CODE OF POLICY (B)(18)]

#### Summary

This matter proposes certain amendments to the master contract between the Board of Trustees and the Southern Illinois University Foundation and amendment of the Code of Policy to reflect those changes.

#### Rationale for Adoption

The master contract with the SIU Foundation was approved by the Board of Trustees at its February 1974 meeting and has served to govern the relationship between the University and the Foundation since that time. The agreement serves to describe and define the various responsibilities and duties of the Foundation in aiding the University in meeting its educational, research and service goals and missions, and also provides for the manner of payment to the Foundation by the University for the services performed by the Foundation.

It is felt the proposed changes will serve to more closely reflect the current relationship between the University and the Foundation and to clarify the responsibilities of each. Specific changes include elimination of reference to a specific amount to be paid by the University and providing instead that the parties will agree in writing from time to time as to the annual consideration to be paid by the University for the Foundation's services. The President, SIUC, will be authorized to determine the annual amount to be

expended by the University and to execute addenda to the agreement to reflect any changes in such amount. This will allow adjustment of the annual consideration as conditions require without the necessity of bringing the agreement back to the Board for approval each time. It should be pointed out that this change reflects actual practice since 1976. The agreement was so amended at that time by University and Foundation officials but through oversight was apparently not presented to the Board at that time.

Additional changes in language are proposed in order to reflect more closely current administrative practice and to require consultation on matters performed by the Foundation for the benefit of the University. The agreement with the changes as proposed does not represent any significant change in the current relationship between the University and the Foundation but is proposed at this time in order to update the contract and to provide review and approval by the Board of the same.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The proposed changes have been reviewed by and are recommended for approval by the Director of Development, the Vice-President for University Relations, the SIUC and Board Legal Counsel, and the Acting President, SIUC. The proposed amendments to the agreement were considered and approved by the Board of Directors of the SIU Foundation on November 17.

This matter being primarily an administrative concern, involvement of constituency heads was not deemed to be necessary.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the agreement between the Board of Trustees and the Southern Illinois University Foundation, Appendix II Code of Policy (B)(18) be and is hereby amended as attached, and the President of Southern Illinois University at Carbondale is hereby authorized to execute the said agreement in the name of the Board and to take any other action as may be required from time to time in the implementation of the terms of this agreement.

AGREEMENT BETWEEN SOUTHERN ILLINOIS UNIVERSITY BOARD OF TRUSTEES  
FOR SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE AND  
THE SOUTHERN ILLINOIS UNIVERSITY FOUNDATION

#### AGREEMENT

THIS AGREEMENT, entered into as of the 1st day of January, 1980, between the BOARD OF TRUSTEES OF SOUTHERN ILLINOIS UNIVERSITY, a body politic and corporate of the State of Illinois, "University," and the SOUTHERN ILLINOIS UNIVERSITY FOUNDATION, an Illinois not-for-profit corporation, "Foundation."

Witness that:

WHEREAS, The Foundation was established as a separate corporate entity and does exist for the principal purpose of aiding and assisting the University in achieving its educational, research and service goals by providing the fiscal means and management procedures that allow the University to carry on instructional, research and service activities not normally provided by State appropriations, and by enabling the University to attract and capitalize on educational, research and service enterprises for its students, faculty, staff, and local constituency; and

WHEREAS, The Foundation assists in supporting the University by providing scholarships, loans and grants, patent and copyright assistance, leasing property, and receiving and holding gifts made for the use of the University; and

WHEREAS, The Foundation and the University have cooperated to meet the educational, research and service goals and responsibilities of the University; and

WHEREAS, The Foundation and the University desire to continue cooperative efforts directed toward enhancing and expanding the educational, research and service goals and capabilities of the University at Southern Illinois University at Carbondale.

NOW, THEREFORE, WITNESS THIS AGREEMENT:

1. The Foundation agrees:

- a) To solicit, receive and accept gifts of property, real or personal, financial or otherwise, to be used for and on behalf of the University at Carbondale, its faculty, students and staff and to administer such gifts according to the terms specified by the donor. In the event the donor does not specify the terms for which the gift shall be used, then the Foundation shall administer and use the gift for the benefit of the University.
- b) To solicit and apply for various non-governmental research and service grants as may be designated from time to time by the University and manage each research and service grant according to the terms of the grant.
- c) To act, upon request, as the agent for the University in obtaining patents and copyrights on inventions and works developed by the University, its faculty, staff and students, in accordance with the University Patent and Copyright Policy, and to market such inventions and works by contracting with such firms as directed by the University, in order to secure for mankind the full benefits of research and investigations made by the University. Any monies derived through the marketing of any inventions or works shall be divided in accordance with the University Patent and Copyright Policy, and any monies obtained by the Foundation shall be used exclusively for the educational, research and service goals



and policies of the University as directed by the President of the University.

- d) To keep the University advised of any and all monies, funds, and gifts of property that are available through the Foundation for use by the University in its educational, research and service goals.
- e) To act as depository and receiving agent for specified funds and gifts received by the University as part of its development effort and to invest and expend those funds as directed by the President of the University.
- f) To consult on a regular basis with the University administration concerning acts to be performed hereunder for the benefit of the University and to do any and all other things requested by the University and agreed to by the Foundation in the furtherance of the educational, research and service missions of the University.

2. The University agrees to provide the Foundation with appropriately furnished and equipped space and computerized accounting service and to pay to it or expend for its benefit an annual sum which will be agreed to from time to time in writing between the Foundation and the President of Southern Illinois University at Carbondale, including agreed upon Foundation administrative costs, as consideration for the services herein agreed to be performed by the Foundation.

3. The parties mutually agree:

- a) That the term of this agreement shall begin on January 1, 1980, and extend through June 30, 1980, and shall continue thereafter from year to year unless either party shall give notice of termination to the other party in writing at least ninety (90) days prior to the expiration of the original term or any extended term of this agreement. The Foundation shall continue to administer the grants and contracts in effect at the time of the termination of this agreement, or, in the alternative, provide for the orderly transfer of such responsibility to the University.
- b) That this agreement, or any extension thereof, may be terminated by either party, and thereby vitiate any responsibility under this agreement, by first giving the other party ninety (90) days prior written notice of intention to terminate. In the event this agreement, or any extension thereof, is terminated by either party, any unearned monies prepaid by the University for services to be rendered for it by the Foundation, shall be returned to the University pro rata within fifteen (15) days of the termination.
- c) That this agreement may not be assigned without prior written consent of both of the parties.

- d) That specific projects or actions may be agreed on between the parties in writing, identified as addenda to this agreement and when executed by the parties and attached to this agreement, shall constitute a portion of this agreement as though originally contained herein.

IN WITNESS WHEREOF, The Parties have caused this agreement to be executed by their duly authorized representatives as of the day and year first above written.

BOARD OF TRUSTEES OF  
SOUTHERN ILLINOIS UNIVERSITY

ATTEST:

By \_\_\_\_\_  
Hiram H. Lesar, Acting President  
Southern Illinois University  
at Carbondale

\_\_\_\_\_  
Assistant Secretary

SOUTHERN ILLINOIS UNIVERSITY FOUNDATION

ATTEST:

By \_\_\_\_\_

\_\_\_\_\_  
Secretary

PROJECT APPROVAL AND SELECTION OF ARCHITECT:  
REPLACEMENT OF WATER PIPING, ALLEN HALL, SIUC

Summary

This agenda item requests project and budget approval for the replacement of the domestic water piping in Allen Hall, University Park Residence Halls, SIUC.

Funding for this project will come from the East Campus Operations-Business account. State funds will not be required.

Drawings and specifications will be done in-house by the Physical Plant Engineering Services. The engineer's estimated cost for construction and contingency is \$270,000.

Rationale for Adoption

The University Park Residence Halls housing area is composed of one 17-story dormitory for women, Neely Hall; three 3-story "Triads" dormitories for men, Allen Hall, Boomer Hall, and Wright Hall; and the dining/commons building, Trueblood Hall. They were first occupied in September, 1965. In an

effort to lower construction costs, galvanized steel pipe was used for all domestic hot and cold water lines. Unfortunately, galvanized steel reacts strongly with minerals in the water. These minerals collect on the inside of the pipe in an ever-thickening layer, thereby restricting the flow of water to a fraction of the normal volume. The most practical method of correcting this problem is to replace the galvanized steel pipe with copper pipe. The copper pipe does not react with the water borne minerals.

The problem of excessive mineral deposits was first recognized in Neely Hall. On June 13, 1974, the Board of Trustees gave project approval to replace the Neely water piping, and contracts were awarded in two phases on May 8, 1975 and on March 11, 1976.

The problem of mineral deposits has now reached the critical stage in the Triads and in the dining/commons building. Because the problem is greatest in Allen Hall, and because adequate funding is not yet available in the dormitory reserves, the replacement of water piping in the remaining two Triads and the dining hall will be phased over the next several years.

#### Considerations Against Adoption

University officers are aware of none. This project does not require state funds.

#### Constituency Involvement

Because this project is primarily a matter of building maintenance in an area not supported by state funds, the constituency heads per se were not involved. This project has had the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of Facilities Planning, and the Director of the Physical Plant, SIUC.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the domestic water piping in Allen Hall, in the University Park Residence Halls housing area, SIUC, be and is hereby approved at an estimated total cost of \$270,000.
- (2) Funding for the contract and contingency of this project shall be from the East Campus Operations-Business account.
- (3) Upon recommendation of the Architecture and Design Committee, authorization for use of Physical Plant personnel for architectural and engineering work is granted.
- (4) The Acting President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.



PROJECT APPROVAL, SELECTION OF ARCHITECT, AND AUTHORITY FOR  
APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:  
REMODELING, ELECTRON MICROSCOPY CENTER, PHASE III, SIUC

Summary

This agenda item requests project and budget approval for additional remodeling work on the ground floor of the J. W. Neckers Building, Section B, to accommodate the Electron Microscopy Center, SIUC. It further requests that members of the Executive Committee be authorized to approve the plans and specifications upon recommendation of the Architecture and Design Committee, and to award contracts for the work.

Funding for this project will come from state appropriations through the Academic Affairs General account.

The engineer's estimated cost plus contingency is \$100,000. Permission is sought for plans and specifications to be done in-house by the Physical Plant Engineering Services.

Rationale for Adoption

Electron microscopes are used primarily by faculty and students in the biological sciences as an invaluable research technique for qualitative and quantitative analysis of varied biological and inorganic materials. The Center was originally established in 1971, and was housed in the former animal holding building south of Lindegren Hall. The knowledge of electron microscopy and the versatility of its application have caused such dramatic increases in its usage that the present facility places inordinate restrictions on the various research programs and limits the time and space available for instruction and training in the use of the scopes.

The project to improve and enlarge the facilities of the Center has been a high priority item for several years. Capital funds were requested in the FY-76, FY-77, FY-78, FY-79, and FY-80 RAMP Capital Requirements, but none of the requests materialized.

Because of the high demand by faculty and students for these services, and because capital funding was not available, the University initiated a phased remodeling program in the Neckers Building to make use of funding as it became available. In FY-78, \$19,190 was spent for electrical improvements and \$22,505 was spent for enclosing two rooms to house new scopes. As such, these two projects represented the first phase of the remodeling.

On May 10, 1979, the Board of Trustees gave project approval for a second phase of remodeling at an estimated cost of \$73,000. Unfortunately, the bids for this work were 28 percent above the estimate at \$93,698. This caused the University to reject the general and electrical bids and to recommend the award of the ventilation and piping contracts only. The Board awarded these two contracts at its July 12, 1979 meeting.

Phase III of the remodeling provides for the general and electrical work that was dropped from the second phase, and it also provides for fully remodeling the remaining floor space.

Under normal procedures, the award of contract would be brought to the Board of Trustees in January, but the Board does not meet that month. Because this work is within the building, and because the construction business is normally at a low point during the severe winter months, the University anticipates an advantageous bidding position if contracts can be awarded in December by members of the Executive Committee.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This project has had the involvement and recommendation of the Vice-President for Academic Affairs and Research, the Associate Vice-President for Research and Dean of the Graduate School, the Director of the Office of Research Development and Administration, the Advisory Committee for the Electron Microscopy Center, the Vice-President for Campus Services, the Director of the Physical Plant, the Director of Facilities Planning, and many faculty and students who use the electron microscopes.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Phase III of the project to remodel the ground floor of the J. W. Neckers Building, Section B, for the Electron Microscopy Center, be and is hereby approved at an estimated total cost of \$100,000.
- (2) Funding for the construction and contingency of this project is to come from state appropriations through the Academic Affairs General account.
- (3) Authorization for use of Physical Plant personnel for architectural and design work is granted upon recommendation by the members of the Architecture and Design Committee.
- (4) Members of the Executive Committee of the Board be and are hereby authorized to approve plans and specifications and to award a contract in connection with the project herein approved, contingent upon approval of plans and specifications by the members of the Architecture and Design Committee.
- (5) The Acting President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL, APPROVAL OF PLANS AND SPECIFICATIONS,  
SELECTION OF ARCHITECT, AND AWARD OF CONTRACT:  
REMODELING, THERAPY CENTER, TOUCH OF NATURE, SIUC

Summary

This agenda item requests project approval, approval of plans and specifications, selection of architect, and award of contract for remodeling work in the Therapy Center building located at the Touch of Nature Environmental Center on Little Grassy Lake, SIUC.

Funding for this project comes to the University from the Illinois Department of Conservation for purposes of maintenance, repair, and general improvements at the Touch of Nature. The University account is Continuing Education Miscellaneous.

Plans and specifications have been prepared in-house by the Physical Plant Engineering Services. The engineer's estimate for this contract and contingency is \$37,000. In addition, building materials have been previously purchased and stored through this same account. It is estimated that approximately \$19,000 worth of these materials will be used on this project for an estimated total project cost of \$56,000.

Rationale for Adoption

On September 1, 1978, SIUC executed a lease agreement between the Board of Trustees and the State of Illinois Department of Conservation. The lease provides that certain facilities at the Touch of Nature would be leased to the Department of Conservation to provide housing for the Illinois Young Adult Conservation Corps. The Touch of Nature is the first residential site in Illinois for this federally funded program. In return for the leased facilities, \$93,625 is to be paid to SIUC over a period beginning August 14, 1978 and extending to September 30, 1980.

On November 9, 1978, the Board gave its approval to utilize these rental funds exclusively for purposes of maintenance, repair, and general improvements at the Touch of Nature. This project will provide extensive remodeling in the building identified as the Therapy Center at Camp #2. The building was last used for physical therapy in the early 1960's. The remodeling will change the building from a seldom used cabin, suitable for summer use only, into an 18-person dormitory suitable for year-round usage.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Vice-President for Academic Affairs and Research, the Dean of the Division of Continuing Education, the Director of the Touch of Nature Environmental Center, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.



Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to remodel the building formerly identified as the Therapy Center at Camp #2, Touch of Nature Environmental Center, SIUC, be and is hereby approved at an estimated cost of \$56,000.
- (2) Funding for these contracts and the contingency shall be from the Illinois Department of Conservation through the Continuing Education Miscellaneous account.
- (3) Final plans, working drawings, and specifications are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with IV Bylaws 1, contingent upon favorable recommendation of the Architecture and Design Committee.
- (4) Authorization to use Physical Plant personnel for architectural and design work is granted.
- (5) A contract in the amount of \$16,583 be awarded to J. E. & R. Construction Company, Cypress, Illinois, for the general construction work.
- (6) A contract in the amount of \$10,360 be awarded to Weller's Inc., Carbondale, Illinois, for the plumbing work.
- (7) A contract in the amount of \$7,262 be awarded to Carbondale Electric Company, Carbondale, Illinois, for the electrical work.
- (8) A contingency in the amount of \$2,795 be and is hereby approved.
- (9) The Acting President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Saal moved the reception of Reports of Purchase Orders and

Contracts, October, 1979, SIUC and SIUE; the reception of an Information Report:

Approval of Plans and Specifications and Award of Contracts by the Capital

Development Board: Remodeling for Handicapped - Phase I, Woody Hall Elevator,

SIUC; the ratification of Changes in Faculty-Administrative Payroll - Carbondale,

and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of

Minutes of the meeting held November 8, 1979; Policy on Refund of Tuition and Fees, SIUE [Amendment to IV Code of Policy C]; Approval of Plans and Specifications and Authority to Award Contracts: Installation of Capital Equipment, Environmental Resources Training Center, SIUE; Recommendation for Honorary Degree, SIUC; Recommendation for Distinguished Service Award, SIUC; Amendment of Agreement with Southern Illinois University Foundation, SIUC [Appendix II Code of Policy (B)(18)]; Project Approval and Selection of Architect: Replacement of Water Piping, Allen Hall, SIUC; Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contract: Remodeling, Electron Microscopy Center, Phase III, SIUC; and Project Approval, Approval of Plans and Specifications, Selection of Architect, and Award of Contract: Remodeling, Therapy Center, Touch of Nature, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Acting President Lesar noted for the record that Ambassador McHenry had agreed to accept the honorary degree at the SIUC commencement on May 17, 1980, but if he were unable to appear on that date due to the nature of his job, the degree would be awarded to him at another time.

Under Reports and Announcements by the Acting President, SIUE, Acting President Lazerson announced that SIUE would be closed from December 22 through January 1, 1980. During that time there are two regular working days; one will be taken as a vacation day and the other will be given with pay. He reported that there was almost overwhelming support on the campus for this move but there were some people who were not totally happy with the idea. Nevertheless, he said that it was in the best interest of the University.

Acting President Lazerson announced with great pride that the SIUE Cougar soccer team had won the NCAA Division I national soccer championship at Tampa, Florida. He mentioned the fact that it was truly a team victory in that every member of the team played a significant effort in winning the championship. He wanted to pay special attention to Coach Guelker, Assistant Coach Benben, to the parents of the players who were truly a moveable rooting section, to the alumni, to our cheerleaders, and to the Chancellor who was present and also egged the team on.

Chairman Rowe said that on behalf of the Board he had sent a telegram to the coach and the team, and it was a magnificent way to call attention to one of our splendid universities.

Chancellor Shaw said that the real key to the success of the soccer team was Acting President Lazerson's inspiring locker room speech before the match started.

The following matter was presented:

ALCOHOLIC BEVERAGES POLICY  
[AMENDMENT TO I CODE OF POLICY E AND TO VIII CODE OF POLICY C]

Summary

Within the limits of applicable laws and regulations and pursuant to Board established standards, this proposal is to delegate to the Presidents the authority to promulgate campus regulations concerning the sale, delivery, possession, use or consumption of alcoholic beverages.

Rationale for Adoption

The laws concerning consumption and possession of liquor by underage persons have recently undergone changes which result in an increased number of students being forbidden such consumption or possession. The potential for students who are authorized to have liquor to supply it to underage students is thereby increased, as is the possibility of legal liability and parental criticism for not minimizing such illegal activity by proper supervision. Regulations dealing with student drinking must at least for a time be experimental and capable of prompt adaptation to observed effectiveness.

The laws prohibiting sale or delivery of liquor in state-controlled buildings has also been amended to permit sale or delivery in a facility in which "conference and convention type activities" take place on campus. The



amendment did not define such facilities except by means of the quoted phrase. Only experience will indicate what facilities may feasibly utilize this exception and only over time will the legal definition of such activities develop. Regulations dealing with conferences and conventions must also be experimental and promptly adaptable at least for a time.

In both cases the criteria to which alcoholic beverage regulations must adapt themselves are dictated by local conditions. It therefore seems appropriate that the regulations be promulgated locally rather than centrally, as well as necessitous that local officials be able to act promptly to alter them as circumstances may suggest.

#### Considerations Against Adoption

The Board will no longer have absolute prior control in a field where legal jeopardy is relatively frequent and extensive.

#### Constituency Involvement

As a matter of administrative relations between the Board and its executives, prior constituency involvement was not deemed necessary. Constituencies will of course be involved in arriving at the substance of the campus regulations to follow.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That I Code of Policy E be and is hereby amended by adding thereto Section 6 to read as follows:

##### 6. Alcoholic Beverages Policy

- a. Each President is hereby authorized to develop regulations for his campus complex dealing with the sale, delivery, possession, use or consumption of alcoholic beverages.
- b. Such regulations and any amendments thereto shall become effective when approved by the Chancellor.
- c. Such regulations shall prescribe the scrupulous adherence to all applicable laws and regulations, shall promote the decorum and academic atmosphere of the campus and discourage overindulgence in liquor, shall provide for the protection and supervision of underage students to the extent feasible but shall disavow any express or implied assumption of liability for failure to do so, and shall provide that a conference or convention for purposes of such regulations means and includes only gatherings organized and developed principally for persons other than students and employees under the jurisdiction of the President who promulgates the regulations.
- d. That nothing herein shall be interpreted to require that alcoholic beverages must be allowed on any property under the control of any President.

BE IT FURTHER RESOLVED, That on the effective date of the first set of regulations for SIUC, VIII Code of Policy C-8 is repealed; and on the effective date of the first set of regulations for SIUE, VIII Code of Policy C-9 is repealed.

Chancellor Shaw explained that recent statutory amendments required that we update policies pertaining to alcoholic beverages. He said that the law making the legal age 21 again tended to increase the number of students subject to controls which heretofore did not exist. A second change, he explained, permits the sale or delivery of alcoholic beverages on the campus in facilities in which conferences or convention-type activities take place, and that this required further definition than that which was provided by the law. He said that the policy being suggested permitted the campuses to develop alcoholic beverages policies which would meet their unique needs; the policy established a general framework under which institutional policies may be developed, and it also indicated that campus policies were subject to the approval of the Office of the Chancellor. It was his intention that the policies would be circulated to the Board after approval on the campuses and in the Office of the Chancellor. After discussion as to the time involved, it was the consensus of the Presidents that the campus policies would be ready by February.

Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

INTERNAL AUDIT POLICY  
[AMENDMENT TO I CODE OF POLICY C]

Summary

This matter proposes that the Chancellor, as the chief executive officer of Southern Illinois University, be assigned the responsibility for the development and implementation of an internal audit program.

### Rationale for Adoption

State law requires that agencies designated by the Governor develop a "program of internal audit" and that "internal auditing have at its head an internal auditor . . . who is responsible to the chief executive officer . . . ." Southern Illinois University is one of the agencies so designated by the Governor. The Board's approval of the new governing administrative structure of the University included the formal designation of the Chancellor as the University's chief executive officer. The formal delegation of authority and responsibility from the Board to the Chancellor for the establishment of a program of internal audit will clarify the means by which conformity to a statutory requirement will be achieved.

The Chancellor envisions the development of an audit program to be undertaken in cooperation with the Presidents, allowing for the suggestions of Chancellor's Staff and the Universities' internal audit staffs. It is anticipated that the actual conduct of internal audits will be undertaken by the Universities' Directors of Internal Audit under the direction of the Universities' Presidents.

### Considerations Against Adoption

None have been identified.

### Constituency Involvement

There have been preliminary discussions with the Presidents about the development of an internal audit plan, and they have in turn reviewed these possibilities with their respective internal audit staffs. The implementation of statutory requirements as proposed in this matter does not lend itself to constituency involvement.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That I Code of Policy C be amended by the addition of the following as subsection 8:

#### 8. Internal Audit Policy

- a. The Chancellor of the Southern Illinois University System as the chief executive officer of Southern Illinois University is responsible for the development and implementation of a program of internal audit.
- b. The Chancellor will promulgate guidelines which give direction to the overall internal audit function of the University; these guidelines, as they are developed and amended, will be shared with members of the Board of Trustees.

Chancellor Shaw explained that this matter provided for the Chancellor to be responsible for the development and implementation of an internal audit program. He said that this policy was necessary to comply with state law and



recommendations made as a result of external audits and also to insure adequate Board oversight and to provide a general direction for the internal audit function. He said that he would work with the Presidents in developing a program, and he would envision the actual conduct of internal audits to be undertaken by each University's Director of Internal Audit under the direction of the University's Presidents. He said that the Chancellor's involvement would be at the planning stage and in the receipt of audits undertaken. He said that like the alcoholic beverages policy, he did not envision a tremendous bureaucratic structure being set up to implement this policy.

Mr. Elliott commented that this was a step that needed to be taken, especially in view of our changes in the internal structure. He would like to suggest that the Chancellor give further study, possibly with input from the Chairman of the Board and others, to the role of the Board in the internal audit function. The Board had authorized a System Internal Auditor who would be directly responsible to the Board but that position was never implemented. He thought that the Board should have some involvement in the internal audit further than it has had in the past and he would be glad to have input from the Chancellor after this matter has been studied.

Chairman Rowe said that in modern management the function of an Audit Committee was probably very shortly going to be mandatory for corporations who have to file with the SEC. He did not know what the staff was thinking at this point of time on an Audit Committee, but he thought that the Architectural and Design Committee had been very helpful in screening a number of items and maybe an Audit Committee would do a better job of being current on the internal audit function rather than trying to do it as a whole Board.

Mr. Van Meter agreed and said that the Architectural and Design Committee was functioning without interfering in the orderly processes of each

of the Universities and there was a certain amount of comfort that we have involvement and know what was going on.

Chancellor Shaw said that it was troublesome to determine whether there should be a Board Audit Committee, and if so, what does it do, and if not, how do we guarantee that there be an oversight beyond the Chancellor himself. He would be pleased to hear the thoughts of the other Board members on this matter.

Chairman Rowe said he had a pamphlet entitled, The Audit Committee, the Board of Trustees of Nonprofit Organizations and the Independent Accountant, published by Price Waterhouse that he wished to distribute to the members of the Board, the Presidents, and the Chancellor.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

At this point of time, the Chair recognized Dr. Jo Ann Boydston, Chairperson of the SIUC Presidential Search Committee.

Dr. Boydston said that the SIUC Presidential Search Committee was organized on the first of November, and since that time has been meeting at least once a week. When the committee was not meeting, the individual committee members were doing considerable homework in an attempt to get the two basic documents ready before the Christmas break. She said that these documents were those that were suggested by the Chancellor in his initial charge to the committee: a set of operating policies and procedures and a prospectus that will be sent to candidates for the position. She explained that the prospectus consisted of three parts: a description of Southern Illinois University at Carbondale, a description of the duties of the President and his relation to the Office of the Chancellor, and a set of criteria for evaluating the qualifications of the candidates for President of SIUC. She explained how the committee had attempted

to get nominations of qualified black and female candidates for the position. She said that as of December 13, the committee had received 29 nominations. She stated that a deadline for receiving applications had been set for February 1, and that kind of schedule would enable the committee to digest the results of the interviews and make its recommendation to the Chancellor by June 1.

Under Reports and Announcements by the Chancellor of the Southern Illinois University System, Chancellor Shaw commented that Dr. Boydston had done an outstanding job in moving very rapidly but effectively in getting the operating policies and prospectus developed. The Chancellor will send to the members of the Board the operating policies he had approved, and when the prospectus had been approved, he would also send them a copy.

Chancellor Shaw said that on December 10, he had received the last of the recommendations for persons to serve on the SIUE Presidential Search Committee. He would review those recommendations and announce to the University community the members of that committee. He would then set a date for meeting with the committee in order to outline its charge and then ask that the committee select a chairperson. He said he would like to have this meeting before the Christmas vacation.

Chancellor Shaw said that he had heard the Board's suggestion about the fringe benefit study, and he would take a good look at what other systems were doing in this area and report back to the Board.

The following matter was presented:

INCREASE IN RESIDENCE HALL RATES AND APARTMENT RENTALS, SIUC  
[AMENDMENT TO IV CODE OF POLICY B-7]

Summary

This matter seeks an increase in residence hall rates and apartment rentals for all University housing, with the exception of Evergreen Terrace. The proposed increases would become effective with the Fall Semester, 1980, for residence halls and on August 1, 1980 for apartment rentals.



### Rationale for Adoption

The proposed increases are necessary to provide a balanced budget for FY-81 operations. Occupancy is expected to continue at the same high levels experienced in recent years. Inflation and the issuance of the recent Series K bonds will result in increased operational expense.

Series K bonds were issued in FY-79 to provide funds for air-conditioning University Park - Triads and Thompson Point residence halls. This improvement was planned as a benefit of the cost savings from the advance refunding Series A through J bond issues, which resulted in a net decrease of typically \$400,000 per year in SIUC housing debt service requirements. The Series K bonds will increase the annual debt service requirements for SIUC housing by \$550,000. The timing of the refinancing of the bonds resulted in a partial savings in FY-78 and an additional savings in FY-79. This temporary savings before the impact of payments on the Series K bonds did permit SIUC housing to operate with no rate increase for FY-79 and only a small increase for FY-80.

The total debt service requirements of \$550,000 for the Series K bonds must be paid in FY-81 from operating funds of SIUC housing.

In planning the rate increase for FY-80, an assumption was made that salaries would be increased by six percent. The actual increase, as determined by the state, was eight percent. An additional eight percent salary increase is being projected for FY-81. This requires a budget increase of ten percent to accommodate the two percent from FY-80 and the eight percent for FY-81.

The minimum wage will increase to \$3.10 per hour in 1980 and will increase to \$3.35 in 1981. This eight percent increase is the last of the currently legislated increases in the minimum wage.

A price increase of 14 percent has been projected for utility expense. Further, utility expense is expected to increase by \$110,000 due to the installation of additional air-conditioning.

Food prices and other costs of operation are projected to increase by six percent due to continued inflation.

The above increases, along with building, equipment, and grounds maintenance projects could justify a substantially larger increase than is being requested. Cost effectiveness measures are being used to hold the increase to a minimum. Efforts will be made to reduce the salary and wage base through personnel reductions where possible. Compliance with federal energy guidelines and a continuing effort to conserve energy should help to reduce utility consumption.

Certain maintenance projects will have to be delayed or reduced in scope in order to achieve the budget projected for FY-81. The reduction of available reserves in recent years has resulted in a greater expenditure of current operating funds for major repairs than would otherwise have been the case. To what extent repairs should be made or postponed is a difficult management decision when balanced against the desire to hold housing rates as low as possible. The administration believes that the proposed increases represent an optimum balance, perhaps weighted on the side of lower rates.

Housing rates for FY-80 are fourth highest among Illinois public universities, after having been second highest for several years. Although rates have not yet been set by the other universities for FY-81, it is hoped that this favorable position can be retained even with the proposed increase.

It should be noted that the \$6.60 increase in the Bond Retirement Fee, proposed separately, simply replaces the reallocated use of retained tuition funds and does not result in any increased net revenue to the Housing operations.

Rent increases for Elizabeth and University Court apartments are needed to cover projected deficits. These units are not part of the funded debt operation and have no other source of revenue than rental income.

#### Considerations Against Adoption

There are three primary considerations which could be raised. One is that the proposed increases should be reduced because increased educational expenses may be a barrier to further education for some students.

The second is that the proposed increases should be raised further so that fewer maintenance projects would be postponed, reducing the risk of serious deterioration of the facilities and the concomitant increased future expense over what might presently be required.

The third consideration might ask why the cost of the Series K bonds should be shared by residents in areas already air conditioned. The response to this consideration is that housing rates have been established at a uniform rate for comparable living conditions, independent of the actual debt service or operating experience of any given area in any given year. In anticipation of the current air-conditioning project, the rates for FY-80 were equalized last year for all single student residence halls on the basis that they would all be comparable facilities.

#### Constituency Involvement

This matter has been distributed to the campus constituencies for their awareness and response.

The Housing staff has met with each of the Councils in the respective residence areas to inform them of the proposed increases and to answer their questions. The Vice-President for Student Affairs has presented this matter at meetings of the Undergraduate Student Organization and the Graduate Student Council.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University housing as required by Bond Resolutions of the Board, shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that IV Code of Policy B-7 be and is hereby amended to read as follows:

- a. Schedule of rates for University-operated single student housing at SIUC effective Fall Semester, 1980:

<u>Room and Board Rates</u>	<u>Semester Rate</u>
Brush Towers	\$896
Thompson Point	896
University Park	896

Single Room Increment

Increment to be added to semester rate of resident desiring a single room	\$250
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Room Rates

Small Group Housing	\$408
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- b. Schedule of rates for University-operated apartment rental housing (includes utilities) at SIUC effective August 1, 1980:

	<u>Monthly Rate</u>
Southern Hills	
Efficiency - Furnished	\$156
One-Bedroom - Furnished	173
Two-Bedroom - Unfurnished	180
Two-Bedroom - Furnished	186
Evergreen Terrace Apartments*	
Two-Bedroom - Unfurnished	\$168
Three-Bedroom - Unfurnished	183
Elizabeth Apartments	\$180
University Courts	\$200

\*Rates subject to approval of the SIU Foundation (Carbondale) and the Federal Housing Administration.

After a brief discussion, Mr. Norwood moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:



INCREASE IN BOND RETIREMENT FEE, SIUC  
[AMENDMENT TO IV CODE OF POLICY B-2 AND B-21]

Summary

This matter seeks an increase in the Bond Retirement Fee of \$6.60 for each full-time student to compensate for the scheduled reduction of retained tuition funds available for use in the funded debt operations. With this action, 5/9ths of the funds authorized from tuition retained to support the SIUC Student Center and Housing operations will have been replaced by funds generated from the Bond Retirement Fee.

Rationale for Adoption

At the March 1979 meeting of the Board, action was taken to establish the Bond Retirement Fee at \$26.40 to compensate for the reduced availability of retained tuition for use by the funded debt operations (University Housing and the Student Center). This action was in response to budgetary constraints imposed by the Illinois Board of Higher Education. At that time it was noted that the IBHE constraint included the phased reallocation of all remaining retained tuition resources away from the funded debt operations over a six-year period. FY-81 will be the second year of this reallocation.

A \$6.60 increase in the fee will generate \$263,500 at current enrollment levels to compensate for the reduction in available retained tuition funds for FY-81.

The funds generated by the Bond Retirement Fee do not increase the net resources available to the funded debt operations, but simply release an equivalent amount of funds which are then appropriated to the state operating budget of the University. This fee has been characterized as a form of tuition increase since the net effect is to increase the University's income fund appropriation in much the same manner and for the same purposes as would be accomplished by a tuition increase.

Considerations Against Adoption

The administration continues to hold that the use of retained tuition should be restored to the funded debt operations in compliance with the covenants to the bondholders and as authorized by existing legislation and by action of this Board.

Constituency Involvement

The matter of establishing this fee was widely shared and discussed in depth with the campus constituencies last year. At that time it was pointed out that an increase would be sought this year, and probably for the next four years, unless the IBHE changes the position it has taken on this matter.

Notice of an intent to seek this increase was shared with the FY-80 student leadership on May 30, 1979, through a memorandum from the Vice-President for Student Affairs, SIUC. The matter has also been discussed with student leaders and groups at various times since then. A draft of this resolution was shared with the campus constituencies in late September.

The undergraduate and graduate student constituencies voted last year to oppose this matter. It is anticipated they will continue to oppose this fee increase. Also last year, the Student Center Board and the University Housing Liaison Committee voted to support this concept as the means of meeting the constraint imposed by the IBHE. As stated in the Considerations Against Adoption, the administration also opposes this method of funding by the state, but finds this to be the best of available choices under present conditions.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Fall Semester, 1980, IV Code of Policy B-2 be amended to show the following schedule for the Bond Retirement Fee:

<u>Hours</u>	<u>Bond Retirement Fee</u>
1	\$ 2.75
2	5.50
3	8.25
4	11.00
5	13.75
6	16.50
7	19.25
8	22.00
9	24.75
10	27.50
11	30.25
12 or more	33.00

BE IT FURTHER RESOLVED, That IV Code of Policy B-21 be amended to read as follows:

21. Commencing with the Fall Semester, 1980, a Bond Retirement Fee of \$33.00 per semester shall be collected from each full-time student. Monies collected from this fee shall be deposited with the University Treasurer to compensate for the partial loss of available retained tuition fees pledged in support of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds. Proceeds from this fee shall be applied toward those purposes within the Student Center and University Housing for which retained tuition funds are authorized. All use of revenue from this fee shall be restricted to those revenue bond operations located on the Carbondale campus.

The Chair recognized Mr. Gary Brown, President of the SIUC Graduate Student Council, who said that the Bond Retirement Fee was only challenged by athletics for the honor of being the single most hated fee on the campus. He

said the fee was not a response to inflationary pressures; it does not improve the quality of academics at our campus, and it does not prevent further increases in other fees and charges. He stated that the fee does allow the IBHE to sidestep the Legislature in its unrelenting desire to increase tuition. As the Graduate Student Council pointed out last year, this fee was nothing less than a backdoor tuition increase. He said that if we must have a Bond Retirement Fee, let it at least be a reasonable one. He said that the Graduate Student Council wanted to go on record to request this Board and the Chancellor to renew their efforts to gain at least modest retrenchment by the IBHE. He said that the cost of auxiliary enterprises should, at the very least, be equally borne by the state.

After further discussion, Mr. Norwood moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

INCREASE IN STUDENT ACTIVITY FEE AND CHANGE OF  
FUNDING FOR STUDENTS' ATTORNEY PROGRAM, SIUC  
[AMENDMENT TO IV CODE OF POLICY B-2 AND B-14]

Summary

This matter seeks an increase of \$2.55 in the Student Activity Fee for full-time students. Of this amount, \$1.00 is to fund the Students' Attorney Program, \$.95 is to fund a program of campus safety, and \$.60 is to increase the funds available for student organizations and programming. This increase is partially offset by the proposed elimination of the current \$1.00, refundable, Students' Attorney Fee.

Rationale for Adoption

The Students' Attorney Program Fee was authorized by the Board at the May 1975 meeting, and guidelines for operation of the program were approved by the Board in December 1975 (VIII Code of Policy D-5). A refundable fee of \$1.00 per semester was established to support this program. Since that time the program has become well established with strong student support. The Students' Attorney, assisted by several law student interns, has provided legal advice and representation to a substantial number of students. The office has, in accordance with the program guidelines, also served to provide SIUC students with legal information in order to educate all students as to their rights and responsibilities. This has been accomplished through legal education workshops, lectures, newspaper articles, pamphlets, radio appearances, etc. The Board of



Directors for the program has taken an active and positive role in overseeing the policies and operation of the program and has sought to assure that the program is operative, both in representation of individual students and in its "preventive law" aspects, benefiting all students at SIUC.

During the past year the Board has discussed and adopted a position unfavorable toward the approving of mandatory refundable fees. In harmony with this sentiment of the Board and in recognition of the success of the Students' Attorney Program as an ongoing service and educational benefit to students, the administration proposes the elimination of the current refundable fee and a corresponding increase in the Student Activity Fee.

The \$1.00 portion of the Student Activity Fee, which is assessed in arithmetic proportion to credits of enrollment, is expected to generate \$40,000 annually, approximately the same revenue as is currently generated from the \$1.00 per person fee, net of refunds.

A \$.95 portion of the proposed increase in the Student Activity Fee is intended to fund a program of campus safety, including a night transit service, additional hours of Saluki Patrol duty in key areas of the campus, and other measures intended to increase the safety of the campus. This new program has developed from an experimental effort initiated by the Office of Student Affairs in the spring of 1978 in response to concerns expressed by students. Since that time there has been a continuing interest by the administration in finding the most cost-effective means for enhancing campus safety and responding to concerns. These efforts have been supported by the use of nonrecurring state funds. However, if the program is to be effective and stable, it must have a source of continuing financial support. The proposed increase is expected to provide \$38,000 for the program.

A \$.60 portion of the proposed increase is to provide additional funding in support of student organizations and programming. This proposed increase is expected to generate \$24,000. For the past two years consideration has been given by student leaders to such an increase to meet the increasing requests for funding from the many student organizations on campus. This fee has not been increased since the redefinition of the Student Activity Fee in the Winter Quarter, 1973.

Consequently, in the face of rising costs and no increase in the fee, student government has had a continuing decrease in purchasing power for student organizations and programming. Part of this loss has been made up through increased use of admission charges for some programming events.

#### Considerations Against Adoption

The only known objections that might be raised to the part of this matter relating to the Students' Attorney Program is an argument that a legal services program should not be funded through a mandatory fee. In view of the success of the program, its strong student support, and the educational benefits provided through the program to all students, it is felt that supporting the program through the Student Activity Fee is appropriate and desirable. It should also be noted in this context that more than 100 universities in the United States now have student attorney programs, a large number of which are funded through student activity fees.

A consideration against this method of funding a program of campus safety is the expectation that the state, rather than the students, should provide the resources for maintaining a safe environment on the campus. Campus safety is not a student organization nor a student programming activity--it is an obligation of the University which should be funded through state appropriated resources.

Constituency Involvement

This matter has been widely shared and discussed with the student leadership and has been shared with all campus constituencies.

The Board of Directors of the Students' Attorney Program has voted unanimously to support the proposed change relating to the funding of that program. This approval includes that of the representative from the Jackson County Bar Association. A copy of this proposed resolution has been sent to the representative of the Jackson County Bar Association and to the Illinois State Bar Association.

A student referendum last spring showed strong approval for the fee increase to support a program of campus safety.

The Student Body President, Vice-President, and the Student Senate are supportive of this matter.

The Graduate Student Council has also expressed support for this matter, with the reservation that the matter of campus safety is more appropriately a responsibility of the state.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Session, 1980, IV Code of Policy B-2 be amended to show the following schedule for the Student Activity Fee:

<u>Hours</u>	<u>Student Activity Fee</u>
1	\$ .65
2	1.30
3	1.95
4	2.60
5	3.25
6	3.90
7	4.55
8	5.20
9	5.85
10	6.50
11	7.15
12 or more	7.80

BE IT FURTHER RESOLVED, That IV Code of Policy B-14 be repealed and replaced by the following:

14. Commencing with the Summer Session, 1980, a Student Activity Fee of \$7.80 per semester shall be collected from each full-time student to be used in support of student activities and welfare.
  - a. Funds generated from a \$5.85 portion of this fee shall be used for support of student organizations and programming.
  - b. Funds generated from a \$1.00 portion of this fee shall be used to support the budget of the SIUC Students' Attorney Program. SIUC Students' Attorney Program will be found in Appendix VIII (D)(5).
  - c. Funds generated from a \$.95 portion of this fee shall be used to support a program of campus safety.
  - d. That portion of the funds generated from the full \$7.80 fee paid by the medical students at the Springfield facility shall be allocated to support student organizations and programming at that location.

Mr. Van Meter asked whether the funds generated from a \$.95 portion of this fee to be used to support a program of campus safety would continue to be collected after this year. Dr. Bruce R. Swinburne, Vice-President for Student Affairs, SIUC, replied that he thought it was more appropriate that the campus safety program be funded from state dollars rather than out of student fees, and he would like to see that portion of the fee removed in the future, if possible. Mr. Van Meter suggested that the Board be informed after a year as to whether this portion of the fee would continue for the support of a program of campus safety or whether that portion would be used for other purposes.

Mr. Van Meter moved approval of the resolution as presented with the understanding that the \$.95 portion of this fee be reviewed at the end of the year. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:



INCREASE IN ATHLETIC FEE, SIUC  
[AMENDMENT TO IV CODE OF POLICY B-2 AND B-9]

Summary

This resolution would increase the Athletic Fee charged to students enrolled in Southern Illinois University at Carbondale from \$20 to \$30 per semester for full-time students, commencing with the Summer Session, 1980. This increase would provide necessary financial assistance to the total intercollegiate athletic program at SIUC. Further, this increase would assist the University in accommodating the financial support necessary to handle the increased funding needs of the Women's Intercollegiate Athletic Program, as well as assisting in maintaining the present level of the Men's Intercollegiate Athletic Program.

Rationale for Adoption

In 1968, the Board of Trustees approved an Athletic Fee of \$10 per quarter (\$15 per semester) for the support of the Men's Intercollegiate Athletic Program. At the same time, the Board established and authorized NCAA scholarships for men's athletics at the level of 220 athletic awards. When the Association of Intercollegiate Athletics for Women was organized, the association was philosophically opposed to providing financial aid to female athletes; however, that posture was changed. In 1975, the current Athletic Fee of \$20 per semester was instituted with the intent of providing the necessary financial aid to female student athletes in keeping with the University's commitment to provide equal opportunity for athletic competition to the female students. The Board of Trustees established and authorized 108 AIAW scholarships. Today, interpretations of Title IX guidelines would require equal per student expenditures in recruitment and other measurable financial expenditures, such as lodging, travel, publicity, uniforms, and equipment.

The adjustment in funding to provide for women's athletics made in 1975 no longer meets the needs of our Women's Intercollegiate Athletic Program today. The revenue generated by the \$5 increase approved in 1975 is far less than that anticipated when the Board of Trustees approved it. The University has attempted to provide for these needs and the inflationary factor in the cost of administering athletic programs in the women's area by reallocating funds available to the men's athletic program which were generated by the initial \$15 fee. As can be seen in Attachment I, through this reallocation of student fees and other funds, the University has increased funding for the Women's Intercollegiate Athletic Program by 188 percent between Fiscal Years 1975 and 1980. During the same period funding for the men's program has increased by 50 percent.

The intercollegiate athletic programs at SIUC are at a point now that additional student support is desirable. It is essential that the Athletic Fee be of the magnitude that will provide sufficient support to these programs in order to afford equitable access for both male and female student athletes. The University is utilizing all available avenues to provide equal opportunity for male and female student athletes. Based upon current interpretations of Title IX, it is anticipated that a funding level of between \$750,000 and \$900,000 will be necessary for the women's program to insure this equal opportunity

without substantial cutbacks in both programs. The fee increase proposed will generate approximately \$400,000 which is necessary to ultimately bring the women's program to the desired funding level without endangering the present men's athletic program. A further requisite is that self-generated funds must be increased during the next two years to meet that desired funding level. In the event self-generated funds are not increased, it will be necessary to eliminate programs in both the women's and men's athletic programs.

Once equal opportunity has been achieved, the University has as a goal that both intercollegiate athletic programs increase self-generated funds in order to accommodate any future cost increases.

#### Considerations Against Adoption

With the extant, continuing inflationary trend, coupled with attendant increased costs in other areas, the effect upon students is an unwanted increased cost of \$20 per academic year. Accordingly, consideration must be given to the effect that such increase in student fees will have upon students. Whereas these increased costs will be borne for some students by increased financial aid, the same costs will be paid by students who are not recipients of such aid.

#### Constituency Involvement

A proposed student fee increase for intercollegiate athletics has been discussed with the Student Senate and the Graduate Student Council; and, in the fall of 1978, a student referendum regarding the proposed fee increase was voted upon by the student body. The students did not support a fee increase; however, they did support providing additional funds to the Women's Intercollegiate Athletic Program. Additionally, the proposed increase for the Athletic Fee has been discussed by the University Intercollegiate Athletic Committee, composed of faculty, staff, students, alumni, and area representatives. Their recommendation was to seek additional funds from all available sources.

After meetings with the Faculty Senate and the Student Senate, resolutions were passed in the spring of 1978 recommending that more equitable funding be made available to the Women's Intercollegiate Athletic Program. A resolution by the National Board of Directors of the SIUC Alumni Association opposed a 50/50 split of the Athletic Fee. At the same time, the resolution favored "... a gradual increase in the share of student fees given to the women's program so that, at some future date, parity will be achieved."

On October 10, the Student Senate of the Undergraduate Student Organization passed a resolution opposing any increase. The Graduate Student Council on October 17, 1979, passed a resolution opposing the proposed fee increase. They have subsequently reaffirmed their position in two other Council meetings on the following dates: October 31 and November 14, 1979.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Session, 1980, IV Code of Policy B-2 be amended to show the following schedule for the Athletic Fee:

<u>Hours</u>	<u>Athletic Fee</u>
1	\$ 2.50
2	5.00
3	7.50
4	10.00
5	12.50
6	15.00
7	17.50
8	20.00
9	22.50
10	25.00
11	27.50
12 or more	30.00

BE IT FURTHER RESOLVED, That the fourth paragraph of IV Code of Policy B-9 be amended to read as follows:

In order to provide a regularized source of funding for Men's and Women's Intercollegiate Athletic programs at Southern Illinois University at Carbondale, a fee of \$30.00 is established for each full-time student for each semester in attendance beginning with the Summer Session, 1980. Funds generated by the fee shall be distributed in a manner to provide equal opportunities for male and female athletes.

Acting President Lesar said that he had told the Board last month that there would be an audit made of the athletic accounts, and even though that audit was now in process, a thorough audit was going to take two or three months. He said that in the meantime, the Internal Auditor had made an analysis of the budget of the athletic department and of the effect that this proposed fee increase would have on it. He stated that the information had been made public, and it established the fact that the increase in the fee was necessary to keep the program at its present level. He also stated to the Board that there was a very complex philosophical and practical problem in that we needed to have a review of our total position with relation to Intercollegiate Athletics. He will take steps within the next month to appoint a broadly based committee representing all constituencies and alumni to look into these questions. He did not feel that this was a matter which could be decided in a very short time. He would estimate that it would take at least a year to get the information,



analyze it, and come to some sort of a decision as to what we ought to do. He stated that in the meantime, as the analysis by the Internal Auditor indicated, we do need to have this fee increase in order to continue at the present level; it seemed to him that until we can get this study and can make a decision based on evidence as to where we ought to be going, that we should stay where we are.

Mr. Saal asked if the study were to be conducted, and it was decided that we were perhaps funding athletics to a higher degree than we really wanted, would we perhaps cut back the fee? Acting President Lesar replied that he would assume that would be part of the decision as to what we wanted to do. Mr. Saal said that we were actually passing a fee increase to maintain a level of athletics before we had decided on what level we wanted to participate. Acting President Lesar said that the decision had already been made some time ago at what level we wanted to participate, and that decision should not be changed until there had been a thorough study to decide where we go from here.

The Chair recognized Mr. Gary Brown, President of the SIUC Graduate Student Council, who said that the Intercollegiate Athletics no longer concerned only students because through the request for mid-year reallocation funds for such a program, athletics now affected every area and group at SIUC. He said that a resolution had been overwhelmingly passed by the Graduate Student Council to request the President to form a committee of faculty and students to be charged with analyzing in depth the philosophy, structure, and role of athletics for the 1980's, a decade of retrenchment. He said the Council appreciated the President's efforts along these lines, but the proposal did not solve the immediate question of whether or not there should be an increase in the Athletic Fee.

Mr. Brown read the following resolution at the request of Dr. Lawrence Dennis, President of the SIUC Faculty Senate:

At the meeting of the Faculty Senate on Tuesday, December 11, the following motion was unanimously approved:

BE IT RESOLVED, That the Faculty Senate of SIUC urge the Board of Trustees not to act on the proposal to increase the Student Athletic Fee until the student body has voted in referendum to support such a fee increase.

Mr. Brown stated that Dr. George Mace, SIUC Vice-President for University Relations, had announced to the University the formation of a state-wide committee to raise funds for athletics with Mr. Burris, Comptroller of the State of Illinois, as the chair, but evidently someone forgot to contact Mr. Burris first.

Mr. Brown concluded by saying that a motion to postpone consideration of this resolution until the results of the audit were published was now highly advisable and desirable.

Dr. Mace said that he had met with Comptroller Burris on June 16, contrary to the published report in the Daily Egyptian. He will request that the Comptroller write a letter to the Chairman of this Board conveying that this was indeed factual.

There was a brief discussion about the figures on refunds in the budget.

The Chair then recognized Ms. Christine Blankenship, Vice-President of the SIUC Student Body, who said that the organization would be remiss if it did not state again their opposition to this Athletic Fee increase. She appealed to the Board to postpone consideration of this matter until the entire University community had had a chance to decide the question. She stated that she also questioned the entire fee on the basis of whether or not it added to the academic quality of the institution.

Mr. Van Meter asked when the audit would be completed. Mr. Jack Simmons, SIUC Internal Auditor, replied that it would be some time in March before the final analysis would be completed.

Chairman Rowe stated that if the Board voted a deferral, it would in effect be saying that the program was going to be cut and would shortstop the work of the committee that Acting President Lesar said he was going to appoint. As one Trustee, he said he was not prepared to cut the athletic program without hearing the facts from the committee and the Internal Auditor.

Mr. Norwood agreed with the Chair and stated that he would be able to approve a \$10 increase with the understanding that there be a thorough discussion about athletics which would conclude with recommendations to the Board by December of 1980.

The Chair recognized Mr. Gary Brown again, who stated that universities were normally very pokey in their decision-making processes and that was understandable since we operate under a democratic structure, but it was hard for him to believe that we could not institute a university-wide committee to discuss and make recommendations on the philosophy of Intercollegiate Athletics before the end of the spring semester.

Chancellor Shaw stated that approving the increase in the Athletic Fee was not making a policy decision. Acting President Lesar, Vice-President Mace, and the Internal Auditor have all indicated that the money was needed in order to do business as usual and to make some initiatives in the women's area. If the Board takes any other action, it is in effect making a policy statement, and a policy statement on athletics is not appropriate to be made either now or three months from now. He stated that a credible study would not result from a referendum next week or next month, but would result from the laying out of alternatives, a full complete discussion of these alternatives by the students who are being asked to foot an increasing amount of the bill and by faculty because the question of overall quality is important and athletics fits in some way to them, and by staff, alumni, and community people. He explained



that this has to be done in some constructive fashion and in a way that once the study is completed the recommendations may be controversial, but the legitimacy of the committee and its action would not be controversial. The process would be like what usually occurs when a campus undertakes a hard look at its general education program or some other area that is bound to mix both philosophy and emotion and practicality. He also explained that by July 1, we hoped to have a new President at SIUC, and that new President was going to need to influence this community as to his or her views about a variety of activities and thrusts. He said that should a premature judgment be made about the very important role of athletics at this campus, you would have denied a new President an opportunity to influence that decision and to be influenced by the colleagues that the person will be working with. His advice to the Board was to go ahead and complete the audit and appoint the committee, but to do it in such a way that it would not be totally completed by the time the new President takes over. Then by next December, a new President can recommend to you a philosophy of athletics which will carry with it dollar implications, which will depend upon the kind of athletic program this campus wants along with the interpretations of Title IX. Chancellor Shaw said that his advice would be for the Board not to make a policy decision now, but rather to make a decision to allow the increase which was necessary to keep things at the level it was and will be for a year until a major policy decision can be made, and during that time for all of us to keep an open mind as to the kind of athletic program this institution should have.

After further discussion, the Chair recognized Mr. Christopher Eames, the undergraduate representative to the Intercollegiate Athletic Committee, who said that the committee had approved a motion to favor the \$10 increase. He said that he was one of the three student members on the thirteen-member committee and his vote was disproportionately small and rendered insignificant by the

overwhelming majority of faculty and athletic interest representatives. He said that after opposition put forward by the Undergraduate Student Organization, the Graduate Student Council, and the Faculty Senate, the increase had still gone before the Board, and after both bodies of students and the teachers have spoken, who else was left to remain in favor of the increase? He asked whether the universities in the State of Illinois had become so controlled from the administrative level that students had lost input to any and all policies affecting their tuition? He said he would stand firm in his opposition of the fee increase.

The Chair recognized Mr. Peter Alexander, President of the SIUC Student Body, who stated that two major studies had been done, one in the Student Senate Student Affairs Community Service Committee and one in the Undergraduate Student Organization's Women's Intercollegiate Athletics Discrimination Investigatory Commission, copies of which the members of the Board had received. He said that the students had looked at alternatives to be in compliance with Title IX and had worked on the deficit problem. One alternative, he said, was to increase the fee gradually - \$2, \$4, \$6, \$8, \$10 for the next five years, and cutting it out if not needed. Another alternative was to go the other way, to start at \$10 and cut it every year by \$2. He said that we were in a time of conservatism and that some luxuries have to be cut back, and he thought that athletics was one of those areas that would have to be looked at very seriously. He thought it was a big mistake to let a \$10 fee increase go unchecked without any safeguards such as an evaluation after six or twelve months.

Mr. Norwood moved approval of the resolution as presented with the stipulation that there be a report in December of 1980 and that the fee increase of \$10 be only for Fiscal Year 1981. He said that the report should have input from the new President, and that the increase should automatically die at the end of Fiscal Year 1981. He also said that the committee that was being formed

to study athletics should have student input and questions and suggestions about which way the students would like for the University to go on the athletic matter. The motion was duly seconded.

Prior to the vote, Mr. Van Meter had offered a purely editorial comment. He said that this matter had not been handled well at all, and he agreed completely with Trustee Norwood that the students had acted very responsibly in regard to this matter and they were the ones that were going to be carrying the burden. He personally was troubled and would not have voted for the matter if we had not had the stipulation of the one-year limit, because the audit had not been finished and he thought the audit was absolutely essential to complete understanding of the total concern. He could not understand the reasons why there was the big difference between the 1978 and 1979 refunds. He said those were basic things which we must have a handle on, and he thought that if he were a student looking at it he would be just as disturbed as he was as a Trustee looking at it. Before voting on it, he wanted to make himself very well known on that fact, and that he did not like information coming to the Trustees in this form in which there is not complete information at the time that the Board is to vote on a matter. He wanted to say again to Chancellor Shaw that matters presented to the Board should be complete at the time that they came, and was very disturbed that this particular matter was not.

At the same time, Mr. Elliott said that he would like to defend the request for extra time made by the President in regard to the study. He said that the University was not the same as business; we have to participate fully in discussions with the academic community, the student community, alumni, and so forth, in obtaining information. It had been the Board's pleasure for the past few years to encourage the participation of the full University community. Although it was frustrating at times to have to wait for these recommendations



to come forward, he thought that it was a small price to pay for the great input received from the campus community.

Mr. Saal called for a roll call vote. Student Trustee opinion in regard to this motion was indicated as follows: Aye, none; nay, Robert L. Saal. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the Acting President, SIUC, Acting President Lesar announced that Herbert Fink, Professor in the School of Art, had been elected to the National Academy of Design, an honorary arts organization that had been in effect since it was organized in New York in 1825. Professor Fink was only the sixth person from Illinois to be made a member. Acting President Lesar announced that William Lewis and Roy Heidinger, Department of Zoology, had received \$518,400 from the Commonwealth Edison Company to research the Potential of Power Cooling Reservoirs for Sports Fisheries. He said that E. Hollis Merritt and Robert A. Pauls, School of Technical Careers, had received \$4,800 from the Illinois Institute of Natural Resources to develop a Community Solar Greenhouse in Carterville. He also announced that Seymour Bryson, Acting Dean in the College of Human Resources, and Linda Mehnert, Researcher in the Head Start Agency, had received \$330,214 from the Office of Human Development Services for the project Head Start-Full Year Part Day.

Acting President Lesar's last announcement was to call the Board's attention to the fact that the air conditioning, heating, and electrical project in Southern Hills Apartments, the Triads, and Thompson Point was proceeding on schedule, being from 65 to 95 percent complete in each of those areas, and that the students had been very cooperative in changing their schedule in order to make way for this development.

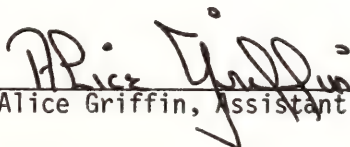
Chairman Rowe, on behalf of the Board, thanked Acting President and Mrs. Lesar and his staff for the very pleasant Christmas festivities last evening for the Trustees and a number of their guests.

The Chair announced that a meeting of the Board had not been scheduled for the month of January.

The Chair said that an executive session had been requested by our executive officers to follow this regular meeting of the Board, pursuant to the policy the Board had adopted last month and the procedures promulgated by the Chancellor to implement this policy. He stated that one matter of appointment, employment or dismissal of an employee, one subject involving campus security or the safety of staff or students, and consultations with our attorney on several matters had been proposed as proper subjects for discussion, and had been approved by the Chancellor and the Chair after consulting legal counsel; if subjects other than those previously approved should arise during the executive session, the Chair will rule discussion of those subjects out of order until their legitimacy under the laws pertaining to open meetings has been ruled upon with the advice of counsel, and if any such subjects are discussed, the Chair will announce the exceptions to the law under which they were discussed at the press conference following the executive session.

Mr. Norwood moved that the meeting be recessed to convene in executive session, and to adjourn directly from the executive session with no action being taken and no further open meeting. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting recessed at 11:25 a.m.

  
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Alice Griffin, Assistant Secretary

## CONTENTS

Roll Call . . . . .	320
Annual Election of Officers, Executive Committee, and Board representatives, and Annual Appointments by the Chairman . . . . .	320
Trustee Reports . . . . .	323
Committee Reports . . . . .	328
Executive Committee Report . . . . .	328
Award of Contracts: University Center Renovation, SIUE . . . . .	328
Architecture and Design Committee . . . . .	330
Reports of Purchase Orders and Contracts, November and December, 1979, SIUC and SIUE . . . . .	331
Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Correct Masonry Problems, Four Core Buildings, SIUE . . . . .	331
Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: HEW Compliance, SIUE . . . . .	332
Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Agriculture Building Air Conditioning, SIUC . . . . .	333
Recommendation for Honorary Degree, SIUE (John Francis McDermott) . . . . .	335
Recommendation for Distinguished Service Award, SIUE (Olin W. Stratton) . . . . .	336
Recommendation for Distinguished Service Award, SIUE (J. Faye Wham) . . . . .	338
Recommendation for Distinguished Service Award, SIUE (John Page Wham) . . . . .	339
New Degree Program: Master of Science in Education, Major in Adult and Continuing Education, SIUE . . . . .	341
Off-Campus Program Location: Master of Science in Education, Major in Elementary Education at Greenville Resident Center, SIUE . . . . .	342
Off-Campus Program Location: Bachelor of Liberal Studies at Scott Air Force Base Resident Center, SIUE . . . . .	343
Recision of <u>Code of Policy</u> Statement on Instrument Rental Fee, School of Dental Medicine, SIUE [Amendment to IV <u>Code of Policy</u> C] . . . . .	345



Sabbatical Leave Policy [Amendments to V <u>Code of Policy D-10</u> ] . . . . .	346
Project Approval, Selection of Architect: Replacement of Roofs - Phase II, Southern Hills Family Housing, SIUC . . . . .	347
Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contracts: Repair Fire Damage, Southern Hills Family Housing, Building #117, SIUC . . . . .	348
Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contracts: Replacement of WSIU-TV Transmission Facilities, Phase I, SIUC . . . . .	350
Approval of Minutes of the Meeting held December 13, 1979 . . . . .	352
Abolition of Guaranteed Loan Program Refund Policy, SIUE [Amendment to IV <u>Code of Policy C</u> ] . . . . .	353
Reports and Announcements by the Acting President, SIUE . . . . .	353
Recognition of George L. Criminger . . . . .	354
Proposed Establishment of Finance Committee [Amendment to III <u>Bylaws 3</u> ] . . . . .	355
Proposed Revision of Fixed Improvements Project Approval Level [Amendment to IV <u>Bylaws 1</u> and Amendment to VII <u>Code of Policy C</u> ] . . . .	358
Notice of Proposed Tuition Rate Increases for Fiscal Year 1981 . . . . .	361
Summary of the IBHE Operating Budget Recommendations for Fiscal Year 1981 . . . . .	366
Reports and Announcements by the Chancellor of the SIU System . . . . .	372
Reports and Announcements by the Acting President, SIUC . . . . .	374
Ad Hoc Campus Committee on Intercollegiate Athletics . . . . .	375
Presentation: Coal Education, Research, and Service at SIUC . . . .	376

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, February 14, 1980, at 10:00 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.  
Mr. Wayne Heberer  
Mrs. Carol Kimmel, Secretary  
Mr. William R. Norwood, Vice-Chairman  
Mr. Harris Rowe, Chairman  
Mr. Robert L. Saal  
Mr. A. D. Van Meter, Jr.  
Mr. Gregory L. Warren  
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, Acting President, SIUE  
Dr. Hiram H. Lesar, Acting President, SIUC  
Dr. Kenneth A. Shaw, Chancellor of the SIU System

Also present was Mrs. Alice Griffin, Assistant Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair reported that an executive session had been held on December 13, 1979, following the regular meeting of the Board. He said that one matter of appointment, employment or dismissal of an employee was discussed; one subject involving campus security or the safety of staff or students was considered; and we held consultations with our attorney on several matters.

The first item on the agenda was the annual election of officers, Executive Committee, and Board representatives, and annual appointments by the Chairman. According to the Bylaws and our legislative charter, the officers must be selected by secret ballot.

Chairman Rowe said that he was not seeking re-election as Chairman, but that he wanted to thank this Board, the staff, and every member of the SIU community for giving him the privilege of serving as Chairman for the past three years. He commented that it had been a real educational experience for him, and while he knew that everything he or the Board had done had not met with 100 percent approval from the University community, he assured everyone that the Trustees had only acted out of what each had thought was best for SIU and out of a real devotion to this great University. With the leave of the Board, Chairman Rowe nominated William R. Norwood as Chairman of the Board of Trustees. No further nominations being heard, Mr. Saal moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. Norwood was unanimously elected Chairman.

Mr. Norwood assumed the Chair. He thanked his fellow Trustees for the vote of confidence. He said that it had been a pleasure to be on this Board and he hoped he could measure up to the leadership it has received from Mr. Elliott and Mr. Rowe in the last few years.

The Chair recognized Mr. Elliott, who nominated A. D. Van Meter, Jr., as Vice-Chairman of the Board of Trustees. No further nominations being heard, Mr. Rowe moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. Van Meter was unanimously elected Vice-Chairman.

The Chair recognized Mr. Van Meter, who nominated Carol Kimmel as Secretary of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mrs. Kimmel was unanimously elected Secretary.



The Chair requested Mr. Rowe to come forward. The Chair said that Mr. Rowe had been Chairman for the last three years during which time he had led us in a tremendous fashion which included the governance changes, and that the Southern Illinois University System had moved forward under his leadership. For his dedication and perseverance during this time and on behalf of the Board, the Chair presented him with a plaque inscribed: "Harris Rowe, in grateful appreciation, Board of Trustees, Southern Illinois University, Chairman - 1977, 1978, 1979."

At this time, the Chair honored a request for a short recess for taking photographs of Board officers.

The Chair recognized Mr. Heberer, who nominated Carol Kimmel and George T. Wilkins, Jr., as members of the Executive Committee of the Board. No further nominations being heard, Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. Mrs. Kimmel and Dr. Wilkins were unanimously elected by voice vote to serve with ex-officio member William R. Norwood as members of the Executive Committee.

The Chair recognized Mr. Saal, who nominated William R. Norwood to the Board of Trustees of the State Universities Retirement System. There being no further nominations, Mr. Rowe moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. Mr. Norwood was unanimously elected.

The Chair recognized Mrs. Kimmel, who nominated Ivan A. Elliott, Jr., to the Merit Board of the State Universities Civil Service System. No further nominations being heard, Mr. Rowe moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. Mr. Elliott was unanimously elected.

The Chair recognized Mr. Warren, who nominated A. D. Van Meter, Jr., as delegate to the Association of Governing Boards of Universities and Colleges. No further nominations being heard, Mrs. Kimmel moved that the nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. Mr. Van Meter was unanimously elected.

Without objection, the Chairman of the Board made the following appointments:

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY FOUNDATION

Ivan A. Elliott, Jr.  
Carol Kimmel, Alternate

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE FOUNDATION

Wayne Heberer  
George T. Wilkins, Jr., Executive Committee Designate

JOINT TRUSTEES COMMITTEE FOR SPRINGFIELD MEDICAL EDUCATION PROGRAMS

Harris Rowe  
George T. Wilkins, Jr.

ILLINOIS BOARD OF HIGHER EDUCATION ALTERNATE

Carol Kimmel

The Chair noted that special committees may be appointed from time to time as the Board may deem desirable, each of which is automatically discharged at the end of the first regular meeting following the third Monday in January unless the Board acts to extend its life. Without objection, the Chair named the Architecture and Design Committee to be composed of A. D. Van Meter, Jr., as Chairman, and Carol Kimmel as a member to serve with ex-officio member William R. Norwood.

Under Trustee Reports, Mr. Heberer reported he had attended a meeting of the Board of Directors, Southern Illinois University at Edwardsville Foundation, on January 17, 1980. He stated that along with the routine items

discussed at the meeting, an item of interest was a jazz concert at Powell Hall in St. Louis coming up in May sponsored by the SIUE Foundation.

Mr. Norwood reported he had attended a meeting of the Illinois Board of Higher Education on January 8, 1980. He said that the financial end of this meeting was superseded by the February IBHE meeting, on which Mr. Rowe will report. He said that at the January meeting was a report from the University of Illinois on their Urban Health Program on which a further report will be given at a future date. He also reported that the American School of Management in Kenosha, Wisconsin, which proposed to give doctorates in business and wished to operate in the State of Illinois, had been turned down by the IBHE at this time. He said there had been some discussion about aid to private education and how it was beginning to take aid away from public education. He stated that Chancellor Shaw had presented a paper before the Committee on Financial Aids the afternoon of the IBHE meeting.

Chancellor Shaw said that he had attempted to put into some perspective the present amount of aid going to the private sector, which he believed was approximately \$88 million when you added the ISSC money plus the direct grants to private institutions. He explained that it was a source of tension because we found ourselves ranked 42nd out of 50 states in terms of state support for public higher education and third or fourth, depending on the criteria used, for aid to private higher education. He indicated that there would be greater tension if the private institutions attempted to improve its position, knowing that monies were tight. He said he had attempted to speak to the specific questions that the IBHE had raised about financial aid for the future.

Mr. Norwood reported he had attended a meeting of the Board of Trustees, State Universities Retirement System, on February 11, 1980. He said that one



of the things that had transpired was that SURS was offered a discount for repurchase of stocks it had in some utilities which would add approximately \$100,000 a year to the SURS. He said that Senate Bill 811 was a bill that was passed to cover pension plans in Illinois. He commented that there were five points in that bill to make sure that the pension trustees handled them properly. He reported that all five of the points were already being conducted by the SURS. The following items were noted by Mr. Norwood as SURS legislative proposals for 1980: increase the maximum survivor's benefit from \$300 for one person to \$600, and from \$500 for two or more to \$1,000; 35 percent disability to take effect after receiving 50 percent of salary for one-half of the total salary earned; and 50 percent disability automatically cutting off at September 1 past the 70th birthday rather than at 68. 1981 legislative proposals included: disability benefits of 50 percent of the base salary be figured on the last day that salary payments are received or 50 percent of the average earnings during the 24 months preceding the last month that salary payments are received; revise earnings limitation for employment subsequent to the date of retirement - any annuitant may return to employment with an employer covered by the SURS and receive earnings during any one month in an amount not to exceed 1/12 of the age 65 annual earnings limitation under the Federal Social Security Act. Mr. Norwood said that the SURS assets at this time were over \$900 million.

Mr. Rowe reported he had attended a meeting of the Illinois Board of Higher Education on February 5, 1980. He said that Governor Thompson had attended the meeting and told the board what he would be able to put in his budget for higher education. Our prime interest at that point of time was the amount of new money that we could receive for the SIU System, our goal being eleven percent for salary increases. That figure had been reduced by the IBHE in its budget procedure. The Governor stated that he was putting into his

budget \$85 million of new money as distinguished from the \$105 million that the IBHE budget had requested. He commented that the amount of new money should average an eight percent salary increase; obviously, not everyone will get an eight percent salary increase. Mr. Rowe said it was disappointing in a sense because Chancellor Shaw had made a strong appeal to the IBHE at the previous meeting for an additional two percent salary money--really catch-up monies. The compensation reports that the IBHE had compiled, he said, proved our point that we needed this catch-up money desperately. He stated that the Governor made the point that education was still his number one priority and that higher education was getting a better percentage of new money than primary and secondary education at this time. The Governor did say that he would be willing to take another look in April. Mr. Rowe thought that the IBHE would put forth some budget recommendations that will fit with the Governor's request, but in March he thought the IBHE would ask the Legislature for the amount of new monies that it had previously budgeted; namely, \$105 million.

Mr. Rowe stated that the Governor had not yet announced the capital budget. He said he felt there was good reason to believe that the Multi-Purpose Facility at SIUE would be within the range of capital money that the Governor would recommend, and he thought that we would have to push separately for the Women's Gymnasium project at SIUC, but the Governor has not yet made a recommendation in this regard.

Mr. Rowe said he was concerned about some of the processes that the staff of the IBHE were going through at this point of time. He commented that when they talked about "overfunding" and "underfunding" of institutions that they were trying to use a yardstick of per capita costs for all of these institutions in Illinois, and they were talking about controlling enrollments through the budgetary process. He thought it was a trend that we should all be watching

because it went above and beyond a coordinating agency's responsibilities to try to control enrollments.

Mr. Rowe said it had been a great experience for him to go to the IBHE meetings off and on for seven years, but he welcomed relief from attending in the future.

The Chair thanked Mr. Rowe for doing such a great job with the IBHE through the years.

The Chair said that the over-funding and under-funding item came up in the January IBHE meeting, and that the IBHE was talking about a two percent variance which was considered tight. Chancellor Shaw, he said, had also spoken to that matter and mentioned ten percent rather than two percent which seemed much more reasonable. As System representative, Mr. Norwood reported that he had supported the increase of two percent in salary money as had Mr. John Gilbert, a member of the IBHE. He said that Chancellor Shaw had also given an excellent presentation justifying the additional two percent.

Acting President Lazerson said that he wanted to stress, given the fact that Mr. Furman, Executive Director of the IBHE, had let it be known that the quality issue was going to be a primary issue, that for some years to come salaries for faculty and staff, necessary capital improvements, and the whole question of how one goes about using the comparative cost analysis will be occupying the attention of this Board.

Chancellor Shaw stated that the appropriation bill ordinarily was submitted at the IBHE level; in fact, the Senate leadership requests it. He explained that this would mean that we would submit our bill at the \$105 million total for higher education in general, which would restore the one percent salary lost in the Governor's allocation of monies, and it would leave us with the flexibility to work with legislative leadership to see if there was any interest



in improving our lot beyond that which the IBHE has indicated as its level of support. We will continue, he said, to try to keep close to the legislative leadership to try to see what would be realistic and possible. He said that our first priority though must be to try to get the items cut restored, adding that we also have to see what support there will be from other systems, and to also see what the legislative leadership might do. He said that the Governor's announced tax increase or decrease would also have a bearing on this matter. He requested that the Board think about these possibilities in the near future. He explained that in the capital area, he expected that the first 16 items on the IBHE list had an excellent chance, which included the Multi-Purpose Facility and the Women's Gymnasium.

Under Committee Reports, Mrs. Kimmel presented the following report for the Board's information:

#### EXECUTIVE COMMITTEE REPORT

By action at the November 8, 1979 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to award contracts for University Center Renovation, SIUE. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1.

#### AWARD OF CONTRACTS: UNIVERSITY CENTER RENOVATION, SIUE

##### Summary

This matter awards contracts on the capital project to renovate the University Center, SIUE. Funding for the project will be from Student Welfare and Recreation Trust Fund monies appropriated to the Board as part of House Bill 2427. Total construction cost is \$848,747, with a contingency of \$35,000 making a new budget of \$883,747. The sum of \$1,000,000 had been approved as a budget for the project.

##### Rationale for Adoption

Bidding on this project was begun during September 1979. Bids for the general construction, electrical, and ventilation systems work were opened October 18, and acceptable bids identified for those areas of work. Bids for the plumbing and the heating, piping and refrigeration work were opened October 25. Bids for those two areas of work were substantially over budget and it was determined that they should be rebid. Rebidding was completed and

the bids opened November 15. Although the latest bids for the plumbing and heating work remain slightly above budgeted amounts for those areas of work, University officers believe that further cost reductions cannot be achieved and propose to award contracts on the basis of the latest bids. The construction analysis is as follows:

General Work	\$526,512
Electrical Work	78,619
Ventilation and Distribution Systems for Conditioned Air Work	58,922
Plumbing Work	43,794
Heating, Piping, Refrigeration and Automatic Temperature Work	<u>140,900</u>
Subtotal	\$848,747
Contingency	<u>35,000</u>
Total	\$883,747

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) A contract in the amount of \$526,512 be awarded to Fewell Construction, Hartford, Illinois, for the general work.
- (2) A contract in the amount of \$78,619 be awarded to Rite Electric, Granite City, Illinois, for the electrical work.
- (3) A contract in the amount of \$58,922 be awarded to Westerheide Sheet Metal, East St. Louis, Illinois, for the ventilation and distribution systems for conditioned air work.
- (4) A contract in the amount of \$43,794 be awarded to Triangle Heating and Air Conditioning, Mitchell, Illinois, for the plumbing work.

- (5) A contract in the amount of \$140,900 be awarded to Modern Plumbing and Heating, East Alton, Illinois, for the heating, piping, refrigeration and automatic temperature work.
- (6) A construction contingency of \$35,000 be and is hereby approved.
- (7) The Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Van Meter, Chairman of the Architecture and Design Committee, gave the following report:

The Committee discussed the Multi-Purpose Facility at SIUE. It had looked at an artist's rendition of the building and found nothing to suggest full Board concern at this time.

1. The Committee recommends that the following items be received as information reports by the Board as presented:

Item Q (1) - Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Correct Masonry Problems, Four Core Buildings, SIUE

Item Q (2) - Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: HEW Compliance, SIUE

Item DD (1) - Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Agriculture Building Air Conditioning, SIUC

2. The Committee has discussed Item U - Proposed Revision of Fixed Improvements Project Approval Level [Amendment to IV Bylaws 1 and Amendment to VII Code of Policy C] for several months. Additional comments will be made at the time the Board discusses the matter.
3. The Committee recommends that Item AA - Project Approval, Selection of Architect: Replacement of Roofs - Phase II, Southern Hills Family Housing, SIUC, be approved as presented.

Contracts were awarded to replace the roofs of five buildings in the Southern Hills Family Housing area in November. The bids were good, and additional funds are available in the operating budget to fund another group of five buildings.

4. The Committee recommends that Item BB - Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contracts: Repair Fire Damage, Southern Hills Family Housing, Building #117, SIUC, be approved as presented.



5. The Committee recommends that Item CC - Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contracts: Replacement of WSIU-TV Transmission Facilities, Phase I, SIUC, be approved as presented.

There is a need to move this project along in that some of the funds must be expended prior to the end of the federal fiscal year.

After discussion, the Chair proposed that without objection there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, NOVEMBER AND DECEMBER, 1979, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective January 1, 1978, summary reports of purchase orders and contracts awarded during the months of November and December, 1979, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the action of the Executive Committee.

INFORMATION REPORT: APPROVAL OF PLANS AND SPECIFICATIONS  
AND AWARD OF CONTRACTS BY THE CAPITAL DEVELOPMENT BOARD:  
CORRECT MASONRY PROBLEMS, FOUR CORE BUILDINGS, SIUE

Project Background

The Capital Development Board receives bids and awards contracts on all state capital projects to be funded through its agency.

The Board approved the use of Capital Development Board staff for design work at its meeting of September 14, 1978.

Copies of the plans and specifications have been made available for review by Mr. Charles Pulley, AIA, and he recommends acceptance.

Recent bid openings relate to Fiscal Year 1980 capital projects previously approved by the Board of Trustees.

Action by the Capital Development Board

All bids were received and opened at the Capital Development Board offices in Springfield, Illinois.

CDB Project Number: 825-030-011

Project Title: Correct Masonry Problems Four Core Buildings

Project Description: This project will correct cracking and spalling in the brickwork on the tower areas of the core buildings. Damaged areas will be removed and replaced, or repaired if possible. Correction of these problems will prevent water from seeping under the masonry and causing further deterioration.

Date of Bid Openings: Bids for the general work were opened and accepted on September 18, 1979.

Identification of Low Bidders:

General: Kenneth Jamison & Sons, Incorporated, Brighton, Illinois  
General Low Bid: \$545,000

Total of Bids: \$545,000

5% Contingency: 27,250

\$572,250

Original Budget Approval: \$635,000

INFORMATION REPORT: APPROVAL OF PLANS AND SPECIFICATIONS  
AND AWARD OF CONTRACTS BY THE CAPITAL DEVELOPMENT BOARD:  
HEW COMPLIANCE, SIUE

Project Background

The Capital Development Board receives bids and awards contracts on all state capital projects to be funded through its agency.

The Board approved the use of Capital Development Board staff for design work at its meeting of September 14, 1978.

Copies of the plans and specifications have been made available for review by Mr. Charles Pulley, AIA, and he recommends acceptance.

Recent bid openings relate to Fiscal Year 1980 capital projects previously approved by the Board of Trustees.

Action by the Capital Development Board

All bids were received and opened at the Capital Development Board offices in Springfield, Illinois.

CDB Project Numbers: 825-030-001 and 825-030-002

Project Title: HEW Compliance

Project Description: This project will make permanent improvements to classroom and office buildings II and III to comply with requirements of the U.S. Department of Health, Education, and Welfare concerning safety and use of the buildings by handicapped persons.

Date of Bid Openings: Bids for the general, plumbing, and electrical work were opened and accepted on August 15, 1979.

Identification of Low Bidders:

General: Rule Construction Company, Incorporated, Collinsville, Illinois  
General Low Bid: \$128,350

Plumbing: Morris Heating, Incorporated, Granite City, Illinois  
Plumbing Low Bid: \$2,795

Electrical: Rite Electric Company, Granite City, Illinois  
Electrical Low Bid: \$11,096

Total of Bids:	\$142,241
10% Contingency:	<u>14,224</u>

\$156,465

Original Budget Approval: \$280,000

INFORMATION REPORT: APPROVAL OF PLANS AND SPECIFICATIONS  
AND AWARD OF CONTRACTS BY THE CAPITAL DEVELOPMENT BOARD:  
AGRICULTURE BUILDING AIR CONDITIONING, SIUC

Project Background

The Agriculture Building was designed in 1954 and first occupied in 1957. The concept of central air conditioning for campus buildings was just then in its initial stages of development and, consequently, the faculty and students have enjoyed less than optimum usage of this facility due to the absence of central air conditioning.

Planning funds of \$90,000 were appropriated as part of the Food Production and Research program in FY-78. On September 8, 1977, the Board of Trustees approved the project, approved the retention of Consoer, Townsend & Associates, Chicago, Illinois, to design and engineer the project, and gave approval to request the release of the \$90,000. These funds were released on December 2, 1977.

Plans and specifications have been reviewed by Mr. Charles Pulley, AIA, and he recommends acceptance of the plans and approval of the project.

Construction funds in the amount of \$1,650,000 were in the FY-79 Capital Budget. On September 14, 1978, the Board gave approval to request the release of these funds, and they were released on May 17, 1979.

The bidding process for this project was arranged to accommodate two separate types of air conditioning systems, the "perimeter-type" was preferred by the University, and the "interior-type" was preferred by the Capital Development Board. The bids on the perimeter-type were significantly lower, and contracts have been awarded for that system.

Action by Capital Development Board

After the Board of Trustees has given project approval, recommended the retention of architectural and/or engineering firms, and approved all plans and specifications, the CDB advertises for and receives all bids, and awards contracts on all state capital projects funded through its agency.

CDB Project Number: 825-021-001



Project Title: Agriculture Building R & R, New HVAC System

Date of Bid Opening: Tuesday, January 8, 1980, 11:00 a.m., Springfield

Engineer's Estimate: \$1,255,013

Identification of Low Bidders and Amount of Contract Awards:

General Work: J. L. Simmons Co., Inc.,  
Decatur, Illinois

Base Bid: \$123,600

Alternate Bid #1: \$45,600

Alternate Bid #5: \$8,500

Alternate Bid #6: \$1,200

Total Contract Award: \$178,900

Heating and Air Conditioning Work: The Waldinger Corp.,  
Peoria, Illinois

Total Contract Award: \$845,845

Electrical Work: Besant Electric Co., Inc.,  
Centralia, Illinois

Total Contract Award: \$147,200

Ventilating Work: A & K Midwest Insulation Co.,  
Metropolis, Illinois

Total Contract Award: \$68,445

Total Contract Awards	\$1,240,390
Construction Contingency (5%)	62,020
Project Contingency	243,011
A & E Fees and Reimbursables	<u>194,579</u>
Total Project Budget	\$1,740,000

RECOMMENDATION FOR HONORARY DEGREE, SIUESummary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the Acting President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree of Doctor of Humane Letters to John Francis McDermott at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Born on April 18, 1902, John Francis McDermott received a Bachelor of Arts degree from Washington University in 1923, with a Master of Arts being awarded by the same institution to him the following year. From 1924 to 1963, he advanced from the rank of instructor to Associate Professor of American Cultural History at his alma mater. In 1963, he was designated as the first Research Professor of the Humanities at Southern Illinois University at Edwardsville.

During his long and extremely energetic formal academic career, John F. McDermott has acquired a reputation as an outstanding teacher, a writer, and collaborator on basic textbooks, but most of all as an indefatigable researcher, editor, and author on subjects reflecting a vast and highly civilized scope of interests. His abilities are reflected in more than a dozen advanced fellowships being awarded to him. In spite of his prodigious record of publications, he was also able to fill over twenty positions of scholarly responsibility, including membership in associations covering his academic and personal concerns.

As a result, Professor McDermott has been recognized by awards from the French and Spanish governments, as well as organizations and associations whose areas of interest have been enriched by his discoveries and insights. The list of his writings and editions of books, his papers, articles, and reviews is literally staggering; the product of a life immersed in cultural pursuits since the 1920's. This has led to recognition of major dimensions in the spheres of literature and the fine arts. Books dealing with the works and lives of such luminaries as Washington Irving, Lewis Carroll, George Caleb Bingham, J. J. Audubon, and Seth Eastman stand out. His penchant for discovery has resulted in studies of less prominent figures which have significantly amplified and clarified the record in areas of research.

For all the range and depth of his cultural interests, however, it is as a historian of the American West--of our frontier experience, with particular emphasis on the Mississippi Valley--for which we stand in greatest debt to John Francis McDermott. His generosity in sharing, without reservation, his findings and ideas with colleagues is a byword among the academic profession. The breadth of his concern has also extended to dedicated amateurs by lending his organizational talents to such diverse groups as The Westerners, the William Clark Society, the Western History Association, and the Missouri Historical Society to name but a few. He has been the moving force behind many symposiums and conferences devoted to subjects demanding the stimulation

of interest and fresh avenues of thought. He is not only a student of the pioneer spirit; his work has been a reincarnation of it in a contemporary form.

By honoring John Francis McDermott, the University also pays tribute to the region it was founded to serve, since no man can begin to match what he has revealed of significance concerning our past. He is the single most productive scholar in the field of Mississippi Valley culture and history. His efforts have saved crucial elements of our cultural and historical tradition and they have immeasurably enriched our vision of where we have been. By virtue of his endeavors and accomplishments we are better prepared to determine what fresh directions the paths of our future wisdom should take.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the Acting President of Southern Illinois University at Edwardsville have recommended this recognition and honor of John Francis McDermott.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the Acting President of Southern Illinois University at Edwardsville, the honorary degree of Doctor of Humane Letters be awarded to John Francis McDermott at the June 6, 1980 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

#### RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

##### Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the Acting President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Olin W. Stratton at an early commencement of Southern Illinois University at Edwardsville.

##### Rationale for Adoption

Born February 21, 1921, in Hettick, Illinois, Olin W. Stratton has pursued a career which is symbolic of the importance of the public common school and the men and women who keep them running. After graduating from his hometown high school in Hettick, he received baccalaureate and master's degrees from Southern Illinois University, after which he did post-graduate study at the University of Illinois. He began his professional career in education as a teaching principal at an elementary school in Shipman, Illinois, in 1941. From 1942 to 1945, he rendered distinguished service to his country in the United States Air Force, serving in China, Burma, and India.



In 1947, he commenced his outstanding career of service to the Highland community beginning as a teacher and coach at Highland High School, rising to principal in 1956. In 1958, he accepted his present position as Superintendent of Highland Community Schools. During these years, he earned not only the affection and esteem of the local citizenry, but the admiration and attention of the county, state, and nation: clearly demonstrated by his election as President of the American Association of School Administrators this past year. In order to receive this distinction, he passed through a long sequence of local, state, and national offices and positions of service. He has held active membership in every important organization affecting the health and strength of primary and secondary public education. Governors of both political persuasions have appointed him to their Task Forces on Education for Illinois. International attention came to Olin Stratton during the summer of 1979 in his capacity as delegate to the Conference on Education in Switzerland. The award we recommend today is one which recognizes his devotion to the power of common school education to shape young people into dynamic citizens of the community.

In his leadership role as Superintendent and as a charter member of the Superintendents Forum, Olin W. Stratton has played a focal role in area educational development. As a forceful member of the Highland community in the best sense of citizenship, he has given generously of himself to civic ventures of all descriptions. By virtue of papers presented or addresses given to forums covering the widest scope of educational and civic interest, he has shared his enthusiastic wisdom with all who have had the good fortune to come within the sound of his voice.

A long-time friend and supporter of Southern Illinois University at Edwardsville, Olin Stratton and members of the University community have evolved a relationship of deep personal and professional respect. This has served the best interests of both the Highland Public Schools and the University. As Superintendent, he has urged numerous teachers and administrators to sharpen their skills and broaden their expertise through the pursuit of advanced degrees. Through internships, young teachers have given their energies and in return gained experience in Highland schools. He has brought his inspirational presence to this campus through participation in numerous conferences and workshops.

This fine husband and father has set a brilliant example for all who aspire to the challenges of administrative leadership in the field of education. His work has produced immeasurable good for the students, teachers, and fellow citizens whose lives he has touched, as well as for his colleagues in public education.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the Acting President of Southern Illinois University at Edwardsville have recommended this recognition and honor of Olin W. Stratton.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the Acting President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be presented to Olin W. Stratton at the June 6, 1980 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

### RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

#### Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the Acting President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to J. Faye Wham at an early commencement of Southern Illinois University at Edwardsville.

#### Rationale for Adoption

Born in Hamilton County, Illinois, Faye Sneed attended Centralia Township High School and Southern Illinois University. Throughout her marriage to Centralia attorney John Page Wham, she has had the respect, affection, and admiration of her friends and fellow citizens as a devoted wife, mother, and grandmother. She also recorded significant success on her own in retailing as owner and President of The Smart Shop, Inc. While living a vibrant family life, negotiating effectively a successful business, and staying active in community affairs, J. Faye Wham has also shown herself to be one of the most outstanding friends and supporters of Southern Illinois University.

To indicate the scope of her personal achievement, it should be noted that she is the only woman to receive the Distinguished Service Award from the Junior Chamber of Commerce for outstanding civic work. Another important first for her was her six-year service to the Illinois Retail Association from 1952 to 1958, with subsequent involvement on advisory committees and with the educational division. She also became the first woman Board member of the Illinois State Chamber of Commerce. Her name appears as one of the Outstanding Civic Leaders of America, recognizing her active contributions to a wide variety of organizations dedicated to the welfare of humanity. Her many activities in connection with the Baptist Church testify to the high inspirational motives that have characterized all the achievements for which she is being honored with this award.

Despite the impressive scope of her activities, J. Faye Wham has still managed to leave the special mark of her cheerful, energetic, and kindly character on Southern Illinois University. Her work with the Southern Illinois University Foundation, as a Board member and as President from 1971 to 1973, has been indispensable to the growth and strength of this crucial avenue of support from the public sector to the University. She has given most generously

from her own funds, endowing scholarships that have provided educational opportunity to young people from all over the state. She served as Chairman of the Committee for the Delyte W. Morris Presidential Scholarship at SIUE. She has also been responsible for supporting the education of many members of her family; as a result, the world is now richer by one doctor, a dentist, a minister, and three young people who are involved in the profession of teaching.

To everything she has done, particularly in the ways she has expressed her friendship and devotion to her alma mater, J. Faye Wham has offered a warm and special personal quality. Her association with SIU has been crucial to the growth and strength of SIU; and countless people, both within the SIU community and without, have found their lives enriched by her kindness and largesse.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the Acting President of Southern Illinois University at Edwardsville have recommended this recognition and honor of J. Faye Wham.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the Acting President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be presented to J. Faye Wham at the June 6, 1980 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

#### RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

#### Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the Acting President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to John Page Wham at an early commencement of Southern Illinois University at Edwardsville.

#### Rationale for Adoption

Born in Olney, Illinois, in 1902, John Page Wham graduated from Southern Illinois University with a Bachelor of Arts degree and was awarded a Bachelor of Laws degree from the University of Illinois. Admitted to the bar in 1926, he began a long and remarkable career in the practice of law, becoming a founding member of the firm of Wham and Wham in 1929. From 1943 to 1946, he served as Assistant Attorney General of Illinois.



Public and civic service has been the hallmark of his life. He has acted in such capacities as Chairman of the Centralia Chapter of the American Red Cross and served on the Merit Board of the University Civil Service System, the State Universities Retirement System, and the Illinois Board of Higher Education.

A leading member of the bar, he is a fellow of the American College of Trial Lawyers, a member of the American Bar Association, the Illinois Bar Association, and the American Judicature Society. He has contributed his prudent judgment to the boards of two banks, in addition to his long-standing active membership in the Illinois Chamber of Commerce and a number of local and national gas and oil associations.

His interest in the cultural life of the community and the state is indicated by his past Presidency of the Centralia Cultural Society, his service on the Illinois Arts Council, and his membership in the Illinois Historical Association.

Leadership has been the byword of his participation in any activity, and it has certainly been the mark of his immeasurable contribution to Southern Illinois University. As Chairman of the Board of Trustees for twelve years during his period of service on the Board from 1949 to 1965, John Page Wham can truly be described as one of the Founding Fathers of the University in its post World War II metamorphosis. He served as one of the original incorporators of the SIU Foundation. He has held membership in the Dean's Club of Law. At the Tenth Anniversary ceremonies of the opening of the SIU Edwardsville campus, he was singled out for special recognition. He was truly one of the spearheads in bringing a great resource of public higher education to the Metro-East region.

A devoted husband, father, grandfather, and great-grandfather, he serves on the Pastoral Committee of the First Methodist Church. Devoted to God, Country, and the State of Illinois, John Page Wham's life stands as an inspiration to all who have the determination and courage to seek to follow in his mighty footsteps.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the Acting President of Southern Illinois University at Edwardsville have recommended this recognition and honor of John Page Wham.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the Acting President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be presented to John Page Wham at the June 6, 1980 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

NEW DEGREE PROGRAM: MASTER OF SCIENCE IN EDUCATION,  
MAJOR IN ADULT AND CONTINUING EDUCATION, SIUE

Summary

This matter would authorize SIUE to offer a major in Adult and Continuing Education leading to the degree Master of Science in Education. This major would prepare adult educators for instructional and administrative roles in public and private agencies.

Rationale for Adoption

With a new awareness of the needs of the adult learner, there has been an expansion of programs and services for adults. Programs for the aged, correctional education, women's studies, and weekend colleges, to name just a few activities, have become more numerous. These trends suggest the need for the University to examine the various roles it can play in continuing education.

One such role is to prepare professionals who will be increasingly needed to staff educational programs for adults. There is ample evidence to suggest that the quality of adult and continuing education programs is directly related to the skills and training of the individuals involved.

The proposed major will prepare adult education personnel for needed instructional and leadership roles in adult basic education, public and private school adult education, and community college, four-year institution and community agency continuing education programs.

Implementation will not require additional resources. Funds specific to this major will be reallocated from the budget of the School of Education, SIUE.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has been approved by the Department of Secondary Education and the Dean of the School of Education. It is recommended by the Graduate Council, the Acting Vice-President and Provost, and the Acting President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Southern Illinois University at Edwardsville is authorized to offer a major in Adult and Continuing Education leading to the degree Master of Science in Education, subject to approval by the Illinois Board of Higher Education.

## PROGRAM SUMMARY

## MASTER OF SCIENCE IN EDUCATION, MAJOR IN ADULT AND CONTINUING EDUCATION

## SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

The Master of Science in Education with a major in Adult and Continuing Education is a program designed for individuals who provide educational services (instructional, administrative, and developmental) for adults. These professionals may be from public or private institutions or agencies. Because the field of Adult and Continuing Education is so broad and diverse and the background of the students so varied, the program by necessity is highly individualized. However, students are likely to focus their course of study around an instructional (teaching), counseling (career development), or administrative (program development) specialization. Field experiences will be included, depending upon student background and career goals. Moreover, a core of some sixteen hours can be taken as an option by students majoring in other areas, but interested in Adult and Continuing Education as an emphasis. The program is expected to serve some fifteen majors a year plus an additional fifteen non-majors.

The need for the program has been derived from personal interviews, from 218 respondents to a mailed questionnaire, and from recent enrollments in adult education courses, a cumulative figure of 264 since 1977. The consensus of these sources is that there is a need for a graduate program in Adult and Continuing Education because of the significant increase in the demand for educational programs for adults and in the absence of any accessible program in the Metro-East region.

OFF-CAMPUS PROGRAM LOCATION: MASTER OF SCIENCE IN EDUCATION,  
MAJOR IN ELEMENTARY EDUCATION AT GREENVILLE RESIDENT CENTER, SIUE

Summary

This matter would authorize SIUE to offer a major in Elementary Education leading to the Master of Science in Education degree at the Greenville, Illinois, Resident Center. Approval by the Board of Trustees is requested in order to comply with current IBHE policy which requires approval from the Illinois Board of Higher Education for institutions to offer degree programs at off-campus locations within the State of Illinois.

Rationale for Adoption

At its September 1976 meeting, the Illinois Board of Higher Education approved policy statements concerning off-campus degree credit activities by Illinois colleges and universities. The policies require the institution to receive program approval from the Illinois Board of Higher Education for all new off-campus programs and for existing on-campus programs to be offered at new locations. Southern Illinois University at Edwardsville proposes to deliver an existing degree program at one new location in Illinois. This matter grants Board approval to deliver the Master of Science in Education, Major in Elementary Education, at the Greenville, Illinois, Resident Center.



The Master of Science in Education is an approved degree program. The primary objective of the Elementary Education emphasis in the program is to upgrade the skills of practicing teachers. The program assists students through general improvement of the teaching skills of classroom teachers, and by preparing them as specialists in early childhood education, or as special teachers in other cognate fields in elementary education.

Surveys have indicated that a large proportion of the teachers in the Greenville-Vandalia area do not have a master's degree because of lack of accessibility to a graduate level institution. The program to be offered is designed to attract in-service teachers who desire to complete a master's program in education. Because of the geographic location of the area, no graduate institution is available within 40-75 miles of these teachers. It is expected that all of the participants will be part-time students while continuing their full-time teaching positions. The students would reflect the typical characteristics of other elementary education graduate students on campus.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This action has been proposed by the administration and the faculty of the Elementary Education program of the School of Education, SIUE. It has been approved by the Dean of the School of Education and by the Acting Vice-President and Provost. The resolution is recommended for adoption by the Acting President, SIUE.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the School of Education of Southern Illinois University at Edwardsville be and is hereby authorized to offer a course of study leading to the Master of Science in Education, Major in Elementary Education at the Greenville, Illinois, Resident Center, subject to approval by the Illinois Board of Higher Education.

OFF-CAMPUS PROGRAM LOCATION: BACHELOR OF LIBERAL STUDIES  
AT SCOTT AIR FORCE BASE RESIDENT CENTER, SIUE

#### Summary

This matter would authorize SIUE to offer the Bachelor of Liberal Studies degree program at the Scott Air Force Base Resident Center, Illinois. Approval by the Board of Trustees is requested in order to comply with current IBHE policy which requires approval from the Illinois Board of Higher Education for institutions to offer degree programs at off-campus locations within the State of Illinois.

#### Rationale for Adoption

At its September 1976 meeting, the Illinois Board of Higher Education approved policy statements concerning off-campus degree credit activities by

Illinois colleges and universities. The policies require the institution to receive program approval from the Illinois Board of Higher Education for all new off-campus programs and for existing on-campus programs to be offered at new locations. Southern Illinois University at Edwardsville proposes to deliver an existing program at one new location in Illinois. This matter grants Board approval to deliver the Bachelor of Liberal Studies program at the Scott Air Force Base Resident Center, Illinois.

This program will provide a complete sequence of junior- and senior-level undergraduate courses leading to a Bachelor of Liberal Studies degree at the Scott Resident Center located at Scott Air Force Base, Illinois. The Bachelor of Liberal Studies is an approved degree program. The objective of offering this program at the Scott Center is to provide improved opportunity for completion of a four-year degree to residents of southwestern Illinois who live a significant distance south of the Edwardsville campus. The program is primarily directed toward meeting the needs of adult, fully-employed, and otherwise non-traditional students. The program offers a unique educational background not offered by traditional programs.

This proposal provides for a structured, cohesive program of junior- and senior-level courses which, if followed through at the rate of two courses per academic quarter, will permit completion of all upper-level requirements for the Bachelor of Liberal Studies degree within three years. A minimum of two courses per quarter will be offered, alternating among topics in the fields of fine arts/humanities, natural sciences, and social sciences. The Dean of University College will supervise the scheduling of courses.

In addition to 100 and 200 level graduate education courses, the basic requirements for the degree are 24 hours of upper-level courses in each of the following areas: natural sciences, social sciences, and fine arts/humanities. The remaining hours are electives; however, a maximum of 32 hours of credit is permitted in any single field.

The military-civilian population at Scott Air Force Base totals more than 11,000 people. Of the military segment, approximately 85% have not completed a college degree. The population of communities close to the Base is about 80,000. This proposal involves a rationalization and coordination of courses already offered at the Resident Center. It is designed to replace a disjointed offering of unrelated courses with a cohesive, well-designed and meaningful sequence of courses, culminating in completion of the requirements of the Bachelor of Liberal Studies degree. The addition of such a program to the spectrum of educational services available in the Scott/Belleview area represents a considerable benefit to both military and nonmilitary residents of southwestern Illinois.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This action has been proposed by the Dean of University College, by the Deans of the involved schools, and by the Academic Deans Conference. It

is recommended for adoption by the Acting Vice-President and Provost and the Acting President, SIUE.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the University College of Southern Illinois University at Edwardsville be and is hereby authorized to offer a course of study leading to the Bachelor of Liberal Studies degree at the Scott Air Force Base Resident Center, Illinois, subject to the approval of the Illinois Board of Higher Education.

#### RECISION OF CODE OF POLICY STATEMENT ON INSTRUMENT RENTAL FEE, SCHOOL OF DENTAL MEDICINE, SIUE [AMENDMENT TO IV CODE OF POLICY C]

#### Summary

This matter rescinds the current statement in the Code of Policy concerning the Instrument Rental Fee assessed by the School of Dental Medicine, SIUE. It does not abolish the fee.

#### Rationale for Adoption

The Instrument Rental Fee was established by Board action in November 1970. Board approval of the fee was required because the fee, established at a level of \$100, was subject to the Board policy on access stated in IV Code of Policy A-1-d. That policy requires that any instructional fee established at a level of \$100 or more be specifically approved by the Board. The Instrument Rental Fee is a specific student fee within the category of instructional fees. The Board has delegated authority for specific student fees to the Presidents except when such fees are subject to other Board policies as in the present case.

By presidential action, the Instrument Rental Fee was reduced from \$100 per quarter to \$25 per quarter in 1977. As a result of this action, the present statement in the Code of Policy is no longer accurate nor necessary and its abolition is recommended. This matter has not been brought to the Board previously due to administrative oversight of the change in the fee level.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That IV Code of Policy C-3-c be and is hereby abolished and that paragraphs C-3-d, C-3-e, and C-3-f be redesignated accordingly.



SABBATICAL LEAVE POLICY  
[AMENDMENTS TO V CODE OF POLICY D-10]

Summary

This resolution adds to V Code of Policy D-10 statements relating to the provision and use of externally funded grants, contracts, and/or fellowships by faculty during periods of sabbatical leave. The resolution reflects the desire of SIUC to support the provision of up to full pay sabbatical leaves in those cases where externally funded contracts, grants, or fellowships are made available to faculty through the University.

Rationale for Adoption

V Code of Policy D-10 makes no provision for those instances in which, through externally funded grants, contracts, and/or fellowships, faculty might receive additional support through the University during a sabbatical leave. Because many grants, fellowships, and contracts must flow through the University, provision for such instances in the Code of Policy will enhance the SIUC sabbatical leave program. An amendment of the System policy is necessary to accommodate the proposed SIUC practice. This amendment will not require SIUE to follow the same practice, although it would permit SIUE to seek a similar amendment to its leave policy should it make an independent determination to do so.

Considerations Against Adoption

No such considerations are known.

Constituency Involvement

The following constituencies reviewed and made recommendations concerning the changes in the Code of Policy relating to sabbatical leaves contained herein: Faculty Senate; Graduate Council; and Council of Deans. In addition, the changes are recommended by the Vice-President for Academic Affairs and Research and the Acting President of SIUC. The SIUE administration has been consulted and offers no objection.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That V Code of Policy D-10 be amended to read as follows:

10. a. 3) Upon recommendation of the President and approval of the Board of Trustees, faculty members as specified in 2) above may be granted sabbatical leave not to exceed in duration and compensation a calendar year at one-half pay, except that additional salary up to the amount of full base pay may be received to the extent that the additional salary is funded by an externally funded grant, contract, or fellowship awarded to the University for that purpose.

10. b. 3) A full-pay sabbatical may be granted for a maximum of 4-1/2 months for faculty on academic year appointments and six months for faculty on fiscal year appointments. A half-pay sabbatical may be granted for a calendar year (from July 1 through June 30 of the following year; from the beginning of the Fall Semester to the beginning of the following Fall Semester; or from the end of the Spring Semester to the end of the following Spring Semester). The half-pay of the latter leave may be supplemented as provided in 10-b-5) below.
10. b. 5) A recipient of a sabbatical leave is permitted to receive additional financial assistance from sources other than the University, provided the specific arrangements have received administrative approval. Sources other than the University shall for the purposes of this paragraph include externally funded grants, contracts, and fellowships awarded to the University for support of the plan of the recipient's sabbatical leave. However, during the period of sabbatical leave, a faculty member shall engage in salaried work for another employer only with the prior approval of the President or the Vice-President for Academic Affairs and Research.

PROJECT APPROVAL, SELECTION OF ARCHITECT: REPLACEMENT OF  
ROOFS - PHASE II, SOUTHERN HILLS FAMILY HOUSING, SIUC

Summary

This agenda item requests project and budget approval to replace the roofs on a second group of five buildings in the Southern Hills Family Housing area. It further requests authority to use Physical Plant Engineering Services for the architecture and design work.

The estimated cost of this project is \$79,000. Funding for this contract and the contingency will come from the Southern Hills Operations and Maintenance account. State funds will not be required.

Rationale for Adoption

At its meeting of October 11, 1979, the Board of Trustees recognized the problem of adequate roof maintenance in the Southern Hills Family Housing buildings by giving project approval to replace the roofs on buildings #118, #119, #121, #126, and #134. While other buildings in the area also had significant roof problems, inadequate funding limited the work to the five buildings considered to be in the worst condition. At its meeting of November 8, 1979, the Board awarded a contract for the work.

It now appears that funds have reaccumulated to a sufficient level to provide for roof replacement on a second group of five buildings; #122, #125, #127, #128, and #136. These buildings contain a total of 72 apartments for married students and their families. The roofs on the remaining seven buildings will be replaced as funds become available.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

Because this project is primarily a matter of building maintenance in an area not supported by state funds, the constituency heads per se were not involved. This project has had the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Treasurer, the Director of Facilities Planning, and the Director of Physical Plant, SIUC.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the roofs on buildings #122, #125, #127, #128, and #136 in the Southern Hills Family Housing area, SIUC, be and is hereby approved at an estimated cost of \$79,000.
- (2) Funding for the contract and contingency of this project shall be from the Southern Hills Operations and Maintenance account.
- (3) Upon recommendation of the Architecture and Design Committee, authorization for use of Physical Plant personnel for architectural and design work is granted.
- (4) The Acting President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL, SELECTION OF ARCHITECT, AND AUTHORITY FOR  
APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS:  
REPAIR FIRE DAMAGE, SOUTHERN HILLS FAMILY HOUSING, BUILDING #117, SIUC

### Summary

This agenda item requests project and budget approval for repairing extensive fire damage to Building #117 in the Southern Hills Family Housing area. It further requests that members of the Executive Committee of the Board be authorized to approve the plans and specifications upon recommendation of the Architecture and Design Committee, and to award contracts for the work.

Funding for this project will come from fire insurance proceeds, which are \$1,000 deductible and cover all losses to the University including loss of rent.

The engineer's estimated cost plus contingency is \$60,000. Permission is sought for plans and specifications to be done in-house by the Physical Plant Engineering Services.



### Rationale for Adoption

In the early morning hours of December 25, 1979, a fire broke out in Apartment 15 on the ground floor of Building #117, and it quickly spread upwards to Apartment 16. The residents of both apartments were away at that time. The fire completely destroyed the interior of both apartments, and the heat was so intense that some concrete block walls and a few metal roof supports must be replaced.

In an effort to return these apartments to a usable condition as quickly as possible, authorization is being requested for members of the Executive Committee of the Board to approve plans and specifications and to award contracts.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

Because this project is primarily a matter of building maintenance in an area not supported by state funds, the constituency heads per se were not involved. This project has had the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of Facilities Planning, and the Director of Physical Plant, SIUC.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to repair the fire damage in Building #117 of the Southern Hills Family Housing area be and is hereby approved at an estimated cost of \$60,000.
- (2) Funding for this project will come from fire insurance proceeds. The \$1,000 deductible portion will come from the Southern Hills Operations and Maintenance account.
- (3) Upon recommendation of the Architecture and Design Committee, authorization for use of Physical Plant personnel for architectural and design work is granted.
- (4) After favorable recommendation by members of the Architecture and Design Committee, members of the Executive Committee of the Board be and are hereby authorized to approve plans and specifications and to award contracts in connection with the project herein approved.
- (5) The Acting President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL, SELECTION OF ARCHITECT, AND AUTHORITY FOR  
APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS:  
REPLACEMENT OF WSIU-TV TRANSMISSION FACILITIES, PHASE I, SIUC

Summary

This agenda item requests project and budget approval for the replacement of the transmission facilities of WSIU-TV, Channel 8, located in the Communications Building and at the transmitter site near Tamaroa. It further requests that members of the Executive Committee of the Board be authorized to approve the plans and specifications upon recommendation of the Architecture and Design Committee, and to award contracts for the equipment and its installation.

Phase I of this project will replace the antenna and transmission line at a cost of \$237,000, and Phase II will replace the transmitter at a cost of \$361,667 for a total estimated cost of \$598,667.

Funding for Phase I will come from three sources: \$189,600 from a federal grant; \$15,000 from the state appropriation for Public Television; and \$32,400 from the Academic Affairs Activities account. Phase II will be completed pending availability of funds.

Permission is sought for the plans and specifications to be prepared in-house by Physical Plant Engineering Services.

Rationale for Adoption

WSIU-TV began broadcasting in 1961. At that time, the normal life of broadcasting equipment was about twelve years. When breakdowns have occurred, the station is frequently off the air for lengthy periods of time because replacement parts are no longer available from the manufacturer and must be improvised. The station's Maintenance Log provides graphic evidence of the problems created by this outdated equipment. Also, the present equipment creates significant electrical demands and, consequently, there are high heat loads and increased demands for air conditioning. The electrical demand of the new equipment will be only 46% of the present equipment, and when combined with a lower demand for air conditioning the savings to the University will be in excess of \$15,000 per year. The University recognized these problems by requesting funding in RAMP for FY-81.

Attempts at other sources of funding have been successful. The U.S. Department of Commerce will provide a 50% - 50% "matching" grant through the Public Telecommunications Facilities Program. These federal grant funds will initially provide \$189,600, or 80%, and have a limit of \$340,000. Also, a recent state appropriation for Public Television will provide \$15,000.

Under normal circumstances, the Board of Trustees would award the contract for Phase I at its March meeting, but because time limitations have been placed upon some of the external funds, authority for members of the Executive Committee to approve plans and specifications and to award contracts is being requested. This project does not require IBHE approval.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Vice-President for Academic Affairs and Research, the Dean of the College of Communications and Fine Arts, the Acting Chairperson of the Radio-Television Department, the Chief Broadcasting Engineer, the Vice-President for Campus Services, the Director of Facilities Planning, and the Director of Physical Plant, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the transmission facilities of WSIU-TV, Channel 8, in two phases be and is hereby approved at an estimated total cost of \$598,667.
- (2) Funding for Phase I, at an estimated cost of \$237,000, shall be from three sources: \$189,600 from a U.S. Department of Commerce grant; \$15,000 from the state appropriation for Public Television; and \$32,400 from the Academic Affairs Activities account.
- (3) Upon recommendation of the Architecture and Design Committee, authority to use Physical Plant Engineering Services for the preparation of plans and specifications is granted.
- (4) After favorable recommendation by members of the Architecture and Design Committee, members of the Executive Committee of the Board be and are hereby authorized to approve plans and specifications and to award contracts in connection with Phase I of the project herein approved.
- (5) The Acting President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Elliott moved the reception of Reports of Purchase Orders and Contracts, November and December, 1979, SIUC and SIUE; the reception of Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Correct Masonry Problems, Four Core Buildings,



SIUE; Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: HEW Compliance, SIUE; and Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Agriculture Building Air Conditioning, SIUC; the ratification of Changes in Faculty-Administrative Payroll - Carbondale; Changes in Faculty-Administrative Payroll - Edwardsville; and Changes in Faculty-Administrative Payroll - Office of the Chancellor; the approval of Minutes of the meeting held December 13, 1979; Recommendation for Honorary Degree, SIUE; Recommendation for Distinguished Service Award, SIUE; Recommendation for Distinguished Service Award, SIUE; Recommendation for Distinguished Service Award, SIUE; New Degree Program: Master of Science in Education, Major in Adult and Continuing Education, SIUE; Off-Campus Program Location: Master of Science in Education, Major in Elementary Education at Greenville Resident Center, SIUE; Off-Campus Location: Bachelor of Liberal Studies at Scott Air Force Base Resident Center, SIUE; Recision of Code of Policy Statement on Instrument Rental Fee, School of Dental Medicine, SIUE [Amendment to IV Code of Policy C]; Sabbatical Leave Policy [Amendments to V Code of Policy D-10]; Project Approval, Selection of Architect: Replacement of Roofs - Phase II, Southern Hills Family Housing, SIUC; Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contracts: Repair Fire Damage, Southern Hills Family Housing, Building #117, SIUC; and Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contracts: Replacement of WSIU-TV Transmission Facilities, Phase I, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal, Gregory L. Warren; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel,

William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.;  
nay, none.

The following matter was presented:

ABOLITION OF GUARANTEED LOAN PROGRAM REFUND POLICY, SIUE  
[AMENDMENT TO IV CODE OF POLICY C]

Summary

This matter abolishes the refund policy applicable to recipients of federally guaranteed student loans. Recipients of such loans will be subject to the general University refund policy in the future.

Rationale for Adoption

The subject refund policy was established by Board action in February 1976 to comply with regulations governing the federally guaranteed student loan program. Because of changes in the applicable regulations, a specific refund policy is no longer required. The regulations permit application of the institution's general refund policy to recipients of federally guaranteed loans. Abolition of the policy would simplify the administration of student assistance programs, particularly in the case of students who withdraw from school.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter was initiated by the Director of Student Work and Financial Assistance. It is recommended for adoption by the Vice-President for Student Affairs and the Acting President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Spring Quarter, 1980, IV Code of Policy C-14 be and is hereby abolished, and that C-15, C-16, and C-17 be redesignated accordingly.

Mr. Warren requested Acting President Lazerson to explain this matter in more detail. After an explanation, Mr. Rowe moved the adoption of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the Acting President, SIUE, Acting President Lazerson announced that Chai Zemin, the Chinese Ambassador

to the United States, will be one of the featured speakers at a conference on "Sino-American Normalization and Its Policy Implications" in St. Louis at the Breckenridge Inn on Saturday, March 8. He said that this conference was being sponsored by the Missouri China Council and SIUE. He also announced that a group of eight engineering students in the Department of Engineering had received the Vincent Bendix Award of \$365 in cash to try their idea called a "Residential Temperature Control Center." In operation, he said, the micro-processor can be programmed to automatically regulate the temperature inside a home for maximum efficiency. He reported that this was the second time that SIUE engineering students had received the international award presented by the Bendix Corporation.

The Chair read the following resolution:

RECOGNITION OF GEORGE L. CRIMINGER

Resolution

WHEREAS, George L. Criminger has served Southern Illinois University in a variety of capacities for over twenty-two years;

WHEREAS, For fifteen of those years he has represented Southern Illinois University on legislative matters, first under former President Delyte W. Morris and later from the Office of the Board of Trustees; and

WHEREAS, He has represented Southern Illinois University with distinction, has contributed greatly to the success of our relationships with the General Assembly and State officers in Springfield, and, consequently, has contributed significantly to the greatness of Southern Illinois University;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That this formal recognition of his service be extended to George L. Criminger; and

BE IT FURTHER RESOLVED, That the enduring appreciation and gratitude of this Board for all he has accomplished are herewith expressed and recorded.

The Chair said that this resolution would be printed and given to Mr. Criminger at a later date. Mr. Elliott moved approval of the resolution as read. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.



The following matter was presented:

PROPOSED ESTABLISHMENT OF FINANCE COMMITTEE  
[AMENDMENT TO III BYLAWS 3]

Summary

This matter provides the establishment of a Finance Committee for the Board of Trustees, composed of the Board Chairman and two members of the Board appointed by the Chairman, with certain fiscal and financial responsibilities as specified in the resolution, which amends the Board Bylaws to provide for the committee.

Rationale for Adoption

At the December 1979 meeting, the Board of Trustees recognized the Chancellor as the "Head of the Agency" responsible for audits, and stipulated that he should provide details to the Board on internal audit procedures.

Concurrent with the December action, the Board expressed interest in the concept of an Audit Committee, and copies of a publication by Price, Waterhouse, and Company on such committees were subsequently distributed to members of the Board. Since that time various Board members have expressed further interest in the audit committee idea, and additional stimulus to establishing such a committee has appeared in a preliminary finding in the draft external audit report for Fiscal Year 1979, explicitly suggesting the formation of an Audit Committee.

That same draft external audit report also included a suggestion that an Investment Committee be formed, using the rationale that Board control over investments should be strengthened.

Review of these interests and considerations suggest that the variety of fiscal and financial concerns which the Board should deal with could best be handled by means of a Finance Committee which will serve as the focal point for Board responsibilities in financial policies and practices.

Considerations Against Adoption

None is known at this time.

Constituency Involvement

This committee is for the use and protection of the Board of Trustees and there is no direct constituency involvement. The two Acting Presidents have reviewed the proposal and concur in its provisions.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That III Bylaws of the Board of Trustees be amended by inserting the following as Section 3, and that the present Section 3 be re-numbered as Section 4:

### Section 3. Finance Committee.

- A. The Finance Committee shall consist of the Chairman and two members of the Board appointed by the Chairman. The Chairman shall serve as an ex-officio member with voting privileges. Members shall be appointed annually following the election of Board officers, at the meeting when Board officers are elected, with vacancies to be filled by appointment by the Chairman as they occur. The Committee shall be staffed through the Office of the Chancellor. The Chairman of the Committee will call meetings as appropriate, with the Assistant Secretary handling the scheduling and appropriate notices.
- B. The Committee shall be concerned with investments; financial reports submitted to and issued by the Board; Revenue Bond planning; internal accounting controls; and internal and external audits. It shall not be involved in the planning of or development of operational budgets.
- C. Duties of the Committee will include:
  - 1. Approving general philosophies and strategies for investment practices.
  - 2. Reviewing investment reports.
  - 3. Suggesting improvements in System financial reporting to the Board.
  - 4. Representing the Board in preliminary discussions of and planning for issuance of Revenue Bonds.
  - 5. Reviewing external and internal audit reports.
- D. To assist the Committee in its work, the Office of the Chancellor will provide quarterly summaries of internal audits and completed audit reports. Full audit reports will be provided to any member of the Committee upon request. Occurrences which are deemed by the Chancellor to constitute willful or grave violations of law, institutional policy or good accounting practice, shall be forthwith reported to each member of the Committee.
- E. Any two members of the Finance Committee may request the Chancellor to institute special audits.
- F. In exigent circumstances and with the written concurrence of at least two Committee members and at least two other Board members, the Committee Chairman may arrange a special audit directly with any person qualified to conduct such an audit, with the report of such audit to be forwarded directly to the Committee through its Chairman.

Chancellor Shaw stated that the creation of the Finance Committee was an attempt to deal with Board interests in the overall financial operation of the University; in investments, financial reports submitted to and issued by the Board, Revenue Bond planning, internal accounting controls, and internal and external audits. He said that this Committee would not be involved in the planning of or development of operational budgets. He said that just one committee was proposed rather than several separate committees for each of the areas. He remarked that in January a draft of this proposed matter and also tentative guidelines to be promulgated by the Office of the Chancellor regarding the internal audit function had been sent to the Trustees. He said that in response to that January mailing, Mr. Elliott had made several suggestions for change, which have been incorporated in the matter being presented. He said that the specific duties of the Committee were outlined in the matter and staff support for the Committee would be provided by the Office of the Chancellor.

Mr. Elliott said he had sensed over the years that the Board wanted to be informed and helpful in the area of finances but that it not meddle with the internal operation of the Universities. He said that the Board does have an overall responsibility when things go wrong and he had asked that some emergency measures be incorporated in the matter in case they would ever be needed. He explained that any two members of the Finance Committee could request the Chancellor to institute special audits in order to keep one member of the Committee from starting anything on his own. He said that for the protection of the University community it would take two Committee members and at least two other Board members to arrange for a special audit directly with any person qualified to conduct such an audit.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded.



Mr. Rowe said that he had never felt that this Board had done a decent job in analyzing the external audit since he has been a member. He hoped that one of the functions of the Finance Committee might be to take steps to better utilize the external auditors.

Mr. Van Meter seconded what both Mr. Elliott and Mr. Rowe had just said, and he wanted to encourage the new Committee to meet with the auditors who are designated by the Auditor General and go through with them the scope of the audit for the whole System. It would help the Committee with particular concerns, he said, and it would give the Committee an opportunity to review what has been done previously; he thought it was very important for the Committee to get involved with the external audit at an early stage rather than at the end.

Mr. Elliott reported that he thought that this Board of Trustees was probably the best informed of any board of higher education in the State of Illinois, and that was to the credit of the staff that provides information to the Board. He said that did not mean though that the Board could not be better informed and be more helpful, and he thought the establishment of this Finance Committee was a step in the right direction.

After a voice vote on approving the resolution as presented, the Chair declared the motion to have passed unanimously.

With the concurrence of the Board, the Chair appointed Ivan A. Elliott, Jr., and Harris Rowe to serve as members of the Finance Committee along with the Chairman of the Board as ex-officio.

The following matter was presented.

PROPOSED REVISION OF FIXED IMPROVEMENTS PROJECT APPROVAL LEVEL  
[AMENDMENT TO IV BYLAWS 1 AND AMENDMENT TO VII CODE OF POLICY C]

Summary

During the past twelve months, the Board has considered and approved 43 fixed improvement projects having a budget of over \$50,000. With few

exceptions, the agenda items proposing these projects were included in the omnibus motion for approval of the Board.

Inflation has caused a great number of fixed improvement projects, mostly of a maintenance and housekeeping nature, to have a budget of over \$50,000. Under present policy, these projects require Board approval. In the interest of having on the agenda only those items of greater interest and concern, and in the interest of expediting maintenance operations, it is proposed that the project budget level of \$50,000 for Board approval be increased to \$100,000. This action would have reduced Board fixed improvement project agenda items this past year from 43 to 24.

#### Rationale for Adoption

The project level of \$50,000 was established in 1971, and has not been adjusted for inflation since its origin. Construction costs have increased so rapidly that today's budget for a \$100,000 project represents a much smaller project than one having a \$50,000 budget when the policy was established.

The Board now has an Architecture and Design Committee that reviews all projects presented to the Board, as well as any project which due to aesthetics might be of special concern to the Board. Many projects that do not require Board approval, since they are less than \$50,000, are reviewed by the Committee. Under the proposed change those projects having an aesthetic concern with budgets under \$100,000 would still be reviewed by the Architecture and Design Committee. It is the prerogative of the Committee to report and discuss any project with the full Board. Under this proposed policy, those projects having budgets over \$10,000, but less than \$100,000, would be forwarded to members of the Executive Committee for their review and approval.

The procedure should greatly expedite the handling of smaller projects by reducing the amount of time necessary to secure necessary approvals.

#### Considerations Against Adoption

Based on the current number of projects requiring approval, members of the Executive Committee would have an additional 15 items per year to consider for approval.

#### Constituency Involvement

The matter has been discussed with members of the Architecture and Design Committee and the two Vice-Presidents from the respective Universities that have the responsibility for Fixed Improvements, all of whom concur in the proposal.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That IV Bylaws 1 be amended to read as follows:

The Board of Trustees shall approve all projects for fixed improvements forwarded to it by the Architecture and Design Committee and all projects having an aggregate budget of \$100,000 or

more, and for such projects the Board shall select and employ each major design consultant, shall approve the plans, specifications and details therefor, and shall receive the bids and award all contracts therefor. Fixed improvements as herein used includes but is not limited to the construction of buildings or other structures affixed to the land, rehabilitation or remodeling thereof, fixed equipment therefor, and landscaping, whether done by University forces or by contract or by any combination thereof.

BE IT FURTHER RESOLVED, That VII Code of Policy C-2-b-1) be amended to read as follows:

b. Prior approval by the Board of Trustees is required before the commitment of funds can be made in the following cases:

- 1) For requisitions for fixed improvements projects where the entire project cost exceeds \$100,000. The Fiscal Officer will obtain appropriate internal approvals on the requisitions in accordance with University policy. The Board of Trustees shall approve the project, the budget, each major design consultant, the plans, specifications, and details. The Board shall receive the bids and award all contracts.

BE IT FURTHER RESOLVED, That VII Code of Policy C-3-d be amended to read as follows:

- d. For architectural, engineering, and artistic services involving the commitment of less than \$10,000 where the related fixed improvement budget is less than \$100,000.

Mr. Warren said he had a problem with a sentence under the Rationale for Adoption which read, "It is the prerogative of the Committee to report and discuss any project with the full Board." Chancellor Shaw explained that most of the items under \$100,000 would be periodically reported to the Board. He said that this line referred to those cases where there was a need for review because of the aesthetic end of it in which case the Architecture and Design Committee could at any time, if it wishes and as its prerogative, report an item to the Board. He said that as a matter of course, the Executive Committee would be dealing with those items of \$100,000 or over unless there was an aesthetic concern expressed by the Architecture and Design Committee.



After further discussion, Mr. Saal moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

NOTICE OF PROPOSED TUITION RATE INCREASES FOR FISCAL YEAR 1981

The Illinois Board of Higher Education at its January 8, 1980 meeting approved higher education operating budget recommendations for Fiscal Year 1981. The recommendations for public universities provide for an increase of \$68.0 million, of which about \$7.5 million is to be provided, so the IBHE proposes, through tuition increases; according to the proposal, over \$1.5 million of additional tuition income must be generated by the SIU System. The budget recommendations include tuition increases of \$48 per academic year for resident students. In addition, tuition increases of \$110 for resident medical students and \$80 for resident dentistry students are proposed.

The inclusion of proposed tuition increases in the IBHE budget recommendations this year, plus the ever-tightening constraints on availability of resources, suggest that this Board give consideration to the issue and examine the alternatives to meet our funding needs. A decision on whether to change present tuition rates should be made at the March 13, 1980 Board of Trustees meeting.

In addition to outlining the IBHE tuition increase proposals, this report provides background information that may be helpful in your consideration of this issue.

SIU System Tuition and Fees Since Fiscal Year 1972

Since Fiscal Year 1972, tuition and required fees of the SIU System have increased by 43.4 percent; this increase is considerably below the 84 percent increase in the consumer price index for the same time period. Below is a listing of tuition and required fees for a resident undergraduate student for Fiscal Year 1972 through Fiscal Year 1980 (not included are the additional costs of housing, books and supplies, travel, incidental costs of living, etc.):

<u>SIUC</u>	<u>Tuition</u>	<u>Required Fees</u>	<u>Total Tuition and Fees</u>
1971-72	\$429	\$145.50	\$574.50
1972-73	429	160.50	589.50
1973-74	429	151.50	580.50
1974-75	428	150.00	578.00
1975-76	428	171.50	599.50
1976-77	428	171.50	599.50
1977-78	524	218.50	742.50
1978-79	524	218.50	742.50
1979-80	574	283.80	857.80

<u>SIUE</u>	<u>Tuition</u>	<u>Required Fees</u>	<u>Total Tuition and Fees</u>
1971-72	\$429	\$145.50	\$574.50
1972-73	429	157.00	586.00
1973-74	429	165.00	594.00
1974-75	429	165.00	594.00
1975-76	429	169.00	598.00
1976-77	429	171.00	600.00
1977-78	519	171.00	690.00
1978-79	519	171.00	690.00
1979-80	567	222.90	789.90

#### Establishment of Current Tuition Rates

The tuition increases in FY-78 and FY-80 can be attributed, in large part, to adoption by the IBHE of a tuition policy in 1976 and the subsequent application of that policy to the IBHE budget recommendations for Fiscal Years 1978 and 1980. Briefly stated, that IBHE policy provided that resident undergraduate tuition be increased to reach a level of one-third of instructional cost on a system basis by Fiscal Year 1980; that resident graduate tuition be maintained at one and one-third times the rate of resident undergraduate tuition; and that medicine and dentistry tuition be set at \$1,390 and \$1,035, respectively, per academic year and increased in proportion to undergraduate tuition increases thereafter. To implement this policy the IBHE recommended tuition increases as part of its FY-78 and FY-80 budget recommendations. For FY-80 the IBHE recommended that tuition be increased \$48 per academic year for resident undergraduate students and \$64 for resident graduate students, with non-residents of Illinois to be charged three times the relevant resident rates. It also recommended that tuition be increased at the SIUC School of Medicine from \$1,028 to \$1,390 per regular academic year, an increase of \$362, and at the SIUE School of Dental Medicine from \$969 to \$1,035, an increase of \$66.

Tuition increases effective with the Fall Term 1979 were approved by the SIU Board of Trustees at its March 1979 meeting. The increases were adopted after considerable discussion and presentation of varying viewpoints. The factors weighing most heavily in support of the decision involved the need for additional funding, both to maintain program quality and to meet increased operating costs, and the belief that there was virtually no chance of receiving additional general revenue funds to meet these needs. On the recommendation of the President of SIUE, increases as recommended by the IBHE were approved for SIUE. On the recommendation of the President of SIUC, increases of \$50 per academic year for both resident undergraduate and graduate students and of \$362 for the SIUC School of Medicine were approved. The \$50 increase was estimated to generate income equal to the amount recommended by the IBHE.

#### Illinois Board of Higher Education's New Tuition Policy

The Illinois Board of Higher Education's "one-third of instructional cost" tuition policy was discussed extensively during 1979, and reactions to that policy and various tuition issues were sought and obtained from various sources, including the SIU System. In November 1979, the IBHE discussed a paper, "A Tuition Policy for Illinois Public Universities," prepared by its

staff. On December 4, 1979, the IBHE approved the recommendations (some of which had been revised somewhat) of its staff. The new policy no longer contains as a goal the establishment of tuition as one-third of the undergraduate instructional cost. Instead it establishes the 1979-80 tuition rates as the standard for the future, with adjustments to be made annually to maintain the level of tuition, in terms of constant dollars as measured by "relevant economic indicators," at the 1979-80 level. The six tuition policy recommendations as adopted are:

Recommendation #1

The level of tuition charged in FY-80 by Illinois public universities, aside from adjustments necessary to meet inflationary cost increases, should be considered the standard for future years.

Recommendation #2

The level of tuition charged in years following FY-80 should be based on the current level adjusted for changes in costs based upon relevant economic indicators, including the Higher Education Price Index.

Recommendation #3

Undergraduate tuition rates for Illinois residents should not exceed one-third of instructional cost in the respective university systems. The most recent annual unit cost study should be the basis for determining instructional cost. Instructional cost is defined to exclude state appropriations for retirement, capital improvements, research, and public service.

Recommendation #4

Whenever undergraduate tuition in public universities is increased, the appropriation for Illinois State Scholarship Commission Monetary Awards should be increased by the amount necessary to offset the impact of the tuition increase on financially needy students.

Recommendation #5

University governing boards should retain the authority for setting tuition rates within the confines of state statutes. Such rates and the revenues generated from tuition should be stated in each university's annual budget request for the consideration of the Illinois Board of Higher Education, the General Assembly, and the Governor in the appropriations process.



Recommendation #6

Public university tuition revenues should not be appropriated by the State of Illinois. The General Assembly should, however, establish a maximum of one-third of instructional cost for public university tuition rates.

A summary of current and IBHE proposed academic year tuition rates for resident students is provided in the following table. It should be noted that all non-residents are charged three times the relevant resident rate.

<u>SIUC</u>	<u>FY-80 Tuition Rate</u>	<u>Proposed Increase</u>	<u>Proposed FY-81 Tuition Rate</u>
Undergraduate	\$ 574	\$ 48	\$ 622
Graduate	574	48	622
School of Medicine	1,390	110	1,500
<u>SIUE</u>			
Undergraduate	\$ 567	\$48	\$ 615
Graduate	612	48	660
School of Dental Medicine	1,035	80	1,115

Conclusion

Perhaps the greatest pressure toward increasing tuition rates for Fiscal Year 1981, and certainly a factor which significantly influenced the development of the IBHE tuition increase recommendation, comes from the overall competition for state resources and a resulting necessity to consider all possible sources of revenue when proposing higher education budgets. The fiscal reality appears to be that because of the scarcity of state resources higher education must increase its own revenue if it wishes to fund its activities at the level it considers necessary. In this regard, some systems of higher education in Illinois have already approved the IBHE's recommended tuition increase for FY-81, while other systems have the question before their governing boards for immediate consideration.

The Chair pointed out that this matter was presented only for discussion at this time, and that it would be on the agenda next month for action according to established policy.

Chancellor Shaw said that the Presidents and he believed it was necessary to bring this item to the Board's attention as notice of a possible need to increase tuition. He said that action not later than March was essential in order for the appropriation bill to be properly prepared and submitted within the newly established time limit of two legislative days following the

delivery of the Governor's Fiscal Year 1981 budget message. He said that at the January 8, 1980 IBHE meeting he had stated that the recommendations being presented to them met only the basic needs for additional funding of utilities, maintenance, and operating costs, and that the recommendation on salaries did not even meet our minimal needs. He said that when we compared projected revenues for next year with the needs which demanded attention, it became obvious that additional resources were going to be essential. In keeping with the IBHE policy which was approved last December, he said, the \$48 recommendation was in line. He commented that because of the work of this Board and many other groups and individuals, the IBHE had revised its tuition policy to eliminate the policy of having tuition equal one-third of undergraduate instructional costs. The new IBHE policy established the 1979-80 tuition rates as the standard for the future, he explained, with adjustments to be made annually to maintain tuition in terms of constant dollars as measured by the Higher Education Price Index, which was considerably lower than the Consumer Price Index but would result in an increase.

Chancellor Shaw pointed out that the new IBHE tuition policy included a provision to increase Illinois State Scholarship Commission Monetary Awards by the amount necessary to offset the impact any tuition increase would have on financially needy students.

In response to a question from Mr. Warren, Chancellor Shaw said that he would provide to the Board before the next meeting a five-year review of tuition increases as compared to increases in the inflation rate during that time, and as compared to increases in state funding during that time; he would also try to provide the annual inflation rate over the last five years and the projected rate for 1980. From these rates, he said he would try to establish a range within which it would be possible to estimate in general terms possible

increases in tuition in the next five years, or in any event, to show what might be expected in general terms as it applies to tuition increases.

Mr. Saal asked the Chancellor if he were correct in the assumption that this increase was for the maintenance of present quality and did not necessarily reflect an increase in quality for education in general. The Chancellor replied that his assumption was correct, and that even with this proposed increase we were still faced with a cutback because of the difference between the Governor's budget message and the IBHE recommendations. Mr. Saal inquired what mechanisms within the tuition policy allowed us to increase the quality of higher education rather than just maintaining the quality because it seemed to him that if this policy were endorsed, we were considering the present level to be adequate; the reply was that increased quality might come from appropriated funds. The Chancellor said he would try to provide to the Board before the next meeting at the request of Mr. Saal a chart showing what the tuition and fee increases had been in other systems over the past five years and the summary of the IBHE matter on the effects of access and choice that tuition seems to have.

Acting President Lazerson said he wanted to go on record in support of this matter, doing so reluctantly, but he thought it was absolutely critical if the quality of our programming was to be maintained, particularly at SIUE.

The following matter was presented for information:

SUMMARY OF THE IBHE OPERATING BUDGET RECOMMENDATIONS FOR FISCAL YEAR 1981

The Illinois Board of Higher Education at its January 8, 1980 meeting approved a Fiscal Year 1981 operating budget of \$1.163 billion for higher education. This budget level contains increases of \$118.2 million for all components of higher education, an 11.3 percent increase from Fiscal Year 1980. Of this increase, \$68.0 million is recommended for universities, a 9.8 percent increase from Fiscal Year 1980 projected expenditures of \$695.1 million. Attached as Table I is a summary of increases for all components of higher education.



Major features of the increases recommended for universities include: (1) average salary increases of 8 percent (funding to be provided on 95 percent of the FY-80 salaries base) with an additional 1 percent of the FY-80 salaries base to be appropriated to the Retirement System for improvement of faculty and staff fringe benefits; (2) general price increases of 7 percent on nonpersonnel items except utilities; (3) utility increases of 20 percent for gas and fuel oil, 14 percent for electricity, 12 percent for coal, and 10 percent for all other utility items; (4) \$1.0 million for O&M of new buildings; (5) \$6.3 million for program support; and (6) \$8.2 million for all other specific needs. The attached Table II summarizes IBHE FY-81 operating budget recommendations for each governing system, while Table III summarizes these recommendations for SIUC, SIUE, and the Office of the Chancellor.

To help support the funding of the previously cited items, the IBHE is recommending that governing boards increase tuition by \$48 per academic year for resident students. These tuition recommendations, if adopted by all governing boards, are expected to generate about \$7.5 million of additional tuition income of which over \$1.5 million would be generated by SIUC and SIUE. Tuition increases are the subject of another agenda item for this meeting, where they are discussed in some detail. As an additional means of developing resource support for its recommendations, the IBHE is recommending that the current budget bases of four universities be reduced in total by about \$1.4 million. A negative adjustment to the budget base is recommended for each university that showed, on the basis of an IBHE analysis of instructional costs, an amount of "overfunding" which exceeded 2 percent of that university's adjusted instructional cost base. The adjustment made equals 20 percent of that overfunding as determined by the IBHE cost analysis. Of the four universities affected, SIUE received the largest budget base adjustment, a reduction of \$663,500. The base budget of SIUC was not affected because its IBHE-calculated "overfunding" was within the allowable 2 percent variance of its adjusted instructional cost base. By use of its cost analysis, IBHE also determined that five universities were relatively "underfunded." It recommended greater support per student at these universities through program support recommendations for specific needs or by recommending that these universities have a planned reduction in enrollments.

Table II shows the U of I receiving an increase of 10.2 percent, which is considerably greater than the other university systems. Within this increase is a recommended \$2.5 million increase of program support for Medical Center programs. Of that amount, \$1.3 million is for the replacement of lost federal dollars which previously supported these programs. If the increased support for Medical Center programs is excluded from the U of I's recommendation, their increase would be 9.5 percent.

Table II also shows that on a percentage basis the SIU recommended increase is slightly below that for the Board of Governors and the Board of Regents. The major reasons for that are: (1) the relatively large base budget reduction being recommended for SIUE; (2) the Board of Governors having two universities (Eastern and Northeastern) which were determined to be "underfunded" by IBHE analysis of instructional costs; and (3) the O&M for new buildings being recommended for Sangamon State, which is within the Board of Regents System.

In addition to the \$147.1 million being recommended for SIU as shown on Table III, the IBHE recommendations for retirement contributions and IBA rental payments include \$9.2 million and \$2.4 million, respectively, for SIU. The IBHE recommendation for retirement is based on expected gross payout benefits plus 1 percent of the projected payroll for employees participating in the Retirement System; this amounts to \$8.2 million for SIU. Also included in the retirement recommendation is \$1.0 million for improving the fringe benefits of employees at SIU. This latter amount is equal to 1 percent of our FY-80 state appropriated salaries budget. The recommendation for IBA rental payments is based on projected payments to be made in FY-81.

At the time this item was prepared, it was not yet known what the Governor's recommended funding level for the Fiscal Year 1981 higher education operating budget would be. On February 5, 1980, the Governor will present his recommendation to the IBHE.

Table I  
SUMMARY OF IBHE FY1981  
OPERATING BUDGET RECOMMENDATIONS  
FOR HIGHER EDUCATION

Resource Requirements (in thousands of dollars)	FY1980			FY1981		Recommended Increases	
	Projected Expenditures	Recommendations	FY1980	FY1981	Recommendations	Dollar	Percentage
Universities	\$ 695,064.5	\$ 763,085.9			\$ 68,021.4		9.8%
Community Colleges	129,306.6	143,948.0			14,641.4		11.3
Illinois State Scholarship Commission	96,089.7	113,388.6			17,298.9		18.0
Financial Assistance to Private Institutions	9,850.0	11,000.0			1,150.0		11.7
Health Education Grants	16,961.9	17,735.6			773.7		4.6
Higher Education Cooperation Act	1,550.0	1,458.0			(92.0)		(5.9)
Board of Higher Education	2,434.6	2,538.1			103.5		4.3
Retirement	60,042.2	76,356.2			16,314.0		27.2
IBA Rentals	33,660.3	33,660.3			-0-		-
Total	<u>\$1,044,959.8</u>	<u>\$1,163,170.7</u>			<u>\$118,210.9</u>		<u>11.3%</u>
<u>Source of Appropriated Funds</u>							
General Revenue Fund	\$ 913,074.4	\$1,018,616.3			\$105,541.9		11.6%
Universities Income Fund	104,504.1	113,824.6			9,320.5		8.9
Other	27,381.3	30,729.8			3,348.5		12.2



Table II  
SUMMARY OF IBHE FY1981 OPERATING BUDGET  
RECOMMENDATIONS BY UNIVERSITY SYSTEM

(in thousands of dollars)	Board of Governors	Board of Regents	Southern Illinois University	University of Illinois	Total
FY-80 Projected Expenditures	\$113,651.5	\$124,714.2	\$134,631.2	\$322,067.6	\$695,064.5
Adjustments to Base	(329.8)	(516.2)	(611.3)	(1,188.8)	(2,646.1)
Recommended Increases					
Salary Increases	6,705.0	7,394.3	7,794.4	19,390.9	41,284.6
Cost Increases	2,317.8	2,265.1	2,629.5	6,602.7	13,815.1
O&M for New Buildings	-0-	576.6	43.4	419.0	1,039.0
Program Support	945.0	615.2	727.8	4,034.3	6,322.3
All Others	1,225.3	1,408.3	1,909.7	3,663.2	8,206.5
Total Recommended Increases	11,193.1	12,259.5	13,104.8	34,110.1	70,667.5
FY1981 Recommendations	<u>\$124,514.8</u>	<u>\$136,457.5</u>	<u>\$147,124.7</u>	<u>\$354,988.9</u>	<u>\$763,085.9</u>
Percent of Net Change	9.6	9.4	9.3	10.2	9.8
Source of Funds:					
General Revenue Fund	\$101,225.5	\$110,671.7	\$119,518.3	\$312,971.6	\$644,387.1
University Income Fund	23,289.3	25,785.8	27,606.4	36,991.2	113,672.7
Other Appropriated Funds	-0-	-0-	-0-	5,026.1	5,026.1
Total	<u>\$124,514.8</u>	<u>\$136,457.5</u>	<u>\$147,124.7</u>	<u>\$354,988.9</u>	<u>\$763,085.9</u>

Table III

371

SUMMARY OF IBHE FY1981 OPERATING BUDGET  
RECOMMENDATIONS OF SOUTHERN ILLINOIS UNIVERSITY

(in thousands of dollars)	SIUC	SIUE	Office of the Chancellor	Total
FY-80 Projected Expenditures	\$ 93,752.2	\$40,018.0	\$861.0	\$134,631.2
Adjustments to Base				
Implementation of Financial Guidelines	160.1	66.8	-0-	226.9
Closed Buildings	(14.5)	(3.2)	-0-	(17.7)
Nonrecurring Feasibility Study	(25.0)	-0-	-0-	(25.0)
Vacated Rental Space	(37.1)	-0-	-0-	(37.1)
Comparative Cost Analysis	-0-	(663.5)	-0-	(663.5)
Loss of Tuition Revenue	-0-	(94.9)	-0-	(94.9)
Total Adjustments to Base	83.5	(694.8)	-0-	(611.3)
Recommended Increases				
Salary Increases	5,358.2	2,393.2	43.0	7,794.4
General Price Increases	1,271.6	458.6	20.6	1,750.8
Utility Price Increases	593.4	285.3	-0-	878.7
O&M for New Buildings	-0-	43.4	-0-	43.4
Program Support	457.8	270.0	-0-	727.8
Other:				
Physical Plant Maintenance	440.5	189.8	-0-	630.3
Equipment Replacement	350.0	100.0	-0-	450.0
Fire Protection	14.2	6.0	-0-	20.2
Support Cost Deficiency	613.5	-0-	-0-	613.5
Affiliated Hospital Physical Plant Maintenance	116.0	-0-	-0-	116.0
Waste Treatment Plant Operation	-0-	45.0	-0-	45.0
Repair and Maintenance	-0-	34.7	-0-	34.7
Total Recommended Increases	9,215.2	3,826.0	63.6	13,104.8
FY-81 Recommendation	<u>\$103,050.9</u>	<u>\$43,149.2</u>	<u>\$924.6</u>	<u>\$147,124.7</u>
Percent of Net Change	9.9	7.8	7.4	9.3
Source of Funds:				
General Revenue Fund	\$ 81,965.6	\$36,628.1	\$924.6	\$119,518.3
University Income Fund	<u>21,085.3</u>	<u>6,521.1</u>	<u>-0-</u>	<u>27,606.4</u>
Total	<u>\$103,050.9</u>	<u>\$43,149.2</u>	<u>\$924.6</u>	<u>\$147,124.7</u>

Chancellor Shaw explained that this matter was simply a summary of the IBHE operating budget recommendations which might be helpful in understanding what these increases mean. The Chair announced the matter had been received.

Under Reports and Announcements by the Chancellor of the Southern Illinois University System, Chancellor Shaw reported that there was some legislation that may be introduced by SIU that the Board should be aware. He said that the external audit report had suggested that SIU seek legislation authorizing the School of Medicine Medical Services and Research Plan. He said that it was his position this was not necessary because the Board had the authority to approve this plan. On the other hand, he commented, because it was an audit recommendation from the external auditor, he had requested that Acting President Lesar in consultation with legal counsel and Dean Moy, School of Medicine, consider whether there were advantages in seeking clarifying legislation. He understood that the University of Illinois had proceeded this way, and that he would keep the Board informed as meetings were held to determine a course of action.

Another area being considered, he said, was introducing a bill which would allow us to establish a working cash fund up to \$750,000 for nonappropriated state funds. He said that we already had such a system for state appropriated funds, and this is another matter that the external auditor had suggested. A third initiative, he reported, had to do with reappropriating some of the money from the Student Welfare and Recreation Fund and Athletic Fee Fund at SIUE. All of these monies were not spent when \$2,275,000 was appropriated from the student-supported funds for various capital projects, and the Capital Development Board will recommend to the Governor reappropriation of the monies that were appropriated this fiscal year but not spent.



The Chancellor said that in the January 28, 1980 issue, The Chronicle of Higher Education reviewed the final report of the Carnegie Council on Policy Studies in Higher Education and published some excerpts from that report, which will be published in full later this year. He said that in the eyes of many, this Carnegie Council report is a very important document, for it attempted to assess what the next 20 years would hold for higher education; it predicts, for instance, that by the year 2000 the problems of the times will have radically altered the makeup of many institutions of higher education. He pointed out that part of the Chronicle review was a checklist for meeting the problems of the next two decades, and the so-called "imperatives" contained in that checklist highlighted the fundamental questions and problems to be dealt with by colleges and universities, by the states, and by the federal government in the next 20 years. In order to attempt to help us understand these matters and to communicate to you where we are, he announced that he had asked the Presidents to prepare their comments regarding the imperatives which applied to colleges and universities in that checklist, and to add any comments they wished about the other categories of imperatives. At the same time, he said, the Office of the Chancellor would comment on all those imperatives which seem applicable to a system. He reported that the responses would be circulated to the two campuses, asking for written constituency reaction to both the Carnegie Council report and to our comments. He reported that then the entire set of materials so developed would be provided to the Board and a period for discussion of the results would be arranged for the May Board meeting. He said that the schedule was fairly tight to prepare for discussion by the Board at the May meeting, but that he had asked the Presidents to respond by March 21; by April 1, copies of their responses plus the system response would be sent to the constituency heads through the Presidents with a request for a response by April 16 so that it all can be packaged and

distributed to the Board in time for the May meeting. He suggested that 15 or 20 minutes be taken at the May meeting for the members of the Board to ask questions and make comments. He did not think there would be presentations but rather this would be an opportunity after the material has been read to understand where we are as campuses and as a system in meeting these imperatives, and to answer questions and concerns that you might want to raise. He pointed out that the report of the Carnegie Council on Policy Studies would be used as a planning tool and as a means of keeping the Board apprised of what was going on.

Chancellor Shaw reported that the Code of Policy was being revised in an attempt to bring the Code into conformity with the new administrative structure and to delete outdated material. The Code will contain the Bylaws of the Board which govern its operation, the Statutes which outline the broad administrative structure of the University System, and six chapters which relate to specific areas such as tuition, fees and charges, faculty and staff service, and financial/business affairs. He said that a preliminary review and revision of the Board's Bylaws was near completion and would be shared with the Board within the next several weeks for review and reaction; similarly a preliminary review of the Statutes was nearly completed and would be shared with the Presidents and their representatives shortly. He added that the six chapters will be roughly organized and ready for initial, internal review by the campuses within the next few months, and he hoped to present the entire document to the Board for approval later this year.

Under Reports and Announcements by the Acting President, SIUC, Acting President Lesar said that there had been a number of important items in the area of student affairs and academic affairs which in the interest of time he would simply report to the Board in the newsletter. Also in the newsletter would be an item concerning the fact that the quality of our student body had

increased within the last two years by a number of steps such as tightening admissions, grading, and retention, and he pointed out the necessity of keeping those standards up in the years ahead when we may be pushed in a different direction for enrollment reasons. Acting President Lesar called attention to the fact that another step had been taken toward getting a Phi Beta Kappa Chapter on the SIUC campus. He said that the National Association had approved the credentials submitted from SIUC to become a member, and the next step would be an on-site visit during the next academic year. He reported that we had also become a member of the Oak Ridge Associated Universities, which was a group associated with the Oak Ridge National Laboratory, and this was important in connection with our energy projects.

Acting President Lesar announced that in December of 1979, he had told the Board that he would appoint a committee to study what our future should be in Intercollegiate Athletics; he has named a committee and will be charging them next week and will ask them to report to us the first of November next year. He had accepted the nominations made by each of the constituencies as follows:

AD HOC CAMPUS COMMITTEE ON INTERCOLLEGIATE ATHLETICS

Seymour Bryson	Dean, College of Human Resources	Council of Deans
Norma Ewing	Assistant Professor, Special Ed.	Graduate Council
Ricardo Cabellero	Graduate Student	Grad. Student Council
Linda Schneider	Student Senator	Undergrad. Student Council
Larry Aut	Admin. Coord., Medical School	A/P Council
Howard Allen	Professor, History	Faculty Senate
Phyllis McCowen	Steno IV, Health Education	Civil Service
Raymond Burroughs	President, City Nat. Bank of Murphysboro	Community
James BeMiller	Professor, Chemistry & Biochemistry	
Edward McGlone	Professor & DEO, Speech Commun.	
Ray Rainbow	Associate Professor, English	
Imogene Beckemeyer	Assistant Professor, Mathematics	
John King (Chair)	Professor & DEO, Higher Education	
Florence Foote	Professor Emerita (Physiology)	

He said that he felt it was necessary to include a representative from the Alumni Association and he had not yet been able to get in touch with the



individual for acceptance; therefore, that name was not on the list. He was happy to report that Professor John King, Department of Higher Education, will serve as Chairman.

At this time, Acting President Lesar introduced Dr. Lyle Sendlein, Director of the Coal Extraction and Utilization Research Center, Director of the Illinois Institute for Mining and Mineral Resources Research, and Professor of Geology, SIUC, who made a slide presentation on Coal Education, Research, and Service at SIUC. A booklet entitled, "Program of Coal, Education, Research, and Service, SIUC," dated February, 1980, was distributed to the members of the Board, and a copy placed on file in the Office of the Board of Trustees.

The Chair announced he would like to read the following Mailgram:

MR. PETER ALEXANDER  
UNDERGRADUATE STUDENT ORGANIZATION  
STUDENT CENTER, 3RD FLOOR  
SOUTHERN ILLINOIS UNIV.  
CARBONDALE IL 62901

ON BEHALF OF THE PRESIDENT OF THE UNITED STATES, I AM PLEASED TO INVITE YOU TO A MEETING ON FOREIGN AND DOMESTIC POLICY ISSUES. THE MEETING WILL BEGIN PROMPTLY AT 9:30 AM ON FRIDAY, FEBRUARY 15, 1980 IN ROOM 450 OF THE OLD EXECUTIVE OFFICE BUILDING OF THE WHITE HOUSE, AND WILL CONCLUDE AT 5:00 PM.

PARTICIPATING WILL BE SENIOR MEMBERS OF THE WHITE HOUSE STAFF, AND MEMBERS OF THE NATIONAL SECURITY COUNCIL AND DOMESTIC POLICY STAFF. ADDITIONAL DISCUSSION SESSIONS WILL FOCUS ON SPECIFIC AREAS OF INVOLVEMENT FOR STUDENTS.

THE PRESIDENT WILL MEET WITH YOU IN THE EAST ROOM OF THE WHITE HOUSE. A RECEPTION IN THE STATE DINING ROOM WILL FOLLOW.

PLEASE RESPOND TO THE WHITE HOUSE SOCIAL SECRETARY AT 202/456-7064. IF YOU WILL BE ATTENDING, WE WILL NEED YOUR DATE OF BIRTH AND SOCIAL SECURITY NUMBER. YOU SHOULD ENTER THE OLD EXECUTIVE OFFICE BUILDING FROM THE 17TH AND G STREET ENTRANCE.

AS A LEADER, YOUR ACTIVE INVOLVEMENT AND THOUGHTFUL RESPONSE ARE IMPORTANT TO THE CRITICAL ISSUES FACING OUR NATION. I LOOK FORWARD TO MEETING WITH YOU ON FEBRUARY 15.

ANNE WEXLER  
ASSISTANT TO THE PRESIDENT

Mr. Van Meter commented that he had received an excellent publication from the Southern Illinois University at Carbondale School of Medicine which focused on the number of graduates that were staying in the State of Illinois from SIUC, which was the mission of the School of Medicine. He was delighted to see such a publication which monitored the job the School is doing and made it public.

The Chair announced that a news conference would be held immediately following the Board meeting in the Ohio Room of the Student Center.

Mr. Van Meter moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:10 p.m.

  
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Alice Griffin, Assistant Secretary

## CONTENTS

Roll Call . . . . .	38
Trustee Reports . . . . .	381
Committee Reports . . . . .	383
Executive Committee Report . . . . .	383
Award of Contracts: Renovations to Fourth Floor, East St. Louis Center, SIUE . . . . .	383
Award of Contract: Renovations to Fourth Floor, East St. Louis Center, SIUE . . . . .	385
Architecture and Design Committee . . . . .	386
Finance Committee . . . . .	386
Reports of Purchase Orders and Contracts, January, 1980, SIUC and SIUE . .	388
Change in Program Title: Bachelor of Science, Major in Physical Education for Men, and Bachelor of Science, Major in Physical Education for Women, to Bachelor of Science, Major in Physical Education, SIUC . . .	389
Waiver of Annual Meeting and Election of Directors, IEC . . . . .	391
Project Approval and Selection of Architect: Theater Performance Facility, SIUE . . . . .	392
Approval of Minutes of the Meeting held February 14, 1980 . . . . .	393
Army Reserve Officers' Training Corps Program, SIUC . . . . .	393
Reports and Announcements by the Acting President, SIUC . . . . .	396
Updating Policy on Personnel Approval [Amendments to V <u>Code of Policy</u> C-1] . . . . .	398
Amendment of Mandatory Retirement Policy [Amendment to V <u>Code of Policy</u> D-7] . . . . .	402
Tuition Rate Increases for Fiscal Year 1981 [Amendments to IV <u>Code of Policy</u> B-1, B-16-d, C-1, C-3-e] . . . . .	406
Revision of Requisition Policy and Procedure Statement for Southern Illinois University [Amendments to VII <u>Code of Policy</u> A, B, and C] . . . . .	418
Reports and Announcements by the Chancellor of The SIU System . . . . .	424



Approval of Cooperative Educational Program with State Community College of East St. Louis, SIUE [Amendment to II <u>Code of Policy B</u> and IV <u>Code of Policy C</u> ] . . . . .	425
Authorization for Sale of Olin Property, SIUE . . . . .	427
Reports and Announcements by the Acting President, SIUE . . . . .	429
Presentation: Energy and the Environment, SIUE . . . . .	429

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, March 13, 1980, at 10:08 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman being present, the meeting was called to order. In the absence of the regular Secretary, with consent of the Board, the Chair appointed Trustee Wayne Heberer to serve as Secretary pro tem. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.  
 Mr. Wayne Heberer  
 Mrs. Carol Kimmel, Secretary (arrived at 10:55 a.m.)  
 Mr. William R. Norwood, Chairman  
 Mr. Robert L. Saal  
 Mr. A. D. Van Meter, Jr., Vice-Chairman  
 Mr. Gregory L. Warren  
 Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. Harris Rowe

Executive Officers present were:

Mr. Earl E. Lazerson, Acting President, SIUE  
 Dr. Hiram H. Lesar, Acting President, SIUC  
 Dr. Kenneth A. Shaw, Chancellor of the SIU System

Also present was Mrs. Alice Griffin, Assistant Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair explained that Mr. Rowe's absence was because of the weather conditions. The Chair recognized Acting President Lazerson, who introduced Mr. John Rendleman, Acting President of the SIUE Student Senate, and explained that Mr. Rendleman would be the constituency representative to the Board for the Student Senate.

Under Trustee Reports, Mr. Elliott reported he had attended a meeting of the Merit Board, State Universities Civil Service System, on February 19, 1980. He said that he was pleased that Mr. Art Hale had represented SIUE and Mr. Joe Elliott had represented SIUC at the meeting. He reported that one of the items to come before the Merit Board was the discharge hearing of Mr. Gary Jenkins, a policeman at SIUE, whose discharge the Board had affirmed. Members of the Merit Board had asked Mr. Elliott to publicly commend Mrs. Ria Frijters, Vice-President for Business Affairs, and Mr. John Gilbert, General Counsel, SIUE, for their actions in regard to this particular case. He said that a report prepared by Mr. Chuck Brim, Board of Regents, had been presented concerning salaries of University Civil Service employees as compared to the salaries of Code Department employees. He explained that the study showed that the Civil Service employees' salaries at SIUC were 21 percent below the salaries of the Code Department employees; SIUE were 12 percent below; and School of Medicine in Springfield were 12 percent below. He expressed the thought that this report indicated there should be a renewed effort to bring our Civil Service employee salaries into an equitable comparison with Code Department employees.

Mr. Norwood reported that he had attended a meeting of the Illinois Board of Higher Education on March 4, 1980. He said that Mr. James Furman, Executive Director of the IBHE, had outlined where the issues would be in the 1980's: (1) justification of an annual budget; (2) disagreements between the IBHE staff and the universities concerning programs that the universities desire to have; (3) program approval for private institutions; (4) budgets keeping up with the projected shrinking enrollments; and (5) energy and related programs. The allocation of the Governor's budget was discussed, he reported, since the Governor had recommended about \$20.5 million less than the IBHE recommendation. He reported that the greatest reduction in this \$20.5 million would come from



\$13.5 million in three stages: ISSC maximum award suggested at \$2,000 by the IBHE staff now reduced to \$1,900; retirement gross payout plus a fraction of a percent now reduced to retirement gross payout; and fringe benefits compensation at an added 1 percent to the 8 percent salary recommendation now reduced to just 8 percent salary recommendation. For the SIU System, the IBHE's original recommendation, he reported, was \$147,124,700, and the Governor's recommendation was \$146,634,900.

He reported another item of discussion was the assessment of progress in Nursing Education in the State of Illinois since 1968. The IBHE staff's position, he remarked, is that the supply and demand of nurses is in balance; however, the hospitals are having a shortage of nursing professions, and some of the reasons given were salaries and working conditions in the hospitals. He said there was also much discussion on what the IBHE staff sees as the direction to go in the nursing field, and the staff had proposed a statewide plan which will be discussed and voted on at the May meeting since the IBHE will not have an April meeting. He noted that the proposal included the following: baccalaureate completion programs should be within reasonable commuting distances of the people wanting these programs, and the distance suggested was a radius of 40 miles of the facility; these programs should be through existing programs and off-campus extensions; baccalaureate completion should be through both public and non-public nursing education programs; and the major accredited programs should play a major role in supplying the needed nursing education in future years.

Mr. Norwood reported that the National Conference of Black Lawyers Community College wanted approval for a Doctorate of Jurisprudence, an Associate of Arts in Paralegal Services, and a Ph.D. in International Diplomacy. He said the decision was made to deny the opportunity to give these degrees because of

insufficiencies in the college at this time, but that the staff was instructed to assist in any way it could to see if the matter could be straightened out because it was a worthy goal.

Under Committee Reports, Dr. Wilkins presented the following report for the Board's information:

EXECUTIVE COMMITTEE REPORT

By action at the November 8, 1979 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to award contracts for Renovations to Fourth Floor, East St. Louis Center, SIUE. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1.

AWARD OF CONTRACTS: RENOVATIONS TO FOURTH FLOOR, EAST ST. LOUIS CENTER, SIUE

Summary

This matter awards contracts on the capital project to renovate areas on the fourth floor of the East St. Louis Center, SIUE. Funding for the project will be from Repair and Maintenance funds appropriated to the University as part of the Fiscal Year 1980 Internal Operating Budget, and from internally reallocated funds including state appropriated funds and nonappropriated, indirect cost recovery funds. Total construction cost is approximately \$300,000, and an additional \$90,000 has been approved for equipment for the dental clinic.

Rationale for Adoption

At its meeting of November 8, 1979, the Board of Trustees approved plans and specifications for the project, authorized completion of the project by a combination of in-house personnel from Plant Operations and outside contractors in various specialty areas, and authorized the members of the Executive Committee of the Board to award contracts for the project. Plant Operations personnel will perform the general and electrical work on the project. Outside contractors will perform the plumbing; ventilating; heating, piping, and refrigeration; and casework portions of the project. This matter awards contracts for the general, electrical, plumbing, ventilating, and heating, piping, and refrigeration work. Bids for the casework will be opened February 1, 1980, and a matter recommending a contract award in that area will be submitted to the members of the Executive Committee thereafter. The construction cost analysis is as follows:

Work completed to date	\$ 91,000
General Work	103,000
Electrical Work	18,000
Casework (estimated)	32,000
Plumbing Work	17,895
Ventilating and Distribution Systems for Conditioned Air Work	10,833
Heating, Piping, Refrigeration, and Automatic Temperature Control Work	<u>16,053</u>

Subtotal	\$288,781
Contingency	<u>2,500</u>
Total /	\$291,281

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) Authorization is made in the amount of \$103,000 to Plant Operations, SIUE, for the general work on the project.
- (2) Authorization is made in the amount of \$18,000 to Plant Operations, SIUE, for the electrical work on the project.
- (3) A contract in the amount of \$17,895 be awarded to Morris Heating, Mitchell, Illinois, for the plumbing work on the project.
- (4) A contract in the amount of \$10,833 be awarded to Morris Heating, Mitchell, Illinois, for the ventilating and distribution systems for conditioned air work on the project.
- (5) A contract in the amount of \$16,053 be awarded to Morris Heating, Mitchell, Illinois, for the heating, piping, refrigeration, and automatic temperature control work on the project.
- (6) A project contingency of \$2,500 be and is hereby established and approved.
- (7) The Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

By action at the November 8, 1979 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to award a contract for Renovations to Fourth Floor, East St. Louis Center, SIUE. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1.



AWARD OF CONTRACT: RENOVATIONS TO FOURTH FLOOR, EAST ST. LOUIS CENTER, SIUE

Summary

This matter awards a contract on the capital project to renovate areas on the fourth floor of the East St. Louis Center, SIUE. Funding for the project will be from Repair and Maintenance funds appropriated to the University as part of the Fiscal Year 1980 Internal Operating Budget, and from internally reallocated funds including state appropriated funds and nonappropriated, indirect cost recovery funds. Total construction cost is approximately \$300,000. A bid summary sheet for the contract recommended herein is attached for information.

Rationale for Adoption

At its meeting of November 8, 1979, the Board of Trustees approved plans and specifications for the project, authorized completion of the project by a combination of in-house personnel from Plant Operations and outside contractors in various specialty areas, and authorized the members of the Executive Committee of the Board to award contracts for the project. A matter awarding all contracts for the project, except the contract for casework, was submitted to and approved by the members of the Executive Committee during January and February, 1980. This matter awards the contract for casework. The budget estimate for casework was \$32,000. The construction cost analysis is as follows:

Work previously completed	\$ 91,000
General Work	103,000
Electrical Work	18,000
Casework	21,604
Plumbing Work	17,895
Ventilating and Distribution Systems for Conditioned Air Work	10,833
Heating, Piping, Refrigeration, and Automatic Temperature Control Work	<u>16,053</u>
Subtotal	\$278,385
Contingency previously approved	2,500
Casework contingency	<u>1,900</u>
Total	\$282,785

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) A contract in the amount of \$21,604 be awarded to Robert Tribout & Associates, St. Louis, Missouri, for the casework on the project.
- (2) The Acting President of Southern Illinois University at Edwardsville be and is hereby directed to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Van Meter, Chairman of the Architecture and Design Committee, gave the following report:

1. The Committee recommends that Item B (1) - Executive Committee Report, which includes Award of Contracts: Renovations to Fourth Floor, East St. Louis Center, SIUE, be received by the Board as presented.

The total construction cost is approximately \$8,496 less than was originally anticipated because the cost of casework is lower than estimated.

2. Based upon the recommendation of the President, SIUE, the Committee recommends the selection of Thompson Associates, Architects-Engineers, Troy, Illinois, to provide architectural services in connection with Item Q - Project Approval and Selection of Architect: Theater Performance Facility, SIUE, and that the project be approved as presented.

The Chair said that last month, when the Finance Committee was established, a Chairman of the Finance Committee was not yet appointed. At the meeting of the Finance Committee prior to this Board meeting, the Chair appointed Trustee Elliott as Chairman of the Committee. Therefore, the Chair requested Mr. Elliott as Chairman of the Finance Committee to give a report.

Mr. Elliott said that the Finance Committee had met for its organization meeting. He reported that Chancellor Shaw had presented to the Committee his philosophy of the work of the Committee, and the members of the Committee had compared his philosophy with what the Committee had in mind and also with the resolution establishing the Finance Committee, and there was complete agreement. He would like to share a few paragraphs taken from a speech

given by Mr. William S. Kanaga, Chairman, Arthur Young and Company, entitled, "The Audit Committee: A Public Accountant's Perspective." Arthur Young and Company is the external auditor of SIU at the present time. He paraphrased the following paragraphs by substituting Board of Trustees for Board of Directors and University for company:

The basic charge to an audit committee should be given by the Board of Trustees. In carrying out that charge, the committee should have freedom to probe any activity, ask any question, and obtain any information consistent with its objectives and with the defined scope of its activities. Such freedom, of course, carries with it an obligation to allow management freedom to exercise its own prerogatives: to make decisions, to allocate resources, and to take appropriate risks without second-guessing. In short, a good audit committee resists ritual on the one hand and meddling on the other.

The committee should insist on being brought into major issues early enough for its participation to make a difference--not after positions have solidified, policy has crystalized, and nothing remains but a rubber-stamp role. The committee should be especially insistent that it not be surprised by a last-minute revelation of information.

The key to an effective relationship between an audit committee and the University's public accountants is effective communication--between the committee and the accountants and between both and the University's management.

Mr. Elliott said that the Committee felt that it had a responsibility to the public and to the University to look into anything which it felt was important. At the same time, he commented, the Committee had the sensitivity that it ought not to meddle in management, and that the Committee would try to walk that narrow line and keep out of management except to the extent of an overview, and yet the Committee had the responsibility and the right to look into anything in which there seemed to be a need. He reported that the Chancellor had reviewed with the Committee some of the items in the External Audit Report, such as the suggestion that there be only one computer accounting system; whether or not deadlines set were realistic; accounts receivable; the Medical Service and Research Plan; and the working cash fund.



Mr. Elliott said that the Committee would meet once a month on a call from the Chair and would probably continue to meet just before the regular Board meeting each month. Mr. Elliott invited other Trustees to let the Committee know of their concerns. He reported that monthly reports had been discussed, and the Committee felt that the new format was much better than the previous one. He said that he was very happy to be on the Finance Committee, and that he had been trying to get such a committee organized for some time.

In response to a question from Mr. Van Meter, Mr. Elliott said that the matter had not been discussed yet, but he felt that the Committee should meet with the External Auditors at least twice - once before they start the audit and once after they finish it.

The Chair proposed that without objection, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, JANUARY, 1980, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective January 1, 1978, summary reports of purchase orders and contracts awarded during the month of January, 1980, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

CHANGE IN PROGRAM TITLE: BACHELOR OF SCIENCE, MAJOR IN PHYSICAL EDUCATION  
FOR MEN, AND BACHELOR OF SCIENCE, MAJOR IN PHYSICAL EDUCATION FOR WOMEN,  
TO BACHELOR OF SCIENCE, MAJOR IN PHYSICAL EDUCATION, SIUC

Summary

On March 10, 1977, the Board of Trustees approved the merger of the Departments of Physical Education for Men and Physical Education for Women, effective July 1, 1977. A new program title is being requested to reflect this merger. The courses in the undergraduate programs of the two former Departments have been consolidated to form a single program in the new Department.

Rationale for Adoption

Since the Board previously approved the merger of the two Departments, it follows that the title of the degree program should reflect this change. The combination of courses under a single degree title would provide for centralization and direction of personnel effort toward 1) educational program development and its processes for all students; 2) supporting efforts for teaching, research, and service; 3) unification and publication of course offering schedules; 4) improvement of services to and from other administrative and service units such as Admissions and Records, Accounting, and Career Planning and Placement, among others; 5) a more comprehensive utilization of physical facilities; and 6) a streamlining effect in communications with other academic units in the College and University as well as with other institutions.

The physical education programs in the public schools presently embrace coordinated and integrated programs for boys and girls including early childhood, elementary, and secondary education levels. The preparation of physical education teachers for present and future programs consistent with future professional experiences is sound and realistic. The Illinois Board of Education has stated that "graduates of teacher education programs in physical education must be prepared to teach coeducational classes in the public schools." The Illinois Office of Education has indicated that institutions cannot have separate courses or requirements for males and females.

Considerations Against Adoption

The University knows of no considerations against the adoption of this program title.

Constituency Involvement

This matter is proposed by the Dean of the College of Education upon the recommendation of the faculty of the Department of Physical Education, SIUC.

Two representatives from each of the Departments of Physical Education for Men and Physical Education for Women were selected in the Fall of 1976 to form a Joint Curriculum Committee. The Joint Curriculum Committee listed all courses offered by both Departments and requested course outlines from the

appropriate faculty members and staff. Sub-committees were established to consider the course offerings. Where course offerings were similar, the sub-committees amalgamated them into one course. Where they were different the sub-committees discussed alternatives and recommended what was considered the best solution to the Joint Curriculum Committee for each particular area. Hearings were held for all courses undergoing this change. Prior to the hearings, faculty in both Departments were given information and were requested to turn in a statement of concern before the day of the hearing. This procedure allowed the Joint Curriculum Committee to organize the hearings to facilitate discussion and use of time. Early in the Spring Semester, 1977, all courses for the new curriculum were voted on by faculty members in the two Departments. A ballot was prepared listing every course. Where options still prevailed, these were listed on the ballot. Each Department had 50 percent of the vote for each course. Votes were tallied for each Department. Courses were approved that received a total greater than 50 percent when the vote of both Departments was combined. Ballots were distributed through each Department and then tallied by members of the Joint Curriculum Committee.

The Department of Physical Education, on November 27, 1978, by vote approved the title name change. There were no dissenting votes. There were 19 members of the faculty present (10 women, 9 men). Additionally, the College of Education, through the Undergraduate Affairs Committee, and the Vice-President for Academic Affairs and Research approved the proposed title change. The vote solicited from the faculty of the Department on the proposal for the single degree title on November 7, 1979, resulted in 26 "yes" votes to 4 "no" votes in support of the single title. The proposal for the single degree title change twice came out of the Undergraduate Education Policies Committee of the Faculty Senate with unanimous approval. The Faculty Senate voted approval for the change by a vote of 20 to 1 with 2 abstentions on February 12, 1980.

#### Resolution

WHEREAS, The development of strong programs for the preparation of physical educators is an important mission of the College of Education at Southern Illinois University at Carbondale;

WHEREAS, The Department of Physical Education for Men and the Department of Physical Education for Women were merged on July 1, 1977; and

WHEREAS, The preparation of students in the Department of Physical Education has been developed into various professional thrusts under a single curriculum without regard to discrimination as to sex;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the degree program offered by the recently approved Department of Physical Education be hereby changed to reflect the departmental title as follows: Bachelor of Science, Major in Physical Education; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education for information.



WAIVER OF ANNUAL MEETING AND ELECTION OF DIRECTORS, IEC

Summary

The Board of Trustees has been asked by the Illinois Educational Consortium to approve a resolution for waiver of annual meeting and election of IEC Directors. Similar action was approved by the Board at its March 8, 1979 meeting.

The IEC requests a waiver of notice of the IEC annual meeting and the holding of such a meeting for the purpose of election of Directors for the ensuing year. Under the cumulative voting provision of the Bylaws, each System can cast eight votes for each of its own nominees and assure their election. Such a meeting would therefore be perfunctory only. The Board may grant the waivers at this time, but it cannot consent to unanimous election of Directors since the slate is not yet known. The Board is therefore asked to select two nominees from this System and delegate to the Chairman the power to file written unanimous consent to their election, and the election of the nominees of the other three Systems, at such time as the identities of the latter become known.

Rationale for Adoption

To accomplish necessary business of the IEC.

Considerations Against Adoption

None is known.

Constituency Involvement

The Chancellor recommends this item after consultation with the Presidents.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

Both notice and the holding of the annual meeting of members of the Illinois Educational Consortium be and are hereby waived;

Kenneth A. Shaw and Earl E. Lazerson be and are hereby selected to serve as Directors of said Consortium representing this Board; and

Kenneth A. Shaw be and is hereby authorized to consent and agree to the election of the above-named Directors together with two Directors named by each other member of the said Consortium as the act of and on behalf of this Board, and to do so in writing and in lieu of election at a meeting of members.

PROJECT APPROVAL AND SELECTION OF ARCHITECT: THEATER PERFORMANCE FACILITY, SIUESummary

This matter grants project approval for the capital project, Theater Performance Facility, SIUE. The project will construct a performance facility for student theater and dance productions. Funding for the project, in the amount of \$350,000, will be from SIUE SWRF funds appropriated to the Board of Trustees from the Southern Illinois University Income Fund as part of House Bill 2427.

The matter also grants authority to retain the architect selected for the project by the Board's Architecture and Design Committee based on the recommendation of the President of SIUE.

Rationale for Adoption

The theater performance facility was one of the projects proposed for SWRF funding in the Capital Development Projects Plans for SWRF and Athletic Fee funds which were approved by the Board at its meeting July 13, 1978.

The project will construct a facility in which student-initiated theater and dance programs will be produced and performed. Currently, such productions are staged in Tract 28 which is a converted quonset hut. The quonset building has inadequacies such as poor insulation, insufficient utility service, insufficient staging and production capabilities, and inadequate seating. In addition, it is difficult to maintain and keep in good repair.

This project has been submitted to the Architecture and Design Committee of the Board.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project was approved by the SIUE Student Senate as part of the Capital Development Projects Plans for the SWRF and Athletic Fee funds, and has the support of the Department of Theater and Dance and the Dean of the School of Fine Arts and Communications, SIUE. It is recommended for approval by the Vice-President for Student Affairs, the Vice-President for Business Affairs, the Acting Vice-President and Provost, and the Acting President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The capital project, Theater Performance Facility, SIUE, be and is hereby approved as presented to the Board this date, with a budget of \$350,000 funded from Student Welfare and Recreation Trust Fund Fee monies being approved for the project.

- (2) Retention of the firm selected by the Board's Architecture and Design Committee based on the recommendation of the President of SIUE, to provide architectural services in connection with the project be and is hereby approved, provided that fees so paid shall not exceed those provided for in the Fee Schedule approved by the Southern Illinois Chapter of the American Institute of Architects.
- (3) Officers of Southern Illinois University at Edwardsville are authorized to proceed with completion of plans, specifications, and details of the project for future consideration by the Board.

Dr. Wilkins moved the reception of Reports of Purchase Orders and Contracts, January, 1980, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meeting held February 14, 1980; Change in Program Title: Bachelor of Science, Major in Physical Education for Men, and Bachelor of Science, Major in Physical Education for Women, to Bachelor of Science, Major in Physical Education, SIUC; Waiver of Annual Meeting and Election of Directors, IEC; and Project Approval and Selection of Architect: Theater Performance Facility, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal, Gregory L. Warren; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, William R. Norwood, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

ARMY RESERVE OFFICERS' TRAINING CORPS PROGRAM, SIUC

Summary

This matter proposes the establishment of an Army Reserve Officers' Training Corps (ROTC) program at Southern Illinois University at Carbondale.

Rationale for Adoption

The Department of the Army has authorized the establishment of 41 new Extension Centers for Army ROTC in 1980-81, including the one at SIUC.



This decision includes the assignment of officers and non-commissioned officers, and the provision of resources to a university campus for conducting an Army ROTC program. Initially, all such programs begin as Extension Centers, the Army personnel of which report through the ROTC personnel at a Host Institution, because of certain Army enrollment and graduation minimums. The Host Institution for the SIUC program will be Murray State University in Murray, Kentucky.

The program to be offered is basically parallel to that of the Air Force ROTC program which is currently offered on campus. Students in the program would be required to take specified courses and training and if they successfully complete them, would be commissioned as officers in the Army upon graduation. This program provides an additional career opportunity for students at this institution. Further, if the program is successful, the University could receive a significant number of additional student scholarships annually.

#### Considerations Against Adoption

The administration knows of no reason why this program should not be approved.

#### Constituency Involvement

The Faculty Senate has approved the establishment of the Army ROTC program at Southern Illinois University at Carbondale. The Director of the Air Force ROTC program has given his support to the initiation of the Army ROTC program. The Vice-President for Academic Affairs and Research and the Acting President, SIUC, support and recommend the establishment of an Army ROTC.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the President of Southern Illinois University at Carbondale is hereby authorized to enter into an agreement with the Department of the Army to establish an Army Reserve Officers' Training Corps program at Southern Illinois University at Carbondale.

#### PROGRAM SUMMARY

##### ARMY MILITARY SCIENCE

The senior Army Military Science program offers a two-year and a four-year program of study, open to both men and women, that leads to a commission as an army officer in either the active Army, National Guard, or Army Reserves. The four-year program is divided into the basic course, covering the freshman and sophomore years, and the advanced course, covering the junior and senior years. Students qualify for entry into the two-year program at the advanced course level by completing a six-week basic leadership practicum at Fort Knox, Kentucky. Veterans, students who have completed the basic course, and National Guard or Army Reserve personnel may also qualify for entry into the two-year program. Students may enter the advanced course once prerequisites are met, regardless of their academic year in school.

The basic course prepares the students for the advanced course and provides them with an education in citizenship, basic leadership and management skills, and personal enrichment experiences of long range value regardless of their future occupations. The advanced course is designed to provide basic knowledge, understandings, and experiences which are required to become an effective junior officer in the Army. The student learns about the wide range of Army career specialties open and has the opportunity to request duty in those fields where qualified. Students may request and be guaranteed reserve forces duty (RFD). Students completing the advanced course prior to graduating may request early commissioning in the Army Reserves or National Guard. Those students currently in the Guard or Army Reserves may continue to participate in the Guard/Reserve unit and pursue a commission through the Army's simultaneous membership program. Students desiring active duty must complete bachelor's degree requirements.

Freshman and sophomore students enrolled in the four-year program are eligible to compete for Army Military Science scholarships for one, two, and three years. These scholarships pay full tuition, fees, books, and a \$100 per month subsistence allowance. Any Southern Illinois University at Carbondale student who has at least two academic years of school remaining and who can meet advanced course prerequisites may compete for any Army ROTC scholarship. Illinois residents, who are enrolled in ROTC, can compete for state Army ROTC scholarships, which pay tuition and other selected expenses.

In addition to courses offered for academic credit, the Army Military Science program sponsors extracurricular activities. The Ranger Company and Color Guard is open to all Army ROTC students and the Pershing Rifles, a national honorary society, is open to selected Army Military Science cadets.

Acting President Lesar explained that SIUC had been approached by the Army which had been authorized to establish 41 new Extension Centers for Army ROTC, including one at SIUC.

Mr. Elliott moved approval of the resolution as presented, and the motion was duly seconded.

Mr. Saal asked whether the program would be housed on campus. Dr. Frank E. Horton, Vice-President for Academic Affairs and Research, SIUC, responded that three separate campus locations were being reviewed.

Mr. Elliott said he was very pleased to see this program being established. He commented that after having served during World War II and the Korean conflict, he felt that the reserve officers had been very important to the national security.

Mr. Warren inquired about support costs, and Vice-President Horton replied that about \$6,000 of institutional monies would be provided. He also commented that this program would provide another career opportunity for students as well as provide scholarship opportunities for students who participated in the program.

After a voice vote, the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the Acting President, SIUC, Acting President Lesar reported that the Career Planning and Placement Center had sponsored its annual Government Career Day at the Student Center. He stated that a representative from the U.S. Army Tank Automotive Material Readiness Command was there and was interested in handicapped students, with the result that four of our handicapped students were hired to work for the U.S. Army in the capacity of technical writers.

Acting President Lesar announced that a notice of tentative supplemental awards from the reallocation of College Work Study funds for 1979-80 indicated that SIUC would receive an additional \$526,000, in addition to the original award of \$1,375,000.

He reported that there were three recipients of this year's Theta Xi Service to Southern Awards, and one was to Peter C. Alexander, President of the Undergraduate Student Organization, who is the constituency representative of that organization.

Acting President Lesar reported the following grants: Curtis W. Dodd, Electrical Sciences and Systems Engineering, has been awarded \$106,673 to study lightning protection for wind turbines; Tin Manh Cao and Michael Sung, Chemistry and Biochemistry, have been awarded \$83,348 to study the molecular biology of adenovirus proteins; Robert H. Dreher, School of Law, has received \$15,449



to provide legal services to the elderly; William Lewis and Roy Heidinger, Cooperative Fisheries Management Research Laboratory, have received \$360,000 to study sport fishery potential of power plant cooling reservoirs; and Charles Klasek, International Education, and Richard L. Daesch, Center for English as a Second Language, have been awarded \$169,837 for English training and placement of Malaysian students.

With the Board's permission, Acting President Lesar called on Dr. Richard H. Moy, Dean, School of Medicine, to comment on recent press coverage of an alleged ranking of medical schools.

Dean Moy said that several months ago, a throw-away magazine had sent a request for opinions about medical schools to the medical school deans and associate deans. He stated that along with 80 percent of his colleagues, he had thrown the request away as an absolutely meaningless, uncontrolled exercise. He reported that Dr. John Cooper, President of the Association of American Medical Colleges, also had condemned the request in his letter to the deans of medical schools. Unfortunately, about 20 percent of the people that the questionnaire was sent to responded, which represented as few as 20 out of 130 medical schools in the United States. The Sun Times had inquired to get more information from the magazine, and this was the source of a number of stories about the ranking of schools. He stated that the characteristics of the ranking were interesting in that the so-called top schools were the old, private schools and all have a very high research profile, while those allegedly at the bottom of the list were a group of new community-based medical schools, minority schools, and schools affiliated with Catholic universities. He said that if there was really a measure of quality, it would be in the accreditation process. He stated that it was unfortunate that this alleged study was done and certainly unfortunate that the press chose to give it any

credence at all. He pointed out that, among several similar external standards, yesterday was the national match, for students to match with their residency programs, and that 68 percent of our students got their first choice, and a total of 80 percent got their first and second choice, clearly ahead of the national average and success rate of other medical schools. It was clear to those who know, he commented, that this was the most successful community-based medical school in the United States.

The Chair remarked that the medical school did quite well with the number one students that we select also selecting our School of Medicine, and that was a measure we should take into consideration.

The following matter was presented:

UPDATING POLICY ON PERSONNEL APPROVAL  
[AMENDMENTS TO V CODE OF POLICY C-1]

Summary

This proposal is to amend the Board's personnel transaction policy. It substitutes "Chancellor" for "General Secretary" throughout the three subsections, makes the creation of and appointment to positions within two reporting levels of a President subject to prior approval of the Chancellor rather than the Board, and alters the reporting deadline from 60 days after the transaction to the agenda deadline for the second Board meeting following the transaction. It also limits the Chancellor's appointive power to administrative staff positions rather than the previous inadvertent inclusion of faculty positions also.

Rationale for Adoption

The main thrust is to conform personnel transaction policy to the new governance structure. The creation of campus positions will be expedited by transferring approval authority to the Chancellor. The reporting deadline has been rationalized to the schedule of the body receiving the reports in lieu of an arbitrary 60 days.

Considerations Against Adoption

No considerations against adoption are apparent.

Constituency Involvement

Since the proposal involves only administrative relationships, no constituency involvement was deemed necessary.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That V Code of Policy C-1 be and is hereby amended to read as follows:

C. General Employment Policies and Procedures

1. Policy on Personnel Approval

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c. Personnel Transactions Requiring Prior Approval:

- 1) The creation of positions of employment which report directly to the Board, the appointment of persons to such positions, and the establishment of the terms and conditions of such employment is the exclusive responsibility of the Board of Trustees.
- 2) The creation of a position of employment which is within two reporting levels of the Chancellor requires the approval of the Board prior to a public announcement of position availability. This requirement does not apply, however, to part-time term, Civil Service or student appointments as described in Part e, paragraphs 3), 4), and 5) of this policy, nor to appointments to positions which report to a President. The request to the Board for the creation of a position shall be accompanied by a brief position description, suggested minimum qualifications, and anticipated salary range.
- 3) The creation of a position of employment which is within two reporting levels of a President requires the approval of the Chancellor prior to a public announcement of position availability. This category of positions includes, but is not limited to, positions reporting directly to a President or a Vice-President. This requirement does not apply, however, to part-time term, Civil Service or student appointments as described in Part e, paragraphs 3), 4), and 5) of this policy. The request to the Chancellor for the creation of a position shall be accompanied by a brief position description, suggested minimum qualifications, and anticipated salary range.

d. Personnel Transactions Requiring Ratification:

- 1) The appointment of persons to positions the creation of which requires prior approval also requires ratification by the same approving agency. The ratification request made to the Board or Chancellor shall be accompanied by a brief biography of the appointee indicating education and prior relevant experience. The salary of the appointee shall also be indicated.



- 2) The Chancellor and Presidents are authorized to make continuing appointments of administrative staff, and the Presidents are additionally authorized to make such appointments of faculty, subject to ratification by the Board. A request for ratification of a continuing appointment shall indicate the name of the appointee, the department or unit to which the appointee is assigned, the title and salary of the appointee, and whether the initial annual appointment period is 9 or 12 months.
  - 3) The Presidents are authorized to award, in accordance with Board policy, tenured appointments to members of the faculty, subject to ratification by the Board. A request for ratification shall indicate the name of the appointee and the academic unit in which tenure has been awarded.
  - 4) The Presidents and the Chancellor are authorized to grant, in accordance with Board policy, leaves of absence with pay to members of the faculty and administrative staff, subject to ratification by the Board. A request for ratification shall indicate the name of the recipient, the type of leave granted and its purpose, the duration of the leave, and the department or unit to which the recipient is assigned.
  - 5) All personnel transactions which require ratification shall be submitted to the Board for ratification at its next regularly scheduled meeting, if possible, but in any event submitted for agenda purposes no later than the deadline for agenda items for the second regularly scheduled Board meeting after the transaction received approval of a President or the Chancellor.
- e. Personnel Transactions Not Requiring Board Approval or Ratification:
- 1) The Chancellor and Presidents are authorized to make full-time term appointments of administrative staff; the Presidents are additionally authorized to make such appointments of faculty. Such appointments shall be reported to the Board for information by submittal for agenda purposes no later than the deadline for agenda items for the second regularly scheduled Board meeting after completion of the appointment. These reports shall indicate the name of the appointee, title of position, department or unit to which assigned, percentage of the appointment, salary, and duration of appointment. For the purposes of this policy, a full-time appointment means an appointment of 100 percent time, except in the School of Medicine where a full-time appointment is an appointment of 85 percent or greater.
  - 2) The Chancellor and Presidents are authorized to make: changes in assignment and salary of term, continuing, and tenured appointees, including summer appointments so long

as such changes which affect the tenured status of such appointees are made in accordance with Board approved policies on tenure (Article VIII, Statutes, Section 6-B and C or D); accept resignations and retirements, grant leaves of absence without pay; grant annual salary increases in accordance with Board approved salary increase guidelines; approve outside employment; grant promotions except when tenure would result from the promotion; and approve dislocation allowances, extra salary payments, and continuing education teaching allowances.

Resignations, retirements, and promotions not resulting in tenure shall be reported to the Board for information by submittal for agenda purposes no later than the deadline for agenda items for the second regularly scheduled Board meeting after completion of the approval of those transactions.

- 3) The Chancellor and Presidents are authorized to make term appointments of administrative staff which are less than full-time; the Presidents are additionally authorized to make such appointments of faculty.
- 4) The Chancellor and Presidents, or their designees, are authorized to appoint Civil Service personnel, as specified in b-2), above.
- 5) The Chancellor and Presidents, or their designees, are authorized to appoint student employees, undergraduate, graduate, and professional, including graduate assistants, teaching assistants, and research assistants.
- 6) The Chancellor and Presidents are authorized to enter into collective bargaining agreements with certified representatives of Civil Service employees. A summary of each agreement shall be reported to the Board for information by submittal for agenda purposes no later than the deadline for agenda items for the second regularly scheduled Board meeting after such agreement is reached. Each summary shall include a description of the type and number of employees covered, the estimated annual cost of implementing the agreement, the estimated total cost to be incurred during the life of the agreement, and a comparison of the costs of the new agreement with the costs of the preceding agreement, if any.

Chancellor Shaw explained that this matter attended to two kinds of changes: housekeeping and substantive. The housekeeping changes were that the Chancellor was substituted for the General Secretary wherever General Secretary appeared throughout the document; the reporting time of a transaction would

be the second Board meeting after the transaction instead of 60 days; and it excluded faculty from Chancellor appointment which was the intent of the earlier policy but was not clear. The substantive change was that those appointments which were within two reporting levels of the President would require the approval of the Chancellor as opposed to the approval of the Board. He said that this change would help speed things up in areas which sometimes call for quick responses. He explained that the basic policy underlying Board involvement in the creation of positions and the ratification of personnel transactions had been left intact.

Mr. Elliott said as he understood the ratification procedure, that if the Board failed to ratify, the individual would have been hired for the month or two but was not thereafter employed. Chancellor Shaw responded in the affirmative.

Dr. Wilkins moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed, with Mr. Saal expressing his opinion as against approval of the motion.

The following matter was presented:

AMENDMENT OF MANDATORY RETIREMENT POLICY  
[AMENDMENT TO V CODE OF POLICY D-7]

Summary

On December 6, 1979, the Illinois Human Rights Act was signed; among other things, the Act forbids all discrimination against people aged 40 to 70. Therefore, under the provisions of the Act we may retire no one without that person's consent before age 70. The Act becomes effective 90 days after the Governor, with consent of the Senate, appoints the ninth and last member of the new Human Rights Commission. The action proposed by this matter makes the retirement policy of the Board of Trustees conform to these new provisions of state law, effective with the new statute or on July 1, 1980, whichever comes first.

Rationale for Adoption

The State Universities Retirement System statute required retirement on September 1 following the 68th birthday until July 1, 1979, when the



requirement was repealed. The repeal was in response to an amendment to the Federal Age Discrimination in Employment Act (ADEA) which, effective January 1, 1979, prohibited discrimination against persons aged 40 to 70 instead of 40 to 65 as the law originally read, but with the exception that this increase to age 70 would not apply to tenured faculty 65 or over until July 1, 1982. This distinction left the parallel Board policy requiring retirement at age 68 in a status of only being enforceable against tenured faculty since no other employees could be retired before age 70; after 1982 it could not be applied to tenured faculty either.

The proposed change would conform Board mandatory retirement policy with the law. The effective retirement date of September 1 following the 70th birthday is to be retained because of technicalities which maximize the employee's pension rate when retirement is taken at the end of the SURS fiscal year. The proposed change would also permit further deferment of retirement in exceptional cases and for substantial cause upon recommendation of the President and approval of the Chancellor.

#### Considerations Against Adoption

A choice could be made to have no mandatory retirement age or to adopt one higher than age 70. Even if such action is contemplated for the future, this proposal should be adopted as interim policy.

#### Constituency Involvement

If no mandatory retirement or an age greater than 70 is contemplated, constituency reaction would be useful. No constituency reaction seems required to simply conform Board policy to the minimum requirements of the laws.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective July 1, 1980, or the day the Governor files with the Secretary of State the appointment of the ninth member of the Human Rights Commission, whichever first occurs, V Code of Policy D-7 be and is hereby amended as follows:

7. All employees shall retire no later than September 1 following attainment of age 70; however, upon written request of the employee and certification of the appropriate President, in exceptional cases and for substantial cause, an employee's retirement may be deferred by the Chancellor for a period not to exceed one year at any one time.

Chancellor Shaw stated that the Illinois Human Rights Act signed on December 6, 1979, among other things, forbade all discrimination against people aged 40-70. He said that the Act did not become effective until 90 days after the Governor has, with consent of the Senate, appointed the ninth

and last member of the new Human Rights Commission. He stated that approval of this policy would result in our conforming to these new provisions with the effective date of the new statute or on July 1, 1980, whichever came first.

Dr. Wilkins agreed with a great deal of what Chancellor Shaw had said; however, as a physician, he would like to speak against the policy and he hoped that it would be only a temporary policy. He said that age was relative. He said that many people in the medical, legal, and educational professions had practiced into their 70's. He commented that with the longevity of life in the next 15 or 20 years, he thought it was very poor to turn a person out at 70 if he could do the job. He said that many people were old at 55 or 60, and that if you were old at 55 or 60, you should get out; if you were 70 or older you should be able to stay and work if you could do the job. He hoped that the Chancellor and our leadership would continue to look at this problem, and hopefully we could get to the point where there would be no mandatory retirement.

Mr. Elliott pointed out that a person was able to be retained after the age of 68 and a review of the criteria for doing so might be looked into more thoroughly.

Acting President Lesar said that one of the problems was that the retirement system limited post-retirement earnings to one-half of a person's pension, which unduly restricted those with smaller pensions.

Vice-President Horton stated that there had recently been discussed at an SIUC Faculty Senate meeting the nature of the current retirement system and how it worked against more elderly faculty participating in teaching and research programs. He explained that the current retirement system was based on four years of average salary, so that at a time when most professors should be being very careful about their health and how much time and energy that they

have to contribute, very often they were placed in the position of seeking even additional activities and additional employment throughout the year in order to increase the amount that they receive to count toward their retirement benefits. He suggested that if a review was going to be made of the current practice, that there should be addressed the issue of allowing faculty members to decrease their participation consistent with their energy levels and capability without being penalized in the retirement system. He commented that allowing a partial early retirement might be considered, or going to a half-time position at a certain age without penalty.

Chancellor Shaw summarized the concerns and suggestions by saying that the Chancellor's Office would work with the campuses in first defining the present procedures for making exceptions to any mandatory retirement rules; secondly, look at the question of mandatory retirement as a concept itself; and thirdly, comment about any changes that the campuses feel might be necessary in the present procedures as it applies to the campuses and also in the State Universities Retirement System procedures which impact decisions that would be best to make. He said he would proceed to work on a report of that nature.

Mr. Saal moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mrs. Kimmel entered the meeting at this time. The time was 10:55 a.m.

The following matter was presented:



TUITION RATE INCREASES FOR FISCAL YEAR 1981  
[AMENDMENTS TO IV CODE OF POLICY B-1, B-16-d, C-1, C-3-e]

Summary

The Illinois Board of Higher Education at its January 8, 1980 meeting approved higher education operating budget recommendations for Fiscal Year 1981. These recommendations included tuition increases of \$48 per academic year for full-time resident undergraduate and graduate students, \$110 for resident medical students, and \$80 for resident dentistry students. These recommended tuition increases were outlined in a notice of proposed tuition rate increases for Fiscal Year 1981, at the February 14, 1980 meeting of the SIU Board of Trustees. This report is attached to assist the Board in its consideration of this tuition rate increase proposal. The February report provided a history of tuition and required fees at SIU since 1971-72, and noted that from FY-72 to FY-80 tuition and required fees at SIU had increased by 43.4 percent while the Consumer Price Index for the same time increased by 84 percent. The Board will wish to note that the increase in general revenue appropriations for higher education in the State of Illinois during this time period was 70 percent.

To provide some additional information related to tuition and required fees, attached is Table I on current Tuition and Required Fees at Illinois Public Universities for Academic Year 1979-80, and Table II which provides various projections as to possible tuition rates for the next five years.

Rationale for Adoption

As concluded in the February report, perhaps the greatest pressure toward increasing tuition rates for Fiscal Year 1981, and certainly a factor which significantly influenced the development of the IBHE tuition increase recommendation, comes from the overall competition for state resources and a resulting necessity to consider all possible sources of revenue when proposing higher education budgets. The fiscal reality appears to be that because of the scarcity of state resources, higher education must increase its own revenue if it wishes to fund its activities at the level it considers necessary. In this regard, it is expected that other systems of higher education in Illinois will have approved the IBHE's recommended tuition increase of FY-81 by the time of this meeting.

The FY-81 IBHE recommendations for public universities provide for an increase of \$68.0 million, of which about \$7.5 million is to be provided through the IBHE recommended tuition increases, over \$1.5 million of this recommended additional tuition income must be generated by the SIU System. The positive side of this recommended increase is that IBHE has approved a new tuition policy which eliminates the previous goal of having tuition equal one-third of instructional cost. The new tuition policy, which was detailed in the February Notice of Proposed Tuition Rate Increases for Fiscal Year 1981, establishes the 1979-80 tuition rates as the standard for the future with adjustments to be made annually to maintain that level of tuition in terms of constant dollars, as measured by "relevant economic indicators."

The new IBHE policy includes a provision to increase Illinois State Scholarship Commission Monetary Awards by the amount necessary to offset the impact any tuition increase would have on financially needy students. It should also be noted that one of the most significant events of the past year has been the implementation of the Middle Income Assistance Act by the federal government. This act liberalized the definition of financial need used for federally funded Basic Educational Opportunity Grants (BEOG). It has increased the amount of money available for gift assistance to students in Illinois by tens of millions of dollars.

The IBHE recommended budget, which includes the recommended tuition increases, provides for only the basic needs for additional support cost funding and falls short of our needs for additional salaries funding needed for our faculty and staff.

In early February, Governor Thompson announced his proposed FY-81 level of funding for higher education. His proposed budget reduces the IBHE recommended increase in general revenue funds by \$20.5 million. The IBHE is currently developing its allocation of the Governor's budget, which should be known by the date of this meeting. Whatever that allocation reflects for SIU, the results will be more stringent than the IBHE recommendations. And the unescapable fact is that if sufficient funds are to be made available to meet increasing operating costs and to maintain program quality, they will have to be derived at least in part from an increase in tuition rates.

The Presidents and I are in agreement that fiscal realities make necessary a tuition increase in FY-81. They have recommended to me, and I concur and recommend to you, that tuition rates be increased in amounts that are consistent with IBHE tuition proposals.

#### Considerations Against Adoption

The SIU Board has over the past several years been the leading advocate in Illinois for low tuition and it can share in much of the credit for keeping tuition rates low. Access to higher education, long a major goal of the state, surely is increasingly limited by repeated tuition increases. The IBHE proposal to make available to the ISSC additional funds to offset the impact of proposed tuition increases and the implementation of the new Middle Income Assistance Act by the federal government making grant funds available to more of our students will not benefit all of our students. Another major reason against adoption is the recognition that other cost increases are already being absorbed by students; room and board rates, fees, book costs, and supplies costs have all increased over the last several years.

#### Constituency Involvement

The IBHE proposal for a tuition increase has been publicly known since early January. It was presented as an item for consideration of this Board at its February 14, 1980 meeting. All constituencies were provided with a copy of the background information report for the February meeting.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That IV Code of Policy B-1 be amended to read as follows, effective with the collection of tuition for Fall Semester, 1980:

#### B. Southern Illinois University at Carbondale

1. Tuition charges approved by the Board for Southern Illinois University at Carbondale effective Fall Semester, 1980.\*

<u>Hours</u>	<u>Resident</u>	<u>Non-resident</u>
1	\$ 26	\$ 78
2	52	156
3	78	234
4	104	312
5	130	390
6	156	468
7	182	546
8	208	624
9	234	702
10	260	780
11	286	858
12 and over	311	933

\*Such tuition charges are applicable to all courses of instruction offered for regular academic credit whether such instruction be offered on the campus or at some other site, but do not apply to students enrolled in the School of Medicine.

BE IT FURTHER RESOLVED, That IV Code of Policy B-16-d be amended to read as follows, effective with the collection of tuition for Summer Session, 1980:

- d. Tuition. Effective Summer Session, 1980, tuition charged to in-state students enrolled in the School of Medicine is \$750 per semester.

Effective Summer Session, 1980, tuition charged to out-of-state students enrolled in the School of Medicine is \$2,250 per semester.

BE IT FURTHER RESOLVED, That IV Code of Policy C-1 be amended to read as follows, effective with the collection of tuition for Fall Quarter, 1980:

#### C. Southern Illinois University at Edwardsville

1. Tuition charges approved by the Board for Southern Illinois University at Edwardsville effective Fall Quarter, 1980, applying to all on-campus students, students enrolled in the Open University Program, and students attending a resident center, shall be:



## IN-STATE

	1-5 hours	6-11 hours	12 hours or more
Tuition per quarter			
Undergraduate	\$ 68	\$136	\$205
Graduate	73	146	220

## OUT-OF-STATE

	1-5 hours	6-11 hours	12 hours or more
Tuition per quarter			
Undergraduate	\$204	\$408	\$615
Graduate	219	438	660

## EXTENSION

Tuition                      \$11 per quarter hour of credit

BE IT FURTHER RESOLVED, That IV Code of Policy C-3-e be amended to read as follows, effective with the collection of tuition for Fall Quarter, 1980:

3. e. Tuition. Effective Fall Quarter, 1980, tuition for in-state students attending the School of Dental Medicine is \$372 per quarter, and tuition for out-of-state students attending the School of Dental Medicine is \$1,116 per quarter.

TABLE I

Tuition and Required Fees  
at Illinois Public Universities  
for Academic Year 1979-80

<u>Undergraduate</u>	<u>Tuition</u>	<u>Required Fees</u>	<u>Total</u>
Illinois State University	\$548.00	\$242.50	\$790.50
Northern Illinois University	548.00	298.50	846.50
Sangamon State University	548.00	92.00	640.00
Chicago State University	558.00	80.00	638.00
Eastern Illinois University	558.00	230.40	788.40
Governors State University	558.00	34.00	592.00
Northeastern Illinois University	558.00	128.00	686.00
Western Illinois University	558.00	198.00	756.00
Southern Illinois University			
Carbondale	574.00	283.80	857.80
Edwardsville	567.00	222.90	789.90
University of Illinois			
Chicago Circle	633.00	252.00	885.00
Urbana	634.00	292.00	926.00
<u>Graduate</u>			
Illinois State University	564.00	242.50	806.50
Northern Illinois University	564.00	298.50	862.50
Sangamon State University	564.00	92.00	656.00
Chicago State University	604.00	80.00	684.00
Eastern Illinois University	604.00	230.40	834.40
Governors State University	604.00	34.00	638.00
Northeastern Illinois University	604.00	88.00	692.00
Western Illinois University	604.00	198.00	802.00
Southern Illinois University			
Carbondale	574.00	279.30	853.30
Edwardsville	612.00	192.90	804.90
University of Illinois			
Chicago Circle	678.00	252.00	930.00
Urbana	680.00	292.00	972.00

TABLE II

SOUTHERN ILLINOIS UNIVERSITY  
Possible Academic Year Tuition Rates  
for Full-Time Undergraduate Resident Students

Academic Year	<u>SIUC</u>				
	<u>Projected Rate of Increase</u>				
	4%	6%	8%	10%	12%
1979-80 (Current Year)	\$574	\$574	\$574	\$574	\$574
1980-81 (As Proposed)	622	622	622	622	622
1981-82	647	659	672	684	697
1982-83	673	699	726	752	781
1983-84	700	741	784	827	875
1984-85	728	785	847	910	980

Academic Year	<u>SIUE</u>				
	<u>Projected Rate of Increase</u>				
	4%	6%	8%	10%	12%
1979-80 (Current Year)	\$567	\$567	\$567	\$567	\$567
1980-81 (As Proposed)	615	615	615	615	615
1981-82	640	652	664	677	689
1982-83	666	691	717	745	772
1983-84	693	732	774	820	865
1984-85	721	776	836	902	969



Chancellor Shaw explained that this matter had been held over from the last meeting. He gave the following brief review of the situation:

- a. A change in policy which indexes student tuition to no greater than inflation. The negative aspect is tuition increases. The positive is that student tuition will not increase, in all likelihood, greater than the state's portion of instructional expenses. This is a part of the new IBHE policy statement which attempts to resolve the very sticky policy issue of the extent to which the public (taxpayers) benefit from individuals receiving higher education, and hence should be expected to pay; and the extent to which individuals (students) benefit, and hence are expected to pay. The tuition increase is consistent with the new IBHE policy. It falls far short of ever achieving the 33% of instructional cost goal that IBHE had set in one of its earlier master plan documents.
- b. The money is needed--approximately \$1-1/2 million--budgets for higher education were cut \$20 million--it would have been needed even if those cuts had not occurred. We are talking about maintaining the quality of education; even if all of the IBHE budget is approved, we will have serious financial problems, particularly in paying of faculty and staff.
- c. Materials for your perusal show what the increase has been historically--note that the tuition and required fees have increased by 43.4% since Fiscal Year 1972 while the CPI has increased by 84%. Further, during that time period, general revenue appropriations have increased by 70%. Additionally, we are providing a table showing how our tuition and fees stack up with other institutions and, finally, a table showing various projections as to possible tuition rates for the next five years, which was requested by Mr. Warren. We used in our forecasting (the trouble with forecasting is that you have to predict the future) projected rate increases of 5%, 6%, 8%, 10%, and 12%. We assume that the IBHE will use the GNP deflator or some other measure of inflation which is far less than the Consumer Price Index as a measuring device. Each 1% increase in inflation accounts for \$7-\$8 in a tuition increase.

It is expected that inflation will be less for the coming year--and if we should return to more normal times, of course, tuition would not increase that greatly.

I recently had one fiscal analyst inform me that they are projecting from 7-7-1/2% inflation for the next decade. If that would be the case, tuition increases could be between the 6% and 8% line.

In short, we have a serious practical matter in that the money is needed. We also have a new policy which attempts to strike some balance between the two extremes; it is a policy that I

believe is supportable for the 1980s, so it is with reluctance but with conviction that I recommend the tuition increase as outlined in the matter.

The Chair recognized Mr. John Rendleman, President of the SIUE Student Senate, who requested that the Board hear a presentation on this constituency's position concerning the tuition increase. The Chair recognized Mr. Shawn Guyot, Administrative Vice-President for Academic Affairs of the SIUE Student Government, who presented a paper prepared by Mr. Guyot and Ms. Beth Curtiss, entitled "Student Government Tuition Position," a copy of which has been placed on file in the Office of the Board of Trustees. In essence, the Student Government of SIUE was in opposition to the proposed tuition increase; the Student Government did recognize the fiscal constraints which had been imposed on the institution; pointed out that the statutory authority for establishing tuition rates for state universities lies in the governing boards and the Legislature yet the proposed tuition increase was generated by the Illinois Board of Higher Education; and the Board was urged to defer action on the increase until the appropriations process was close to conclusion and the necessity of such action could be more clearly assessed.

The Chair recognized Mr. Peter Alexander, President of the SIUC Undergraduate Student Organization, who said that the Chancellor had spoken to the USO and explained the need for raising current tuition in keeping with the IBHE recommendations, and the USO wanted to thank Chancellor Shaw for his concern. He reported that on March 12, the Student Senate had adopted a resolution in opposition to this proposed tuition increase. He commented that the increase was opposed because the burden would fall on the students, not because of the need for the increase. He explained that the USO felt that the Governor's budget surplus should absorb the cost of the current increases. He said that the Governor had long maintained that higher education should be within

financial reach of as many students as possible and that SIUC and SIUE should be accessible and viable choices to students in this state. In conclusion, he reported that the undergraduates must oppose this proposed tuition increase and insisted that this very real concern of access and choice be echoed by the Chancellor's Office along with USO at SIUC and Student Government at SIUE to the Governor's Office and the Illinois Board of Higher Education.

The Chair recognized Mr. Gary Brown, President of the SIUC Graduate Student Council, who stated that there were many needs on the campus and certainly an outstanding one was the need for increased financial support. He said that the \$48 increase will not increase in any way the academic quality of the University. He asked why are the students, indeed the entire System, responsible to bear the weight of inflation when this state was remiss in its obligation to properly fund this institution? He said that the gubernatorial decision to deny funding to the Davies Gymnasium renovation merited their condemnation, and pointed out that the building was in a desperate state and was a constant reminder of the times when civil rights for women were more theoretical than actual. He remarked that the academic function of the gym was undeniable, and that the athletic function of such substandard facilities invited legal suits and threatened the University with cuts in federal funding which could be plainly catastrophic. He reported that the Graduate Student Council encouraged the Board and the Chancellor to bypass the IBHE and directly approach the Legislature for special appropriations to renovate Davies Gymnasium. He reported that another sore spot of our institution lies in the extremely meager salary increases proposed for its faculty, and when municipal employees earn more than faculty members then the route of collective bargaining appeared as a panacea. He pointed out that it was important to note that this Board was the only one in the state with enough courage to attempt to offset the crime



of inflation upon its faculty even though the results had been unsuccessful. He said that the Council wishes to commend both the Board and the Chancellor for having shown such valor, and hoped that they would continue taking positions such as this so that one day not only our faculty will be decently paid but also our grossly underpaid Civil Service personnel. He stated that clearly both these and other areas of our System needed increased financial support; however, the Graduate Student Council believed that raising tuition constituted an easy way for the state to raise general revenue for the University while abstaining from a meaningful commitment of state resources for public higher education. He said that the Governor's Office had simply ignored and side-stepped the fact that this state did not invest the proper amount in the future education of its citizens; consequently, the Graduate Student Council opposes any increase in tuition for Fiscal Year 1981. He thought that it was incumbent upon the Board, the Chancellor's Office, the administrations and constituencies of both campuses to actively lobby together to impress upon the people and the legislators of this state that we were important to them, and he pointed out that our past failures were only an indication of the need for us to work together.

Dr. Wilkins said that we really needed to sit down and discuss the many causes of inflation, do something about it, and if we could control inflation there would be the extra dollars for Davies Gymnasium. He would like to see the whole University community from the Civil Service workers all the way to the top to talk about and do something about inflation.

Mr. Warren pointed out that the problem with this tuition increase was that the burden would be placed directly on the students, and that the Board should take into consideration the whole conceptual arrangement of access and choice because with this increase being passed on year after year, there would

be limited access to the University. He stated that he was in opposition to the tuition increase proposed.

Acting President Lazerson wanted to point out that in Mr. Guyot's presentation he had indicated a number of very positive steps that could be taken in terms of long-range planning, and he commended him very much for the report. He would, however, like to go on record as being in favor of this particular tuition increase.

Mr. Elliott stated that he wished he could see the day when there would be no tuition for educational institutions. He said that SIU was well known for its opposition to high tuition, and that we had earned a reputation with the IBHE and with the Legislature that because of the efforts of SIU that tuitions in the State of Illinois were as low as they have been. He pointed out that a few years ago, it was through SIU's leadership that a rather large increase had been prevented from being approved in one particular year. He stated that he would vote for the increase in tuition because it was practical; that tuition would have to go up as long as we have the system of financing which we have for higher education. He commented that the increase of a little over 8 percent in tuition was considerably under the inflation rate for this year.

Mr. Warren said we must also look at the other fee increases and financial aid to students.

After further discussion, Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded.

Mr. Saal said that he agreed with Mr. Warren and pointed out that the money from the Illinois State Scholarship Commission did not increase fast enough to meet tuition and fee increases. He thought it was important to get involved with the financial need status in this state and to try to find a formula by which we can somehow help the students stay in school, and he thought

that the Board needed to get more involved in the lobbying efforts for the ISSC and on a national level to get more money committed to these programs in order to help out the needy students. He pointed out that the average student earnings were far below the average wages in the nation. Mr. Saal said that he was firmly opposed to the tuition increase, not because he was against increase in tuition but because he did not like the way the money was being spent throughout the state.

The Chair stated that the Board had won a couple of fights with the IBHE: one was in relation to tuition when we stopped the IBHE from accelerating toward one-third of the instructional costs, and the other was on the funding of fringe benefits for auxiliary enterprise employees. He said that we may not always win the war, but we would win a few battles here and there.

Mr. Van Meter reluctantly agreed that he would have to support the tuition increase, but he did want to commend the students for the nature of their comments in this regard. He said he was pleased that the subject was approached in a reasoned way rather than by emotionalism, and he was impressed with the reasoning and the consideration that the students had given this matter and hoped that the Board could take some of their thoughts and comments and make better use of them in the future.

Mrs. Kimmel said that she would have to vote for the tuition increase because she felt it was necessary for the future of the University, but she did want the students to know that the Board was hearing what they said.

Student Trustee opinion in regard to the motion on tuition rate increases for FY-81 was indicated as follows: Aye, none; nay, Robert L. Saal, Gregory L. Warren. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:



REVISION OF REQUISITION POLICY AND PROCEDURE STATEMENT  
FOR SOUTHERN ILLINOIS UNIVERSITY  
[AMENDMENTS TO VII CODE OF POLICY A, B, AND C]

Summary

This matter proposes amendments to Board policy to establish new dollar levels for the processing and approval of requisitions. Requisitions for amounts up to \$15,000 will require only Presidential approval, those ranging from over \$15,000 to \$25,000 may be approved by the Chancellor, and those over \$25,000 will require approval by the Executive Committee or, if the Executive Committee so wishes, by the entire Board.

Rationale for Adoption

During inflation, time is of the essence since the price of something today is not necessarily the price tomorrow or next week. The routing of requisitions to members of the Executive Committee for approval requires a special transmittal letter, and is complicated by a "round robin" mail procedure that is time consuming. During the last calendar year, there were 243 requisitions sent to the members of the Executive Committee for their review and approval. Of this total, 146 were for amounts less than \$25,000 while 97 were for amounts over \$25,000. An average time of 18 days was required to obtain the Executive Committee signatures, with the length of time ranging from 57 days maximum to as little as 8 days minimum. In 1977, the Board of Trustees increased the level for Executive Committee approval of requisitions from \$5,000 to \$10,000. During the past three years inflation has continued to erode the purchasing power of the dollar and it seems appropriate to consider increasing the dollar level for University approval from \$10,000 to \$15,000 as a means of expediting routine business.

With the new governance system, it also seems practical to grant the Chancellor authority to approve requisitions where the amount ranges from \$15,000 to \$25,000.

The proposed revision of policy would allow a review in approval procedure by the Chancellor in those instances where the amount of a requisition is between \$15,000 and \$25,000. In any instance where the Chancellor felt it appropriate, that officer would send the item to members of the Executive Committee.

As a matter of correcting the records, item B-1, which authorizes the Purchasing Agent to have the discretion of taking bids on requisitions up to \$500, is being deleted. The Purchasing Act has now established this level at \$2,500, and the existing Code of Policy provision is superceded by the statute.

Considerations Against Adoption

Members of the Executive Committee would review fewer requisitions, however, information on requisitions would still be reported monthly to the Board in summary form.

### Constituency Involvement

This proposal has been initiated by the Office of the Chancellor, and reviewed by the respective Vice-Presidents in the business area. Several of their suggestions have been incorporated in the final recommendation.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective April 1, 1980, VII Code of Policy A, B, and C be changed to read as follows:

#### A. Contracts-General

1. The Presidents of Southern Illinois University are authorized to rent from others, from time to time as necessity warrants, such properties as in their opinion will help to satisfy the requirements of the administrative, educational, and auxiliary operations of the University. The Presidents shall report to the Chancellor any lease contracts entered into. The Presidents may negotiate leases of University properties and give vacation notices subject to approval by the Chancellor.
2. A single form entitled "Contract Change Requisition and Change Order" by which approval by the Chancellor for construction changes in an amount of \$15,000 to \$25,000, and by members of the Executive Committee for changes over \$25,000 is approved for use on all contracts other than those funded by the Capital Development Board. Section 9.02 of the Purchasing Act should be referenced for other restrictions placed on Change Orders.

#### B. Purchasing

1. The Regulations Governing Procurement and Bidding at State Systems Universities will be found in Appendix VII (B)(2). The general thrust of the Regulations is summarized in their foreword which states:

Purchases by the State Systems Universities in Illinois are subject to the provisions of the Illinois Purchasing Act (Chapter 127, Section 132.1 of the Illinois Revised Statutes, etc. as amended). In addition, it is the practice of these Universities to buy on a competitive basis, when practicable, from responsible suppliers irrespective of the amount to be expended. These Regulations are applicable to and shall be followed by all the State Systems Universities in Illinois.

With certain statutory exceptions, all purchases in excess of \$2,500 are advertised in the official State newspaper and are awarded on the basis of sealed bids.

Inquiries regarding the purchase of commodities, equipment, services and major construction should be directed to the designated Campus officer as shown on the inside cover of this booklet.

C. Requisitions-Purchasing of Goods and Services  
Approval and Reporting Requirements

1. Policy Statement - General

The Board of Trustees of Southern Illinois University has delegated to each Purchasing Officer, through appropriate administrative channels, the authority to purchase goods and services. All purchases are made in accordance with Purchasing Rules and Regulations approved by the Board and the Department of General Services of the State of Illinois and filed with the Secretary of State.

2. Prior Approval Required

a. Prior approval is required by the Board, or any two of the three members of the Executive Committee, before the commitment of funds can be made in the following cases:

- 1) For requisitions involving the commitment of more than \$25,000. This requirement also includes requisitions requesting multiple deliveries over a period of time. Additional prior approval of a supplemental requisition will be required if the amount of the supplement is in excess of 20% of the amount originally approved, or \$10,000 whichever is greater. Section 9.02 of the Purchasing Act should be referenced for other restrictions placed on Change Orders.
- 2) For requisitions involving the commitment of \$15,000 to \$25,000 when such action is deemed appropriate by the Chancellor after his review of such requisitions. Fiscal officers will first obtain appropriate internal approvals on such requisitions in accordance with University policy. Each requisition will be forwarded with a letter of justification to the Purchasing Officer, or, if the requisition relates to capital funds, to the Assistant Treasurer, for review.

Using the letter of justification as the source of significant information, a letter of transmittal will be prepared for the President's signature. A letter of transmittal shall state the source and availability of funds, the method of procurement, and a recommendation for purchase award. Should the source of funds be identified as a service department, the documentation must include the title of the actual account to ultimately be charged and the appropriate individuals responsible for administering the account. Letters and attached requisitions will be forwarded from the Purchasing Officers or the Assistant Treasurer for presentation to the President for transmittal to the Office of the Chancellor where it is reviewed and forwarded to members of the Executive Committee with a recommendation for appropriate action.



- b. Prior approval by the Board of Trustees is required before the commitment of funds can be made in the following cases:

- 1) For requisitions for fixed improvements projects where the entire project cost exceeds \$100,000. The Fiscal Officer will obtain appropriate internal approvals on the requisitions in accordance with University policy. The Board of Trustees shall approve the project, the budget, each major design consultant, the plans, specifications, and details. The Board shall receive the bids and award all contracts.

### 3. Prior Approval Not Required

Authorization by the Board of Trustees and/or the Executive Committee for expenditure of funds is not required prior to the commitment of funds in the following instances:

- a. For requisitions involving a commitment of \$25,000 or less, provided that the Chancellor's approval is obtained for commitments of at least \$15,000 but not in excess of \$25,000.
- b. For requisitions involving expenditures of a routine nature necessary for normal and usual operation of the University, where there is only one source of supply or in actual practice no price selection is possible; such instances include, but are not limited to:
  - 1) Postal charges purchased from the Postmaster and locked in the postage meter machine.
  - 2) Postage stamps, post cards, and bulk mailing.
  - 3) Telephone service.
  - 4) Electrical energy.
  - 5) Natural gas.
  - 6) City water and sewage charges.
  - 7) Freight, express, and interstate moving expenses.
  - 8) Annual renewals for rental of various physical facilities.
  - 9) Library cards procured from the Ohio College Library Center.
  - 10) Annual renewal insurance premiums in years subsequent to the year in which the original insurance was contracted.
  - 11) Subscriptions to journals and periodicals.
  - 12) Books and bound periodicals.

- 13) Professional and technical services.
  - 14) Credit card encumbrances for usual and customary automotive service station charges. Repair work other than the minor or emergency type must have previous approval of Transportation Service.
  - 15) Annual rental of equipment in years subsequent to the year in which the original requisition was approved for installation, such as data processing equipment, photostatic copiers, accounting machines, and similar items.
  - 16) Annual maintenance contracts provided by a manufacturer or his agent for the equipment made by them.
  - 17) Payments for items from specific single-item appropriations, such as I.B.A. lease rental payment, retirement contributions, and fire protection, but excluding capital items.
  - 18) Items purchased or contracted for by the Illinois Educational Consortium, which items have previously been approved as generic items by the Board of Trustees; but such purchases shall be reported to the Board under established procedures.
- c. For requisitions involving commodities and stock equipment for internal distribution through normal procedures of established storeroom and service units and resale necessary for normal and usual operation of the University, where there are various sources of supply. This category will include, but is not limited to, commodities and stock equipment for the following operations:
- 1) Food Services
  - 2) General Stores
  - 3) Pharmacy
  - 4) Student Center Bookstore
- d. For architectural, engineering, and artistic services involving the commitment of no more than \$25,000 where the related fixed improvement project budget is less than \$100,000.

In the case of purchases which fall within the above-mentioned exceptions, neither the approval of the Executive Committee nor the Board of Trustees is required, but the appropriate internal approvals in accordance with University policy are required.

The various offices and departments of the University shall communicate their requirements for commitments to the appropriate office by means of a requisition. When properly approved, the document constitutes authority for making commitments according to the procedures described in these regulations.

#### 4. Monthly Reporting Procedure

- a. The Purchasing Offices of each University shall prepare an information report monthly, summarizing all purchase orders and contracts against University funds for the period and shall submit such reports to the Chancellor and the Board of Trustees.
- b. The report of Southern Illinois University at Carbondale shall consist of two parts: One for the University excluding the School of Medicine and one for the School of Medicine. The Office of the Chancellor and the Office of the Board of Trustees transactions shall be included in the University section.
- c. Each part of each report shall be divided into three sections:
  - 1) A section entitled "Detailed Report of Speaking and Performing Fees, Consultants, and Architectural and Engineering Fees over \$500" that provides:
    - (a) A summarization of those orders under \$500 which shows the total of the number of orders with an aggregate dollar total.
    - (b) A list of all orders of \$500 or more containing information on order number, type of funds, vendor, brief description, and amount.
  - 2) A section on all other Purchase Orders and Contracts under \$15,000 that provides:
    - (a) A summarization of those orders under \$2,500 which shows the total of the number of orders with an aggregate dollar total.
    - (b) A listing of all orders between \$2,500 and \$15,000, containing information on order number, type of funds, vendor, brief description, and amount.
  - 3) A section on all orders greater than \$15,000 containing information on order number, type of funds, brief description, amount, a list of bidders with amount of their bid, the number of vendors invited to bid and declining, information on Executive Committee or Chancellor's approval, and the basis of award if other than low bid meeting specifications.

Chancellor Shaw explained that this matter proposed amendments to present Board policy to establish new dollar levels for the processing and approval of requisitions. He said that requisitions for amounts of up to \$15,000 will require only presidential approval--those ranging from \$15,000



to \$25,000 may be approved by the Chancellor, and those over \$25,000 must be approved by the Executive Committee, or if the Executive Committee wishes, by the entire Board.

He said reasons for suggesting these changes were twofold: (1) to reduce red tape; and (2) inflation had meant the present policy required more Executive Committee approval as the value of the dollar had eroded. He stated that this moved the University's flexibility to \$15,000 from the present \$10,000, and gave the Chancellor latitude up to \$25,000. He pointed out that necessary controls existed to insure that the items were procured properly. He expressed the thought that these changes would save time for all concerned and still protect the interests of the Board in insuring that purchasing is done consistently with the Illinois Purchasing Act and in the best interests of the citizens of the state, so he heartily recommended adoption of the resolution.

Mrs. Kimmel moved approval of the resolution as presented. The motion was duly seconded.

Dr. Wilkins said he had served on the Executive Committee for only one month, and he thought the Chancellor should be commended for the changes. Mrs. Kimmel said that she had served on the Executive Committee for one year and one month, and she thought that this was a more practical approach. She reminded everyone that the records were always open if there was any concern about any item.

After a voice vote, the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw said that all were very pleased that the Multi-Purpose Facility at SIUE had been included in the Governor's budget message. He noted that the Women's Gymnasium at SIUC had been left out,

and that it was his intention to work with the University of Illinois and others who had similar capital concerns to try to put together a package that would convince the legislators and the Governor to hear our pleas in these areas. He reported that other legislation was being considered on basically housekeeping matters, consistent with the Legislative Audit Commission recommendations in the working cash area and the Medical Service and Research Plan in Springfield. He reported that it was too early to tell what legislation we will need or want to submit but that the Board would be kept informed as to the directions we plan to take.

The following matter was presented:

APPROVAL OF COOPERATIVE EDUCATIONAL PROGRAM WITH  
STATE COMMUNITY COLLEGE OF EAST ST. LOUIS, SIUE  
[AMENDMENT TO II CODE OF POLICY B AND IV CODE OF POLICY C]

Summary

This matter proposes establishment of a cooperative educational program between SIUE and State Community College, East St. Louis, in furtherance of the recommendations of the Illinois Board of Higher Education concerning programmatic activities of the two institutions. The program involves a reciprocal tuition arrangement limited in application to those program areas where complementary program development is intended.

The matter abolishes an existing SIUE tuition policy statement which had been approved by the Board in 1974. That policy addressed a cooperative instructional program which did not include reciprocal tuition arrangements and did not offer SIUE students opportunities to take S.C.C. courses.

Rationale for Adoption

In October 1978, the IBHE made various recommendations on the activities and programs considered appropriate for SIUE and State Community College to pursue in East St. Louis. The substance of those recommendations was developed by SIUE into a program for future activities at the East St. Louis Center which was approved by this Board at its meeting of April 12, 1979. The cooperative program proposed herein begins implementation of the plan for SIUE to "develop and institute upper division, capstone, and graduate programs" in areas which meet distinctive community needs.

The cooperative educational program proposed will have the following elements:

1. The operation of the program will be limited to those programmatic areas presently identified in the SIUE plan (home economics and allied health careers including medical records administration), and other complementary program areas which may develop in the future, subject to the approval process of the University.

2. SIUE students will be permitted to take S.C.C. courses in approved program areas and S.C.C. students will be permitted to take SIUE courses in approved program areas. Admission of students enrolled at SIUE to courses offered by S.C.C. will be controlled strictly by SIUE and all such students will at all times be considered exclusively enrolled at SIUE, and vice versa for S.C.C. students.

3. Because all student participants in the program will at all times be exclusively enrolled in the student's parent institution (i.e., the institution which effects admission to courses at the other institution), all student participants will be assessed tuition and fees solely by the parent institution at existing rates as applicable to the total number of hours taken by the students, including the hours received at the nonparent institution.

4. Credit hours generated by students participating in the program will be accounted for and reported by the institution which offers the course, e.g., credit hours generated by students taking SIUE courses will be reported as SIUE credit hour production and vice versa.

5. All participants in the program must be currently enrolled students registered for courses at their parent institution during the term(s) in which they participate in the program.

6. The Director of Admissions and Records, SIUE, will work with his/her counterpart at S.C.C. to establish mutually agreeable operating procedures for admission, registration, grade reporting, and other administrative regulations necessary to operate the program, provided that all such procedures and regulations shall be reviewed by appropriate academic officers prior to implementation.

Approval of this program will make various S.C.C. courses, which are presently not offered by the University, available to SIUE students.

The existing policy concerning cooperative instructional programs with S.C.C. should be abolished because it does not provide SIUE students opportunities to take S.C.C. courses, and it embodies tuition assessment arrangements substantially different from those proposed.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This program was initiated by the Director of the East St. Louis Center, SIUE. It is recommended for adoption by the Acting Vice-President and Provost and the Acting President, SIUE.



Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) II Code of Policy B be and is hereby amended by the addition of a new paragraph 28 to read as follows:

Effective Winter Quarter, 1980, a cooperative program between State Community College of East St. Louis and Southern Illinois University at Edwardsville is authorized.

- (2) IV Code of Policy C be and is hereby amended by the elimination of paragraph 6.
- (3) The Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to the establishment and operation of the cooperative education program in substantially the manner and form said program was presented to the Board this date.

Acting President Lazerson explained that this matter began to implement the agreement between State Community College, the IBHE, and SIUE with regard to program development at the East St. Louis Center. The essence of the matter, he commented, was that it permitted SIUE students to take selected courses at SCC in areas SIUE currently did not cover and where those courses were necessary prerequisites to capstone programming at the Center. He explained that the quality control issue would be handled by the chief academic officer of the institution in consultation with the various deans and directors involved.

Mr. Van Meter said he thought this was a good step in the right direction, and moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Acting President Lazerson requested the Board to consider Authorization for Sale of Olin Property, SIUE, which had not been submitted to the Board ten days in advance of this meeting. Dr. Wilkins moved that the proposed matter be

considered. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously. •

The following matter was presented:

#### AUTHORIZATION FOR SALE OF OLIN PROPERTY, SIUE

##### Summary

The Board has previously been made aware of the plan for sale of the home and estate given to the Board by John M. Olin in 1975 (exclusive of that portion of the estate held by the Department of Conservation with a contingent reversion to the Board). Negotiations have progressed to the point where expeditious action may be required to bind a sales contract in the near future. The Board is therefore requested to delegate the authority to any two individual members of the Executive Committee to authorize the execution of a contract of sale by the SIUE President and the execution of an appropriate form of deed to the buyer by the Board Chairman or Vice-Chairman.

##### Rationale for Adoption

Action between Board meetings can be taken by the Executive Committee in emergencies, but unless expressly otherwise authorized such actions require a face-to-face meeting of a quorum of that Committee. The exigencies of the situation may not permit the time necessary to plan and hold such a meeting, hence the request that the approval be authorized by members of the Committee acting individually. However, to assure a clear title to the purchaser the intent is to seek ratification by the full Board at its next meeting.

##### Considerations Against Adoption

Some technical objections could be raised to this form of authorization but any effects thereof should be alleviated by formal Board ratification.

##### Constituency Involvement

None.

##### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That any two members of the Executive Committee of this Board be and are hereby delegated the authority to severally approve a contract of sale of the improved real estate donated to the Board by John M. Olin in 1975, upon reasonable terms and for fair and reasonable consideration, and upon said approval by two members of the Executive Committee the President of Southern Illinois University at Edwardsville be and is hereby authorized to subscribe and execute said contract in the name of and on behalf of this Board, and the Board Chairman or Vice-Chairman be and is hereby authorized to subscribe and execute an appropriate instrument of conveyance of title upon fulfillment of the terms and conditions of said contract as executed by the said President.

Mrs. Kimmel moved approval of the resolution as presented. The motion was duly seconded.

In response to Mr. Warren's inquiry, Acting President Lazerson responded that it would be very difficult for SIUE to use the property in any meaningful way, given the various restrictions that governed the use of the property.

After a brief discussion, a voice vote was taken and the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the Acting President, SIUE, Acting President Lazerson reported that the conference on Sino-American Normalization and Its Policy Implications that had been held in St. Louis on March 8, 1980, was very successful, and he wanted to commend the work of Professor Gene Hsiao, Department of Government and Public Affairs, and the School of Social Sciences, for all the efforts put forth in making that conference a success.

At this time, Acting President Lazerson introduced Dr. Thomas P. Anderson, Dean, School of Science and Technology; Dr. Alfred Kahn, Director of the Center for Urban and Environmental Research and Services; and Dr. Don F. McCabe, Chairman, Department of Government and Public Affairs, SIUE, who gave a presentation on Energy and the Environment, SIUE. A booklet entitled, "Responding to the Challenges of Energy and the Environment," dated March 1980, was distributed to the members of the Board, and a copy placed on file in the Office of the Board of Trustees.

Mr. Van Meter commented that he was always pleasantly amazed at the research that was going on in both of the Universities that helps both the state and particularly the community.

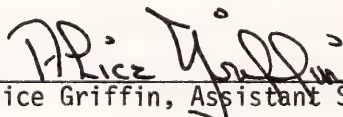


The Chair said that before the meeting adjourned, there were a couple of accolades that the Board would like to give to two of its members: Mr. Wayne Heberer had been named one of the five Illinoisans named 1980 Master Farmers by the Prairie Farmer magazine; Mrs. Carol Kimmel had been named Queen of the Mardi Gras in Rock Island, Illinois, which was a charity ball sponsored by the Junior Board, and the funds were for the visiting nurses services and the well-baby clinic. For forty years, there had been a restriction that one had to be over 21 years of age and single to be Queen. This year, that restriction had been dropped and Mrs. Kimmel had become the first married woman and first grandmother to be chosen as Queen.

The Chair announced that a news conference would be held immediately following the Board meeting in the International Room of the University Center.

Mr. Elliott moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:15 p.m.

  
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Alice Griffin, Assistant Secretary

# CONTENTS

Roll Call . . . . .	433
Trustee Reports . . . . .	433
Lindell W. Sturgis Memorial Public Service Award, SIUC . . . . .	434
Committee Reports . . . . .	436
Executive Committee . . . . .	436
Architecture and Design Committee . . . . .	436
Finance Committee . . . . .	437
Reports of Purchase Orders and Contracts, February, 1980, SIUC and SIUE . .	438
Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Remodeling for Handicapped and Roof Replacement, SIUE . . . . .	438
Information Report: Approval of Plans and Specifications and Award of Contract by the Capital Development Board: Minor R & R Various Campus Buildings, Phase II, SIUC . . . . .	439
Recommendation for Honorary Degree, SIUE (Imogene M. King) . . . . .	441
Sabbatical Leave Policy, SIUE [Amendment to V <u>Code of Policy</u> D-10] . . . .	442
Expansion of Capital Project: Theater Performance Facility Project to become Performing Arts Facility Project, SIUE . . . . .	443
Purchasing Authority Delegation, IEC . . . . .	445
Recommendation for Honorary Degree, SIUC (Frank Stanton) . . . . .	449
Community Advisory Board for WUSI-TV, Olney, SIUC . . . . .	451
Approval of Minutes of the Meeting held March 13, 1980 . . . . .	452
Approval of In-State Tuition Rate for Graduate Students Within the St. Louis Standard Metropolitan Statistical Area, SIUE [Amendment to IV <u>Code of Policy</u> C and VIII <u>Code of Policy</u> B] . . . . .	453
Notice of Proposed Increases: Athletic Fee and the Publications and Student Medical Benefit Subfees of the Student Welfare and Activity Fee, SIUE [Amendment to IV <u>Code of Policy</u> C-2 and 15] . . . . .	458
Notice of Proposed Increase: University Center Fee, SIUE [Amendment to IV <u>Code of Policy</u> C-2, 4, and 5] . . . . .	462

Notice of Proposed Increase: University Housing Rates, SIUE [Amendment to IV <u>Code of Policy C-12</u> ] . . . . .	465
Notice of Proposed Increase: University Housing Activity Fee, SIUE [Amendment to IV <u>Code of Policy C-13</u> ] . . . . .	467
Reports and Announcements by the Acting President, SIUE . . . . .	468
Delegation of Authority to the Chancellor to Approve Changes in Titles of Programs, Units, and Degrees; Additions and Eliminations of Sub- academic-Major Curricula; Administrative Reorganizations; and Requests for Off-Campus Program Locations [Amendment to IV <u>Statutes 2</u> and VI <u>Code of Policy B</u> ] . . . . .	469
Reports and Announcements by the Chancellor of The SIU System . . . . .	473
Reports and Announcements by the Acting President, SIUC . . . . .	477
Presentation: Continuing SIUC's Tradition of Service: One Dimension of Sponsored Projects, SIUC . . . . .	479



The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, April 10, 1980, at 9:10 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.  
Mr. Wayne Heberer  
Mrs. Carol Kimmel, Secretary  
Mr. William R. Norwood, Chairman  
Mr. Harris Rowe  
Mr. Robert L. Saal  
Mr. A. D. Van Meter, Jr., Vice-Chairman  
Mr. Gregory L. Warren  
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, Acting President, SIUE  
Dr. Hiram H. Lesar, Acting President, SIUC  
Dr. Kenneth A. Shaw, Chancellor of the SIU System

Also present was Mrs. Alice Griffin, Assistant Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Elliott reported he had attended Honors Day and the annual spring banquet of the Illinois Beta Association of Phi Beta Kappa, SIUC, on March 30, 1980. He said he had attended Honors Day about ten years ago and the river room at the Student Center was about half full of people. This year, the ceremonies were scattered around the campus because of the inability of the Student Center to hold the large number of people, he reported. He commented that at the banquet he had heard a report indicating optimism that SIUC may have a Phi Beta Kappa chapter some time in the future.

Mr. Rowe reported he had attended a meeting of the Joint Trustees Committee for Springfield Medical Education Programs on March 26, 1980. He

reported that there was a discussion of the joint project between the Department of Public Health, the Environmental Protection Agency, and the SIUC School of Medicine in Springfield concerning a laboratory to be built in Springfield. He said that the matter had been on the agenda for capital funding for some time and it was now high on the Governor's priority list. He said he thought it was particularly laudable because the School of Medicine had been able to work with the other two state agencies on this cooperative venture which will produce a saving of cost to the taxpayers. He said that the November 1980 accreditation process was also discussed as well as faculty recruitment and leasing costs for space. He announced that another meeting would be held on June 11, 1980.

The Chair recognized Mr. Elliott to make the first Lindell W. Sturgis Memorial Public Service Award presentation.

Mr. Elliott made the following statement:

Members of the Board of Trustees do not receive any salary, so they have to get their benefits from serving on the Board in some other area. One of the finest things that has happened to me since I have been on the Board of Trustees is the chance to associate with other Board members. The quality of people in the some fourteen years that I have been on the Board has been such that it is adequate remuneration just to know and to associate with other Trustees. In that line, one of the people that I will never forget and will always appreciate the chance to work with was Lindell W. Sturgis.

Mr. Sturgis was on the old College Board and then on this Board when it was organized. He spent about thirty years on the two Boards together and about twenty years on this Board of Trustees. He was Vice-Chairman for several years before being Chairman for almost three years. He was one of the people that was instrumental in the growth of the University physically from a very small college to a great University. He was also instrumental in expanding the University to Edwardsville and was very much interested that SIUE be continued as an independent University, that it have its own philosophy, and its own growth and that it not be stifled by any undue restrictions on it. Mr. Sturgis bridged the gap between the quiet days of the University and the militant days. He was in the middle of the time that the University had some of its worst difficulties. He faced those difficulties well and gave good leadership to the Board at that time.

It is typical of the Sturgis' family, in providing funds to establish the Lindell W. Sturgis Memorial Public Service Award Endowment, to stipulate that the endowment be used to recognize an employee of Southern Illinois University at Carbondale for non-job related contributions to the community, area, state, or nation. The recipient of the award shall be recommended to the Southern Illinois University Board of Trustees by a committee created by the University Relations Division of the University and, upon approval of the recommendation, the award shall be presented by the Board of Trustees.

It is appropriate that the Board of Trustees formally agree to perform the actions required to carry out the intention of the endowment.

Mr. Elliott moved that the Board recognize the stipulations of the Lindell W. Sturgis Memorial Public Service Award Endowment, and that there is hereby established a Board of Trustees' responsibility, the Lindell W. Sturgis Memorial Public Service Award, to be presented annually after receipt of the committee's recommendation. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Elliott said that it was his pleasure to announce the recommendation of the committee for the first Lindell W. Sturgis Memorial Public Service Award. He said that the first winner was Dr. William E. O'Brien. Mr. Elliott commented that Dr. O'Brien was a person who in many ways typified the intent and the meaning of the Sturgis request.

Mr. Elliott made the following comments about Dr. O'Brien:

Bill O'Brien is the Chairman of the SIUC Department of Recreation. He is also President of the SIUC Alumni Association; first occupant of the Glenn (Abe) Martin Chair in the College of Education; was inducted into SIUC's sports Hall of Fame last year; was named the winner of the Great Teacher's Award in 1977; has been on several committees, including the present SIUC Presidential Search Committee; has been on a number of advisory committees and councils and student service programs; former SIUC football coach; and has been a professional football official for fourteen years. He is a Marine Reservist and probably will be a Marine the rest of his life. Many student groups have honored him over his thirty years at SIU. The Easter Seal Society has cited him for work with handicapped children. He has been a major influence in the activities of the Illinois Association of Parks and Recreation. He is one of the University's most effective



goodwill ambassadors and is surely one of its most vigorous and visible supporters. At the same time, Bill is candid in constructive criticism of the University and its leaders if he feels they have erred.

Bill O'Brien's hometown is Zeigler, Illinois, and he saved up money for college by working summers in Zeigler's coal mines. In fact, Bell and Zoeller Coal Company had an agreement with him that he go back to school each September and they would rehire him the following year. Zeigler had a "day" for Bill in 1976. It is a measure of Bill O'Brien's commitment to serve that he gives the money earned from speaking engagements to educational programs for disadvantaged children and his income from officiating football goes to Easter Seals.

Mr. Elliott moved that the Board present the first Lindell W. Sturgis Memorial Public Service Award to Dr. William E. O'Brien. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

At this time, Mr. Elliott introduced the following: Mrs. Viola Sturgis, widow of Mr. Lindell W. Sturgis; Mr. and Mrs. John Easley (Jean is a daughter of the Sturgis'); Mr. and Mrs. Milton Wetherington (Sue is a daughter of the Sturgis'); and Mr. and Mrs. Howard Baker (Lydia is a sister of Mr. Sturgis).

A plaque and a check for \$500 was presented to Dr. O'Brien. The Chairman of the Board introduced Dr. O'Brien's wife, Laverne.

Under Committee Reports, there was no report from the Executive Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met at 4:30 yesterday afternoon, and he gave the following report:

1. The Committee recommends that Item N - Expansion of Capital Project: Theater Performance Facility Project to become Performing Arts Facility Project, SIUE, be favorably received and approved. The expanded project will be known as the Performing Arts Facility Project, and combines the bandshell and the Theater Performance Facility into a single project.

The bandshell appropriation is for \$150,000, and the Theater Performance Facility is for \$350,000. By combining the two facilities into a single project, it is felt that a vastly improved project will result.

2. Based on the recommendation of the respective Presidents, the Committee recommends that information reports on the award of contracts by the Capital Development Board on behalf of the Board of Trustees be accepted.

The projects are as follows:

Item O - Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Remodeling for Handicapped and Roof Replacement, SIUE.

Item V - Approval of Plans and Specifications and Award of Contract by the Capital Development Board: Minor R & R Various Campus Buildings, Phase II, SIUC.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met at 7:30 that morning, and he gave the following report:

1. Arthur Young and Company has been selected as the External Auditor for Fiscal Year 1980.
2. A discussion between the members of the Finance Committee and representatives from the Arthur Young and Company has been scheduled after the Board meeting on May 8 at the East St. Louis Center. The representatives will discuss the scope of their report and procedures to be followed.
3. Typical internal audit reports were submitted to the members of the Committee. The particular items submitted were on Housing, SIUC, and Lovejoy Library, SIUE. Normally, the Committee will be getting summary reports, and will request detailed reports as it sees fit.
4. Discussion was held on the Committee's position on investments, and it was decided that the Committee should not approve specific investments in advance because of the time schedule necessary in meeting investment deadlines, but that the Committee ought to approve a general philosophy and establish goals for investments. It would also receive a report on those investments that have been made.
5. The type of reports, timeliness of audits, and additional items to be presented to the Committee in the future were discussed.
6. A computer task force has been appointed by the Chancellor to investigate areas of possible cooperation.
7. The Committee reiterated its philosophy that it wanted to be informed of what was going on in the audit and finance area, but it does not want to get involved in administration.
8. Problems of the bond market were discussed, and congratulations were extended to Mr. R. Dean Isbell, Board Treasurer, for his foresight in the reorganization of the bond issues at the time he did.

The Chair proposed that without objection, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, FEBRUARY, 1980, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of February, 1980, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF PLANS AND SPECIFICATIONS  
AND AWARD OF CONTRACTS BY THE CAPITAL DEVELOPMENT BOARD:  
REMODELING FOR HANDICAPPED AND ROOF REPLACEMENT, SIUE

Project Background

The Capital Development Board receives bids and awards contracts on all state capital projects to be funded through that agency.

Recent bid openings relate to Fiscal Year 1979 capital projects previously approved by the Board of Trustees.

Action by Capital Development Board

All bids were received and opened at the Capital Development Board offices in Springfield, Illinois.

CDB Project Number: 825-032-001

Project Title: Remodeling for Handicapped and Roof Replacement

Project Description: This project represents consolidation of two capital projects, one for roof replacement and one for handicapped remodeling, which was effected during legislative approval of funding for the projects. The roof replacement aspect provides for new roofs on the Library and Peck Classroom buildings at SIUE. Roof replacement work was bid and contracted separately. Handicapped remodeling work will provide for improvements in the core buildings, the Wagner complex, and the East St. Louis Center to bring them substantially into compliance with either O.S.H.A. requirements and/or requirements of the Rehabilitation Act of 1972 concerning handicapped compliance standards. Plans and specifications for the roof project have been reviewed by Mr. Charles Pulley, AIA, and he recommends approval of the work. Such review and approval of the handicapped remodeling work is not deemed necessary since that project is less than \$100,000.

Date of Bid Openings: Bids for the roof replacement work were opened and accepted August 29, 1979. Bids for handicapped remodeling work were opened and accepted February 25, 1980.



Identification of Low Bidders:Roof Replacement Work

General: Lakeside Roofing Company, Granite City, Illinois  
 General Low Bid: \$241,000

Handicapped Remodeling Work

General: Erlinger Construction Company, Belleville, Illinois  
 General Low Bid: \$84,800

## Total of Bids:

Roof Replacement Work	\$241,000
5% Contingency	12,050
Handicapped Remodeling Work	84,800
10% Contingency	<u>8,480</u>
	\$346,330

Architect/Engineer Fees and Reimbursables	\$ 49,381
Miscellaneous	<u>13,289</u>

Original Budget Approval	\$409,000
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INFORMATION REPORT: APPROVAL OF PLANS AND SPECIFICATIONS  
 AND AWARD OF CONTRACT BY THE CAPITAL DEVELOPMENT BOARD:  
 MINOR R & R VARIOUS CAMPUS BUILDINGS, PHASE II, SIUC

Project Background

The FY-79 capital appropriations for SIUC contained \$258,500 for five projects related to energy conservation. They were subsequently grouped together as one project entitled Minor R & R Various Campus Buildings. Three of these five projects were labeled Phase I, and the remaining two projects and their estimates which are contained in Phase II are:

Install Condensate Receivers, Various Buildings	\$ 45,000
Install Sump Pumps in Electric Manholes	<u>60,000</u>
Total	\$105,000

On September 14, 1978, the Board of Trustees approved the overall project, gave approval to request the release of funds, and on February 8, 1979, the Board approved the selection of P. G. Prineas and Associates, Carbondale, Illinois, as the engineer for the project. Funding in the amount of \$258,500 was released by the Governor on April 17, 1979 for all five parts of the project. Bids for Phase I were opened on October 16, 1979, and a contract was subsequently awarded to H & H Plumbing, Heating, and Electric, Mt. Vernon, Illinois.

Plans and specifications have been reviewed by Mr. Charles Pulley, AIA, and he recommends acceptance of the plans and approval of Phase II.

Action by Capital Development Board

After the Board of Trustees had given project approval, recommended the retention of architectural and/or engineering firms, and approved all plans and specifications, the CDB advertises for and receives all bids, approves all plans and specifications, and awards contracts on all state capital projects funded through its agency.

CDB Project Number: 825-022-002

Project Title: Minor R & R Various Campus Buildings, Phase II

Date of Bid Opening: Thursday, February 21, 1980, 9:30 a.m., Springfield

Identification of Low Bidder and Amount of Contract Award:

Heating Work: H & H Plumbing, Heating, and Electric  
Mt. Vernon, Illinois

Base Bid	\$ 61,390
Alternate #1	8,235
Alternate #2	<u>8,531</u>
Total Contract Award	\$ 78,156
Contingency (9%)	<u>7,027</u>
Total Construction Budget - Phase II	\$ 85,183
Total Construction Budget - Phase I	143,076
Total A & E Fees & Reimbursables	<u>30,241</u>
Total Project Cost	\$258,500

RECOMMENDATION FOR HONORARY DEGREE, SIUESummary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the Acting President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree of Doctor of Humane Letters to Dr. Imogene M. King at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Born January 30, 1923, Imogene M. King began the pursuit of her career in the profession of nursing by receiving a diploma from St. John's Hospital School of Nursing in St. Louis, Missouri. She continued her studies at St. Louis University, earning a Bachelor of Science in Nursing Education and a Master of Science in Nursing. She completed her formal education at Columbia University Teachers College, New York, with a Doctorate in Education.

During a career spanning thirty-five years in nursing and nursing education, Professor King has rendered distinguished service to those under her care, her students and colleagues, and to the improvement of the profession of nursing in every dimension. For ten years, she taught nursing at her original alma mater, St. John's Mercy Hospital. In 1961, she accepted an appointment to the faculty of Loyola University's Chicago School of Nursing. From 1968 to 1972, Dr. King held the position of Dean of the School of Nursing at Ohio State University. In 1972, she returned to Loyola where she now holds a professorship, teaching courses in clinical nursing which focus on concept and theory development and researching ways to improve patient care. She also directs her skills to pre-operative teaching of surgical patients.

In addition to this practical orientation, her research has produced important contributions to the underlying philosophy of the profession, placing her in the forefront of nursing theory and practice. Her work has impacted the educational directions and administrative practices in nursing, and relations between physicians and allied professionals.

From early in her career she has been recognized as a leader. Her expertise has been reflected in committee work, the presentation and publication of papers impressive in both their scope and depth, and in policy positions she has held such as Assistant Chief, Research Grants Division, Division of Nursing, U.S. Department of Health, Education, and Welfare. In her work with the American Nurses Association on state and district levels, she has given of herself generously to critical committee work, and has served on the Board of Directors of the Illinois Nurses Association. She has been singled out for meritorious recognition on numerous occasions that reflect the high standing of her achievements on an international level.

Her work has produced many practicing nurses, teachers working at the leading edge of the profession, and administrators of great responsibility and stature. Her career serves as a living inspiration to those who would pursue the profession she has raised to such a high level of excellence.



Imogene King has not limited her energies exclusively to nursing. As a member of the American Association for the Advancement of Science, the American Association of Higher Education, and the American Public Health Association she has blended her professional understanding with interests involving the broader public welfare. Additionally, she has developed an avocation in the fine arts, showing her paintings publicly. She is an excellent citizen having held, and now holding, both elective and appointive offices in the City of Wood Dale, Illinois. On the federal level, she served from 1972 to 1975 on the Advisory Committee on Women in the Service to the Secretary of Defense.

In consideration of her splendid contributions to her chosen profession, as well as her devoted service to the public interest in a wide variety of ways, SIUE is proud to honor this woman who began her career in the region the University serves.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the Acting President of Southern Illinois University at Edwardsville have recommended this recognition and honor of Imogene M. King.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the Acting President of Southern Illinois University at Edwardsville, the honorary degree of Doctor of Humane Letters be awarded to Imogene M. King at the June 6, 1980 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

#### SABBATICAL LEAVE POLICY, SIUE [AMENDMENT TO V CODE OF POLICY D-10]

#### Summary

This resolution adds to V Code of Policy D-10 statements relating to the provision and use of externally funded grants, contracts, and/or fellowships by faculty during periods of sabbatical leave. The resolution reflects the desire of SIUE to support the provision of up to full pay sabbatical leaves in those cases where externally funded contracts, grants, or fellowships are made available to faculty through the University.

#### Rationale for Adoption

At its meeting of February 14, 1980, the Board approved similar amendments to the System and SIUC sabbatical leave policies. SIUE desires to make the same opportunities available to its faculty who are granted sabbatical leaves. The amendment presented herein will provide SIUE faculty the same benefits and opportunities extended to other faculty in the SIU System.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has been reviewed and approved by the academic deans and the SIUE Faculty Senate. It is recommended for adoption by the Acting Vice-President and Provost and the Acting President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That V Code of Policy D-10-c be amended to read as follows:

10. c. 2) Sabbatical leave may be granted for a maximum period of two quarters at full salary or for a calendar year at one-half salary. If sabbatical leave is granted at full salary, the period of such leave must fall within the regular academic year. A sabbatical leave granted at one-half salary may be supplemented, up to the full base pay of the faculty member, as provided in 10-c-5) below.
10. c. 5) A recipient of a sabbatical leave may receive financial assistance from sources other than the University, provided that specific arrangements have received administrative approval. Sources other than the University shall for the purposes of this paragraph include externally funded grants, contracts, and fellowships awarded to the University for support of the plan of the recipient's sabbatical leave. However, during the period of sabbatical leave, a faculty member shall not engage in salaried work for another employer unless such arrangement has received prior approval of the Vice-President and Provost and the President.

EXPANSION OF CAPITAL PROJECT: THEATER PERFORMANCE FACILITY PROJECT  
TO BECOME PERFORMING ARTS FACILITY PROJECT, SIUE

Summary

This matter proposes expansion of the Theater Performance Facility project to include the bandshell project under the new project title Performing Arts Facility, SIUE. The expanded project will construct the theater performance facility as previously described to the Board with the addition of the bandshell which would be constructed as part of the theater facility.

Funding for both the theater performance facility and the bandshell facility, in the respective amounts of \$350,000 and \$150,000 for a total of \$500,000, will be from SIUE SWRF funds deposited by the Board of Trustees into the Southern Illinois University Income Fund as part of House Bill 2427.

The matter also grants authority to continue retention of the architectural firm selected under the provisions of the Board action approving the Theater Performance Facility, SIUE.

### Rationale for Adoption

At its meeting of March 13, 1980, the Board granted project approval and authority for selection of the architect for the Theater Performance Facility, SIUE. The architect selected under the provisions of that action is Thompson Associates, Architects-Engineers, Troy, Illinois.

The bandshell facility, like the theater performance facility, was one of the projects proposed for SWRF funds and Athletic Fee funds which were approved by the Board at its meeting of July 13, 1978.

During preliminary discussions on the theater performance project the architect recommended that consolidation of the two projects into one would provide substantial cost savings compared to construction of the projects individually, and would result in a facility offering more diversified usage. University officers concur with that recommendation.

The expanded project has been submitted to the Architecture and Design Committee of the Board.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

These projects were approved by the SIUE Student Senate as part of the Capital Development Projects Plans for the SWRF and Athletic Fee funds, and have the support of the Student Senate, the Quonset Theater Board, the Departments of Theater and Dance and of Music, and the Dean of the School of Fine Arts and Communications, SIUE. It is recommended for adoption by the Vice-Presidents for Student and Business Affairs, the Acting Vice-President and Provost, and the Acting President, SIUE.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The capital project, Performing Arts Facility, SIUE, be and is hereby approved as presented to the Board this date, with a total budget of \$500,000. Of this total, \$350,000 is to be funded from "Construction and Equipping Theater Performance Building - Release 5" and \$150,000 is to be funded from "Construction and Equipping Music Performance Shell - Release 7."
- (2) Continued retention of the architectural firm of Thompson Associates, Architects-Engineers, Troy, Illinois, to provide architectural services in connection with the project be and is hereby approved, provided that fees so paid shall not exceed those provided for in the Fee Schedule approved by the Southern Illinois Chapter of the American Institute of Architects.



- (3) Officers of Southern Illinois University at Edwardsville are authorized to proceed with completion of plans, specifications, and details of the project for future consideration by the Board.

PURCHASING AUTHORITY DELEGATION, IEC

Summary

The purchasing division of the Illinois Educational Consortium, of which the Southern Illinois University Board of Trustees is a member, provides joint purchasing capabilities to the Illinois Educational Consortium participating member institutions. This resolution proposes to add twenty-four generic items (Appendix II of this resolution) to the authorized list of items for which the Illinois Educational Consortium is authorized to act as agent on behalf of the SIU Board of Trustees.

Rationale for Adoption

The adoption of this resolution will allow SIU to participate in the economies of joint and cooperative purchasing of the additional items (listed in Appendix II of this resolution) through the utilization of the services of the Illinois Educational Consortium. The Illinois Educational Consortium Purchasing Advisory Council and the State Universities Association of Vice-Presidents for Business Affairs have recommended that the items noted be added to the Illinois Educational Consortium approved generic commodities list.

Considerations Against Adoption

None is known.

Constituency Involvement

The SIUC Vice-President for Financial Affairs, the SIUE Vice-President for Business Affairs, the SIUC Director of Purchasing, and the SIUE Purchasing Agent have recommended approval of this resolution.

Resolution

WHEREAS, The several Illinois senior public university governing boards are members of a not-for-profit corporation under the laws of the State of Illinois known as the Illinois Educational Consortium (hereinafter referred to as "IEC") and the Board of Trustees of Southern Illinois University (hereinafter referred to as the "Board") by resolution adopted on July 21, 1972, joined the IEC as a participating member;

WHEREAS, The IEC has heretofore established a purchasing division for the purpose of providing assistance in the cooperative and joint purchasing of commodities, equipment, and services by the several Illinois public universities; and

WHEREAS, It is the desire of the Board to participate in the benefits and economies of joint and cooperative purchasing of commodities, equipment, and services through the utilization of the services of the IEC;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) IEC is authorized, as agent and on behalf of the Board to prepare specifications, advertise, receive, open, tabulate and evaluate competitive bids for such commodities, equipment, and services as may from time to time be designated by the University Purchasing Officers of Southern Illinois University. In all such activities, IEC shall identify the Board of Trustees as its principal.
- (2) IEC shall report to the Board all of IEC's activities as such agent, its evaluation of the bids received, and its recommendations for award of contracts. Bids shall be accepted or rejected and contracts shall be awarded by and in the name of the Board of Trustees in accordance with procedures heretofore or hereafter established by the Board, except that generic commodities as listed in Appendix I, dated July 8, 1976, and Appendix II, dated April 10, 1980, purchased or contracted for in the IEC collective bid process shall be exempt from the requirement of specific Board approval, with the understanding and direction that all such purchases and contracts will be reported to the Board for approval under established procedures. Changes, additions, or deletions in the list of generic commodities may be made from time to time based on specific recommendation to and approval of the Board.
- (3) All advertising, receiving, opening, recording, and tabulating of bids by IEC and the award of any contract shall be in accordance with the Regulations Governing Procurement and Bidding at State Systems Universities in Illinois heretofore adopted by the Board, and in accordance with the provisions of the laws of the State of Illinois, including the "Illinois Purchasing Act," as either of the same may be amended from time to time.
- (4) This resolution shall remain in effect until modified or rescinded by the Board.

APPENDIX I

IEC PURCHASING DIVISION

Approved Generic Commodities

- CB-A   Furnitures and Furnishings Group
  - CB-A-1   Office, standard, steel
- CB-B   Medical - Dental - Pharmacy Group
  - CB-B-2   Gloves, surgeon
  - CB-B-4   Film, X-ray
- CB-C   Office Supply Group
  - CB-C-1   Calendars, pads and bases
  - CB-C-2   Correction fluid and thinner
  - CB-C-3   Envelopes, plain
  - CB-C-4   Folders, manila and vertical
  - CB-C-5   Cards, index and guide
  - CB-C-6   Sheet protectors
  - CB-C-7   Staplers, staples, and staple removers
  - CB-C-8   Envelopes, printed
  - CB-C-9   Indexes, ringbook
  - CB-C-10   Folders, hanging
- CB-D   Operations - Maintenance Group
  - CB-D-1   Lamps, large
  - CB-D-2   Filters, air and media
  - CB-D-4   Toilet tissue
  - CB-D-5   Lamps, photographic/projection
- CB-E   Paper - Forms - Tapes Group
  - CB-E-1   Papers, cut, plain duplicator, xerographic, etc.
  - CB-E-2   Cards, tabulating
  - CB-E-3   Forms, standard stock tabulating
  - CB-E-4   Tape, computer
  - CB-E-5   Tape, audio
  - CB-E-6   Tape, video
  - CB-E-7   Labels, pressure sensitive, continuous
- CB-F   Scientific/Laboratory Group
  - CB-F-1   Glassware, laboratory, borosilicate
  - CB-F-2   Chemicals, laboratory

7/8/76



## APPENDIX II

## IEC PURCHASING DIVISION

Approved Generic Commodities

IEC-C-11	Ribbons, typewriter
IEC-C-12	Ribbons, computer printer
IEC-C-13	Photocopy toner, developer, fuser oil, print powder and dispersant
IEC-C-14	Writing pads, ruled and plain
IEC-C-15	Fasteners: paper clips, clamps, binder clips, round head, prong
IEC-C-16	General office supplies
IEC-C-17	Writing instruments: pencils
IEC-C-18	Typewriter elements
IEC-C-19	Library security tape (Tattle-Tape)
IEC-D-5	Towels, paper, folded
IEC-D-6	Towels, paper, roll
IEC-D-7	Paint
IEC-D-8	Salt
IEC-D-9	Janitor supplies
IEC-E-8	Forms, IRS
IEC-G-3	Computers, micro-mini
IEC-G-5	Couplers, acoustical
IEC-G-10	Terminal, CRT, alpha-numeric keyboard
IEC-G-11	Terminal, print, high quality
IEC-G-13	Teleprinter
IEC-G-14	Terminal, graphics
IEC-G-15	Terminal, plotter
IEC-G-16	Terminal, printing, portable
IEC-G-17	Terminal, printing, non-portable

4/10/80

## RECOMMENDATION FOR HONORARY DEGREE, SIUC

### Summary

The Chancellor, at the recommendation of the Honorary Degrees Committee and the Acting President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree, Doctor of Laws, to Dr. Frank Stanton, to be awarded at the May 17, 1980 Commencement of Southern Illinois University at Carbondale.

### Rationale for Adoption

The diversity of Dr. Frank Stanton's involvement in public issues, the visual and performing arts, international affairs, energy, scholarly research and other areas is rare for one individual. The accomplishments that Dr. Stanton has made in each of these fields are outstanding. The combination of his achievements merits special congratulations, particularly in this time of specialization.

Because of the diversity of his career, it is especially appropriate for Dr. Stanton to receive an honorary degree from SIUC with its tripartite mission of teaching, research, and service. He served on the staff of Ohio State, Princeton, and Columbia Universities. He has done academic research in such areas as comparative measurement of eye versus ear, radio research (as an editor) and as co-developer (with Dr. Paul Lazarsfeld) of a program analyzer. He also co-authored a book, Student's Guide--The Study of Psychology, as well as authored two films, "Some Physiological Reactions to Emotional Stimuli" and "Factors in Visual Depth Perception."

He has maintained his connection with academia through his membership on various visiting committees. He is a member of the visiting committee for the Department of Terrestrial Magnetism (Carnegie Institution of Washington), the Graduate School of Design (Harvard University), the John F. Kennedy School of Government (Harvard), and the Office of Information Technology (Harvard). He is also on the advisory council of the Institute of Communications and Culture (Tufts University). In addition, he is a licensed psychologist of the State of New York, and is a Diplomat of the American Board of Professional Psychology.

It is, however, in his service role that he has most benefited mankind. As President of the Columbia Broadcasting System for 25 years and as Chairman of the American National Red Cross from 1973 to the present, as well as Vice-Chairman of the League of Red Cross Societies (Geneva), he has had a profound positive effect on the world in which we live. Frank Stanton was named Chairman and principal officer of The American National Red Cross by the President on April 1, 1973. He served as President of CBS from 1946 through 1971, and Vice-Chairman until he retired in 1973. Dr. Stanton was Chairman of the U.S. Advisory Commission on Information, having been appointed by President Johnson in 1964 and reappointed to a third 3-year term by President Nixon.

In 1975, Dr. Stanton concluded a study of public diplomacy as Chairman of the Panel on International Information, Education, and Cultural Relations at Georgetown University's Center for Strategic and International Studies. He

is a Trustee of The RAND Corporation, a Graduate Member of The Business Council, Chairman and a Trustee of the Carnegie Institution of Washington, a retired Trustee of the Rockefeller Foundation, founding member and former Chairman of the Business Committee for the Arts, and a Director of the Lincoln Center for the Performing Arts. He is a Fellow of the American Academy of Arts and Sciences, the American Association for the Advancement of Science, the American Psychological Association, the New York Academy of Science, and Sigma Delta Chi.

In addition to the above accomplishments, Dr. Stanton served as the founding Chairman of the Center for Advanced Study in the Behavioral Sciences (Stanford, CA). From 1961 to 1967, he served as Chairman of The RAND Corporation (Santa Monica, CA). In 1926, along with Hadley Cantril, Dr. Stanton launched the Princeton Radio Research Project under the direction of Paul Lazarsfeld. This project was later moved to Columbia University, where it was expanded into the Bureau of Applied Social Research.

He is a Director of American Electric Power, Atlantic Richfield, CBS, The Inter-public Group of Companies, New York Life Insurance, The Observer, Ltd. (London), and Pan American.

In 1961, for his sustained effort to bring about the presidential "Great Debates," he received the George Foster Peabody Award and the commendation of President Kennedy, who said, "His role in making it possible for last year's TV debates to take place was a significant advance in American politics." In 1972, he received a Special Peabody Award for his defense of broadcast journalism and "the people's right to know." This was in connection with a House Committee's effort to have him cited in contempt of Congress for his refusal to yield non-broadcast materials used in the CBS documentary, "The Selling of the Pentagon." On July 13, 1971, the House of Representatives voted 226 to 181 to find Dr. Stanton not in contempt.

In 1967, the American Institute of Architects awarded Dr. Stanton a special citation "for his significant achievements in the advancement of man's environment, architecture, and the applied arts."

In 1971, he became the first person to receive for a second time the Paul White Memorial Award of the Radio Television News Directors Association, which cited his "courageous and determined efforts in defending the broadcast journalist's constitutional rights."

For all of the achievements of his illustrious career and for his unselfish service to mankind, it is fitting and proper for Dr. Frank Stanton to be awarded an LL.D. by SIUC.

#### Considerations Against Adoption

None is known.

#### Constituency Involvement

The Honorary Degrees Committee of Southern Illinois University at Carbondale has recommended to the Acting President this honorary degree for Dr. Frank Stanton.



### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the honorary degree, Doctor of Laws, be awarded to Dr. Frank Stanton at the May 17, 1980 Commencement of Southern Illinois University at Carbondale.

### COMMUNITY ADVISORY BOARD FOR WUSI-TV, OLNEY, SIUC

#### Summary

This resolution requests approval for the membership of a Community Advisory Board for WUSI-TV, Olney.

#### Rationale for Adoption

The Public Communications Financing Act of 1978 stipulates certain conditions under which long-term financing for the Corporation for Public Broadcasting shall occur. Additionally, the Act establishes guidelines for the funding of certain public communications grant programs.

Included among the provisions of the Act relating to the funding of public communications grant programs is the requirement that before grant funds may be received by a public broadcasting system from the Corporation for Public Broadcasting, the system must have had appointed a Community Advisory Board. The Community Advisory Board must have the approval of the licensee's board (in the case of Southern Illinois University at Carbondale, the SIUC Board of Trustees).

The function of the Community Advisory Board shall be solely advisory in nature except to the extent that other responsibilities are delegated to the Board by the licensee's board. Subsection (9)(B) of the Public Communications Act states:

The Board shall be permitted to review the programming goals established by the station, the service provided by the station, and the significant policy decisions rendered by the station. The board may also be delegated any other responsibilities, as determined by the governing body of the station. The board shall advise the governing body of the station with respect to whether the programming and other policies of such station are meeting the specialized educational and cultural needs of the communities served by the station, and may make such recommendations as it considers appropriate to meet such needs.

#### Considerations Against Adoption

University officers are aware of no major considerations against adoption.

#### Constituency Involvement

The request for designation of a Community Advisory Board for WUSI-TV was initiated by Eugene Dybvig, Acting Chairperson, Department of Radio-Television, College of Communications and Fine Arts. The request was transmitted

with approval by C. B. Hunt, Dean, College of Communications and Fine Arts. The request has been reviewed by and has the approval of the Vice-President for Academic Affairs and Research and the Acting President, SIUC.

### Resolution

WHEREAS, The provisions of the Public Communications Financing Act of 1978 require the designation of an approved Community Advisory Board as a condition for public broadcasting systems grant program funding; and

WHEREAS, The public broadcasting system at SIUC (WSIU-FM, WSIU-TV, and WUSI-TV) wishes to pursue continued funding under the Public Communications Act of 1978, through the Corporation for Public Broadcasting;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following persons, broadly representative of the diverse needs and interests of the communities served by the SIUC public broadcasting station at Olney, shall be and are hereby appointed to serve a one-year term on the WUSI-TV Community Advisory Board for Public Broadcasting:

Judy Gassman, Olney, Illinois  
Robert Malone, Olney, Illinois  
John Stull, Olney, Illinois  
Maxine Sutherland, Lawrenceville, Illinois  
Jack Thatcher, Flora, Illinois

BE IT FURTHER RESOLVED, That the scope and title of the similar body created June 14, 1979, be and is hereby amended to the WSIU-FM and WSIU-TV Community Advisory Board for Public Broadcasting.

Mr. Van Meter moved the reception of Reports of Purchase Orders and Contracts, February, 1980, SIUC and SIUE; the reception of Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Remodeling for Handicapped and Roof Replacement, SIUE, and Information Report: Approval of Plans and Specifications and Award of Contract by the Capital Development Board: Minor R & R Various Campus Buildings, Phase II, SIUC; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meeting held March 13, 1980; Recommendation for Honorary Degree, SIUE; Sabbatical Leave Policy, SIUE [Amendment to V Code of Policy D-10]; Expansion of Capital Project: Theater Performance Facility Project to become Performing Arts Facility Project, SIUE; Purchasing Authority

Delegation, IEC; Recommendation for Honorary Degree, SIUC; and Community Advisory Board for WUSI-TV, Olney, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal, Gregory L. Warren; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

APPROVAL OF IN-STATE TUITION RATE FOR GRADUATE STUDENTS WITHIN  
THE ST. LOUIS STANDARD METROPOLITAN STATISTICAL AREA, SIUE  
[AMENDMENT TO IV CODE OF POLICY C AND VIII CODE OF POLICY B]

Summary

This matter proposes an experimental policy to permit SIUE to assess tuition at in-state rates for graduate students living within the Missouri portion of the St. Louis Standard Metropolitan Statistical Area (SMSA) who register for up to nine hours per quarter of graduate study. Graduate students residing in the Missouri portion of the SMSA who register for more than nine hours of graduate study in a quarter would be assessed regular out-of-state tuition rates for the full number of hours for which they register. The Missouri portion of the SMSA is comprised of Franklin, Jefferson, St. Charles, and St. Louis Counties, and the City of St. Louis.

The policy proposed would be effective Fall Quarter, 1980.

Rationale for Adoption

The educational and service mission of Southern Illinois University at Edwardsville encompasses the metropolitan St. Louis area. Historically, SIUE has pursued this mission, particularly in relation to the Missouri portion of the St. Louis metro area, through cooperative undergraduate and graduate programs with St. Louis colleges and universities, and other cooperative ventures with St. Louis area higher education institutions, businesses, and governmental organizations. SIUE continues to be a driving force in the educational and economic development of the St. Louis region. The policy proposed is one designed to further SIUE's involvement in and impact upon the growth and development of the Metro-East area particularly, and the St. Louis area generally.

The proposed policy will permit graduate students living within the Missouri portion of the St. Louis SMSA to be admitted on a space-available basis to take up to nine hours per quarter of graduate study at SIUE at in-state tuition rates. The policy, which can be implemented without additional cost for administrative or faculty positions, offers the following advantages for SIUE and the Metro-East area.

By eliminating the tuition barrier to student movement within the metro area, SIUE will be able to attract a larger graduate student population.



Not only individuals, but business, government, and other organizations that provide tuition reimbursement or in-service training for their employees will give SIUE's programs more serious consideration with the removal of this financial limitation. The anticipated increase in graduate enrollments should more than offset the reduction in tuition revenue from current part-time Missouri graduate students. Involvement in internship, practicum, and research programs in the Metro-East region will expose graduate students to public and private employment opportunities in Illinois. Extension of SIUE graduate education opportunities to the St. Louis area will increase the contacts SIUE has with St. Louis area business, industry, and governmental agencies. This expansion will increase opportunities for all SIUE graduate students in terms of internship and practicum sites and potential employers.

Growth in the graduate student population will increase the degree of utilization of the physical and human resources of the University by increasing enrollments without incrementally increasing costs. University officers believe that the fullest possible utilization of the University's resources is a goal toward which our best efforts should be directed.

Diversification of SIUE's graduate student population is a further benefit. Graduate students bring academic, vocational, and professional experiences to the classroom that enrich the educational atmosphere for all students and faculty. Undergraduate students benefit from expanded graduate enrollments because of the increased opportunity for interaction among undergraduate and graduate students in a variety of roles.

Such a tuition arrangement is not new in the St. Louis area. The University of Missouri at St. Louis, the only other public university in the St. Louis SMSA, has a similar policy under which out-of-state graduate students may take up to six semester hours of graduate study per semester (the equivalent of nine quarter hours) at in-state tuition rates. Other states have developed relationships aimed at reducing barriers to students educational access and choice. Examples are: The Southern Academic Common Market (14 states), the Western Regional Education Compact (13 states), the Minnesota-Wisconsin Public Higher Education Reciprocity Agreement, and the New England Regional Student Program (6 states).

Approval of the policy will further SIUE's efforts to provide educational opportunity to the St. Louis area. SIUE offers a number of graduate programs which are not available at U.M.S.L. These include: City and Regional Planning, Environmental Studies, Nursing, Urban Affairs and Policy Analysis, and Engineering. The ability to offer these and other graduate programs at in-state tuition rates will significantly benefit SIUE, its student body, and those in the region seeking graduate education, and will assist the University in achieving its mission and purpose.

This policy, which would be effective Fall Quarter, 1980, is proposed for establishment on a three-year experimental basis. During that time it will be evaluated in terms of its qualitative and quantitative impact on the University and the region. Recommendations for continuation will be based upon this evaluation.

#### Considerations Against Adoption

Like many states, Illinois subsidizes resident students through higher nonresident tuition rates. While institutional officers are sensitive

to this point of view, the limited application of the policy to graduate students admitted on a space-available basis and taking nine hours or less; the academic advantages to the institution and its students; the potential economic advantage for the Metro-East region; and the strong belief that the increase in enrollments will generate a net income gain over all costs which result from the policy are viewed by University officers as overriding.

Constituency Involvement

This proposal has been reviewed and approved by the Graduate Council, the deans of the respective schools, and the Dean of Graduate Studies and Research, SIUE. It is recommended for adoption by the Acting Vice-President and Provost and the Acting President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That effective Fall Quarter, 1980, IV Code of Policy C-1 be and is hereby amended to read as follows:

- 1. Tuition charges approved by the Board for Southern Illinois University at Edwardsville effective Fall Quarter, 1980, applying to all on-campus students, students enrolled in the Open University Program, and students attending a resident center, shall be:

IN-STATE

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Tuition per quarter			
Undergraduate	\$68.00	\$136.00	\$205.00
Graduate	73.00	146.00	220.00

OUT-OF-STATE - EXCLUDING ST. LOUIS METROPLITAN AREA\*

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Tuition per quarter			
Undergraduate	\$204.00	\$408.00	\$615.00
Graduate	219.00	438.00	660.00

OUT-OF-STATE - ST. LOUIS METROPOLITAN AREA\*

	<u>1-5 hours</u>	<u>6-9 hours</u>	<u>10-11 hours</u>	<u>12 hours or more</u>
Tuition per quarter				
Undergraduate	\$204.00	\$408.00	\$408.00	\$615.00
Graduate	73.00	146.00	438.00	660.00

\*The St. Louis Metropolitan Area is defined as the St. Louis Standard Metropolitan Statistical Area and includes, in the Missouri portion thereof, the Missouri Counties of Franklin, Jefferson, St. Charles, and St. Louis, and the City of St. Louis, Missouri.

## EXTENSION

Tuition                      \$11 per quarter hour of credit

BE IT FURTHER RESOLVED, That effective Fall Quarter, 1980, VIII Code of Policy B-1 be and is hereby amended to read as follows:

1. The following regulations governing the determination of residency status for admission and assessment of student tuition is approved:

For the purpose of these regulations an "adult" is considered to be a student eighteen years of age or over; a "minor" student is a student under eighteen years of age. The words "he" or "his" also apply to a female unless otherwise stated or clearly indicated. The term "the State" means the State of Illinois except in the following instance: For purposes of assessing graduate-level student tuition for up to nine quarter hours at Southern Illinois University at Edwardsville, the term "the State" also includes the following geographic areas of the State of Missouri: the Counties of Franklin, Jefferson, St. Charles, and St. Louis, and the City of St. Louis, Missouri; and, the tuition rates applicable in this instance shall be those set by the Board and prescribed in IV Code of Policy C-1. Except for those exceptions clearly indicated in these regulations, in all cases where records establish that the person does not meet the requirements for Resident status as defined in these regulations the nonresident status shall be assigned.

BE IT FURTHER RESOLVED, That the policy embodied in these amendments shall be in force for not longer than three years from the effective date, Fall Quarter, 1980, unless continuation is approved by the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to the execution of this resolution in accordance with established policies and procedures.

Acting President Lazerson said that the experimental nature of the policy presented would permit SIUE to evaluate the cost and benefits associated with the assessment of in-state tuition rates for graduate students living within the Missouri portion of the St. Louis Standard Metropolitan Statistical Area, and if the cost benefit ratio was positive, the policy could be continued; if they were not, it could be revised or dropped. It was his sense that the proposed policy would be good for the region, and he recommended it to the Board unequivocally.



Mr. Rowe said that he agreed with the proposal completely, but he wanted to know if the matter had been researched for legal problems. Acting President Lazerson assured him that the policy had been so researched.

Mr. Warren questioned whether a student under this policy would have first priority on University housing at SIUE. Acting President Lazerson replied that the students would be residents of the State of Missouri and would be commuting unless they decided to change their residency and become Illinois residents.

Mr. Van Meter suggested that within an 18-month period, a report be made to the Board as to the effectiveness of this policy. Acting President Lazerson responded that the University would be happy to comply with his request.

Chancellor Shaw pointed out that the students involved in this policy would be part-time students, and the priority in housing at SIUE would be given to full-time students.

After further discussion, Mr. Saal moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Acting President Lazerson commented that a great many, very dedicated people had worked in a highly conscientious manner for some six months on the next four matters to be presented to the Board at this time. The items, he commented, addressed primarily inflation and the phasing out of tuition retention monies. He expressed his appreciation to all of those who took part in constructing these matters. He said that even though not everybody was pleased totally with all of the items that were to be presented, he thought that it represented a good faith consensus on the part of those involved.

The Chair recognized Mr. John Rendleman, Acting President, SIUE Student Senate, who stated that without major deviations most of the fees proposed in the

next four items were to maintain services at their present level. He called attention to the fact that Acting President Lazerson had directed that there be a study, a continuing study, on the delivery of these services and especially the needs of the campus for the services that are supported by student fees. He said that the Student Senate was very much in favor of this kind of study because as inflation continues to increase the costs that perhaps we should start looking at the necessity of the services that are being supported. He wanted to thank the administration for the good faith in which these fee proposals were negotiated.

The following matter was presented:

NOTICE OF PROPOSED INCREASES: ATHLETIC FEE AND THE PUBLICATIONS AND STUDENT  
MEDICAL BENEFIT SUBFEES OF THE STUDENT WELFARE AND ACTIVITY FEE, SIUE  
[AMENDMENT TO IV CODE OF POLICY C-2 AND 15]

Summary

This matter proposes increases, to be effective Fall Quarter, 1980, in the Athletic Fee and the Publications and Student Medical Benefit subfees of the Student Welfare and Activity Fee at SIUE.

Rationale for Adoption

As with all segments of the University, fee-funded operations have been affected by price and salary increases and inflationary increases in other areas of operating costs. In addition, fee-funded operations have been particularly disadvantaged by the unexpectedly high level of enrollment decline experienced Fall Quarter, 1979. The projected enrollment decline for Fall Quarter, 1980 will further the negative effect on fee income operations for these entities. The increases proposed by this matter will offset most of the effect of inflationary and enrollment decline pressures, will permit the areas to continue generally stable levels of operation, but will require all areas to effect economies in operations and services. Following are discussions of each fee area in which increases are proposed.

Athletic Fee. The increase proposed in the Athletic Fee is \$1.00 across-the-board for all hours categories of enrollment. Originally, a \$5.00 across-the-board increase had been proposed by the Director of Intercollegiate Athletics. The Intercollegiate Athletics Committee refused to endorse the original proposal and recommended no fee increase be proposed and that reductions in the athletics program and economies in operations be implemented instead. The Vice-President for Student Affairs discussed these matters with the Director and the Committee and recommended the level of increase proposed. The \$1.00 increase will permit the athletics program to continue without eliminating any sports presently offered. It will require considerable economies to be implemented including possible revision of competition schedules for various sports to reduce the number of events, and consolidation of administrative aspects of

similar sports programs such as the track and cross-country programs. Projections of fee income for FY-81, including the increase, are \$458,000, compared to \$430,000 for the current year.

At the direction of the Acting President, a complete review of intercollegiate athletics will be conducted during the coming year. The Intercollegiate Athletics Committee will proceed with a preliminary assessment of athletics programs and funding sources. Based on the Committee's work, an all-University task force will conduct a comprehensive review of the entire athletics issue in terms of the appropriate future size and direction of intercollegiate athletics at SIUE, and existing and alternative methods of funding athletics programs.

Publications subfee, Student Welfare and Activity Fee. The Publications subfee supports publication of The Alestle, the student newspaper at SIUE. The increase proposed in the Publications subfee is \$.35 for the lowest hours category and \$.30 for the upper two hours categories of enrollment. Originally, the editor of The Alestle proposed increases of \$.80 for the lowest hours category and \$2.05 for each of the upper two categories. Discussions between the editor and fiscal advisor of the paper, the Student Body President, the Vice-President for Student Affairs, and the Acting President have produced the increase recommended. Activity fee funding for The Alestle has not increased for several years to keep pace with inflation. During this time reductions in the number of issues printed per week and improvements in operations, billing, and advertising account collections have made up the difference. During the fall quarter, the editor increased the number of issues per week from two to three. However, budgetary pressures dictated that issues be again reduced to two per week for the remainder of the academic year, and one per week during summer quarter. The proposed increase will offset anticipated increases in printing costs (the largest single operating cost for The Alestle), paper costs, and maintenance costs for composition equipment. The increase will permit fee revenues to support publication of two issues per week during the academic year and one issue per week during summer quarter. Costs for additional issues will have to be supported through increases in advertising revenues over current projections for such revenues.

Projections of fee income for FY-81, including the increase, are \$53,000, compared to \$47,300 for the current year. In addition to fee funding, The Alestle generates income through advertising sales. This income is used to pay wage and salary costs of the staff and reporters for the paper. Approximately \$56,000 is currently projected for both FY-80 and FY-81 advertising revenues.

Student Medical Benefit subfee, Student Welfare and Activity Fee. The Student Medical Benefit subfee supports, in part, the operation of the University Health Service. The increase proposed in the S.M.B. subfee is \$.85 across-the-board. Originally, the Director of Health Service proposed an increase of \$2.67 across-the-board. The recommended increase is the result of discussions between the Director, the Vice-President for Student Affairs, the Student Senate, and the Acting President.

The S.M.B. fee was last adjusted in September 1976, when it was changed from a pro-rated fee to an across-the-board fee for all hours categories. The present charge of \$4.15 per quarter for full-time students was established



in August 1964. Although economies in operation have been effected this year and will continue next year, and income from pharmacy sales and faculty/staff fees will be increased through scheduled price increases, a budget deficit is projected for FY-81 if no fee increase is implemented. Projections of fee income for FY-81, including the increase, are \$151,000, compared to \$127,000 for the current year.

The following table sets forth the effect the fee increases proposed for implementation during Summer and Fall Quarters, 1980, will have on total student fees paid by SIUE students. The table reflects the University Center Fee increase which will be effective Summer Quarter, 1980.

	<u>1 - 5 hours</u>		<u>6 - 11 hours</u>		<u>12 hours or more</u>	
	<u>current</u>	<u>proposed</u>	<u>current</u>	<u>proposed</u>	<u>current</u>	<u>proposed</u>
Athletic Fee	\$ 6.00	\$ 7.00	\$12.00	\$13.00	\$18.00	\$19.00
Textbook Rental Fee	4.00	4.00	7.00	7.00	10.00	10.00
University Center Fee	18.50	25.50	22.00	29.00	25.50	32.50
Student-to-Student Grant Fee	1.50	1.50	1.50	1.50	1.50	1.50
Student Welfare and Activity Fee						
TOTAL OF SUBFEES:	(\$10.55)	(\$11.75)	(\$19.30)	(\$20.45)	(\$19.30)	(\$20.45)
Student Activities & Organizations	.80	.80	2.15	2.15	2.15	2.15
Student Programming	.85	.85	2.30	2.30	2.30	2.30
Student Government	.75	.75	2.00	2.00	2.00	2.00
Recreation Programs	2.10	2.10	5.75	5.75	5.75	5.75
Publications	.65	1.00	1.70	2.00	1.70	2.00
Student Medical Benefit	4.15	5.00	4.15	5.00	4.15	5.00
Student Legal Services	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>
	\$40.55	\$49.75	\$61.80	\$70.95	\$74.30	\$83.45

The proposed increases represent a 22.7% increase for students registering for 1 - 5 hours; a 14.8% increase for students registering for 6 - 11 hours; and a 12.3% for students registering for 12 hours or more.

Considerations Against Adoption

All increases in the cost of attendance, be they tuition or fee-based increases, tend to discourage new students from enrolling and current students from continuing at the University. In the program and service areas where fee increases are proposed University officers face two options: (1) propose minimal fee increases so that current levels of service and programming can be maintained, or (2) leave fees at present levels and reduce services and programming in these areas to offset inflation and enrollment decline pressures. Essentially, the effect for the student is the same: for a given quantity of service or program the cost increases. The decision has, therefore, been to continue present levels of service and programming with minimal increases in corresponding fees to offset part of the pressures, and to offset the remainder of those pressures through operational efficiencies and economies.

In all areas where fee increases are proposed the Acting President has directed that studies be undertaken and completed during FY-81 to ascertain the types and levels of services and programs, and corresponding funding methods, which are appropriate to the mission and future growth of the University.

Constituency Involvement

Constituency involvement in each fee increase proposed is presented in the discussion of the respective fee increase in the Rationale for Adoption section. The fee increase proposals have been endorsed by the SIUE Student Senate. This matter is recommended for adoption by the Vice-President for Student Affairs, and the Acting President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Fall Quarter, 1980, IV Code of Policy C-2 and 15 be and are hereby amended to read as follows:

2. Fee schedule for Southern Illinois University at Edwardsville:

	<u>1 - 5 hours</u>	<u>6 - 11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ <del>6.00</del> <u>7.00</u>	\$ <del>12.00</del> <u>13.00</u>	\$ <del>18.00</del> <u>19.00</u>
Textbook Rental Fee	4.00	7.00	10.00
University Center Fee	25.50	29.00	32.50
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	<del>10.55</del> <u>11.75</u>	<del>19.30</del> <u>20.45</u>	<del>19.30</del> <u>20.45</u>

15. The Student Medical Benefit Fee at Edwardsville (assessed as part of the Student Welfare and Activity Fee at Edwardsville) effective Fall Quarter, ~~1979~~ 1980, shall be ~~\$4.15~~ 5.00 per quarter for all students at the University who are assessed the Student Welfare and Activity Fee.

BE IT FURTHER RESOLVED, That the Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

The Chair recognized Mr. John Rendleman, Acting President, SIUE Student Senate, who said that he sat on the Intercollegiate Athletic Committee which first handled the proposal for a \$5 increase. He stated that the Committee had discussed this increase for some time and finally made a recommendation to propose no increase at all; it was the Committee's contention that the Athletic Department could start making certain cuts, especially in the financial aid area. He said that the Student Senate did not find that kind of extreme proposal acceptable, and proposed a \$1 fee increase mostly to support the financial aid costs for the students. He reported that the Student Senate wished to place an emphasis on a long-range plan for athletics at SIUE, and wished to also emphasize some fiscal responsibility in the Athletic Department. On the Publications subfee which supports publication of The Alestle, the SIUE student newspaper, the Student Senate approved an increase in spite of the criticism that the newspaper had made about the Student Senate. He said that the Student Medical Benefit subfee supports, in part, the operation of the University Health Service, and it was important to study the delivery of services of the Health Service.

The Chair pointed out that action would not be requested on this matter at this meeting, but that the matter would be held over for action at the next Board meeting.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: UNIVERSITY CENTER FEE, SIUE  
[AMENDMENT TO IV CODE OF POLICY C-2, 4, AND 5]

Summary

This matter proposes an increase in the University Center Fee at SIUE, to be effective Summer Quarter, 1980.

Rationale for Adoption

The University Center operation has been affected by increases in salaries and wages, inflationary increases in other areas of operating costs, and the enrollment decline experienced in Fall Quarter, 1979, which caused a



reduction in anticipated fee revenues. In addition, the University Center will be affected during the coming year by the reduction in tuition revenues previously retained to support it. During FY-81, \$82,000 in retained tuition funds will be eliminated from the Center's operating budget. Further, the Center renovation project now underway will increase the amount of square footage in the building which is heavily utilized, therefore effecting an increase in operating costs of the building.

A \$7.00 across-the-board increase is proposed. This compares with a \$10.50 across-the-board increase originally proposed by the Director of the Center. The fee increase will offset part of the inflationary and tuition retention reduction pressures. An increase in rental payments to the Center for space used for administrative purposes, which will generate about \$10,000, and a projected modest increase in operating revenue from areas now being renovated will offset the remainder of the budgetary pressures impacting the Center. The overall goal of this funding schematic is to maintain service levels and working capital resources at FY-80 levels. If fees are not increased, present levels of service will deplete working capital reserves and necessary inventories to the point that continued operation of the Center will be very tenuous.

The Acting President has charged the Director of the Center and business affairs officers to conduct during the coming year an in-depth analysis of the entire Center operation, including an assessment of the role within the University community which the Center has and should play. This study will address types and levels of Center services, costs attendant to such services, revenue sources appropriate to support Center operations, and anticipated revenue generations from each source. Such an assessment will provide a more solid basis on which to evaluate future service and revenue needs of the Center and appropriate ways of accommodating them.

Projections of fee income for FY-81, including the increase, are \$870,000, compared to projected income of \$726,000 for the current year.

#### Considerations Against Adoption

The fee increase proposed will increase costs of attendance at SIUE which may have further effects on enrollment levels. University officers are very sensitive to this concern, but, given the present and projected fiscal situation of the Center, see no alternatives except drastic reductions in services and hours of operation.

#### Constituency Involvement

The fee increase proposal was initiated by the Director of the University Center. The increase proposed herein is the result of discussions between the Director, the University Center Board, the Student Senate, the Vice-President for Business Affairs, and the Acting President. It has been endorsed by the SIUE Student Senate. It is recommended for adoption by the Vice-President for Business Affairs and the Acting President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Summer Quarter, 1980, IV Code of Policy C-2, 4, and 5, be and are hereby amended to read as follows:

2. Fee schedule for Southern Illinois University at Edwardsville:

	<u>1 - 5 hours</u>	<u>6 - 11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 6.00	\$12.00	\$18.00
Textbook Rental Fee	4.00	7.00	10.00
University Center Fee	<del>18.50</del> <u>25.50</u>	<del>22.00</del> <u>29.00</u>	<del>25.50</del> <u>32.50</u>
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	10.55	19.30	19.30

4. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows:

	<u>1 - 5 hours</u>	<u>6 - 11 hours</u>	<u>12 hours or more</u>
University Center Fee	<del>\$18.50</del> <u>25.50</u>	<del>\$22.00</del> <u>29.00</u>	<del>\$25.50</del> <u>32.50</u>
Resident Center Fee	14.00	25.50	36.00

5. Open University Program Fee:

	<u>1 - 5 hours</u>	<u>6 - 11 hours</u>	<u>12 hours or more</u>
University Center Fee	N/A	<del>\$22.00</del> <u>29.00</u>	<del>\$25.50</del> <u>32.50</u>
Textbook Rental Fee	N/A	7.00	10.00
Program Fee	N/A	19.50	28.00

BE IT FURTHER RESOLVED, That the Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

The Chair recognized Mr. John Rendleman, Acting President, SIUE Student Senate, who said that the University Center Fee was a somewhat controversial topic. He said that the question that the Senate based most of their arguments on was what extent students should support a facility that supports the entire University community. He said that there would probably be new sources of revenue in the coming fiscal year and that we should strive very much toward getting these new sources of revenue rather than having to ask students each time to pay out of their own pockets to support the University Center.

In response to Chairman Norwood's question, Acting President Lazerson responded that fees which fall upon all students represent an increase of \$9.15 for full-time students, independent of the tuition retention phase-out money which amounts to approximately \$3, which represents an increase of 7 to 8 percent.

Mr. Warren asked if the financial aid level increases as these fees increase. Dr. C. Scully Stikes, SIUE Vice-President for Student Affairs, replied that if a student was on institutional funds and grants or ISSC awards, those were automatically adjusted to account for the change in the fee and tuition structure. He said that the percentage of students at SIUE who were on financial aid was approximately 68 to 75 percent, depending on what you define as financial aid. He said that with the new Middle Income Assistance Act, about 95 percent of the students qualify for loans or grants, so he was confident that as tuition and fees continue to increase that a student could get a loan to continue to go to school. He also said that the minimum wage increase changed about every other year.

The Chair pointed out that this matter would also be carried over until the next Board meeting for action.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: UNIVERSITY HOUSING RATES, SIUE  
[AMENDMENT TO IV CODE OF POLICY C-12]

Summary

This matter proposes increases in rental rates for University housing units at SIUE. Increased rates would be effective September 1, 1980. Background materials relating to this matter are attached for information.

Rationale for Adoption

Increases proposed in rental rates for University housing at SIUE are based on inflationary pressures, maintenance cost increases, and the state-mandated phase-out of tuition retention funds.

Anticipated inflation rates for FY-81 which affect University housing are: salaries and wages 8%, utilities 16%, and 8% for all other costs.



Utility cost inflation impacts University housing significantly because of the relatively high utility usage in a residential facility compared with other University facilities.

In FY-79, a preventive maintenance program was initiated for Tower Lake apartments. During FY-80, the program was moderately expanded due to its success in holding down total maintenance cost increases. Continuance of the program at FY-80 levels is included in operational cost projections for University housing and is partially responsible for the increases proposed.

The phase-out of retained tuition funds committed to support University housing will be instituted in FY-81. This amounts to a reduction of \$52,000 in funds previously used to support housing operations. This amount must be offset through increases in rental income derived from housing units.

Approximately \$177,550 will be generated annually by the proposed rate increase. This \$154,800 in increased revenue for the ten months in FY-81 will be sufficient to offset inflationary effects and the FY-81 reduction in tuition retention funds, and will permit continuance of the preventive maintenance program at present levels.

#### Considerations Against Adoption

As with all actions which increase the cost of attendance, SIUE officials are concerned about the potential effect of rental rate increases on student enrollment and retention. The increased rates proposed would still be below average area rental rates for comparable facilities, many of which are occupied by students. No other options have been identified which permit maintenance of present services, continuance of the preventive maintenance program, and negation of the impact of the tuition retention phase-out. When considering the rental rate increase proposal the Tower Lake Area Council recognized the fiscal necessity of the increase, even though the Council did not like to see costs rise further, and approved it on that basis. The Council indicated a desire that present services and maintenance operations be maintained. The Council and the Director of University Housing are working on several alternatives and recommendations for the future which the Council has suggested.

#### Constituency Involvement

This action was initiated by the Director of Resident Life, SIUE. It has been reviewed and approved by the Tower Lake Area Council which represents Tower Lake residents. It is recommended for adoption by the Vice-President for Business Affairs and the Acting President, SIUE.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective September 1, 1980, IV Code of Policy C-12 be and is hereby amended to read as follows:

12. Rental rates for the use and occupancy of University Housing on the campus of Southern Illinois University at Edwardsville are as follows:

FAMILY HOUSING I

\$177 200 per month - two-bedroom, unfurnished apartment  
 \$200 230 per month - two-bedroom, furnished apartment  
 \$192 225 per month - three-bedroom, unfurnished apartment  
 \$215 250 per month - three-bedroom, furnished apartment

As a service to incoming Faculty/Staff, housing facilities will be available to them while they secure permanent housing. Faculty/Staff shall be limited to a six-month contract at a rate which is, as to each type of unit, \$100.00 higher than above.

SINGLE STUDENT HOUSING I

\$ 69 78 per month per student - two-bedroom, 4-student unit  
 \$138 156 per month per student - two-bedroom, 2-student unit  
 \$ 57 66 per month per student - three-bedroom, 6-student unit  
 \$114 129 per month per student - three-bedroom, 3-student unit  
 \$ 69 78 per month per student in double - two-bedroom, 3-student unit  
 \$104 118 per month per student in single - two-bedroom, 3-student unit

BE IT FURTHER RESOLVED, That the Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

There was no comment on this matter, and the Chair said that the matter would be held over for action at the next Board meeting.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: UNIVERSITY HOUSING ACTIVITY FEE, SIUE  
[AMENDMENT TO IV CODE OF POLICY C-13]

Summary

This matter proposes a \$1.00 increase for fall, winter, and spring quarters, in the quarterly activity fee assessed of residents in University housing facilities at SIUE. The summer quarter activity fee would remain unchanged. The fee is presently \$3.00 per quarter. The increase would be effective Fall Quarter, 1980.

Rationale for Adoption

The Housing Activity Fee subsidizes the operation of the Tower Lake bus service, and supports activities and programs for Tower Lake residents. The fee has not been increased since its creation in September, 1969.

Inflationary increases in the cost of operating the bus service, which provides minimal-cost transportation between the housing facilities and the campus core, have encumbered revenues from the fee to the point that programming and activities for residents can no longer be financed from fee revenues. The proposed increase will provide sufficient funds so that activities and programs for residents can again be funded from fee revenues.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

The fee increase proposal was developed and initiated by the Tower Lake Area Council which represents Tower Lake residents. It has been reviewed and approved by the Director of University Housing, SIUE. It is recommended for adoption by the Vice-President for Business Affairs and the Acting President, SIUE.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Fall Quarter, 1980, IV Code of Policy C-13 be and is hereby amended to read as follows:

13. A \$3.00 special activity fee for each academic quarter for which an on-campus housing contract is in force shall be collected from and administered for the benefit of all students residing in University housing at the Edwardsville campus. This activity fee shall be deposited in a separate University Restricted Account to be disbursed by authority of its Fiscal Officer in accordance with University policy and the approved budget of recognized organizations including all students who pay the fee. The fee shall be \$4.00 for the fall, winter, and spring quarters, and \$3.00 for the summer quarter.

BE IT FURTHER RESOLVED, That the Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

Acting President Lazerson explained that this matter had been initiated by the Tower Lake Area Council. Again, hearing no comment, the Chair declared the matter would be held over for action until the next Board meeting.

Under Reports and Announcements by the Acting President, SIUE, Acting President Lazerson said that with mixed emotions he had to report to the Board that beginning June 1, Dr. Ria Frijters, Vice-President for Business Affairs, SIUE, would be assuming new responsibilities as Vice-Chancellor for Administrative Services at the University of Missouri in Columbia. He stated that she had rendered devoted service to the University and that her friends and colleagues wished her and her daughter, Gabrielle, godspeed and all good things in the years to come.



Acting President Lazerson announced that Dr. Johnetta Haley, who was a member of the music faculty and currently served as the Chairperson of the Lincoln University Board of Curators in Missouri, this past week had been elected to the Board of Directors of the Association of Governing Boards of Universities and Colleges.

Acting President Lazerson reported that Mr. G. Warren Gladders had passed away last week in St. Louis. He had served for some eighteen years on the SIU Foundation and during the mid-fifties was Chairman of the Foundation. He was an alumnus of Carbondale and had also been Chairman of the SIU Foundation at the time when the land for the Edwardsville campus was being put together by the Foundation.

Acting President Lazerson reported that the Olin property had been sold to Mr. Heinz Peter for \$300,000, and that the use of that money would be discussed with the constituency heads and other people within the University community, but that certainly a high priority will be to enhance academic excellence on the campus and he personally felt that a hard look should be taken into using the money in the Presidential Scholars program.

The following matter was presented:

DELEGATION OF AUTHORITY TO THE CHANCELLOR TO APPROVE CHANGES IN  
TITLES OF PROGRAMS, UNITS, AND DEGREES; ADDITIONS AND ELIMINATIONS  
OF SUBACADEMIC-MAJOR CURRICULA; ADMINISTRATIVE REORGANIZATIONS;  
AND REQUESTS FOR OFF-CAMPUS PROGRAM LOCATIONS  
[AMENDMENT TO IV STATUTES 2 AND VI CODE OF POLICY B]

#### Summary

The proposed amendment to the Statutes and the Code of Policy would delegate to the Chancellor authority to approve those matters specified in the title and the resolution. Guidelines that will be promulgated if the proposal is adopted are appended for information. The purpose of the proposal is to remove from the agenda of Board meetings routine requests for action which do not require extended consideration.

#### Rationale for Adoption

Section 7 of "An Act creating a Board of Higher Education" states in part: "The term [new unit of instruction, research, or public service] does

not include reasonable and moderate extensions of existing curricula, research, or public service programs which have a direct relationship to existing programs; and the Board may, under its rule making power, define the character of such reasonable and moderate extensions." The Illinois Board of Higher Education has approved definitions which include the matters discussed below.

In practice, during the period from July 1974, through June 1979, reasonable and moderate extensions (RMEs) have been of three kinds: changes in the title of programs, units, or degrees; additions of specializations within existing academic majors; and certain kinds of administrative reorganizations, e.g., merging the Departments of Physical Education for Women and Physical Education for Men at SIUC into a single Department of Physical Education. During the same period, 47 RMEs have been presented to the Board of Trustees for approval. When they were subsequently reported to the IBHE staff for its information, six were challenged by the staff, which insisted that the matter was not an RME and thus required IBHE approval. These six were subsequently approved by the IBHE, with our agreement.

In September 1976, the IBHE approved a policy on "Off-Campus Degree Credit Programs," under which it must give approval to an institutional proposal to offer a program at an off-campus location, thus in effect declaring that such proposals were "new units of instruction." In May 1977, the IBHE adopted "Off-Campus Program Approval Guidelines." Because they have been defined as requests for "new units of instruction," requests for approval of off-campus program locations (OCPLs) have routinely been presented to the Board of Trustees for action before being sent to the IBHE. Since December 1976, SIUC has presented six requests, five of which have been approved. One was denied because of objections from another university.

Except on occasions when they were presented as current and pending matters, all 47 RMEs and the six OCPLs have been on the omnibus motion. With the back-up materials required, these matters can be of moderate length. None has ever been controversial within the System. Delegating authority for their approval to the Chancellor should save both time and money. The Board would be kept informed of the Chancellor's actions through the reports required in the attached guidelines.

#### Considerations Against Adoption

None is apparent.

#### Constituency Involvement

The proposal and the guidelines were shared with the Presidents and a change in wording has been made as the result of a concern they raised.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That IV Statutes 2 be and is hereby amended to read as follows:

## Section 2. The Addition and Abolition of Educational Units.

Within the framework of Southern Illinois University, action upon faculty and administrative proposals for the establishment, allocation, and abolition of colleges, schools, divisions, departments, bureaus, and of other educational units, and of curricula and degrees is a function of the Board of Trustees, except as authority for action on such proposals is expressly delegated to the Chancellor of The Southern Illinois University System.

BE IT FURTHER RESOLVED, That VI Code of Policy B, Policy on Approval of Educational Units, Curricula, and Degrees, be and is hereby amended by the addition of the following section:

8. Authority is delegated to the Chancellor of The Southern Illinois University System to approve changes in the titles of programs, units, and degrees; the addition or elimination of specializations, options, or concentrations within existing academic majors; administrative reorganizations which do not effectively increase the number of units of instruction, research, or public service; and requests from the Universities for approval of off-campus program locations.

### PROPOSED GUIDELINES

1. At an early stage, a University will advise the Office of the Chancellor of a developing reasonable and moderate extension or request for an off-campus program location.
2. Subsequently, the University will forward to the Office of the Chancellor a draft proposal, with appropriate back-up material, which includes all information that appears in a Board matter preliminary to the resolution.
3. At this point the Office of the Chancellor may consult with the IBHE staff as to its view of whether a proposal is a reasonable and moderate extension.
4. When all materials are ready, the President will formally transmit to the Chancellor a request for a reasonable and moderate extension or an off-campus program location.
5. If the Chancellor approves the request, it will be forwarded to the IBHE for information in the case of a reasonable and moderate extension or for action in the case of an off-campus program location.
6. The Chancellor will enter in the minutes of regular Board meetings the titles of all reasonable and moderate extensions and off-campus program locations approved, and these matters will also be the subject of an annual report.

Chancellor Shaw explained that this matter would delegate to the Chancellor authority to approve reasonable and moderate extensions and requests for off-campus program locations. These have all been handled, except for



current and pending items, through an omnibus motion. He said that we would periodically report to the Board for its information those matters which have been approved by the Chancellor, and that delegating this authority would save both time and money. He said that what we were striving to do was to put on the agenda those things which require deliberation and discussion and to move those things that we feel can be moved expeditiously to save paper and people's time. He stated that there was only one area of controversy in this matter, and that it really did not have to do as much with this matter as it had to do with the definition of what was a reasonable and moderate extension, and at times we find ourselves at odds with the Illinois Board of Higher Education over that definition. He reported that since 1974, of the 47 reasonable and moderate extensions which the Board had approved, either on an omnibus motion or as a current and pending item, six of those had been challenged by the IBHE. He commented that when the differences resulted from IBHE's thinking that it was a new program, the new program had then been approved at a later date. He assured the Board that there would be an accounting periodically in a fashion that the Board would know what was going on.

Mr. Rowe inquired if this policy would not include such a change as going from a three to a four-year curriculum in the School of Medicine. Chancellor Shaw replied that that item would fall in a kind of gray area; therefore, he would bring it to the Board. Mr. Rowe said that most of these kinds of items clutter up the agenda and that they were items that need not come to the Board but he thought it was a fairly substantial policy decision both in the case of the dental and medical program where we were wanting to change the period of the curriculum, and with that understanding he would support the change.

Mr. Van Meter seconded that understanding, but he thought that the Board was really looking to the Chancellor to be very careful in determining what was a minor change or one that would come under this policy because he thought that the Board should be involved in major changes.

Chancellor Shaw said that he could assure the Board that in those areas where there was a concern about whether it was a reasonable and moderate extension that he would bring it to the Board, and secondly, by reporting to the Board periodically he would have an opportunity to get the Board's feedback.

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded.

After further discussion, a voice vote was taken and the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw reported that the Office of the Chancellor was exploring possible areas of inter-institutional cooperation. He said that we had no a priori ideas about any areas and that not all that we will study will show benefits from close cooperation. He did believe, however, that we could find cooperative ways to utilize our ideas, people, and resources so as to achieve cost savings, improve services, and enhance access and quality. He said that one of our initiatives related to a recent external audit recommendation that data processing and computer facilities and staff be consolidated on a System basis. He commented that although we did not accept the recommendation, we did wish to respond in a fashion that was intelligent, credible, and useful to us. He commented that the Presidents and he had had a good meeting on April 1 with the directors of computing at SIUC and SIUE, a representative from the Springfield campus of SIUC, and a member of his own staff. He said that the group expected to proceed along the following lines:

1. Each unit will assess the current status of both academic and administrative computer operations.
2. Each unit will analyze user requirements in the immediate future.
3. The computer directors will meet to discuss possible areas of cooperation and will prepare a report on that subject.
4. The completed project will be reviewed by an outside consultant who will provide views as to how we might improve our overall position through cooperation.

Chancellor Shaw reported that a second initiative involved energy activities. He had proposed to the Presidents that we first inventory what we were doing in instruction, research, public service, and conservation efforts. His office will analyze and categorize this information with advice from the campuses and perhaps with the aid of an outside consultant. He said that one result of this effort might be a System brochure or directory describing our energy activities and indicating persons to be contacted for assistance or further information.

Chancellor Shaw reported that a third initiative had been the establishment of four task forces whose function would be to identify potential areas of cooperation in Academic Affairs, Student Affairs, Administrative Affairs, and Public Affairs. He said that a fifth task force on Health Affairs might be established later. He said that the charge to the task forces was as follows:

1. To develop ideas about possible areas for cooperation, suspending judgment for the time being on any of the ideas.
2. To order the ideas from most to least desirable, with the rationale therefor.
3. To organize this information in a report to the Chancellor and the Presidents.

Chancellor Shaw said that he had the names of the participants on the task forces, and he would share those by letter with the members of the Board.



Mr. Saal asked if there would be any opportunity for some student input on these task forces. Chancellor Shaw said that he had no objection to the involvement of students in this process but he thought it was not necessary at this point in time. He said that the task forces were not going to be making final judgments on anything as much as just attempting to throw out ideas. He commented that these ideas would then be discussed by a special committee for a special area, and it would seem to him at that point and particularly in areas that more directly affect students that there should be student input. The Chancellor stated that he would instruct Mr. Thomas C. Britton, who is chairing the group on Student Affairs, to make sure that the Student Government was aware of the times and dates of the meetings and that these meetings were clearly open.

The Chair recognized Mr. Samuel E. McVay, Chairman, SIUC Administrative and Professional Staff Council, who asked if the Chancellor expected any formal constituency involvement. The Chancellor responded that after the formation of committees which would deal with specific issues, there would be a complete report and it was his intention at that point for this report to be shared with the campuses, with the constituencies, and with the Board. He said that where Board action was necessary, constituency involvement would be sought as part of the procedures for presenting a recommendation to the Board for action.

The Chancellor reported that Senate Bill 1576, SIU's operating appropriation bill, had been co-sponsored by Senators Buzbee and Vadalabene and introduced on March 20 with the IBHE recommended levels. He said it was too early to tell but there had been discussions with legislators, and we would try to keep the funding at the IBHE level. He commented that the first priority was to try to improve the salary picture from the Governor's recommended level of eight percent.

Chancellor Shaw reported that House Bill 3290, women's gymnasium, had been sponsored by Representatives Richmond and Birchler. He said that we had some discussions with our colleagues in the other systems and it was our intent to push on this project and to push with our allies at the University of Illinois who were interested in a six-stack library addition and our allies at Northeastern who were interested in a gymnasium. He reported that House Bill 3317, Food for Century III, had been sponsored by Representative Richmond and House Bill 1794, renovations at the East St. Louis Center in the amount of \$435,000, had been sponsored by Representative Younge. He reported that House Bill 3246, MSRP, was technically giving the School of Medicine the right to continue that program. He stated that House Bill 3231 developed a Working Cash Fund and was a recommendation of the external auditors as was the MSRP bill. He explained that this was the year when the House and the Senate were not supposed to handle items other than emergencies, and we had been told by the Rules Committee that the Working Cash Fund bill was not an emergency and would probably not be handled this year. Chancellor Shaw commented that if there was a large reduction in revenue sharing and if there was a tax decrease or some kind of rebate, we may be struggling simply to maintain the Governor's level.

Mr. Heberer said that he was concerned about the reasoning for the Edwardsville campus remaining on the quarter system. He had talked to students in the junior college system and it came to light that apparently there was a problem for them transferring from the junior college into a system that was on a quarter basis. He asked what activity had been done in this area.

Mr. Elliott seconded the inquiry. He said that he understood that there was a possibility of saving funds in using the semester system instead of the quarter system so that we not only made it easier for students to transfer in and out but also maybe free some extra funds at SIUE to use for other purposes.

Acting President Lazerson replied several years ago the campus had taken a fairly extensive look at this issue. At that time, he reported, a referendum among the students resulted in a vote of 60-40 against. He reported that ten years previously the vote had been almost 9 to 1 against moving to the semester system. It was his own view, he said, that this issue deserved a thorough review again, and he would be happy to bring this matter to the attention of the incoming President for resolution.

Mr. Warren said that the students at the campus wanted to keep the quarter system.

Dr. Wilkins said that the mix of the students at SIUE included a lot of working people and that adding the semester length could possibly hurt the enrollment. He said that he thought the commitment to a semester would be questioned by the community people attending on a part-time basis.

The Chair recognized Mr. John Rendleman, Acting President, SIUE Student Senate, who stated that the availability of four quarters instead of two semesters would tend to increase enrollment rather than decrease it. He reported that the students he had spoken to favored the quarter system.

Acting President Lazerson said that we would really not know the exact effect but that would be the purpose of the review. He did say that the students who seek summer employment are at somewhat a disadvantage because of the lateness of the hour at which they get out during the course of the spring quarter. He commented that the other point he would like to make was that the review was in part necessitated by the whole issue of recruitment and retention and the whole question of academic excellence.

Under Reports and Announcements by the Acting President, SIUC, Acting President Lesar announced the following grants: H. Dan Martin, Research Project Specialist in the College of Business and Administration, was awarded



\$50,000 by the Jackson County CETA to train CETA employees in personal adjustment to business; James Aaron, Professor in the Department of Health Education, was awarded \$69,855 by the Illinois Department of Transportation for advanced driver education for school bus drivers; Dennis Molfese and Victoria Molfese, Associate Professors in the Department of Psychology, were awarded \$17,000 by the March of Dimes for a study on predicting cognitive and linguistic capabilities of low birth weight and normal birth weight infants; and Sidney Miller, Visiting Associate Professor in the Department of Special Education, was awarded \$30,777 by the Illinois State Board of Education for an Illinois Secondary Handicapped Consortium.

From the area of student affairs, Acting President Lesar announced that as a result of a new computing methodology being used in the application submission process, as well as the improved National Defense Student Loan default rate, there was going to be a significant increase in FY-81 federal campus-based aid. He said that there would be approximately a million dollars in the areas of College Work Study, Supplemental Educational Opportunity Grant, and the NDSL. He reported that the Minnesota Mining and Manufacturing Foundation, Inc. recently sent the Career Planning and Placement Center a check for \$1,500 to further promote the rehabilitation efforts of SIUC. He thought it was interesting that the 3M Company said "In our recent contacts with your department, it has been brought to our attention that you have continuing need for special assistance in the area of personal computer aids for the handicapped, innovative technology for the handicapped, and other activities such as career planning and placement activities. Funds may be used at your discretion. Evidence of the quality of your program has been manifested and proven by the quality of students and graduates who have become employees of 3M."

Acting President Lesar announced that on March 15 and 16, Southern Illinois University at Carbondale and the Jackson County YMCA had co-hosted the 1980 State YMCA Swimming Meet at the SIUC Student Recreation Center pool, and that over 1,600 young athletes along with their families, coaches, and officials had attended the two-day affair.


At this time, Acting President Lesar introduced Dr. Frank E. Horton, Vice-President for Academic Affairs and Research, SIUC, who narrated a slide presentation entitled, "Continuing SIUC's Tradition of Service: One Dimension of Sponsored Projects." A booklet bearing the same title was distributed to the members of the Board, and a copy placed on file in the Office of the Board of Trustees.

Mr. Heberer reported that a little over a week ago some plumbers were making repairs at the Alpha Gamma Rho fraternity house at SIUC, and it was alleged that six of the eight people working on that project were misusing working time. Acting President Lesar said he would look into the matter.

The Chair announced that a news conference would be held immediately following the Board meeting in the Mississippi Room of the Student Center.

Mr. Heberer moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:08 a.m.

  
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Alice Griffin, Assistant Secretary

## CONTENTS

Roll Call . . . . .	482
Trustee Reports . . . . .	482
Committee Reports . . . . .	484
Executive Committee Report . . . . .	484
Approval of Plans and Specifications and Award of Contract: Replacement of WSIU-TV Transmission Facilities, Phase I Equipment, SIUC . . . . .	484
Architecture and Design Committee . . . . .	486
Finance Committee . . . . .	486
Reports of Purchase Orders and Contracts, March, 1980, SIUC and SIUE . . .	486
Information Report: Approval of Plans and Specifications and Award of Contract by the Capital Development Board: Emission Control System, Phase I, SIUC . . . . .	487
Approval of Plans and Specifications and Award of Contract: Replacement of WSIU-TV Transmission Facilities, Phase II Equipment, SIUC . . . . .	489
Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contracts: Replacement of WUSI-TV Transmitter, SIUC . . . . .	490
Project Approval and Selection of Architect: Replacement of Roof, Grinnell Hall, SIUC . . . . .	492
Amendment of Illinois Educational Consortium Bylaws: Article V and Article XIII . . . . .	493
Request for Annexation Approval: Southern Illinois University at Edwardsville and the City of Edwardsville, Illinois, SIUE . . . . .	495
Approval of Minutes of the Meeting held April 10, 1980 . . . . .	499
Notice of Proposed Increase: Evergreen Terrace Apartment Rental Rates, SIUC [Amendment to IV <u>Code of Policy B-7-b</u> ] . . . . .	499
Reports and Announcements by the Acting President, SIUC . . . . .	502
Notice of Proposed Revisions: Bylaws and Statutes of the Board of Trustees of Southern Illinois University . . . . .	504
Adjustments to Fiscal Year 1980 Internal Budget for Operations . . . . .	542
Reports and Announcements by the Chancellor of The SIU System . . . . .	558



Increase in Athletic Fee and the Publications and Student Medical Benefit Subfees of the Student Welfare and Activity Fee, SIUE [Amendment to IV <u>Code of Policy</u> C-2 and 15] . . . . .	566
Increase in University Center Fee, SIUE [Amendment to IV <u>Code of Policy</u> C-2, 4, and 5] . . . . .	570
Increase in University Housing Rates, SIUE [Amendment to IV <u>Code of Policy</u> C-12] . . . . .	572
Increase in University Housing Activity Fee, SIUE [Amendment to IV <u>Code of Policy</u> C-13] . . . . .	573
Reports and Announcements by the Acting President, SIUE . . . . .	576
Presentation: East St. Louis Center - Current Status and Future Prospects, SIUE . . . . .	577

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, May 8, 1980, at 10:04 a.m., in Room 1015 of the SIUE East St. Louis Center, 411 Broadway, East St. Louis, Illinois. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.  
 Mrs. Carol Kimmel, Secretary  
 Mr. William R. Norwood, Chairman  
 Mr. Harris Rowe  
 Mr. Robert L. Saal  
 Mr. A. D. Van Meter, Jr., Vice-Chairman  
 Mr. Gregory L. Warren  
 Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. Wayne Heberer

Executive Officers present were:

Mr. Earl E. Lazerson, Acting President, SIUE  
 Dr. Hiram H. Lesar, Acting President, SIUC  
 Dr. Kenneth A. Shaw, Chancellor of the SIU System

Also present was Mrs. Alice Griffin, Assistant Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair acknowledged Dr. Marvin Kleinau, the new President of the SIUC Faculty Senate. He said that Dr. Kleinau had previously served in this capacity and he welcomed him back once again.

Under Trustee Reports, Mr. Elliott reported he had attended the Kathryn Hansen Award Banquet, State Universities Civil Service System, on April 30, 1980. He said that the award was presented to Mr. Robert Lenz, Chairman of the Merit Board and a representative on the Merit Board from the University of Illinois.

Mr. Norwood reported he had attended the Annual Service Awards and Retirement Banquet at SIUE on April 28, 1980. He said that awards were presented to employees who had been with the University for 10, 15, and 20 years. He said one of the highlights of the evening was when Acting President Lazerson had to pick his ten-year award out of a block of ice that was carved like a cougar. He commented that Mr. Robert Lenz, Chairman of the Merit Board, had given a good speech on the cooperation between University systems in the 1980's.

Mr. Norwood reported that he had attended a meeting of the Illinois Board of Higher Education on May 6, 1980. He commented that it had been a long meeting which included a two and one-half hour discussion on Nursing Education. He reported that the essence of what had been decided was that the staff plan for nursing in Illinois would be adopted. He said that this plan would further post-graduate degrees in nursing, but that no new completion programs or new generic programs would be approved in the future, and a plan of priorities also had been adopted. He reported an informational discussion on energy conservation, and said that the Chancellor had reminded those present that SIU had long been concerned about energy and did not want to be penalized for some of the energy savings that the System had already put in. Mr. Norwood announced that the Master of Public Administration, the Specialty Certificate in Periodontology, and the Specialty Certificate in Prosthodontics at SIUE, and the Doctor of Business Administration and the School of Medicine's four-year curriculum at SIUC had been approved. He said that there had been presented a report on appropriation bills in the Legislature. Mr. Norwood announced that Mr. Leon Davis, a member of IBHE, would be leaving the Board of Governors because he had recently been appointed to the Chicago Board of Education.



Chancellor Shaw added that in the 1980's priorities will have to be set for good programs vying against other good programs as money gets tighter. He also added that there were all kinds of good reasons for saving energy and we should avoid bureaucratic over-regulation to achieve something that economic considerations were going to prompt anyway.

Acting President Lazerson commented for the Board's information that SIUE was well into the process of articulation with the local community colleges so that SIUE can carry out its responsibility for nursing under the IBHE Master Plan.

Under Committee Reports, Mrs. Kimmel presented the following report for the Board's information:

#### EXECUTIVE COMMITTEE REPORT

By action at the February 14, 1980 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to approve plans and specifications and to award contracts for Replacement of WSIU-TV Transmission Facilities, Phase I Equipment, SIUC. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1.

#### APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT: REPLACEMENT OF WSIU-TV TRANSMISSION FACILITIES, PHASE I EQUIPMENT, SIUC

##### Summary

This matter proposes approval of plans and specifications and the award of contract for the purchase of Phase I equipment in the planned replacement of WSIU-TV transmission facilities, which is a new antenna and transmission line for the WSIU-TV transmitting tower at Tamaroa, Illinois.

The engineer's estimate for the equipment portion of Phase I was \$202,000. The low bid was \$179,800. The engineer's estimate for the installation of this equipment was \$35,000, for a total Phase I estimate of \$237,000, but because of incomplete instructions to the bidders, the installation portion of Phase I is to be re-bid within the near future.

Funding for Phase I comes from three sources: \$189,600 from a federal grant; \$15,000 from a state appropriation for Public Television; and \$32,400 from the Academic Affairs Activities account.

Rationale for Adoption

WSIU-TV began broadcasting in 1961, and the normal life of that original equipment is about twelve years. Because breakdowns have occurred with increasing frequency, the University has initiated a project to replace the original equipment in two phases. At its regular meeting on February 14, 1980, the Board of Trustees approved the total project; authorized the retention of the Physical Plant Engineering Services as the architect; and authorized the members of the Executive Committee to approve plans and specifications and to award contracts upon favorable recommendation by members of the Architecture and Design Committee.

The original plan for Phase I was for the equipment to be bid at the same time as the contractual services for its installation, but because the bidding instructions for the installation were incomplete, the installation portion of the project is to be re-bid. The re-bidding of the installation work is relatively insignificant with respect to the time constraints placed upon the expenditure of the funds. Because the delivery time for the equipment is quite lengthy at 150 days, the award of contract for the equipment is requested at this time.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project is recommended by the Vice-President for Academic Affairs and Research, the Dean of the College of Communications and Fine Arts, the Acting Chairperson of the Radio-Television Department, the Chief Broadcasting Engineer, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:

- (1) Upon favorable recommendation of the Architecture and Design Committee, plans and specifications for the project, Replacement of WSIU-TV Transmission Facilities, Phase I, SIUC, are approved.
- (2) A contract in the amount of \$179,800 be awarded to the Harris Corporation, Quincy, Illinois, for the purchase of the equipment only.
- (3) The Acting President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mrs. Kimmel, member of the Architecture and Design Committee, gave the following report:

1. The Committee recommends that Item B (1) - Executive Committee Report, which includes Approval of Plans and Specifications and Award of Contract: Replacement of WSIU-TV Transmission Facilities, Phase I Equipment, SIUC, be received by the Board as presented.
2. The Committee recommends that Item H - Approval of Plans and Specifications and Award of Contract: Replacement of WSIU-TV Transmission Facilities, Phase II Equipment, SIUC, be approved as presented.
3. The Committee recommends that Item I - Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contracts: Replacement of WUSI-TV Transmitter, SIUC, be approved as presented.
4. The Committee recommends that Item J - Project Approval and Selection of Architect: Replacement of Roof, Grinnell Hall, SIUC, be approved as presented.
5. The Committee recommends that the following item be received as an information report by the Board as presented:

Item K - Information Report: Approval of Plans and Specifications and Award of Contract by the Capital Development Board: Emission Control System, Phase I, SIUC

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had received during the month a copy of the University's Compliance Report from the External Auditors, together with comments on the updated status of the report, and audit reports from three other universities for comparison. At the meeting this morning, areas had been identified on which the Committee would like to have additional information and which the Finance Committee would take up in more depth in the future.

The Chair proposed that without objection, there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, MARCH, 1980, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of March, 1980, were mailed to the members of the Board in advance of



May 8, 1980

487

this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF PLANS AND SPECIFICATIONS  
AND AWARD OF CONTRACT BY THE CAPITAL DEVELOPMENT BOARD:  
EMISSION CONTROL SYSTEM, PHASE I, SIUC

Project Background

The central steam plant was designed in 1946 and completed in 1948. It originally contained three boilers, but in 1963 and 1965 modifications and an addition provided a total of four boilers of larger capacity. All four existing boilers were designed with minimal fly ash (particulate) collection systems which were considered adequate at that time. Recent state and federal regulations make it necessary to add sophisticated equipment in order to control these particulate emissions.

When this project was originally conceived, it was thought necessary to remove both the particulate and the sulphur dioxide (SO<sub>2</sub>) gas from the smoke stack emission. But, through an ever-increasing knowledge of air pollution and coal science, the requirement to remove sulphur dioxide gas has now been amended by a requirement to burn coal containing sulphur in quantities of 3-1/2% or less in existing boilers. There are adequate supplies of Southern Illinois coal within 25 miles which meet present sulphur content requirements. This elimination of the requirement to remove sulphur dioxide has reduced the total project budget from \$8,000,000 to \$5,088,800.

The FY-78 Capital Budget provided funds in the amount of \$159,000 for the first stage to design and engineer a system for particulate removal. On September 8, 1977, the Board of Trustees approved the project, approved the retention of Consoer, Townsend & Associates, Chicago, Illinois, to design and engineer the project, and gave approval to request the release of \$159,000 in planning funds. These funds were released on September 12, 1978.

The FY-79 Capital Budget provided additional planning funds in the amount of \$393,800. On September 14, 1978, the Board reaffirmed the retention of Consoer, Townsend & Associates, and it gave approval to request the release of this additional appropriation for planning. These funds were released on February 23, 1979.

The FY-80 Capital Budget contained construction funds of \$4,536,000. On July 12, 1979, the Board gave approval to request the release of these funds. Total funding was released on March 11, 1980. The project is being phased to facilitate construction planning. The drawings and specifications for the general and electrical work could not be completed until the particular brand of equipment (electrostatic precipitators) had been determined. This project was initially bid on November 30, 1979, but the two low bidders were disqualified because of unacceptable statements placed within their bids. The project was re-bid on January 25, 1980, and again the two low bidders were disqualified for similar reasons. The Capital Development Board has consequently awarded the equipment contract to the third lowest bidder.

Plans and specifications have been reviewed by Mr. Charles Pulley, AIA, and he recommends acceptance of the plans and approval of Phase I.

Action by Capital Development Board

After the Board of Trustees has given project approval, recommended the retention of architectural and/or engineering firms, and approved all plans and specifications, the CDB advertises for and receives all bids, and awards contracts on all state capital projects funded through its agency.

CDB Project Number: 825-020-020

Project Title: Emission Control System - Phase I

Date of Bid Opening: Friday, January 25, 1980, 11:00 a.m., Springfield

Engineer's Estimate: \$1,500,000

Identification of Low Bidder and Amount of Contract Award:

Equipment: Precipitair Pollution Control  
Longview, Texas

Total Contract Award	\$1,193,005
Contingency (5%)	59,650
A & E Fees & Reimbursables	<u>377,830</u>
Total Project Budget	\$1,630,485

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:  
REPLACEMENT OF WSIU-TV TRANSMISSION FACILITIES, PHASE II EQUIPMENT, SIUC

Summary

This matter proposes approval of plans and specifications and the award of contract for the purchase of Phase II equipment in the planned replacement of WSIU-TV transmission facilities, including specifically a new transmitter, a transmitter remote control, and transmitter monitoring equipment, all to be installed at the WSIU-TV transmitter site near Tamaroa, Illinois.

The engineer's estimate for the Phase II equipment was \$361,667. The low bids for this equipment totaled \$339,000. Installation will be performed in-house by the technical staff of the Broadcasting Service, SIUC.

Funding for Phase II comes from three sources: \$135,800 from a federal grant; \$130,900 from a state appropriation for Public Television; and \$95,000 from Academic Affairs Activities account.

Rationale for Adoption

In 1961, the normal life of the original WSIU-TV transmitter was about twelve to fifteen years. Frequent disruptions in the performance of the main transmitter have caused the University to initiate a project to replace that original equipment. At its regular meeting on February 14, 1980, the Board of Trustees approved both phases of the project, it authorized the retention of the Physical Plant Engineering Services as the architect, and, in conjunction with Phase I, it authorized the members of the Executive Committee to approve plans and specifications and to award contracts upon favorable recommendation by members of the Architecture and Design Committee. Bids for the equipment portion of Phase I were received on February 20, 1980, and that material has been sent to the members of the Executive Committee for their approval.

Bids for Phase II were received on April 17, 1980, and the award of contract for that equipment is requested at this time.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project is recommended by the Vice-President for Academic Affairs and Research, the Dean of the College of Communications and Fine Arts, the Acting Chairperson of the Radio-Television Department, the Chief Broadcasting Engineer, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:



- (1) The funding level for Phase II of the project to replace the transmission facilities of WSIU-TV, Channel 8, be and is hereby approved and funds shall be from three sources: \$135,800 from a federal grant; \$130,900 from a state appropriation for Public Television; and \$95,000 from the Academic Affairs Activities account.
- (2) Final plans and specifications for Phase II be and are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with IV Bylaws 1, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) A contract in the amount of \$339,000 be awarded to Harris Corporation, Quincy, Illinois, for the purchase of the equipment.
- (4) The Acting President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL, SELECTION OF ARCHITECT, AND AUTHORITY FOR  
APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS:  
REPLACEMENT OF WUSI-TV TRANSMITTER, SIUC

Summary

This matter proposes project and budget approval for the replacement of the main transmitter at WUSI-TV, Channel 16 at Olney, Illinois. It further proposes that members of the Executive Committee of the Board be authorized to approve the plans and specifications upon recommendation of the Architecture and Design Committee, and to award contracts for the equipment and its servicing.

The estimated total cost of this project is \$154,000. It is anticipated that funding will come from a U.S. Department of Commerce grant for television facilities, which is presently under consideration. If that source fails, a state appropriation for Public Television will provide \$96,000 and the Academic Affairs General account will provide \$58,000.

This matter further proposes permission for the plans and specifications to be prepared in-house by the Physical Plant Engineering Services.

Rationale for Adoption

WUSI-TV began broadcasting in 1968. Since 1971, the main transmitter has been the primary source of repeated equipment failure. These failures have been compounded by difficulties in obtaining replacement parts, thereby creating long periods of being off the air.

In an effort to resolve the problem of equipment obsolescence, the University is proposing to enter into an agreement with Western Illinois University to acquire a new, unused transmitter, which is presently on the

inventory of WIU. This transmitter was purchased for \$525,000 from state appropriations by WIU expressly for a proposed Public Television station to be established for the Jacksonville/Springfield area on Channel 14. This station was to be operated by a consortium of universities entitled CONVOCOM, but the project was suspended and ultimately dropped during the time the transmitter was being assembled. The transmitter can be obtained by SIUC at no cost through an inter-agency transfer of property because it was purchased by WIU with state funds. The transmitter, however, requires three klystron tubes (cooling devices) which were initially purchased with CONVOCOM funds. Since CONVOCOM is not a state agency, an inter-agency transfer is not possible and the three tubes must be paid for directly in the amount of about \$84,000.

While not essential to the operation of the transmitter, a very desirable piece of equipment to have installed within the transmitter is a feature known as a standby or spare "exciter" (signal booster). The estimated cost is \$43,000.

The original assembly of the transmitter called for Channel 14 components, but because WUSI-TV broadcasts on Channel 16, it will be necessary for the manufacturer to accomplish some modifications and retuning. This service will cost approximately \$25,000.

The transportation of the transmitter to Olney will cost approximately \$2,000. The actual installation is to take place during early September of 1980, and will be performed in-house by the technical staff of the Broadcasting Service, SIUC.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This project is recommended by the Vice-President for Academic Affairs and Research, the Dean of the College of Communications and Fine Arts, the Acting Chairperson of the Radio-Television Department, the Chief Broadcasting Engineer, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the main transmitter and its necessary components of WUSI-TV, Channel 16, be and is hereby approved at an estimated total cost of \$154,000.
- (2) Funding for this project shall be from a pending U.S. Department of Commerce grant, or \$96,000 from a state appropriation for Public Television and \$58,000 from the Academic Affairs General account.

- (3) Upon recommendation of the Architecture and Design Committee, authority to use Physical Plant Engineering Services for the preparation of plans and specifications be granted.
- (4) After favorable recommendation by members of the Architecture and Design Committee, members of the Executive Committee of the Board be and are hereby authorized to approve plans and specifications and to award contracts in connection with the project herein approved.
- (5) The Acting President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

PROJECT APPROVAL AND SELECTION OF ARCHITECT:  
REPLACEMENT OF ROOF, GRINNELL HALL, SIUC

Summary

This matter proposes project and budget approval for the replacement of the roof on Grinnell Hall, Brush Towers Residence Halls housing area, SIUC. It further proposes permission for the plans and specifications to be prepared in-house by Physical Plant Engineering Services.

The estimated cost for construction and contingency is \$110,000. Funding for this project will come from the Southern Illinois University Housing and Auxiliary Facilities System, Repair and Replacement Reserve account. State funds will not be required.

Rationale for Adoption

The Brush Towers Residence Halls housing area is composed of two 17-story dormitories, Mae Smith Hall and Schneider Hall, and a dining/commons building, Grinnell Hall. These buildings were first occupied in June 1968. Patching and minor repairs are required with increasing frequency, and the roof on Grinnell Hall needs complete replacement. Sufficient funds have accumulated in the reserve account to pay for this work. While the roofs of other Brush Towers area buildings also have problems, they are not acute problems and adequate funding is not yet available, thereby deferring those replacements to future years.

Approval of the Illinois Board of Higher Education is not involved since the project is a maintenance project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this project is primarily a matter of building maintenance in an area not supported by state funds, the constituency heads per se were



not involved. This project is recommended by the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the roof on Grinnell Hall in the Brush Towers Residence Halls housing area, SIUC, be and is hereby approved at an estimated total cost of \$110,000.
- (2) Funding for the contract and contingency of this project be from the Southern Illinois University Housing and Auxiliary Facilities System, Repair and Replacement Reserve account.
- (3) Upon recommendation of the Architecture and Design Committee, authority to use Physical Plant Engineering Services for the preparation of plans and specifications be granted.
- (4) The Acting President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### AMENDMENT OF ILLINOIS EDUCATIONAL CONSORTIUM BYLAWS: ARTICLE V AND ARTICLE XIII

#### Summary

The Board of Directors of the Illinois Educational Consortium seeks approval by the Board of Trustees of Southern Illinois University, as one of the members of the Consortium, of an amendment to the Bylaws of the Consortium modifying the action necessary to make effective "matters of fundamental importance" from approval by the members of the corporation to approval by two-thirds of the voting directors of the corporation.

#### Rationale for Adoption

The present provision has created awkwardness in confirming the selection of the new president for the Consortium. In general, the control accomplished by the present provision is not now needed in the business of the Consortium and the delays required by the provision cause unnecessary complications.

#### Considerations Against Adoption

None is known.

### Constituency Involvement

This action is recommended by the two Directors representing Southern Illinois University on the IEC Board of Directors, Chancellor Shaw and Acting President Lazerson.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Article V, Section 1 of the Bylaws of the Illinois Educational Consortium titled, "Board of Directors," be amended to read as follows:

Section 1. General Powers and Limitations. Except as otherwise provided herein, the affairs of the corporation shall be managed by its board of directors. At its first meeting, and at each annual meeting thereafter, the board of directors shall elect from its voting membership a chairman and a vice-chairman, who shall hold office until their successors are elected and qualified. The chairman shall preside at all meetings of the board of directors. In the absence of the chairman, the vice-chairman shall preside. On certain matters, hereinafter designated as matters of fundamental importance, actions by the board of directors shall not be effective unless and until approved by the affirmative vote of two-thirds of the voting directors ~~all-original-members~~ of the corporation. Matters of fundamental importance are:

- (a) The selection or removal of the president of the corporation.
- (b) The amendment of the articles of incorporation or bylaws.
- (c) In the event of an operation deficit in any year, the determination of the amount of such deficit which is allocable to each member of the corporation.

A matter of fundamental importance may be considered and acted upon by the board of directors only after thirty days written notice of such matter has been given to each member of the board of directors.

BE IT FURTHER RESOLVED, That the unnumbered Section of Article XIII of the Bylaws titled, "Amendments to Bylaws," be amended to read as follows:

Section 4. Amendments to Bylaws. Proposals to alter, amend, or repeal these bylaws, or to adopt new bylaws, may be initiated by a majority of the voting directors present at any regular or special meeting of members, provided that at least thirty days written notice of such intention to initiate such proposal has been given. Such proposals whether initiated by the board

of directors or by a member are matters of fundamental importance, as defined in Section 1 of Article V of these bylaws, and require the ~~unanimous~~ approval of two-thirds of the voting directors ~~the-members~~ before becoming effective.

REQUEST FOR ANNEXATION APPROVAL: SOUTHERN ILLINOIS UNIVERSITY  
AT EDWARDSVILLE AND THE CITY OF EDWARDSVILLE, ILLINOIS, SIUE

Summary

This matter seeks the permission of the Board of Trustees for the City of Edwardsville, Illinois, to annex a portion of the campus of Southern Illinois University at Edwardsville.

Attached as Exhibits are the legal description of the parcel of the campus to be annexed and a plat showing the location of the parcel.

Rationale for Adoption

At its meeting of June 8, 1978, the Board gave consent for the City of Edwardsville to annex two parcels of the SIUE campus. During August 1978, the City Council of the City of Edwardsville took final action to effect the annexation of those two parcels.

The parcel currently proposed for annexation was part of the original proposal by the City, in 1978, for campus land to be annexed. It is designated as parcel II on Exhibit B. It was excluded from the 1978 action because the Illinois Terminal Railroad right-of-way is interposed between the two portions annexed in 1978 and the portion now proposed for annexation. In 1978, state law did not permit annexation across railroad rights-of-way without the railroad's consent. Recent changes in the law permit the City to annex over the right-of-way without the railroad's consent. A parcel of land south of the right-of-way was included in the 1978 annexation, but it adjoined the City limits on its east side. Parcel II on Exhibit B lies further west and adjoins the City limits only across the right-of-way.

The City desires to annex this portion of the campus for two reasons. One of the City's major water supply lines runs through the property. Annexation of the property will allow the City greater control over the utilities which the City may require developers to install in subdivisions in the areas contiguous with the campus property. The Country Club Estates subdivision lies south of the campus land proposed for annexation. The City has pre-annexation agreements with the landowners in the subdivision. Annexation of the campus land will permit the City to complete annexation of the Country Club Estates subdivision.

Related to this proposed annexation is the City's recent action to annex a parcel of land owned by the SIUE Foundation. This area is designated as parcel I on Exhibit B. The Foundation Board granted its consent to annexation of its lands.



Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This action was initiated by the Executive Assistant to the President. It is recommended for adoption by the Acting President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Board of Trustees hereby consents that a portion of Southern Illinois University at Edwardsville lands, as described in the attached Exhibit A (legal description) and designated as parcel II on Exhibit B (plat), be annexed to the City of Edwardsville, Illinois, subject to the condition that all roadways lying within the area to be annexed, presently under the jurisdiction and control of the Board of Trustees of Southern Illinois University, shall remain under the jurisdiction and control of the Board of Trustees of Southern Illinois University after annexation; and

BE IT FURTHER RESOLVED, That the Acting President of Southern Illinois University at Edwardsville be and is hereby authorized, empowered, and directed to take all actions and execute all documents necessary and requisite to completion of the annexation of the lands as herein described and authorized to be annexed.

EXHIBIT A

A part of Survey 591 Claim 519 Township North, Range 8 West of the Third Principal Meridian, described as follows, to-wit:

Begin at a stone of the South line of said Survey and Claim which stone is North 73 degrees 25 minutes East and 21 32/100 chains distant from the Southwest corner of said Survey and Claim; thence North 73 degrees 25 minutes East along the Southerly line of said Survey and Claim 47 chains and 17 links, more or less, to a point on the said Southerly line 18 44/100 chains Westerly from the Southeast corner of said Survey and Claim; thence North 16 degrees 35 minutes West parallel with the East line of said Survey and Claim 32 54/100 chains to the Southerly line of the 125 acre tract conveyed off of the Northerly side of said Survey and Claim by the executor of Jacob Judy, deceased to Henry Klingmann, by Executors Deed dated March 1, 1852 and recorded in the Recorder's Office of Madison County, Illinois in Book 41 Page 103; thence South 73 degrees 25 minutes West along the Southerly line of said Klingmann land 47 chains and 17 links, more or less, to a point in said line 21 32/100 chains Easterly, from the Westerly line of said survey and Claims; thence South 16 degrees 35 minutes East parallel with the Westerly line of said Survey and Claim 32 54/100 chains to the place of beginning.

(Excepting from the above described tract of land that part conveyed by Mary Feldman to Otto Hurlbrink and wife by Warranty Deed dated September 13, 1939 and recorded in Book 783 Page 534 of records in the Recorder's Office of Madison County, Illinois and described as follows: A tract of land in U.S. Survey 591, Township 4 North, Range 8 West Madison County, Illinois, described as follows: Beginning at the Northwest corner of Grantor's land, said corner being 32.54 chains North 16 degrees 35 minutes West and 21.32 chains North 73 degrees 25 minutes East of the Southwest corner of said Survey; thence from said beginning corner North 73 degrees 25 minutes East along the Northerly line of grantors land 3120 feet, more or less to the Northeast corner of said grantors land; thence South 16 degrees 35 minutes East along the East line of grantor 978 feet; thence South 73 degrees 25 minutes West parallel with the said North line of grantor's land 3120 feet, more or less to the West line of said land; thence North 16 degrees 35 minutes West along said West line, 978 feet to the beginning corner.)

Also excepting from the above described tracts of land the right of way of the St. Louis Northeastern Railway Company; and also excepting a strip of land conveyed for right of way purposes to St. Louis Springfield and Peoria Railroad by deed recorded in Book 398 Page 60 of the Recorder's Office; also excepting a tract conveyed to C. W. Terry by deed recorded in Book 345, Page 18 of the Recorder's Office; also excepting a tract conveyed to Trustees of Schools of Township 4 North, Range 8 West Madison County, by deed recorded in Book 754 Page 124 of the Recorder's Office; also excepting a tract conveyed to Earl O. Feldman, and wife by deed recorded in Book 984 Page 505 of the Recorder's Office of Madison County, Illinois.

Also excepting that part of premises in question lying North of the Illinois Terminal and East of a line which is 415 feet Southwest of (as measured on the North line of the Feldman tract) and parallel to the East line of premises in question in Madison County, Illinois.

NOTE: The above described parcel was conveyed to the Board of Trustees of Southern Illinois University by the Southern Illinois University Foundation on November 1, 1972, and recorded in Book 2872, Page 632 in the Recorder's Office, Madison County, Illinois.

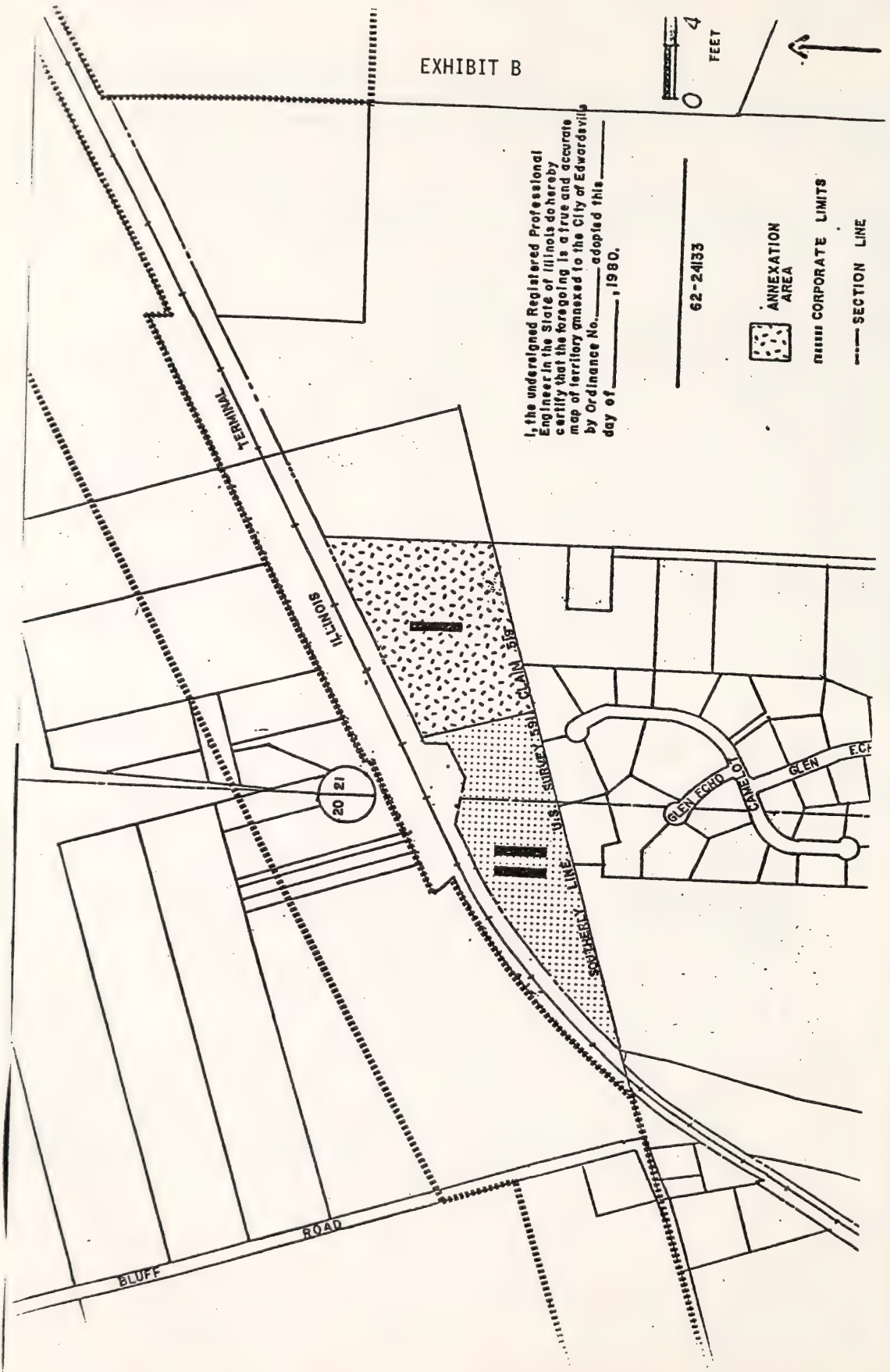


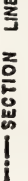


EXHIBIT B

I, the undersigned Registered Professional Engineer in the State of Illinois do hereby certify that the foregoing is a true and accurate map of territory annexed to the City of Edwardsville by Ordinance No. \_\_\_\_\_ adopted this \_\_\_\_\_ day of \_\_\_\_\_, 1980.

62-24133

-  ANNEXATION AREA
-  CORPORATE LIMITS
-  SECTION LINE



Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, March, 1980, SIUC and SIUE; the reception of Information Report: Approval of Plans and Specifications and Award of Contract by the Capital Development Board: Emission Control System, Phase I, SIUC; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meeting held April 10, 1980; Approval of Plans and Specifications and Award of Contract: Replacement of WSIU-TV Transmission Facilities, Phase II Equipment, SIUC; Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contracts: Replacement of WUSI-TV Transmitter, SIUC; Project Approval and Selection of Architect: Replacement of Roof, Grinnell Hall, SIUC; Amendment of Illinois Educational Consortium Bylaws: Article V and Article XIII; and Request for Annexation Approval: Southern Illinois University at Edwardsville and the City of Edwardsville, Illinois, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal, Gregory L. Warren; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: EVERGREEN TERRACE APARTMENT RENTAL RATES, SIUC  
[AMENDMENT TO IV CODE OF POLICY B-7-b]

Summary

This matter proposes an increase of \$30 per month in rental rates for the Evergreen Terrace apartments beginning August 1, 1980.

Rationale for Adoption

At the November 1979 meeting of the Board, action was taken to increase rental rates for the Evergreen Terrace apartments by \$18 per month, effective January 1, 1980. That increase was based on the operating experience for FY-78 and had been budgeted to take effect on August 1, 1979. The Board was also informed at that time that a further increase would be sought for FY-81 based on the FY-79 operating experience.

The Evergreen Terrace apartments are owned by the SIU Foundation, financed through the Department of Housing and Urban Development (HUD), and managed by the University. This arrangement requires approval by HUD and the Foundation, in addition to Board action, before rental rates can be increased. Over the years this multiple approval process has delayed the rate increase which in turn has resulted in an accrued deficit of \$105,854 in current funds, as reported in the FY-79 audited statement. This deficit as of FY-79 is overstated by \$42,393 because of the understatement of revenue by one month in the report prepared by the external auditors for the Foundation. The net effect after that correction and after adding the projected deficit for FY-80 is an accrued deficit of \$89,021 as of June 30, 1980.

This cumulative deficit is of serious concern to the administration. The major part of the proposed rate increase, however, is not to resolve that problem, but to prevent the deficit from growing larger. Attachment II shows the anticipated result of operations for FY-81 without an increase and with an increase at several effective dates. If implemented by August 1, 1980, a surplus of \$16,502 could be applied against the deficit. However, if the rate increase is not implemented until January, as happened last year, the deficit would be increased by an anticipated \$26,098.

Attachment I shows a four-year comparison of operations. Although a projected deficit of \$25,560 is shown for FY-80, every effort is being made to reduce that amount. Most of this effort, however, can only be in the deferment of expense, which will affect the cash position but not the accrued deficit. Likewise, deferment of maintenance projects only adds to the expense required in future years. Constructed in 1968, these apartments are requiring an increasing level of repair. To the extent permitted by HUD, funds from the repair reserves will be used to minimize the impact of current operations on the deficit problem. Maintenance, debt service, and utility costs account for more than 80 percent of the operating budget.

Continuing efforts are being made to reduce energy usage. An aerial survey by the City of Carbondale has shown that the Evergreen Terrace apartments are among the most energy efficient buildings in the community. An energy audit will be conducted to find areas for further improvement. The administration is also considering certain long-range projects, such as computer controlled energy usage and the installation of individual meters.

The proposed rate increase will still leave the Evergreen Terrace rent levels competitively below those for comparable housing in the community, see Attachment III.

#### Considerations Against Adoption

The proposed rate increase will add further to the cost of living for project occupants, who are married students with children. Combined with the increase of \$18 last January, this increase will result in a \$48 per month increase in less than a year. However, the increase last January was the first in 23 months, because in part of delays in obtaining HUD approval.

The administration is not aware of any other considerations against adoption.

Constituency Involvement

Notice of the intent to seek a rate increase was posted and distributed to each resident of Evergreen Terrace on March 17, 1980. The 30-day waiting period required by HUD before seeking its approval was extended by one week at the request of the Evergreen Terrace Residents Council to compensate for the week of Spring Break during that period. The administration has also met with the residents to answer questions about the proposed increase and the operation of the facility. Some residents have expressed opposition to the proposed increase.

The need for this proposed rent increase was made public as early as last fall. The specific amount of the increase was discussed with student leaders. Copies of this matter have been shared with each of the University constituencies.

The required approvals from HUD and the Foundation are being sought concurrently with the presentation of the matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That upon favorable approval of the Southern Illinois University Foundation and the Department of Housing and Urban Development, rents and charges for the Evergreen Terrace apartments are hereby changed, effective August 1, 1980, and that accordingly IV Code of Policy B-7-b be and is hereby amended to read as follows:

- b. Schedule of rates for University operated apartment rental housing (includes utilities) at SIUC effective ~~January-1,~~ 1980 August 1, 1980:

	<u>Monthly Rate</u>	
Southern Hills		
Efficiency - Furnished	\$156	
One-Bedroom - Furnished	173	
Two-Bedroom - Unfurnished	180	
Two-Bedroom - Furnished	186	
Evergreen Terrace Apartments		
Two-Bedroom - Unfurnished	<del>\$168</del>	<u>\$198</u>
Three-Bedroom - Unfurnished	<del>183</del>	<u>213</u>
Elizabeth Apartments	\$180	
University Courts	\$200	

\*Rates subject to approval of the SIU Foundation (Carbondale) and the Federal Housing Administration.



In response to questions by Mr. Warren, Dr. Bruce R. Swinburne, SIUC Vice-President for Student Affairs, said he anticipated another increase in August of 1981. He said that the present increase would cover only the actual costs of operating the complex, and utilities costs alone made up about thirty-eight percent of the total.

The Chair pointed out that this matter would be held over for action at the next regular Board meeting.

Under Reports and Announcements by the Acting President, SIUC, Acting President Lesar reported that the 5.8 million dollar air-conditioning project for University Housing, which had been approved by the Board in December 1977, was nearing completion. He said that the Triad residential living area had been completed and Southern Hills should be completed by July 1, and Thompson Point by August 1. He announced that SIUC became the recipient of ten IBM 3277 terminals from John Deere as a corporate gift. He said that these terminals would be used in the Student Work and Financial Assistance Office in the first phase of on-line computer access for that office. He announced the following awards: Michael Dingerson, Director of Research Development and Administration, had received \$41,000 from the National Institute of Health for support of bio-medical research; James Evers, Associate Professor, and David Eddingfield, Assistant Professor, in the Department of Engineering Mechanics and Materials, had received \$225,543 from the Carbondale Mining Technology Center-Department of Energy, to conduct a project on Hydraulic Fragmentation and Transportation of Coal; John Myers, Mark Gellerson, Rolf Fare, and Bong Yoon, Department of Economics, had also been awarded \$100,090 from the Carbondale Mining Technology Center-Department of Energy, to look at productivity in strip mining of coal; Lars Larson and Robert Bussom, Associate Professors in the Department of Administrative Sciences, had received \$11,694 from the National Institute of Education to study the nature of

a school superintendent's work; Kathryn Schooly-Robins, Assistant Professor in the Department of Cinema and Photography, had received \$1,700 from the National Endowment for the Arts in partial support of Artists, Critics, Photographers, Craftsmen in Residence; and David G. Arey, Associate Professor in the Department of Geography, had received \$13,730 from the Illinois Institute of Natural Resources to study air quality planning in the Metro-East area, and he also had received \$25,526 from the Illinois Environmental Protection Agency to look at air quality modeling--Metro-East area.

Mr. Saal remarked that six months ago, the Board had asked for a report on the athletics budget and an internal audit to be conducted. He commented that the February 14 minutes of the Board indicated that a preliminary report was issued at that point, and then the Board voted for the Athletic Fee increase. Also in those minutes, Mr. Van Meter asked when the report would be completed and it was pointed out that it would be concluded by mid-April. Mr. Saal asked Acting President Lesar the status of that audit report and when could the Board see the final report. Acting President Lesar replied that the preliminary report had been received and that after a meeting between Dr. Mace's people and the auditors had taken place this week or next, a final report would be issued. He said that the preliminary report confirmed generally the figures which the Board already had and the need for the increase to carry out the program as it presently existed. He said that the real bone of contention was the problem of trying to figure out why there was such a difference between withdrawals as shown for athletics as compared to withdrawals for other purposes, and that was the problem that the auditors were discussing with the department.

The following matter was presented, with the indication that action would be taken at the next regular Board meeting:

NOTICE OF PROPOSED REVISIONS: BYLAWS AND STATUTES  
OF THE BOARD OF TRUSTEES OF SOUTHERN ILLINOIS UNIVERSITY

Summary

This matter proposes revisions to the Bylaws and Statutes of the Board which are presented at this time for information and reaction. Approval of the revised Bylaws and Statutes will be sought at the June 12, 1980 meeting of the Board of Trustees. The Bylaws are statements concerning the organization, procedures, and functions of the Board itself. The Statutes, as presented, are statements concerning the broad administrative structure and purposes of the internal organization of the University. A summary of specific changes in the Bylaws and Statutes is stated below.

Rationale for Adoption

The revision of the Bylaws and Statutes of the Board of Trustees represents a first step in the revision of official statements of policy contained in the Code of Policy of the Board of Trustees. The overall purpose of this revision is not to create new Board policy but, instead, to restate existing Board policy in light of current circumstances. The specific purposes of the revision are: 1) to bring up-to-date the policies of the Board, particularly in view of recent changes in governing administrative structure of the University; 2) to reflect in statements of policy the appropriate divisions of responsibility and authority among the Board, the Chancellor, and the Presidents; and 3) to organize into a usable reference document official statements of Board policy.

Bylaws - proposed changes in the Bylaws are generally of two types. The first are editorial changes intended to clarify otherwise unclear or inaccurate statements; the second is to relocate statements currently found in other sections of the Code of Policy but which are more appropriately located in the Board's Bylaws. The attached revision of the Bylaws presents the exact wording of proposed changes in the Bylaws, with new language underlined and language to be repealed interlined.

The following numbered comments summarize the more significant proposed changes in the Bylaws:

1. Removal of masculine references. The principal awkwardness occurring when gender references are eliminated appears in the titles of Chairman and Vice-Chairman, which have been retitled Chairperson and Vice-Chairperson. This awkwardness is minimized by referring to the Chairperson as the Chair in most instances.
2. Board meetings to be held at least quarterly during the calendar year, rather than quarterly during the academic year. This change indicates that the Board's responsibilities are ongoing year round, rather than just during the academic year.



3. Slight language changes in the executive session policy, including the addition of the phrase "will be held when necessary." This language is implied in the policy but not explicitly stated.
4. Clarification of the requirement that four voting members constitutes a quorum, rather than four members. This modification recognizes the existence of non-voting student trustees.
5. Restatement of language indicating the Board's authority to consider current and pending matters, i.e., matters which did not appear on the agenda as distributed prior to the meeting.
6. Inclusion of language regarding student trustees (moved from I Code of Policy D-5).
7. Stipulation that minutes of the Board of Trustees shall be deposited in the central library of each University (moved from I Code of Policy D-4).
8. Release of information by the Chancellor or the Chair prior to approval of Board minutes (moved from II Code of Policy A-1 and 2).
9. Addition of the statement that the Secretary shall prepare materials in support of the agenda for each meeting of the Board.
10. Modification of Article II, Section 5, to further describe the duties of the Executive Secretary (title changed from Assistant Secretary) and Treasurer, and to recognize and describe duties of a position entitled Board Legal Counsel. The title change from Assistant Secretary to Executive Secretary more clearly indicates that the Board is supported by a professional secretary. The use of the title Executive Secretary is comparable to the practice of other university governing boards. The language regarding the Board Legal Counsel position has been for the most part previously approved by the Board but not previously included in the Board's Bylaws.
11. Inclusion of the statement that the Chairperson of the Board shall serve as ex-officio member of all special Board committees (moved from I Code of Policy D-1).
12. Exclusion of paragraphs regarding Fixed Improvements. This statement duplicates the recently revised requisition policy of the Board.

13. Exclusion of the paragraph regarding superintendence of construction (to be moved to another chapter in the Code of Policy).
14. Expansion of the definition of Board "legislation" to include policies of the Board and modification of the definition of Statutes so that these statements focus on the broad administrative structure of the University.
15. Addition of a paragraph to the policy on consultation to add a reference to campus constituencies reflecting current practice.
16. Inclusion of the agenda item appeal procedure which allows the Presidents to appeal a decision of the Chancellor to the Chair, pursuant to the Board's resolution of November 8, 1979.
17. Modification of the paragraph regarding the creation of the Office of the Board of Trustees to indicate that such office is the official repository for all records of the Board of Trustees.
18. Inclusion of the official seal of the Board of Trustees (moved from I Code of Policy A-1).

Statutes - aside from editorial changes intended to clarify existing statements, the proposed revisions to the Statutes fall into two general categories. The first category is the relocation of statements currently found in other chapters of the Code of Policy and which are more appropriately located in the Statutes, and vice versa. The second category is the removal of statements from the Statutes which are either obsolete or which deal with authority now delegated to the Chancellor.

The following numbered comments summarize the more significant changes in the Statutes:

1. Inclusion of a brief description of Southern Illinois University and The Southern Illinois University System which, heretofore, had not appeared in the Statutes.
2. Inclusion under the duties of the Chancellor of a statement regarding the Chancellor's involvement in the evaluation of the Presidents.
3. Clarification of the responsibilities of the University Faculty at each University in relation to the Presidents and in relation to representation concerning the educational functions of each University.

4. Inclusion of a statement regarding the organization of constituency groups of faculty, students, and staff at the Universities and the Chancellor's and Presidents' relationships with these groups. The existing Statutes, in statements approved in 1964, recognize only a single Faculty Council and a single Student Council, both for the entire Southern Illinois University.
5. Repeal of Article I, Internal Organization of the University, of the current Statutes adopted in 1964. This statement has been superseded by the Guidelines for the Functions of the Board, the Chancellor, and the Presidents included in the proposed Statutes.
6. Repeal of statements regarding the general studies program, University library, business operations of the University, and student services of the University, adopted in 1964, which speak of each of these units as one for both Universities.

The attached revisions of the Statutes present the exact wording of the proposed Statutes and incorporates language found in the current Statutes; language which is currently included in the chapters of the Code of Policy, with a parenthetical reference to the chapter and section where such language is currently located in the Code; and new language, all of which is underlined, except the language removing gender references which was added to the statements on academic freedom.

#### Considerations Against Adoption

University officials are aware of no specific considerations against adoption of the proposed Bylaws and Statutes.

#### Constituency Involvement

These proposed revisions were developed in the Office of the Chancellor and shared with the Board and the Universities through the Presidents for reaction early in March, 1980. Comments and suggestions for changes have been received, and the documents presented incorporate several of the suggested changes.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bylaws of the Board of Trustees of Southern Illinois University and the Statutes of the Board of Trustees of Southern Illinois University be and are hereby revised as attached, effective this day.



BYLAWS OF THE BOARD OF TRUSTEES OF  
SOUTHERN ILLINOIS UNIVERSITY  
LEGISLATION CONCERNING THE ORGANIZATION,  
PROCEDURES, AND FUNCTIONS OF THE BOARD

ARTICLE I. MEETINGS OF THE BOARD.

Section 1. Regular Meetings.

Regular meetings of the Board shall be held at least ~~once~~-each quarterly during each calendar ~~of-the-academic~~ year. ~~on-a-campus-of-the University.~~ Additional regular meetings may be scheduled by the Board. Written notice of all regular meetings and of the agenda therefor shall be given by the Executive Secretary to each member of the Board, to the Chancellor of The Southern Illinois University System, and to the Presidents not less than ten days prior to such meetings. The Board may, by unanimous consent, consider and act upon matters which are not submitted ten days in advance of a meeting {8/20/71}.

Section 2. Special Meetings.

Special meetings of the Board may be called by the ~~Chairman-of-the Board~~ Chairperson (also referred to in the Bylaws as the Chair) upon that officer's ~~his own initiative, and-he~~ The Chair shall call a special meeting upon the request of three members. Notice of such meeting shall be given by written or telegraphic notice to all members of the Board, the Chancellor, and the Presidents at least twenty-four hours prior thereto. Such notice shall designate the time, place, and agenda of the meeting and the source of the call {7/7/64}.

Section 3. Executive Sessions.

In the utilization of executive sessions the policy of the Board shall be one of strict compliance with both the letter and spirit of the law. To effect this policy, the proceedings of this Board shall be open to continuing scrutiny by the press and public in accordance with the following guidelines and procedures:

- A. Executive sessions will be held when necessary but shall not be routinely scheduled.
- B. When scheduled, executive sessions shall not ordinarily be held immediately before a regular meeting. It is understood that there will be circumstances which can require an exception to be made including but not limited to executive sessions for discussion of matters upon which public action will be required in the ensuing

regular meeting, and executive sessions which cannot reasonably be scheduled for any other time because of the unavailability of invited participants.

- C. A desire to discuss a matter in executive session shall be communicated by a Board member to the Chairman or by ~~an executive~~ a University officer to the Chancellor, along with an estimate of the time needed for such discussion and the topic or topics for discussion. The Chancellor and Chairman shall jointly determine, after consultation with Board ~~counsel~~ Legal Counsel, whether the topic is properly dealt with in executive session. The Chairman or the Chancellor will communicate this determination to the person who proposed the topic. If the determination supports consideration of the topic, the Chairman will ~~at his~~ in that officer's discretion call up the topic for discussion at an executive session.
- D. If during the course of an executive session any member feels that the discussion has strayed from permissible topics, ~~he or she~~ the member shall raise a point of order with the presiding officer, who will consult with counsel as may be felt necessary before deciding the question of order. Employees present are directed, and any other persons in attendance are requested, to suggest a similar point of order whenever one may arise. Any member may then move the point of order or the presiding officer may choose to act upon it on ~~his~~ the Chair's own motion. If the Chair submits the question to the members present, the ruling is final, but an order of the Chair may be appealed under the usual parliamentary rules.
- E. The Chairman shall, at the next open meeting of the Board, ~~spread upon~~ place in the record of that meeting a report of the particular exceptions to the law under which said session was held.

{11/8/79}

#### Section 4. Quorum.

Four ~~voting~~ members of the Board shall constitute a quorum for the transaction of business except as otherwise provided by these Bylaws. Any number less than a quorum present at a meeting, duly called, may adjourn from time to time until a quorum shall be in attendance ~~{7/1/64-as-amended 11/8/79}~~.

#### Section 5. Action in Regular and Special Meetings.

At all regular and special meetings it shall be valid to act on any subject within the power of the Board except as provided elsewhere in these Bylaws. It shall be the policy of the Board to act only upon matters set forth in the agenda; however, the Board by a unanimous vote of the members present may consider a matter not previously on the agenda. ~~or the~~

~~consideration-of-which-any-absent-member-or-members-shall-have-had-adequate prior-notice.~~ In matters involving changes in student fees and charges, when Board approval is required, it shall normally be the policy of the Board that such changes be first placed on the agenda for the information of and discussion by the Board, and that such changes, altered as necessary in the light of Board discussion, be placed on the agenda for action at the next regularly scheduled meeting ~~(7/1/64-as-amended-6/8/78,-11/8/79).~~

#### Section 6. Place of Meetings.

At least once each quarter of the calendar year a meeting of the Board shall be held on a campus of ~~the~~ Southern Illinois University, and other regular and special meetings shall be held on a campus unless otherwise ordered by the Board or another place of meeting is indicated in the written notice for a regular or special meeting ~~(7/1/64).~~

#### Section 7. Order of Business.

The business at each regular or special meeting of the Board shall be conducted in the following ~~manner~~ order unless otherwise authorized by appropriate Board action.

- A. Roll call of members.
- B. Approval of minutes of last meeting.
- C. Selection of officers.
- D. Trustee reports.
- E. Reports of Committees.
  1. Permanent Committees.
  2. Special Committees.
- F. Ratification ~~and~~ or Approval of Personnel and Receipts of Purchase Orders and Contracts.
- G. Reports and recommendations of the Chancellor of The Southern Illinois University System and the Presidents.

~~(3/8/79)~~

#### Section 8. Rules of Procedure.

Board meetings shall be conducted according to Robert's ~~rules of-parliamentary-procedure~~ Rules of Order, except as modified by the Board. The ayes and ~~noes~~ nays shall be called and entered upon each vote and any motion involving the expenditure of money shall be by call of the roll. Others may be by voice vote ~~(7/1/64).~~

A motion by any Trustee and second by any Trustee are sufficient to place any matter before the Board for debate and action or to initiate any



other parliamentary action which may be in order, whether the moving party is or is not counted for the purpose of ascertaining a quorum.

## Section 9. Minutes.

Minutes of the proceedings of the Board shall be kept by the Secretary. Copies of such Minutes shall be deposited in the central library at each university following approval by the Board and retained thereafter in those locations for public information. Minutes of meetings of and actions recommended by the Committees of the Board shall be kept by a secretary designated by each such Committee and shall be submitted to the Board for approval. They shall be deposited with the Secretary of the Board. ~~The offices~~ Office of the Board of Trustees of Southern Illinois University shall serve as a depository for all records of the Secretary or the Executive Secretary and reports and other documents upon or with relation to which the Board has acted. ~~The annual-report~~ Annual Report of the Board may include summary statements covering all the actions of the Board ~~(3/8/79)~~.

The Chancellor of The Southern Illinois University System, at that officer's discretion, is authorized to make appropriate releases of information regarding Board actions or proposed actions prior to the approval of Board Minutes.

## ARTICLE II. OFFICERS OF THE BOARD.

### Section 1. Election of Officers.

The Board shall, at its first regular meeting following the third Monday in each January, elect by secret ballot from its own membership and by a majority vote of those voting members present, a ~~Chairman~~ Chairperson, a ~~Vice-Chairman~~ Vice-Chairperson (also referred to in these Bylaws as the Vice-Chair), and a Secretary, who shall hold office until their successors are elected and qualified ~~(7/1/64)~~.

### Section 2. Determination of Duties.

The officers of the Board shall perform the duties expressly enjoined upon them by the laws of this State and by ~~the Bylaws and Statutes~~ the legislation of this Board and such other incidental duties as pertain to their respective offices ~~(7/1/64)~~.

### Section 3. Duties of the ~~Chairman~~ Chairperson and ~~Vice-Chairman~~ Vice-Chairperson of the Board.

The ~~Chairman~~ Chairperson of the Board shall preside over all meetings of the Board. He That officer shall, subject to the provisions of Article I, Section 2, with respect to notice, call the Board or Executive Committee into regular or special session at such times as he the Chair may deem it desirable or as provided for elsewhere in these Bylaws. ~~necessary or at any time upon the petition of three or more members of the Board.~~ He The Chair shall have authority to decide any disputes as to the application or meaning of the Bylaws and other legislation of the Board, but ~~his~~ any such decision shall be referred to the next regular or special meeting of the Board for final judgment and adjudication by the Board. The Chair, in that officer's discretion, is authorized to make public information releases on behalf of the Board.

In the absence of the Chairman Chairperson of the Board, or in the event that he that officer is unable to act as such, or in the event that the office becomes vacant, the Vice-Chairman Vice-Chairperson shall act as Chairman Chairperson of the Board and perform all the duties of the Chairman Chairperson. In the absence of the Chairman Chairperson and Vice-Chairman Vice-Chairperson the voting members of the Board present shall select a Chairman Chairperson pro tempore (7/1/64).

#### Section 4. Duties of the Secretary of the Board.

- A. He The Secretary shall attend all meetings of the Board and shall keep a full and accurate record ~~in a suitable book provided for that purpose~~ of all votes and acts of the Board (7/1/64).
- B. He The Secretary shall promptly furnish a copy of the Minutes of each regular or special meeting of the Board and of the Executive Committee to all members of the Board, to the Chancellor, and to the Presidents (3/8/79). Such Minutes shall report changes, amendments; or additions to Board legislation.
- C. He The Secretary shall notify all committees members of their appointment and shall furnish to them a copy of all resolutions or orders assigning functions to such committees (7/1/64).
- D. He The Secretary shall record all calls for meetings of the Board and shall notify all members of such meetings (7/1/64).
- E. He The Secretary shall keep a record ~~in a separate book~~ of the names of all members of the Board of Trustees, the dates of their appointments, and the dates of the expiration of their terms of office, and a file of all reports made by the committees of the Board (7/1/64).
- F. He The Secretary shall keep ~~in a separate book~~ a current and complete record and text of Board legislation. ~~the Bylaws of the Board and shall publish the same from time to time as directed by the Board (7/1/64).~~
- G. ~~He shall keep in a separate book a current and complete record and text of the Statutes of the Board and shall publish the same from time to time as directed by the Board (7/1/64).~~
- H. ~~Immediately after any change, amendment, or addition to the Bylaws, Statutes or Regulations of the Board, he shall furnish the Chancellor and the Presidents with an official copy of the text thereof (3/8/79).~~
- I. ~~He shall keep a separate record of all donations made to the institution, including Board action relating thereto (7/1/64).~~



G. ~~J.~~ The Secretary shall be custodian of the corporate seal and shall affix it to attest to the authenticity of the signature of any officer of the Board, or to the contractual authority of the Chancellor or of either President and the authenticity of ~~his~~ the signature for the prosecution of routine activities of ~~his~~ the Office and approved programs and projects, or in other cases as provided by law or as authorized by the Board {3/8/79}.

H. The Secretary shall prepare materials in support of the agenda for each meeting of the Board.

#### ~~Section 5--The Treasurer and Assistant Secretary-~~

~~The Treasurer and Assistant Secretary of the Board of Trustees, once appointed, shall serve at the pleasure of the Board, and each shall furnish a bond in such amount as the Board may require from time to time, but not for less than Fifty Thousand Dollars.--The Assistant Secretary shall perform all and sundry of the offices of Secretary not reserved to the person of the Secretary in a writing served upon the Assistant Secretary and spread upon the Board minutes--(12/12/70)-~~

#### Section 5. Appointed Officers of the Board.

The Executive Secretary, Board Treasurer, and Board Legal Counsel, once appointed, shall serve at the pleasure of the Board.

- A. The Executive Secretary of the Board shall perform the duties of the office of Secretary, not reserved to the person of the Secretary. The Executive Secretary shall work closely with other Board officers and the Chancellor in the development and production of the agenda and materials in support of the agenda for meetings of the Board. The Executive Secretary shall serve as the chief administrative officer of the Office of the Board of Trustees, and as such, shall be a full-time employee of the Board. In the administration of the Office of the Board of Trustees, the Executive Secretary is authorized to employ or contract for necessary clerical assistance. The salary of the Executive Secretary shall be established by the Board upon the recommendation of the Chancellor.
- B. The Board Treasurer is the chief custodian of all funds held in the name of the Board of Trustees, and is responsible for overseeing the issuance and sale of revenue bonds on behalf of the Board of Trustees. Other responsibilities and duties of the Board Treasurer shall be specified by Board legislation. The Board Treasurer shall be chosen from among the members of the staff of the University and shall work closely with other Board officers and the Chancellor. The Board Treasurer's salary shall be established by the Board upon the recommendation of the Chancellor.
- C. The Board Legal Counsel is the principal legal advisor to the Board of Trustees and its officers. The Board Legal Counsel shall attend all meetings of the Board and shall review all of



its proceedings as to the legality of the Board's actions. Other duties shall be specified by Board legislation. The Board Legal Counsel shall work closely with other Board officers and the Chancellor. The Board Legal Counsel's salary shall be established by the Board upon the recommendation of the Chancellor.

### ARTICLE III. COMMITTEES OF THE BOARD.

#### Section 1. The Executive Committee.

The Executive Committee shall consist of the Chairman and of two other members of the Board elected at the first regular meeting following the third Monday in each January. The Executive Committee shall have authority to transact such routine business as may arise during the recess of the Board and to act for the Board in all matters of an emergency nature upon which immediate decisions are necessary for the present welfare of the University.

The decision of the Chairman as to what matters are of a routine or emergency nature, and therefore within the scope of the above authority, shall be final unless otherwise decided by the Board, in accordance with Article II, Section 3, of these Bylaws. An affirmative decision by the Chairman on this question, in the absence of any prior contrary determination by the Board, together with the concurrence of a majority of the Executive Committee on the action to be taken, shall be sufficient to authorize the execution by the Chairman of contracts or other legal documents necessary to the implementation of the action desired.

All actions taken by the Executive Committee shall be reported in writing to the Board at its next regular or special meeting for information and shall be entered in full upon the Minutes of such meeting of such the Board {7/7/64}.

#### Section 2. Architecture and Design Committee.

The Architecture and Design Committee shall consist of the Chairman and two members of the Board appointed by the Chairman. The Chairman shall serve as an ex-officio member with voting privileges. Members shall be appointed annually at the meeting when Board officers are elected, with vacancies to be filled by appointment by the Chairman as they occur. The Committee shall be staffed through the Office of the Chancellor.

The Committee shall be concerned with capital projects as they affect the function and appearance of the campuses. Phases of capital projects requiring Board approval shall be reviewed by the Committee at each appropriate stage of planning and prior to presentation to the Board. Review shall include but not be limited to:

- A. "Master planning" considerations related to campus function and appearance, such as project location, traffic, and similar factors.

- B. Processes and procedures for architect selection.
- C. External appearance of projects as conceived in renderings or schematics.

As appropriate, the Committee shall offer comment in relation to its responsibilities during project development stages and when capital project items are presented to the Board.

{5/10/79}

### Section 3. Finance Committee.

- A. The Finance Committee shall consist of the Chairman and two members of the Board appointed by the Chairman. The Chairman shall serve as an ex-officio member with voting privileges. Members shall be appointed annually following the election of Board officers, at the meeting when Board officers are elected, with vacancies to be filled by appointment by the Chairman as they occur. The Committee shall be staffed through the Office of the Chancellor. The Chairman of the Committee will call meetings as appropriate, with the ~~Assistant~~ Executive Secretary handling the scheduling and appropriate notices.
- B. The Committee shall be concerned with investments; financial reports submitted to and issued by the Board; ~~Revenue Bond~~ revenue bond planning; internal accounting controls; and internal and external audits. It shall not be involved in the planning of or development of operational budgets.
- C. Duties of the Committee will include:
  - 1. Approving general philosophies and strategies for investment practices.
  - 2. Reviewing investment reports.
  - 3. Suggesting improvements in System financial reporting to the Board.
  - 4. Representing the Board in preliminary discussions of and planning for issuance of ~~Revenue Bonds~~ revenue bonds.
  - 5. Reviewing external and internal audit reports.
- D. To assist the Committee in its work, the Office of the Chancellor will provide quarterly summaries of internal audits and completed audit reports. Full audit reports will be provided to any member of the Committee upon request. Occurrences which are deemed by the Chancellor to constitute willful or grave violations of law, institutional policy or good accounting practice, shall be forthwith reported to each member of the Committee.
- E. Any two members of the Finance Committee may request the Chancellor to institute special audits.

- F. In exigent circumstances and with the written concurrence of at least two Committee members and at least two other Board members, the Committee Chairman may arrange a special audit directly with any person qualified to conduct such an audit, with the report of such audit to be forwarded directly to the Committee through its Chairman.

#### Section 3 4. Special Committees.

Special committees may be appointed from time to time as the Board may deem desirable. Each committee shall be automatically discharged at the end of the first regular meeting following the third Monday in each January unless the Board takes specific action to extend its life beyond that time period-(7/1/64)-. The Chairperson of the Board shall serve as an ex-officio member of all special Board committees.

#### ARTICLE-IV:--FIXED-IMPROVEMENTS-

##### Section-1:--Project-Approval-

~~The Board of Trustees shall give prior approval to all projects for fixed improvements where the entire cost exceeds \$50,000, and for such projects the Board shall select and employ each major design consultant, shall approve the plans, specifications and details therefor, and shall receive the bids and award all contracts therefor. Fixed improvements as herein used includes but is not limited to the construction of buildings or other structures affixed to the land, rehabilitation or remodeling thereof, fixed equipment therefor, and landscaping, whether done by University forces or by contract or by any combination thereof-(8/20/71)-~~

##### Section-2:--Superintendence-of-Construction-

~~After any contract shall have been awarded for the construction of a new building, or for rehabilitation or remodeling projects, supervision of such construction or projects shall be the responsibility of the respective President as the agent of the Board-(8/20/71)-~~ [to be moved to Chapter 6.]

#### ARTICLE V IV. THE BOARD AND THE CHIEF EXECUTIVE AND ADMINISTRATIVE AUTHORITY.

##### Section 1. The Chancellor.

The Chancellor shall be the chief executive and administrative authority of The Southern Illinois University System and shall be selected from time to time by the Board. At least one-half of the total membership of the Board shall be required for the initial election of the Chancellor or the termination of the Chancellor's services as such. From time to time, the Board shall fix-his/her set that officer's salary {3/8/79}.

##### Section 2. The Presidents.

The Presidents reporting to the Chancellor and through that officer to the Board shall be the chief executive and administrative authority of



Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville and shall be selected from time to time by the Board after receiving the recommendation of the Chancellor. At least one-half the total membership of the Board shall be required for the initial election of each President or the termination of a President's services as such. From time to time, the Board after receiving the recommendation of the Chancellor, shall ~~fix~~ set the salaries of the Presidents {3/8/79}.

### Section 3. Board Meetings.

The Chancellor and the Presidents shall attend all Board meetings unless instructed to the contrary by the Board, and shall inform and advise the Board with respect to the internal operations of the University System and its relationships {3/8/79}.

### Section 4. Board Communications.

The Chancellor shall serve as the channel of communication between the Board and all subordinate administrative officers and personnel of the respective sectors of the organization; and, in this connection, the Chancellor shall have direct access to the Board, consistent with such procedures as the Board shall from time to time declare {3/8/79}.

### Section 5. Emergency Powers.

In emergencies involving situations beyond the normal conditions of the University, the Chancellor shall, within the limits of available funds or unappropriated surplus, have the power to act with dispatch in matters involving the respective sectors of the organization. Any such actions, together with reasons therefor, shall be reported promptly to the Board {3/8/79}.

### Section 6. Employment.

The Chancellor shall recommend to the Board, in accordance with Board policy, suitable persons for employment or appointment to administrative, instructional, research, and service positions within the sectors of the organization {3/8/79}.

## ARTICLE ~~VI~~ V. BOARD LEGISLATION.

### Section 1. Classification of Board Legislation.

Legislation by the Board shall be classified as (1) Bylaws, and (2) Statutes, and (3) Policies {7/1/64}.

### Section 2. Bylaws of the Board.

Legislation concerning the organization, procedures, and functions of the Board of Trustees itself shall be classified as Bylaws of the Board {7/1/64}.

### Section 3. Statutes of the Board.

Legislation concerning the broad administrative structure and purposes ~~procedures~~ of the internal ~~operating~~ organization ~~applicable to all campuses~~ of the University shall be classified as Statutes of the Board {7/1/64}.

### Section 4. Policies of the Board.

Legislation concerning procedures governing the internal operations of the University and guidelines governing administrative actions shall be classified as Policies of the Board.

### Section 4 5. Amendment of Board Legislation.

The Bylaws, and Statutes, and Policies of the Board may be changed or amended and additional Bylaws, and Statutes, and Policies may be adopted at any regular or special meeting of the Board, provided that a notice of the intention to change, amend, or add to the Bylaws, and Statutes, and Policies in whole or in part ~~{which notice may be included in the call for the meeting}~~ shall have been given to the members of the Board of Trustees by mail, post-marked not less than ten calendar days prior to a meeting ~~{which notice may be included in the call for the meeting}~~. Such notice shall be in writing and shall include the exact wording of the legislation proposed {3/8/79}.

### Section 5 6. Policy Concerning Consultation.

~~It will be a~~ is the policy of the Board, whenever practicable, to submit to appropriate subordinate University authority for comment and recommendation, prior to final action by the Board, any proposed Statutes and Policies of the Board with respect to the internal organization and operation of the University. The Board's freedom of action with respect to matters thus submitted shall not, however, be restricted by the recommendations made {7/1/64}.

It is the policy of the Board to support constituency involvement in local campus matters involving constituency interests by requiring that matters presented for Board consideration include a report of constituency involvement.

## ARTICLE ~~VII~~ VI. JUDICIAL AUTHORITY.

The Board retains its final judicial authority with respect to the interpretation and enforcement of the Bylaws, and Statutes, and Policies of the Board and with respect to any controversy that may arise thereunder. It also retains its freedom to refuse jurisdiction, when in its opinion the judgment of subordinate authority should be determinative. The Board also retains its power to withdraw any specific case from the jurisdiction of the Chancellor or of any other agency of the University when, in the opinion of the Board, such action will best serve the purposes of justice {3/8/79}.

## ARTICLE ~~VIII~~ VII. INTENTION OF THE STATUTES AND POLICIES.

It is the intention of the Statutes and Policies to provide the broad principles and policies of the University's institutional organization

and operations. ~~to-be-carried-out-by-the-University-System-and-the-respective Universities-(3/8/79)-~~

ARTICLE ~~IX~~ VIII. BOARD AGENDA POLICY AND PROCEDURES.

Section 1. Presentations by the Chancellor of The Southern Illinois University System and the Presidents.  
~~(3/8/79)-~~

- A. The Chancellor of The Southern Illinois University System may place any item on the Board agenda which ~~he~~ that officer determines should be presented ~~(3/8/79)~~.
- B. The Presidents shall present items to the Board of Trustees through the Chancellor ~~(3/8/79)~~. Matters judged imperative for Board consideration by a President but which the Chancellor does not wish to recommend to the Board may be appealed by the President to the Chairperson of the Board who shall report the decision to the Board for its concurrence or rejection.
- C. The Chancellor shall establish and publish deadlines for items for the Board agenda ~~(3/8/79)~~.

Section 2. Appeals of Administrative Actions.

The Board of Trustees is responsible to the people of the State of Illinois for the orderly functioning of the administrative units under its jurisdiction. Authority for the operation of these units is delegated, in large part, to administrative officers reporting either directly or indirectly to the Board. While any action of an administrative officer is reviewable by the Board on its own motion, procedures which guide Board involvement in the review of administrative actions are necessary.

The following policies and procedures on the review of administrative actions shall guide the Board and those persons seeking Board review of grievances ~~as defined by this policy~~:

- A. General policy. A grievance, for the purposes of this policy, is defined as a formalized disagreement between a student or a faculty or staff member and a University officer or officers regarding a decision of such officer(s) which affects the student, faculty member or staff member individually. It is the policy of the Board of Trustees to review only those administrative decisions resulting in grievances which do not involve questions of expert academic judgment or discretionary managerial judgment but which do involve important policy issues, or which raise serious questions regarding the integrity of the decision-making process, or which involve the termination of



employment, or which involve the involuntary separation of a student from one of the Universities for nonacademic reasons.\*

- B. Preliminary Review. With regard to grievance appeals the Chancellor shall have two major responsibilities: to review each application for appeal filed with the ~~Assistant~~ Executive Secretary of the Board, in accordance with the procedures enumerated below; and, after a review of applications for appeal, case summaries, and written arguments, to identify those grievances which are appropriate for review of the full Board (~~11/8/79~~).
- C. Initiation of the Appeal Process. A grievant may undertake the process of seeking Board review of a grievance by filing an application for appeal, a case summary, and arguments with the ~~Assistant~~ Executive Secretary of the Board within 30 calendar days after the grievant has received notice of the administrative action which ~~he-or-she-desires-to~~ is to be the subject of appeal. Failure to file within the 30-day period will cause an immediate dismissal of the application by the Chancellor.
  1. The application for appeal shall state:
    - a. The name, address, and telephone number of the grievant and ~~his-or-her~~ the applicant's attorney, if any.
    - b. The decision sought to be appealed and its date.
    - c. A showing that all appropriate administrative channels below the level of the Chancellor have been utilized and that the decision sought to be appealed is of the highest University officer authorized to make that decision.
  2. Each case summary submitted shall contain a concise statement of facts (as perceived by the party) relevant to the grievance, a listing of issues which the party believes the Board should consider, and a statement regarding the remedy or remedies sought by the party. Such case summaries shall not exceed the equivalent of five single-spaced type-written pages in length.
  3. Written arguments submitted by each party shall be of two types: review arguments and substantive arguments. Review arguments submitted by each party shall address the issue of whether the grievance is one appropriate for review by

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\*A group of persons in which each person in the group is affected in a similar way by an administrative decision may, if dissatisfied with that decision, make an application to have an item placed on the agenda of a Board of Trustees meeting pursuant to Article IX VIII, Section 3 of these Bylaws.

the Board. Substantive arguments shall address the merits of the underlying grievance. Written arguments of each party shall not exceed the equivalent of eight single-spaced typewritten pages.

4. Written documents which support the contentions of the parties may be submitted along with the case summaries and arguments. Such additional material shall be clearly labeled and bound separately from the case summaries and written arguments.

Upon the receipt of the application for appeal, case summary, and arguments of the grievant, the ~~Assistant~~ Executive Secretary shall acknowledge receipt and transmit copies of these materials to the appropriate University officer(s).

- D. University Answer. Within 30 calendar days of the transmission of the grievant's application for appeal, a case summary and written arguments, the University officer(s) involved shall submit to the ~~Assistant~~ Executive Secretary a case summary and written arguments as described in paragraphs C-2 and 3 above and a copy of the transcript of testimony, if one exists. Supporting written materials, as described in C-4 above, shall be submitted at the same time. The ~~Assistant~~ Executive Secretary shall acknowledge receipt of these materials and shall transmit a copy to the grievant.
- E. Consideration by the Chancellor. The ~~Assistant~~ Executive Secretary, upon the timely receipt of the materials described in paragraphs C and D, above, shall transmit copies of such materials to the Chancellor, who shall review the application for appeal, the case summaries, and the written arguments. The Chancellor may, in ~~his-or-her~~ that officer's discretion, ask that the grievant submit a reply to the University's answer. A copy of such reply shall be transmitted to the University upon receipt. The Chancellor may also request any additional information which ~~he-or-she-deems~~ is deemed necessary.
1. The Chancellor shall consider whether the grievant has exhausted all appropriate avenues for resolution of the grievance within the administrative unit involved and whether the matter involves a grievance as defined in [A] above; and shall also consider any of the following as appropriate in the Chancellor's judgment:
  - a. important policy issues - to be determined by the Board of Trustees;
  - b. questions regarding the integrity of the decision-making process - involves questions about the fairness of the procedures followed in arriving at a decision, the proper exercise of authority by individuals, and the proper delegation of authority;

- c. termination of employment - means the involuntary severance of an employment relationship by the University including: termination of a tenured faculty member, the award of a terminal contract to a continuing appointee, the termination of a term or continuing appointee before the end of a previously agreed to appointment period, the termination of a Civil Service status employee, and the termination of a student employee during an agreed appointment period. The phrase "termination of employment" does not include expiration of a term appointment, the non-renewal of a term appointment, the termination of a probationary Civil Service employee, or the termination of a conditional appointment if the stated conditions have not been met;
  - d. involuntary separation of a student from one of the Universities for nonacademic reasons - includes those sanctions specified in the Student Conduct Code, SIUC (~~Sections-6-103-and-6-104-and-Sections-7-102-and-7-103~~) and specified in the Student Rights and Conduct Code, SIUE (~~Student-Sanctions~~). The phrase does not include those sanctions if imposed by reason of failure to meet established academic conduct or performance standards of a school, college, or other academic area of the University.
2. The Chancellor shall in addition consider whether the grievance is based on either or both of the following:
- a. questions of expert academic judgment - questions, the answers to which can only be legitimately provided by experts within a particular academic discipline. Although questions of qualification for promotion and tenure often involve "questions of expert academic judgment" and would, therefore, be excluded from Board review on that basis, the question of whether or not to award tenure often involves termination as described in 3 above, and might be appropriate for Board review under that section of the policy; ~~and/or~~
  - b. questions of discretionary management judgment - those questions, the answers to which are reserved to the Presidents by Board of Trustees policy.
3. However, the presence or absence of any of these criteria shall not be determinative of the Chancellor's recommendation. Within 30 calendar days of the Chancellor's receipt of the case summaries and arguments of both parties and any other information requested, the Chancellor shall recommend that the Board grant or refuse the application for appeal. The Chancellor's recommendation shall be embodied in a written report which shall include a summary of the major elements



of the case and a statement of the reasons for the Chancellor's recommendation. The ~~Assistant~~ Executive Secretary shall cause the parties to be provided a copy of this report.

4. A recommendation by the Chancellor that the application for appeal be granted and that the matter be considered by the Board of Trustees implies neither agreement nor disagreement with either party's position, but instead is an indication that the Chancellor views the matter as appropriate for consideration by the full Board.
- F. Review of the Application for Appeal by the Board. The report of the Chancellor recommending refusal of an application for appeal shall be transmitted to the Board by the ~~Assistant~~ Executive Secretary. Unless the Board, at its first regularly scheduled meeting at least 10 days after the report is received, chooses, by a majority vote, to grant the application, in spite of the absence of a positive recommendation by the Chancellor, the application for appeal shall be deemed to have been denied, and the action which is the subject of the grievance shall stand.
1. In those cases in which the Chancellor has recommended that the matter be considered by the full Board, the application for appeal shall be scheduled for the Board's consideration. Those materials reviewed by the Chancellor shall be appended to the Chancellor's report and transmitted by the ~~Assistant~~ Executive Secretary to the Board for its review at least 10 calendar days in advance of the meeting at which the application for appeal is to be considered. Based upon the written materials submitted to the Board by the parties, the Board shall, by a majority vote, either grant or deny the application for appeal. If the application is denied, the administrative action which is the subject of the grievance shall stand and the ~~Assistant~~ Executive Secretary shall so inform the parties.
  2. If the application for appeal is granted, the Board may then proceed to consider the appeal or defer consideration until the next regularly scheduled meeting of the Board. Oral presentations will not be made by the parties unless requested by the Board; however, the parties may respond to the questions of individual Board members.
- G. ~~System~~ Chancellor or Board Staff. Appeals by Administrative-Professional Staff of the Board or the Chancellor shall follow the procedures set forth in subsections C and D as nearly as may be, but they are not subject to preliminary review. The full record shall be transmitted to the Board with the first regular 10-day agenda mailing after the record is complete. Any Board member may request that further information be furnished by mail or provided at the subsequent meeting. The full Board shall decide such appeals using such procedures as it shall deem just in the particular circumstances. Appeals

by Civil Service Staff of the Board or Chancellor shall follow local Civil Service grievance procedures before proceeding in the same manner set forth above.

H. Dispositions by the Board. The Board may take any one of the following actions in regard to an appeal:

1. Reverse the administrative action.
2. Affirm the administrative action.
3. Modify the administrative action.
4. Remand the matter to the University or administrative unit involved for additional proceedings as directed by the Board.

~~The Legal-Counsel~~ Executive Secretary, upon advice of ~~Board Legal Counsel~~, following the Board's action, shall promptly draft an order memorandum sufficient to effect the Board's action and cause copies of such said memorandum to be sent to the appellant and to University officer(s) with an interest in the disposition of the appeal.

{11/8/79}

### Section 3. Other Presentations.

A. Application to be on agenda:

1. A fully completed written application to have an item placed on the Board's agenda for a particular meeting must be filed with the Chancellor of The Southern Illinois University System at least 14 days before the meeting {3/8/79}.
2. For organizations of faculty, staff, and students the application will contain:
  - a. The name of the group.
  - b. If it is not a group provided for in University ~~Bylaws-or-Regulations~~ regulations, a description of the composition of the group, the number of its membership, the names and addresses of its officers, and a brief statement of its purpose.
  - c. A statement of the efforts of the group to present the matters to appropriate administrative authorities internal to the University and the result of these efforts.
  - d. A summary of the matter to be presented to the Board.

- e. Any supporting information the application desires the Board to have for study.
  - f. Whether or not oral presentation is desired and if so, by whom, and how much time is estimated to be required therefor.
  - g. The name, address, and telephone number of the contact person for the group.
  - h. The signature of a responsible officer of the group and ~~his~~ that officer's name, address, and telephone number.
  - i. The date of the meeting at which the applicant desires to present the matter and, if possible, an alternate date.
3. For individuals or unorganized groups of persons from either the University community or the general public the application will contain:
- a. The name of the individual or of each member of the group.
  - b. The address and telephone number of the applicant.
  - c. A statement of the efforts of the individual to present the matters to appropriate administrative authorities internal to the University and the result of these efforts.
  - d. A summary of the matter to be presented to the Board.
  - e. Any supporting information the applicant desires the Board to have for study.
  - f. Whether or not oral presentation is desired, and how much time is estimated to be required therefor. (If the item is an application of several individuals, the name of the ~~spokesman~~ spokesperson should be indicated.)
  - g. The signature of the individual or individuals, or ~~spokesman~~ spokesperson.
  - h. The date of the meeting at which the applicant desires to present the matter and, if possible, an alternate date.
  - i. Several individuals may join in one application, if they desire.
4. The Chancellor ~~of The Southern Illinois University System~~ may take one or more of the following actions ~~(3/8/79)~~:



- a. Grant the application and place the item on the agenda.
  - b. Deny the application.
  - c. Defer action on the application in favor of a future meeting or for further study or information. This may include referral of the application to an appropriate internal agency or officer of the University for consideration. This action will be usual when these channels have not been used prior to application or when the Chancellor of The Southern Illinois University-System believes this action would be effective {3/8/79}.
  - d. Grant or deny the request for oral submission with or without a time limit.
5. Notice, Appeal, and Reapplication:
- a. Notice:
 

The Chancellor of The Southern Illinois University System shall give notice mailed within four days after receipt of the application of his that officer's action on the application. The notice shall be mailed to the person named in the application as the contact person or spokesman spokesperson {3/8/79}.
  - b. Appeal:
    - (1) The applicant may appeal the decision of the Chancellor of The Southern Illinois University System to the Chairman Chairperson of the Board (or Vice-Chairman, in his absence Vice-Chairperson, in the Chair's absence) by an application in writing stating his the reasons for the appeal {3/8/79}.
    - (2) The Chairman of the Board may take any action the Chancellor of The Southern Illinois University-System could have taken or may refer the matter to the Board for decision {3/8/79}.
    - (3) Notice of the action of by the Chairman may be given by him or, at his request that officer or, at the Chair's request, by the Chancellor of The Southern Illinois University System {3/8/79}.
  - c. Reapplication:
 

Applicant may reapply without prejudice from former action {3/8/79}.

B. Speaking at meetings without prior application:

1. The Board may request in advance that any individual or individuals or organization submit information or appear at a meeting in regard to a specific matter. The request will be submitted ~~by the Chancellor of The Southern Illinois University System~~ and if agreed to will be placed on an appropriate meeting agenda by ~~him~~ the Chancellor (3/8/79).
2. The Chairman ~~of the Board~~ may recognize the ~~spokesman~~ spokesperson of any group named as advisory to the Board to speak on any issue before the Board.
3. The Chairman ~~of the Board~~ may recognize public officials or their representatives to speak on any issue before the Board.
4. In exceptional cases, the Chairman ~~of the Board~~ may, with the acquiescence of the Board, permit other persons or ~~spokesmen~~ spokespersons of other groups to speak without prior arrangement.

(6/18/77)

ARTICLE X IX. OFFICE OF THE BOARD OF TRUSTEES.

~~Section 1. -- Creation of Office.~~

The Office of the Board of Trustees is established, to be administered by the Assistant Executive Secretary of the Board of Trustees. ~~who shall serve at the pleasure of the Board, with his/her compensation to be fixed by the Board (3/8/79).~~ The Office of the Board of Trustees shall be the official repository for all records of the Board of Trustees which document its actions and activities.

ARTICLE X. THE SEAL OF THE BOARD OF TRUSTEES.

The following is the Official Seal of the Board of Trustees of Southern Illinois University:



STATUTES OF THE BOARD OF TRUSTEES  
LEGISLATION CONCERNING THE STRUCTURE AND PURPOSES  
OF THE INTERNAL ORGANIZATION OF THE UNIVERSITY

ARTICLE I. SOUTHERN ILLINOIS UNIVERSITY

Southern Illinois University is a senior public university system operated under the jurisdiction and control of the Board of Trustees of Southern Illinois University. The Southern Illinois University System shall maintain its principal offices in Carbondale, Illinois, and may, in the discretion of the Chancellor of The Southern Illinois University System, maintain satellite offices in other locations within the State of Illinois.

The Southern Illinois University System includes Southern Illinois University at Carbondale with its principal campus in Carbondale, Illinois, and its School of Medicine with headquarters in Springfield, Illinois; and Southern Illinois University at Edwardsville with its principal campus in Edwardsville, Illinois, its School of Dental Medicine based in Alton, Illinois, and its East St. Louis Center in East St. Louis, Illinois.

ARTICLE II. GUIDELINES FOR THE FUNCTIONS OF THE BOARD, THE  
CHANCELLOR OF THE SOUTHERN ILLINOIS UNIVERSITY  
SYSTEM, AND THE PRESIDENTS

Section 1. The Board. (From: I COP C-1)

The Board of Trustees is ultimately responsible to the people of the State of Illinois for every function of Southern Illinois University.

The Board shall adopt policies that enable The Southern Illinois University System and its constituent Universities to formulate and carry out their missions in a manner consonant with the best interests of the people of the State of Illinois.

The relationships between the Board and the Chancellor of the System shall be such that having once been selected by the Board, with the assistance and involvement of the appropriate University groups, the Chancellor functions with full autonomy in all spheres excepting those reserved to the Board.

The Board:

- A. Approves and supports a mission and scope for the System and for each University which recognizes the uniqueness of the Universities.
- B. Sets policy with regard to State support.



- C. Sets policy concerning custody, obligation, and expenditure of funds.
- D. Approves new programs and substantial changes in existing programs.
- E. Deals with land holdings.
- F. Awards major contracts and approves employment contracts.
- G. Serves as final recourse for internal grievances.
- H. Approves major alterations of internal organization, academic programs, capital facilities, and personnel policies.
- I. Encourages coordination of all elements of the System.
- J. Involves itself in any matter which is of exceptional public concern.

Section 2. The Chancellor of The Southern Illinois University System. (From I COP C-2)

The Chancellor of The Southern Illinois University System is the chief executive officer of the System and exercises such powers as are necessary for the System's governance and function. The Chancellor is empowered to execute all documents and exercise all executive and administrative powers necessary to the discharge of that office. The Chancellor serves as the primary link between the Board's responsibilities for policy and the Presidents' responsibilities for operations. The Chancellor reports directly and only to the Board of Trustees and is responsible to the Board for the effective administration of the System.

The Chancellor:

- A. Provides general leadership for the System.
- B. Proposes to the Board, and enunciates on its behalf, the mission and scope of the System and the Universities.
- C. Proposes to the Board goals, policies, and actions which serve the best interests of the System and Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville and promulgates guidelines and regulations for the consistent interpretation and application of Board policies.
- D. Coordinates the academic, financial, and other functions of the System and its Universities in a manner which assures institutional autonomy consistent with an integrated system of related and cooperating institutions.
- E. Recommends to the Board, after appropriate consultation with and involvement of the Universities' constituencies, the appointment and terms and conditions of employment of the Presidents.

- F. Directs the activities of the Universities' Presidents in a manner which promotes the general welfare of the System and the Universities and insures institutional autonomy consistent with the concept and function of a system.
- G. Serves as the chief spokesperson for the System in external relations and represents the Board and on its behalf maintains liaison with the Office of the Governor, the General Assembly, the Illinois Board of Higher Education, and other external agencies.
- H. Recommends to the Board all major alterations of internal administrative organization, academic programs, capital facilities, and personnel and other policies.
- I. Develops and recommends to the Board an annual budget request and System internal operating budget.
- J. Directs and participates in the evaluation of the Presidents.
- J. K. Cooperates with the Board in the periodic evaluation of his/her the Chancellor's own effectiveness.

Section 3. The Presidents. (From: I COP C-3)

The Presidents are the chief executive officers of the respective Universities, reporting directly to the Chancellor and through that officer to the Board of Trustees. The Presidents are empowered to execute all documents and exercise all executive and administrative powers necessary to the discharge of those offices. The Presidents are responsible to the Chancellor and the Board for the effective discharge of their responsibilities, including but not limited to those listed below:

Each President:

- A. Assists in formulating policies for adoption by the Board of Trustees.
- B. Carries out approved policies, guidelines, and regulations governing the management of academic, business, and student affairs, delegating execution to administrative aides and heads of appropriate functional areas.
- C. Develops and recommends to the Chancellor a mission and scope for the University.
- D. Develops and recommends budgets to the Chancellor and controls the allocation of University expenditures within the framework of budgets approved by the Chancellor and the Board.
- E. Devises and assumes primary responsibility for the internal organization of University administration, including academic, business, and student affairs, and the development and management of the physical plant and auxiliary services.

- F. Provides necessary leadership in educational development, such leadership to be consistent with appropriate internal delegation of policy responsibility to the faculty and other constituencies, with encouragement of advice from these groups wherever delegation is not appropriate.
- G. Appoints all academic and nonacademic employees within the limitation of powers delegated by the Board of Trustees.
- H. Informs the Chancellor of all matters important to operation, management, control, and maintenance.
- I. Cooperates with the Chancellor and the Board in the periodic evaluation of ~~his/her~~ the President's own effectiveness.
- J. At the direction of the Chancellor, represents the University in its relationship to external agencies in local, state, and federal government, ~~and assumes primary responsibility for the external relations activities of fund raising and alumni relations.~~
- K. Assumes primary responsibility for the external relations activities of fund raising and alumni relations.

#### Section 4. Evaluation of the Chancellor and the Presidents.

[To be based upon current I Code of Policy C-6 as modified to reflect current organizational structure]

#### Section 5. Housing and Transportation for Executive Officers. (From I COP E-4)

It being inherent in positions of ~~principal executive officers~~ Chancellor of The Southern Illinois University System, President of Southern Illinois University at Carbondale, and President of Southern Illinois University at Edwardsville ~~and of the Office of the Board of Trustees of Southern Illinois University~~ that the incumbents are consistently called upon to perform duties of their employment at all hours of the day and night and both in their offices and in their homes, it is in the best interest of the Board of Trustees that these officers' homes be adequate as a place of work and convenient to the locus of operations, and that transportation for use in official duties be available to them at all times, and that for the convenience of the Board of Trustees such housing and transportation shall be required of and assured to these ~~principal~~ executive officers as reasonably required, whether by provision in kind or such other arrangement as seems most likely to attain the goals above expressed, and that such housing and transportation be provided within the limits prescribed by the Statutes of the State of Illinois and the Regulations of the Illinois Board of Higher Education as is necessary for this function of ~~his~~ these offices.

### ARTICLE III. EDUCATIONAL ORGANIZATION OF THE UNIVERSITY

#### Section 1. Definition.

The term educational organization refers to the units and organizations of the University System immediately engaged in performing educational



functions and to the various bodies directly associated with the conduct of these activities.

## Section 2. The Addition and Abolition of Educational Units.

Within the framework of The Southern Illinois University System, action upon faculty and administrative proposals for the establishment, allocation, and abolition of colleges, schools, divisions, departments, bureaus, and of other educational units, and of curricula and degrees is a function of the Board of Trustees.

## Section 3. The University Faculty.

- A. Membership. The University Faculty at each constituent University shall consist of the President, all professors, associate professors, and assistant professors, and those instructors on continuing appointment.
- B. Officers.
  1. The Presiding Officer. The Presiding Officer of the each University Faculty shall be the President of the University or his the President's delegated designated representative.
  2. The Secretary.
    - a. Appointment. The Secretary of the each University Faculty shall be appointed or reappointed annually from the faculty by the Presidents after consultation with the Faculty-Council appropriate constituency bodies.
    - b. Duties. The Secretary shall notify faculty members of the time and place of the annual and special University Faculty meetings, prepare agenda therefor, and prepare minutes of the meetings.
- C. Responsibilities.
  1. The Each University Faculty is the agency designated by the Board of Trustees to formulate policies of University-wide application concerning the educational functions of the University, subject to the approval of the appropriate President.
  2. The Each University Faculty shall determine, in line with general policy and subject to the approval of the appropriate President, the number-and manner of election of-Faculty-Council faculty representation regarding the formulation of policies of University-wide application concerning the educational functions of the University.

#### Section 4. Colleges, Divisions, and Schools and Subdivisions Thereof.

##### A. Definition.

1. The undergraduate work of ~~the~~ each University is carried on by units covering broadly similar academic interests and subject matter.

##### B. Officers.

1. Each college, division, or school shall be administered by a dean, head, or director who shall be responsible to the ~~Chief-Officer-for-Academic-Affairs~~ chief officer for academic affairs or ~~his-delegated~~ that officer's designated representative. ~~He~~ The dean, head, or director shall exercise general responsibility and supervision with respect to the educational policies of the unit.
2. ~~He~~ The dean, head, or director shall advise and approve courses of study for ~~junior-and-senior~~ junior and senior students within the unit. ~~personally-or-by-delegation-to-responsible persons.~~

##### C. Faculties of Colleges, Divisions and Schools.

1. Membership. The faculty of each college, division, or school shall consist of professors, associate professors, assistant professors, those instructors on continuing appointment, and such other members of the University academic staff as that faculty itself shall determine.
2. Powers and Duties. Except as limited by ~~the-Statutes~~ legislation of the Board of Trustees, each such faculty shall have power to set up its own organization, and to determine such matters as times of meetings, quorum for the conduct of its business, rules of procedure, and order of business.

Each college, division, or school faculty shall have original jurisdiction in all educational and academic disciplinary matters within the scope of the purposes of the college, division, or school, including the determination of its curricula and of admission thereto and graduation therefrom, except as authority is otherwise assigned by ~~the-Statutes~~ legislation of the Board of Trustees or as its autonomy is limited by correct academic and administrative relations with other units of the University. Questions of autonomy and jurisdiction as between such a faculty and the University Faculty or between two such faculties shall be adjudicated by the chief officer for academic affairs or ~~his-designated~~ that officer's designated representative. The college, school, or division faculty through the President of the University shall recommend candidates for degrees in course to the Board of Trustees.

3. Faculties of Subdivisions of Colleges, Divisions, or Schools. In some cases the education work of ~~the each~~ University is better served by subdividing the college, division, or school into units of greater homogeneity of purpose, such as departments and faculties in specific disciplines.
4. Joint Faculties. In some cases the educational work of ~~the each University or the University System~~ is better served by somewhat formalized joint action by all or parts of one or more colleges, divisions, or schools. ~~The honors program, clinical services, international programs, and many special bureaus and institutes are examples of such cases.~~ The authority to establish or disestablish such joint operations and faculties is vested in the President where only one University is involved and the Chancellor where both Universities ~~are involved. central administrative organization.~~

#### Section 5. The Graduate Schools and Faculty.

- A. There shall be at each University a Graduate School which shall be the agency for that University for organizing and supervising all graduate work and for facilitating the research program. Each Graduate School shall be administered by a ~~Dean~~ dean.

#### Organization.

##### 1. Graduate Faculties.

- (a) B. Personnel. The policies governing appointments to and retention on each University's Graduate Faculty shall be determined by that faculty as a continuing body. Ex-officio members of each Graduate Faculty include the President of the University and the chief administrative officers for academic affairs, colleges, ~~independent~~ schools, and the library.
- (b) C. Responsibilities. The Each Graduate Faculty is empowered to determine academic policy on all matters having to do with the respective graduate program, except as its authority is otherwise assigned by ~~the Statutes~~ legislation of the Board of Trustees, or as its autonomy is limited by correct academic and administrative relations with other units of the campus.
- D. Each Graduate Faculty shall determine, in line with general policy and subject to the approval of the appropriate President, the manner of Graduate Faculty representation regarding matters of academic policy related to the respective graduate programs.



#### ARTICLE IV. ADMINISTRATIVE ORGANIZATION OF THE UNIVERSITY

Except as reserved to the Board of Trustees in its legislation, the Chancellor and the Presidents are responsible for the internal administrative organization of the University. The Chancellor as the chief executive officer of The Southern Illinois University System has overall responsibility for the internal administrative structure of the System, subject to the responsibilities of the Board.

#### ARTICLE V. CONSTITUENCY REPRESENTATION AND INVOLVEMENT

The organization of groups representing faculty, students, and staff at each University who advise the Presidents on a variety of matters is encouraged. The Presidents are responsible for the recognition of such constituency groups and may, within the limits of their authority, delegate certain authority to such groups.

The Chancellor may and is encouraged to consult with the Universities' constituency groups through the Presidents on matters which the Chancellor deems appropriate for constituency involvement. Special activities and unusual circumstances may call for direct relationships between the Chancellor and constituency groups. The Chancellor may, within the limits of that officer's authority, delegate certain authority to constituency groups.

(Adapted from: I COP E-2)

While the Chancellor and the Presidents are granted authority to delegate authority to constituency groups, the Board has the right and the obligation to judge the Chancellor's and the Presidents' performance based on his ~~their~~ wise use of ~~delegation-of~~ authority for which ~~he-and-he-alone~~ they ~~is~~ ~~are~~ ultimately ~~fully~~ accountable to the Board of Trustees.

#### ARTICLE VI. ACADEMIC FREEDOM--RIGHTS and RESPONSIBILITIES\*

Section 1. Southern Illinois University shall operate under the following principles of academic freedom and responsibility.

The purpose of this statement is to promote public understanding and support of academic freedom and tenure and agreement upon procedures to assure them in colleges and universities. Institutions of higher education are conducted for the common good and not to further the interest of either the individual teacher<sup>1</sup> or the institution as a whole. The common good depends upon the free search for truth and its free exposition.

Academic freedom is essential to these purposes and applies to both teaching and research. Freedom in research is fundamental to the advancement

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\*Paraphrase of Board approved statements with masculine references eliminated.

<sup>1</sup>The word "teacher" as used in this document is understood to include the investigator who is attached to an academic institution without teaching duties.

of truth. Academic freedom in its teaching aspect is fundamental for the protection of the rights of the teacher in teaching and of the student to freedom in learning. It carries with it duties correlative with rights. . . .

- A. Teachers are entitled to full freedom in research and in the publication of the results, subject to the adequate performance of their other academic duties; but research for pecuniary return should be based upon an understanding with the authorities of the institution.
- B. Teachers are entitled to freedom in the classroom in discussing their subjects, but they should be careful not to introduce into their teaching controversial matter which has no relation to their subjects. Limitations of academic freedom because of religious or other aims of the institution should be clearly stated in writing at the time of the appointment.
- C. College or university teachers are citizens, members of a learned profession, and officers of educational institutions. When they speak or write as citizens, they should be free from institutional censorship or discipline, but their special position in the community imposes special obligations. As persons of learning and educational officers, they should remember that the public may judge their profession and their institutions by their utterances. Hence they should at all times be accurate, should exercise appropriate restraint, should show respect for the opinion of others, and should make every effort to indicate that they are not institutional spokesmen.<sup>2</sup>

Section 2. In discussing controversial matters in the classroom teachers should proceed in a fair and scholarly manner.

- A. Professors, guided by a deep conviction of the worth and dignity of the advancement of knowledge, recognize the special responsibilities placed upon them. Their primary responsibility to their subject is to seek and to state the truth as they see it. To this end they devote their energies to developing and improving scholarly competence. They accept the obligation to exercise critical self-discipline and judgment in using, extending, and transmitting knowledge. They practice intellectual honesty. Although they may follow subsidiary interests, these interests must never seriously hamper or compromise freedom of inquiry.
- B. As teachers, professors encourage the free pursuit of learning in their students. They hold before them the

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<sup>2</sup>Paraphrased from the "Bulletin of the American Association of University Professors," Spring Quarter, 1950, pages 45 to 49.

best scholarly standards for their discipline. They demonstrate respect for students as individuals, and adhere to their proper role as intellectual guide and counselor. They make every reasonable effort to foster honest academic conduct and to assure that the evaluation of students reflects their true merit. They respect the confidential nature of the relationship between professor and student. They avoid any exploitation of students for their private advantage and acknowledge significant assistance from them. They protect students' academic freedom.

- C. As colleagues, professors have obligations that derive from common membership in the community of scholars. They respect and defend the free inquiry of associates. In the exchange of criticism and ideas they show due respect for the opinion of others. They acknowledge academic debts and strive to be objective in the professional judgment of colleagues. They accept their share of faculty responsibilities for the governance of the institution.
- D. As members of their institution, professors seek above all to be effective teachers and scholars. Although they observe the stated regulations of the institution, provided they do not contravene academic freedom, they maintain the right to criticize and seek revision. Professors determine the amount and character of the work they do outside the institution with due regard to their paramount responsibilities within it. When considering the interruption or termination of service, professors recognize the effect of their decision upon the program of the institution and give due notice of their intentions.
- E. As members of a community, professors have the rights and obligations of citizens. They measure the urgency of these obligations in the light of their responsibilities to their subject, to their students, to their profession, and to their institution. When they speak or act as private persons, they avoid creating the impression that they speak or act for their college or university. As citizens engaged in a profession that depends upon freedom for its health and integrity, professors have a particular obligation to promote conditions of free inquiry and to further public understanding of academic freedom.<sup>3</sup>

### Section 3.

- A. Membership in the academic community imposes on students, faculty members, administrators, and trustees an obligation

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<sup>3</sup>Paraphrase of a document approved at the Fifty-second Annual Meeting and published in AAUP Bulletin, 55(1969): 86-87.



to respect the dignity of others, to acknowledge their right to express differing opinions, and to foster and defend intellectual honesty, freedom of inquiry and instruction, and free expression on and off the campus. The expression of dissent and the attempt to produce change, therefore, may not be carried out in ways which injure individuals or damage institutional facilities or disrupt the classes of teachers or colleagues. Speakers on campus must not only be protected from violence, but given an opportunity to be heard. Those who seek to call attention to grievances must not do so in ways that significantly impede the functions of the institution.

- B. Students are entitled to an atmosphere conducive to learning and to even-handed treatment in all aspects of the teacher-student relationship. Faculty members may not refuse to enroll or teach students on the grounds of their beliefs or the possible uses to which they may put the knowledge to be gained in a course. Students should not be forced by the authority inherent in the instructional role to make particular personal choices as to political action or their own part in society. Evaluation of students and the award of credit must be based on academic performance professionally judged and not on matters irrelevant to that performance, whether personality, race, religion, degree of political activism, gender, or personal beliefs.
- C. It is the teachers' mastery of their subject and their own scholarship which entitle them to the classroom and to freedom in the presentation of their subject. Thus, it is improper for instructors persistently to intrude materials which have no relation to the subject matter of the course as announced to their students and as approved by the faculty in their collective responsibility for the curriculum.
- D. Because academic freedom has traditionally included the instructors' full freedom as citizens, most faculty members face no insoluble conflicts between the claims of politics, social action, and conscience, on the one hand, and the claims and expectations of their students, colleagues, and institutions, on the other. If such conflicts become acute, and the instructors' attention to their obligations as citizens and moral agents precludes the fulfillment of substantial academic obligations, they cannot escape the responsibility of that choice, but should either request a leave of absence or resign their academic position.<sup>4</sup>

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<sup>4</sup>Paraphrased excerpt from a statement approved unanimously by the Council of the AAUP, Washington, D.C., October 31, 1970.

ARTICLE VII. POLICY ON NONDISCRIMINATION (From: V COP D-4)

In accordance with the laws of the State of Illinois and the United States, the Board of Trustees of Southern Illinois University is committed to a policy of equal opportunity for all persons. The Board of Trustees directs that all elements of The Southern Illinois University System adhere to procedures which promote this policy in all phases of University activities including employment, educational programs, choice of contracts, and relationships with employee organizations.

Chancellor Shaw said that back in February, his office had undertaken a revision of the Code of Policy and the proposed revised Bylaws and Statutes of the Board represented the first major step in the overall revision process. He briefly reviewed the goals and procedures related to the overall project as follows: 1) to eliminate outdated material and to bring up-to-date those statements which remain necessary; 2) to bring the Code into conformity with the current governing administrative structure of the University; and 3) as a result of this activity, produce an up-to-date, useful reference document which would set out official policy statements of the Board. He stated that the revised Code would have eight parts: the Bylaws which govern the Board's own operation; the Statutes which set out the broad administrative structure of the SIU System; and six chapters which related to the specific areas of academic programs, degrees, and awards; faculty and staff service; student regulations and policies; tuition, fees, and charges; financial/business affairs; and physical facilities. He said that his staff was currently in the process of developing the six additional chapters and was seeking the advice and reactions of persons at the Universities who were familiar with the specific areas. He reported that once a good working draft of these six chapters had been completed that the draft would be shared more formally with the Universities and the Board for reaction. He commented that the revised Bylaws and Statutes were submitted for the Board's information this month, and assuming that the Board approved them next month, he planned to submit the remaining six chapters of the Code for the Board's information in July with approval in September.

Chancellor Shaw explained that the first step in the revision process had been the development of the proposed definitions for the Bylaws, Statutes, and Policies which appeared in Article V of the proposed Bylaws. He commented that with these definitions in mind, a second step was a review of the existing Bylaws, Statutes, and Policies with a view toward the appropriate location of such policy statements within the overall Code of Policy. He said that once this review had been completed, the proposed Bylaws and Statutes had been drafted and reviewed by members of his staff, which review resulted in many suggested changes. He said that once these changes had been incorporated, a second draft had been mailed to members of the Board and the Presidents early in March. He said that the Presidents, in turn, had shared the draft internally. Again, a number of suggested changes and improvements had been made, and many of them have been incorporated in the version presented here today. He gave the following example: in response to concerns raised by students, a proposed revision that three voting members of the Board were required to call a special meeting of the Board had been dropped in favor of the existing statement which requires that any three members may call a meeting. He said that this statement remained consistent with the Board resolution adopted in 1975 which had the effect of extending full rights of membership, except the right to vote, to Student Trustees. He said other examples were language suggested by Acting President Lesar which clarified constituency relationships and language suggested by Acting President Lazerson which clarified the responsibilities of the Presidents.

Chancellor Shaw commented that the revisions were of four basic kinds: 1) editorial changes have been made in both documents to bring place names and position titles up-to-date and to eliminate gender reference; 2) statements have been moved from other parts of the current Code to the Bylaws and Statutes, and vice versa; 3) statements have been eliminated which were obsolete, such as



statements regarding a single University library and a single general studies program for both Universities; and 4) a limited amount of new language has been added to clarify existing circumstances, such as the inclusion in the Statutes of a statement which describes The Southern Illinois University System.

In conclusion, Chancellor Shaw said that the purpose in developing these revisions was not to create new policy but instead to clarify and restate existing policy. He gave special recognition to Mr. Thomas C. Britton, Executive Assistant to the Chancellor, for conceiving a scheme by which we could attack this very difficult problem and for spending an untold number of hours working with the University staff and the Chancellor's staff to get the document in the shape in which it is presented today for information.

Mr. Warren questioned Article II, Section 1, Election of Officers, where it said "The Board shall, at its first regular meeting following the third Monday in each January, elect by secret ballot from its own membership and by a majority vote of those voting members present, a Chairperson, a Vice-Chairperson, and a Secretary, who shall hold office until their successors are elected and qualified." He asked if that meant the Student Trustees could not elect the officers of the Board. Mr. Elliott replied that having started the procedure whereby Student Trustees have a right for an advisory vote, he should try to explain this matter to Mr. Warren. He said that the Statute which provided for Student Trustees did not provide a right to vote by action of the Legislature. He said that the Board had expanded its own procedures and allowed the Student Trustees to have an advisory vote that is recorded but not legally counted, and reminded Mr. Warren that this Board of Trustees was the first Board in the state to allow Student Trustees to participate fully as members of the Board with the exception of the right to have a counted vote.

The following matter was presented:

## ADJUSTMENTS TO FISCAL YEAR 1980 INTERNAL BUDGET FOR OPERATIONS

### Summary

This matter submits for approval adjustments to the Fiscal Year 1980 Internal Budget for Operations, which was originally approved by the Board at its September 13, 1979 meeting. It included, in addition to the allocation of state appropriations, estimates of all nonappropriated funds expected to be available to the Universities during the fiscal year and an allocation for their use. Since the time of original Board approval, a review of actual operating results to date indicates that revision of original revenue estimates and of original allocations is necessary. The attached Table I reflects an increase of \$2,843,102 of which \$481,600 is appropriated funds and \$2,361,502 is nonappropriated funds.

The increase in appropriated funds was made available by veto overrides related to appropriations for retirement contributions (\$456,600) and the ethacoal project at SIUC (\$25,000). The Office of the Chancellor, SIUC, and SIUE received additional retirement contribution appropriations of \$2,740, \$310,031, and \$143,829, respectively.

The additional nonappropriated funds result from revised projections of indirect cost recoveries (Schedule A-3) and revised projections of operating levels of Revenue Bond Auxiliary Enterprises (Schedule A-4) and Other Auxiliary Enterprises and Activities (Schedule A-5). The \$133,000 projected reduction in indirect cost funds results from SIUC's anticipated increase of \$67,000 and SIUE's reduction of \$200,000 resulting from deposits into the income fund of funds originally budgeted for working cash requirements. The SIUE income fund does not show a corresponding increase because current realization of income fund revenue is below the level appropriated. The \$1,050,625 projected increase for revenue bond auxiliary enterprises (Schedule A-4) and the \$1,443,877 projected increase for other auxiliary enterprises and activities (Schedule A-5) simply reflect revised estimates of projected revenue and budget allocations for these activities.

Attached are revised Schedules A-1, A-3, A-4, and A-5 as proposed to update the Fiscal Year 1980 Internal Budget for Operations.

### Rationale for Adoption

The Board of Trustees is the legal custodian for all funds belonging to and under the control of the Universities. In accordance with statutes and policies of the Board of Trustees and provisions of the Legislative Audit Commission Guidelines, approval of the annual Internal Budget for Operations is required.

### Considerations Against Adoption

None is known to exist.

Constituency Involvement

This is an administrative matter only involving adjustments to the Internal Budget for Operations necessary to comply with Legislative Audit Commission Guidelines approved as policy by the Board of Trustees.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That adjustments to the Southern Illinois University Internal Budget for Operations, Fiscal Year 1980, as made in Schedules A-1, A-3, A-4, and A-5, including footnotes describing reserve requirements, be approved as presented; and

BE IT FURTHER RESOLVED, That the Chancellor of the Southern Illinois University System is authorized to approve any additional budget adjustments necessary for revenue generating activities so long as these adjustments are made within the limit of revenue available to each of these separately budgeted activities.



TABLE 1  
SIU  
Adjustments to Fiscal Year 1980 Internal Budget for Operations

	Budget as Originally Approved				Budget as Revised				Adjustments			
	Office of the Chancellor	SIUC	SIUE	Total	Office of the Chancellor	SIUC	SIUE	Total	Office of the Chancellor	SIUC	SIUE	Total
Appropriated Funds (Schedule A-1)	901,500	98,309,500	42,143,800	141,354,800	904,240	98,644,531	42,287,629	141,836,400	2,740	335,031	143,829	481,600
Nonappropriated Funds												
Restricted (Schedule A-2)	--	18,512,000	3,054,600	21,566,600	--	18,512,000	3,054,600	21,566,600	--	--	--	--
Unrestricted (Schedule A-3)	--	3,617,700	603,775	4,221,475	--	3,684,700	403,775	4,088,475	--	67,000	(200,000)	(133,000)
Revenue Bond Auxiliary Enterprises (Schedule A-4)	--	14,891,582	4,812,750	19,704,332	--	15,932,018	4,822,939	20,754,957	--	1,040,436	10,189	1,050,625
Other Auxiliary Enterprises and Activities (Schedule A-5)	--	17,282,611	3,851,019	21,133,630	--	18,666,041	3,911,466	22,577,507	--	1,383,430	60,447	1,443,877
Sub-Total Nonappropriated	--	54,303,893	12,322,144	66,626,037	--	56,794,759	12,192,780	68,987,539	--	2,490,866	(129,364)	2,361,502
Total	901,500	152,613,393	54,465,944	207,980,837	904,240	155,439,290	54,480,409	210,823,939	2,740	2,825,897	14,465	2,843,102

May 8, 1980

545

SCHEDULE A-1 as  
Revised May 8, 1980

STATE APPROPRIATIONS  
ESTIMATED INCOME AND BUDGET ALLOCATIONS  
July 1, 1979 through June 30, 1980

	System Offices	Carbondale	Edwardsville	Total
Estimated Income:				
General Revenue:				
Personal Services	\$566,200	\$57,289,800	\$26,762,200	\$ 84,618,200
Contractual Services	198,200	10,968,000	3,538,400	14,704,600
Travel	22,200	642,000	236,000	900,200
Commodities	27,700	3,046,000	1,207,000	4,280,700
Equipment	11,100	2,695,000	1,240,000	3,946,100
Operation of Automotive Equipment	10,200	341,000	181,500	532,700
Telecommunications	25,400	914,000	448,000	1,387,400
Retirement Contributions	43,240	4,892,331	2,269,629	7,205,200
Awards and Grants	--	231,000	65,200	296,200
Fire Protection	--	167,600	79,000	246,600
Southern Illinois Collegiate Common Market	--	25,000	--	25,000
Ethacoal	--	25,000	--	25,000
Total General Revenue				
Estimated Income	904,240	81,236,731	36,026,929	118,167,900
Income Fund:				
Student Fees:				
Registration	--	18,321,000	6,790,500	25,111,500
Application Fees	--	6,000	6,000	12,000
Art Studio Fees	--	--	21,200	21,200
Bank Return Check Charges	--	15,500	13,800	29,300
Graduation Fees	--	50,000	27,700	77,700
Late Registration Charges	--	--	10,600	10,600
Library Fines	--	55,000	17,000	72,000
Miscellaneous Fees and Charges	--	39,300	7,900	47,200
Open University Program Fee	--	--	21,900	21,900
Replacement of Lost Library Materials	--	8,500	--	8,500
Resident Center Program Fees	--	--	15,700	15,700
Total Student Fees	--	18,495,300	6,932,300	25,427,600
Sales and Services -				
Departments:				
Refunds, Rebates & Commissions	--	86,000	400	86,400
Rentals - Real Property	--	4,000	1,000	5,000

SCHEDULE A-1 (cont'd)  
as Revised May 8, 1980

STATE APPROPRIATIONS  
ESTIMATED INCOME AND BUDGET ALLOCATIONS  
July 1, 1979 through June 30, 1980

	<u>System Offices</u>	<u>Carbondale</u>	<u>Edwardsville</u>	<u>Total</u>
Total Sales and Services - Departments	--	90,000	1,400	91,400
Total Income Fund Estimate	--	18,585,300	6,933,700	25,519,000
Adjustments:				
Estimated Retention for Debt Service (Funded Debt Enterprises)	--	(1,317,500)	(673,000)	(1,990,500)
Income Carried Forward from FY79	--	240,000	--	240,000
Estimated Income Carried Forward to FY81	--	(100,000)	--	(100,000)
Net Income Fund	--	17,407,800	6,260,700	23,668,500
Total Estimated Income - State Appropriations	<u>\$904,240</u>	<u>\$98,644,531</u>	<u>\$42,287,629</u>	<u>\$141,836,400</u> <sup>3</sup>

<sup>1</sup> Net of estimated refunds of \$427,000 for Carbondale and \$205,200 for Edwardsville.

<sup>2</sup> Funded Debt Enterprises for which tuition income can be retained:  
Carbondale: Group Housing, Southern Hills, Thompson Point Halls,  
University Park, Student Center and Brush Towers.  
Edwardsville: Tower Lake Housing and University Center.

<sup>3</sup> Consists of:

Regular Operation Appropriations	\$134,631,200
Appropriation for Employer Contributions to the State University Retirement System of Illinois	<u>7,205,200</u>
Total	<u>\$141,836,400</u>



May 8, 1980

547

Schedule A-1 (cont'd)  
as Revised May 8, 1980

DISTRIBUTION OF STATE APPROPRIATIONS

	<u>General Revenue Appropriations</u>	<u>Income Fund Appropriations</u>	<u>Total Budget Allocations</u>
Personal Services			
Chancellor's Office	\$ 566,200	\$ --	\$ 566,200
Carbondale	57,289,800	13,212,800	70,502,600
Edwardsville	<u>26,762,200</u>	<u>4,727,300</u>	<u>31,489,500</u>
Total Personal Services	<u>84,618,200</u>	<u>17,940,100</u>	<u>102,558,300</u>
Travel			
Chancellor's Office	22,200	--	22,200
Carbondale	642,000	1,017,000	1,659,000
Edwardsville	<u>236,000</u>	<u>233,000</u>	<u>469,000</u>
Total Travel	<u>900,200</u>	<u>1,250,000</u>	<u>2,150,200</u>
Equipment			
Chancellor's Office	11,100	--	11,100
Carbondale	2,695,000	606,000	3,301,000
Edwardsville	<u>1,240,000</u>	<u>153,000</u>	<u>1,393,000</u>
Total Equipment	<u>3,946,100</u>	<u>759,000</u>	<u>4,705,100</u>
Commodities			
Chancellor's Office	27,700	--	27,700
Carbondale	3,046,000	1,083,000	4,129,000
Edwardsville	<u>1,207,000</u>	<u>259,000</u>	<u>1,466,000</u>
Total Commodities	<u>4,280,700</u>	<u>1,342,000</u>	<u>5,622,700</u>
Contractual Services			
Chancellor's Office	198,200	--	198,200
Carbondale	10,968,000	766,000	11,734,000
Edwardsville	<u>3,538,400</u>	<u>670,000</u>	<u>4,208,400</u>
Total Contractual Services	<u>14,704,600</u>	<u>1,436,000</u>	<u>16,140,600</u>
Operation of Automotive Equipment			
Chancellor's Office	10,200	--	10,200
Carbondale	341,000	260,000	601,000
Edwardsville	<u>181,500</u>	<u>53,000</u>	<u>234,500</u>
Total Operation of Automotive Equipment	<u>532,700</u>	<u>313,000</u>	<u>845,700</u>

Schedule A-1 (cont'd)  
as Revised May 8, 1980

DISTRIBUTION OF STATE APPROPRIATIONS

	General Revenue Appropriations	Income Fund Appropriations	Total Budget Allocation
Telecommunications			
Chancellor's Office	\$ 25,400	\$ --	\$ 25,400
Carbondale	914,000	338,000	1,252,000
Edwardsville	448,000	114,000	562,000
Total Telecommunications	1,387,400	452,000	1,839,400
Retirement Contributions			
Chancellor's Office	43,240	--	43,240
Carbondale	4,892,331	--	4,892,331
Edwardsville	2,269,629	--	2,269,629
Total Retirement Contributions	7,205,200	--	7,205,200
Fire Protection			
Chancellor's Office	--	--	--
Carbondale	167,600	--	167,600
Edwardsville	79,000	--	79,000
Total Fire Protection	246,600	--	246,600
Awards and Grants			
Chancellor's Office	--	--	--
Carbondale	231,000	125,000	356,000
Edwardsville	65,200	51,400	116,600
Total Awards and Grants	296,200	176,400	472,600
Southern Illinois Collegiate Common Market - Carbondale	25,000	--	25,000
Ethacoal	25,000	--	25,000
TOTALS	\$118,167,900	\$23,668,500	\$141,836,400
Chancellor's Office	904,240	--	904,240
Carbondale	81,236,731	17,407,800	98,644,531
Edwardsville	36,026,929	6,260,700	42,287,629

May 8, 1980

549

Schedule A-3 as  
Revised May 8, 1980

UNRESTRICTED NONAPPROPRIATED FUNDS  
ESTIMATED INCOME AND BUDGET ALLOCATIONS  
July 1, 1979 through June 30, 1980

	<u>Carbondale</u>	<u>Edwardsville</u>	<u>Total</u>
Estimated Income:			
Cash Balance July 1, 1979	\$1,891,700	\$ 95,775	\$1,987,475
Working Cash Balance July 1, 1979	200,000	--	200,000
Indirect Cost Recoveries FY80	1,468,000	290,000	1,758,000
Interest Earnings FY80	<u>125,000</u>	<u>18,000</u>	<u>143,000</u>
Total Estimated Income	<u>\$3,684,700</u>	<u>\$403,775</u>	<u>\$4,088,475</u>
Budget Allocations:			
Instructional Activities	\$1,436,400	\$145,763	\$1,582,163
Organized Research	1,150,100	129,208	1,279,308
Public Service	49,600	18,574	68,174
Academic Support	61,300	31,091	92,391
Student Services	4,100	21,400	25,500
Institutional Support	47,300	57,739	105,039
Operation and Maintenance of Physical Plant	<u>935,900</u>	<u>--</u>	<u>935,900</u>
Total Budget Allocation	<u>\$3,684,700</u>	<u>\$403,775</u>	<u>\$4,088,475</u>



REVENUE BOND AUXILIARY ENTERPRISES  
ESTIMATED INCOME AND BUDGET ALLOCATIONS  
July 1, 1979 through June 30, 1980

SCHEDULE A-4 as  
Revised May 8, 1980

	Estimated Income			Budget Allocations						
	Operations	Tuition Fees Retained	Interest Earned	Other Income	Total	Salaries	Student Wages	Other Expense	Debt Service Requirements	Total
Carbondale:										
Student Center	\$ 3,154,641	\$ 613,617	\$ 4,000	\$1,465,000	\$ 5,237,258	\$ 844,373	\$ 377,234	\$ 3,498,111	\$ 517,540	\$ 5,237,258
Housing and Auxiliary Facility - Revenue Bonds of 1978	9,365,100	703,883	53,000	572,777	10,694,760	2,082,800	642,702	6,618,558	1,350,700	10,694,760
Sub-Total Carbondale	12,519,741	1,317,500	57,000	2,037,777	15,932,018	2,927,173	1,019,936	10,116,669	1,868,240	15,932,018
Edwardsville:										
Tower Lake Housing	1,495,179	260,000	15,000	20,345	1,790,524	140,466	72,994	873,707	703,357	1,790,524
University Center	2,614,415	410,000	8,000	-0-	3,032,415	612,530	355,158	1,878,259	186,468	3,032,415
Sub-Total Edwardsville	4,109,594	670,000	23,000	20,345	4,822,939	752,996	428,152	2,751,966	889,825	4,822,939
Total - Revenue Bond Auxiliary Enterprises	\$16,629,335	\$1,987,500	\$80,000	\$2,058,122	\$20,754,957	\$3,680,169	\$1,448,088	\$12,868,635	\$2,758,065	\$20,754,957

May 8, 1980

SCHEDULE A-5 as  
Revised May 8, 1980

OTHER AUXILIARY ENTERPRISES AND ACTIVITIES  
SELF-SUPPORTING IN WHOLE OR IN PART  
ESTIMATED INCOME AND BUDGET ALLOCATIONS  
JULY 1, 1979 THROUGH JUNE 30, 1980

	Estimated Income				Budget Allocations						
	Beginning Balance	Operations	Interest Earned	Other Income	Total	Salaries	Student Wages	Other Expenses	Maintenance Reserves	Development Reserves	Total
Carbondale:											
Airport Operations	\$ 46,870	\$ 1,793,149	\$ -	\$ -	\$ 1,840,019	\$ 446,020	\$ 83,900	\$ 1,262,373	\$ 47,526 <sup>2</sup>	-	\$ 1,840,019
Evergreen Terrace	-	620,560	6,000	-	626,560	13,400	31,700	581,460	-	-	626,560
Auxiliary Housing Operation	-	889,507	-	-	888,507	386,432	83,800	418,275	-	-	888,507
Experimental Farms	99,774	369,200	7,000	-	475,974	75,000	50,000	340,974	10,000 <sup>3</sup>	-	475,974
Beef Evaluation Station Activities	-	106,600	-	-	106,600	-	1,500	105,100	-	-	106,600
School of Agriculture Support	2,034	9,850	100	-	11,984	6,800	-	5,184	-	-	11,984
College of Business & Adm. Activities	614	1,570	100	-	2,284	-	-	2,284	-	4	2,284
Broadcasting	19,652	90,500	1,400	-	111,552	23,173	11,000	77,379	-	-	111,552
Performing Arts	21,754	89,155	3,515	-	114,424	-	-	114,424	-	-	114,424
Journalism & Egyptian Lab Activities	40,779	483,000	5,000	-	528,779	74,000	189,000	230,779	35,000 <sup>5</sup>	-	528,779
College of Comm. & Fine Arts Activities	6,799	33,150	1,100	-	41,049	-	-	41,049	-	-	41,049
Continuing Educ. Activities	126,026	947,772	10,000	-	1,083,798	221,000	3,000	859,798	-	-	1,083,798
Military Programs-VA Reporting	-	14,840	-	-	14,840	-	-	14,840	-	-	14,840
Human Development Activities	2,778	49,350	-	-	52,128	7,720	10,220	34,188	-	-	52,128
Rehabilitation Workshop	-	11,250	65	-	11,315	2,000	1,000	8,315	-	-	11,315
College of Human Resource Act.	2,246	7,285	165	-	9,696	-	300	9,396	-	-	9,696
Learning Resource Services	32,879	147,000	1,500	-	181,379	82,500	2,500	96,379	-	-	181,379
School of Law Activities	13,613	34,957	400	-	48,970	-	-	48,970	-	-	48,970
Library Activities	33,214	40,000	300	-	73,514	-	1,000	72,514	-	-	73,514
College of Liberal Art Activities	1,285	17,827	800	-	19,912	-	-	19,912	-	6	19,912
College of Science Activity	1,654	14,350	50	-	16,054	-	-	16,054	-	-	16,054
Technical Institute Instruction	32,348	35,000	1,500	-	68,848	-	-	68,848	-	-	68,848
Museum & Art. Galleries	10,213	600	850	-	11,663	-	-	11,663	-	7	11,663
SIU Press	6,186	610,000	20,000	-	636,186	3,000	12,000	621,186	-	-	636,186
Clinical Center Activities	9,512	25,100	975	-	35,587	-	12,000	23,587	-	-	35,587
College of Education Support	1,942	19,600	-	-	21,542	-	-	21,542	-	-	21,542
Research & Research Support	65,190	100,400	5,110	-	170,700	18,000	500	148,700	3,500 <sup>9</sup>	-	170,700
International Programs General	-	4,570	13	-	4,583	-	-	4,583	-	-	4,583
Cooperative Investigative Wildlife	142	9,000	50	-	9,192	5,000	-	4,192	-	-	9,192
School of Medicine-Service Dept.	149,330	(1,104,812)	(3,500)	-	(1,108,312)	(55,027)	-	(1,030,305)	(22,980) <sup>10</sup>	-	(1,108,312)
School of Medicine-Activities	22,326	2,204,897	4,250	-	2,358,477	974,652	1,500	1,347,325	35,000 <sup>11</sup>	-	2,358,477
Physical Plant Activities	23,485	-	2,000	-	24,326	-	-	24,326	-	-	24,326
Security Officer Activities	96,079	51,825	1,700	-	77,010	-	-	77,010	-	-	77,010
Parking	83	371,000	90,000	-	557,079	87,749	36,300	124,176	-	308,854 <sup>12</sup>	557,079
Reuse News	-	4,332	45	-	4,460	-	-	4,460	-	-	4,460
Arena & Auditorium	75,917	862,605	4,700	-	943,222	47,600	30,500	865,122	-	-	943,222
Student Medical Benefit	272,259	235,993	15,000	1,945,500	2,468,752	912,438	60,175	1,496,139	-	-	2,468,752
Campus Housing Fees	57,510	73,132	2,708	57,200	190,550	-	4,000	186,550	-	-	190,550

SCHEDULE A-5 (cont'd)  
as Revised May 8, 1980

	Estimated Income				Budget Allocation						
	Beginning Balance	Operations	Interest Earned	Other Income	Total	Salaries	Student Wages	Other Expenses	Maintenance and Reserves	Development Reserves	Total
Carbondale (Cont'd):											
Student Legal Assistance Fund	82,616	-	7,000	54,000	143,616	25,178	3,000	115,438	-	-	143,616
Student Affairs Activities	16,000	151,876	1,000	-	168,876	33,370	5,000	130,506	-	-	168,876
Student Activities Fund	62,127	290,000	5,000	278,782	635,909	45,346	25,000	565,563	-	-	635,909
University Relations & Comm. Act.	33,344	79,750	4,750	-	117,844	14,860	-	102,984	-	-	117,844
Intercollegiate Athletics	-	623,154	10,000	886,766	1,519,920	188,700	58,096	1,273,124	-	-	1,519,920
Computing Affairs Activities	35,912	213,700	6,000	-	255,612	50,000	-	205,612	-	-	255,612
Personal Services Activities	207	12,400	300	-	12,907	-	-	12,907	-	-	12,907
Center for English as Second Language	-	413,844	19,307	-	433,151	355,931	7,584	69,636	-	13	433,151
Student Welfare & Recreation Fund	579,191	117,500	40,000	800,000	1,536,691	197,355	201,533	1,067,803	70,000 <sup>14</sup>	-	1,536,691
Carbondale Stores & Service Dept.	-	(28,433,608)	-	-	(28,433,608)	(6,318,162)	(744,222)	(21,138,986)	(232,238) <sup>15</sup>	-	(28,433,608)
TOTAL	2,083,890	12,280,150	279,733	4,022,248	18,666,041	4,297,224	926,108	12,932,829	201,026	308,854	18,666,041



FOOTNOTES TO SCHEDULE A-5 AS REVISED  
MAY 8, 1980, SIUC

1. These are non-add items.

2. Airport Operations Activity

The Airport Operations Activity had \$15,003 available for equipment replacement as of June 30, 1979. This activity plans to expend \$47,526 for equipment purchases during FY80. They also plan to transfer \$47,526 from current operating funds into the reserve. The reserve will earn interest of approximately \$1,194, leaving the June 30, 1980 balance at \$16,197.

3. Experimental Farms

Experimental Farms is an operation serving as laboratory for teaching and research pertaining to the School of Agriculture. The income derived from this enterprise will support, in part, the operation, maintenance, and development of the farms. The reserve accumulation for equipment and maintenance was \$20,843 at June 30, 1979. This activity plans to transfer \$10,000 from current operating funds during FY80, and to expend a similar amount. This would leave the June 30, 1980 balance at \$20,843.

4. College of Business and Administration Activities

The College of Business and Administration Activities entity includes an account called Leadership Symposium. All income and expense transactions connected with this account are directly related to the Leadership Symposium and the publication of the proceedings of the symposium. For example, author royalties from symposium book sales have been deposited in this account along with all registration fees and income generated by the symposium. A carryover cash flow reserve is necessary to continue the operation of this activity. Approximately \$1,500 was accumulated for this purpose at June 30, 1979. There is no planned change in this level for FY80.

5. Journalism and Egyptian Laboratory Activity

The Journalism and Egyptian Laboratory Activity currently has over \$400,000 worth of equipment involved in the publication of the Daily Egyptian. Most of this equipment is about 12 years old and needs regular maintenance and eventual replacement. For this reason, it was decided by the administrative staff of the Daily Egyptian and approved by the SIU Board of Trustees, that approximately 10 percent of the current value of the equipment should be set aside each year in a reserve for replacement and to update the operation. The reserve balance for this purpose was \$34,942 at June 30, 1979. They plan to transfer approximately \$35,000 into the reserve for FY80, and to expend approximately \$35,000. With interest earned during the year, the account balance at June 30, 1980 will be approximately \$35,000.

6. Liberal Arts Activities

The Liberal Arts Activities consist of various units, some of which engage in publications and presentation of conferences requiring extraordinary start-up costs. A reserve of \$2,500 was maintained during FY79 for this purpose. There is no planned change in the level of this reserve during FY80.

7. Museum and Art Galleries

The Museum and Art Galleries must maintain the ability to obtain new collections when they become available. The reserve established for this purpose had a balance of \$11,000 at June 30, 1979. This activity plans to expend \$10,000 from this reserve during FY80, leaving the June 30, 1980 balance at \$1,000.

8. SIU Press

The SIU Press is engaged in the publication of scholarly books. Because of the nature of these books, many sell at a rate that is much slower than that for popular-type books. The SIU Press must reserve funds to cover the expenditures necessary for the publication of these books. The reserve for publishing commitments had a balance of \$150,000 on June 30, 1979. There is no planned changes in the level of this reserve during FY80.

9. Research Services and Shops

The Research Services and Shops maintains a reserve for the purpose of equipment replacement and maintenance in the Vivarium facility and other centralized research shops and support services. The balance of this reserve was \$1,761 on June 30, 1979. They plan to transfer approximately \$3,500 from current operating funds into the reserve during FY80. Expenditures during the year will leave the June 30, 1980 balance at zero.

10. School of Medicine Service Departments

The School of Medicine Service Departments equipment replacement and maintenance reserve had a balance of \$38,455 on June 30, 1979. Interest earned during the year was approximately \$2,600. They plan to transfer approximately \$22,980 into the reserve. The reserve balance at June 30, 1980 should be \$64,035.

11. School of Medicine Activities

The School of Medicine maintains an equipment and maintenance reserve within the activities' entity. This is for the purpose of maintaining and replacing highly technical pieces of equipment used in its clinical services activities and for equipment used in its public service activities. The total balance of this reserve account was \$33,869 at June 30, 1979. They plan to transfer \$35,000 from current operations during FY80. This would leave the June 30, 1980 balance at \$68,869.

12. Parking

The Parking operation regulates campus parking and similar type activities and provides funds for development and maintenance of parking lots. Revenues are primarily derived from parking decal sales, parking fees, and regulating fines. The balance of development and maintenance reserve was \$1,123,178 at June 30, 1979. It is projected that \$594,360 will be expended for construction and approximately \$40,000 will be expended for maintenance during FY80. Also, they plan to transfer \$308,854 from current operating revenue into the reserve. This would leave a balance of \$797,672 at June 30, 1980.

13. Center for English as a Second Language

The Center for English as a Second Language operates as a self-supporting activity which is part of, and directly related to, the instructional and research programs of the Department of Linguistics. In order to be self-supporting and also to have a faculty and staff to perform its mission, it must make its contractual commitments in advance, relying on the sound judgement of its administration to correctly anticipate in advance staffing needs and income. During FY80, the center will have a salary budget of approximately \$193,000, which includes five tenured faculty members with annual salaries totaling \$87,000. In the event that the program should cease operation at any time, they would still have the responsibility of honoring contractual commitments approved by the Board of Trustees. For this reason, it is necessary for this activity to maintain a reserve balance of \$150,000 at June 30, 1980.

14. Student Welfare and Recreation Fund

The Student Welfare and Recreation Fund activity represents a student fee assessed for the construction of and operation of facilities for student recreation, student welfare, and student health. From these funds, the Board of Trustees approved a construction budget of \$11,010,300 for a Student Recreation Building and most of these funds have been expended in prior years. At the time that the project was reviewed and approved by the Illinois Board of Higher Education, they stipulated that the operation and maintenance costs for the facility must be paid from the SWRF fee, and after a few years of operation, consideration would be given as to a fair portion of those costs that should be funded by state dollars. In FY79, \$300,346 was used for operation and maintenance costs, and on June 30, 1979, a balance of \$586,944 existed. This amount is pledged to fund completion of capital projects and to fund a portion of future years operation and maintenance costs of the Student Recreation Building and to fund the campus recreation programs. During FY80, it is expected that \$257,097 will be used for capital projects and that \$300,000 will be transferred to support operations of the Student Recreation Building. This reserve will earn approximately \$53,000 in interest during FY80, leaving an anticipated balance of \$82,847 on June 30, 1980. In addition, this activity maintains a reserve for replacement and maintenance of equipment within the Recreation Building. This reserve had a June 30, 1979 balance of \$154,936. The activity plans to transfer \$70,000 from current operating funds into this reserve during FY80 with no anticipated expenditures. With interest of \$20,000 this would leave the June 30, 1980 balance at \$244,936.

15. Carbondale Stores and Service Departments

The Carbondale Stores and Service Departments provide goods and services to operating departments and to other auxiliary enterprises and activities within the University. This activity maintains a reserve for the purpose of replacing and maintaining equipment. The fund balance of this reserve on June 30, 1979 was \$263,391, with an actual cash balance of \$15,869. They plan to transfer \$232,238 from current operating funds into the reserve and to expend \$247,238. The June 30, 1980 fund balance will be \$263,391 with a cash balance of zero.



SCHEDULE A-5 as  
Revised May 8, 1980

Other Auxiliary Enterprises and Activities  
Self-Supporting In Whole or In Part  
Estimated Income and Budget Allocations  
July 1, 1979 through June 30, 1980

EDWARDSVILLE											
	Beginning Balance	Estimated Income				Budget Allocation					
		Operations	Interest Earned	Other Income	Total	Salaries	Student Wages	Other Expenses	Equip. & Maint. Reserves	Develop. Reserves	Total
Act. Schl. of Business	\$ 1,073	\$ 5,508	\$ --	\$ --	\$ 6,581	\$ --	\$ --	\$ 6,581	\$ --	\$ --	\$ 6,581
Act. Schl. of Nursing	3,258	3,371	--	--	6,629	--	--	6,629	--	--	6,629
Anthropology Field Schl.	21	100	--	--	121	--	--	121	--	--	121
Art Stores	673	21,600	--	--	22,273	--	--	22,273	--	--	22,273
Atlantic Econ. Journal	(1,375)	9,375	--	--	8,000	--	--	8,000	--	--	8,000
Bus. Aff. Activities	21,610	67,170	--	--	88,780	6,300	--	82,480	--	--	88,780
Bussing Revenue	--	59,000	--	--	59,000	--	--	59,000	--	--	59,000
Campus Housing Activ.	13,050	20,700	--	14,600	48,350	--	24,920	17,380	6,050 <sup>1</sup>	--	59,000
Ctr. for Mgt. Studies	9,917	100,000	--	--	109,917	58,000	5,600	46,317	--	--	109,917
Conference/Workshops	4,965	219,240	--	--	224,205	34,000	7,000	183,205	--	--	224,205
Cont. Ed. Schl. Nursing	2,446	18,000	--	--	20,446	--	--	20,446	--	--	20,446
COERS Pub./Info. Serv.	--	600	--	--	600	--	250	350	--	--	600
Cultural Arts. Act.	1,790	5,000	--	--	6,790	--	--	6,790	--	--	6,790
Dealing Study Publ. Ser.	103	250	--	--	353	--	--	353	--	--	353
Dental Clinic Oper.	73,106	160,462	--	--	233,568	--	--	233,568	--	--	233,568
Earth Sci. Field Trip	224	1,200	--	--	1,424	--	--	1,424	--	--	1,424
ESL Activities	553	2,000	--	--	2,553	--	--	2,553	--	--	2,553
Farm & Aux. Programs	49,591	28,906	--	--	78,497	--	--	78,497	--	--	78,497
Geographic Studies	160	450	--	--	610	--	--	610	--	--	610
Instruct. Design - AV	560	3,000	--	--	3,560	--	--	3,560	--	--	3,560
Intercol. Athl. Prog.	30,000	57,500	35,000	498,910	621,410	264,778	10,750	345,882	--	--	621,410
John H. Olin Property	(1,823)	--	3,000	291,000	292,177	--	--	7,091	285,086 <sup>2</sup>	--	292,177
Library Dupl. Serv.	2,586	4,000	--	--	6,586	--	--	6,586	--	--	6,586
MQF Improvements	--	20,884	--	--	20,884	--	--	5,000	15,884 <sup>3</sup>	--	20,884
Nursing Cont. Ed. C'dale.	3,074	24,340	--	--	27,414	--	--	27,414	--	--	27,414
Off-Campus Grad Degree Pr.	10,000	--	--	--	10,000	--	--	10,000	--	--	10,000
PELL Quarterly	6,038	10,104	--	--	16,142	--	1,200	14,942	--	--	16,142
Photo Activities	7,573	17,279	--	--	24,852	--	1,500	23,352	--	--	24,852
Publications	6,593	53,000	--	--	106,900	--	53,000	53,900	--	--	106,900
Recreation Program	5,876	22,000	--	47,307	183,376	60,497	23,295	99,584	--	--	183,376
Schl. Educ. Activities	11,487	54,657	--	155,500	66,144	14,283	4,062	44,799	3,000 <sup>4</sup>	--	66,144
Schl. Fine Arts Act.	23,903	90,775	--	--	122,678	29,500	6,850	68,829	17,499 <sup>5</sup>	--	122,678
Schl. Activities	5,925	4,000	--	--	9,925	--	--	9,925	--	--	9,925
SOM Animal Fac. Oper.	(267)	3,000	--	--	2,733	--	--	2,733	--	--	2,733
SOM Electron Micro. Study	6	250	--	--	256	--	--	256	--	--	256
SOM Instrmt. Rent/Sales	(17,235)	144,475	--	--	127,240	--	--	127,240	--	--	127,240
SOM Library Activities	26	3,400	--	--	3,426	--	--	3,426	--	--	3,426
Security Activities	--	20,000	--	--	20,000	12,000	1,000	7,000	--	--	20,000
Serv. to ESL Activities	180	1,000	--	--	1,180	--	--	1,180	--	--	1,180
Sou'Wester	211	1,500	--	--	1,711	--	--	1,711	--	--	1,711
Speed Reading	311	2,000	--	--	2,311	900	311	1,100	--	--	2,311
Student Act. & Organiz.	431	15,000	--	58,224	73,655	200	--	73,455	--	--	73,655
Student Government	24,704	400	--	54,200	79,304	10,000	15,000	54,304	--	--	79,304
Student Legal Services	--	--	--	30,200	30,200	--	--	38,200	--	--	38,200
Student Medical Benefit	1,546	20,000	--	130,118	159,664	119,092	9,990	30,574	--	--	159,664
Student Programming	--	20,500	--	62,254	82,754	--	--	82,754	--	--	82,754
Student Service Act.	6,620	--	--	67,100	68,720	--	--	9,233	--	--	68,720
Textbook Service	--	460,680	10,000	--	470,680	35,845	38,000	396,835	6	--	470,680
Traffic & Park Rev. Fd.	109,361	222,000	--	--	331,361	10,926	60,700	259,735	--	--	331,361
Wastewater Trmt. Plt.	2,526	15,000	--	--	17,526	--	--	17,526	--	--	17,526
Service Departments*	--	(11,282,538)	(10,000)	--	(11,292,538)	(4,814,636)	(628,046)	(5,849,856)	7	--	(11,292,538)
	\$421,377	\$2,029,676	\$48,000	\$1,412,413	\$3,911,466	\$656,321	\$322,923	\$2,604,703	\$23,549	\$301,970	\$4,011,466

Footnotes to Schedule A-5 as  
Revised May 8, 1980, SIUE

Campus Housing Activities - Reserve

Part of the Campus Housing Activity revenue is committed to operating a bus between campus housing and the campus central core. Additionally, the revenue is to fund a reserve for future replacement of the bus. At June 30, 1980, this depreciation reserve will be \$4,500. Current housing contract policy requires Housing Activity Fees to be paid in advance of the contract year. Collections in May and June will approximate \$1,550 and are reserved as deferred income applicable to operational costs in FY 81.

John M. Olin Property

This fund is the result of the sale of real estate and personal property given to the University by John M. Olin. Legal counsel advises that these proceeds can be retained in the University treasury. Specific use of these funds has not yet been determined but in general terms they will be used to enhance academic excellence and scholarship programs.

MRF Improvements

Under terms of the lease agreement for the MRF site, rental proceeds are to be held for use in effecting site improvements. The funds are reserved for that purpose and the balance will be approximately \$25,000 at June 30, 1980.

School of Education Activities - Reserve

One function of the School of Education is the operation of the Early Childhood Center, sometimes referred to as the Day Care Center. A development reserve of approximately \$3,000 is necessary for planned renovation of the Center, expansion of the program, and the purchase of a playground system to be completed in the next two to three years.

School of Fine Arts Activities - Reserve

The School of Fine Arts Activities consists of several sub-activities among which certain reserves are deemed necessary. These reserves consist of the following:

Keyboard Development Program - a cash flow reserve not to exceed \$960 is necessary to meet beginning year expenditures in excess of receipts.

TV Broadcasting - a reserve for future replacement, amintenance and acqusition of newly developed equipment not to exceed \$12,000.

Radio Broadcasting - a reserve for radio tower and antenna painting and maintenance and replacement of long-life parts and supplies not to exceed \$3,000.

Rental Instrument Replacement - a reserve to replace rental music instruments lost, stolen or non-repairable not to exceed \$20,000 which is approximately 5% of the instruments' costs value.

5. School of Fine Arts Activities - Reserve cont'd.

Applied Music - a cash flow reserve not to exceed \$3,000 to meet beginning of the year expenses prior to receipts.

6. Textbook Service - Reserve

The Textbook Service operation rents textbooks to students. Courses must use the same textbook for three consecutive years. After the three-year period, a newer textbook edition or a change of textbook may be authorized. The reserve for Textbook Service is the rental accumulation for depreciation on the textbooks during the three years of use for purposes of replacement and for purchase of textbook changes after the three years and when authorized by the teaching faculty. The reserve will be approximately \$250,000 at June 30, 1980.

7. Service Departments - Reserve

Service Departments provide specialized support services to University operations. They are fully self-supporting charges for services to user departments. Charges include allowances for equipment depreciation. The accumulated depreciation funds are maintained in a reserve to be used to replace the equipment. At June 30, 1980, the equipment replacement reserve is estimated to be approximately \$650,000.

Chancellor Shaw explained that this matter submitted for approval adjustments to the Fiscal Year 1980 Internal Budget for Operations, and that adjustments were necessary in order to get everything balanced out by the July 1 deadline. He explained that these adjustments allowed us to comply with the Legislative Audit Commission guidelines as we perceived them, and he recommended favorable consideration of the matter.

Dr. Wilkins moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal, Gregory L. Warren; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw reported that on April 28, 1980,



Chairman Norwood and he had been invited to a meeting of the Legislative Audit Commission. He said that Auditor General Cronson had talked about two major areas: 1) problem areas under the new guidelines; and 2) areas that we need to have new guidelines for, such as the corporate outgrowth question, land acquisition, and patents. In the problem areas category, Auditor General Cronson gave numerous examples of where we were allegedly violating the "excess funds" guidelines and where we were subsidizing "locally held accounts" with state monies. Chancellor Shaw said that Representative James Keane, Chairman of the LAC, indicated that there would be subcommittee hearings throughout the state in order to obtain the universities' point of view on these matters. It was Mr. Keane's hope that in six months we will have "worked out our differences" or have new legislation submitted for the next legislative session. Chancellor Shaw said that he would keep the Board informed concerning these hearings in the months ahead.

Chancellor Shaw said that the RAMP Guidelines for Fiscal Year 1982 would be presented to the Board in July rather than in June because of the instability of the economy and not knowing at this point what will happen with the federal and state budget situation. He hoped that a month's delay would give us a better handle on the guidelines to be recommended.

Chancellor Shaw said that once the SIUC Presidential Search Committee had submitted the names of candidates for the Presidency, he would undertake the following activities: 1) review the recommendations of the Search Committee and review the tapes of the candidates' interviews on the campus; 2) visit the candidates on their home campuses; and 3) arrange for the finalists to be interviewed by the Board. He said he thought it was very important in this process to see how candidates interacted with the Board members inasmuch as that was a very important part of a President's activity. He added that after these activities had been completed, he would make a single recommendation to the Board, and

being optimistic he hoped to have a recommendation to make at the June 12 Board meeting. On the SIUE Presidential search, he reported that the Committee hoped to make final recommendations this week as to those candidates who should be invited to the campus. He said that the search was about a month behind the SIUC search, and again, he hoped to follow the same plan at SIUE as he has planned for SIUC.

Chancellor Shaw said the longest part of his report would be on legislative activities. He said that our operating appropriation bill (SB 1573), co-sponsored by Senators Buzbee and Vadalabene, had been heard last Thursday, May 1, by the Senate Appropriations II Committee. He said it had been amended and voted out of committee by a vote of 11 in favor, 3 against, with 1 senator voting present. He explained that the amendments to the bill upped funds for salary increases from 8 percent of a 95 percent base, as recommended by the Governor, to 8-1/2 percent of a 100 percent base which meant that should the bill become law in its present form, we would have sufficient funds to distribute raises in the 8-1/2 percent to 9 percent range on the average.

Chancellor Shaw said that during the hearing on May 1, there were three topics of interest that the Board should be aware of: 1) Senators Buzbee and Carroll indicated that they were pleased at the progress which had been made by the universities and systems in the reallocation of dollars, but neither senator was entirely satisfied. He said that they, and others, would continue to observe with much interest our behavior on this matter. 2) Senator Carroll said that he supported the 8-1/2 percent salary increase, but asked each system to decide where it would obtain the extra salary money (the difference between 8 percent of a 95 percent base and 8-1/2 percent of a 100 percent base) if the additional money had to be taken out of other functional lines in the bill. He said that if we were forced to make this adjustment, we would have to take about

\$923,000 from non-personnel lines. (About 2/3 of this amount would come from Carbondale with the remaining 1/3 coming from Edwardsville.) He said we would review the matter, but he expressed doubt about the desirability of such a sizable reallocation. He said that the reallocation suggested would cut into funds for programs, physical plant, and equipment and the needs for funds in these and other areas was critical. He said that his current thinking was that we should resist strongly all efforts to induce us to find part of the salary increase in our non-personnel lines. He explained that the fat had long since been cut from support services, and that in fact he believed we should tell Senator Carroll that we would rather not have the 8-1/2 percent pay raise, opting for the 8 percent raise instead, if it meant that we must make up the difference by taking money from these other functional lines. 3) He said that every system had been questioned adamantly by Senators Martin and Sommer regarding administrative salaries, and their concern focused on persons making \$50,000 per year and more. He said that they and others questioned whether administrators in the higher salary ranges should receive as much of a raise as faculty and staff in lower income categories. He thought that there was enough interest in this area that it was a matter that should be addressed next month as the Board considers the System and campus salary plans.

Chancellor Shaw said that the appropriations for the \$11 million Multi-Purpose Building for SIUE were contained in two bills (SB 1660, sponsored by Senator Vadalabene, and SB 1665, sponsored by Senators Sommer and Shapiro). He commented that these bills had been heard on Tuesday, May 6, by a subcommittee of the Senate Appropriations I Committee. He said that although the subcommittee had not yet made public its recommendations, we continued to be optimistic that one of the two bills would be reported out favorably and that we will ultimately be able to build the Multi-Purpose Building.



Chancellor Shaw explained that HB 3290, sponsored by Representative Richmond, would appropriate \$3,351,000 for the renovation of Davies Gymnasium. He said that this bill had been reported favorably out of the House Appropriations I Committee and moved past second reading last Tuesday, May 6, without amendment, and it was on third reading today, May 8, in the House, and he expected it to pass.

Chancellor Shaw related that Senators Carroll and Buzbee had announced their intention to add three projects to the Governor's capital development bill as it comes through the Senate Appropriations I Committee this week, and that the Davies Gym project was one of these. He reported that the Senators had said that they did not wish to increase the total capital appropriations in the Governor's bill, but they did intend to take money from other agencies in order to fund the three projects in question. He reported that the Senate should vote on the Davies Gym renovation in the not-too-distant future. He commented that even though we were encouraged by recent events, the ultimate fate of the project remained unclear.

Chancellor Shaw reported that HB 3317, also sponsored by Representative Richmond, would provide slightly over \$1 million as a part of the Food for Century III program to be used for buildings, equipment, etc., at the SIUC Livestock Training and Research Facility. He reported that this bill had been favorably reported out of the House Appropriations I Committee, and that it would soon come before the full House either as an amendment to the administration's capital development bill or as a separate bill. He said that at this point, he had no prediction to make about this project's prospects.

Chancellor Shaw reported SB 1794 had been heard by a subcommittee of the Senate Appropriations I Committee on May 6, and this bill would provide \$435,400 for renovation at SIUE's East St. Louis Center. He reported that this bill had

not yet been acted on by the Appropriations I Committee. He said that Dr. Keith Sanders, Governmental Relations Officer, had testified when this bill came up, and one of the questions asked was what was the IBHE priority; we indicated it was 51 out of 61. Chancellor Shaw indicated to the Board that it was going to be a very tough bill to push through given the present attitude of the legislators and the Governor.

Chancellor Shaw said that House Bill 3246, which was our Medical Services and Research Plan, had no monetary significance, at least to the System. He reported that it was now in the hands of the House Legislative Audit Commission subcommittee and that they had requested an opinion from the Auditor General before proceeding.

Chancellor Shaw reported that HB 3231, which would have permitted a \$750,000 working cash fund for nonappropriated funds had not survived the House Rules Committee. He reported that the committee did not believe it was an "emergency." He said that there had been some thought about reintroducing it as an amendment to another bill which does the same thing for another state agency.

Chancellor Shaw commented briefly on a conversation that Mr. Norwood and he had had last week with Governor Thompson. He said that he had arranged an appointment with the Governor in his Springfield office to provide him with a review of our legislative program. He reported that the Governor had listened patiently but had informed them in clear terms that he would strongly oppose all efforts to add expenditures to his budget. The Governor cited the uncertainties of the economy and the possibility of losing millions of dollars in federal funds as his reason for restraint. Chancellor Shaw said that things could change, but at the moment, the Governor was not very encouraging. He said that it was not exaggerating to state that the climate in Springfield did not lend itself to big dollar items going through, and this was a time when the Legislature appeared to be pulling in its horns and attempting to cut costs where that can occur.

Chancellor Shaw explained that it was sometimes necessary for us to lobby for or against legislation introduced by others. He reported that last week, for example, we had actively supported a supplemental appropriation of about \$2.5 million (SB 1841) for the Illinois State Scholarship Commission to cover scholarships already committed by the Commission but for which there were no funds. In this same vein, he reported that we recently helped stop HB 3566, which would have imposed on students attending the two state medical schools a deferred tuition of \$5,000 for each year of medical school attended. He said that this deferred tuition would have been paid to the state at the rate of \$5,000 per year beginning two years after the student began to practice medicine; however, for each year the student practiced medicine in the State of Illinois, the amount of deferred tuition owed would be decreased by \$5,000. He said that we opposed this bill, with strong leadership from Dean Moy, along with the University of Illinois and the State Medical Society on the grounds that while it was well-intentioned, it would reduce our ability to compete favorably with private institutions for good students and might otherwise hurt our recruitment program.

Chancellor Shaw commented on the resolution which had passed the House of Representatives last week requesting that all state universities refuse admittance to Iranian students after the end of this semester. He said that our attitude toward this resolution was that we will certainly give it the attention which we give to all expressions of sentiment from the Legislature; however, we must weigh it against some long and cherished traditions which include academic freedom and respect for the civil rights of all of our students. He said that we must remember that our Iranian students had entered the University under an implied agreement that they could complete their studies if they remained in good standing; that this same implied agreement applied to all foreign students who entered our



University; and that this resolution asked us to break that agreement. He had requested the Presidents to seek constituency input on this issue and to make recommendations to him prior to any formal consideration of it by the Board. Obviously, he commented that if nothing is recommended to the Board, it would be business as usual, which was to continue to respect academic freedom and civil rights as being important components of what makes us unique and important in our society.

Chancellor Shaw said that this had been a long report and indicated that the members of his staff and the two campus staffs had gone through over 5,000 bills to analyze and determine which ones we should really be taking positions on.

The Chair said that the Legislative Audit Commission had issued a report on the April 29 meeting. He also commented that the Governor had just returned from Washington where he received the news that he might come up a few tens of million dollars short in revenue sharing.

Acting President Lazerson said he had in hand three resolutions that had been passed by the SIUE Faculty Senate, SIUE Student Senate, and SIUE University Staff Senate and which spoke to the principle of open access without regard to nationality, and, in effect, countered the House resolution on the Iranian situation.

The following four matters were presented with the request that one action be taken on all four:

INCREASE IN ATHLETIC FEE AND THE PUBLICATIONS AND STUDENT MEDICAL  
BENEFIT SUBFEES OF THE STUDENT WELFARE AND ACTIVITY FEE, SIUE  
[AMENDMENT TO IV CODE OF POLICY C-2 AND 15]

Summary

This matter proposes increases, to be effective Fall Quarter, 1980, in the Athletic Fee and the Publications and Student Medical Benefit subfees of the Student Welfare and Activity Fee at SIUE.

Rationale for Adoption

As with all segments of the University, fee-funded operations have been affected by price and salary increases and inflationary increases in other areas of operating costs. In addition, fee-funded operations have been particularly disadvantaged by the unexpectedly high level of enrollment decline experienced Fall Quarter, 1979. The projected enrollment decline for Fall Quarter, 1980 will further the negative effect on fee income operations for these entities. The increases proposed by this matter will offset most of the effect of inflationary and enrollment decline pressures, will permit the areas to continue generally stable levels of operation, but will require all areas to effect economies in operations and services. Following are discussions of each fee area in which increases are proposed.

Athletic Fee. The increase proposed in the Athletic Fee is \$1.00 across-the-board for all hours categories of enrollment. Originally, a \$5.00 across-the-board increase had been proposed by the Director of Intercollegiate Athletics. The Intercollegiate Athletics Committee refused to endorse the original proposal and recommended no fee increase be proposed and that reductions in the athletics program and economies in operations be implemented instead. The Vice-President for Student Affairs discussed these matters with the Director and the Committee and recommended the level of increase proposed. The \$1.00 increase will permit the athletics program to continue without eliminating any sports presently offered. It will require considerable economies to be implemented including possible revision of competition schedules for various sports to reduce the number of events, and consolidation of administrative aspects of similar sports programs such as the track and cross-country programs. Projections of fee income for FY-81, including the increase, are \$458,000, compared to \$430,000 for the current year.

At the direction of the Acting President, a complete review of intercollegiate athletics will be conducted during the coming year. The Intercollegiate Athletics Committee will proceed with a preliminary assessment of athletics programs and funding sources. Based on the Committee's work, an all-University task force will conduct a comprehensive review of the entire athletics issue in terms of the appropriate future size and direction of intercollegiate athletics at SIUE, and existing and alternative methods of funding athletics programs.

Publications subfee, Student Welfare and Activity Fee. The Publications subfee supports publication of The Alestle, the student newspaper at SIUE. The increase proposed in the Publications subfee is \$.35 for the lowest hours category and \$.30 for the upper two hours categories of enrollment. Originally, the editor of The Alestle proposed increases of \$.80 for the lowest hours category and \$2.05 for each of the upper two categories. Discussions between the editor and fiscal advisor of the paper, the Student Body President, the Vice-President for Student Affairs, and the Acting President have produced the increase recommended. Activity fee funding for The Alestle has not increased for several years to keep pace with inflation. During this time reductions in the number of issues printed per week and improvements in operations, billing, and advertising account collections have made up the difference. During the fall quarter, the editor increased the number of issues per week from two to three. However, budgetary pressures dictated that issues be again reduced to two per week for the remainder of the academic year, and one per week during summer quarter. The proposed increase will offset anticipated increases in printing costs (the largest single operating cost for The Alestle), paper costs, and maintenance costs for composition equipment. The increase will permit fee revenues to support publication of two issues per week during the academic year and one issue per week during summer quarter. Costs for additional issues will have to be supported through increases in advertising revenues over current projections for such revenues.

Projections of fee income for FY-81, including the increase, are \$53,000, compared to \$47,300 for the current year. In addition to fee funding, The Alestle generates income through advertising sales. This income is used to pay wage and salary costs of the staff and reporters for the paper. Approximately \$56,000 is currently projected for both FY-80 and FY-81 advertising revenues.

Student Medical Benefit subfee, Student Welfare and Activity Fee. The Student Medical Benefit subfee supports, in part, the operation of the University Health Service. The increase proposed in the S.M.B. subfee is \$.85 across-the-board. Originally, the Director of Health Service proposed an increase of \$2.67 across-the-board. The recommended increase is the result of discussions between the Director, the Vice-President for Student Affairs, the Student Senate, and the Acting President.

The S.M.B. fee was last adjusted in September 1976, when it was changed from a pro-rated fee to an across-the-board fee for all hours categories. The present charge of \$4.15 per quarter for full-time students was established in August 1964. Although economies in operation have been effected this year and will continue next year, and income from pharmacy sales and faculty/staff fees will be increased through scheduled price increases, a budget deficit is projected for FY-81 if no fee increase is implemented. Projections of fee income for FY-81, including the increase, are \$151,000, compared to \$127,000 for the current year.



The following table sets forth the effect the fee increases proposed for implementation during Summer and Fall Quarters, 1980, will have on total student fees paid by SIUE students. The table reflects the University Center Fee increase which will be effective Summer Quarter, 1980.

	<u>1 - 5 hours</u>		<u>6 - 11 hours</u>		<u>12 hours or more</u>	
	<u>current</u>	<u>proposed</u>	<u>current</u>	<u>proposed</u>	<u>current</u>	<u>proposed</u>
Athletic Fee	\$ 6.00	\$ 7.00	\$12.00	\$13.00	\$18.00	\$19.00
Textbook Rental Fee	4.00	4.00	7.00	7.00	10.00	10.00
University Center Fee	18.50	25.50	22.00	29.00	25.50	32.50
Student-to-Student Grant Fee	1.50	1.50	1.50	1.50	1.50	1.50
Student Welfare and Activity Fee						
TOTAL OF SUBFEES:	(\$10.55)	(\$11.75)	(\$19.30)	(\$20.45)	(\$19.30)	(\$20.45)
Student Activities & Organizations	.80	.80	2.15	2.15	2.15	2.15
Student Programming	.85	.85	2.30	2.30	2.30	2.30
Student Government	.75	.75	2.00	2.00	2.00	2.00
Recreation Programs	2.10	2.10	5.75	5.75	5.75	5.75
Publications	.65	1.00	1.70	2.00	1.70	2.00
Student Medical Benefit	4.15	5.00	4.15	5.00	4.15	5.00
Student Legal Services	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>
	\$40.55	\$49.75	\$61.80	\$70.95	\$74.30	\$83.45

The proposed increases represent a 22.7% increase for students registering for 1 - 5 hours; a 14.8% increase for students registering for 6 - 11 hours; and a 12.3% for students registering for 12 hours or more.

#### Considerations Against Adoption

All increases in the cost of attendance, be they tuition or fee-based increases, tend to discourage new students from enrolling and current students from continuing at the University. In the program and service areas where fee increases are proposed University officers face two options: (1) propose minimal fee increases so that current levels of service and programming can

be maintained, or (2) leave fees at present levels and reduce services and programming in these areas to offset inflation and enrollment decline pressures. Essentially, the effect for the student is the same: for a given quantity of service or program the cost increases. The decision has, therefore, been to continue present levels of service and programming with minimal increases in corresponding fees to offset part of the pressures, and to offset the remainder of those pressures through operational efficiencies and economies.

In all areas where fee increases are proposed the Acting President has directed that studies be undertaken and completed during FY-81 to ascertain the types and levels of services and programs, and corresponding funding methods, which are appropriate to the mission and future growth of the University.

### Constituency Involvement

Constituency involvement in each fee increase proposed is presented in the discussion of the respective fee increase in the Rationale for Adoption section. The fee increase proposals have been endorsed by the SIUE Student Senate. This matter is recommended for adoption by the Vice-President for Student Affairs, and the Acting President, SIUE.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Fall Quarter, 1980, IV Code of Policy C-2 and 15 be and are hereby amended to read as follows:

#### 2. Fee schedule for Southern Illinois University at Edwardsville:

	<u>1 - 5 hours</u>	<u>6 - 11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 7.00	\$13.00	\$19.00
Textbook Rental Fee	4.00	7.00	10.00
University Center Fee	25.50	29.00	32.50
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.75	20.45	20.45

15. The Student Medical Benefit Fee at Edwardsville (assessed as part of the Student Welfare and Activity Fee at Edwardsville) effective Fall Quarter, 1980, shall be \$5.00 per quarter for all students at the University who are assessed the Student Welfare and Activity Fee.

BE IT FURTHER RESOLVED, That the Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

INCREASE IN UNIVERSITY CENTER FEE, SIUE  
[AMENDMENT TO IV CODE OF POLICY C-2, 4, AND 5]

Summary

This matter proposes an increase in the University Center Fee at SIUE, to be effective Summer Quarter, 1980.

Rationale for Adoption

The University Center operation has been affected by increases in salaries and wages, inflationary increases in other areas of operating costs, and the enrollment decline experienced in Fall Quarter, 1979, which caused a reduction in anticipated fee revenues. In addition, the University Center will be affected during the coming year by the reduction in tuition revenues previously retained to support it. During FY-81, \$82,000 in retained tuition funds will be eliminated from the Center's operating budget. Further, the Center renovation project now underway will increase the amount of square footage in the building which is heavily utilized, therefore effecting an increase in operating costs of the building.

A \$7.00 across-the-board increase is proposed. This compares with a \$10.50 across-the-board increase originally proposed by the Director of the Center. The fee increase will offset part of the inflationary and tuition retention reduction pressures. An increase in rental payments to the Center for space used for administrative purposes, which will generate about \$10,000, and a projected modest increase in operating revenue from areas now being renovated will offset the remainder of the budgetary pressures impacting the Center. The overall goal of this funding schematic is to maintain service levels and working capital resources at FY-80 levels. If fees are not increased, present levels of service will deplete working capital reserves and necessary inventories to the point that continued operation of the Center will be very tenuous.

The Acting President has charged the Director of the Center and business affairs officers to conduct during the coming year an in-depth analysis of the entire Center operation, including an assessment of the role within the University community which the Center has and should play. This study will address types and levels of Center services, costs attendant to such services, revenue sources appropriate to support Center operations, and anticipated revenue generations from each source. Such an assessment will provide a more solid basis on which to evaluate future service and revenue needs of the Center and appropriate ways of accommodating them.

Projections of fee income for FY-81, including the increase, are \$870,000, compared to projected income of \$726,000 for the current year.

Considerations Against Adoption

The fee increase proposed will increase costs of attendance at SIUE which may have further effects on enrollment levels. University officers are



very sensitive to this concern, but, given the present and projected fiscal situation of the Center, see no alternatives except drastic reductions in services and hours of operation.

#### Constituency Involvement

The fee increase proposal was initiated by the Director of the University Center. The increase proposed herein is the result of discussions between the Director, the University Center Board, the Student Senate, the Vice-President for Business Affairs, and the Acting President. It has been endorsed by the SIUE Student Senate. It is recommended for adoption by the Vice-President for Business Affairs and the Acting President, SIUE.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Summer Quarter, 1980, IV Code of Policy C-2, 4, and 5 be and are hereby amended to read as follows:

#### 2. Fee schedule for Southern Illinois University at Edwardsville:

	<u>1 - 5 hours</u>	<u>6 - 11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 7.00	\$13.00	\$19.00
Textbook Rental Fee	4.00	7.00	10.00
University Center Fee	25.50	29.00	32.50
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.75	20.45	20.45

#### 4. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows:

	<u>1 - 5 hours</u>	<u>6 - 11 hours</u>	<u>12 hours or more</u>
University Center Fee	\$25.50	\$29.00	\$32.50
Resident Center Fee	14.00	25.50	36.00

#### 5. Open University Program Fee:

	<u>1 - 5 hours</u>	<u>6 - 11 hours</u>	<u>12 hours or more</u>
University Center Fee	N/A	\$29.00	\$32.50
Textbook Rental Fee	N/A	7.00	10.00
Program Fee	N/A	19.50	28.00

BE IT FURTHER RESOLVED, That the Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

INCREASE IN UNIVERSITY HOUSING RATES, SIUE  
[AMENDMENT TO IV CODE OF POLICY C-12]

Summary

This matter proposes increases in rental rates for University housing units at SIUE. Increased rates would be effective September 1, 1980. Background materials relating to this matter are attached for information.

Rationale for Adoption

Increases proposed in rental rates for University housing at SIUE are based on inflationary pressures, maintenance cost increases, and the state-mandated phase-out of tuition retention funds.

Anticipated inflation rates for FY-81 which affect University housing are: salaries and wages 8%, utilities 16%, and 8% for all other costs. Utility cost inflation impacts University housing significantly because of the relatively high utility usage in a residential facility compared with other University facilities.

In FY-79, a preventive maintenance program was initiated for Tower Lake apartments. During FY-80, the program was moderately expanded due to its success in holding down total maintenance cost increases. Continuance of the program at FY-80 levels is included in operational cost projections for University housing and is partially responsible for the increases proposed.

The phase-out of retained tuition funds committed to support University housing will be instituted in FY-81. This amounts to a reduction of \$52,000 in funds previously used to support housing operations. This amount must be offset through increases in rental income derived from housing units.

Approximately \$177,550 will be generated annually by the proposed rate increase. This \$154,800 in increased revenue for the ten months in FY-81 will be sufficient to offset inflationary effects and the FY-81 reduction in tuition retention funds, and will permit continuance of the preventive maintenance program at present levels.

Considerations Against Adoption

As with all actions which increase the cost of attendance, SIUE officials are concerned about the potential effect of rental rate increases on student enrollment and retention. The increased rates proposed would still be below average area rental rates for comparable facilities, many of which are occupied by students. No other options have been identified which permit maintenance of present services, continuance of the preventive maintenance program, and negation of the impact of the tuition retention phase-out. When considering the rental rate increase proposal the Tower Lake Area Council recognized the fiscal necessity of the increase, even though the Council did not like to see costs rise further, and approved it on that basis. The Council indicated a desire that present services and maintenance operations be maintained. The Council and the Director of University Housing are working on several alternatives and recommendations for the future which the Council has suggested.

Constituency Involvement

This action was initiated by the Director of Resident Life, SIUE. It has been reviewed and approved by the Tower Lake Area Council which represents Tower Lake residents. It is recommended for adoption by the Vice-President for Business Affairs and the Acting President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective September 1, 1980, IV Code of Policy C-12 be and is hereby amended to read as follows:

12. Rental rates for the use and occupancy of University Housing on the campus of Southern Illinois University at Edwardsville are as follows:

FAMILY HOUSING I

\$200 per month - two-bedroom, unfurnished apartment  
\$230 per month - two-bedroom, furnished apartment  
\$225 per month - three-bedroom, unfurnished apartment  
\$250 per month - three-bedroom, furnished apartment

As a service to incoming Faculty/Staff, housing facilities will be available to them while they secure permanent housing. Faculty/Staff shall be limited to a six-month contract at a rate which is, as to each type of unit, \$100.00 higher than above.

SINGLE STUDENT HOUSING I

\$ 78 per month per student - two-bedroom, 4-student unit  
\$156 per month per student - two-bedroom, 2-student unit  
\$ 66 per month per student - three-bedroom, 6-student unit  
\$129 per month per student - three-bedroom, 3-student unit  
\$ 78 per month per student in double - two-bedroom, 3-student unit  
\$118 per month per student in single - two-bedroom, 3-student unit

BE IT FURTHER RESOLVED, That the Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

INCREASE IN UNIVERSITY HOUSING ACTIVITY FEE, SIUE  
[AMENDMENT TO IV CODE OF POLICY C-13]

Summary

This matter proposes a \$1.00 increase for fall, winter, and spring quarters, in the quarterly activity fee assessed of residents in University housing facilities at SIUE. The summer quarter activity fee would remain unchanged. The fee is presently \$3.00 per quarter. The increase would be effective Fall Quarter, 1980.



### Rationale for Adoption

The Housing Activity Fee subsidizes the operation of the Tower Lake bus service, and supports activities and programs for Tower Lake residents. The fee has not been increased since its creation in September, 1969.

Inflationary increases in the cost of operating the bus service, which provides minimal-cost transportation between the housing facilities and the campus core, have encumbered revenues from the fee to the point that programming and activities for residents can no longer be financed from fee revenues. The proposed increase will provide sufficient funds so that activities and programs for residents can again be funded from fee revenues.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

The fee increase proposal was developed and initiated by the Tower Lake Area Council which represents Tower Lake residents. It has been reviewed and approved by the Director of University Housing, SIUE. It is recommended for adoption by the Vice-President for Business Affairs and the Acting President, SIUE.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Fall Quarter, 1980, IV Code of Policy C-13 be and is hereby amended to read as follows:

13. A special activity fee for each academic quarter for which an on-campus housing contract is in force shall be collected from and administered for the benefit of all students residing in University housing at the Edwardsville campus. This activity fee shall be deposited in a separate University Restricted Account to be disbursed by authority of its Fiscal Officer in accordance with University policy and the approved budget of recognized organizations including all students who pay the fee. The fee shall be \$4.00 for the fall, winter, and spring quarters, and \$3.00 for the summer quarter.

BE IT FURTHER RESOLVED, That the Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

Acting President Lazerson said that these fee increase matters were the result of long and conscientious, diligent discussions on the part of a great number of dedicated faculty, staff, and students. He said that the increases speak to the question of inflation and the question of tuition

retention phase-out; in no way were they predicated on the introduction of new activities or programs. He thanked all of the constituencies that were involved in the preparation of these proposals.

The Chair recognized Mr. Michael Stern, President, SIUE Student Senate, who said that as a general policy matter, the Student Government opposed all fee increases, but as able observers and researchers they had understood that inflation and declining enrollments necessitated these fee increases. He wished to thank Acting President Lazerson for his efforts on the students' behalf to keep these increases to a minimum. He said that fee increases were making education costs prohibitive for most students, and he urged the Board to take whatever action was necessary to keep them from further snowballing.

Mr. Warren said he was concerned that funds would not be available to students to cover these increases since the ISSC has under realized appropriations two years in a row. Dr. C. Scully Stikes, SIUE Vice-President for Student Affairs, responded that there were approximately 8,596 students according to last spring quarter enrollment who were on campus, not counting the off-campus MBA programs, and that 76 percent of those students received funds that pay for any tuition increases. He said he would like to defer to Dr. John P. Jennetten, Director, SIUE Student Work and Financial Assistance. Dr. Jennetten said that in its planning for appropriations for the coming year, the Illinois State Scholarship Commission would take into consideration any tuition and fee increases, and its planned full awards would be adjusted upward automatically to cover the total amount of tuition and fees.

Acting President Lazerson commented that it was SIUE's intention during the course of the coming year to scrutinize as rigorously as possible each and every one of these programs with regard to the dollars that were being spent in an attempt to make sure that the students were getting the

most for their money, and that the cost of fees would be maintained at a minimum level consistent with quality services that were agreed upon.

Mr. Elliott remarked that he was pleased that Acting President Lazerson had been able to hold the increases down to this level. He moved approval of the resolutions as presented in these four items.

Mr. Rowe stated that it was never a happy privilege to have to vote for an increase, but if increases were refused we were working against our own cause because we were trying to continually upgrade the institution and to keep abreast of the times. He said that tuition and fees were a lot worse at the private schools. He seconded the motion.

After further discussion, a voice vote was taken. Because of a divided response, Mr. Elliott requested a roll call vote. Student Trustee opinion in regard to this motion was indicated as follows: Aye, none; nay, Robert L. Saal, Gregory L. Warren. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the Acting President, SIUE, Acting President Lazerson indicated that it was quite fitting since this meeting was being held at the East St. Louis Center of SIUE that he recognize that on April 16, Katherine Dunham had been further honored by national public television through a presentation of "Divine Drumbeats," a program which had been produced locally at KETC. He said the program had received a national airing and there had been a special presentation in the St. Louis metropolitan area. He reported that there was a tape available of the program and he hoped that at some future time there would be an opportunity to present it to the Board.

Acting President Lazerson said he was pleased to announce that Mr. James F. Metcalf, Controller and Budget Director, had accepted the



appointment of Acting Vice-President for Business Affairs to commence on June 1, 1980, contingent upon Board approval. He remarked that Mr. Metcalf was well known to the Board and to the higher education community in the state. He added that Mr. Metcalf would bring to the job qualities of capability and integrity which were extraordinarily high and Mr. Metcalf had the support of the University community in the very difficult task he would be facing in the weeks ahead.

Acting President Lazerson acknowledged the work of Professors Harrick, Franke, Sultan, and Campbell in the School of Business and that of a dedicated research staff in the preparation of a massive report that had been prepared for the Governor's Manpower Office in Springfield on the subject of cooperation between education and CETA in the State of Illinois. He said that the report had been turned out in less than two months and had received extremely complimentary reviews from those who have had the opportunity to review it. He commented that in particular, Willard Wirtz, the former Secretary of Labor and now the Director of the National Manpower Institute in Washington, had stated that this report was the most comprehensive and the most solid piece of work that had been done in this area.

Acting President Lazerson announced that the Nursing Honor Society had been chartered as an official chapter of Sigma Theta Tau, national honor society of nursing, and that charter was installed this past week.

At this time, Acting President Lazerson introduced Dr. Emil F. Jason, Director of the East St. Louis Center; Dr. Sylvia M. Morgan, Acting Director of the Science Awareness Program; and Professor Eugene R. Haynes, University Services to the East St. Louis Center, who gave a presentation on "East St. Louis Center - Current Status and Future Prospects, SIUE."

The Chair thanked the group for a fine presentation.

Mr. Van Meter said he was very encouraged by the report, and particularly by the percentages of persistence of students.

Mrs. Kimmel inquired as to whether federal funds had been received from the National Science Foundation, the Endowment of the Arts, or the Artists-in-Residence. Dr. Jason replied that most of the funds had been from the HEW Office of Education, and that no funds had yet been received from the ones mentioned by Mrs. Kimmel.

Acting President Lazerson requested the Chair to recognize Muhammad Abdel Aziz, former SIUE Student Trustee, for a short presentation. The Chair recognized Muhammad Aziz who joined in the tribute to Miss Dunham, but said more needed to be done for black students in East St. Louis and voiced concerns about recruiting and the Center's physical facilities. He concluded his remarks by saying that the East St. Louis Center was more like a "third East St. Louis high school" than a college.

The Chair asked Mr. Metcalf to stand and be recognized.

Mr. Van Meter complimented Acting President Lazerson on the way he had handled the sale of the Olin property. He said that the members of the Board had received a letter from Mr. Olin which said that he fully understood the situation even if the gift of the property had not worked out as originally anticipated.

Mr. Saal commented that he was concerned about the appropriation bill for the Illinois State Scholarship Commission, Senate Bill 1578, which had been cut by over \$10 million and he thought it was important to check to see just where those cuts had been made. He is concerned that the academic merit scholarships were going to be issued at the expense of the needier students. Mr. Warren also expressed his concern about the bill.

Acting President Lazerson said that Dr. Ria Frijters, Vice-President for Business Affairs, would be assuming her new position at the University of Missouri at Columbia on June 1. He wanted to say that he had worked with Dr. Frijters for three years and that she had given loyal and devoted service to the University and to all of its students.

The Chair announced that with the completion of the regular meeting the Board, its executive officers, and legal counsel would adjourn into a closed session in Room 1013 to discuss two matters concerning appointment, employment, or dismissal of an employee or an officer, but to take no final action. He stated that following the closed session, a press conference would be held in Room 1015 and lunch in Room 1019, and at approximately 1:30, there would be a meeting of the Finance Committee in Room 1013 to which the public was invited.

Mr. Rowe moved that the meeting be recessed to convene in executive session, and to adjourn directly from the executive session with no action being taken and no further open meeting. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting recessed at 12:20 p.m.

  
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Alice Griffin, Assistant Secretary



Minutes of Special Meeting held June 5, 1980 . . . . .	582
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June 12, 1980

# CONTENTS

Roll Call . . . . .	583
Trustee Reports . . . . .	583
Committee Reports . . . . .	586
Executive Committee Report . . . . .	586
Award of Contracts: Installation of Capital Equipment, Environmental Resources Training Center, SIUE . . . . .	586
Award of Contract: Replacement of WUSI-TV Transmitter (Exciter), SIUC . . . . .	588
Architecture and Design Committee . . . . .	589
Finance Committee . . . . .	589
Appointment of President of Southern Illinois University at Carbondale (Dr. Albert Somit) . . . . .	590
Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Law School Building, Site Development, SIUC . . . . .	593
Approval of the Participation Agreement Establishing the Mid-Illinois Computer Cooperative and the Service Agreement between the Mid-Illinois Computer Cooperative and the Illinois Educational Consortium, SIUE . . . . .	595
Temporary Financial Arrangements for Fiscal Year 1981 . . . . .	596
Recommendation for Distinguished Service Award, SIUC (Dr. Henry J. Rehn) . . . . .	597
Approval to Name Physical Components, SIUC (Dr. Archibald McLeod, Dr. Maurice Ogur, Emmet F. Pearson, M.D.) . . . . .	599
Use of Unexpended Balance of Recreation Facility Construction Funds for FY-81 Operation and Maintenance of the Facility, SIUC [Amendment to IV <u>Code of Policy</u> B-6-c] . . . . .	601
Approval of Minutes of the Meeting held May 8, 1980 . . . . .	602
Reports of Purchase Orders and Contracts, April, 1980, SIUC and SIUE . . . . .	602

Reports and Announcements by the Acting President, SIUE . . . . .	603
Revisions of the Bylaws and Statutes of the Board of Trustees of Southern Illinois University . . . . .	604
Policy on the Evaluation of the Chancellor and the Presidents [Amendment to II <u>Statutes</u> 4] . . . . .	640
Proposed Records Management Program [Amendment to III <u>Code of Policy</u> G] . .	645
Salary Increase Plans for Fiscal Year 1981 . . . . .	647
Reports and Announcements by the Chancellor of The SIU System . . . . .	659
Waiver of Fees for Students Enrolled in the Evening and Weekend Program, SIUC [Amendment to IV <u>Code of Policy</u> B] . . . . .	661
Increase in Evergreen Terrace Apartment Rental Rates, SIUC [Amendment to IV <u>Code of Policy</u> B-7-b] . . . . .	663
Notice of Proposed Increase: Charges for Flight Training, SIUC [Amendment to IV <u>Code of Policy</u> B-10] . . . . .	666
Amendments to Motor Vehicle and Bicycle Regulations for Southern Illinois University at Carbondale [Appendix VIII <u>Code of Policy</u> (C)(3)] . . . . .	669
Reports and Announcements by the Acting President, SIUC . . . . .	674
Recognition of Student Trustees, Bob Saal and Greg Warren . . . . .	676
Presentation: School of Medicine, SIUC . . . . .	677
Minutes of Special Meeting held June 26, 1980 . . . . .	678

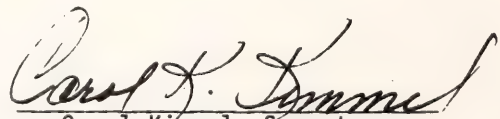
MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
JUNE 5, 1980

A special meeting of the Board of Trustees of Southern Illinois University convened at 8:45 a.m., Thursday, June 5, 1980, in the Taft Room of the Marriott Hotel, I-70 at Lambert International Airport, St. Louis, Missouri. The regular Chairman being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.  
Mr. Wayne Heberer  
Mrs. Carol Kimmel, Secretary  
Mr. William R. Norwood, Chairman  
Mr. Harris Rowe  
Mr. Robert L. Saal  
Mr. A. D. Van Meter, Jr., Vice-Chairman  
Mr. Gregory L. Warren (arrived at 6:00 p.m.)  
Dr. George T. Wilkins, Jr.

Dr. Kenneth A. Shaw, Chancellor of The Southern Illinois University System, also attended. The Secretary reported a quorum present.

Mr. Rowe moved that the meeting go into executive session, to adjourn directly from the executive session with no action being taken and no further open meeting. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. The meeting adjourned at 8:00 p.m. that day.

  
Carol Kimmel, Secretary



The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, June 12, 1980, at 10:00 a.m., in the Auditorium of the SIUC School of Medicine, Springfield, Illinois. The regular Chairman being present, the meeting was called to order. The following members of the Board were present:

Mr. Ivan A. Elliott, Jr.  
Mr. Wayne Heberer  
Mrs. Carol Kimmel, Secretary  
Mr. William R. Norwood, Chairman  
Mr. Harris Rowe  
Mr. Robert L. Saal  
Mr. Gregory L. Warren  
Dr. George T. Wilkins, Jr. (arrived at 10:15 a.m.)

The following member was absent:

Mr. A. D. Van Meter, Jr., Vice-Chairman

Executive Officers present were:

Mr. Earl E. Lazerson, Acting President, SIUE  
Dr. Hiram H. Lesar, Acting President, SIUC  
Dr. Kenneth A. Shaw, Chancellor of the SIU System

Also present was Mrs. Alice Griffin, Assistant Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair explained that Mr. Van Meter was attending the college commencement of his son and that Dr. Wilkins had an appointment and would be arriving shortly. The Chair reported that the Board members had spent a fine evening as guests of Chancellor Shaw, President Lazerson, President Lesar, and Dean Moy, and that they had had an opportunity to visit with some of the legislators. He thanked the people involved for a nice evening.

Under Trustee Reports, Mr. Elliott reported he had attended a meeting of the Merit Board, State Universities Civil Service System, on June 11, 1980.

He said that the meeting had nothing of particular importance to this Board, but that it was the first time the Board of Regents had invited the Merit Board to one of its campuses. He suggested that the Chancellor and Presidents should invite the Merit Board to one of the SIU campuses when the time was appropriate even though the Merit Board had met twice at SIUC.

Mr. Norwood reported that he had attended the SIUC Commencement on May 17, 1980. As usual, he said, there were really two Commencements, A through K and L through Z; at the first one, Dr. Stanton from CBS had received an honorary doctorate, and Ambassador Don McHenry had received an honorary doctorate at the second one. He commented that it was nice to honor one of our alumni who had acquired such a high position in our nation; Don McHenry had attended SIUC from about 1958 through 1960.

Mr. Norwood reported that he had attended a meeting of the Illinois Board of Higher Education on June 3, 1980. He said the meeting started by the announcement of resignations: James M. Furman, Executive Director of the IBHE; Patricia O. White, Associate Director of Academic and Health Affairs; Fred L. Wellman, Executive Director of the Illinois Community College Board; and Joseph D. Boyd, Executive Director of the Illinois State Scholarship Commission. He reported considerable discussion of the Statewide Review of Business Programs in Illinois, but SIUC had already been approved for a Ph.D. in Business and it will be the last one the IBHE foresees being approved at a public school in the foreseeable future. He said that there was also discussion about the public university reviews and some concerns for our system about the educational and economic justification of a few degrees at SIUC and SIUE. He reported discussion about the Illinois correctional institutions and the courses offered. Also discussed, he reported, was the matter of accreditation for independent colleges. In the legislative report, he said that the appropriation bill passed on to the

Senate was about \$95 million. He commented that the two things that came of the Senate action was 8-1/2 percent increase in salaries based upon a 100 percent base, and to keep the level of ISSC grants to \$2,000, rather than the Governor's recommendation of \$1,800.

Chancellor Shaw added that the IBHE only recommends about programs as the culmination of evaluation steps which include participation by the campus. The IBHE will periodically review programs across the state and make recommendations but the IBHE does not hold any statutory authority to, in effect, terminate programs.

Mr. Norwood said that this year there was a review of business programs; next year would be correctional institutions, the year following would be English programs followed by foreign languages.

Mr. Norwood reported that he had attended the SIUE Commencement on June 6, 1980. He said that there had been three doctoral graduates in education which was a first for SIUE. He also thought it was the first time the University had had Distinguished Service Awards given to a husband and wife, Mr. and Mrs. John Page Wham.

Mr. Norwood reported that he had attended the SIUC School of Medicine Commencement on June 8, 1980. He said that Representative Paul Simon had given a very good address to the graduates.

Mr. Rowe reported that he had attended a meeting of the Joint Trustees Committee for Springfield Medical Education Programs on June 11, 1980. He said that it had been an informative meeting even though they were disappointed to learn that the joint project with the Environmental Protection Agency, the Department of Public Health, and the SIUC School of Medicine appeared to be falling apart at the seams insofar as the location of the project on the School of Medicine's property was concerned. He commented that Dean Moy had given an



in-depth statement on his faculty recruitment problems and successes and an informative report on our movement from the three-year medical school curriculum to a four-year curriculum. He said that there had been a frank discussion of the budget problems as we looked ahead into the coming year.

Under Committee Reports, Dr. Wilkins presented the following report for the Board's information:

#### EXECUTIVE COMMITTEE REPORT

By action at the December 13, 1979 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to award contracts for Installation of Capital Equipment, Environmental Resources Training Center, SIUE. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1.

#### AWARD OF CONTRACTS: INSTALLATION OF CAPITAL EQUIPMENT, ENVIRONMENTAL RESOURCES TRAINING CENTER, SIUE

##### Summary

This matter proposes awarding contracts on the capital project to install capital equipment for the pilot scale project in the Environmental Resources Training Center, SIUE. The award of contracts proposed herein is contingent upon approval of the proposed contracts by the Illinois Environmental Protection Agency. Funding for the project is primarily from the IEPA grant received by the University in 1977. Additional funding of approximately \$41,736 needed to complete the project will be from state funds appropriated to the University. The project funding is discussed in the Rationale section.

##### Rationale for Adoption

At its meeting of March 14, 1974, the Board granted project approval to the overall capital project of which this action is a part. The Board, at its meeting of July 14, 1977, approved execution of a grant agreement with the IEPA to fund completion of the ERTC facility and to purchase and install equipment in the ERTC. Because of the nature of the pilot scale project system, the University and IEPA agreed that the purchase and installation of the equipment should be bid and contracted separately. Purchase of the equipment was completed during 1979. At its meeting of December 13, 1979, the Board approved the plans and specifications for the installation of the equipment and authorized members of the Executive Committee of the Board to award the contracts for the equipment installation.

Project development and related budget estimates which resulted in the IEPA grant were developed during 1976 and 1977. No adjustment for inflationary pressures has been made by IEPA over the years and the original budget projections have, therefore, proven insufficient to fund current costs of completing the project. Presently, costs of completing the project exceed available funds under the grant by \$41,736.70. University officers propose to

use major repair funds appropriated to the University for Fiscal Year 1980 to fund the remainder of the project costs which exceed available grant funds. The construction analysis is as follows:

General Work	\$ 78,820.00
Electrical Work	21,085.00
Plumbing Work	<u>154,095.00</u>
Total of Bids	\$254,000.00
Estimated Cost of Work	\$235,000.00
Remaining Available Grant Funds	\$212,263.30

The grant agreement with the IEPA requires that principal aspects of the project, including proposed awards of contracts, be approved by the IEPA. The proposed contractors and amounts of each contract recommended have been submitted to the IEPA and notice of approval by that agency is expected very soon. Because IEPA approval has not been received as yet, the award of contracts presented herein is contingent upon IEPA approval of the proposed contracts.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

Not pertinent to this matter.

#### Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That, contingent upon approval by the Illinois Environmental Protection Agency of the contractors and contracts approved hereby:

- (1) A contract in the amount of \$78,820 be awarded to Rule Construction Company, Incorporated, Collinsville, Illinois, for the general work on the project.
- (2) A contract in the amount of \$21,085 be awarded to Dron R. Electric Company, Incorporated, Granite City, Illinois, for the electrical work on the project.
- (3) A contract in the amount of \$154,095 be awarded to Modern Plumbing and Heating, East Alton, Illinois, for the plumbing work on the project.
- (4) The Acting President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

By action at the May 8, 1980 meeting of the Board of Trustees, the Board authorized the members of the Executive Committee of the Board to award contracts for Replacement of WUSI-TV Transmitter, SIUC. The following matter was so approved and is reported to the Board at this time pursuant to III Bylaws 1.

AWARD OF CONTRACT: REPLACEMENT OF WUSI-TV TRANSMITTER (EXCITER), SIUC

Summary

This matter proposes the award of contract for the purchase of the standby or spare exciter which is to be installed in the new transmitter for WUSI-TV, Channel 16, at Olney.

The estimated cost of the exciter was \$43,000. The low bid was \$33,255. A grant for television facilities from the U.S. Department of Commerce remains under consideration, thereby necessitating the use of the Academic Affairs General account for funding of this equipment. This is in accordance with the original funding approved by the Board of Trustees.

Rationale for Adoption

Since 1971, the main transmitter at WUSI-TV at Olney has been the primary source of repeated equipment failure. The discontinuance of replacement parts by the manufacturer has caused further problems. At its regular meeting of May 8, 1980, the Board of Trustees recognized these problems, and it approved the project to replace the troublesome transmitter and its necessary components. It also authorized the retention of the Physical Plant Engineering Services as the architect, and approved the plans and specifications for the project. The Board then gave authority to the members of the Executive Committee to award contracts in connection with this project.

Favorable bids for one portion of the project, the purchase of the exciter, were received on May 1, 1980, and the award of contract for that equipment is requested at this time.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the Vice-President for Academic Affairs and Research, the Dean of the College of Communications and Fine Arts, the Acting Chairperson of the Radio-Television Department, the Chief Broadcasting Engineer, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the members of the Executive Committee of the Board of Trustees of Southern Illinois University, That:



- (1) A contract in the amount of \$33,255 be awarded to the CONVOCOM Consortium, Chatham, Illinois, for the purchase and delivery of a standby exciter.
- (2) The Acting President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mrs. Kimmel, member of the Architecture and Design Committee, said that the Committee had met on June 11, 1980. She said that the Committee recommended that the Board receive Item V - Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Law School Building, Site Development, SIUC. She reported that the Vice-Presidents had informed the Committee of the status of ongoing projects on the campuses, including roofs that needed to be repaired. She said that there had been a brief review of the Fiscal Year 1982 Capital Budget Request which will be brought to the Board for approval at the July meeting. She commented that one of the functions of this Committee was particularly to concern itself with the aesthetic aspects of the campuses, and it had been pleased with the ingenuity and the foresight of the people that presented the plans for a University Museum Sculpture Garden at SIUC. She said that these plans would go through the usual channels of the campus for approval.

Mr. Elliott, Chairman of the Finance Committee, reported that the Committee had met on June 12, 1980 before the Board meeting. He said that the Committee had met with representatives from Arthur Young & Company on May 8 for an entrance interview to get acquainted with the external auditors and their procedures and to ask them for additional information at the time of the exit interview. The Committee received a report on the preparation of the entity manual, and he understood that under the new deadlines and new schedules that had been set up that the University would be able to meet the deadlines for

audits. The Committee had a number of other things that were in process, including a report on the solving of the problem of over-awards to students.

The Chair made the following statement:

Three meetings of the Board which were closed to the public have been held since our last regular meeting. Pursuant to the Bylaws, the Chair is to state for the record the exception to the law under which any such meeting has been held. The first closed meeting was held on May 8 immediately following our last regular meeting at East St. Louis. The second closed meeting was held on June 5 at St. Louis. The third was held this morning at 9:00 a.m. These meetings were held under the exception for appointment, employment or dismissal of officers or employees and no final action was taken.

The Chair requested the Board to consider as a Current and Pending Matter the Appointment of President of Southern Illinois University at Carbondale, which had not been submitted to the Board ten days in advance of this meeting. Mr. Saal moved that the proposed matter be considered. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Chancellor Shaw said that the search process for the new President for Southern Illinois University at Carbondale had been a long one, but in many ways it could serve as a model for other successful searches. He reported that early last September he had met with the leaders of the SIUC's constituency groups, and had begun the process of developing the structure and guidelines for the Presidential Search Committee. He commented that in October, representatives of each of the constituencies and the Alumni Association had nominated persons to serve on the Committee. He said that the Committee had been appointed and had held its first meeting on October 30, 1979.

He reported that at the first meeting, the Committee had made the first of many excellent decisions: it chose Jo Ann Boydston to serve as Chair. He commented that under Dr. Boydston's leadership, the Committee had gotten off to a fast start in developing operating procedures and prospectus for the

position of President of SIUC. He said that the position had been advertised widely, and numerous inquiries, nominations, and applications were received. He was sure that for the Committee the screening process had been difficult, but throughout the screening process the Committee kept the best interests of the University in mind and operated in a professional manner, above reproach.

He said that as the field narrowed, several candidates had been brought to the Carbondale and Springfield campuses of the University for interviews, which provided the University community an opportunity to meet and react to the candidates.

In his final meeting with the Committee on May 14, he said that the names of three persons had been given to him. He reported that in the week that followed, he had visited each of the three candidates on their campuses and in their home communities. He stated that last Thursday, the Board had met and interviewed the three candidates. Between Thursday and yesterday, he had faced the task of developing his final recommendation.

Chancellor Shaw said that major factors which he had considered in this task included recognition of the overall mission of the Carbondale University, the specific needs which it faces now, the potential for the future which must be understood and planned for, and how these fundamental matters matched the impressive characteristics and capabilities of the three candidates. His best judgments on these and many other matters convinced him that one candidate proved most qualified for the position, and he recommended Dr. Albert Somit, who will come to SIUC with an outstanding record of scholarship and administrative accomplishments. He said that Al Somit was a compassionate leader, respected by his colleagues, and a fine person. He commented that the SIU System was fortunate to have a person of this caliber, and was confident that as SIUC moved into the decade of the 1980's Dr. Somit's



leadership would provide a source of genuine strength for the institution. He also expressed confidence that under Dr. Somit's leadership SIUC would prosper in the years to come and its mission of teaching, research, and service would be enhanced. Accordingly, by means of the following resolution, Chancellor Shaw presented his recommendation for the new presidency of Southern Illinois University at Carbondale:

APPOINTMENT OF PRESIDENT OF  
SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Albert Somit be and is hereby appointed President of Southern Illinois University at Carbondale, effective August 15, 1980, to serve at the pleasure of a majority of the total Board membership, and his salary is fixed at \$63,500 per annum with perquisites as prescribed by previously established Board policy contained in I Code of Policy E-4.

Mr. Saal moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal, Gregory L. Warren; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none. There was a great deal of applause after the Chair announced that the resolution had passed unanimously. The Chair requested Dr. Albert Somit to stand and be recognized. The Chair said the Board was excited about having Dr. Somit present and it was looking forward to working with him for many, many years. The Chair thanked the Presidential Search Committee, the people from the University and the community, and everyone who had taken part in the search process. At this point, the Chair recognized Dr. Jo Ann Boydston, who had been the Chairperson of the Presidential Search Committee.

The Chair proposed, after discussion, there would be taken up the following matters:

INFORMATION REPORT: APPROVAL OF PLANS AND SPECIFICATIONS  
AND AWARD OF CONTRACTS BY THE CAPITAL DEVELOPMENT BOARD:  
LAW SCHOOL BUILDING, SITE DEVELOPMENT, SIUC

Project Background

In addition to the normal landscaping and utilities extensions for a new campus building, the particular location of the Law School Building has created a few unique site problems which can be resolved by extensive development of the land near the building.

Four tennis courts originally were on the site. This project replaces those original four courts, it adds two tennis courts, two basketball courts, one volleyball court, and it provides lighting for the six tennis courts.

The location of Parking Lot No. 63 and the desire to avoid pedestrian traffic have caused the service drive to be routed to the north side of the building from Chautauqua Street. The service drive will make use of and expand the present driveway into the SIU Foundation Building located at 909 Chautauqua Street. See the attached drawing.

The underground electrical ducts which provide service to Small Group Housing and the Law School Building will be filled to capacity with the installation of service to the new building. It is very desirable to always have at least one vacant duct in all underground service for emergency use. A part of this project extends additional underground ducts from a manhole near the J. W. Neckers Building to a manhole near the entrance to Thompson Point.

Plans and specifications have been reviewed by Mr. Charles Pulley, AIA, and he recommends acceptance of the plans and approval of the project.

Action by Capital Development Board

After the Board of Trustees has given project approval, recommended the retention of architectural and/or engineering firms, and approved all plans and specifications, the CDB advertises for and receives all bids, approves all plans and specifications, and awards contracts on all state capital projects funded through its agency.

CDB Project Number: 825-020-025

Project Title: Site Development for New Law School Building

Date of Bid Opening: Thursday, March 13, 1980, 11:00 a.m., Springfield

Engineer's Estimate: \$907,107

Identification of Low Bidders and Amount of Contract Awards:

General: J. L. Simmons Co., Inc., Decatur, Illinois

Base Bid	\$ 439,300
Alternate #1	34,400
Alternate #2	34,000
Alternate #3	<u>14,400</u>

Total Contract Award	\$ 522,100
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Electrical: Carbondale Electric Co., Carbondale, Illinois

Base Bid	\$ 76,702
Alternate #1	<u>13,093</u>

Total Contract Award	\$ 89,795
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Utilities: Besant Electric Co., Inc., Centralia, Illinois

Base Bid	\$ 154,800
Alternate #1	106,500
Alternate #2	<u>57,100</u>

Total Contract Award	\$ 318,400
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Total Contract Awards - Site	\$ 930,295
Contingency - Site (5%)	<u>46,514</u>

Total Contract Award	<u>\$ 976,809</u>
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Site Work Portion	\$ 976,809
A & E Fees and Reimbursables	665,990
Previous Contract Awards	5,375,539
Project Reserve & Contingency	<u>912,061</u>

Total Project Budget	\$7,930,400
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APPROVAL OF THE PARTICIPATION AGREEMENT ESTABLISHING THE MID-ILLINOIS  
COMPUTER COOPERATIVE AND THE SERVICE AGREEMENT BETWEEN THE MID-ILLINOIS  
COMPUTER COOPERATIVE AND THE ILLINOIS EDUCATIONAL CONSORTIUM, SIUE

Summary

This matter presents for approval the Fiscal Year 1981 Participation Agreement which authorizes SIUE to continue membership in the Mid-Illinois Computer Cooperative (MICC). It also presents for approval the Service Agreement under which MICC will contract for services with the Illinois Educational Consortium (IEC) during Fiscal Year 1981. Further, it authorizes the President, SIUE, to execute similar agreements for participation in the MICC in future years if such agreements do not involve significant substantive changes.

Rationale for Adoption

Approval of the Participation and Service Agreements is necessary if SIUE is to continue its affiliation with the MICC. SIUE has benefited from its past membership in the MICC by obtaining computing services at costs below those which the University would have had to pay if it had contracted for such services individually. MICC on behalf of its members identifies common service needs and available funds to meet those needs; negotiates, recommends, and monitors service contracts with suppliers; and monitors and adjusts service offerings to its members in order to provide continued, adequate levels of service to all member institutions.

SIUE utilizes computing services from the MICC to support instruction and academic research involving classroom instruction, academic programs in data processing, and student and faculty research programs.

Under the FY-81 Participation Agreement, SIUE will, subject to the availability of funds, remit approximately \$192,000 to MICC and will receive services valued at approximately \$225,000. The difference of approximately \$33,000 in services is the amount due the University under the site lease agreement for location of the MICC facilities on the SIUE campus. Funding for SIUE's participation will be from monies appropriated to the University for MICC activities.

The Service Agreement between the MICC and the IEC is presented for the Board to authorize the MICC, as an associate representing SIUE, to contract for services with the IEC during Fiscal Year 1981.

Neither the Participation Agreement nor the Service Agreement contain substantive changes from the corresponding agreements approved for Fiscal Year 1980.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not pertinent to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Participation Agreement establishing the Mid-Illinois Computer Cooperative for Fiscal Year 1981 be and is hereby approved as presented to the Board this date, and the Chairperson of the Board is hereby directed to execute said Agreement.
- (2) The Service Agreement between the Mid-Illinois Computer Cooperative and the Illinois Educational Consortium for Fiscal Year 1981 be and is hereby approved as presented to the Board this date.
- (3) The President of Southern Illinois University at Edwardsville be and is hereby authorized to execute similar agreements in succeeding fiscal years to maintain participation by SIUE in the Mid-Illinois Computer Cooperative, provided, however, that if such agreements contain significant substantive alterations such agreements shall be submitted to this Board for consideration and approval.

TEMPORARY FINANCIAL ARRANGEMENTS FOR FISCAL YEAR 1981

As of this meeting date, the SIU Appropriation Bill for Fiscal Year 1981 has not been enacted into law. Since it is essential to maintain the operation of the University, to effect salary and wage commitments, and to provide a basis for tentative financial forecasts required by the Illinois Board of Higher Education, the following resolution is hereby recommended for adoption:

Resolution

WHEREAS, Annual pay adjustments have historically been made as of July 1, the beginning of the state and University fiscal year, subject to availability of funds; and

WHEREAS, This meeting of the Southern Illinois University Board of Trustees is the last regular meeting prior to the beginning of Fiscal Year 1981;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to the availability of funds, the President of Southern Illinois University at Carbondale, the President of Southern Illinois University at Edwardsville, and the Chancellor of The Southern Illinois University System are authorized to implement pay adjustments for Fiscal Year 1981 for employees in their respective units; and

BE IT FURTHER RESOLVED, That authorization for expenditures for operations shall be extended unchanged or at reduced levels, as necessary and when specified by the Presidents or the Chancellor until such date as a complete Internal Budget for Operations for Fiscal Year 1981, which is based substantially upon the Appropriation Bill ultimately enacted into law, is approved by the Board of Trustees of Southern Illinois University.

RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUC

Summary

The Chancellor, on the recommendation of the Honorary Degrees Committee and the Acting President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Dr. Henry J. Rehn at the August 2, 1980 Commencement of Southern Illinois University at Carbondale.

Rationale for Adoption

Dr. Henry J. Rehn greatly served Southern Illinois University by his contributions to the academic program, especially in the areas of the vocational and professional schools. Dr. Rehn is responsible for guiding the many different academic areas of the University during their nascence and growth. His gentle guidance did much to nurture the faculty and student body of five different colleges. As an administrator, Dr. Rehn was considerate, forthright, humane and sought consensus rather than confrontation.

Henry Joseph Rehn was born in Russia November 2, 1900. After becoming a naturalized citizen of the United States in 1917, he received a bachelor's degree at Oregon State, an M.B.A. at the University of Oregon in 1925, and a Ph.D. from the University of Chicago in 1930. He has taught at Washington State College, the University of Chicago, the University of Texas, and Temple University as well as having been an Associate Professor for one year at the University of Chiao-Tung in Shanghai, China (1931-32). He was Professor of Business Administration from 1945 until his retirement in 1969, Dean of the College of Vocations and Professions from 1945 to 1957, and Dean of the School of Business from 1957 to 1965.

The College of Vocations and Professions under the leadership of Dr. Henry Rehn gave birth to five of the present academic colleges of SIU at Carbondale. He hired many of the people who were the first deans of those colleges as well as helped to develop the faculty of those colleges. From the College of Vocations and Professions came the College of Communications and Fine Arts, the School of Agriculture, what was at that time the School of Home Economics, and the College of Business and Administration. In addition, he helped to develop the Nursing Program which is presently located at SIU at Edwardsville. His contribution to curriculum reform helped to establish the College of Business and Administration as an accredited College of Business in 1962. In addition to this, he saw to it that a quality undergraduate program was developed in the College and attempted to obtain an M.B.A. program for that College. Although he was not successful in that, he did pave the way for the future establishment of an M.B.A. program which is presently being augmented by a Doctor of Business Administration program.



Dr. Rehn's contributions were not only in the structuring and the quality of the College of Business but also in the service activities of the College. He created the Business Research Bureau which helped to broaden the mission of the College. Unfortunately, this Bureau fell a victim of the 1973 budget cuts. Another indication of his dedication to the service activities of SIUC was his inclusion in the College of the Small Business Institute which is still very active in providing service to area businesses.

Dr. Rehn was also active in student organizations and formed a student business group. In addition to the tremendous attention that he paid to the Business students, he also helped to establish the Tau Kappa Epsilon Chapter on this campus. In recognition of this, there is presently the Henry J. Rehn Student Award which is presented to a student member of Society for the Advancement of Management, a business organization, in recognition of a member's service to the College.

During his long career, Dr. Rehn has had many honors bestowed upon him including being made a member of the Beta Gamma Sigma, the School of Business honor society, in 1963. In addition to this, he was one of fifty recipients of a medallion from the University of Oregon School of Business. This medallion was awarded to Dr. Rehn in 1964 in recognition of his contributions to the business community. He has also served as a consultant in Administrative Management for the United States Bureau of the Budget and a Fellow of the American Association for the Advancement of Science. He has been active in a number of professional organizations throughout his career.

Dr. Rehn's contributions to SIU at Carbondale have been of high quality and have been sustained since his arrival on campus in 1945. In fact, Dr. Rehn is still active in the Annuitants' Association. It is then very appropriate that Dr. Henry J. Rehn be given a Distinguished Service Award in recognition of his long-lasting contributions to the academic service and student functions of Southern Illinois University at Carbondale.

#### Considerations Against Adoption

None is known.

#### Constituency Involvement

The Honorary Degrees Committee and the Acting President of SIUC have recommended this recognition and honor to Dr. Henry J. Rehn.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Distinguished Service Award be awarded to Dr. Henry J. Rehn at the August 2, 1980 Commencement of Southern Illinois University at Carbondale.

APPROVAL TO NAME PHYSICAL COMPONENTS, SIUC

Summary

This matter seeks approval to name the University Theater in the Communications Building after Dr. Archibald McLeod, to name Room 131 of Life Science II after Dr. Maurice Ogur, and to name the Teaching Theatre/Museum of the Medical Instructional Facility, 801 North Rutledge, Springfield, Illinois, after Emmet F. Pearson, M.D.

Rationale for Adoption

It is fitting and proper to name the University Theater for Archibald McLeod. Dr. McLeod's contributions and service to Southern Illinois University at Carbondale have been manifold. He was the founder of the Theater Department, a developer of both its undergraduate and graduate programs, and was chairperson for a twenty-eight year period. In addition, Dr. McLeod was active at the inception of the Communications Building and involved with the design of the theater and the component parts of the stage in that building. Dr. McLeod also produced and directed, as well as designed, more than sixty high quality theatrical productions for the SIUC campus. In addition to the fine works outlined above, he is still active in the Illinois State Theater as past president and now executive secretary. Since he is a notable emeritus member of the faculty, it is most appropriate to name the University Theater after Dr. McLeod.

Also as a notable former member of the faculty, Dr. Maurice Ogur is a fitting and proper figure for whom to name Room 131 of Life Science II. Dr. Ogur arrived at Southern Illinois University in 1951 and was chairperson of the Microbiology Department from 1964 until his death in 1979. He led the department through his own example as both a teacher and scholar. He had an international reputation in the biochemical genetics of yeast. The quality of his research endeavors is revealed by his record of uninterrupted support for some 25 years from national and industrial sources and from prestigious public honors, including a Fulbright Scholarship and an Office of European Economics Fellowship.

At SIUC he was respected and honored and his influence will long survive. It was he who served as president of the SIU Sigma Xi Club and who performed so much of the work and exercised so great an influence in helping it to become established as a chapter. His distinctive honors at home include his receiving the SIU Sigma Xi Chapter's Award (The Leo Kaplan Award) as the outstanding scientist of the year in 1970, and in the same year receiving the "great teacher" award.

It is fitting and proper to name the Teaching Theatre/Museum for Emmet Pearson, M.D. Dr. Pearson has contributed to the University both as a faculty member and as a donor. Now an emeritus professor, Dr. Pearson has, until recently, been an active member of the faculty, serving on school and department committees, teaching one elective course, assisting with two clinical modules, and reading manuscripts in local history for the Southern Illinois University Press Medical Humanities Series.

As early as 1967, Dr. Pearson began organizing interest in a museum should a School of Medicine be established in Springfield. Since that time, he has contributed a large amount and persuaded a number of people to contribute artifacts for our permanent collection. He has also purchased what he could not negotiate as a donation, and negotiated long-term loans. He solicited and obtained from the next highest contributor the \$25,000 needed for the purchase of an antique pharmacy which Dr. Pearson had located in Canton. In 1977, he secured a \$30,000 loan which was necessary to have the museum ready for the opening of the MIF.

In 1978, Dr. Pearson searched for and found the large medical history collection owned by Dr. Morris Saffron of New Jersey, and then assisted with the successful fund drive to raise \$55,000 for purchase of the 3,000 volumes. At the moment, Dr. Pearson is negotiating another large donation of artifacts to our collection. If he is successful, we will have our first pre-Columbian artifacts, as well as a sizeable increase in our library holdings. Dr. Pearson's contributions have greatly enhanced the Medical Humanities at SIUC and so it is appropriate to name the Teaching Theatre/Museum in his honor.

#### Considerations Against Adoption

None is known.

#### Constituency Involvement

These recommendations are the result of nominations received by the President's Advisory Committee on Naming University Facilities, SIUC, the committee having constituency representation. Pursuant to the rules of the advisory committee, these recommendations have the support of the groups which use the facilities to be named.

#### Resolution

WHEREAS, The Board of Trustees has adopted a policy on the naming of physical components of the University; and

WHEREAS, The Acting President, SIUC, recommends to the Chancellor the naming of three physical components;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Board of Trustees approve the naming of the University Theater in the Communications Building after Dr. Archibald McLeod, the naming of Room 131 of Life Science II after Dr. Maurice Ogur, and the naming of the Teaching Theatre/Museum of the Medical Instructional Facility, 801 North Rutledge, Springfield, Illinois, after Emmet F. Pearson, M.D.
- (2) The Acting President, SIUC, obtain concurrence from the living person or next of kin in naming of the physical components on the Carbondale campus mentioned above.



- (3) After concurrence is obtained, the Acting President, SIUC, so inform the Chancellor and give public notice.
- (4) The Acting President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

USE OF UNEXPENDED BALANCE OF RECREATION FACILITY CONSTRUCTION  
FUNDS FOR FY-81 OPERATION AND MAINTENANCE OF THE FACILITY, SIUC  
[AMENDMENT TO IV CODE OF POLICY B-6-c]

Summary

This matter requests permission to use the unexpended balance of the Recreational Facilities Building Construction account in support of operations and maintenance of the Student Recreation Center. The Board previously provided for these funds to be added to the Repair and Replacement Reserve account. Approval of this item would rescind that provision.

Rationale for Adoption

Approval of this proposal would obviate the need to request an increase in the Student Recreation Fee for Fiscal Year 1981. The action would represent a form of refund to students by means of a credit adjustment on the Student Recreation Fee during FY-81.

An increase of \$6.25 was approved for FY-80 to compensate for the reduced balance remaining in the construction account for the Student Recreation Center. At that time (December 14, 1978 meeting of the Board) it was anticipated that "another increase in the Student Recreation Fee will be necessary for FY-81 to replace the residual balance of prior SWRF collections that is available for FY-80 but will be exhausted by FY-81." Favorable operating experience since then has encouraged the administration to defer the FY-81 increase until FY-82. However, in order to have sufficient resources for FY-81 without the fee increase, it will be necessary to use for operation and maintenance purposes the unexpended portion of the funds now in the construction budget.

At the June 8, 1978 meeting of the Board, IV Code of Policy B-6-c was adopted to authorize the deposit of unused construction funds into the "Student Recreation Repair, Replacement, and Modernization Reserve." Since no demands have been made on the reserve account and since a fee increase for FY-81 can be avoided by the use of the unexpended construction funds for operation and maintenance, this matter seeks a change in the original authorization. A balance of \$150,000 of unexpended construction budget funds is expected after all obligations have been met.

Considerations Against Adoption

The construction budget balance could be deposited into the reserve fund as originally proposed. However, the reserve fund has a projected June 30, 1980 balance of \$250,000 and is not in need of supplementary funding other than the \$1.75 a semester portion of the Student Recreation Fee currently being deposited into the account.

### Constituency Involvement

The Student Recreation Center Advisory Board and the Undergraduate Student Organization, SIUC, have both voted to support this matter.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That IV Code of Policy B-6-c be amended to read as follows:

6. c. Any residue of funds left in the construction account after completion of the building and its ancillary facilities, may be used for operation and maintenance costs of the facility.

Mr. Saal moved the reception of Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Law School Building, Site Development, SIUC; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meeting held May 8, 1980; Approval of the Participation Agreement Establishing the Mid-Illinois Computer Cooperative and the Service Agreement between the Mid-Illinois Computer Cooperative and the Illinois Educational Consortium, SIUE; Temporary Financial Arrangements for Fiscal Year 1981; Recommendation for Distinguished Service Award, SIUC; Approval to Name Physical Components, SIUC; and Use of Unexpended Balance of Recreation Facility Construction Funds for FY-81 Operation and Maintenance of the Facility, SIUC [Amendment to IV Code of Policy B-6-c]. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Robert L. Saal, Gregory L. Warren; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

The following reports were presented:

### REPORTS OF PURCHASE ORDERS AND CONTRACTS, APRIL, 1980, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the

month of April, 1980, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

Mr. Warren pointed out that in the reports showing the purchase of automobiles both at SIUC and SIUE that a trade-in was not reflected. Mrs. Kimmel, who is a member of the Executive Committee of the Board, explained that the trade-in values had been reflected in the requisitions presented to the Executive Committee. Mr. Warren also inquired about the lease of buildings at Ordill. Chancellor Shaw said that if Mr. Warren agreed, someone from SIUC would go over the matter with him after the Board meeting. Mr. Warren agreed. The Chair, hearing no further questions, announced that the Board would receive these reports.

Under Reports and Announcements by the Acting President, SIUE, Acting President Lazerson introduced to the Board the Constituency Heads for the coming year: Professor Robert Ziegler, Department of English Language and Literature, would serve as the President of the Faculty Senate; Mr. Jerry Hengehold, Department of Computer Processing, would serve as the Chairman of the University Staff Senate; and Mr. John S. Rendleman would serve as the President of the Student Senate. Acting President Lazerson announced that three faculty members had been honored with Great Teacher Awards at the commencement ceremony: Dr. Donald T. King, Dr. Noble R. Thompson, and Dr. Paul R. Tarpey. He pointed out that it had been an outstanding athletic year at SIUE. He said that of the fourteen intercollegiate athletic programs, ten of those teams participated in post-season play. He announced that SIUE had won the University's first NCAA Division I championship in soccer and the men's tennis team had won the NCAA Division II national championship which was the Cougars' third straight crown in tennis. He said he thought those were incredible achievements for a school the size of SIUE.



The following matter was presented:

REVISIONS OF THE BYLAWS AND STATUTES OF THE  
BOARD OF TRUSTEES OF SOUTHERN ILLINOIS UNIVERSITY

Summary

This matter proposes revisions to the Bylaws and Statutes of the Board which are presented at this time for information and reaction. Approval of the revised Bylaws and Statutes will be sought at the June 12, 1980 meeting of the Board of Trustees. The Bylaws are statements concerning the organization, procedures, and functions of the Board itself. The Statutes, as presented, are statements concerning the broad administrative structure and purposes of the internal organization of the University. A summary of specific changes in the Bylaws and Statutes is stated below.

Rationale for Adoption

The revision of the Bylaws and Statutes of the Board of Trustees represents a first step in the revision of official statements of policy contained in the Code of Policy of the Board of Trustees. The overall purpose of this revision is not to create new Board policy but, instead, to restate existing Board policy in light of current circumstances. The specific purposes of the revision are: 1) to bring up-to-date the policies of the Board, particularly in view of recent changes in governing administrative structure of the University; 2) to reflect in statements of policy the appropriate divisions of responsibility and authority among the Board, the Chancellor, and the Presidents; and 3) to organize into a usable reference document official statements of Board policy.

Bylaws - proposed changes in the Bylaws are generally of two types. The first are editorial changes intended to clarify otherwise unclear or inaccurate statements; the second is to relocate statements currently found in other sections of the Code of Policy but which are more appropriately located in the Board's Bylaws. The attached revision of the Bylaws presents the exact wording of proposed changes in the Bylaws, with new language underlined and language to be repealed interlined.

The following numbered comments summarize the more significant proposed changes in the Bylaws:

1. Removal of masculine references. The principal awkwardness occurring when gender references are eliminated appears in the titles of Chairman and Vice-Chairman, which have been retitled Chairperson and Vice-Chairperson. This awkwardness is minimized by referring to the Chairperson as the Chair in most instances.
2. Board meetings to be held at least quarterly during the calendar year, rather than quarterly during the academic year. This change indicates that the Board's responsibilities are ongoing year round, rather than just during the academic year.

3. Slight language changes in the executive session policy, including the addition of the phrase "will be held when necessary." This language is implied in the policy but not explicitly stated.
4. Clarification of the requirement that four voting members constitutes a quorum, rather than four members. This modification recognizes the existence of non-voting student trustees.
5. Restatement of language indicating the Board's authority to consider current and pending matters, i.e., matters which did not appear on the agenda as distributed prior to the meeting.
6. Inclusion of language regarding student trustees (moved from I Code of Policy D-5).
7. Stipulation that minutes of the Board of Trustees shall be deposited in the central library of each University (moved from I Code of Policy D-4).
8. Release of information by the Chancellor or the Chair prior to approval of Board minutes (moved from II Code of Policy A-1 and 2).
9. Addition of the statement that the Secretary shall prepare materials in support of the agenda for each meeting of the Board.
10. Modification of Article II, Section 5, to further describe the duties of the Executive Secretary (title changed from Assistant Secretary) and Treasurer, and to recognize and describe duties of a position entitled Board Legal Counsel. The title change from Assistant Secretary to Executive Secretary more clearly indicates that the Board is supported by a professional secretary. The use of the title Executive Secretary is comparable to the practice of other university governing boards. The language regarding the Board Legal Counsel position has been for the most part previously approved by the Board but not previously included in the Board's Bylaws.
11. Inclusion of the statement that the Chairperson of the Board shall serve as ex-officio member of all special Board committees (moved from I Code of Policy D-1).
12. Exclusion of paragraphs regarding Fixed Improvements. This statement duplicates the recently revised requisition policy of the Board.

13. Exclusion of the paragraph regarding superintendence of construction (to be moved to another chapter in the Code of Policy).
14. Expansion of the definition of Board "legislation" to include policies of the Board and modification of the definition of Statutes so that these statements focus on the broad administrative structure of the University.
15. Addition of a paragraph to the policy on consultation to add a reference to campus constituencies reflecting current practice.
16. Inclusion of the agenda item appeal procedure which allows the Presidents to appeal a decision of the Chancellor to the Chair, pursuant to the Board's resolution of November 8, 1979.
17. Modification of the paragraph regarding the creation of the Office of the Board of Trustees to indicate that such office is the official repository for all records of the Board of Trustees.
18. Inclusion of the official seal of the Board of Trustees (moved from I Code of Policy A-1).

Statutes - aside from editorial changes intended to clarify existing statements, the proposed revisions to the Statutes fall into two general categories. The first category is the relocation of statements currently found in other chapters of the Code of Policy and which are more appropriately located in the Statutes, and vice versa. The second category is the removal of statements from the Statutes which are either obsolete or which deal with authority now delegated to the Chancellor.

The following numbered comments summarize the more significant changes in the Statutes:

1. Inclusion of a brief description of Southern Illinois University and The Southern Illinois University System which, heretofore, had not appeared in the Statutes.
2. Inclusion under the duties of the Chancellor of a statement regarding the Chancellor's involvement in the evaluation of the Presidents.
3. Clarification of the responsibilities of the University Faculty at each University in relation to the Presidents and in relation to representation concerning the educational functions of each University.



4. Inclusion of a statement regarding the organization of constituency groups of faculty, students, and staff at the Universities and the Chancellor's and Presidents' relationships with these groups. The existing Statutes, in statements approved in 1964, recognize only a single Faculty Council and a single Student Council, both for the entire Southern Illinois University.
5. Repeal of Article I, Internal Organization of the University, of the current Statutes adopted in 1964. This statement has been superseded by the Guidelines for the Functions of the Board, the Chancellor, and the Presidents included in the proposed Statutes.
6. Repeal of statements regarding the general studies program, University library, business operations of the University, and student services of the University, adopted in 1964, which speak of each of these units as one for both Universities.

The attached revisions of the Statutes present the exact wording of the proposed Statutes and incorporates language found in the current Statutes; language which is currently included in the chapters of the Code of Policy, with a parenthetical reference to the chapter and section where such language is currently located in the Code; and new language, all of which is underlined, except the language removing gender references which was added to the statements on academic freedom.

#### Considerations Against Adoption

University officials are aware of no specific considerations against adoption of the proposed Bylaws and Statutes.

#### Constituency Involvement

These proposed revisions were developed in the Office of the Chancellor and shared with the Board and the Universities through the Presidents for reaction early in March, 1980. Comments and suggestions for changes have been received, and the documents presented incorporate several of the suggested changes.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bylaws of the Board of Trustees of Southern Illinois University and the Statutes of the Board of Trustees of Southern Illinois University be and are hereby revised as attached, effective this day.

BYLAWS OF THE BOARD OF TRUSTEES  
LEGISLATION CONCERNING THE ORGANIZATION, PROCEDURES,  
AND FUNCTIONS OF THE BOARD

As Approved by the Board of Trustees June 12, 1980

ARTICLE I. MEETINGS OF THE BOARD.

Section 1. Regular Meetings.

Regular meetings of the Board shall be held at least quarterly during each calendar year. Additional regular meetings may be scheduled by the Board. Written notice of all regular meetings and of the agenda therefor shall be given by the Executive Secretary to each member of the Board, to the Chancellor of The Southern Illinois University System, and to the Presidents not less than ten days prior to such meetings. The Board may, by unanimous consent, consider and act upon matters which are not submitted ten days in advance of a meeting.

Section 2. Special Meetings.

Special meetings of the Board may be called by the Chairperson (also referred to in the Bylaws as the Chair) upon that officer's own initiative. The Chair shall call a special meeting upon the request of three members. Notice of such meeting shall be given by written or telegraphic notice to all members of the Board, the Chancellor, and the Presidents at least twenty-four hours prior thereto. Such notice shall designate the time, place, and agenda of the meeting and the source of the call.

Section 3. Executive Sessions.

In the utilization of executive sessions the policy of the Board shall be one of strict compliance with both the letter and spirit of the law. To effect this policy, the proceedings of this Board shall be open to continuing scrutiny by the press and public in accordance with the following guidelines and procedures:

- A. Executive sessions will be held when necessary but shall not be routinely scheduled.
- B. When scheduled, executive sessions shall not ordinarily be held immediately before a regular meeting. It is understood that there will be circumstances which can require an exception to be made including but not limited to executive sessions for discussion of matters upon which public action will be required in the ensuing regular meeting, and executive sessions which cannot reasonably be scheduled for any other time because of the unavailability of invited participants.

- C. A desire to discuss a matter in executive session shall be communicated by a Board member to the Chair or by a University officer to the Chancellor, along with an estimate of the time needed for such discussion and the topic or topics for discussion. The Chancellor and Chair shall jointly determine, after consultation with Board Legal Counsel, whether the topic is properly dealt with in executive session. The Chair or the Chancellor will communicate this determination to the person who proposed the topic. If the determination supports consideration of the topic, the Chair will in that officer's discretion call up the topic for discussion at an executive session.
- D. If during the course of an executive session any member feels that the discussion has strayed from permissible topics, the member shall raise a point of order with the presiding officer, who will consult with counsel as may be felt necessary before deciding the question of order. Employees present are directed, and any other persons in attendance are requested, to suggest a similar point of order whenever one may arise. Any member may then move the point of order or the presiding officer may choose to act upon it on the Chair's own motion. If the Chair submits the question to the members present, the ruling is final, but an order of the Chair may be appealed under the usual parliamentary rules.
- E. The Chair shall, at the next open meeting of the Board, place in the record of that meeting a report of the particular exceptions to the law under which said session was held.

#### Section 4. Quorum.

Four voting members of the Board shall constitute a quorum for the transaction of business except as otherwise provided by these Bylaws. Any number less than a quorum present at a meeting, duly called, may adjourn from time to time until a quorum shall be in attendance.

#### Section 5. Action in Regular and Special Meetings.

At all regular and special meetings it shall be valid to act on any subject within the power of the Board except as provided elsewhere in these Bylaws. It shall be the policy of the Board to act only upon matters set forth in the agenda; however, the Board by a unanimous vote of the members present may consider a matter not previously on the agenda. In matters involving changes in student fees and charges, when Board approval is required, it shall normally be the policy of the Board that such changes be first placed on the agenda for the information of and discussion by the Board, and that such changes, altered as necessary in the light of Board discussion, be placed on the agenda for action at the next regularly scheduled meeting.



## Section 6. Place of Meetings.

At least once each quarter of the calendar year a meeting of the Board shall be held on a campus of Southern Illinois University, and other regular and special meetings shall be held on a campus unless otherwise ordered by the Board or another place of meeting is indicated in the written notice for a regular or special meeting.

## Section 7. Order of Business.

The business at each regular or special meeting of the Board shall be conducted in the following order unless otherwise authorized by appropriate Board action.

- A. Roll call of members.
- B. Approval of minutes of last meeting.
- C. Selection of officers.
- D. Trustee reports.
- E. Reports of Committees.
  - 1. Permanent Committees.
  - 2. Special Committees.
- F. Ratification or Approval of Personnel and Receipt of Purchase Orders and Contracts.
- G. Reports and recommendations of the Chancellor of The Southern Illinois University System and the Presidents.

## Section 8. Rules of Procedure.

Board meetings shall be conducted according to Robert's Rules of Order, except as modified by the Board. The ayes and nays shall be called and entered upon each vote and any motion involving the expenditure of money shall be by call of the roll. Others may be by voice vote.

A motion by any Trustee and second by any Trustee are sufficient to place any matter before the Board for debate and action or to initiate any other parliamentary action which may be in order, whether the moving party is or is not counted for the purpose of ascertaining a quorum.

## Section 9. Minutes.

Minutes of the proceedings of the Board shall be kept by the Secretary. Copies of such Minutes shall be deposited in the central library at each university following approval by the Board and retained thereafter in those locations for public information. Minutes of meetings of and actions recommended by the Committees of the Board shall be kept by a secretary designated by each such Committee and shall be submitted to the Board for approval. They shall be deposited with the Secretary of the Board. The

Office of the Board of Trustees of Southern Illinois University shall serve as a depository for all records of the Secretary or the Executive Secretary and reports and other documents upon or with relation to which the Board has acted. The Annual Report of the Board may include summary statements covering all the actions of the Board.

The Chancellor of The Southern Illinois University System, at that officer's discretion, is authorized to make appropriate releases of information regarding Board actions or proposed actions prior to the approval of Board Minutes.

## ARTICLE II. OFFICERS OF THE BOARD.

### Section 1. Election of Officers.

The Board shall, at its first regular meeting following the third Monday in each January, elect by secret ballot from its own membership and by a majority vote of those voting members present, a Chairperson, a Vice-Chairperson (also referred to in these Bylaws as the Vice-Chair), and a Secretary, who shall hold office until their successors are elected and qualified.

### Section 2. Determination of Duties.

The officers of the Board shall perform the duties expressly enjoined upon them by the laws of this State and by the legislation of this Board and such other incidental duties as pertain to their respective offices.

### Section 3. Duties of the Chairperson and Vice-Chairperson of the Board.

The Chairperson of the Board shall preside over all meetings of the Board. That officer shall, subject to the provisions of Article I, Section 2, with respect to notice, call the Board or Executive Committee into regular or special session at such times as the Chair may deem it desirable or as provided for elsewhere in these Bylaws. The Chair shall have authority to decide any disputes as to the application or meaning of the Bylaws and other legislation of the Board, but any such decision shall be referred to the next regular or special meeting of the Board for final judgment and adjudication by the Board. The Chair, in that officer's discretion, is authorized to make public information releases on behalf of the Board.

In the absence of the Chairperson of the Board, or in the event that that officer is unable to act as such, or in the event that the office becomes vacant, the Vice-Chairperson shall act as Chairperson of the Board and perform all the duties of the Chairperson. In the absence of the Chairperson and Vice-Chairperson the voting members of the Board present shall select a Chairperson pro tempore.

### Section 4. Duties of the Secretary of the Board.

- A. The Secretary shall attend all meetings of the Board and shall keep a full and accurate record of all votes and acts of the Board.

- B. The Secretary shall promptly furnish a copy of the Minutes of each regular or special meeting of the Board and of the Executive Committee to all members of the Board, to the Chancellor, and to the Presidents. Such Minutes shall report changes, amendments, or additions to Board legislation.
- C. The Secretary shall notify all committee members of their appointment and shall furnish to them a copy of all resolutions or orders assigning functions to such committees.
- D. The Secretary shall record all calls for meetings of the Board and shall notify all members of such meetings.
- E. The Secretary shall keep a record of the names of all members of the Board of Trustees, the dates of their appointments, and the dates of the expiration of their terms of office, and a file of all reports made by the committees of the Board.
- F. The Secretary shall keep a current and complete record and text of Board legislation.
- G. The Secretary shall be custodian of the corporate seal and shall affix it to attest to the authenticity of the signature of any officer of the Board, or to the contractual authority of the Chancellor or of either President and the authenticity of the signature for the prosecution of routine activities of the office and approved programs and projects, or in other cases as provided by law or as authorized by the Board.
- H. The Secretary shall prepare materials in support of the agenda for each meeting of the Board.

#### Section 5. Appointed Officers of the Board.

The Executive Secretary, Board Treasurer, and Board Legal Counsel, once appointed, shall serve at the pleasure of the Board.

- A. The Executive Secretary of the Board shall perform the duties of the office of Secretary, not reserved to the person of the Secretary. The Executive Secretary shall work closely with other Board officers and the Chancellor in the development and production of the agenda and materials in support of the agenda for meetings of the Board. The Executive Secretary shall serve as the chief administrative officer of the Office of the Board of Trustees, and as such, shall be a full-time employee of the Board. In the administration of the Office of the Board of Trustees, the Executive Secretary is authorized to employ or contract for necessary clerical assistance. The salary of the Executive Secretary shall be established by the Board upon the recommendation of the Chancellor.
- B. The Board Treasurer is the chief custodian of all funds held in the name of the Board of Trustees, and is responsible for overseeing the issuance and sale of revenue bonds on behalf of the Board of Trustees. Other responsibilities and duties



of the Board Treasurer shall be specified by Board legislation. The Board Treasurer shall be chosen from among the members of the staff of the University and shall work closely with other Board officers and the Chancellor. The Board Treasurer's salary shall be established by the Board upon the recommendation of the Chancellor.

- C. The Board Legal Counsel is the principal legal advisor to the Board of Trustees and its officers. The Board Legal Counsel shall attend all meetings of the Board and shall review all of its proceedings as to the legality of the Board's actions. Other duties shall be specified by Board legislation. The Board Legal Counsel shall work closely with other Board officers and the Chancellor. The Board Legal Counsel's salary shall be established by the Board upon the recommendation of the Chancellor.

### ARTICLE III. COMMITTEES OF THE BOARD.

#### Section 1. The Executive Committee.

The Executive Committee shall consist of the Chair and of two other members of the Board elected at the first regular meeting following the third Monday in each January. The Executive Committee shall have authority to transact such routine business as may arise during the recess of the Board and to act for the Board in all matters of an emergency nature upon which immediate decisions are necessary for the present welfare of the University.

The decision of the Chair as to what matters are of a routine or emergency nature, and therefore within the scope of the above authority, shall be final unless otherwise decided by the Board, in accordance with Article II, Section 3, of these Bylaws. An affirmative decision by the Chair on this question, in the absence of any prior contrary determination by the Board, together with the concurrence of a majority of the Executive Committee on the action to be taken, shall be sufficient to authorize the execution by the Chair of contracts or other legal documents necessary to the implementation of the action desired.

All actions taken by the Executive Committee shall be reported in writing to the Board at its next regular or special meeting for information and shall be entered in full upon the Minutes of such meeting of the Board.

#### Section 2. Architecture and Design Committee.

The Architecture and Design Committee shall consist of the Chair and two members of the Board appointed by the Chair. The Chair shall serve as an ex-officio member with voting privileges. Members shall be appointed annually at the meeting when Board officers are elected, with vacancies to be filled by appointment by the Chair as they occur. The Committee shall be staffed through the Office of the Chancellor.

The Committee shall be concerned with capital projects as they affect the function and appearance of the campuses. Phases of capital

projects requiring Board approval shall be reviewed by the Committee at each appropriate stage of planning and prior to presentation to the Board. Review shall include but not be limited to:

- A. "Master planning" considerations related to campus function and appearance, such as project location, traffic, and similar factors.
- B. Processes and procedures for architect selection.
- C. External appearance of projects as conceived in renderings or schematics.

As appropriate, the Committee shall offer comment in relation to its responsibilities during project development stages and when capital project items are presented to the Board.

### Section 3. Finance Committee.

- A. The Finance Committee shall consist of the Chair and two members of the Board appointed by the Chair. The Chair shall serve as an ex-officio member with voting privileges. Members shall be appointed annually following the election of Board officers, at the meeting when Board officers are elected, with vacancies to be filled by appointment by the Chair as they occur. The Committee shall be staffed through the Office of the Chancellor. The Chair of the Committee will call meetings as appropriate, with the Executive Secretary handling the scheduling and appropriate notices.
- B. The Committee shall be concerned with investments; financial reports submitted to and issued by the Board; revenue bond planning; internal accounting controls; and internal and external audits. It shall not be involved in the planning of or development of operational budgets.
- C. Duties of the Committee will include:
  - 1. Approving general philosophies and strategies for investment practices.
  - 2. Reviewing investment reports.
  - 3. Suggesting improvements in System financial reporting to the Board.
  - 4. Representing the Board in preliminary discussions of and planning for issuance of revenue bonds.
  - 5. Reviewing external and internal audit reports.
- D. To assist the Committee in its work, the Office of the Chancellor will provide quarterly summaries of internal audits and completed audit reports. Full audit reports will be provided to any member of the Committee upon

request. Occurrences which are deemed by the Chancellor to constitute willful or grave violations of law, institutional policy or good accounting practice, shall be forthwith reported to each member of the Committee.

- E. Any two members of the Finance Committee may request the Chancellor to institute special audits.
- F. In exigent circumstances and with the written concurrence of at least two Committee members and at least two other Board members, the Committee Chair may arrange a special audit directly with any person qualified to conduct such an audit, with the report of such audit to be forwarded directly to the Committee through its Chair.

#### Section 4. Special Committees.

Special committees may be appointed from time to time as the Board may deem desirable. Each committee shall be automatically discharged at the end of the first regular meeting following the third Monday in each January unless the Board takes specific action to extend its life beyond that time. The Chairperson of the Board shall serve as an ex-officio member of all special Board committees.

### ARTICLE IV. THE BOARD AND THE CHIEF EXECUTIVE AND ADMINISTRATIVE AUTHORITY.

#### Section 1. The Chancellor.

The Chancellor shall be the chief executive and administrative authority of The Southern Illinois University System and shall be selected from time to time by the Board. At least one-half of the total membership of the Board shall be required for the initial election of the Chancellor or the termination of the Chancellor's services as such. From time to time, the Board shall set that officer's salary.

#### Section 2. The Presidents.

The Presidents reporting to the Chancellor and through that officer to the Board shall be the chief executive and administrative authority of Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville and shall be selected from time to time by the Board after receiving the recommendation of the Chancellor. At least one-half the total membership of the Board shall be required for the initial election of each President or the termination of a President's services as such. From time to time, the Board after receiving the recommendation of the Chancellor shall set the salaries of the Presidents.

#### Section 3. Board Meetings.

The Chancellor and the Presidents shall attend all Board meetings unless instructed to the contrary by the Board, and shall inform and advise the Board with respect to the internal operations of the University System and its relationships.



#### Section 4. Board Communications.

The Chancellor shall serve as the channel of communication between the Board and all subordinate administrative officers and personnel of the respective sectors of the organization; and, in this connection, the Chancellor shall have direct access to the Board, consistent with such procedures as the Board shall from time to time declare.

#### Section 5. Emergency Powers.

In emergencies involving situations beyond the normal conditions of the University, the Chancellor shall, within the limits of available funds or unappropriated surplus, have the power to act with dispatch in matters involving the respective sectors of the organization. Any such actions, together with reasons therefor, shall be reported promptly to the Board.

#### Section 6. Employment.

The Chancellor shall recommend to the Board, in accordance with Board policy, suitable persons for employment or appointment to administrative, instructional, research, and service positions within the sectors of the organization.

### ARTICLE V. BOARD LEGISLATION.

#### Section 1. Classification of Board Legislation.

Legislation by the Board shall be classified as (1) Bylaws, (2) Statutes, and (3) Policies.

#### Section 2. Bylaws of the Board.

Legislation concerning the organization, procedures, and functions of the Board of Trustees itself shall be classified as Bylaws of the Board.

#### Section 3. Statutes of the Board.

Legislation concerning the broad administrative structure and purposes of the internal organization of the University shall be classified as Statutes of the Board.

#### Section 4. Policies of the Board.

Legislation concerning procedures governing the internal operations of the University and guidelines governing administrative actions shall be classified as Policies of the Board.

#### Section 5. Amendment of Board Legislation.

The Bylaws, Statutes, and Policies of the Board may be changed or amended and additional Bylaws, Statutes, and Policies may be adopted at any regular or special meeting of the Board, provided that a notice of the intention to change, amend, or add to the Bylaws, Statutes, and Policies in whole or in part shall have been given to the members of the Board of

Trustees by mail, postmarked not less than ten calendar days prior to a meeting (which notice may be included in the call for the meeting). Such notice shall be in writing and shall include the exact wording of the legislation proposed.

#### Section 6. Policy Concerning Consultation.

It is the policy of the Board, whenever practicable, to submit to appropriate subordinate University authority for comment and recommendation, prior to final action by the Board, any proposed Statutes and Policies of the Board with respect to the internal organization and operation of the University. The Board's freedom of action with respect to matters thus submitted shall not, however, be restricted by the recommendations made.

It is the policy of the Board to support constituency involvement in local campus matters involving constituency interests by requiring that matters presented for Board consideration include a report of constituency involvement.

#### Section 7. Judicial Authority.

The Board retains its final judicial authority with respect to the interpretation and enforcement of the Bylaws, Statutes, and Policies of the Board and with respect to any controversy that may arise thereunder. It also retains its freedom to refuse jurisdiction, when in its opinion the judgment of subordinate authority should be determinative. The Board also retains its power to withdraw any specific case from the jurisdiction of the Chancellor or of any other agency of the University when, in the opinion of the Board, such action will best serve the purposes of justice.

#### Section 8. Intention of the Statutes and Policies.

It is the intention of the Statutes and Policies to provide the broad principles and policies of the University's organization and operations.

### ARTICLE VI. BOARD AGENDA POLICY AND PROCEDURES.

#### Section 1. Presentations by the Chancellor of The Southern Illinois University System and the Presidents.

- A. The Chancellor of The Southern Illinois University System may place any item on the Board agenda which that officer determines should be presented.
- B. The Presidents shall present items to the Board of Trustees through the Chancellor. Matters judged imperative for Board consideration by a President but which the Chancellor does not wish to recommend to the Board may be appealed by the President to the Chairperson of the Board who shall report the decision to the Board for its concurrence or rejection.
- C. The Chancellor shall establish and publish deadlines for items for the Board agenda.

## Section 2. Appeals of Administrative Actions.

The Board of Trustees is responsible to the people of the State of Illinois for the orderly functioning of the administrative units under its jurisdiction. Authority for the operation of these units is delegated, in large part, to administrative officers reporting either directly or indirectly to the Board. While any action of an administrative officer is reviewable by the Board on its own motion, procedures which guide Board involvement in the review of administrative actions are necessary.

The following policies and procedures on the review of administrative actions shall guide the Board and those persons seeking Board review of grievances:

- A. General policy. A grievance, for the purposes of this policy, is defined as a formalized disagreement between a student or a faculty or staff member and a University officer or officers regarding a decision of such officer(s) which affects the student, faculty member or staff member individually. It is the policy of the Board of Trustees to review only those administrative decisions resulting in grievances which do not involve questions of expert academic judgment or discretionary managerial judgment but which do involve important policy issues, or which raise serious questions regarding the integrity of the decision-making process, or which involve the termination of employment, or which involve the involuntary separation of a student from one of the Universities for nonacademic reasons.\*
- B. Preliminary Review. With regard to grievance appeals the Chancellor shall have two major responsibilities: to review each application for appeal filed with the Executive Secretary of the Board, in accordance with the procedures enumerated below; and, after a review of applications for appeal, case summaries, and written arguments, to identify those grievances which are appropriate for review of the full Board.
- C. Initiation of the Appeal Process. A grievant may undertake the process of seeking Board review of a grievance by filing an application for appeal, a case summary, and arguments with the Executive Secretary of the Board within 30 calendar days after the grievant has received notice of the administrative action which is to be the subject of appeal. Failure to file within the 30-day period will cause an immediate dismissal of the application by the Chancellor.

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\*A group of persons in which each person in the group is affected in a similar way by an administrative decision may, if dissatisfied with that decision, make an application to have an item placed on the agenda of a Board of Trustees meeting pursuant to Article VIII, Section 3 of these Bylaws.



1. The application for appeal shall state:
  - a. The name, address, and telephone number of the grievant and the applicant's attorney, if any.
  - b. The decision sought to be appealed and its date.
  - c. A showing that all appropriate administrative channels below the level of the Chancellor have been utilized and that the decision sought to be appealed is of the highest University officer authorized to make that decision.
2. Each case summary submitted shall contain a concise statement of facts (as perceived by the party) relevant to the grievance, a listing of issues which the party believes the Board should consider, and a statement regarding the remedy or remedies sought by the party. Such case summaries shall not exceed the equivalent of five single-spaced typewritten pages in length.
3. Written arguments submitted by each party shall be of two types: review arguments and substantive arguments. Review arguments submitted by each party shall address the issue of whether the grievance is one appropriate for review by the Board. Substantive arguments shall address the merits of the underlying grievance. Written arguments of each party shall not exceed the equivalent of eight single-spaced typewritten pages.
4. Written documents which support the contentions of the parties may be submitted along with the case summaries and arguments. Such additional material shall be clearly labeled and bound separately from the case summaries and written arguments.

Upon the receipt of the application for appeal, case summary, and arguments of the grievant, the Executive Secretary shall acknowledge receipt and transmit copies of these materials to the appropriate University officer(s).

- D. University Answer. Within 30 calendar days of the transmission of the grievant's application for appeal, a case summary and written arguments, the University officer(s) involved shall submit to the Executive Secretary a case summary and written arguments as described in paragraphs C-2 and 3 above and a copy of the transcript of testimony, if one exists. Supporting written materials, as described in C-4 above, shall be submitted at the same time. The Executive Secretary shall acknowledge receipt of these materials and shall transmit a copy to the grievant.
- E. Consideration by the Chancellor. The Executive Secretary, upon the timely receipt of the materials described in paragraphs C and D, above, shall transmit copies of such materials to the

Chancellor, who shall review the application for appeal, the case summaries, and the written arguments. The Chancellor may, in that officer's discretion, ask that the grievant submit a reply to the University's answer. A copy of such reply shall be transmitted to the University upon receipt. The Chancellor may also request any additional information which is deemed necessary.

1. The Chancellor shall consider whether the grievant has exhausted all appropriate avenues for resolution of the grievance within the administrative unit involved and whether the matter involves a grievance as defined above; and shall also consider any of the following as appropriate in the Chancellor's judgment:
  - a. important policy issues - to be determined by the Board of Trustees;
  - b. questions regarding the integrity of the decision-making process - involves questions about the fairness of the procedures followed in arriving at a decision, the proper exercise of authority by individuals, and the proper delegation of authority;
  - c. termination of employment - means the involuntary severance of an employment relationship by the University including: termination of a tenured faculty member, the award of a terminal contract to a continuing appointee, the termination of a term or continuing appointee before the end of a previously agreed to appointment period, the termination of a Civil Service status employee, and the termination of a student employee during an agreed appointment period. The phrase "termination of employment" does not include expiration of a term appointment, the non-renewal of a term appointment, the termination of a probationary Civil Service employee, or the termination of a conditional appointment if the stated conditions have not been met;
  - d. involuntary separation of a student from one of the Universities for nonacademic reasons - includes those sanctions specified in the Student Conduct Code, SIUC and specified in the Student Rights and Conduct Code, SIUE. The phrase does not include those sanctions if imposed by reason of failure to meet established academic conduct or performance standards of a school, college, or other academic area of the University.
2. The Chancellor shall in addition consider whether the grievance is based on either or both of the following:

- a. questions of expert academic judgment - questions, the answers to which can only be legitimately provided by experts within a particular academic discipline. Although questions of qualification for promotion and tenure often involve "questions of expert academic judgment" and would, therefore, be excluded from Board review on that basis, the question of whether or not to award tenure often involves termination as described in 3 above, and might be appropriate for Board review under that section of the policy;
    - b. questions of discretionary management judgment - those questions, the answers to which are reserved to the Presidents by Board of Trustees policy.
  3. However, the presence or absence of any of these criteria shall not be determinative of the Chancellor's recommendation. Within 30 calendar days of the Chancellor's receipt of the case summaries and arguments of both parties and any other information requested, the Chancellor shall recommend that the Board grant or refuse the application for appeal. The Chancellor's recommendation shall be embodied in a written report which shall include a summary of the major elements of the case and a statement of the reasons for the Chancellor's recommendation. The Executive Secretary shall cause the parties to be provided a copy of this report.
  4. A recommendation by the Chancellor that the application for appeal be granted and that the matter be considered by the Board of Trustees implies neither agreement nor disagreement with either party's position, but instead is an indication that the Chancellor views the matter as appropriate for consideration by the full Board.
- F. Review of the Application for Appeal by the Board. The report of the Chancellor recommending refusal of an application for appeal shall be transmitted to the Board by the Executive Secretary. Unless the Board, at its first regularly scheduled meeting at least 10 days after the report is received, chooses by a majority vote to grant the application, in spite of the absence of a positive recommendation by the Chancellor, the application for appeal shall be deemed to have been denied, and the action which is the subject of the grievance shall stand.
1. In those cases in which the Chancellor has recommended that the matter be considered by the full Board, the application for appeal shall be scheduled for the Board's consideration. Those materials reviewed by the Chancellor shall be appended to the Chancellor's report and transmitted by the Executive Secretary to the Board for its review at least 10 calendar days in advance of the meeting at which the application for appeal is to be considered. Based upon the written materials submitted to the Board by the parties, the Board shall, by a majority vote, either



grant or deny the application for appeal. If the application is denied, the administrative action which is the subject of the grievance shall stand and the Executive Secretary shall so inform the parties.

2. If the application for appeal is granted, the Board may then proceed to consider the appeal or defer consideration until the next regularly scheduled meeting of the Board. Oral presentations will not be made by the parties unless requested by the Board; however, the parties may respond to the questions of individual Board members.
- G. Chancellor or Board Staff. Appeals by Administrative-Professional Staff of the Board or the Chancellor shall follow the procedures set forth in subsections C and D as nearly as may be, but they are not subject to preliminary review. The full record shall be transmitted to the Board with the first regular 10-day agenda mailing after the record is complete. Any Board member may request that further information be furnished by mail or provided at the subsequent meeting. The full Board shall decide such appeals using such procedures as it shall deem just in the particular circumstances. Appeals by Civil Service Staff of the Board or Chancellor shall follow local Civil Service grievance procedures before proceeding in the same manner set forth above.
- H. Dispositions by the Board. The Board may take any one of the following actions in regard to an appeal:
1. Reverse the administrative action.
  2. Affirm the administrative action.
  3. Modify the administrative action.
  4. Remand the matter to the University or administrative unit involved for additional proceedings as directed by the Board.

The Executive Secretary, upon advice of Board Legal Counsel, following the Board's action, shall promptly draft an order memorandum sufficient to effect the Board's action and cause copies of such said memorandum to be sent to the appellant and to University officer(s) with an interest in the disposition of the appeal.

### Section 3. Other Presentations.

- A. Application to be on agenda:
1. A fully completed written application to have an item placed on the Board's agenda for a particular meeting must be filed with the Chancellor of The Southern

Illinois University System at least 14 days before the meeting.

2. For organizations of faculty, staff, and students the application will contain:
  - a. The name of the group.
  - b. If it is not a group provided for in University regulations, a description of the composition of the group, the number of its membership, the names and addresses of its officers, and a brief statement of its purpose.
  - c. A statement of the efforts of the group to present the matters to appropriate administrative authorities internal to the University and the result of these efforts.
  - d. A summary of the matter to be presented to the Board.
  - e. Any supporting information the applicant desires the Board to have for study.
  - f. Whether or not oral presentation is desired and if so, by whom, and how much time is estimated to be required therefor.
  - g. The name, address, and telephone number of the contact person for the group.
  - h. The signature of a responsible officer of the group and that officer's name, address, and telephone number.
  - i. The date of the meeting at which the applicant desires to present the matter and, if possible, an alternate date.
3. For individuals or unorganized groups of persons from either the University community or the general public the application will contain:
  - a. The name of the individual or of each member of the group.
  - b. The address and telephone number of the applicant.
  - c. A statement of the efforts of the individual to present the matters to appropriate administrative authorities internal to the University and the result of these efforts.
  - d. A summary of the matter to be presented to the Board.

- e. Any supporting information the applicant desires the Board to have for study.
  - f. Whether or not oral presentation is desired, and how much time is estimated to be required therefor. (If the item is an application of several individuals, the name of the spokesperson should be indicated.)
  - g. The signature of the individual or individuals, or spokesperson.
  - h. The date of the meeting at which the applicant desires to present the matter and, if possible, an alternate date.
  - i. Several individuals may join in one application, if they desire.
4. The Chancellor may take one or more of the following actions:
- a. Grant the application and place the item on the agenda.
  - b. Deny the application.
  - c. Defer action on the application in favor of a future meeting or for further study or information. This may include referral of the application to an appropriate internal agency or officer of the University for consideration. This action will be usual when these channels have not been used prior to application or when the Chancellor believes this action would be effective.
  - d. Grant or deny the request for oral submission with or without a time limit.
5. Notice, Appeal, and Reapplication:
- a. Notice:  
  
The Chancellor shall give notice mailed within four days after receipt of the application of that officer's action on the application. The notice shall be mailed to the person named in the application as the contact person or spokesperson.
  - b. Appeal:  
  
(1) The applicant may appeal the decision of the Chancellor to the Chairperson of



the Board (or Vice-Chairperson, in the Chair's absence) by an application in writing stating the reasons for the appeal.

- (2) The Chair may take any action the Chancellor could have taken or may refer the matter to the Board for decision.
- (3) Notice of the action by the Chair may be given by that officer or, at the Chair's request, by the Chancellor.

c. Reapplication:

Applicant may reapply without prejudice from former action.

B. Speaking at meetings without prior application:

1. The Board may request in advance that any individual or individuals or organization submit information or appear at a meeting in regard to a specific matter. The request will be submitted and if agreed to will be placed on an appropriate meeting agenda by the Chancellor.
2. The Chair may recognize the spokesperson of any group named as advisory to the Board to speak on any issue before the Board.
3. The Chair may recognize public officials or their representatives to speak on any issue before the Board.
4. In exceptional cases, the Chair may, with the acquiescence of the Board, permit other persons or spokespersons of other groups to speak without prior arrangement.

ARTICLE VII. OFFICE OF THE BOARD OF TRUSTEES.

The Office of the Board of Trustees is established, to be administered by the Executive Secretary of the Board of Trustees. The Office of the Board of Trustees shall be the official repository for all records of the Board of Trustees which document its actions and activities.

ARTICLE VIII. THE SEAL OF THE BOARD OF TRUSTEES.

The following is the Official Seal of the Board of Trustees of Southern Illinois University:



STATUTES OF THE BOARD OF TRUSTEES  
LEGISLATION CONCERNING THE STRUCTURE AND PURPOSES  
OF THE INTERNAL ORGANIZATION OF THE UNIVERSITY  
As Approved by the Board of Trustees June 12, 1980

ARTICLE I. SOUTHERN ILLINOIS UNIVERSITY

Southern Illinois University is a senior public university system operated under the jurisdiction and control of the Board of Trustees of Southern Illinois University. The Southern Illinois University System shall maintain its principal offices in Carbondale, Illinois, and may, in the discretion of the Chancellor of The Southern Illinois University System maintain satellite offices in other locations within the State of Illinois.

The Southern Illinois University System includes Southern Illinois University at Carbondale with its principal campus in Carbondale, Illinois, and its School of Medicine with headquarters in Springfield, Illinois; and Southern Illinois University at Edwardsville with its principal campus in Edwardsville, Illinois, its School of Dental Medicine based in Alton, Illinois, and its East St. Louis Center in East St. Louis, Illinois.

ARTICLE II. GUIDELINES FOR THE FUNCTIONS OF THE BOARD, THE  
CHANCELLOR OF THE SOUTHERN ILLINOIS UNIVERSITY  
SYSTEM, AND THE PRESIDENTS

Section 1. The Board.

The Board of Trustees is ultimately responsible to the people of the State of Illinois for every function of Southern Illinois University.

The Board shall adopt policies that enable The Southern Illinois University System and its constituent Universities to formulate and carry out their missions in a manner consonant with the best interests of the people of the State of Illinois.

The relationships between the Board and the Chancellor of the System shall be such that having once been selected by the Board, with the assistance and involvement of the appropriate University groups, the Chancellor functions with full autonomy in all spheres excepting those reserved to the Board.

The Board:

- A. Approves and supports a mission and scope for the System and for each University which recognizes the uniqueness of the Universities.
- B. Sets policy with regard to State support.
- C. Sets policy concerning custody, obligation, and expenditure of funds.



- D. Approves new programs and substantial changes in existing programs.
- E. Deals with land holdings.
- F. Awards major contracts and approves employment contracts.
- G. Serves as final recourse for internal grievances.
- H. Approves major alterations of internal organization, academic programs, capital facilities, and personnel policies.
- I. Encourages coordination of all elements of the System.
- J. Involves itself in any matter which is of exceptional public concern.

## Section 2. The Chancellor of The Southern Illinois University System.

The Chancellor of The Southern Illinois University System is the chief executive officer of the System and exercises such powers as are necessary for the System's governance and function. The Chancellor is empowered to execute all documents and exercise all executive and administrative powers necessary to the discharge of that office. The Chancellor serves as the primary link between the Board's responsibilities for policy and the Presidents' responsibilities for operations. The Chancellor reports directly and only to the Board of Trustees and is responsible to the Board for the effective administration of the System.

### The Chancellor:

- A. Provides general leadership for the System.
- B. Proposes to the Board, and enunciates on its behalf, the mission and scope of the System and the Universities.
- C. Proposes to the Board goals, policies, and actions which serve the best interests of the System and Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville and promulgates guidelines and regulations for the consistent interpretation and application of Board policies.
- D. Coordinates the academic, financial, and other functions of the System and its Universities in a manner which assures institutional autonomy consistent with an integrated system of related and cooperating institutions.
- E. Recommends to the Board, after appropriate consultation with and involvement of the Universities' constituencies, the appointment and terms and conditions of employment of the Presidents.
- F. Directs the activities of the Universities' Presidents in a manner which promotes the general welfare of the System

and the Universities and insures institutional autonomy consistent with the concept and function of a system.

- G. Serves as the chief spokesperson for the System in external relations and represents the Board and on its behalf maintains liaison with the Office of the Governor, the General Assembly, the Illinois Board of Higher Education, and other external agencies.
- H. Recommends to the Board all major alterations of internal administrative organization, academic programs, capital facilities, and personnel and other policies.
- I. Develops and recommends to the Board an annual budget request and System internal operating budget.
- J. Directs and participates in the evaluation of the Presidents.
- K. Cooperates with the Board in the periodic evaluation of the Chancellor's own effectiveness.

### Section 3. The Presidents.

The Presidents are the chief executive officers of the respective Universities, reporting directly to the Chancellor and through that officer to the Board of Trustees. The Presidents are empowered to execute all documents and exercise all executive and administrative powers necessary to the discharge of those offices. The Presidents are responsible to the Chancellor and the Board for the effective discharge of their responsibilities, including but not limited to those listed below:

Each President:

- A. Assists in formulating policies for adoption by the Board of Trustees.
- B. Carries out approved policies, guidelines, and regulations governing the management of academic, business, and student affairs, delegating execution to administrative aides and heads of appropriate functional areas.
- C. Develops and recommends to the Chancellor a mission and scope for the University.
- D. Develops and recommends budgets to the Chancellor and controls the allocation of University expenditures within the framework of budgets approved by the Chancellor and the Board.
- E. Devises and assumes primary responsibility for the internal organization of University administration, including academic, business, and student affairs, and the development and management of the physical plant and auxiliary services.

- F. Provides necessary leadership in educational development, such leadership to be consistent with appropriate internal delegation of policy responsibility to the faculty and other constituencies, with encouragement of advice from these groups wherever delegation is not appropriate.
- G. Appoints all academic and nonacademic employees within the limitation of powers delegated by the Board of Trustees.
- H. Informs the Chancellor of all matters important to operation, management, control, and maintenance.
- I. Cooperates with the Chancellor and the Board in the periodic evaluation of the President's own effectiveness.
- J. At the direction of the Chancellor, represents the University in its relationship to external agencies in local, state, and federal government.
- K. Assumes primary responsibility for the external relations activities of fund raising and alumni relations.

#### Section 4. Evaluation of the Chancellor and the Presidents.

It is the policy of the Board of Trustees that the performance of the Chancellor and the Presidents be individually evaluated on a regular basis. These evaluations provide (1) a means by which the incumbents may review their own performances, (2) a procedure to establish new, short- and long-term goals for the ensuing months and years, and (3) an opportunity to receive comments and ideas as to possible ways in which the management and planning functions of The Southern Illinois University System and the constituent Universities might be improved.

##### A. The Annual Review of the Chancellor.

- 1. The annual review of the performance of the Chancellor shall be conducted by the Board during the month of November or such other time as the Board Chair designates. The results of such review shall be shared with the Chancellor in a session with the Board.
- 2. In order to aid in the annual review by the Board, the Chancellor's annual goals statements as described in paragraph E, below, shall be submitted to members of the Board by October 15 of each year by the Chancellor. Any additional material may be submitted at the discretion of the Chancellor or at the direction of the Board.

##### B. The Five-Year Review of the Chancellor.

- 1. Every five years, beginning at a time to be determined by the Board Chair, the performance of the Chancellor shall be reviewed and evaluated in-depth by an ad hoc committee of Board members appointed by the Board Chair who shall also appoint the chair of the committee.



2. In evaluating the Chancellor, the ad hoc committee shall meet at least once at each University.
3. The Universities' constituency heads will be asked to aid in the coordination of the Universities' involvement in the evaluation of the Chancellor's performance. An opportunity to meet with the ad hoc committee shall be provided to all interested members of the SIU community.
4. Duties and responsibilities of the Chancellor are specified in the Statutes of the Board of Trustees. These statements, in addition to criteria established by the ad hoc committee prior to the evaluation, shall be utilized in the in-depth review.
5. A report of the results of the evaluation shall be made by the ad hoc committee to the Board of Trustees, and the results of such review shall be shared with the Chancellor in a session with the Board.

C. The Annual Review of the Presidents.

1. The annual review of the performance of each President shall be conducted by the Chancellor during the month of September or at such other time as the Chancellor shall designate.
2. In order to aid in the annual review by the Chancellor, each President's annual goals statement as described in paragraph E, below, shall be submitted to the Chancellor by October 1 of each year. Any additional material may be submitted at the discretion of the Presidents or at the direction of the Chancellor.
3. In October of each year, after the results of the annual review have been separately shared with each President, the Chancellor shall summarize the results of the Presidents' annual review with the Board. Such results shall be shared with the Board in a separate session for each President in the presence of that officer.

D. The Five-Year Review of the Presidents.

1. Every five years, beginning at a time to be determined by the Chancellor, the performance of the Presidents shall be reviewed and evaluated in-depth by the Chancellor.
2. In evaluating the Presidents, the Chancellor shall be assisted by an ad hoc committee appointed by the Chancellor from the University community.
3. The Universities' constituency heads will be asked to aid in the coordination of each University's involvement in the evaluation of the Presidents' performance. An opportunity to meet with the ad hoc committee shall be provided to all interested members of the appropriate University community.

4. The duties and responsibilities of the Presidents are specified in the Statutes of the Board of Trustees. These statements, in addition to criteria established by the Chancellor with the advice of the ad hoc committee prior to the evaluations, shall be used in the in-depth review.
5. A report of the results of the pertinent in-depth review shall be made by the Chancellor and shared with the pertinent President, and the pertinent review shall be shared by the Chancellor with the Board of Trustees in a separate session with each of the Presidents.

E. The Annual Goals Statements.

The Chancellor and the Presidents shall prepare annual goals statements identifying objectives they hope to attain during the coming year, with an implementation schedule.

The objectives should be stated very briefly, with the understanding that they may be elaborated upon during evaluation sessions. Examples of objectives include such matters as (a) the development and approval of specifications for a large capital project, (b) a revision of the organizational structure of an administrative unit, and (c) special and perhaps unusual budgetary items for which approval may be sought.

The implementation schedule should include a very brief statement as to what action will be taken during the period in question for a particular objective, and when that action is expected to take place.

Section 5. Housing and Transportation for Executive Officers.

It being inherent in positions of Chancellor of The Southern Illinois University System, President of Southern Illinois University at Carbondale, and President of Southern Illinois University at Edwardsville that the incumbents are consistently called upon to perform duties of their employment at all hours of the day and night and both in their offices and in their homes, it is in the best interest of the Board of Trustees that these officers' homes be adequate as a place of work and convenient to the locus of operations, and that transportation for use in official duties be available to them at all times, and that for the convenience of the Board of Trustees such housing and transportation shall be required of and assured to these executive officers as reasonably required, whether by provision in kind or such other arrangement as seems most likely to attain the goals above expressed, and that such housing and transportation be provided within the limits prescribed by the Statutes of the State of Illinois and the Regulations of the Illinois Board of Higher Education as is necessary for this function of these offices.

### ARTICLE III. EDUCATIONAL ORGANIZATION OF THE UNIVERSITY

#### Section 1. Definition.

The term educational organization refers to the units and organizations of the University System immediately engaged in performing educational functions and to the various bodies directly associated with the conduct of these activities.

#### Section 2. The Addition and Abolition of Educational Units.

Within the framework of The Southern Illinois University System, action upon faculty and administrative proposals for the establishment, allocation, and abolition of colleges, schools, divisions, departments, bureaus, and of other educational units, and of curricula and degrees is a function of the Board of Trustees, except as authority for action on such proposals is expressly delegated to the Chancellor of The Southern Illinois University System.

#### Section 3. The University Faculty.

- A. Membership. The University Faculty at each constituent University shall consist of the President, all professors, associate professors, and assistant professors, and those instructors on continuing appointment.
- B. Officers.
  - 1. The Presiding Officer. The Presiding Officer of each University Faculty shall be the President of the University or the President's designated representative.
  - 2. The Secretary.
    - a. Appointment. The Secretary of each University Faculty shall be appointed or reappointed annually from the faculty by the Presidents after consultation with appropriate constituency bodies.
    - b. Duties. The Secretary shall notify faculty members of the time and place of the annual and special University Faculty meetings, prepare agenda therefor, and prepare minutes of the meetings.
- C. Responsibilities.
  - 1. Each University Faculty is the agency designated by the Board of Trustees to formulate policies of University-wide application concerning the educational functions of the University, subject to the approval of the appropriate President.
  - 2. Each University Faculty shall determine, in line with general policy and subject to the approval of the appropriate President, the manner of faculty representation regarding the formulation of policies of University-wide application concerning the educational functions of the University.



#### Section 4. Colleges, Divisions, and Schools and Subdivisions Thereof.

##### A. Definition.

1. The undergraduate work of each University is carried on by units covering broadly similar academic interests and subject matter.

##### B. Officers.

1. Each college, division, or school shall be administered by a dean, head, or director who shall be responsible to the chief officer for academic affairs or that officer's designated representative. The dean, head, or director shall exercise general responsibility and supervision with respect to the educational policies of the unit.
2. The dean, head, or director shall advise and approve courses of study for students within the unit.

##### C. Faculties of Colleges, Divisions and Schools.

1. Membership. The faculty of each college, division, or school shall consist of professors, associate professors, assistant professors, those instructors on continuing appointment, and such other members of the University academic staff as that faculty itself shall determine.
2. Powers and Duties. Except as limited by legislation of the Board of Trustees, each such faculty shall have power to set up its own organization and to determine such matters as times of meetings, quorum for the conduct of its business, rules of procedure, and order of business.

Each college, division, or school faculty shall have original jurisdiction in all educational and academic disciplinary matters within the scope of the purposes of the college, division, or school, including the determination of its curricula and of admission thereto and graduation therefrom, except as authority is otherwise assigned by legislation of the Board of Trustees or as its autonomy is limited by correct academic and administrative relations with other units of the University. Questions of autonomy and jurisdiction as between such a faculty and the University Faculty or between two such faculties shall be adjudicated by the chief officer for academic affairs or that officer's designated representative. The college, school, or division faculty through the President of the University shall recommend candidates for degrees in course to the Board of Trustees.

3. Faculties of Subdivisions of Colleges, Divisions, or Schools. In some cases the education work of each University is better served by subdividing the college, division, or school into units of greater homogeneity of purpose, such as departments and faculties in specific disciplines.

4. Joint Faculties. In some cases the educational work of each University or the University System is better served by somewhat formalized joint action by all or parts of one or more colleges, divisions, or schools. The authority to establish or disestablish such joint operations and faculties is vested in the President where only one University is involved and the Chancellor where both Universities are involved.

#### Section 5. The Graduate Schools and Faculty.

- A. There shall be at each University a Graduate School which shall be the agency for that University for organizing and supervising all graduate work and for facilitating the research program. Each Graduate School shall be administered by a dean.
- B. The policies governing appointments to and retention on each University's Graduate Faculty shall be determined by that faculty as a continuing body. Ex-officio members of each Graduate Faculty include the President of the University and the chief administrative officers for academic affairs, colleges, schools, and the library.
- C. Each Graduate Faculty is empowered to determine academic policy on all matters having to do with the respective graduate program, except as its authority is otherwise assigned by legislation of the Board of Trustees, or as its autonomy is limited by correct academic and administrative relations with other units of the campus.
- D. Each Graduate Faculty shall determine, in line with general policy and subject to the approval of the appropriate President, the manner of Graduate Faculty representation regarding matters of academic policy related to the respective graduate programs.

#### ARTICLE IV. ADMINISTRATIVE ORGANIZATION OF THE UNIVERSITY

Except as reserved to the Board of Trustees in its legislation, the Chancellor and the Presidents are responsible for the internal administrative organization of the University. The Chancellor as the chief executive officer of The Southern Illinois University System has overall responsibility for the internal administrative structure of the System, subject to the responsibilities of the Board.

#### ARTICLE V. CONSTITUENCY REPRESENTATION AND INVOLVEMENT

The organization of groups representing faculty, students, and staff at each University who advise the Presidents on a variety of matters is encouraged. The Presidents are responsible for the recognition of such constituency groups and may, within the limits of their authority, delegate certain authority to such groups.

The Chancellor may and is encouraged to consult with the Universities' constituency groups through the Presidents on matters which the Chancellor deems appropriate for constituency involvement. Special activities and unusual circumstances may call for direct relationships between the Chancellor and constituency groups. The Chancellor may, within the limits of that officer's authority, delegate certain authority to constituency groups.

While the Chancellor and the Presidents are granted authority to delegate authority to constituency groups, the Board has the right and the obligation to judge the Chancellor's and the Presidents' performance based on their wise use of authority for which they are ultimately accountable to the Board of Trustees.

#### ARTICLE VI. ACADEMIC FREEDOM--RIGHTS AND RESPONSIBILITIES\*

Section 1. Southern Illinois University shall operate under the following principles of academic freedom and responsibility.

The purpose of this statement is to promote public understanding and support of academic freedom and tenure and agreement upon procedures to assure them in colleges and universities. Institutions of higher education are conducted for the common good and not to further the interest of either the individual teacher<sup>1</sup> or the institution as a whole. The common good depends upon the free search for truth and its free exposition.

Academic freedom is essential to these purposes and applies to both teaching and research. Freedom in research is fundamental to the advancement of truth. Academic freedom in its teaching aspect is fundamental for the protection of the rights of the teacher in teaching and of the student to freedom in learning. It carries with it duties correlative with rights. . . .

- A. Teachers are entitled to full freedom in research and in the publication of the results, subject to the adequate performance of their other academic duties; but research for pecuniary return should be based upon an understanding with the authorities of the institution.
- B. Teachers are entitled to freedom in the classroom in discussing their subjects, but they should be careful not to introduce into their teaching controversial matter which has no relation to their subjects. Limitations of academic freedom because of religious or other aims of the institution should be clearly stated in writing at the time of the appointment.
- C. College or university teachers are citizens, members of a learned profession, and officers of educational institutions. When they speak or write as citizens, they

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\*Paraphrase of Board approved statements with masculine references eliminated.

<sup>1</sup>The word "teacher" as used in this document is understood to include the investigator who is attached to an academic institution without teaching duties.



should be free from institutional censorship or discipline, but their special position in the community imposes special obligations. As persons of learning and educational officers, they should remember that the public may judge their profession and their institutions by their utterances. Hence they should at all times be accurate, should exercise appropriate restraint, should show respect for the opinion of others, and should make every effort to indicate that they are not institutional spokesmen.<sup>2</sup>

Section 2. In discussing controversial matters in the classroom teachers should proceed in a fair and scholarly manner.

- A. Professors, guided by a deep conviction of the worth and dignity of the advancement of knowledge, recognize the special responsibilities placed upon them. Their primary responsibility to their subject is to seek and to state the truth as they see it. To this end they devote their energies to developing and improving scholarly competence. They accept the obligation to exercise critical self-discipline and judgment in using, extending, and transmitting knowledge. They practice intellectual honesty. Although they may follow subsidiary interests, these interests must never seriously hamper or compromise freedom of inquiry.
- B. As teachers, professors encourage the free pursuit of learning in their students. They hold before them the best scholarly standards for their discipline. They demonstrate respect for students as individuals, and adhere to their proper role as intellectual guide and counselor. They make every reasonable effort to foster honest academic conduct and to assure that the evaluation of students reflects their true merit. They respect the confidential nature of the relationship between professor and student. They avoid any exploitation of students for their private advantage and acknowledge significant assistance from them. They protect students' academic freedom.
- C. As colleagues, professors have obligations that derive from common membership in the community of scholars. They respect and defend the free inquiry of associates. In the exchange of criticism and ideas they show due respect for the opinion of others. They acknowledge academic debts and strive to be objective in the professional judgment of colleagues. They accept their share of faculty responsibilities for the governance of the institution.
- D. As members of their institution, professors seek above all to be effective teachers and scholars. Although

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<sup>2</sup>Paraphrased from the "Bulletin of the American Association of University Professors," Spring Quarter, 1950, pages 45 to 49.

they observe the stated regulations of the institution, provided they do not contravene academic freedom, they maintain the right to criticize and seek revision. Professors determine the amount and character of the work they do outside the institution with due regard to their paramount responsibilities within it. When considering the interruption or termination of service, professors recognize the effect of their decision upon the program of the institution and give due notice of their intentions.

- E. As members of a community, professors have the rights and obligations of citizens. They measure the urgency of these obligations in the light of their responsibilities to their subject, to their students, to their profession, and to their institution. When they speak or act as private persons, they avoid creating the impression that they speak or act for their college or university. As citizens engaged in a profession that depends upon freedom for its health and integrity, professors have a particular obligation to promote conditions of free inquiry and to further public understanding of academic freedom.<sup>3</sup>

### Section 3.

- A. Membership in the academic community imposes on students, faculty members, administrators, and trustees an obligation to respect the dignity of others, to acknowledge their right to express differing opinions, and to foster and defend intellectual honesty, freedom of inquiry and instruction, and free expression on and off the campus. The expression of dissent and the attempt to produce change, therefore, may not be carried out in ways which injure individuals or damage institutional facilities or disrupt the classes of teachers or colleagues. Speakers on campus must not only be protected from violence, but given an opportunity to be heard. Those who seek to call attention to grievances must not do so in ways that significantly impede the functions of the institution.
- B. Students are entitled to an atmosphere conducive to learning and to even-handed treatment in all aspects of the teacher-student relationship. Faculty members may not refuse to enroll or teach students on the grounds of their beliefs or the possible uses to which they may put the knowledge to be gained in a course. Students should not be forced by the authority inherent in the instructional role to make particular personal choices as to political action or their own part in society. Evaluation of students and the award of credit must be based on academic performance professionally judged and not on matters irrelevant to that performance, whether personality, race, religion, degree of political activism, gender, or personal beliefs.

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<sup>3</sup>Paraphrase of a document approved at the Fifty-second Annual Meeting and published in AAUP Bulletin, 55(1969): 86-87.

- C. It is the teachers' mastery of their subject and their own scholarship which entitle them to the classroom and to freedom in the presentation of their subject. Thus, it is improper for instructors persistently to intrude materials which have no relation to the subject matter of the course as announced to their students and as approved by the faculty in their collective responsibility for the curriculum.
- D. Because academic freedom has traditionally included the instructors' full freedom as citizens, most faculty members face no insoluble conflicts between the claims of politics, social action, and conscience, on the one hand, and the claims and expectations of their students, colleagues, and institutions, on the other. If such conflicts become acute, and the instructors' attention to their obligations as citizens and moral agents precludes the fulfillment of substantial academic obligations, they cannot escape the responsibility of that choice, but should either request a leave of absence or resign their academic position.<sup>4</sup>

#### ARTICLE VII. POLICY ON NONDISCRIMINATION

In accordance with the laws of the State of Illinois and the United States, the Board of Trustees of Southern Illinois University is committed to a policy of equal opportunity for all persons. The Board of Trustees directs that all elements of The Southern Illinois University System adhere to procedures which promote this policy in all phases of University activities including employment, educational programs, choice of contracts, and relationships with employee organizations.

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<sup>4</sup>Paraphrased excerpt from a statement approved unanimously by the Council of the AAUP, Washington, D.C., October 31, 1970.



Chancellor Shaw said that this matter had been presented to the Board last month and these revisions represented the first major step in the process of bringing up to date all major Board policy statements. He pointed out that hopefully in July a draft of major revisions to the Code of Policy would be presented to the Board for its reaction at the September meeting.

There being no further discussion, Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The Chair called attention to the fact that former Trustee Margaret Blackshire had joined the audience and he welcomed her.

The following matter was presented:

POLICY ON THE EVALUATION OF THE CHANCELLOR AND THE PRESIDENTS  
[AMENDMENT TO II STATUTES 4]

Summary

In April of 1977, the Board of Trustees adopted a policy calling for the periodic evaluation of the Presidents and the General Secretary of the Southern Illinois University System. This matter proposes the revision of that policy to adjust to changes in the governance structure of the University.

The policy adopted by the Board in 1977 directed that two types of evaluation take place, an annual review and a five-year in-depth review. In the proposed policy, the two-level evaluation process is retained and applied to the Chancellor of The Southern Illinois University System and the Presidents. In the proposed policy, the Board assumes primary responsibility for the evaluation of the Chancellor, and the Chancellor assumes primary responsibility for the evaluation of the Presidents.

Rationale for Adoption

The proposed revisions are necessary to bring the evaluation policy for the Chancellor and the Presidents into useful conformity with the revised governance structure of SIU. This revised evaluation policy will serve as a vehicle for implementing provisions in the Board approved "Guidelines for the Functions of the Board, the Chancellor of The Southern Illinois University System, and the Presidents," which state that the Chancellor, "Cooperates with the Board in the periodic evaluation of his/her effectiveness" and that each President, "Cooperates with the Chancellor and the Board in the periodic evaluation of his/her effectiveness."

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposed policy was developed in the Office of the Chancellor and reviewed by the Acting Presidents.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Article II of the Statutes be amended by the addition of the following as Section 4:

Section 4. Evaluation of the Chancellor and the Presidents.

It is the policy of the Board of Trustees that the performance of the Chancellor and the Presidents be individually evaluated on a regular basis. These evaluations provide (1) a means by which the incumbents may review their own performances, (2) a procedure to establish new, short- and long-term goals for the ensuing months and years, and (3) an opportunity to receive comments and ideas as to possible ways in which the management and planning functions of The Southern Illinois University System and the constituent Universities might be improved.

A. The Annual Review of the Chancellor.

1. The annual review of the performance of the Chancellor shall be conducted by the Board during the month of November or such other time as the Board Chair designates. The results of such review shall be shared with the Chancellor in a session with the Board.
2. In order to aid in the annual review by the Board, the Chancellor's annual goals statements as described in paragraph E, below, shall be submitted to members of the Board by October 15 of each year by the Chancellor. Any additional material may be submitted at the discretion of the Chancellor or at the direction of the Board.

B. The Five-Year Review of the Chancellor.

1. Every five years, beginning at a time to be determined by the Board Chair, the performance of the Chancellor shall be reviewed and evaluated in-depth by an ad hoc committee of Board members appointed by the Board Chair who shall also appoint the chair of the committee.
2. In evaluating the Chancellor, the ad hoc committee shall meet at least once at each University.
3. The Universities' constituency heads will be asked to aid in the coordination of the Universities' involvement in the evaluation of the Chancellor's performance. An opportunity to meet with the ad hoc committee shall be provided to all interested members of the SIU community.

4. Duties and responsibilities of the Chancellor are specified in the Statutes of the Board of Trustees. These statements, in addition to criteria established by the ad hoc committee prior to the evaluation, shall be utilized in the in-depth review.
5. A report of the results of the evaluation shall be made by the ad hoc committee to the Board of Trustees, and the results of such review shall be shared with the Chancellor in a session with the Board.

C. The Annual Review of the Presidents.

1. The annual review of the performance of each President shall be conducted by the Chancellor during the month of September or at such other time as the Chancellor shall designate.
2. In order to aid in the annual review by the Chancellor, each President's annual goals statement as described in paragraph E, below, shall be submitted to the Chancellor by October 1 of each year. Any additional material may be submitted at the discretion of the Presidents or at the direction of the Chancellor.
3. In October of each year, after the results of the annual review have been separately shared with each President, the Chancellor shall summarize the results of the Presidents' annual review with the Board. Such results shall be shared with the Board in a separate session for each President in the presence of that officer.

D. The Five-Year Review of the Presidents.

1. Every five years, beginning at a time to be determined by the Chancellor, the performance of the Presidents shall be reviewed and evaluated in-depth by the Chancellor.
2. In evaluating the Presidents, the Chancellor shall be assisted by an ad hoc committee appointed by the Chancellor from the University community.
3. The Universities' constituency heads will be asked to aid in the coordination of each University's involvement in the evaluation of the Presidents' performance. An opportunity to meet with the ad hoc committee shall be provided to all interested members of the appropriate University community.
4. The duties and responsibilities of the Presidents are specified in the Statutes of the Board of Trustees. These statements, in addition to criteria established by the Chancellor with the advice of the ad hoc committee prior to the evaluations, shall be used in the in-depth review.



5. A report of the results of the pertinent in-depth review shall be made by the Chancellor and shared with the pertinent President, and the pertinent review shall be shared by the Chancellor with the Board of Trustees in a separate session with each of the Presidents.

E. The Annual Goals Statements.

The Chancellor and the Presidents shall prepare annual goals statements identifying objectives they hope to attain during the coming year, with an implementation schedule.

The objectives should be stated very briefly, with the understanding that they may be elaborated upon during evaluation sessions. Examples of objectives include such matters as (a) the development and approval of specifications for a large capital project, (b) a revision of the organizational structure of an administrative unit, and (c) special and perhaps unusual budgetary items for which approval may be sought.

The implementation schedule should include a very brief statement as to what action will be taken during the period in question for a particular objective, and when that action is expected to take place.

BE IT FURTHER RESOLVED, That I Code of Policy C-6 is repealed.

Chancellor Shaw explained that this policy represented a revised version of the policy adopted by the Board in 1977 regarding the evaluation of the General Secretary and the Presidents. He said that as in the earlier policy, two types of evaluation of the three executive officers had been proposed: to have an annual evaluation of each and an in-depth evaluation of each at five-year intervals. He commented that in order to aid in the annual evaluations, each President would submit goal statements and meet with the Chancellor and the Board. He said that the Chancellor would also submit goal statements and meet with the Board. In the five-year evaluation, he said the University's constituencies would aid in the coordination of each University's involvement in the evaluation of the Chancellor and the Presidents.

Chancellor Shaw pointed out that under the proposed policy, the Board would assume primary responsibility for the evaluation of the Chancellor,

and that the Chancellor assumed primary responsibility for the evaluation of the Presidents. He pointed out that this last element of the modified policy represented the most significant departure from the 1977 policy. He emphasized that a formalized evaluation was a necessary management tool designed to improve administrative performances and he thought that it was a good one.

Chancellor Shaw commented that as we go about the business of evaluating executive officers we needed to keep in mind that the purpose was to improve administrative performances. He said that the experience of other university systems indicated that this purpose was not served if evaluations became a public event; instead, evaluations should be handled with some of the same limitations we imposed on the evaluation of faculty and students. He stated that again we needed to keep the purpose in mind and resist the temptation to make such evaluations public events.

Chancellor Shaw suggested that as we go about implementing this policy that the new Presidents, assuming that they were on board by then, would submit annual goal statements to him in October of this year and that their first annual evaluation would take place in September of next year; he planned to submit to the Board in October of this year the Chancellor's annual goal statements and would ask that the annual review of his performance take place in November of this year.

Acting President Lazerson suggested a change in D-5. He believed it was the intention to make the phrasing parallel with C-3, which could be accomplished by simply changing the word "for" in the last sentence to "with." This change has been incorporated in the above matter.

Dr. Wilkins moved approval of the resolution as amended. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

PROPOSED RECORDS MANAGEMENT PROGRAM  
[AMENDMENT TO III CODE OF POLICY G]

Summary

This matter proposes that formal guidelines be established for records retention at Southern Illinois University. It further proposes that each University, the Office of the Chancellor, and the Office of the Board of Trustees develop its own procedures for records management. Such procedures, when developed, will be submitted to the Chancellor for review and approval.

Rationale for Adoption

Both Universities have implemented excellent microfilm record storage and distribution programs which have permitted economies of operation. Many lengthy computer reports are issued on microfiche, thus eliminating the expense of multi-page printouts. An additional saving is in floor space for records files, since the demand for increased file cabinet space has been eased.

With the current advantages of these procedures as an incentive toward more sophisticated practices, we find that no formal records management program exists. The External Audit Report for the year ended June 30, 1979, recommends establishment and approval of a formal program.

Considerations Against Adoption

The only known objection is based on the problem of conversion of documents to microfilm with a consequent destruction of the documents prior to completion of an audit. This objection reflects considerations of convenience more than concerns about record availability.

Constituency Involvement

Each President has appointed individuals responsible for formalizing the procedures at the respective Universities. The proposed guidelines represent ideas identified by SIUC in its work toward establishing formal procedures, and they have been shared with the appropriate individuals at SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That a records management program be established by amendment to III Code of Policy G as follows:

G. Records Management Program

1. Each University, the Office of the Chancellor, and the Office of the Board of Trustees shall have a records management program which will provide for the maintenance of records in an efficient and orderly manner and for the discarding of records no longer needed. Such program will comply with all state and federal regulations.



2. The details of the programs established will include those general guidelines herein established, and the program will become effective when submitted in writing to and approved by the Chancellor.
3. Each program will include consideration of the following:
  - a. Retention Schedules
    - 1) Legal constraints
    - 2) Operational needs
    - 3) Archival value
  - b. Storage and Retrieval
    - 1) Filing systems
    - 2) Medium
      - a) Paper
      - b) Microfilm
      - c) Computer storage
      - d) Microfiche
  - c. Designation of individual responsible for the program
  - d. Provisions for appropriate confidentiality of records
  - e. Provision for identification of and special care of records vital to the continuation of operations in the event of a disaster

Chancellor Shaw explained that this item proposed that each University, the Office of the Chancellor, and the Office of the Board of Trustees develop a records management program which would provide for the maintenance of records in an efficient and orderly manner and for discarding records no longer needed. He said that the matter proposed that each program contain certain common elements, but that within those limitations, each of the programs must be developed to meet the individual needs of the affected administrative unit. He commented that basically, the policy required that each program comply with all state and federal laws and be approved by the Chancellor.

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

#### SALARY INCREASE PLANS FOR FISCAL YEAR 1981

##### Summary

Board involvement in the development of the Annual Internal Budget for Operations begins, by Board policy, with the approval of salary increase plans for each University and the Office of the Chancellor. These plans do not intend to set forth specific salary recommendations for each employee, but rather to set forth general policies and parameters within which employee salary increases will be made. A report of salary increases made will be submitted to the Board for its information by its September meeting.

Salary increase plans have been prepared by each University and the Office of the Chancellor. They are attached for SIUE, SIUC, and the Office of the Chancellor as Exhibits A, B, and C, respectively. The plans have been developed on the basis of the percentage increase of salary funds appropriated by the state. As of this writing, the appropriation bill has been approved by the Illinois Senate and is under consideration by the Illinois House of Representatives.

Salary increases for "high paid" administrators were a matter of considerable discussion during our FY-81 Senate budget hearings. These discussions along with other expressed opinions have led to the development of salary increase guidelines for RAMP-defined administrators, presented in the attached Exhibit D. The policy presented attempts to allow a balance between the pressures of equity and those of the market place. In terms of equity, it serves to support in some systematic but flexible way the principle that lower paid employees should receive greater percentage increases than higher paid employees. In terms of the market place, it recognizes that individual performance and the worth of individuals are fundamental in establishing salary adjustments.

##### Rationale for Adoption

Board policy requires approval of salary increase plans for each University and the Office of the Chancellor prior to the beginning of the fiscal year.

##### Considerations Against Adoption

None is known to exist.

##### Constituency Involvement

At SIUE, guidelines for faculty salary adjustments were developed by the Acting Vice-President and Provost in consultation with the President-elect

of the Faculty Senate, members of the Faculty Salary Committee, the Academic Deans and the Acting President. They are similar to those strongly supported by the Faculty Senate for application in FY-80. Guidelines for administrative staff employees were developed by the Acting Vice-President and Provost in consultation with the Professional Staff Panel of the University Staff Senate. Guidelines for Civil Service range employees were developed by the Vice-President for Business Affairs in consultation with the University Staff Senate. Guidelines for persons holding graduate assistantships were developed by the Dean of the Graduate School, the Graduate Council, and the Acting Vice-President and Provost. Guidelines for student workers were developed by the Office of Student Work and Financial Assistance and the Vice-President for Student Affairs.

At SIUC, salary increase plans were developed by the Acting President after receiving recommendations from the President's Budget Advisory Committee, which includes representation from all constituencies and from the Acting President's staff.

Constituency involvement for the Office of the Chancellor is not applicable.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Salary Increase Plans for Fiscal Year 1981, as presented (attached as Exhibits A, B, and C), be approved, subject to the guidelines established for RAMP-defined administrators as presented in Exhibit D of this matter.
- (2) The Salary Increase Guidelines for RAMP-defined Administrators at SIU for Fiscal Year 1981 (attached as Exhibit D) be approved.



EXHIBIT A

Salary Increase Plans for Fiscal Year 1981, SIUE

1. Guidelines for Faculty Employees

- a. The full state appropriation for salary increases for faculty expressed as a percentage of the base shall be applied as cost-of-living and performance adjustments.
- b. The cost-of-living adjustment shall be \$140 per month for each full-time faculty employee.
- c. The monies remaining after application of the cost-of-living adjustment shall be applied as performance increments which shall be computed uniformly as a flat percentage of monthly salary less \$1,300.
- d. Eligibility for increments as described in the foregoing shall be governed by (1) level of performance and (2) other appropriate factors as determined by the Office of the Vice-President and Provost.
- e. A faculty member whose performance is demonstrably inadequate shall be ineligible for both the cost-of-living adjustment and the performance adjustment.
- f. A faculty member whose performance is judged to be meritorious shall be eligible for the performance adjustment.
- g. Unit recommendations concerning the eligibility of each faculty member for cost-of-living and performance adjustments shall follow from peer review conducted in accordance with formal unit guidelines and criteria. In the absence of such guidelines and criteria, current University guidelines on promotion and tenure may be used. Those units that desire additional time for the purpose of reviewing guidelines and criteria to be applied in the assessment of merit may delay merit recommendations until such review has been completed. Decisions on merit increases delayed for this reason will be retro-active to July 1, 1980. Written notice and justification of all recommendations not to award cost-of-living or performance adjustments, shall be provided to the faculty members affected and to the Office of the Vice-President and Provost by the appropriate Dean or Director.
- h. Those faculty members who receive the full amounts possible for cost-of-living and performance but remain below the minima for ranks established in FY-80 will be brought to the minimum for that rank by the use of reallocated monies.
- i. In the event the method of allocation described in b and c above proves detrimental to a unit, alternatives may be entertained by the Vice-President and Provost if in his judgment, such proposed alternatives have strong faculty support in the affected unit and if it can be demonstrated that such alternative plans are in the best interest of the unit and institutional achievement.

## 2. Guidelines for Administrative Staff Employees

- a. Each administrative staff employee whose performance has been demonstrably satisfactory shall be eligible for an increment equal to the percentage appropriated by the state, subject to the conditions of 2.b. below.
- b. In accordance with administrative staff personnel policies at SIUE, the supervisor of each administrative staff employee must conduct, during the winter quarter, an oral and written performance evaluation based on the individual employee's written job description and any mutually agreed upon developmental goals. If an employee's performance was demonstrably unsatisfactory at the time of the evaluation and the supervisor documents that the employee's performance has not improved, the supervisor may recommend to the appropriate Vice-President (with copies to the employee) that no salary increase be granted to the employee. In such a case, a second performance evaluation will be conducted during the summer quarter to determine whether the employee has overcome the deficiencies noted at the time of the winter quarter evaluation. If sufficient progress has been made, the supervisor may recommend to the appropriate Vice-President that a salary increase, in accordance with the original percentage basis, be granted and be effective October 1, 1980.
- c. State appropriated salary increase funds remaining unassigned after October 1, 1980, and any reallocated monies available for merit/equity consideration will be distributed as merit/equity adjustments on the basis of guidelines prepared by the Vice-President and Provost in consultation with the Professional Staff Panel of the University Staff Senate.

## 3. Guidelines for Civil Service Open Range Employees

- a. Each Civil Service open range employee will receive an across-the-board increase equal to the percentage increase in salary monies appropriated by the state, subject to the conditions of 3.b. below.
- b. In accordance with Civil Service employee evaluation policies at SIUE, the supervisor of each Civil Service open range employee must conduct annually an oral and written performance evaluation based on the individual employee's written job description and any mutually agreed upon developmental goals. If an employee's performance was demonstrably unsatisfactory at the time of the evaluation and the supervisor documents that the employee's performance has not improved, the supervisor may recommend through channels to the appropriate Vice-President (with copies to the employee) that no salary increase be granted to the employee. In such a case, a second performance evaluation will be conducted during the summer quarter to determine whether the employee has overcome the deficiencies noted at the time of the annual evaluation. If sufficient progress has been made, the supervisor may recommend, through channels to the appropriate Vice-President that a salary increase, in accordance with the original percentage basis, be granted and be effective October 1, 1980.

- c. State appropriated salary increase funds remaining unassigned after October 1, 1980, and any reallocated monies available for merit/equity consideration will be distributed as merit/equity adjustments on the basis of guidelines prepared by the Vice-President for Business Affairs.

4. Guidelines for Persons Holding Graduate Assistantships

Range of stipends for various classifications of graduate students will be as follows:

	<u>Current</u> <u>FY-80</u>		<u>Proposed</u> <u>FY-81</u>	
	<u>50%</u>	<u>25%</u>	<u>50%</u>	<u>25%</u>
First Year Assistant	\$370-395	\$185-198	\$400-425	\$200-213
Second Year Assistant	\$420-445	\$210-223	\$450-475	\$225-238
Doctoral	\$566	\$283	\$610	\$305

Increases will be effective July 1, 1980.

5. Guidelines for Student Workers

Student workers will receive an increase of \$.25 per hour across-the-board. Increases will be effective with the payroll period which includes January 1, 1981.



## EXHIBIT B

Salary Increase Plans for Fiscal Year 1981, SIUC

1. Guidelines for Faculty and Administrative/Professional Employees
  - a. Once the percentage of salary increase funds appropriated by the state is determined, each major University budgetary unit will receive that percentage of its salary base to distribute as raises on a merit basis.
  - b. In any case in which a full-time employee receives an increase that is less than \$80 per month, a letter of special justification will be submitted to the President, with a copy being provided to the employee.
2. Guidelines for Civil Service Range Employees, except those at the School of Medicine in Springfield, Illinois
  - a. All levels on the current pay plan will be increased by \$60 or 6%, whichever is greater. (See attached Schedule I)
  - b. All full-time range employees will receive an increase of \$60 or 6%, whichever is greater.
  - c. The remaining percentage of salary increase funds appropriated by the state will be utilized for increases based on merit.
3. Guidelines for Civil Service Range Employees, School of Medicine in Springfield, Illinois
  - a. Employees hired prior to January 1, 1980 will receive a time-in-service increment according to the following schedule:
 

<u>Year Hired</u>	<u>Increase Per Month</u> (on a full-time basis)
1979	\$ 5
1978	10
1977	15
1976	20
1975	25
1974	30
1973	35
1972	40
1971	45
1970	50
  - b. The lowest range will be increased from \$540 to \$585 per month to stay ahead of the scheduled increases in the minimum wage standard. All other levels of ranges will be established at an approximate 5% interval above the next lowest level. All range employees will receive an increase equivalent to 4% of their current salary plus any amount which may be needed to bring an individual up to the base of the adjusted range. (See attached Schedule II)

- c. The remaining percentage of salary increase funds appropriated by the state will be utilized for increases based on merit. A letter of explanation for withholding a merit increase will be provided the individual with a copy to the Office of the Dean and Provost to be made available to the President.

4. Guidelines for Graduate Assistants

Graduate Assistant salaries will each be increased by the percentage of salary increase funds appropriated by the state.

5. Guidelines for Student Wages

The student wage increase money will be used to meet the increase in the required minimum wage level at January 1, 1981. Current separation of pay levels will be maintained. Any money remaining will be used to increase the hours of student work available.

## SCHEDULE I

SIUC CIVIL SERVICE RANGE EMPLOYEE FY-81 PAY SCHEDULE  
 (Except for School of Medicine in Springfield, Illinois)

<u>Pay Level</u>	<u>Base</u>	<u>Top</u>	<u>Percent Spread</u>	<u>\$ Increase Above FY-80 Base</u>	<u>% Increase Above FY-80 Base</u>
1	600	900	50.0	60	11.1
2	625	935	49.6	60	10.6
3	655	980	49.6	60	10.1
4	685	1,025	49.6	60	9.6
5	715	1,070	49.6	60	9.2
6	750	1,125	50.0	60	8.7
7	785	1,175	49.7	60	8.3
8	820	1,230	50.0	60	7.9
9	860	1,290	50.0	60	7.5
10	900	1,350	50.0	60	7.1
11	940	1,410	50.0	60	6.8
12	985	1,475	49.7	60	6.5
13	1,030	1,545	50.0	60	6.2
14	1,080	1,620	50.0	60	5.9
15	1,135	1,700	49.8	65	6.1
16	1,190	1,785	50.0	65	5.8
17	1,250	1,875	50.0	70	5.9
18	1,315	1,970	49.8	75	6.0
19	1,380	2,070	50.0	80	6.2
20	1,445	2,165	49.8	80	5.9
21	1,520	2,280	50.0	85	5.9
22	1,595	2,390	49.8	90	6.0
23	1,675	2,510	49.8	95	6.0
24	1,760	2,640	50.0	100	6.0
25	1,850	2,775	50.0	105	6.0
26	1,940	2,910	50.0	110	6.0
27	2,035	3,050	49.9	115	6.0
28	2,135	3,200	49.9	120	6.0



## SCHEDULE II

SIUC CIVIL SERVICE RANGE EMPLOYEE FY-81 PAY SCHEDULE  
 (For School of Medicine in Springfield, Illinois)

<u>Pay Grade</u>	<u>FY-80 Range</u>	<u>FY-81 Range</u>
1	540- 767	585- 809
2	570- 809	600- 852
3	600- 852	630- 895
4	630- 895	660- 937
5	660- 937	695- 987
6	695- 987	730-1,037
7	730-1,037	765-1,086
8	765-1,086	805-1,143
9	805-1,143	845-1,200
10	845-1,200	885-1,257
11	885-1,257	930-1,321
12	930-1,321	975-1,385
13	975-1,385	1,025-1,456
14	1,025-1,456	1,075-1,527
15	1,075-1,527	1,130-1,605
16	1,130-1,605	1,185-1,683
17	1,185-1,683	1,245-1,768
18	1,245-1,768	1,305-1,853
19	1,305-1,853	1,370-1,945
20	1,370-1,945	1,440-2,045
21	1,440-2,045	1,510-2,144
22	1,510-2,144	1,585-2,251
23	1,585-2,251	1,665-2,364
24	1,665-2,364	1,750-2,485
25	1,750-2,485	1,840-2,613
26	1,840-2,613	1,930-2,741
27	1,930-2,741	2,025-2,876
28	2,025-2,876	2,122-3,016

## EXHIBIT C

Salary Increase Plans for Fiscal Year 1981, SIU Office of the Chancellor

1. Guidelines for Administrative Staff Employees
  - a. Funds equal to the percentage increase in salary monies appropriated by the state on the eligible administrative staff personnel salary base will be distributed.
  - b. From the amount available one-half will be distributed in equal dollar amounts to each full-time administrative staff employee as a cost-of-living adjustment.
  - c. The balance of funds available will be distributed as merit increases.
2. Guidelines for Civil Service Range Employees
  - a. Funds equal to the percentage increase in salary monies appropriated by the state on the eligible Civil Service range employees personnel salary base will be distributed.
  - b. From the amount available one-half will be distributed in equal dollar amounts to each full-time Civil Service range employee as a cost-of-living adjustment.
  - c. The balance of funds available will be distributed as merit increases.

## EXHIBIT D

Salary Increase Guidelines for RAMP-Defined Administrators  
at SIU for Fiscal Year 1981

Salary increases for RAMP-defined administrators in the SIU System will be as follows:

1. The salary adjustment for the Chancellor will be at least three percent below the average percent of increase established by the appropriation process.
2. The salary adjustments for the two Acting Presidents will be at least two percent below the average percent of increase established by the appropriation process.
3. The salary adjustments for other RAMP-defined administrators earning \$40,000 or more in Fiscal Year 1980 will average, within each of the three major operating units, at least one percent below the average percent of increase established by the appropriation process.
4. The salary increases for all other RAMP-defined administrators will be governed by the appropriate salary increase plan specified in either Exhibit A, B, or C.

Chancellor Shaw stated that each year as an initial step in the development of an internal operating budget, the Board is asked to approve salary increase plans, and the matter presented proposes such plans for SIUE, SIUC, and the Office of the Chancellor. He said that rather than establishing individual salary increases for each employee, the plans set out the general rules which would govern salary increases for groups of employees within each University and the Office of the Chancellor.

At the Universities, he said that the salary increase plans proposed had been developed in close consultation with representatives of the appropriate constituency groups. He wanted to emphasize that each of the Universities had developed a plan which met its own needs. He believed that this approach was preferable to the development of a single plan for the entire System which could be inappropriately applied to certain units within the System.

He pointed out that each of the plans contained two elements with varying degrees of emphasis: the first element recognized a need for a cost-of-living adjustment for all employees, and the second element generally recognized the need for recognition of meritorious service. He stated that the general inclusion of these two elements in each plan attempted to strike an appropriate balance between the need for equity and the pressures of the marketplace to award those performing above standard. He said in terms of equity, the plans generally supported in a systematic but flexible fashion the principle that lower paid employees should receive greater percentage increases than higher paid employees. He commented that in terms of the marketplace, the plans as a whole recognized that individual performance was a necessary consideration in establishing salary adjustments and that we must remain competitive with our peer institutions or we will lose capable administrators. He said that for understandable reasons, there was far more mobility in administrative areas than other areas.



Chancellor Shaw said that in addition to the three salary increase plans proposed, a fourth plan had been proposed for the Chancellor, the Presidents, and other RAMP-defined administrators earning in excess of \$40,000 per year. He explained that this plan would establish percentage limitations upon the salary increases which could be granted to such employees. He said that during the past several months, considerable attention had been given to the level of administrative salaries, but while he was proposing limitations it must be understood that if SIU was to attract and retain quality administrators that salary levels must be competitive. He explained that not all persons earning \$40,000 or more would be affected because the limitation applied only to administrators. He also explained that in certain areas market conditions were so important that artificial limitations such as the one proposed would inhibit our ability to attract qualified people, such as the teaching faculty at the School of Medicine and the School of Dental Medicine. He said that he would not have proposed such limitations on administrative salaries if he thought our market position would be damaged in the long term. He felt it would be damaging to our market position, however, if we were to convey to existing personnel or to those who desire to join us that administrators would be subjected to controls even more stringent than those which were suggested here. He believed that this suggestion was a compromise, albeit not a happy one, between the need for equity and that of responsiveness to the marketplace. In conclusion, he said that the salary increase plans presented represented the best combination of many competing ideas and pressures.

Mr. Elliott stated that administrators do receive high salaries, but that the pool of capable administrators in the country was quite low and the more capable administrators we could find the better management we were going to have at the University. He commented that we could be pennywise and dollar

foolish by not having the best administrators we could find, and in order to find the best administrators, we would have to meet the competition of the marketplace in regard to salaries. He stated that the restrictions on raises in administrative salaries might be satisfactory for one year or for a short period of time; however, this type of restriction if continued would place a penalty on administrators who stay rather than move to higher-paid vacancies. Mr. Elliott appreciated the Chancellor's recommendations, particularly in regard to his own salary for this year and a year in which he was trying to build up faculty salaries and Civil Service salaries, but for the good of the institution administrative salaries would have to keep pace with the rest.

Mr. Norwood asked for clarification of the statement that the cost-of-living adjustment would be \$140 a month for each full time faculty member, while it said in another section that a faculty member whose performance is demonstrably inadequate gets nothing. Acting President Lazerson responded that the \$140 was based on satisfactory performance and unsatisfactory performance gets nothing.

After further discussion, Mr. Saal moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw had distributed to the members of the Board a legislative report, in the form of a memo to the Board, dated June 10, 1980, a copy of which has been placed on file in the Office of the Board of Trustees. Chancellor Shaw said that some of us idealize what legislative and government relations were, and we envisioned exotic testimonies at hearings where we were told that our salaries were too low and that everyone was happy with us, and we envisioned a lot of one-on-one work with legislators and with

government officials. He said that was all true, but he wanted to give another side of government relations just for a moment. He thought it was important that the Board have some idea of what it meant to prepare for hearings and to prepare for the case that we have to make to the Legislature and to the government officials. He said that you would see some very tired looking people over the weekends in his office and on the campuses preparing for budget hearings, preparing for RAMP presentations with the Illinois Board of Higher Education, for Capital Development Board presentations, etc., and he thought a visual aid would be more helpful than any of his words, so he stacked up papers about three feet high to indicate the volume which he was talking about.

Chancellor Shaw mentioned the search for the President at SIUE. He said that the Presidential Search Committee will meet with him on the 19th of June, at which time he would discuss the recommendations that they will be making. It is his hope to be able to make a recommendation to the Board prior to the July Board meeting. He said that as in the Carbondale search, he planned to visit the home environments of each of the candidates recommended to him and to spend ten to twelve hours meeting with each one. He stated that he hoped to have a firm recommendation to the Board in the very near future.

Mr. Rowe commented that he had noticed in the press that a new study was about to come out for student housing at SIUE, and he assumed that the Board would get a chance to see that study before it was presented to the IBHE. Also, at SIUC, there was a note in the press about a trial extension program upon which he said he would be happy to have more information.

Acting President Lazerson said that the report on student housing at SIUE would first be completed, then reviewed by its constituencies, then presented to the Board of Trustees. If there was concurrence, finally the report would go to the IBHE.



Acting President Lesar said the report on a trial extension program at SIUC would be presented to the Board at a future meeting.

The following matter was presented to the Board, with a comment from the Chair that since this matter concerned fees it would normally be held over for thirty days, but with the concurrence of the Board, he proposed that action be taken today since it was a reduction in fees for the program:

WAIVER OF FEES FOR STUDENTS ENROLLED IN THE EVENING AND WEEKEND PROGRAM, SIUC  
[AMENDMENT TO IV CODE OF POLICY B]

Summary

This resolution proposes waiver of the Student Medical Benefit, Athletic, and Student-to-Student Grant Program Fees for students enrolling in the undergraduate Evening and Weekend Program, SIUC. This program would then function as a Special Admission Program under the aegis of the Division of Continuing Education, with the following provisions:

1. Individuals possessing high school diplomas or the equivalent (GED Certificate) who have not been enrolled at SIUC during the twelve-month period immediately preceding enrollment in the Evening and Weekend Program are eligible for admission to the University as pre-major Evening and Weekend students. Persons previously enrolled at SIUC or another institution of higher education must be in good standing.
2. Students enrolled in the program will attend classes scheduled after 4:00 p.m. on weekdays or during weekends, and will enroll for no more than eight hours of credit per term (five hours during summer term). The classes in which these students enroll will be part of the regular class schedule.
3. A pre-major Evening and Weekend student who has accumulated twenty-six semester hours at the end of any term at SIUC with a 2.0 average and who desires to enter a degree program will be considered for admission on the same basis as a transfer student.
4. A maximum of twenty-six hours of credit taken as a pre-major Evening and Weekend student may be applied toward a degree program.
5. Program participants are expected to meet the same academic standards for retention as degree students.
6. Tuition is in accordance with the schedule established by the Board of Trustees.

### Rationale for Adoption

The University's traditional focus has been upon the educational needs of the full-time, degree-seeking residential student. The spectrum of University requirements, services, and course offerings presently is geared to this student. As a consequence, certain categories of individuals in the Southern Illinois community inadvertently are under-served by the University.

Three factors have been identified which would appear to discourage full utilization of the University by these individuals: (1) admissions - many adults who have been out of school for a number of years are unaware that special admissions procedures make possible their enrollment at SIUC; (2) fees - comprehensive student fees designed to provide necessary services for the full-time students often serve as an economic deterrent for the adult desiring an occasional course; (3) convenience - many working individuals are unable to attend day classes because of the number of business functions and support services which are unavailable after normal business hours.

Reorganizing the administrative structure of the evening and weekend classes, thereby centralizing the admissions process, addresses factors (1) and (3) of the preceding paragraph. The second factor mentioned above - that of fees - is addressed by this resolution.

The Evening and Weekend Program provides the following benefits: (1) it will increase utilization of SIUC by area residents desiring vocational enhancement, cultural enrichment, or leisure time activity; (2) it will enhance the University's efforts to maintain current levels of enrollment and credit hour production by accommodating a new clientele; (3) it will provide a pool of individuals who might at a later date become full-time, degree-seeking students; (4) it will lend substance and visibility to SIUC's renewed thrust in its service mission to the region.

### Considerations Against Adoption

Enrollees in the program would not contribute revenue to the Student-to-Student Grant Program, Medical, and Athletic accounts.

### Constituency Involvement

This resolution carries the recommendation of the Division of Continuing Education, the Council of Deans, the Undergraduate Education Policy Committee of the Faculty Senate, and the Vice-President for Academic Affairs and Research, SIUC. The Vice-Presidents for University Relations and Student Affairs have examined the proposed program and are supportive of the proposal and the fee structure. The Acting President of SIUC recommends adoption of this resolution.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That IV Code of Policy B be amended by addition of the following as paragraph 25:

25. Students enrolled in the Evening and Weekend Program shall pay tuition and general student fees approved by the Board of Trustees with the following exceptions:

1. Student Medical Benefit Fee
2. Athletic Fee
3. Student-to-Student Grant Program Fee

Acting President Lesar pointed out that the Faculty Senate, SIUC, had approved this resolution but suggested that on page 1, under Summary, the third line after the word "the" that the word "undergraduate" should be inserted to make it clear that this program refers to undergraduate courses only. This correction has been incorporated in the matter above. The student constituencies, he said, were aware of this change and had no objection.

Dr. Wilkins moved approval of the resolution as amended. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

INCREASE IN EVERGREEN TERRACE APARTMENT RENTAL RATES, SIUC  
[AMENDMENT TO IV CODE OF POLICY B-7-b]

Summary

This matter proposes an increase of \$30 per month in rental rates for the Evergreen Terrace apartments beginning August 1, 1980.

Rationale for Adoption

At the November 1979 meeting of the Board, action was taken to increase rental rates for the Evergreen Terrace apartments by \$18 per month, effective January 1, 1980. That increase was based on the operating experience for FY-78 and had been budgeted to take effect on August 1, 1979. The Board was also informed at that time that a further increase would be sought for FY-81 based on the FY-79 operating experience.

The Evergreen Terrace apartments are owned by the SIU Foundation, financed through the Department of Housing and Urban Development (HUD), and managed by the University. This arrangement requires approval by HUD and the Foundation, in addition to Board action, before rental rates can be increased. Over the years this multiple approval process has delayed the rate increase which in turn has resulted in an accrued deficit of \$105,854 in current funds,



as reported in the FY-79 audited statement. This deficit as of FY-79 is overstated by \$42,393 because of the understatement of revenue by one month in the report prepared by the external auditors for the Foundation. The net effect after that correction and after adding the projected deficit for FY-80 is an accrued deficit of \$89,021 as of June 30, 1980.

This cumulative deficit is of serious concern to the administration. The major part of the proposed rate increase, however, is not to resolve that problem, but to prevent the deficit from growing larger. Attachment II shows the anticipated result of operations for FY-81 without an increase and with an increase at several effective dates. If implemented by August 1, 1980, a surplus of \$16,502 could be applied against the deficit. However, if the rate increase is not implemented until January, as happened last year, the deficit would be increased by an anticipated \$26,098.

Attachment I shows a four-year comparison of operations. Although a projected deficit of \$25,560 is shown for FY-80, every effort is being made to reduce that amount. Most of this effort, however, can only be in the deferment of expense, which will affect the cash position but not the accrued deficit. Likewise, deferment of maintenance projects only adds to the expense required in future years. Constructed in 1968, these apartments are requiring an increasing level of repair. To the extent permitted by HUD, funds from the repair reserves will be used to minimize the impact of current operations on the deficit problem. Maintenance, debt service, and utility costs account for more than 80 percent of the operating budget.

Continuing efforts are being made to reduce energy usage. An aerial survey by the City of Carbondale has shown that the Evergreen Terrace apartments are among the most energy efficient buildings in the community. An energy audit will be conducted to find areas for further improvement. The administration is also considering certain long-range projects, such as computer controlled energy usage and the installation of individual meters.

The proposed rate increase will still leave the Evergreen Terrace rent levels competitively below those for comparable housing in the community, see Attachment III.

#### Considerations Against Adoption

The proposed rate increase will add further to the cost of living for project occupants, who are married students with children. Combined with the increase of \$18 last January, this increase will result in a \$48 per month increase in less than a year. However, the increase last January was the first in 23 months, because in part of delays in obtaining HUD approval.

The administration is not aware of any other considerations against adoption.

#### Constituency Involvement

Notice of the intent to seek a rate increase was posted and distributed to each resident of Evergreen Terrace on March 17, 1980. The 30-day waiting period required by HUD before seeking its approval was extended by one week at

the request of the Evergreen Terrace Residents Council to compensate for the week of Spring Break during that period. The administration has also met with the residents to answer questions about the proposed increase and the operation of the facility. Some residents have expressed opposition to the proposed increase.

The need for this proposed rent increase was made public as early as last fall. The specific amount of the increase was discussed with student leaders. Copies of this matter have been shared with each of the University constituencies.

The required approvals from HUD and the Foundation are being sought concurrently with the presentation of the matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That upon favorable approval of the Southern Illinois University Foundation and the Department of Housing and Urban Development, rents and charges for the Evergreen Terrace apartments are hereby changed, effective August 1, 1980, and that accordingly IV Code of Policy B-7-b be and is hereby amended to read as follows:

- b. Schedule of rates for University operated apartment rental housing (includes utilities) at SIUC effective August 1, 1980:

	<u>Monthly Rate</u>
Southern Hills	
Efficiency - Furnished	\$156
One-Bedroom - Furnished	173
Two-Bedroom - Unfurnished	180
Two-Bedroom - Furnished	186
Evergreen Terrace Apartments*	
Two-Bedroom - Unfurnished	\$198
Three-Bedroom - Unfurnished	213
Elizabeth Apartments	\$180
University Courts	\$200

\*Rates subject to approval of the SIU Foundation (Carbondale) and the Federal Housing Administration.

Acting President Lesar said that Mrs. Jan Hebert, Vice-President of the Evergreen Terrace Residents Council, was in the audience and would be happy to answer any questions.

The Chair pointed out that this matter had been presented last month and was now ready for action. Acting President Lesar said that the increase had been approved by the Federal Housing Administration.

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: CHARGES FOR FLIGHT TRAINING, SIUC  
[AMENDMENT TO IV CODE OF POLICY B-10]

Summary

This matter requests approval for increases in charges for Flight Training courses offered by the SIUC School of Technical Careers, effective Fall Semester, 1980.

Rationale for Adoption

The increase is needed to meet increased operational costs and the reserve requirements for equipment repair and replacement.

The operational cost that has increased the most is fuel cost. The rise in fuel cost has been greater than was originally anticipated, and it appears that increases will continue to occur in the coming months. The Flight Training Department has also experienced significant increases in other expense categories. Additional expense will be incurred through new lease payments on the flight simulator acquired last year and through lease payments on additional Flight Training aircraft.

Last year, a sum was budgeted for replacing worn-out Flight Training equipment, consisting mostly of airplanes. This replacement was necessary because funds for aircraft repair and replacement have not been available to Air Institute and Service from reallocation of state funds at the end of the year or from Auxiliary and Service Enterprises reserves. That is, Air Institute is now required to finance replacement and repair of 19 training aircraft totally from revenue generated. To help implement this program, an equipment replacement fund and schedule were established and approved during Fiscal Year 1978 for funding of the reserve account beginning Fiscal Year 1979.

Considerations Against Adoption

The major consideration against the adoption is the increased cost to students.

Constituency Involvement

Because this increase is primarily a matter of recovering operational costs in providing a service, the constituency groups were not involved. The



increases are recommended by the Director of Air Institute and Service and the Vice-President for Campus Services, SIUC. The Dean of the School of Technical Careers and the Vice-President for Academic Affairs and Research concur with the recommended increases.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That IV Code of Policy B-10 be and is hereby amended to reflect changes in charges for courses offered in the Flight Training program at Southern Illinois University at Carbondale, effective Fall Semester, 1980, as follows:

#### 10. Charges for flight training, SIUC, effective Fall Semester, 1980:

<u>Course</u>	<u>Rates</u>			
STC 201 - Primary				
<del>40.0</del> 44.0 hrs. Cessna 150*	@ \$23.00	\$27.50	\$ 920.00	\$1,210.00
5.0 hrs. Simulator	@	20.00		100.00
25.0 hrs. Flight Instruction	@	10.00		250.00
25.0 hrs. Ground Instruction	@	5.00		125.00
			<u>\$1,395.00</u>	<u>\$1,685.00</u>
STC 203 - Basic				
<del>47.5</del> 45.5 hrs. Cessna 150**	@ \$23.00	\$27.50	\$1,092.50	\$1,251.25
2.5 hrs. Piper Arrow	@ 38.00	42.50	95.00	106.25
10.0 hrs. Flight Instruction	@	10.00		100.00
10.0 hrs. Ground Instruction	@	5.00		50.00
			<u>\$1,337.50</u>	<u>\$1,507.50</u>
STC 204 - Intermediate				
<del>47.5</del> 45.5 hrs. Cessna 150**	@ \$23.00	\$27.50	\$1,092.50	\$1,251.25
2.5 hrs. Piper Arrow	@ 38.00	42.50	95.00	106.25
10.0 hrs. Flight Instruction	@	10.00		100.00
10.0 hrs. Ground Instruction	@	5.00		50.00
			<u>\$1,337.50</u>	<u>\$1,507.50</u>
STC 206 - Instrument and Advanced				
15.0 hrs. Piper Arrow	@ \$38.00	\$42.50	\$ 570.00	\$ 637.50
22.0 hrs. Cessna 172*	@ 28.00	32.50	616.00	715.00
10.0 hrs. Simulator	@	20.00		200.00
32.0 hrs. Flight Instruction*	@	10.00		320.00
32.0 hrs. Ground Instruction*	@	5.00		160.00
			<u>\$1,866.00</u>	<u>\$2,032.50</u>

~~\*Additional hours have been added to this course due to new FAA requirements for the course.~~

\*Four additional hours were added to this course because experience has shown that the average student needs the four additional hours before he or she is ready to be recommended for their checkride.

\*\*Two hours were deleted from these courses because the student will be picking up the four hours total that were dropped from these courses in the private course STC 201.

<u>Course</u>		<u>Rates</u>			
STC 207 - Multi-Engine					
10 hrs. Cessna 310	@ \$80-00	<u>\$84.50</u>	\$ 800-00	<u>\$ 845.00</u>	
10 hrs. Flight Instruction	@	<u>10.00</u>		<u>100.00</u>	
10 hrs. Ground Instruction	@	<u>5.00</u>		<u>50.00</u>	
			<u>\$ 950-00</u>	<u>\$ 995.00</u>	
STC 300 - Flight Instructor					
15.0 hrs. Cessna 150	@ \$23-00	<u>\$27.50</u>	\$ 345-00	<u>\$ 412.50</u>	
5.0 hrs. Piper Arrow	@ 38-00	<u>42.50</u>	<u>190-00</u>	<u>212.50</u>	
20.0 hrs. Flight Instruction	@	<u>10.00</u>		<u>200.00</u>	
40.0 hrs. Ground Instruction	@	<u>5.00</u>		<u>200.00</u>	
			<u>\$ 935-00</u>	<u>\$1,025.00</u>	
STC 301 - Flight Instructor/ Multi-Engine					
5.0 hrs. Cessna 310	@ \$80-00	<u>\$84.50</u>	\$ 400-00	<u>\$ 422.50</u>	
5.0 hrs. Flight Instruction	@	<u>10.00</u>		<u>50.00</u>	
10.0 hrs. Ground Instruction	@	<u>5.00</u>		<u>50.00</u>	
			<u>\$ 500-00</u>	<u>\$ 522.50</u>	
STC 302 - Flight Instructor/ Instrument					
5.0 hrs. Cessna 150	@ \$23-00	<u>\$27.50</u>	\$ 115-00	<u>\$ 137.50</u>	
5.0 hrs. Cessna 172	@ 28-00	<u>32.50</u>	<u>140-00</u>	<u>162.50</u>	
10.0 hrs. Flight Instruction	@	<u>10.00</u>		<u>100.00</u>	
25.0 hrs. Ground Instruction	@	<u>5.00</u>		<u>125.00</u>	
			<u>\$ 480-00</u>	<u>\$ 525.00</u>	
STC 400 - Airline Transport Rating					
T.B.A.***					T.B.A.***
Instrument Rating Only (Not a STC approved course)					
27.5 hrs. Cessna 172	@ \$28-00	<u>\$32.50</u>	\$ 770-00*	<u>\$ 893.75</u>	
10.0 hrs. Simulator	@	<u>20.00</u>		<u>200.00</u>	
27.5 hrs. Flight Instruction	@	<u>10.00</u>		<u>275.00</u>	
27.5 hrs. Ground Instruction	@	<u>5.00</u>		<u>137.50</u>	
			<u>\$1,382-50</u>	<u>\$1,506.25</u>	

\*\*\*Rate depends on pilot experience and aircraft utilized.

The Chair pointed out that this matter would be held over for action at the July meeting pursuant to the Board policy for action on fees. Acting President Lesar said that the matter of the increase was caused by the increase of the cost of operation, particularly aviation gasoline costs. Since there were no questions on the matter, it was held over for the July meeting.

The following matter was presented:

AMENDMENTS TO MOTOR VEHICLE AND BICYCLE REGULATIONS  
FOR SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE  
[APPENDIX VIII CODE OF POLICY (C)(3)]

Summary

This matter proposes several minor amendments to the Motor Vehicle and Bicycle Regulations for Southern Illinois University at Carbondale, effective August 1, 1980. The proposed changes have been recommended by the SIUC Traffic and Parking Committee.

Rationale for Adoption

The Motor Vehicle Regulations for SIUC were first approved by the Board of Trustees in 1972, and certain amendments have been adopted in each subsequent year.

Because of the higher cost of materials, some increases in fees are requested in addition to an increase in the monetary charge for overtime parking. The additional amendments currently proposed are mainly for purposes of clarification and refinement of the existing regulations. Board action is required for any amendment of the previously approved regulations.

Considerations Against Adoption

University officials are aware of no specific consideration against adoption of the proposed amendments.

Constituency Involvement

The proposed amendments are recommended for approval by the Traffic and Parking Committee, the Campus Parking Manager, the Director of Security, and the Vice-President for Campus Services, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following sections of the Motor Vehicle and Bicycle Regulations for Southern Illinois University at Carbondale, Appendix VIII Code of Policy (C)(3), be and are hereby amended, effective August 1, 1980, to read as follows:

MOTOR VEHICLE AND BICYCLE REGULATIONS FOR SOUTHERN ILLINOIS UNIVERSITY  
AT CARBONDALE

As Amended August 1, 1980

DIVISION I - TITLE, AUTHORITY, PURPOSE, AND ENFORCEMENT

Section 1-104 - Effective Date

These regulations are effective for Southern Illinois University at Carbondale from and after August 1, 1980.



## Section 4-110 - Fees and Refunds

The assessment and collection of an annual motor vehicle fee from students eligible for motor vehicle privileges and from all employees is hereby established according to the following:

## 1. Motor Vehicle Fees by Month:

	Blue	Red	Yellow
Aug.	\$30	\$10	\$2
Sept.	30	10	2
Oct.	30	10	2
Nov.	25	8	2
Dec.	25	8	2
Jan.	20	7	2
Feb.	20	7	2
March	15	5	2
April	15	5	2
May	10	5	2
June	10	3	2
July	10	3	2

Gold registration decals will be issued at no cost upon proper application or conditions.

2. Permanently disabled students may obtain decals for a \$10.00 fee and the refund schedule is the same as that listed for red decals.
3. Requirements for refund authorization:
  - a. Parking Division verification of termination of employee or student status or sale of vehicle with proper documentation.
  - b. Return of remnants of decal to Parking Division.
4. Refundable amounts:

Decal	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June
Blue	\$25	20	20	15	15	10	10	5	5	0	0
Red	5	5	5	3	3	0	0	0	0	0	0

No refund will be given on purchase of a \$5.00 decal.

All decals which authorize parking privileges for periods subsequent to the effective date of these regulations are valid until September 1 of the year following when they first become available.

#### Section 5-104 - Overnight Parking

A. All overnight parking on campus is restricted to those lots designated and posted for overnight parking and is restricted to those living on campus, to the residents of the Baptist Student Center, to security pass holders valid from 2:00 a.m. to 7:00 a.m., and to third shift employees. All overnight parking requires a special red decal as indicated in 4-105-3. Parking after 2:00 a.m. is permitted with a red or blue decal only in Lot 59 west of Small Group Housing; Lot 106 at South Wall Street, east of University Park; Lot 109 southwest of Small Group Housing; Lot 4 south of Communications; Lot 23 at Oakland Avenue and Douglas Drive; Lot 49 south of the Baptist Student Center; first two rows in the northeast section of Lot 44; and Campus Drive at Small Group Housing.

B. Parking after 2:00 a.m. is also permitted with a yellow, red, or blue decal in Lots 25, 26, 27, and at Evergreen Terrace, Elizabeth Street Apartments, and University Courts.

C. Parking in any other lot after 2:00 a.m. is prohibited unless authorized by the Security Office.

#### Section 5-105 - Metered Parking

A. The Parking Division of the Security Office shall have the authority to establish metered stalls for parking on the campus. The rates for such fee shall be established and posted by the Parking Division of the Security Office, but in no event shall it exceed 25¢ per hour. The following persons may park vehicles at metered stalls upon compliance with the directions on the meter:

1. Campus visitors.
2. Students and employees if the vehicle is registered.

B. All vehicles parking in metered stalls are required to pay the meter fee. Posted hours and regulations on signs and meters are to be observed.

C. All vehicles parking in metered stalls with expired meters shall be subject to the issuance of separate tickets and monetary charges for each hour of the duration of the violation.

#### Section 6-102 - Monetary Use Charges

The Campus Parking Manager of the Security Office shall have the authority to impose a monetary use charge in addition to the sanctions listed in Sections 6-101 and 6-104 of this division as established below:

1. False or deceptive practice in obtaining parking privileges will result in a monetary charge of \$25.00.
2. Violation of any of the provisions of Section 5-107 will result in a monetary charge of \$3.00 if paid within five business days after the date of issue, and a monetary charge of \$5.00 thereafter.

3. Operating or parking, except by permission of the Security Office or the Dean of Student Life, of an unregistered motor vehicle on University property during posted hours by a person affiliated with Southern Illinois University at Carbondale will result in a monetary charge of \$10.00, provided, that, unregistered vehicles may be parked in those lots specified in Section 5-106-3 during the first five days of any term.
4. Improper display of, or failure to display, when eligible, after registration, the appropriate decal or car pool medallion, will result in a monetary charge of \$3.00 if paid within five business days after the date of issue, and a monetary charge of \$5.00 thereafter.
5. Parking in a parking lot or area of a registered motor vehicle without the appropriate decal or permit will result in a monetary charge of \$3.00 if paid within five business days after the date of issue, and a monetary charge of \$5.00 thereafter.
6. Overtime parking in any metered space will result in a monetary charge of \$2.00 if paid within five business days after the date of issue, and a monetary charge of \$5.00 thereafter.
7. Acceptance of a second decal for a \$5.00 fee when another member of the same household is a student or an employee of the University will result in a monetary charge of \$25.00 plus revocation of the second decal, except as provided in Section 4-108.

#### Section 6-106 - Motor Vehicles Subject to Removal

- A. The following vehicles shall be subject to removal from the campus:
  1. Any vehicle which has been ticketed for parking violations on three separate occasions, when the monetary use charges for such violations have not been paid and no hearing or appeal procedure is pending in accordance with these regulations. A warning ticket will be placed upon such a vehicle, advising the owner or operator that the vehicle will be removed from the campus if the conditions stated on the notice are not met.
  2. Motor vehicles parked in such a manner as to impede the normal flow of traffic, vehicles blocking driveways, wheel-chair ramps, fire lanes and hydrants, blocking other vehicles, and those parked in posted "No Parking" or posted "Restricted" parking areas, will be removed immediately when the violations are noted by a police officer or upon complaint to the Security Office.
  3. Vehicles which are found abandoned and/or inoperable in a parking area continuously for more than 72 hours and/or those vehicles inoperable because of traffic accidents.



4. Vehicles parked in violation at Evergreen Terrace, upon complaint from the residents and/or the management of that area.

B. The owner or operator of the vehicle shall be required, prior to release of the vehicle, to pay all towing and storage fees (not to exceed \$30.00 plus \$2.00 per day storage). This payment must be made at the garage or other location to which the vehicle has been removed. If subsequent to the calling of a tow vehicle but prior to its arrival the owner or operator returns to his/her vehicle, the owner/operator will be required to pay to the tow vehicle operator a towing service fee not to exceed \$12.50. The owner or operator may appeal, pursuant to these regulations, the ticket based upon which the vehicle was removed or attempted to be removed from campus or the removal or attempted removal itself. If the appeal is successful the owner or operator will be entitled to full refund of all towing, towing service, and storage fees paid as a result of the removal or the attempted removal. If, however, there are other monetary use charges outstanding against the owner or operator, those charges will be offset against any refund.

BE IT FURTHER RESOLVED, That Lot 5 at Woody Hall shall now be officially designated a University parking area.

The Chair pointed out that this was also a fee matter, but with the concurrence of the Board, he would suggest action on the matter at this meeting.

Dr. Wilkins said that he received constant complaints from students on both campuses that the enforcement of motor vehicle and bicycle regulations were not consistent from students to the faculty. He hoped that the administrations would be as equitable as possible at all levels of the University community on the enforcement of these regulations.

Mrs. Kimmel moved approval of the resolution as presented. The motion was duly seconded.

Acting President Lesar requested Mr. Clarence Dougherty, Vice-President for Campus Services, and Mrs. Marilyn Hogan, Campus Parking Manager, SIUC, to respond to questions.

Mr. Saal questioned why he received a \$10 fine if he were parked in the metered lot by the Communications Building at SIUC but did not receive a fine if parked in the metered lot across from the Student Center. Vice-President Dougherty told him he had been lucky he was not fined in the Student Center

metered lot. He pointed out that there were only 20 meters by the Communications Building and there were 215 or so in the Student Center lot. Mr. Saal suggested that the Security Office be somewhat more consistent.

After further discussion, the question was called. After a voice vote, the Chair declared the motion to have passed. Mr. Warren voted against the motion.

Under Reports and Announcements by the Acting President, SIUC, Acting President Lesar announced the following grants: John Yopp, Botany, and Keith Leasure, Plant and Soil Science, had been awarded \$30,220 by the Illinois Soybean Program Operating Board for "A Critical Study of the Effects of Water Stress on Nitrogen Metabolism and Growth During Key Stages of Selected Soybean Cultivars"; Robert Beck, School of Law, had been awarded \$19,685 by the Illinois Environmental Protection Agency for a pilot "On-Site Waste Water Disposal Zones: A Study of Legal and Management Problems"; Alfreds Straumanis, Theater, had been awarded \$14,960 by the Illinois Humanities Council for a project entitled "Bridging the Gap"; Robert Sedlak and David A Sabatino, Special Education, had been awarded \$62,956 by the Wabash & Ohio Valley Special Education District to conduct the Bowen Aide Training Project; G. M. Aubertin, Carl Budelsky, and George Weaver, Forestry, had been awarded \$14,717 by the Illinois Institute of Natural Resources to study "Effects of Non-Traditional Controls on Air Quality"; and Jewell Friend and John S. Holmes, General Academic Programs, had been awarded \$129,949 by the Department of Education to continue the Upward Bound Program.

Acting President Lesar announced that in the Student Affairs area, 455 organizations and companies visited the Career Planning and Placement Center in 1980, which was up 37.9 percent. Valerie E. Brew, Placement Specialist in the Career Planning and Placement Center, had been appointed to the Rehabilitation Services Advisory Council for a term expiring January 13, 1986. Official

notification had been received from the Office of Education that SIUC had been granted an additional \$526,727 in College Work Study funds for Fiscal Year 1980, which made a total CWS award for FY-80 of \$1,901,749. The Association on Handicapped Student Service Programs in Post-Secondary Education, a national association composed of 500 members from across the country working with handicapped students in higher education, presented an award for outstanding service to Ron Blosser, Coordinator of Specialized Student Services, who has been with us since January 1976.

Acting President Lesar asked permission of the Board to call on Dr. Marvin Kleinau, new President of the Faculty Senate, SIUC, to introduce Professor Archibald McLeod.

Dr. Kleinau said he wanted to take this opportunity on behalf of the faculty at SIUC to thank the Board for its action today in approving the naming of three facilities for faculty members who had served this University in a way which was hard to describe. He noted that one of those individuals was here today, Dr. Archibald McLeod, who for nearly thirty years of his life had taken theater out of the old barracks over in the middle of campus and put it into a beautiful structure; Dr. Kleinau thought it was only fitting that the theater be named after Dr. McLeod. He then introduced Dr. McLeod.

Mr. Saal introduced Mr. Mark Michalic, the new Student Trustee from SIUC.

Mr. Warren introduced Mr. Rick DeStefane, the new Student Trustee from SIUE.

The Chair said that for some of those in the audience who did not know what rooms were to be named for faculty, he recited the following: University Theater for Dr. Archibald McLeod; Room 131 of Life Science II for Dr. Maurice Ogur; and the Teaching Theatre/Museum of the Medical Instructional Facility for Emmet F. Pearson, M.D.



The Chair acknowledged the Board of Directors of the SIU Foundation membership being in the audience. He said that the Board of Trustees would be having lunch with the Board of Directors at noon.

The Chair said that on behalf of the Board of Trustees, he would like to say how thankful and how proud we were toward our Student Trustees who had served very diligently over the last year. The Student Trustees, he commented, had given of their time, energies, and in some cases sacrificed their school work over the past year to serve on the Board. He remarked that sometimes the people that the Student Trustees represented did not recognize how much work it took to be a Student Trustee. The Chair presented Mr. Saal and Mr. Warren with certificates that read, "The Board of Trustees of Southern Illinois University hereby records with appreciation the service of Robert L. Saal and the service of Gregory L. Warren as Student Trustees July 1, 1979 to June 30, 1980."

Mr. Warren said he appreciated the opportunity and respect he had gathered from this Board. He had found it to be a very enjoyable experience working with his fellow colleagues and he imagined he would miss them once he is gone.

Mr. Saal thanked the Board for putting up with him and putting up with some of those awkward questions that he asked at times, but most of all, he hoped that in some way he had contributed to the Board and to the future of SIU. He said he thought that in the last year we had come a long way in putting our institution together after our System change, and he thought it was the best System in the state. He thanked the administration for all of the help in weeding through some of the Board material, and he especially wanted to thank the staff of the Office of Student Life where he has been housed because they had been such a great help to him through their secretarial

June 12, 1980

677

staff and supportive effort. He said that he had gained more this last year through working with the Board and people more than he had gained out of any of his classes.

Mrs. Kimmel pointed out that Mr. Saal would be going to the Illinois Board of Higher Education as a student representative.

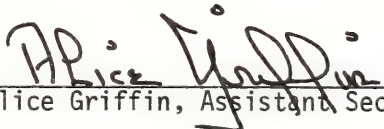
Acting President Lesar explained the preparation and training of health care professionals and para-professionals by SIUC since 1956. He introduced Dean and Provost Richard H. Moy who gave a video-tape presentation on the School of Medicine, SIUC.

The Chair thanked Dean Moy and the Department of Biomedical Communications for making such a fine presentation.

The Chair announced that a news conference would be held immediately following the Board meeting in the Dean's Conference Room. He said that everyone in the auditorium was invited to lunch in the Museum.

Mr. Saal moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:50 a.m.

  
\_\_\_\_\_  
Alice Griffin, Assistant Secretary

MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES  
SOUTHERN ILLINOIS UNIVERSITY  
JUNE 26, 1980

A special meeting of the Board of Trustees of Southern Illinois University convened at 3:00 p.m., Thursday, June 26, 1980, in the Garfield Room of the Marriott Hotel, I-70 at Lambert International Airport, St. Louis, Missouri. The regular Chairman being present, the meeting was called to order. The following members of the Board were present:

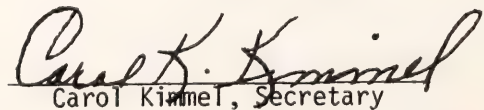
Mr. Ivan A. Elliott, Jr.  
Mrs. Carol Kimmel, Secretary  
Mr. William R. Norwood, Chairman  
Mr. Harris Rowe  
Mr. Robert L. Saal  
Mr. A. D. Van Meter, Jr., Vice-Chairman  
Dr. George T. Wilkins, Jr. (arrived at 3:55 p.m.)

The following members were absent:

Mr. Wayne Heberer  
Mr. Gregory L. Warren

Dr. Kenneth A. Shaw, Chancellor of The Southern Illinois University System, also attended. The Secretary reported a quorum present.

Mr. Van Meter moved that the meeting go into executive session, to adjourn directly from the executive session with no action being taken and no further open meeting. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. The meeting adjourned at 6:30 p.m. that day.

  
Carol Kimmel, Secretary



## INDEX

## Academic Programs,

## SIUC:

## Allied Health Careers Specialties:

Associate of Applied Science in, School of Technical Careers, third year program in Radiologic Technology, reasonable and moderate extension, 71-72; Associate of Applied Science in, School of Technical Careers, third year program in Respiratory Therapy, reasonable and moderate extension, 72-73

Associate in Applied Science, School of Technical Careers, change in degree title from Associate in Art, 204-05

Physical Education, major in, B.S., change in program title from B.S., major in Physical Education for Men, and B.S., major in Physical Education for Women, 389-90

Technical Careers, B.S. in (Fire Science Services), at The Chicago Fire Academy, School of Technical Careers, off-campus location, 14-16

## SIUE:

Chemistry, major in, B.A., specialization in Medical Sciences, reasonable and moderate extension, 77-78

City and Regional Planning, Master of, change in title from Master of Science in City and Regional Planning, 9

Education, M.S. in, major in Adult and Continuing Education, new degree program, 341-42

Education, M.S. in, major in Elementary Education, at Greenville Resident Center, off-campus program location, 342-43

Liberal Studies, Bachelor of, at Scott Air Force Base Resident Center, off-campus program location, 343-45

## Agriculture Building, SIUC,

air conditioning, approval of plans and specifications and award of contracts by the Capital Development Board, 333-34

## Alcoholic Beverages,

policy on, 291-93

## Allied Health Careers Specialties, SIUC:

Associate of Applied Science in, School of Technical Careers, third year program in Radiologic Technology, reasonable and moderate extension, 71-72;

Associate of Applied Science in, School of Technical Careers, third year program in Respiratory Therapy, reasonable and moderate extension, 72-73

## Annexation, SIUE,

portion of SIUE to City of Edwardsville, 495-98

## Apartment Rental Rates, SIUC,

Evergreen Terrace, notice of proposed increase in, 187-89, 499-502; increase in, 217-19, 663-66

Residence hall rates and apartment rentals, notice of proposed increase in, 219-22; increase in, 297-300

Appeals: see Grievances

## Appellate Procedures for Grievances, 241-48

## Architecture and Design Committee,

members named to, Carol Kimmel; William R. Norwood, ex-officio;

A. D. Van Meter, Jr., Chairman, 323

procedures of, 87-89

report of, 25, 85-87, 173, 198-99, 269-70, 330-31, 386, 436-37, 486, 589

- Army Reserve Officers' Training Corps Program, SIUC, establishment of, 393-96
- Art Sculpture Foundry, SIUC, award of contracts, 23-24
- Associate in Applied Science, School of Technical Careers, change in degree title from Associate in Art, 204-05
- Association of Governing Boards of Universities and Colleges, delegate elected to, A. D. Van Meter, Jr., 323 elected to Board of Directors of, Johnetta Haley, SIUE, 469
- Athletic Fee, SIUC: notice of proposed increase in, 228-33; increase in, 307-16 SIUE: notice of proposed increases in, Athletic Fee and the Publications and Student Medical Benefit Subfees of the Student Welfare and Activity Fee, 458-62; increase in, 566-69
- Athletics, SIUC, budget, internal audit, status of, 503 intercollegiate, ad hoc campus committee members named, 375-76
- Audit, Internal, policy on, 293-96
- Awards, Moore, Willis, Distinguished Service Award, SIUC, 277-80 O'Brien, William E., Lindell W. Sturgis Memorial Public Service Award, Board of Trustees, 434-36 Rehn, Henry J., Distinguished Service Award, SIUC, 597-98 Stratton, Olin W., Distinguished Service Award, SIUE, 336-38 Tenney, Charles D., Distinguished Service Award, SIUC, 201-02 Wham, J. Faye, Distinguished Service Award, SIUE, 338-39 Wham, John Page, Distinguished Service Award, SIUE, 339-40
- Bicycle Regulations, Motor Vehicle and, SIUC, amendments to, 669-74
- Bidding: see Purchase Orders and Contracts
- Board of Higher Education, Illinois, alternate member, Carol Kimmel, appointed to, 323 B.S. in Technical Careers (Fire Science Services), at The Chicago Fire Academy, School of Technical Careers, SIUC, approval requested, 14-16 Master of Science in Education, major in Adult and Continuing Education, SIUE, subject to approval by IBHE, 341-42 meetings, report of, 6-8, 82, 168-70, 194-96, 266-68, 324, 325-28, 381-83, 483-84, 584-85 noninstructional capital improvements, FY 81, transmitted to IBHE for approval, 162-66 off-campus program locations, subject to IBHE approval: Bachelor of Liberal Studies at Scott Air Force Base Resident Center, SIUE, 343-45; Master of Science in Education, major in Elementary Education at Greenville Resident Center, SIUE, 342-43
- Board of Trustees, Appellate Procedures for Grievances, 241-48 Brandt, Warren W., recognition of, as past-President of SIUC, 5-6 Brown, James M., increase in salary as Acting Chancellor, 28; recognition of, 65, 83; appointment as Vice-Chancellor, 154-55

## Committees and Boards, membership on,

Architecture and Design Committee, members named to, Carol Kimmel;

William R. Norwood, ex-officio; A. D. Van Meter, Jr., Chairman, 323

Association of Governing Boards of Universities and Colleges, delegate elected to, A. D. Van Meter, Jr., 323

Executive Committee, members elected to, Carol Kimmel; William R. Norwood, ex-officio; George T. Wilkins, Jr., 322

Finance Committee, members named to, Ivan A. Elliott, Jr.; William R. Norwood, ex-officio; Harris Rowe, 358; Ivan A. Elliott, Jr., appointed Chairman, 386

Illinois Board of Higher Education, alternate member appointed to, Carol Kimmel, 323

Joint Trustees Committee for Springfield Medical Education Programs, members appointed to, Harris Rowe, George T. Wilkins, Jr., 323

Southern Illinois University at Edwardsville Foundation, Board of Directors, members appointed to, Wayne Heberer, George T. Wilkins, Jr., 323

Southern Illinois University Foundation, SIUC, Board of Directors, members appointed to, Ivan A. Elliott, Jr., Carol Kimmel, 323

State Universities Civil Service System, Merit Board, member elected to, Ivan A. Elliott, Jr., 322

State Universities Retirement System, Board of Trustees, member elected to, William R. Norwood, 322

## Committees and Boards, reports and activities of,

## Committee reports,

Appellate Committee, report of, 25, 170-72; discharged, 248

Architecture and Design Committee, procedures of, 87-89

report of, 25, 85-87, 173, 198-99, 269-70, 330-31, 386, 436-37, 486, 589

Chancellor Search Assistance Council, report of, 25-27; discharged, 64; expenditures of, 84

Chancellor Search Committee, dissolution of, 64

Executive Committee, report of, 20-24, 84-85, 197-98, 268-69, 328-30, 383-86, 484-85, 586-89

Finance Committee, proposed establishment of, 355-58

report of, 386-88, 437, 486, 589-90

## Trustee reports,

Annual Service Awards and Retirement Banquet, SIUE, 483

Commencement: SIUC, 81, 584; SIUC School of Medicine, 585; SIUE, 585; SIUE School of Dental Medicine, 6

Honors Day, SIUC, 433

Illinois Board of Higher Education, report of, 6-8, 82, 168-70, 194-96, 266-68, 324, 325-28, 381-83, 483-84, 584-85

Joint Trustees Committee for Springfield Medical Education Programs, report of, 433-34, 585-86

Law School Building groundbreaking ceremony, SIUC, 81

Parkinson Laboratory, SIUC, rededication ceremony, 193

Phi Beta Kappa, Illinois Beta Association of, annual spring banquet, SIUC, 433

Southern Illinois University at Edwardsville Foundation, Board of Directors, report of, 323-24

Southern Illinois University Foundation, SIUC, Board of Directors, report of, 266

State Universities Civil Service System, Merit Board, report of, 168, 265-66, 381, 482, 583-84



- State Universities Retirement System, Board of Trustees, report of, 193-94, 324-25
- Criminger, George L., transfer from Governmental Relations Officer position to position in Vice-President for University Relations area, SIUC, 183-84; recognition of, 354
- DeStefane, Rick, Board of Trustees, student trustee of, SIUE, 675
- Elliott, Jr., Ivan A., Finance Committee, member appointed to, 358; appointed Chairman of, 386; Southern Illinois University Foundation, SIUC, Board of Directors, member appointed to, 323; State Universities Civil Service System, Merit Board, member elected to, 322
- Executive Session Policy and Procedures, 180-83, 237-41
- Heberer, Wayne, Southern Illinois University at Edwardsville Foundation, Board of Directors, member appointed to, 323
- Kimmel, Carol, Architectural and Design Committee, member appointed to, 323; Board of Trustees, elected Secretary of, 321; Executive Committee, member elected to, 322; Illinois Board of Higher Education, alternate member appointed to, 323; Southern Illinois University Foundation, SIUC, Board of Directors, member appointed to, 323
- Lazerson, Earl E., appointed Acting President of SIUE, 147-49; appointed to serve as a Director of Illinois Educational Consortium, 149, 391
- Meetings, schedule of, for 1980, 235-37
- executive session, report on, 6, 83-84, 317, 320, 579, 590
- special, 55, 56, 582, 678
- Michalic, Mark, Board of Trustees, student trustee of, SIUC, 675
- Norwood, William R., Architecture and Design Committee, ex-officio member of, 323; Board of Trustees, elected Chairman of, 321; Executive Committee, ex-officio member of, 322; Finance Committee, ex-officio member of, 358; State Universities Retirement System, Board of Trustees, member elected to, 322
- O'Brien, William E., presented first Lindell W. Sturgis Memorial Public Service Award, 434-36
- Officers, election of, William R. Norwood, Chairman; A. D. Van Meter, Jr., Vice-Chairman; Carol Kimmel, Secretary, 321-22
- Rowe, Harris, Finance Committee, member appointed to, 358; Joint Trustees Committee for Springfield Medical Education Programs, member appointed to, 323
- Saal, Robert L., Board of Trustees, student trustee of, SIUC, 5; recognition of, 676-77
- Shaw, Kenneth A., increase in salary as President of SIUE, 28; appointment as Chancellor of The Southern Illinois University System, 57; statement of Chancellor-elect, 59-64, appointed to serve as a Director of Illinois Educational Consortium, 391
- Somit, Albert, appointed President of SIUC, 591-92
- Van Meter, Jr., A. D., Architecture and Design Committee, member appointed to, 323; Chairman, 323; Association of Governing Boards of Universities and Colleges, delegate elected to, 322; Board of Trustees, elected Vice-Chairman of, 321
- Warren, Gregory L., Board of Trustees, student trustee of, SIUE, 5; recognition of, 676-77
- Wilkins, Jr., George T., Board of Trustees, member of, 4-5; Executive Committee, member elected to, 322; Joint Trustees Committee for Springfield Medical Education Programs, member appointed to, 323; Southern Illinois University at Edwardsville Foundation, Board of Directors, member appointed to, 323

Bond Retirement Fee, SIUC,  
 notice of proposed increase in, 222-24; increase in, 301-03

Boydston, Jo Ann,  
 Chairperson of Presidential Search Committee, SIUC, 296, 592

Brandt, Warren W.,  
 recognition of, as past-President of SIUC, 5-6

Broadcasting Service,  
 Community Advisory Board for the stations of the, expansion of and  
 appointment to, SIUC, 70-71; for WUSI-TV, Olney, SIUC, 451-52

Brown, James M.,  
 increase in salary as Acting Chancellor, 28; recognition of, 65, 83  
 appointment as Vice-Chancellor, 154-55

Budget,  
 FY 1980: adjustments to Internal Budget for Operations, 542-58  
 Annual Internal Budget for Operations, 112-120  
 Release of funds and architectural and engineering selection, various  
 capital projects, 13-14  
 FY 1981: IBHE Operating Budget Recommendations for FY 81, summary of,  
 366-72  
 Resource Allocation and Management Program (RAMP) Planning Documents:  
 Expanded/Improved Program Request, School of Medicine, SIUC, 133-34;  
 Final Budget Submissions for New Program Requests, Expanded/Improved  
 Program Requests, and Program Resource Summary Table, SIUC, 121-25;  
 Final Budget Submissions for New Program Requests, Expanded/Improved  
 Program Requests, Special Analytical Studies, and Program Resource  
 Summary Table, SIUC, 126-32; Planning Statements and Program Review  
 Procedures, SIUC, 33-34; Planning Statements, major change in program  
 direction, and Program Reviews, School of Medicine, SIUC, 34-36;  
 Special Analytical Study and Program Resource Summary Table, School  
 of Medicine, SIUC, 174-78  
 Resource Allocation and Management Program (RAMP) Submissions:  
 Capital Budget Priorities, 140-46; Capital Budget Requests, 37-42;  
 revision to, 208-10; Operating Budget Request, 135-40  
 Salary increase plans for FY 81, 647-59  
 Temporary financial arrangements for FY 81, 596-97

Bylaws and Statutes of the Board of Trustees,  
 amendments to,  
 Chancellor, delegation of authority to, approve changes in titles of  
 programs, units, and degrees, additions and eliminations of  
 subacademic-major curricula; administrative reorganizations; and  
 requests for off-campus program locations, IV Statutes 2, 469-73  
 Evaluation of the Chancellor and the Presidents, policy on,  
 II Statutes 4, 640-44  
 Executive Session Policy and Procedures, Board of Trustees, I Bylaws,  
 180-83; 237-41  
 Finance Committee, proposed establishment of, III Bylaws 3, 355-58  
 Fixed Improvements Project Approval Level, proposed revision of,  
 IV Bylaws 1, 358-61  
 Grievances, Appellate Procedures for, IX Bylaws 2, 241-48  
 notice of proposed revisions, 504-41; revisions of, 604-40



Capital Improvements, Noninstructional, Plans for, FY 81, 162-66

Capital Improvements, SIUC,

Buildings

Agriculture Building, air conditioning, approval of plans and specifications and award of contracts by the Capital Development Board, 333-34

Allen Hall, replacement of water piping, project approval and selection of architect, 284-85

Art Sculpture Foundry, award of contracts, 23-24

Electron Microscopy Center, approval of plans and specifications and award of contracts, 50-53; Phase III, 286-87

Grinnell Hall, replacement of roof, project approval and selection of architect, 492-93

Law Building, School of, approval of plans and specifications and award of contracts, 48-50; site development, 593-94

Minor R & R Various Campus Buildings, Phase I, approval of plans and specifications and award of contracts by the Capital Development Board, 199-200; Phase II, 439-40

Neckers, J. W. Building, Section C, replacement of roof, project approval, retention of architect, and authorization for approval of plans and specifications and award of contracts, 205-07, approval of plans and specifications and award of contract, 268-69

Quigley Hall, remodeling, award of contracts, 21-22

Southern Hills Apartments, replacement of roofs, project approval, retention of architect, and approval of plans and specifications, 167-68; award of contract, 207-08

Southern Hills Family Housing,

Building 117, repair fire damage, project approval, selection of architect, and authority for approval of plans and specifications and award of contracts, 348-49

Phase II, replacement of roofs, project approval, selection of architect, 347-48

Therapy Center, Touch of Nature, remodeling, project approval, approval of plans and specifications, selection of architect, and award of contract, 288-89

Trueblood Hall, University Park, replacement of roof, award of contract, 18-19

Wham Education Building, computer installation, project approval and award of contract, 260-62

Woody Hall, Elevator, remodeling for Handicapped, Phase I, approval of plans and specifications and award of contracts by the Capital Development Board, 270-72

Other, SIUC,

Emission Control System, Phase I, approval of plans and specifications and award of contract by the Capital Development Board, 487-88

Housing air conditioning, electrical distribution system, approval of plans and specifications and award of contract, 75-77

WSIU-TV Transmission Facilities, replacement of, project approval, selection of architect, and authority for approval of plans and specifications and award of contracts, 350-51; Phase I Equipment, 484-85; Phase II Equipment, 489-90



WUSI-TV Transmitter, replacement of, project approval, selection of architect, and authority for approval of plans and specifications and award of contracts, 490-92; purchase of exciter, award of contract, 588-89

#### Capital Improvements, SIUE,

##### Buildings

Communications Building and Science and Technology Building, rehabilitation of roofs, recommendation of architect by the Architecture and Design Committee, 85-86

Core Buildings, Four, correct masonry problems, approval of plans and specifications and award of contracts by the Capital Development Board, 331-32

East St. Louis Center, renovations to 4th Floor, project approval and selection of architect, 28-31; recommendation of architect by the Architecture and Design Committee, 85-86; increase in project budget, approval of plans and specifications, and authority to award contracts, 211-12; award of contracts, 383-86

Environmental Resources Training Center, installation of capital equipment, approval of plans and specifications and authority to award contracts, 274-75; award of contract, 586-87

Performing Arts Facility, name changed from Theater Performance Facility, 443-45

Theater Performance Facility, project approval and selection of architect, use of SWRF monies for, 392-93; expansion of capital project, and name changed from Theater Performance Facility to Performing Arts Facility, 443-45

University Center, renovation, increase in project budget and authority to award contracts, 213-14; award of contracts, 328-30

##### Other, SIUE,

Energy Management System, project approval and recommendation of architect, 11-12; recommendation of architect by the Architecture and Design Committee, 85-86

HEW Compliance, for safety and use of buildings by handicapped persons, approval of plans and specifications and award of contracts by the Capital Development Board, 332-33

Remodeling for handicapped and roof replacement, approval of plans and specifications and award of contracts by the Capital Development Board, 438-39

Soccer Field Lighting, project approval, retention of architect, and authority for approval of plans and specifications and award of contracts, 12-13; approval of plans and specifications and award of contracts, 84-85

Softball Field Lighting, project approval, retention of architect, and authority for approval of plans and specifications and award of contracts, 78-79; approval of plans and specifications and award of contracts, 197-98

Tennis Court Construction, project approval, retention of architect, and authority for approval of plans and specifications and award of contracts, 79-80; increase in project budget, approval of plans and specifications, and award of contract, 215-16

University Parking Facilities, improvement to lighting systems, approval of plans and specifications and award of contracts, 212-13

- Carbondale, City of,
  - additional easements and dedication of rights of way, Chautauqua Street, SIUC, 17-18
- Carnegie Council on Policy Studies in Higher Education,
  - report on, 373-74
- Chancellor of The Southern Illinois University System,
  - appointment of Kenneth A. Shaw, 57-64
  - delegation of authority to approve changes in titles of programs, units, and degrees; additions and eliminations of subacademic-major curricula; administrative reorganizations; and requests for off-campus program locations, 469-73
  - increase in salary of Acting Chancellor, James M. Brown, 28
  - office organization, report on, 152-58
  - policy on evaluation of the Chancellor and the Presidents, 640-44
  - report of Chancellor-elect, 151-52
  - working paper of, Office of the Chancellor, 248-58
- Chancellor Search Assistance Council,
  - report of, 25-27; discharged, 64; expenditures of, 84
- Chancellor Search Committee,
  - dissolution of, 64
- Chemistry, SIUE,
  - major in, B.A., specialization in Medical Sciences, reasonable and moderate extension, 77-78
- City and Regional Planning, SIUE,
  - Master of, change in title from Master of Science in City and Regional Planning, 9
- Civil Service, report on salaries at Merit Board Meeting, State Universities Civil Service System, 381
- Coal Education, Research, and Service at SIUC, presentation on, 376
- Code of Policy, amendments to:
  - Alcoholic Beverages, policy on, 291-93
  - Architecture and Design Committee, procedures of, 87-89
  - Athletic Fee, SIUC, notice of proposed increase in, 228-33; increase in, 307-16
  - Athletic Fee and Publications and Student Medical Benefit Subfees of the Student Welfare and Activity Fee, SIUE, notice of proposed increases in, 458-62; increases in, 566-69
  - Audit, Internal, policy on, 293-95
  - Bond Retirement Fee, SIUC, notice of proposed increase, 222-24; increase in, 301-03
  - Chancellor, delegation of authority to, approve changes in titles of programs, units, and degrees; additions and eliminations of subacademic-major curricula; administrative reorganizations; and requests for off-campus program locations, 469-73
  - Evening and Weekend Program, SIUC, waiver of fees for students, 661-63
  - Evergreen Terrace Apartment Rental Rates, SIUC, notice of proposed increase in, 187-89, 499-502; increase in, 217-19, 663-66
  - Executive Session Policy and Procedures, Board of Trustees, 180-83; 237-41
  - Fee Policies, Student, SIUE, approval of conforming language of, 9-11
  - Fees, Waiver of, for students in Evening and Weekend Program, SIUC, 661-63
  - Fees, Waiver of student, related to enrollment in Continuing Research 601, SIUC, 73-75

Fixed Improvements Project Approval Level, proposed revision of, 358-61  
 Flight Training, SIUC, charges for, notice of proposed increase in, 666-68  
 Guaranteed Loan Program Refund Policy, SIUE, abolition of, 353  
 Instrument Rental Fee, School of Dental Medicine, SIUE, rescision of  
     Code of Policy statement on, 345  
 Library Assessments, Fees, and Charges, delegation of authority, 178-80  
 Medical Service and Research Plan, School of Medicine, SIUC, 89-110  
 Motor Vehicle and Bicycle Regulations for SIUC, 669-74  
 Personnel Approval, updating policy on, 398-402  
 Records Management Program, proposed guidelines established for, 645-47  
 Revision, Code of Policy, report on, 374, 539  
 Requisition Policy and Procedure Statement for SIU, revision of, 418-24  
 Residence Hall Rates and Apartment Rentals, SIUC, notice of proposed  
     increase in, 219-22; increase in, 297-300  
 Retirement, amendment of mandatory policy, 402-05  
 Sabbatical Leave Policy, 346-47; SIUE, 442-43  
 Southern Illinois University Foundation, SIUC, amendment of agreement  
     with, 280-84  
 State Community College of East St. Louis, SIUE, approval of cooperative  
     educational program with, 425-27  
 Student Activity Fee, SIUC, notice of proposed increase in, 225-28;  
     increase in, 303-06  
 Student Recreation Facility, SIUC, use of unexpended balance of recreation  
     facility construction funds for FY 81 operation and maintenance of,  
     601-02  
 Students' Attorney Program, SIUC, notice of proposed increase in and  
     change of funding for, 225-28; increase in, 303-06  
 Student Welfare and Activity Fee, SIUE, notice of proposed increases in,  
     Athletic Fee and the Publications and Student Medical Benefit Subfees  
     of, 458-62; increases in, 566-69  
 Tuition, rate increase for FY 81, notice of proposed increase in, 361-66;  
     increase in, 406-17  
 Tuition, SIUC, charges for inmates at state and federal correctional centers,  
     increase in, 45-47  
 Tuition, SIUE, in-state rate for graduate students within St. Louis Standard  
     Metropolitan Statistical Area, 453-57  
 Tuition and Fees, SIUC, refund policy on, 185-87, 273-74  
 University Center Fee, SIUE, notice of proposed increase in, 462-65;  
     increase in, 570-71  
 University Housing Activity Fee, SIUE, notice of proposed increase in,  
     467-68; increase in, 573-76  
 University Housing Rates, SIUE, notice of proposed increase in, 465-67;  
     increase in, 572-73  
 Commencement: SIUC, 81, 584; SIUC School of Medicine, 585; SIUE, 585;  
     SIUE School of Dental Medicine, 6  
 Community Advisory Board, SIUC,  
     for stations of the Broadcasting Service, expansion of and appointment to,  
     70-71; for WUSI-TV, Olney, SIUC, 451-52  
 Computers,  
     installation, Wham Education Building, SIUC, project approval and award  
     of contract, 260-62



# Constituency Heads, introduced,

Hengehold, Jerry, Chairman, University Staff Senate, SIUE, 603

Kleinau, Marvin, President, Faculty Senate, SIUC, 482

Kroening, Gilbert H., Chairman, Council of Deans, SIUC, 5

Rendleman, John, Acting President, Student Senate, SIUE, 380; President, Student Senate, 603

Schultheis, Robert A., President, Faculty Senate, SIUE, 31

Ziegler, Robert, President, Faculty Senate, SIUE, 603

# Continuing Research 601, SIUC,

waiver of student fees related to enrollment in, 73-75

# Cooperative Educational Program, SIUE,

with State Community College of East St. Louis, 425-27

# Core Buildings, Four, correct masonry problems, approval of plans and specifications and award of contracts by the Capital Development Board, 331-32

# Coulson, Judith L., SIUC,

appeal of, 172

# Criminger, George L.,

transfer from Governmental Relations Officer position to position in Vice-President for University Relations area, SIUC, 183-84

recognition of, 354

# Curriculum,

Three- to four-year professional curriculum, switch to, report on, SIUC School of Medicine, 36-37

# Degrees, Honorary,

King, Imogene M., Doctor of Humane Letters, SIUE, 441-42

McDermott, John Francis, Doctor of Humane Letters, SIUE, 335-36

McHenry, Donald F., Doctor of Laws, SIUC, 275-77

Stanton, Frank, Doctor of Laws, SIUC, 449-51

# Dental Medicine, School of, SIUE,

commencement, 6

# DeStefane, Rick, Board of Trustees, student trustee of, SIUE, 675

# Easements,

City of Carbondale, additional easements and dedication of rights of way, Chautauqua Street, SIUC, 17-18

General Telephone Company of Illinois, McLafferty Road Improvement, SIUC, 16-17

# East St. Louis Center, SIUE,

Current Status and Future Prospects, presentation on, 577-78

increase in project budget, approval of plans and specifications, and authority to award contracts, 211-12; award of contracts, 383-86

recommendation of architect by the Architecture and Design Committee, 85-86

renovations to 4th Floor, project approval and selection of architect, 28-31

# Economic Education, Center for, SIUE,

change in title from Office of Economic Education, 161

# Economic Education, Office of, SIUE,

change in title to Center for Economic Education, 161

# Education, M.S. in, SIUE,

major in Adult and Continuing Education, new degree program, 341-42

major in Elementary Education, at Greenville Resident Center, off-campus program, 342-43

- Edwardsville, City of,
  - annexation of a portion of SIUE to, 495-98
- Electron Microscopy Center, SIUC,
  - approval of plans and specifications and award of contracts, 50-53;
  - Phase III, 286-87
- Elliott, Jr., Ivan A.,
  - Finance Committee, member appointed to, 358; appointed Chairman of, 386
  - Southern Illinois University Foundation, SIUC, Board of Directors, member appointed to, 323
  - State Universities Civil Service System, Merit Board, member elected to, 322
- Emission Control System, SIUC,
  - Phase I, approval of plans and specifications and award of contract by the Capital Development Board, 487-88
- Energy and the Environment, SIUE,
  - presentation on, 429
- Energy Management System, SIUE,
  - project approval and recommendation of architect, 11-12; recommendation of architect by the Architecture and Design Committee, 85-86
- Environmental Resources Training Center, SIUE,
  - installation of capital equipment, approval of plans and specifications and authority to award contracts, 274-75; award of contract, 586-87
- Evening and Weekend Program, SIUC,
  - waiver of fees for students, 661-63
- Evergreen Terrace Apartment Rental Rates, SIUC,
  - notice of proposed increase in, 187-89, 499-502; increase in, 217-19, 663-66
- Executive Committee,
  - members elected to, Carol Kimmel; William R. Norwood, ex-officio;
  - George T. Wilkins, Jr., 322
  - report of, 20-24, 84-85, 197-98, 268-69, 328-30, 383-86, 484-85, 586-89
- Executive Officers,
  - evaluation of the Chancellor and the Presidents, policy on, 640-44
- Executive Session,
  - Policy and Procedures, Board of Trustees, 180-83; 237-41
  - report on, 6, 83-84, 317, 320, 579, 590
- Fees,
  - Athletic Fee, SIUC, notice of proposed increase in, 228-33; increase in, 307-16
  - Athletic Fee and Publications and Student Medical Benefit Subfees of the Student Welfare and Activity Fee, SIUE, notice of proposed increases in, 458-62; increases in, 566-69
  - Bond Retirement Fee, SIUC, notice of proposed increase, 222-24; increase in, 301-03
  - Evening and Weekend Program, SIUC, waiver of fees for students, 661-63
  - Fee Policies, Student, SIUE, approval of conforming language of, 9-11
  - Fees, Waiver of, for students in Evening and Weekend Program, SIUC, 661-63
  - Fees, Waiver of student, related to enrollment in Continuing Research 601, SIUC, 73-75
  - Flight Training, SIUC, charges for, notice of proposed increase in, 666-68
  - Instrument Rental Fee, School of Dental Medicine, SIUE, rescission of Code of Policy statement on, 345

- Library Assessments, Fees, and Charges, delegation of authority, 178-80
- Student Activity Fee, SIUC, notice of proposed increase in, 225-28; increase in, 303-06
- Students' Attorney Program, SIUC, notice of proposed increase in and change of funding for, 225-28; increase in, 303-06
- Student Welfare and Activity Fee, SIUE, notice of proposed increases in, Athletic Fee and the Publications and Student Medical Benefit Subfees of, 458-62; increases in, 566-69
- Tuition, rate increase for FY 81, notice of proposed increase in, 361-66; increase in, 406-17
- Tuition, SIUC, charges for inmates at state and federal correctional centers, increase in, 45-47
- Tuition, SIUE, in-state rate for graduate students within St. Louis Standard Metropolitan Statistical Area, 453-57
- Tuition and Fees, SIUC, refund policy on, 185-87, 273-74
- University Center Fee, SIUE, notice of proposed increase in, 462-65; increase in, 570-71
- University Housing Activity Fee, SIUE, notice of proposed increase in, 467-68; increase in, 573-76
- Finance Committee,
  - members named to, Ivan A. Elliott, Jr.; William R. Norwood, ex-officio; Harris Rowe, 358, Ivan A. Elliott, Jr., appointed Chairman, 386
  - proposed establishment of, 355-58
  - report of, 386-88, 437, 486, 589-90
- Fire Science Services, SIUC,
  - B.S. in Technical Careers at The Chicago Fire Academy, School of Technical Careers, off-campus location, 14-16
- Fixed Improvements,
  - Project Approval Level, proposed revision of, 358-61
- Flight Training, SIUC,
  - charges for, notice of proposed increase in, 666-68
- Frijters, Ria, SIUE,
  - resignation of Vice-President for Business Affairs position to accept position at University of Missouri in Columbia, 468, 579
- General Telephone Company of Illinois,
  - easement granted to, McLafferty Road Improvement, SIUC, 16-17
- Gladders, G. Warren,
  - report of death, 469
- Greenville Resident Center, SIUE,
  - M.S. in Education, major in Elementary Education, off-campus program location, 342-43
- Grievances,
  - Appellate Procedures for, 241-48
  - Coulson, Judith L., SIUC, 172
  - Hale, John W., SIUC, 25
  - Parato, Elizabeth A., SIUE, 170-71
  - Whittaker, Leander, SIUC, 171
- Grinnell Hall, SIUC,
  - replacement of roof, project approval and selection of architect, 492-93
- Guaranteed Loan Program Refund Policy, SIUE,
  - abolition of, 353



- Hale, John W., SIUC,  
 appeal of, 25
- Haley, Johnetta, SIUE,  
 elected to Board of Directors of Association of Governing Boards of  
 Universities and Colleges, 469
- Heberer, Wayne,  
 Southern Illinois University at Edwardsville Foundation, Board of Directors,  
 member appointed to, 323
- Hengehold, Jerry, SIUE,  
 introduced as Constituency Head, Chairman, University Staff Senate, 603
- Higher Education Travel Control Board,  
 representative named to, Donald W. Wilson, 162
- Housing, SIUE,  
 notice of proposed increase in University Housing Rates, 465-67;  
 increase in, 572-73
- Illinois Educational Consortium,  
 amendment of bylaws, 493-95  
 appointed to serve as a Director of, Earl E. Lazerson, 149, 391  
 approval of Participation Agreement establishing the Mid-Illinois Computer  
 Cooperative and Service Agreement between the Mid-Illinois Computer  
 Cooperative and the Illinois Educational Consortium, SIUE, 595-96  
 purchasing authority delegation, 445-48  
 waiver of annual meeting and election of directors, Earl E. Lazerson and  
 Kenneth A. Shaw, 391
- Instrument Rental Fee, SIUE,  
 School of Dental Medicine, recision of Code of Policy statement on, 345
- Intercollegiate Athletics, SIUC,  
 ad hoc campus committee members named, 375-76
- Interinstitutional Cooperation,  
 report by Chancellor and establishment of task forces, 473-75
- Joint Trustees Committee for Springfield Medical Education Programs,  
 members appointed to, Harris Rowe, George T. Wilkins, Jr., 323  
 report of, 433-34, 585-86
- Kimmel, Carol,  
 Architecture and Design Committee, member appointed to, 323  
 Board of Trustees, elected Secretary of, 321  
 Executive Committee, member elected to, 322  
 Illinois Board of Higher Education, alternate member appointed to, 323  
 Southern Illinois University Foundation, SIUC, Board of Directors, member  
 appointed to, 323
- King, Imogene M., SIUE,  
 honorary degree, Doctor of Humane Letters, 441-42
- Kleinau, Marvin, SIUC,  
 introduced as Constituency Head, President, Faculty Senate, 482
- Kroening, Gilbert H., SIUC,  
 introduced as Constituency Head, Chairman, Council of Deans, 5

- Law Building, School of, SIUC,
  - approval of plans and specifications and award of contracts, 48-50
  - groundbreaking ceremony, 81
  - site development, 593-94
- Lazerson, Earl E., SIUE,
  - appointed Acting President of SIUE, 147-49
  - appointed to serve as a Director of Illinois Educational Consortium, 149, 391
- Legislative Activity,
  - report on, 42-45, 149-50, 184, 259-60, 372, 424-25, 475-76, 560-65, 659-60
- Legislative Audit Commission,
  - report of meeting, 558-59
- Liberal Studies, Bachelor of, SIUE,
  - at Scott Air Force Base Resident Center, off-campus program location, 343-45
- Library,
  - assessments, fees, and charges, delegation of authority, 178-80
- Martin, Glenn "Abe," SIUC,
  - Chair and annual student award, establishment of, 69-70
- McDermott, John Francis, SIUE,
  - honorary degree, Doctor of Humane Letters, 335-36
- McHenry, Donald F., SIUC,
  - honorary degree, Doctor of Laws, 275-77
- McLeod, Archibald, SIUC,
  - University Theater to be named after, 599-601, 675
- Medical Instructional Facility, SIUC,
  - Teaching Theatre/Museum of, named after Emmet F. Pearson, 599-601, 675
- Medicine, School of, SIUC,
  - Medical Service and Research Plan, amendment to, 89-110
  - presentation on, 677
  - report on ranking of, 397-98
- Meetings, Board of Trustees,
  - executive session, report on, 6, 83-84, 317, 320, 579, 590
  - schedule of, for 1980, 235-37
  - special, 55, 56, 582, 678
- Metcalf, James F., SIUE,
  - appointment as Acting Vice-President for Business Affairs, 576-77
- Michalic, Mark, SIUC,
  - Board of Trustees, student trustee of, 675
- Mid-Illinois Computer Cooperative, SIUE,
  - approval of Participation Agreement establishing, and Service Agreement between the Mid-Illinois Computer Cooperative and the Illinois Educational Consortium, 595-96
- Moore, Willis, SIUC,
  - Distinguished Service Award, 277-80
- Motor Vehicle and Bicycle Regulations for SIUC,
  - amendments to, 669-74
- Neckers, J. W. Building, SIUC,
  - Section C, replacement of roof, project approval, retention of architect, and authorization for approval of plans and specifications and award of contracts, 205-07; approval of plans and specifications and award of contract, 268-69

- Norwood, William R.,  
 Architecture and Design Committee, ex-officio member of, 323  
 Board of Trustees, elected Chairman of, 321  
 Executive Committee, ex-officio of, 322  
 Finance Committee, ex-officio member of, 358  
 State Universities Retirement System, Board of Trustees, member elected to, 322
- O'Brien, William E.,  
 presented first Lindell W. Sturgis Memorial Public Service Award,  
 Board of Trustees, 434-36
- Off-campus Programs:  
 Education, M.S. in, SIUE, major in Elementary Education, at Greenville  
 Resident Center, 342-43  
 Liberal Studies, Bachelor of, SIUE, at Scott Air Force Base Resident Center,  
 343-45  
 Technical Careers, B.S. in (Fire Science Services), SIUC, at The Chicago  
 Fire Academy, School of Technical Careers, 14-16
- Ogur, Maurice, SIUC,  
 Room 131 of Life Science II named after, 599-601, 675
- Olin Property, SIUE,  
 authorization for sale of, 427-29  
 report of sale, 469
- Parato, Elizabeth A., SIUE,  
 appeal of, 170-71
- Parking Facilities, University, SIUE,  
 improvement to lighting systems, approval of plans and specifications  
 and award of contracts, 212-13
- Pearson, Emmet F., SIUC,  
 Teaching Theatre/Museum of Medical Instructional Facility named after,  
 599-601, 675
- Performing Arts Facility, SIUE,  
 expansion of capital project, and name changed from Theater Performance  
 Facility to Performing Arts Facility, 443-45
- Personnel,  
 updating policy on approval of, 398-402
- Physical Components, SIUC,  
 Approval to name University Theater after Archibald McLeod; Room 131 of  
 Life Science II after Maurice Ogur; and Teaching Theatre/Museum of Medical  
 Instructional Facility after Emmet F. Pearson, 599-601
- Physical Education, SIUC,  
 major in, B.S., change in program title from B.S., major in Physical  
 Education for Men, and B.S., major in Physical Education for Women,  
 389-90
- Physical Education for Men, SIUC,  
 major in, B.S., change in program title to B.S., major in Physical  
 Education, 389-90
- Physical Education for Women, SIUC,  
 major in, B.S., change in program title to B.S., major in Physical  
 Education, 389-90



## Presentations on,

- Coal Education, Research, and Service at SIUC, 376

- Continuing SIUC's Tradition of Service: One Dimension of Sponsored Projects, 479

- East St. Louis Center - Current Status and Future Prospects, SIUE, 577-78

- Energy and the Environment, SIUE, 429

- School of Medicine, SIUC, 677

## President, SIUC,

- appointed President of SIUC, Albert Somit, 591-92

- policy on evaluation of the Chancellor and the Presidents, 640-44

## President, SIUE,

- appointed Acting President of SIUE, Earl E. Lazerson, 147-49

- appointed to serve as a Director of Illinois Educational Consortium, 149, 391

- increase in salary of, Kenneth A. Shaw, 28

- policy on evaluation of the Chancellor and the Presidents, 640-44

## Presidential Search Committee,

- Chancellor's activities regarding, SIUC, 559-60

- recognition of chairperson, Jo Ann Boydston, SIUC, 296, 592

- report on, SIUC, 258-59, 296-97, 590-92; SIUE, 297, 660

## Public Information Officer,

- Office of the Chancellor, 153-54

## Purchase Orders and Contracts,

- report of, 8, 68, 160, 199, 270, 331, 388, 438, 486-87, 602-03

## Purchasing Authority Delegation, IEC,

- list of items, 445-48

## Quarter system, SIUE,

- discussion of remaining on, 476-77

## Quigley Hall, SIUC,

- remodeling, award of contracts, 21-22

## Records Management Program,

- proposed guidelines established for, 645-47

## Rehn, Henry J., SIUC,

- Distinguished Service Award, 597-98

## Rendleman, John, SIUE,

- introduced as Constituency Head, Acting President, Student Senate, 380;

- President, Student Senate, 603

## Requisition,

- policy and procedure statement for SIU, revision of, 418-24

## Reserve Officers' Training Program, Army, SIUC,

- establishment of, 393-96

## Residence Hall Rates, SIUC,

- and apartment rentals, notice of proposed increase in, 219-22;

- increase in, 297-300

## Resident Centers,

- off-campus program locations, Greenville and Scott Air Force Base, SIUE, 342-45; The Chicago Fire Academy, SIUC, 14-16

## Retirement,

- amendment of mandatory policy, 402-05

## Rowe, Harris,

- Finance Committee, member appointed to, 358

- Joint Trustees Committee for Springfield Medical Education Programs, member appointed to, 323

- Saal, Robert L.,  
 Board of Trustees, student trustee of, SIUC, 5; recognition of, 676-77
- Sabbatical Leave Policy,  
 346-47; SIUE, 442-43
- Salaries,  
 increase in Acting Chancellor, James M. Brown, and President, SIUE,  
 Kenneth A. Shaw, 28  
 increase plans for FY 81, 647-59  
 report presented at Merit Board meeting of the State Universities  
 Civil Service System, regarding Civil Service, 381
- Schultheis, Robert A., SIUE,  
 introduced as Constituency Head, President, Faculty Senate, 31
- Service, Continuing SIUC's Tradition of, One Dimension of Sponsored Projects,  
 presentation on, 479
- Shaw, Kenneth A.,  
 increase in salary as President of SIUE, 28; appointment as Chancellor  
 of The Southern Illinois University System, 57; statement of Chancellor-elect,  
 59-64; appointed to serve as a Director of Illinois Educational Consortium,  
 391
- Soccer Field Lighting, SIUE,  
 project approval, retention of architect, and authority for approval of  
 plans and specifications and award of contracts, 12-13; approval of plans  
 and specifications and award of contracts, 84-85
- Softball Field Lighting, SIUE,  
 project approval, retention of architect, and authority for approval of  
 plans and specifications and award of contracts, 78-79; approval of plans  
 and specifications and award of contracts, 197-98
- Somit, Albert, SIUC,  
 appointed President of SIUC, 591-92
- Southern Hills Apartments, SIUC,  
 replacement of roofs, project approval, retention of architect, and approval  
 of plans and specifications, 167-68; award of contract, 207-08
- Southern Hills Family Housing, SIUC,  
 Building 117, repair fire damage, project approval, selection of architect,  
 and authority for approval of plans and specifications and award of  
 contracts, 348-49  
 Phase II, replacement of roofs, project approval, selection of architect,  
 347-48
- Southern Illinois Collegiate Common Market, SIUC,  
 continuation of membership in, 202-04
- Southern Illinois University at Edwardsville,  
 annexation of portion of to City of Edwardsville, 495-98
- Southern Illinois University at Edwardsville Foundation, Board of Directors,  
 members appointed to, Wayne Heberer, George T. Wilkins, Jr., 323  
 report of, 323-24
- Southern Illinois University Foundation, SIUC,  
 amendment of agreement with, 280-84  
 Board of Directors, members appointed to, Ivan A. Elliott, Jr.,  
 Carol Kimmel, 323  
 report of, 266
- Stanton, Frank, SIUC,  
 honorary degree, Doctor of Laws, 449-51

- State Community College of East St. Louis, SIUE,  
 approval of cooperative educational program with, 425-27
- State Universities Civil Service System, Merit Board of,  
 member elected to, Ivan A. Elliott, Jr., 322  
 report of, 168, 265-66, 381, 482, 583-84
- State Universities Retirement System, Board of Trustees of,  
 member elected to, William R. Norwood, 322  
 report of, 193-94, 324-25
- Statutes of the Board of Trustees,  
 amendments to,  
 Chancellor, delegation of authority to, approve changes in titles of  
 programs, units, and degrees; additions and eliminations of  
 subacademic-major curricula; administrative reorganizations; and  
 requests for off-campus program locations, IV Statutes 2, 469-73  
 Evaluation of the Chancellor and the Presidents, policy on,  
 II Statutes 4, 640-44  
 notice of proposed revisions, 504-41; revisions of, 604-40
- Stratton, Olin W., SIUE,  
 Distinguished Service Award, 336-38
- Student Activity Fee, SIUC,  
 notice of proposed increase in, 225-28; increase in, 303-06
- Student Legal Services Program, SIUE,  
 report on, 31-32
- Student Recreation Center, SIUC,  
 use of unexpended balance of recreation facility construction funds  
 for FY 81 operation and maintenance of, 601-02
- Students' Attorney Program, SIUC,  
 notice of proposed increase in and change of funding for, 225-28;  
 increase in, 303-06
- Student Welfare and Activity Fee, SIUE,  
 notice of proposed increases in, Athletic Fee and the Publications and  
 Student Medical Benefit Subfees of, 458-62; increases in, 566-69
- Sturgis, Lindell W., Memorial Public Service Award, Board of Trustees,  
 first presentation of, 434-36
- Task Forces,  
 interinstitutional cooperation, report by Chancellor and establishment  
 of, 473-75
- Technical Careers, School of, SIUC,  
 B.S. in (Fire Science Services), at The Chicago Fire Academy, off-campus  
 location, 14-16  
 change in degree title from Associate in Art to Associate in Applied  
 Science, 204-05
- Tenney, Charles D., SIUC,  
 Distinguished Service Award, 201-02
- Tennis Court Construction, SIUE,  
 project approval, retention of architect, and authority for approval  
 of plans and specifications and award of contracts, 79-80; increase  
 in project budget, approval of plans and specifications, and award  
 of contract, 215-16



- Theater Performance Facility, SIUE,  
project approval and selection of architect, use of SWRF monies for,  
392-93; expansion of capital project, and name changed from Theater  
Performance Facility to Performing Arts Facility, 443-45
- Therapy Center, Touch of Nature, SIUC,  
project approval, approval of plans and specifications, selection of  
architect, and award of contract, 288-89
- Trueblood Hall, University Park, SIUC,  
replacement of roof, award of contract, 18-19
- Tuition,  
and Fees, SIUC, refund policy on, 185-87, 273-74  
charges for inmates at state and federal correctional centers, SIUC,  
increase in, 45-47  
in-state rate for graduate students within St. Louis Standard  
Metropolitan Statistical Area, SIUE, 453-57  
notice of proposed increase in rate for FY 81, 361-66; increase in,  
406-17  
see Fees
- University Center, SIUE,  
notice of proposed increase in fee, 462-65; increase in, 570-71  
renovation, increase in project budget and authority to award contracts,  
213-14; award of contracts, 328-30
- University Housing Activity Fee, SIUE,  
notice of proposed increase in, 467-68; increase in, 573-76
- University Housing Rates, SIUE,  
notice of proposed increase in, 465-67; increase in, 572-73
- University Relations, Office of the Vice-President for, SIUC,  
report on reorganization of, 110
- University Theater, SIUC,  
to be named after Archibald McLeod, 599-601, 675
- Van Meter, Jr., A. D.,  
Architecture and Design Committee, member appointed to, 323; Chairman, 323  
Association of Governing Boards of Universities and Colleges, delegate  
elected to, 322  
Board of Trustees, elected Vice-Chairman of, 321
- Vice-Chancellor of The Southern Illinois University System,  
creation of position, 153-57; appointment of James M. Brown, 154-55
- Warren, Gregory L., SIUE,  
Board of Trustees, student trustee of, 5; recognition of, 676-77
- Wham, J. Faye, SIUE,  
Distinguished Service Award, 338-39
- Wham, John Page, SIUE,  
Distinguished Service Award, 339-40
- Whittaker, Leander, SIUC,  
appeal of, 171

Wilkins, Jr., George T.,

Board of Trustees, member of, 4-5

Executive Committee, member elected to, 322

Joint Trustees Committee for Springfield Medical Education Programs,  
member appointed to, 323

Southern Illinois University at Edwardsville Foundation, Board of  
Directors, member appointed to, 323

Wilson, Donald W.,

named representative to Higher Education Travel Control Board, 162

Woody Hall, Elevator, remodeling for Handicapped, Phase I, approval  
of plans and specifications and award of contracts by the Capital  
Development Board, 270-72

WSIU-TV Transmission Facilities, SIUC,

replacement of, project approval, selection of architect, and authority  
for approval of plans and specifications and award of contracts, 350-51;

Phase I Equipment, 484-85; Phase II Equipment, 489-90

WUSI-TV, Olney, SIUC,

Community Advisory Board for, 451-52

Exciter, purchase of, award of contract, 588-89

Transmitter, replacement of, project approval, selection of architect,  
and authority for approval of plans and specifications and award of  
contracts, 490-92

Ziegler, Robert, SIUE,

introduced as Constituency Head, President, Faculty Senate, 603







# ANNUAL REPORT

of the Board of Trustees  
Southern Illinois University

1980-81







ANNUAL REPORT  
of the Board of Trustees  
of Southern Illinois University

1980/81



# Southern Illinois University - Board of Trustees

CARBONDALE, ILLINOIS 62901



June 30, 1981

The Honorable James R. Thompson  
Governor, State of Illinois

Sir:

We have the honor to submit to you herewith, in compliance with the law, the thirty-second annual report of the Board of Trustees of Southern Illinois University for the fiscal year July 1, 1980 to June 30, 1981.

Respectfully yours,

Carol Kimmel  
Secretary





## BOARD OF TRUSTEES

(as of June 30, 1981)

Rick J. DeStefane	Edwardsville
Ivan A. Elliott, Jr.	Carmi
Crete B. Harvey	Sterling
Carol Kimmel	Rock Island
Mark E. Michalic	Carbondale
William R. Norwood	Elk Grove Village
Harris Rowe	Jacksonville
A. D. Van Meter, Jr.	Springfield
George T. Wilkins, Jr.	Edwardsville

## OFFICERS

William R. Norwood, Chairman  
A. D. Van Meter, Jr., Vice-Chairman  
Carol Kimmel, Secretary  
Alice Griffin, Executive Secretary  
R. D. Isbell, Board Treasurer  
C. Richard Grunty, Board Legal Counsel

## EXECUTIVE COMMITTEE

William R. Norwood, Chairman  
Carol Kimmel  
George T. Wilkins, Jr.

## ARCHITECTURE AND DESIGN COMMITTEE

A. D. Van Meter, Jr., Chairman  
Carol Kimmel  
William R. Norwood

## FINANCE COMMITTEE

Ivan A. Elliott, Jr., Chairman  
William R. Norwood  
Harris Rowe





## CONTENTS

### Minutes of Meetings

July 10 . . . . .	1
September 11 . . . . .	56
October 15 . . . . .	128
November 13 . . . . .	237
December 11 . . . . .	276
February 12 . . . . .	339
March 12 . . . . .	373
April 9 . . . . .	435
May 14 . . . . .	469
June 11 . . . . .	500
Index . . . . .	540

NOTE: Copies of all matters furnished to the Board in connection with personnel transactions appear in the monthly minutes as approved by the Board of Trustees and are on file in the Office of the Board of Trustees.



July 10, 1980

1

## CONTENTS

Roll Call . . . . .	3
Introduction of New Student Trustees . . . . .	3
Introduction of SIUC and SIUE Constituency Heads . . . . .	3
Trustee Reports . . . . .	4
Resolution of Appreciation: James M. Furman . . . . .	5
Committee Reports . . . . .	6
Executive Committee . . . . .	6
Architecture and Design Committee . . . . .	6
Finance Committee . . . . .	7
Appointment of President of Southern Illinois University at Edwardsville (Mr. Earl E. Lazerson) . . . . .	8
Reports of Purchase Orders and Contracts, May, 1980, SIUC and SIUE . . . . .	9
Ratification of IBM Computer System Lease Purchase Agreement, SIUC . . . . .	10
Approval of Plans and Specifications and Award of Contract: Replacement of Roof, Grinnell Hall, SIUC . . . . .	11
Various Capital Projects for Fiscal Year 1981: Release of Funds, and Architectural and Engineering Selection . . . . .	12
Approval of Minutes of the Meetings held June 5, 12, and 26, 1980 . . . . .	13
Increase in Charges for Flight Training, SIUC [Amendment to IV <u>Code of Policy B-10</u> ] . . . . .	14
Reports and Announcements by the Acting President, SIUC . . . . .	17
RAMP Guidelines for Fiscal Year 1982 . . . . .	19
Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1982: . . . . .	30
Planning Statements, Program Reviews, and New Program Requests, SIUC . . . . .	30
Planning Statements and Program Reviews, School of Medicine, SIUC . . . . .	33
Planning Statements, Program Reviews, and New Program Requests, SIUE . . . . .	34



Salary Adjustments - Faculty-Administrative Payroll Requiring Board of Trustees Approval (Executive Secretary, Board Treasurer, Board Legal Counsel, Acting Presidents) . . . . .	39
Salary Adjustment - Faculty-Administrative Payroll Requiring Board of Trustees Approval (Chancellor) . . . . .	40
Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1982: Capital Budget Requests . . . . .	42
Reports and Announcements by the Chancellor of The SIU System . . . . .	53
Reports and Announcements by the Acting President, SIUE . . . . .	54

July 10, 1980

3

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, July 10, 1980, at 10:15 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Rick J. DeStefane  
Mr. Ivan A. Elliott, Jr.  
Mrs. Carol Kimmel, Secretary  
Mr. Mark E. Michalic  
Mr. William R. Norwood, Chairman  
Mr. Harris Rowe  
Mr. A. D. Van Meter, Jr., Vice-Chairman

The following members were absent:

Mr. Wayne Heberer  
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, Acting President, SIUE  
Dr. Hiram H. Lesar, Acting President, SIUC  
Dr. Kenneth A. Shaw, Chancellor of the SIU System

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that Dr. Wilkins, a practicing physician, had an emergency and would be unable to attend the meeting. The Chair introduced the two new Student Trustees: Mr. Rick J. DeStefane from SIU at Edwardsville and Mr. Mark E. Michalic from SIU at Carbondale. The Chair also acknowledged the people sitting at the constituency tables: from SIUC, Mr. Chuck Daugherty, Chairman, Administrative and Professional Staff Council; Ms. Phyllis McCowen, Chairperson, Civil Service Employees Council; Dr. Marvin Kleinau, President, Faculty Senate; Ms. Pat Ostenburg, representing the Graduate Council;

Ms. Wendy Broadbooks, representing the Graduate Student Council; and Mr. Paul Matalonis, President, Undergraduate Student Organization. There was not a representative from the Council of Deans. From SIUE, Dr. Robert Ziegler, President, Faculty Senate; Mr. John Rendleman, President, Student Senate; and Mr. Jerry Hengehold, Chairman, University Staff Senate.

Under Trustee Reports, Mr. Norwood reported that he had attended a meeting of the Illinois Board of Higher Education on July 8, 1980, and that the Chancellor and Presidents had also attended. He commented that one of the discussions was on the state-wide review of business programs which had been also discussed at the last meeting, and there had been some modifications put into the staff's suggestions for how the programs should be handled in the next few years. He stated that the report of public university program reviews conducted in FY-79, which item was approved, contained recommendations which applied to programs at both Universities. For two programs at SIUC and one at SIUE, he said that we were asked "to review and identify the future direction of these programs" and to inform the IBHE by April 1, 1981 of the resulting action. He said that for two programs at SIUC and three at SIUE, we were advised that they "appear not to be educationally and economically justified" and we had been asked to evaluate certain concerns and questions and to inform the IBHE of the resulting action by the same date. Chancellor Shaw had told him that his office and the Universities were already at work on the matter to develop appropriate procedures and a schedule for responding. He commented that there had been a recommendation for FY-81 that under the Higher Education Cooperation Act was the Library Computer System at SIU which would computerize our library card catalog, along with other universities, at a cost of about \$97,000. He commented that there had been a heated discussion concerning energy conservation policy recommendations. He pointed out that the IBHE



July 10, 1980

5

wanted to have a three-year moving average on what had been done in conservation at the universities. He stated that at SIUE and SIUC, great strides had already been taken to improve energy conservation and we wanted to be sure that we were given credit for these starts. He said that one suggestion had been that each university system send a one-page summary of what had been done to save energy in the preceding five to ten years in order for all universities to start at a similar point. He commented that another heated discussion had centered around the unit cost studies and the two percent variance figure. He said that most of the universities fall within a five to six percent variance and a two percent variance was too tight. Chancellor Shaw said that the document approved by the IBHE made no comment about what the variance percentage should be but that decision rules had been made on the basis of a two percent variance. Acting President Lazerson said that he personally felt that there had been some real shift in attitude on the part of the members of the IBHE relative to sensitivity on the variance question. Acting President Lesar agreed.

The Chair reported that a resolution presented by the IBHE had been read at the meeting honoring Mr. James M. Furman, who had resigned as Executive Director of the IBHE. The Chair requested a resolution honoring Mr. Furman from this Board be considered. Mr. Van Meter moved that the resolution be considered. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously. The Chair read the following:

RESOLUTION OF APPRECIATION: JAMES M. FURMAN

When James M. Furman assumed the position of Executive Director of the Illinois Board of Higher Education in January, 1975, the development of what was then known as "Master Plan-Phase IV" was already underway. With some changes, this development continued under his able direction, with the broad involvement of the higher education community and the general public. This important task was completed in February, 1976, with the IBHE approval of A Master Plan for Postsecondary Education in Illinois.

In many ways this document is indicative of the accomplishments Mr. Furman has achieved in the almost six years that he has served as Executive

Director. It is comprehensive and clear. It is even-handed and confronts issues directly. Perhaps most significantly, it is far-sighted, recognizing present concerns and calling for the continuing identification and study of others. Thus, it has functioned as a flexible guide for postsecondary education in Illinois in recent years. When policy changes have been appropriate, they have been made, as, for example, the new tuition policies approved by the IBHE last fall.

In his relations with The Southern Illinois University System and this Board, James M. Furman has been open, candid, and fair. Although we have not always agreed with his positions, he has always been willing to discuss, negotiate, and, when we have convinced him, to compromise. His departure is a real loss to all of us who are concerned with postsecondary education in Illinois, for which he has provided distinguished leadership.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That this Board extends to James M. Furman its thanks and appreciation for a job well done and its wishes for a long and equally successful future career.

Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously. The Chair requested that the resolution be printed and sent to Mr. Furman.

The Chair stated that a search committee had been established by the IBHE to secure a new Executive Director and the following people appointed to it: Mr. William Browder, Chairman of IBHE; Diego Redondo, Vice-Chairman of IBHE; Merle Yontz; Jane Rader; and Carol Lohman.

Under Committee Reports, there was no report from the Executive Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met on July 9, 1980. He said that the Committee recommended that the following two matters be approved by the Board in its omnibus motion: Approval of Plans and Specifications and Award of Contract: Replacement of Roof, Grinnell Hall, SIUC; and Various Capital Projects for Fiscal Year 1981: Release of Funds, and Architectural and Engineering Selection.

Mr. Van Meter reported that the Committee had received a very interesting presentation from SIUE in regard to the Performing Arts Facility Project, which included the Theater Performance Facility and the bandshell. The Committee, he said, was most favorably impressed with the presentation and the architectural renderings, and the Committee had made certain that there had been proper student input into this project.

Mr. John Rendleman, President, SIUE Student Senate, said that this was a student initiated project which also included all of the people who were involved in the theater in the design and what the project would ultimately be used for, and his constituency had been very pleased with the presentation yesterday.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met that morning. He said there had been discussion on the Interinstitutional Cooperation Task Force on Computers, and the internal audit schedule for 1981 was received, with a number of individual unit audits discussed in general terms. After discussion with both Universities, the Committee indicated a desire for a good, solid program of continuing education for internal audits to be pursued. He said that a report had been given by the Board Treasurer on a special sale repurchase contract on treasury notes which matured on July 31, 1980, and the Committee had been amazed at the financial imagination and ability that Mr. R. Dean Isbell, Board Treasurer, continues to show. Mr. Elliott reported that the Committee had discussed the participation of the Board and the Committee in the Legislative Audit Commission Subcommittee Hearings which would be coming up this fall, and he hoped that the members of the Board could participate in those hearings. He reported that the staff and Chancellor Shaw had done a good job in preparing materials that the Committee requested, and it was becoming a very educational process for the Committee which he hoped would be effective and useful to the administration.



The Chair requested a motion to consider a Current and Pending Matter which had not been submitted ten days in advance of the meeting on the Appointment of President of Southern Illinois University at Edwardsville. Mr. Rowe moved that the matter be considered. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Chancellor Shaw said that he took pride in presenting the resolution to the Board. He said that the process of searching for an SIUE President had been a long one, and despite some difficulty early in the process, he believed that it had been a good one. He said that the constituency groups, the Search Committee, Chairperson Deane Wiley, the Board, and the entire SIUE community could take pride in the process, but more importantly, in the result. He made the following statement:

Earl Lazerson brings to the position of President a unique array of skills and knowledge. He is no stranger to SIUE. Because of his skills, knowledge, and experience, he will be able to continue initiatives already underway at SIUE and will be able to quickly undertake new initiatives that are needed if SIUE is to prosper in the days ahead.

I have every confidence that Earl will provide the leadership that SIUE needs, and so again, it is with great pride that I present the following resolution to you:

APPOINTMENT OF PRESIDENT OF  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Earl E. Lazerson be and is hereby appointed President of Southern Illinois University at Edwardsville, effective July 10, 1980 to serve at the pleasure of a majority of the total Board membership, and his salary is fixed at \$59,000 per annum with perquisites as prescribed by previously established Board policy contained in I Code of Policy E-4.

Mr. DeStefane moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The Chair added that even though Mr. Heberer and Dr. Wilkins were not present at this time he had talked to them both and they enthusiastically approved and applauded the appointment of Earl Lazerson to the position.

President Lazerson made the following statement:

Chairman Norwood, members of the Board. I am deeply appreciative to the University community, to Chancellor Shaw, and this Board for the honor that you have bestowed upon me this morning by appointing me as the third President of SIUE. Under the leadership of Presidents Rendleman and Shaw, the University made great strides as a resource of higher education serving Southwestern Illinois and the metropolitan St. Louis region. We have an excellent faculty and staff. In the months and years ahead, with the support and help of the University community, the Chancellor, and the Board, I am sure, I am confident, that we can begin to realize the unique greatness that this University can achieve in terms of meeting the educational, the social, the cultural needs of this region, and I pledge my every effort toward that end. Thank you.

After considerable applause, President Lazerson introduced his wife, Ann.

The Chair proposed there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, MAY, 1980, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of May, 1980, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

RATIFICATION OF IBM COMPUTER SYSTEM LEASE PURCHASE AGREEMENT, SIUCSummary

This matter requests ratification by the Board of Trustees of University Contract 7157 between the Board of Trustees and Security Pacific National Bank, San Francisco, California, for the lease of Southern Illinois University at Carbondale's IBM 370/158 Digital Computer System. The enactment of a specific leasing resolution for this transaction is required by the lessor of the equipment.

Rationale for Adoption

University Contract 7157 provides for the lease of both the old and the new IBM 370/158 Digital Computer Systems on the Carbondale campus under one contract, with Contract 6738 covering the old system being terminated as of June 30, 1980. The new lease provides for annual payments of \$571,609.30 over a five-year period, pending approval of future appropriations, for a total commitment of \$2,858,046.30. Requisition #10087-0001 for the first year's payment pursuant to this lease received approval of the Executive Committee of the Board of Trustees on May 9, 1980.

The Board of Trustees on November 8, 1979 granted project approval for the installation of the new computer equipment in the Wham Education Building at an estimated cost of \$59,000.

The University has experienced exceptional growth in its computer requirements. This additional 370/158 Computer is to support the growth in the academic and administration areas. Lab and department terminal usage was increased and more terminals are being installed. Additional capacity was required to support the present financial accounting system and the new accounts receivable and personnel systems now being installed.

While Contract 7157 has previously been executed by the Acting President in accordance with his delegated authority, the lessor has requested enactment of a specific leasing resolution ratifying that agreement.

Considerations Against Adoption

None is apparent.

Constituency Involvement

This matter is recommended for approval by the Executive Director for Computing Affairs and the Acting President, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That University Contract 7157 between the Board of Trustees and the trustees of Security Pacific National Bank, dated September 25, 1979, for the lease of IBM System 370/158 and related computer equipment is hereby ratified and approved.



APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:  
REPLACEMENT OF ROOF, GRINNELL HALL, SIUC

Summary

This matter seeks approval of plans and specifications and proposes the award of contract for the replacement of the roof on Grinnell Hall, Brush Towers Residence Halls housing area, SIUC.

The estimated cost of this project was \$110,000. Favorable bids were received on June 3, 1980, with the low bid of \$78,674. Funding for this project will come from the Southern Illinois University Housing and Auxiliary Facilities System, Repair and Replacement Reserve account. Nonappropriated funds will be used.

Rationale for Adoption

Grinnell Hall is the dining/commons building in the Brush Towers housing area on East Campus. It was first occupied in June 1968. Roof problems have been occurring with increasing frequency, and have now become acute. At its regular meeting on May 8, 1980, the Board of Trustees recognized this problem by giving project and budget approval to a proposal to replace the faulty roof. The Board also approved the use of Physical Plant Engineering Services to prepare the plans and specifications for this project.

While other buildings in the Brush Towers area also have roof problems, they are not yet acute nor is adequate funding presently available. Because of the above considerations, and because favorable bids for the Grinnell Hall roof replacement were received on June 3, 1980, the award of contract is requested at this time.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this project is primarily a matter of building maintenance, the constituency heads were not involved. The project has had the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC. Funding from the special Repair and Replacement Reserve account has been approved by the Board Treasurer.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Final plans and specifications for the replacement of the roof on Grinnell Hall are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with

III Bylaws 2, contingent upon favorable recommendation of the Architecture and Design Committee.

- (2) A contract in the amount of \$78,674 be awarded to Hannin Roofing Co., Paducah, Kentucky, for the replacement of the roof on Grinnell Hall.
- (3) The Acting President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

VARIOUS CAPITAL PROJECTS FOR FISCAL YEAR 1981: RELEASE OF FUNDS,  
AND ARCHITECTURAL AND ENGINEERING SELECTION

Summary

Final action of the General Assembly and of the Governor on appropriation bills containing capital projects for Fiscal Year 1981 will probably not occur by the time of the July 10, 1980 Board meeting. The Capital Development Board and this Board do not meet in the month of August, and it is desirable to make provisions for interim action on certain projects prior to the September meeting of the two Boards.

The permissions requested--to request release of funds, and to recommend to the Capital Development Board architecture and engineering firms on those projects included in the various capital appropriation bills--will support expediting some of the projects.

Rationale for Adoption

The first meeting of either this Board or the CDB Board to take place after approval of appropriation bills will probably be in early September. The September agenda of the Capital Development Board must be prepared some time in August, and some means to allow the various steps in completing a capital project to take place as soon as possible would allow many projects to be undertaken under favorable weather conditions.

Each project involved has been previously approved by this Board in the budget approval process, and in each instance involving design professionals the recommendations of the Architecture and Design Committee will be utilized.

Considerations Against Adoption

Action of the full Board in regular session is always a preferable mode of operation, but the benefits of expediting the projects and cooperating with the Capital Development Board make this proposal feasible and valuable.

Constituency Involvement

This matter is initiated at the request of the Capital Development Board and the staffs at SIUC and SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Permission is granted to request a release of Capital Development Bond funds for selected capital projects contained in the regular and reappropriation bills for Fiscal Year 1981.
- (2) Permission is granted to identify selection of an architectural or engineering firm to the Capital Development Board of any of the selected projects, with concurrence of at least two members of the Architecture and Design Committee.

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, May, 1980, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meetings held June 5, 12, and 26, 1980; Ratification of IBM Computer System Lease Purchase Agreement, SIUC; Approval of Plans and Specifications and Award of Contract: Replacement of Roof, Grinnell Hall, SIUC; and Various Capital Projects for Fiscal Year 1981: Release of Funds, and Architectural and Engineering Selection. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:



INCREASE IN CHARGES FOR FLIGHT TRAINING, SIUC  
[AMENDMENT TO IV CODE OF POLICY B-10]

Summary

This matter requests approval for increases in charges for Flight Training courses offered by the SIUC School of Technical Careers, effective Fall Semester, 1980.

Rationale for Adoption

The increase is needed to meet increased operational costs and the reserve requirements for equipment repair and replacement.

The operational cost that has increased the most is fuel cost. The rise in fuel cost has been greater than was originally anticipated, and it appears that increases will continue to occur in the coming months. The Flight Training Department has also experienced significant increases in other expense categories. Additional expense will be incurred through new lease payments on the flight simulator acquired last year and through lease payments on additional Flight Training aircraft.

Last year, a sum was budgeted for replacing worn-out Flight Training equipment, consisting mostly of airplanes. This replacement was necessary because funds for aircraft repair and replacement have not been available to Air Institute and Service from reallocation of state funds at the end of the year or from Auxiliary and Service Enterprises reserves. That is, Air Institute is now required to finance replacement and repair of 19 training aircraft totally from revenue generated. To help implement this program, an equipment replacement fund and schedule were established and approved during Fiscal Year 1978 for funding of the reserve account beginning Fiscal Year 1979.

Considerations Against Adoption

The major consideration against the adoption is the increased cost to students.

Constituency Involvement

Because this increase is primarily a matter of recovering operational costs in providing a service, the constituency groups were not involved. The increases are recommended by the Director of Air Institute and Service and the Vice-President for Campus Services, SIUC. The Dean of the School of Technical Careers and the Vice-President for Academic Affairs and Research concur with the recommended increases.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That IV Code of Policy B-10 be and is hereby amended to reflect changes in charges for courses offered in the Flight Training program at Southern Illinois University at Carbondale, effective Fall Semester, 1980, as follows:

## 10. Charges for flight training, SIUC, effective Fall Semester, 1980:

<u>Course</u>	<u>Rates</u>	
STC 201 - Primary		
44.0 hrs. Cessna 150*	@ \$27.50	\$1,210.00
5.0 hrs. Simulator	@ 20.00	100.00
25.0 hrs. Flight Instruction	@ 10.00	250.00
25.0 hrs. Ground Instruction	@ 5.00	125.00
		<u>\$1,685.00</u>
STC 203 - Basic		
45.5 hrs. Cessna 150**	@ \$27.50	\$1,251.25
2.5 hrs. Piper Arrow	@ 42.50	106.25
10.0 hrs. Flight Instruction	@ 10.00	100.00
10.0 hrs. Ground Instruction	@ 5.00	50.00
		<u>\$1,507.50</u>
STC 204 - Intermediate		
45.5 hrs. Cessna 150**	@ \$27.50	\$1,251.25
2.5 hrs. Piper Arrow	@ 42.50	106.25
10.0 hrs. Flight Instruction	@ 10.00	100.00
10.0 hrs. Ground Instruction	@ 5.00	50.00
		<u>\$1,507.50</u>
STC 206 - Instrument and Advanced		
15.0 hrs. Piper Arrow	@ \$42.50	\$ 637.50
22.0 hrs. Cessna 172	@ 32.50	715.00
10.0 hrs. Simulator	@ 20.00	200.00
32.0 hrs. Flight Instruction	@ 10.00	320.00
32.0 hrs. Ground Instruction	@ 5.00	160.00
		<u>\$2,032.50</u>
STC 207 - Multi-Engine		
10.0 hrs. Cessna 310	@ \$84.50	\$ 845.00
10.0 hrs. Flight Instruction	@ 10.00	100.00
10.0 hrs. Ground Instruction	@ 5.00	50.00
		<u>\$ 995.00</u>
STC 300 - Flight Instructor		
15.0 hrs. Cessna 150	@ \$27.50	\$ 412.50
5.0 hrs. Piper Arrow	@ 42.50	212.50
20.0 hrs. Flight Instruction	@ 10.00	200.00
40.0 hrs. Ground Instruction	@ 5.00	200.00
		<u>\$1,025.00</u>

\*Four additional hours were added to this course because experience has shown that the average student needs the four additional hours before he or she is ready to be recommended for their checkride.

\*\*Two hours were deleted from these courses because the student will be picking up the four hours total that were dropped from these courses in the private course STC 201.

<u>Course</u>	<u>Rates</u>	
STC 301 - Flight Instructor/ Multi-Engine		
5.0 hrs. Cessna 310	@ \$84.50	\$ 422.50
5.0 hrs. Flight Instruction	@ 10.00	50.00
10.0 hrs. Ground Instruction	@ 5.00	50.00
		<u>\$ 522.50</u>
STC 302 - Flight Instructor/ Instrument		
5.0 hrs. Cessna 150	@ \$27.50	\$ 137.50
5.0 hrs. Cessna 172	@ 32.50	162.50
10.0 hrs. Flight Instruction	@ 10.00	100.00
25.0 hrs. Ground Instruction	@ 5.00	125.00
		<u>\$ 525.00</u>
STC 400 - Airline Transport Rating		
T.B.A.***		T.B.A.***
Instrument Rating Only (Not a STC approved course)		
27.5 hrs. Cessna 172	@ \$32.50	\$ 893.75
10.0 hrs. Simulator	@ 20.00	200.00
27.5 hrs. Flight Instruction	@ 10.00	275.00
27.5 hrs. Ground Instruction	@ 5.00	137.50
		<u>\$1,506.25</u>

\*\*\*Rate depends on pilot experience and aircraft utilized.

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded.

Mr. Michalic questioned the need for four additional hours to be added to STC 201 - Primary. Mr. Ronald D. Kelly, Director of Airport Operations, SIUC, responded that in the previous time frame students were not quite ready for their checkride and then the students had to pay extra money for more experience. The addition of four hours, he explained, would help the student be more realistic in the number of hours required for the checkride and extra money would not be needed. To compensate for the additional hours, he stated that two hours each had been deleted from STC 203 and from STC 204.

After further discussion and a voice vote, the Chair declared the motion to have passed unanimously.



Under Reports and Announcements by the Acting President, SIUC, Acting President Lesar reported on the violent storms of June 28 and July 2. He said that there had been considerable damage to the trees on campus, particularly in Thompson Woods and that that area had been closed to the public. He reported flooding in the west end of Morris Library basement because of drains being blocked by leaves. He continued that a limb had fallen on the awning of the Faculty Club Building; a small shed by the ROTC Building had been crushed by a tree; and the fence at the University Tennis Courts had sustained damage at the west and east ends. He reported that building damage was confined mostly to broken windows. He reported that the second storm had extended damage to the trees, the flagpole at the Student Recreation Center, the fence at the Women's Softball Field, and the bleachers there. He said that trees had fallen on the Talent Search house and on the Personnel Office in the second storm. He reported that the Agriculture and Botany Greenhouses had considerable glass breakage, and that power was off from 4:45 to 9:00 p.m. He said he thought that the cost of clean up would run approximately \$50,000.

Acting President Lesar further reported that the most money damage had occurred at the airport. He said that five Cessna 150 primary trainers were damaged, and these represented 3,530 contact flight hours per year or nearly 30 percent of our ability to generate the required number of hours for our flight training program. He reported the replacement cost of those planes, which were uninsured, to be \$95,000. He said that there were two damaged Cessna 172's, the instrument trainers, which represented 1,292 contact hours or nearly 70 percent of our ability to generate the required hours we were committed to for instrument flight programs. He reported that the replacement cost would be \$110,000; however, one of these planes was on lease and was fully covered by insurance. Obviously, he said, we need to find resources to replace these planes, otherwise, our Fall enrollment would suffer considerably.

Acting President Lesar reported that Student Affairs had assisted the community by providing emergency housing on a referral basis through the American Red Cross, working with Mr. Samuel Rinella of University Housing. He said that the Student Center had served as a tornado shelter and was the only place open to serve hot food to the general public on the morning of July 3; the Student Recreation Center also had provided a place for those students who, because of a loss of power or obstruction to their residences, needed a place to shower or clean up.

Acting President Lesar announced that SIUC had recently completed its formalized six one and one-half days of orientation sessions. He said that approximately 1,100 students and parents (650 students, 350 parents) experienced a very successful "welcome" planned and coordinated by Student Orientation Programs within the Office of Student Development. He said that the participants left our campus following each session with a better awareness of administrative, faculty, and staff resources available throughout their son's or daughter's matriculation at SIUC.

Acting President Lesar announced the following awards: Paul Andrews, Assistant Professor, and Dale H. Besterfield, Professor, in the Department of Technology, had been awarded \$51,430 by the Exxon Enterprises, Inc., for industrial technology for QWIP; Janet Rafferty, Professor in the Department of Psychology, had been awarded \$94,198 by the National Institute of Mental Health for Clinical Psychology; James BeMiller, Professor in the Department of Chemistry and Biochemistry, had been awarded \$74,321 by the National Institute of General Medical Sciences for a project doing work on chemical inhibitors; David Sabatino, Professor in the Department of Special Education, had been awarded \$30,000 by the Illinois Department of Mental Health and Developmental Disabilities for planning grant for Title XX Development Disabilities Efforts

in Illinois; and Sidney Miller, Visiting Associate Professor in the Department of Special Education, had been awarded \$56,000 by the Illinois State Board of Education/AVTE for a Region V Adult Education Service Center.

Several Trustees evidenced interest in recruitment and orientation programs designed to attract and retain students. Dr. Bruce R. Swinburne, Vice-President for Student Affairs, SIUC, responded that the SIUC sophomore to freshman ratio was the highest among four-year state institutions in Illinois, and offered to send further information to the members of the Board on SIUC retention efforts and results.

The following item was presented:

RAMP GUIDELINES FOR FISCAL YEAR 1982

Guidelines necessary to develop the RAMP (Resource Allocation and Management Program) submission for Fiscal Year 1982 are herewith presented for Board review and approval. The guidelines include the percentage increments for salary and price increases. They specify the funding levels for operation and maintenance of new space and for new and expanded and improved program requests and other special items. Additionally, they identify the details of a salary catch-up plan for faculty and Civil Service employees, to be phased over three years. At the Board's September meeting the RAMP request will be submitted for approval in summary form, prior to its October 1, 1980 presentation to the Illinois Board of Higher Education.

The guidelines were developed concurrently with University plans for new and expanded and improved programs and other special items. Building on the successful efforts employed in preparing the Fiscal Year 1981 request, members of the Chancellor's staff met separately in early February and mid April with SIUC and SIUE officers to discuss budget guidelines and funding requests for programs and other special items. In late May, after further discussions and a review by the Chancellor and his staff of the various elements which make up the operating budget request, the Chancellor proposed to the Presidents a set of decision rules and percentages or dollar amounts for each element in the request. The decision rules, which will be refined in subsequent years, are:

1. With respect to regular salary and general price increases, we should document inflation projections using the most reliable data available. Documentation for determining salary and general price requests will come from our analysis of inflation projections made by Chase Econometrics, Data Resources Incorporated, and any other reliable projections we can obtain.



2. With respect to library materials and utilities, we should also practice documentation of need, relying upon demonstrable University experience and written comments from suppliers and local utilities.
3. Any new request for operation and maintenance funds for new space should be based on projected need.
4. The funding requested for the combination of new and expanded programs and all other special items should not exceed 2.75 percent of the previous year's total appropriated base (excluding retirement contributions). Initiatives up to 3.0 percent might be allowed if sufficiently strong documentation is provided.
5. From time to time we may wish to make a sizable request which is not covered by the first four principles. Any such request must have a clear rationale and be fully documented. (An example of such a request is the salary catch-up plan incorporated in the Fiscal Year 1982 budget proposal.)

Applying these decision rules results in a budget request (exclusive of the salary catch-up plan) for new operating funds for SIUC of \$13,503,300, or 13.07 percent; for SIUE of \$5,480,900, or 12.65 percent; for the Office of the Chancellor of \$86,700, or 9.33 percent; a total for the System of \$19,070,900, or 12.92 percent. Each element of the budget request is discussed separately below and combined in tabular form in Exhibit A.

### Salary Increases

#### Recommendation:

10.0 percent for all employees

#### Rationale:

Chase Econometrics and Data Resources Incorporated currently project an inflation rate for Fiscal Year 1982 of about 9.6 percent. The proposed request is slightly higher because the salary component is normally slightly higher than the total inflation figure. Last year's request for an 11.0 percent increase included a partial catch-up which is being separately presented this year.

### Price Increases

#### Recommendations:

8.0 percent for general price increases

15.0 percent for library materials price increases

17.2 percent for SIUC, 33.0 percent for the SIUC School of Medicine, and 18.2 percent for SIUE for utility price increases

**Rationale:**

The recommendation of 8.0 percent for general price increases is based on the projected inflation rate noted above. Because higher increase items such as salaries, library materials, and utilities are not part of this calculation, the figure is below the projected 9.6 percent increase in inflation.

The recommendation of 15.0 percent for library materials is identical to last year's request. The Universities' purchasing experiences indicate that continuation of this percentage increase is justified.

The recommendation of 17.2 percent, 33.0 percent, and 18.2 percent for utilities is based upon the projected increases as documented by the Universities. Because of the uncertainty of national energy policies and their impact upon energy supplies and rate makers, prediction of utility price changes is even more difficult than prediction of general price increases. Higher education utility costs, however, have more than doubled in the past five years. The IBHE has recognized the budgetary significance of this problem. In its Fiscal Year 1981 allocation of the Governor's budget, it has provided for increases ranging from 13 percent to 18 percent depending upon the mix of fuels used by individual universities.

Operation and Maintenance Funds for New Space**Recommendations:**

\$381,800 for SIUC

\$ 31,800 for SIUE

**Rationale:**

SIUC estimates that the 100,000 square foot School of Law Building will cost approximately \$3.82 per square foot to operate. This cost is considerably above average because the building will be used all seven days of the week. SIUE estimates that the 9,600 square foot theater performance facility will cost approximately \$3.31 per square foot to operate. That figure is 15 percent higher than the Fiscal Year 1981 rate (\$2.82) recommended by the IBHE. The increase is necessary to accommodate projected rate increases for salaries, utilities, and materials.

New and Expanded and Improved Programs and Other Special Items**Recommendations:**

\$2,657,500, or 2.57 percent for SIUC

\$1,064,400, or 2.46 percent for SIUE

**Rationale:**

The new program requests are presented as part of Item M on today's agenda. These requests and their proposed funding levels have been reviewed

and approved during the process of developing this budget request. The same procedure also obtained for other special items, detailed requests for which will be presented to the Board at its September 11, 1980 meeting.

Special Request: Salary Catch-Up Plan

Recommendations:

- \$1,432,100 for SIUC faculty, an average increase of 4.61 percent
- \$ 460,800 for SIUC Civil Service range and CSBO employees, an average increase of 3.10 percent
- \$ 530,900 for SIUE faculty, an average increase of 3.12 percent
- \$ 289,800 for SIUE Civil Service employees, an average increase of 4.00 percent
- \$ 1,600 for Office of the Chancellor Civil Service range employees

Rationale:

In recent years regular salary increases have not kept pace with inflation, and SIUC and SIUE employees have also fallen behind with respect to peer groups. In Fiscal Year 1982 we propose to begin a phased three-year salary catch-up plan for faculty and Civil Service employees. Other employees are not included because to date we have not been able to document their status. If sufficient documentation can be developed, we will include professional administrative employees in the salary catch-up request. The catch-up for faculty is based on their standing in the IBHE November 1979 study: "Compensation in Illinois Institutions of Higher Education," as amended in February 1980. If the requested additional funds were provided for the three-year period, faculty at SIUC and SIUE would be at about the 75th percentile when compared to the reference group the IBHE has chosen. The three-year total required to achieve that percentile at SIUC is \$4,276,400, an average increase of 13.85 percent; for SIUE the total is \$1,592,700, an average increase of 9.36 percent. The catch-up for SIUC's CSBO employees and all Civil Service range employees represents funds needed to make them comparable to State Code employees based on a 37.5 hour week. The three-year total required to achieve comparability at SIUC is \$1,382,400, an average increase of 9.30 percent; for SIUE the total is \$869,500, an average increase of 12.01 percent; and for the Office of the Chancellor the total is \$4,900, an average increase of 5.44 percent. This request presumes that normal inflationary funds will be provided at a rate that prevents these SIU employees from losing any additional ground to comparable State Code employees during the three-year catch-up period.



### Other Considerations

Two other matters, not mentioned above, which will affect the total request should also be mentioned. Funding for retirement contributions will be recommended at the full funding rate as determined by the State Universities Retirement System. Legislative Audit Commission Guidelines will cause some changes in the amount of funds to be deposited in the Income Fund for Fiscal Year 1982; the changes have not yet been determined. Both these matters, which are not represented on Exhibit A, will be included in the RAMP summary to be presented to the Board in September.

### Conclusion

The budget request guidelines and estimates provide for a total increase of 12.92 percent, excluding the salary catch-up plan. With that plan the increase is 14.76 percent. We believe that the request faces funding expectations for higher education in a realistic manner. It recognizes and provides for priority funding needs of the System with the highest priority placed on faculty and staff salaries. It modestly and realistically provides for the effects of inflation and for various special needs of the Universities.

## EXHIBIT A

## SIU

Estimated Fiscal Year 1982 RAMP Submission  
Using Proposed Guidelines and Anticipated  
Program and Other Special Requests

(In Thousands of Dollars)

	SIUC	SIUE	Chancellor	Total	Guidelines
FY-81 Budget Base	103,314.8	43,313.5	929.7	147,558.0 <sup>a</sup>	
Requested Incremental Increases					
Salary	7,670.5	3,397.5	61.7	11,129.7	10%
General Price	1,516.8	528.3	25.0	2,070.1 <sup>b</sup>	8%
Utilities	978.6	376.5	--	1,355.1	As projected by the Universities: C'dale 17.2% E'ville 18.2% Medicine 33.0%
Library Materials	298.1	82.4	--	380.5	15%
Total Incremental Increases	10,464.0	4,384.7	86.7	14,935.4	
Total O&M New Space	381.8	31.8	--	413.6	As projected by the Universities
Total New and Expanded Programs and Other Special Items	2,657.5	1,064.4	--	3,721.9	
Percentage	2.57	2.46	--	2.52	
Total Incremental, O&M New Space, Programmatic and Other Special Items	13,503.3	5,480.9	86.7	19,070.9	
Percentage of Increase Over FY-81 Budget Base	13.07	12.65	9.33	12.92	
Requested Special Salary Increase Funds					
Faculty "Catch-Up"	1,432.1	530.9	--	1,963.0	
Implementation of Civil Service Step Plan	460.8	289.8	1.6	752.2	
Total Special Salary Increase Funds	1,892.9	820.7	1.6	2,715.2	
Total Increases Requested	15,396.2	6,301.6	88.3	21,786.1	
Percentage of Total Increase Over FY-81 Budget Base	14.90	14.55	9.50	14.76	
Total of FY-82 Operating Budget Request	118,711.0	49,615.1	1,018.0	169,344.1	

<sup>a</sup>Based on Senate-approved Appropriation Bill for FY-81<sup>b</sup>Includes Fire Protection

Chancellor Shaw said this item sought the Board's approval of planning guidelines for budget requests for Fiscal Year 1982, that fiscal year which begins July 1, 1981 and ends June 30, 1982. He said that the item described two major components of the budget request development process: the first component was decision rules which had been developed this year and which will be refined and used in subsequent years to establish the magnitude of specific elements of the annual budget request; the second component was the recommendation of percentage and dollar amounts associated with each element of the request. He said that both the guidelines and recommended specific funding levels had been developed over the past several months through discussions beginning in February of this year involving the Office of the Chancellor and the Universities.

Chancellor Shaw stated that the decision rules were not intended to cast in concrete the funding requests we would make in ensuing fiscal years; they were intended to set out some general principles related to the overall planning and budget request development process. He stated that there were three characteristics of the decision rules which would show the direction we were heading: first, the decision rules placed an emphasis on the ability to document requests for salary and price increases. He suggested that such documentation would come from many sources, including economic projections of the leading forecasters and written comments of suppliers of goods and services. He said that by requiring documentation early in the process, we hoped to build into the budget requests both the reliability needed internally and the credibility we needed forcefully to pursue our requests externally.

Second, he commented, that decision rules placed percentage limitations on the level of new funding which may be requested for new and expanded programs and other special items. He remarked that after reviewing our successes in past



years in obtaining funding for these items and considering the prospects of such funding in the near future, a limitation of 2.75 percent of the previous year's base budget for such funding had been established. He acknowledged that flexibility was also needed in such decision rules, so the rules allowed for initiatives of up to three percent if sufficiently strong documentation was presented in support of such requests. He commented that the major responsibility for establishing programmatic priorities would be placed at the Universities, where it should be, and the limitations would continue to allow for the program growth and expansion which was necessary if the System and its constituent Universities were to continue meeting the varied and changing needs of the communities we serve.

Chancellor Shaw said that the third characteristic of the decision rules was flexibility, and a mechanism had been provided whereby a sizable request for funds could be made for a special purpose provided that a clear rationale was provided and fully documented.

Regarding specific guidelines which would be used in the development of our budget request for Fiscal Year 1982, Chancellor Shaw recommended the following:

1. In the area of salary increases related to inflation, we were recommending a 10% increase for all employees. This figure was based upon a projected inflation rate of 9.6%, which recognized that the salary component of such a projected rate was typically higher than the total inflation figure.
2. In the area of price increases, again based on an overall projected inflation rate of 9.6%, we were recommending 8% for general price increases and 15% for library materials price increases. We were also recommending varied increases related to utility prices. These variances were accounted for by the type and source of energy utilized by the main campuses. We recommended an increase of 17.2% for SIUC, 33% for the SIUC School of Medicine, and 18.2% for SIUE.
3. Funding for operation and maintenance of new space will be requested at a level of \$381,800 for SIUC and \$31,800 for SIUE. The figure for SIUC represented the estimated cost of operating a new 100,000 square foot School of Law Building on a seven days per week basis. The request for

SIUE represented the estimated cost of operating the 9,600 square foot Theater Performance Facility.

4. As indicated earlier, a limitation of 2.75% of the previous year's base budget was established for new and expanded and improved program requests and other special items. For SIUC, we recommended an increase of \$2,657,500 and for SIUE we recommended funding of \$1,064,400. In percentage terms, both requests fall well below the percentage limitation. For SIUC, the request was 2.57% and for SIUE, the request was 2.46%.

Chancellor Shaw said that the application of these guidelines would result in a budget request for Fiscal Year 1982 which would be both realistic and attainable; they would result in a budget request which was approximately 12.9 percent above that for the current fiscal year. He commented that the increase for Fiscal Year 1982 was the lowest percentage which we have requested during the past eight years.

Chancellor Shaw remarked that during the past year, we had attempted to highlight in a number of forums that faculty salaries at SIU were below salaries at comparable institutions. He commented that to allow this situation to continue indefinitely would endanger our ability to compete for and retain the best scholars. He pointed out that such a discrepancy had again recently been confirmed by an Illinois Board of Higher Education study, "Compensation in Illinois Institutions of Higher Education." He stated that this study and others conducted by our Universities indicated that the salaries for our Civil Service employees also lagged behind salaries of comparable State Code employees. He said that our experience told us that these salary discrepancies could not be significantly reduced by relying on the annual salary increases provided by the General Assembly, since these increases were intended primarily to offset the effects of inflation during the preceding year.

Chancellor Shaw proposed that during Fiscal Year 1982 we begin a phased three-year catch-up plan for faculty and Civil Service employees. He said that the plan would require the commitment of additional funds beyond those

provided for regular salary increases during Fiscal Years 1982, 1983, and 1984, and that the cost of the plan would be approximately \$2.7 million in each of these three fiscal years. He pointed out that while the cost of such a plan was admittedly high, the cost of no plan might in the long run be even higher. He added that the request for funds represented a request to sustain the quality of our Universities during a decade which most forecasters predicted would be difficult for all of higher education. He said that the funding would be essential in establishing a reward structure which would adequately compensate our faculty and staff. He pointed out that staff who were neither faculty nor Civil Service were not included in the plans because to date we have not been able to document their status. He said that if sufficient documentation could be developed, we would include professional-administrative employees in this salary catch-up plan.

Mr. Rowe complimented the Chancellor and his staff for a straightforward presentation on this matter. He asked what percentage other systems were using. Chancellor Shaw responded that he was hearing about 9 or 10 percent for inflation, depending on whether you take the high side or the low side of the projections for Fiscal Year 1982. In the area of catch-up funds, he understood that two other systems were going in for catch-up funds. He understood that the University of Illinois was going in for an amount around two percent although that figure has not had board action yet. The University of Illinois, he commented, was attempting to rank third in the Big Ten. The Board of Regents was in our comparison group, and he imagined that the amount requested would be slightly less than SIU's.

President Lazerson said that he was in complete accord with the process that had been used. He thought for the first time we really had rationality in terms of the construction of the budget request because there were rules that



enabled us to plan effectively. He said that perhaps it would take a year or two to shake the system down. He thought that everyone had concern that in the immediate submission, for example, there was no provision for professional staff people, but that there would be an opportunity to rectify that in case we could come up with hard facts that would document those needs. President Lazerson asked that Dr. Larry Ziegler, President, SIUE Faculty Senate, be recognized to speak to the issue.

The Chair recognized Dr. Ziegler, who prefaced his remarks by expressing his endorsement of the catch-up element of the salary plan for employees, but wished to express some reservations concerning the 10 percent element of that plan. His first reservation was that a decision rule had been arrived at without constituency involvement; that there had been no consultation that the salary matter would be handled in this way. He said that he would be happier if instead of working with projected inflation figures, we had worked with historical inflation figures. He said that one part of the plan was to catch-up with comparable institutions; and in his opinion, the other part of the plan should be to catch-up with the American economy.

Acting President Lesar said that he had planned to have an outside study done on the administrative-professional people at SIUC, but obviously, that would take considerable time. He said that in using the CUPA studies and in getting the cooperation of SIUE, they would see if they could come up with data that would be acceptable so that we could come in to the September Board meeting with an amendment to cover a catch-up plan for administrative-professional people if the data showed that we had a case.

Mr. Rowe moved approval of the RAMP guidelines as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following three matters were presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING  
DOCUMENTS, FISCAL YEAR 1982 (PLANNING STATEMENTS, PROGRAM  
REVIEWS, AND NEW PROGRAM REQUESTS), SIUC

Summary

The FY-82 RAMP Planning Documents accompanying this Board matter have been prepared in accordance with current guidelines promulgated by the Illinois Board of Higher Education.

The Planning Statements consist of the University's plans and priorities for the budget year and short-range future, and include a five-year program development schedule.

The Program Review information consists of review summaries of each program review completed in FY-80 and a five-year projected schedule of academic program reviews and a schedule of nonacademic program reviews.

New Program Requests for Fiscal Year 1982 are for a Bachelor of Science, Major in Office Information Systems Management, in the College of Education; and a master's-level major in Industrial Safety which would lead to either a Master of Science degree in the College of Engineering and Technology or a Master of Science in Education degree in the College of Education. The total of new state resources requested is \$126,150.

In summary, the FY-82 Planning Documents present the priorities and goals of the University for the 1982-1983 academic year and a planned schedule of new directions during the near future.

Rationale for Adoption

These documents provide a comprehensive and systematic plan for the utilization of resources and initiation of programming for FY-82 by SIUC. It is the official document by which the University communicates its priorities, plans, and resource needs to the Office of the Chancellor, the Board of Trustees, and the IBHE. Finally, it provides evidence of an ongoing planning process which identifies new directions in which the University may move while assessing the current status of existing programs.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

The Planning Statements have been developed from priorities and goals outlined in planning documents and achievement reports submitted by instructional and academic support units. Identification of the plans and priorities has involved input by students, faculty, departmental executive officers, and deans.

The program reviews have been conducted in a systematic fashion with representation from every segment of concerned personnel on the campus as well

as input from experts outside of the University. The recommendations which are a part of each review summary have been concurred in by the chairpersons and deans affected.

The Bachelor of Science, Major in Office Information Systems Management, was submitted and recommended by the Office of the Dean, College of Education, on behalf of the faculty of that unit. Further, the proposal has been approved by the Undergraduate Teaching and Curriculum Committee of the Office of the Vice-President for Academic Affairs and Research. The proposed master's-level program in Industrial Safety was submitted jointly by the Dean of the College of Education and the Dean of the College of Engineering and Technology. The proposal was recommended by the respective departmental executive officers and faculty in these Colleges. The New Programs Committee of the Graduate Council and the Dean of the Graduate School have reviewed and recommended the proposal.

The Acting Vice-President for Academic Affairs and Research and the Acting President of SIUC recommend approval of the Planning Documents submitted herewith.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or corrections herein as it deems appropriate, the Planning Statements, Program Reviews, and New Program Requests sections of the RAMP Planning Documents for Fiscal Year 1982 for Southern Illinois University at Carbondale be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor of The Southern Illinois University System shall take appropriate steps to accomplish filing of these materials with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

SOUTHERN ILLINOIS UNIVERSITY AT CARBONDALE

New Program Requests for Fiscal Year 1982: Summary

<u>Program</u>	<u>Requested New State Appropriations</u>
Bachelor of Science, Major in Office Information Systems Management (College of Education)	\$ 43,150
Master of Science in Education, Major in Industrial Safety (Department of Health Education)	---
Master of Science, Major in Industrial Safety (Department of Technology)	<u>83,000</u>
Total	\$126,150



### SIUC NEW PROGRAM REQUESTS SUMMARIES

Southern Illinois University at Carbondale is requesting programmatic approval for the following three programs, and supplementary support for two:

Bachelor of Science, Major in Office Information Systems Management      \$43,150  
(College of Education)

The College of Education is moving to train professionals who are in high demand in areas other than the traditional role as teacher.

The Office Information Systems Management major has two main objectives: 1) to provide a preparation program for individuals to serve in supervisory and management roles in a variety of office positions including office administrator, word processing manager, office systems director, etc.; and 2) to provide leadership in preparing persons to effectively and efficiently manage any organization's office operation. New resource requirements are one new faculty member, two additional graduate assistants, additional equipment, and contractual services. New resources total \$43,150.

Master of Science in Education, Major in Industrial Safety      No New Dollars  
(Department of Health Education)

Master of Science, Major in Industrial Safety      \$83,000  
(Department of Technology)

The passage of the Federal Occupational Safety and Health Act has resulted in the need for properly trained personnel in industrial safety and health. Industries, businesses, and government agencies at all levels, for example, are faced with establishing health and safety standards and monitoring them to comply with the intent of the act. The proposed master's-level program would lead either to a Master of Science in Education degree or a Master of Science degree, depending on the department admitting the student. All students would take a core of four courses (15 semester hours), with the balance selected from offerings in the Department of Health Education and the Department of Technology. The objective of the proposed program is to provide the training and education necessary to supply the industrial safety and health specialists which are needed now and will continue to be needed in the future. The future appears to be exceptionally bright for individuals with industrial safety backgrounds. The Department of Health Education can mount the program through existing resources. Because the College of Engineering and Technology has experienced a rapid growth in the last three to five years, additional faculty positions will be necessary in that College to establish this program. In the past year for example, the overall enrollment in this College increased by 18% and there is a high demand in all

program areas within the College. As a result, reallocation of positions and resources cannot be made. Additional funds are needed to establish the program. Initially, faculty positions and graduate assistantships totaling an FTE of 3.75 are needed. Support resources are quite modest and no equipment monies are needed. The requested program cost for the initial year is \$83,000.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING  
DOCUMENTS, FISCAL YEAR 1982 (PLANNING STATEMENTS, AND  
PROGRAM REVIEWS), SCHOOL OF MEDICINE, SIUC

Summary

The Fiscal Year 1982 Planning Documents for the School of Medicine contain Planning Statements, which identify critical needs and priorities for the immediate and short-range future, and information on academic and non-academic Program Reviews.

Rationale for Adoption

The School of Medicine has developed according to schedule, and has obtained the necessary accreditation from professional societies and degree approval from the Illinois Board of Higher Education. The appended Documents provide the Office of the Chancellor, the Board of Trustees, and the IBHE with the information needed to carry out their continuing responsibility for assessment of needs, planning, and program review for higher education in Illinois.

Considerations Against Adoption

The University knows of none.

Constituency Involvement

Various School of Medicine constituencies, including the faculty, have been involved in the preparation and review of this proposal. The proposal is also approved and recommended by the Dean and Provost of the School of Medicine and the Acting President of Southern Illinois University at Carbondale.

Resolution

WHEREAS, The School of Medicine of Southern Illinois University at Carbondale has continued to grow and meet its established goals and objectives;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved to this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing subsequent RAMP documents for Fiscal Year 1982, the RAMP Planning Documents for Fiscal Year 1982 for the Southern Illinois University at Carbondale School of Medicine be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That the Chancellor of The Southern Illinois University System shall take appropriate steps to accomplish filing of these materials with the Illinois Board of Higher Education in accordance with policies of The Southern Illinois University System.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING  
DOCUMENTS, FISCAL YEAR 1982 (PLANNING STATEMENTS, PROGRAM  
REVIEWS, AND NEW PROGRAM REQUESTS), SIUE

Summary

While long-range planning is currently underway, the Planning Statements for SIUE indicate no substantial change in the institutional mission approved by the Board of Trustees in 1978 and included in RAMP 1980. A series of specific programmatic elements, upon which the institution intends to focus activities during the coming year, is discussed. New program development plans for Fiscal Year 1982, and those under discussion for subsequent years, are also included in this portion of the document.

RAMP Program Review information includes a brief reiteration of the review processes at SIUE, a schedule for instructional and noninstructional academic and nonacademic program evaluations, and the results of program reviews.

New Program Requests for Fiscal Year 1982 includes a funding request for one program (Certificate Program in Endodontics) which has received previous approval by the Southern Illinois University Board of Trustees but which has not been approved by the IBHE. The section also includes one new program for which no funding is sought (Bachelor of Science in Accountancy)--also being resubmitted--and two new programs for which supplemental state funds are requested (Certificate Program in Oral and Maxillofacial Surgery; B.S., Major in Home Economics). The programmatic descriptions of these and preliminary budget requests for three of them constitute this section of RAMP 1982.

Rationale for Adoption

The institutional mission received Board of Trustees' approval for RAMP 1980 and continues to express the objectives of SIUE. The program evaluation procedures, while under review, currently serve the institution adequately and are responsive to the requests of the Illinois Board of Higher Education. The new program requests are appropriate to SIUE's instructional thrust, and the funding levels requested are minimal to the needs of the programs.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The institutional mission statement contained in RAMP 1980 has been circulated for review. No modifications were suggested. Internal program review information is the result of extensive committee involvement through



the Graduate Council and the Curriculum Council of the Faculty Senate. New program requests were evaluated and ranked by appropriate committees of the Faculty Senate, and recommendations from all functional areas were requested by the Acting President. The Acting President, SIUE, recommends adoption of the RAMP Planning Documents for Fiscal Year 1982.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved by this Board to make such modifications, changes or refinements herein as it deems appropriate in reviewing subsequent RAMP documents for Fiscal Year 1982, the RAMP Planning Documents for Fiscal Year 1982 for Southern Illinois University at Edwardsville be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That appropriate steps shall be taken to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of The Southern Illinois University System.

SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

New Program Requests for Fiscal Year 1982: Summary

<u>Program</u>	<u>Requested New State Appropriations</u>
Specialty Certificate, Oral and Maxillofacial Surgery	\$ 23,000
Specialty Certificate, Endodontics	30,000
Bachelor of Science in Accountancy	---
Bachelor of Science, Major in Home Economics	<u>100,600</u>
Total	\$153,600

SIUE NEW PROGRAM REQUESTS SUMMARIES

Southern Illinois University at Edwardsville is requesting programmatic approval for the following four programs, and supplementary support for three:

Specialty Certificate, Oral and Maxillofacial Surgery \$ 23,000  
(School of Dental Medicine)

This program, offering a minimum of 36 months of training, will lead to eligibility for certification by the American Board of Oral and Maxillofacial Surgery upon completion. The purpose of the program is to provide a broad training and educational experience in Oral and Maxillofacial Surgery giving the trainee the opportunity to pursue a career in health care, education or research. The excellent basic science and clinical faculty at

the SIUE School of Dental Medicine is a vital resource to program accomplishment. The approval of this program will enhance the delivery of undergraduate dental education and it will permit increased service to clinic patients. The previously approved advanced education programs will be enhanced, particularly in the hospital setting, by the addition of the educational activities associated with this program. Funds for one half-time faculty position and one Civil Service employee are requested.

Specialty Certificate, Endodontics  
(School of Dental Medicine)

\$ 30,000

The Specialty Certificate in Endodontics is a 24-month program. Students, having completed this program, will satisfy the academic requirements for examination and certification by the American Board of Endodontics and the Illinois State Specialty Dental Examining Board. The program is proposed in order to alleviate the shortage of specialists in endodontics (pulp and root canal treatment) in Southern Illinois. The program will also enhance the educational and service programs provided by the School of Dental Medicine by increasing the complexity of the material taught, by providing more sophisticated endodontic treatment for clinic patients, and by attracting and maintaining highly qualified faculty for both the undergraduate and specialty programs. Funding for one full-time faculty position is requested.

Bachelor of Science in Accountancy  
(School of Business)

No New Dollars

This program was initially approved by the SIU Board of Trustees in 1978. Not approved at that time by the IBHE, it is re-submitted with additional evidence of demand and a clarification of the need for a separate accounting program. This proposal is an outgrowth of a substantial accounting specialization in the business administration program. Granting the distinctive degree, while not increasing the costs of the School of Business, will enable the accounting faculty to better serve and develop this professional program, to take advantage of possibilities for improvement through grants for program upgrading, and to strengthen the accounting program from within. No supplemental state dollars are requested.

Bachelor of Science, Major in Home Economics  
(East St. Louis Center)

\$100,600

The general field of Home Economics offers substantial possibilities for job and career options. The format of the proposed program, intended to be offered in East St. Louis, has been designed to serve both those who wish to complete a baccalaureate degree and those who feel the need of obtaining work skills. The program will be implemented through a cooperative agreement with State Community College which

includes teaching and shared facilities. The program has been designed according to the standards of the American Home Economics Association, and the degree options, accompanied by the non-degree programs, serve the needs of the community. Supplemental funds are requested for 1.5 FTE faculty/administrative positions, for graduate and clerical assistance, and for equipment and program support funds.

Chancellor Shaw stated this was the first utilization of the new planning guidelines promulgated by the Office of the Chancellor, and he was very pleased with the cooperation shown from the institutions and felt that the documents represented the institutions' very strong attempt to set priorities and to articulate well their needs. He commented that the Presidents and their staffs, along with System Academic Officer Howard Webb would be pleased to answer any questions. He wanted to give special recognition to James Brown, Howard Webb, and Don Wilson of his staff and to the Vice-Presidents and other members of the campuses who spent so much time on this very important project, particularly Jane Altes and Jim Metcalf at SIUE and Mike Williams and Ben Shepherd at SIUC.

Mr. Elliott asked why the Bachelor of Science, Major in Office Information Systems Management, SIUC, was located in the College of Education. Dr. John C. Guyon, Acting Vice-President for Academic Affairs and Research, SIUC, replied that historically the programs in Business Education had been housed in the College of Education under the canopy of Occupational Education, and that this program was an outgrowth of Occupational Education.

Mr. Elliott commented that the members of the Board had received a report from the Chancellor on the disposition of new program requests for Fiscal Years 1977 through 1981, which showed the progress that had been made by the administration in reviewing new program requests. He said that years ago, it looked as though the Universities were sending a Christmas shopping list of new programs to the IBHE and therefore the IBHE knocked them down routinely without ever looking at them. He stated that about 1977, the administration



started taking a hard look at new program requests and started sending them to IBHE on a more sparing basis. The report shows, he commented, that SIUC had submitted 33 requests and 18 had been approved and that SIUE had submitted 31 requests and 20 had been approved. He said that of the programs not approved some were being reworked, some were being withdrawn, and others were being resubmitted. He said he was delighted to receive this report and to see how well we were doing because it showed that the IBHE was now paying attention to these program requests. He commented that the RAMP documents for this year showed the continuation of this type of effort, and he applauded the work that had been done in preparing these documents. Mr. Elliott moved approval of the three program RAMP resolutions. The motion was duly seconded.

The Chair stated that he had read the report and it pointed out to him that it was no longer a thing of more-more-more, but was a situation of choices.

Mr. Rowe said he had been attending IBHE meetings for about six years and it had not been easy; for example, the dental specialty certificate programs were a case in point. He reported that the Carnegie Report long ago had said that a dental school had to have these specialty certificates, and with a lot of blood, sweat, and tears from the dental school and the Board staff we finally received approval for the three specialty certificates but it was over a period of six years.

Hearing no further discussion, a voice vote was taken and the Chair declared the motion to have passed unanimously. (Mr. Van Meter was out of the room at the time the vote was taken.)

The Chair said the next item on the agenda would be considered at a later time since Mr. Van Meter was not present and he had requested the item not be put on the omnibus motion.

The following matter was presented:

SALARY ADJUSTMENTS - FACULTY-ADMINISTRATIVE PAYROLL REQUIRING BOARD OF TRUSTEES APPROVAL

The following changes in administrative payroll for Fiscal Year 1981 for officers whose salary is set by the Board of Trustees upon the recommendation of the Chancellor are submitted for approval in accordance with II Bylaws 5 (Executive Secretary, Board Treasurer, and Board Legal Counsel), and IV Bylaws 2 (Presidents), and in compliance with Salary Increase Plans for Fiscal Year 1981, Exhibits C and D, all as approved June 12, 1980.

<u>Name</u>	<u>Title</u>	Fiscal Year 1981		
		<u>Fiscal Year 1980 Annual Salary</u>	<u>Annual Salary Increase*</u>	<u>Annual Salary*</u> <u>% Increase*</u>
Alice A. Griffin	Executive Secretary	\$27,720	\$2,760	\$30,480 10.0
R. D. Isbell	Board Treasurer	44,040	3,000	47,040 6.8
C. Richard Grunty	Board Legal Counsel	43,560	3,000	46,560 6.9
Earl E. Lazerson	Acting President, SIUE	54,000	3,240	57,240 6.0
Hiram H. Lesar	Acting President, SIUC	60,000	3,600	63,600 6.0

\*Assumes that the average percentage of increase established by the appropriation process will be eight (8) percent.

The Chair pointed out that a revised matter had been placed in the notebooks and this was the matter to be considered.

Mr. Elliott moved approval of the revised matter. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe; nay, none. (Mr. Van Meter was out of the room.)

The Chair requested the Board to consider as a Current and Pending Matter the Salary Adjustment - Faculty-Administrative Payroll Requiring Board of Trustees Approval, which had not been submitted to the Board ten days in advance of this meeting. Mr. Elliott moved that the proposed matter be considered. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The Chair recommended that Chancellor Shaw receive an increase in salary of five percent which was in keeping with the guidelines for salaries of administrators. He presented the following matter:



SALARY ADJUSTMENT - FACULTY-ADMINISTRATIVE PAYROLL REQUIRING BOARD OF TRUSTEES APPROVAL

The following change in administrative payroll for Fiscal Year 1981 for the Chancellor of The Southern Illinois University System whose salary is set by the Board of Trustees is submitted for approval in accordance with IV Bylaws 1 (Chancellor), and in compliance with Salary Increase Plans for Fiscal Year 1981, Exhibits C and D, all as approved June 12, 1980.

<u>Name</u>	<u>Title</u>	<u>Fiscal Year 1981</u>		
		<u>Fiscal Year 1980</u>	<u>Annual Salary</u>	<u>Annual Salary</u>
		<u>Annual Salary</u>	<u>Increase*</u>	<u>Increase*</u>
Kenneth A. Shaw	Chancellor	\$65,000	\$3,250	\$68,250
				5.0

\*Assumes that the average percentage of increase established by the appropriation process will be eight (8) percent.

Mr. Rowe moved approval of the matter. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,  
FISCAL YEAR 1982: CAPITAL BUDGET REQUESTS

Summary

The formal RAMP documents for Capital Budget Requests are hundreds of pages long, and are composed of many tables that must reconcile among themselves. To avoid restructuring these complex documents if changes are made at the time of final approval, this preliminary priority listing of projects by each University is presented to the Board.

Summary of Fiscal 1982 Capital Budget Requests  
(Thousands)

SIUE

Edwardsville	\$ 1,921.4	
School of Dental Medicine	<u>977.3</u>	
SIUE Total		\$ 2,898.7

SIUC

Carbondale	\$19,353.5	
Food Production	3,723.3	
School of Medicine	<u>861.0</u>	
SIUC Total		<u>\$23,937.8</u>
System Total		<u><u>\$26,836.5</u></u>

Subject to changes resulting from Board action on this item, a System-wide priority listing will be prepared for consideration at the Board's September meeting.

Background Information

When the Board initially considers the capital budget at its July meeting, the budget is based on the best information available about probable appropriation approvals and subsequent action by the Governor. Certain changes might be made to the project list in the final version submitted in September because of developments occurring after the July meeting. Other changes, technical in nature, might reflect suggestions made by other state agencies to enhance the proposed budget.

The Board should consider several factors in reviewing the proposed budget request. For Fiscal Year 1981, the amount approved in Springfield for SIU Capital Budgets is pleasing in the total dollar approvals because it includes the \$10 million Multi-Purpose facility at SIUE, but the rest of the budget without that project might be looked upon as a pattern for the future. For remodeling and major upkeep of the entire investment of \$170,000,000 at SIUC in buildings and improvements, the total appropriation is only \$25,000. Except for the Multi-Purpose facility, funding for other projects just did not materialize to assist in the major upkeep for the \$81,605,000 investment in buildings and improvements at SIUE. The SIU System was fortunate to secure what it did, and is appreciative that a few dollars are made available for maintenance in the operating budget.

Three considerations seem to prevail in Springfield:

1. The recession suggests that massive expenditures for capital facilities and any expansion of debt service expense for buildings in higher education should be avoided.
2. Higher education is facing a period of reducing and controlled enrollments, and can get by with existing or reduced facilities.
3. Any funds available should be used for conservation of energy with its usual short-term recovery of investment.

Historically the pattern of capital budgets requests and actual appropriations is as follows:

(Thousands)

<u>Year</u>	<u>Amount Requested</u>	<u>Amount Appropriated</u>	<u>Percent Realized</u>
Fiscal Year 1971	\$ 68,993.7	\$ 5,889.9	8.5%
Fiscal Year 1972	106,155.0	5,111.0	4.8
Fiscal Year 1973	46,235.0	12,496.6	27.0
Fiscal Year 1974	36,007.3	475.0	1.3
Fiscal Year 1975	49,299.2	4,295.0	8.7
Fiscal Year 1976	49,036.6	10,574.6	21.6
Fiscal Year 1977	50,131.1	877.0	1.7
Fiscal Year 1978	97,988.0	5,378.0	5.5
Fiscal Year 1979	74,469.4	12,873.1	17.3
Fiscal Year 1980	48,836.9	7,877.5 <sup>(1)</sup>	16.1
Fiscal Year 1981	40,933.2	10,066.2	
Average	\$ 60,735.0	\$ 6,419.4	10.6%

(1) Estimated amount of appropriation for Fiscal Year 1981. This estimate does not include the Joint Laboratory in Springfield, the remodeling of the Women's Gym, or any Food Production Projects, all of which are currently being legislatively considered.



Capital Budget Requests for Fiscal Year 1982  
(In Priority Order by University)

(Thousands)

SIUE

<u>Project Description/Budget Category</u>	<u>Request</u>	<u>Accumulative Total</u>
1. School of Dental Medicine Facility/Planning	\$977.3	\$ 977.3
2. East St. Louis Center/Remodeling & Rehabilitation	528.8	1,506.1
3. SR <sup>3</sup> Projects - Volatile Chemical Storage Room and Electronic Filter System/Remodeling & Rehabilitation	86.0	1,592.1
4. Instrumental Music Rehearsal Annex/Planning	232.6	1,824.7
5. Expansion and Improvement of Central Computerized Energy Management System/Utilities	360.0	2,184.7
6. Renovation of Wagner Service Center/Remodeling & Rehabilitation	714.0	2,898.7

Brief Description of Project

1. School of Dental Medicine Facility/Planning \$977.3

This request is for planning funds for Schematic and Definitive Design and for construction documents for a building of 67,103 NASF. Current plans are for a request for construction funds and extension of utilities to be made in FY-83. Based on current costs, construction will be approximately \$13,979,750. The architect will be instructed to provide a plan that will permit phased construction.

2. East St. Louis Center/Remodeling & Rehabilitation \$528.8

This request will provide classrooms and a laboratory on the fourth floor of the Broadview Building for the Home Economics program, and for mechanical remodeling to utilities systems that are necessary to provide services to the upper floors. Approximately 3,910 square feet will be remodeled in accordance with the Master Plan funded by a CDB appropriation of \$301,500 in FY-80. SIUE's Operating Budget Request for FY-82 includes funds for offering courses in Home Economics.

3. SR<sup>3</sup> Projects - Volatile Chemical Storage Room and Electronic Filter System/Remodeling & Rehabilitation \$ 86.0

At the present time volatile and corrosive chemicals are stored in the same area of the Science Building. This project will provide approximately 500 square feet of space for separate storage rooms and will eliminate the safety hazard that now exists. Also included is \$41,500 to install an electronic filter in the heating, ventilating and air-conditioning system in the Clinic Building at the Alton campus.

4. Instrumental Music Rehearsal Annex/Planning \$232.6

This request is for planning funds for schematic and definitive design and construction documents for an annex to the Communications Building for a large instrumental rehearsal room, individual practice rooms, studios, ensemble rooms, offices, and classrooms. It provides for 13,538 NASF, and responds favorably to the reservations placed on accreditation by the National Association of Schools of Music. Costs of construction will be requested in FY-83, estimated currently at \$2,127,606.

5. Expansion and Improvement of Central Computerized Energy Management System/Utilities \$360.0

This request supplements a FY-79 capital appropriation for installation of recently developed regulatory equipment that will replace, modify, and add to existing hardware for collection of data, processing and transmission to a central control console. The result will be a more efficient system for managing the heating and cooling systems of the buildings on the core campus with a resultant reduction in energy costs.

6. Renovation of Wagner Service Center/Remodeling & Rehabilitation \$714.0

The eight buildings at Wagner were constructed during the period from 1890 to 1930. The Department of Art and Design of the School of Fine Arts and Communications has all of its studio and laboratory programs at Wagner, and several Business Affairs and Auxiliary Services departments are also located there. In addition to replacement of structural column supports and roof reinforcements, remodeling and renovation of electrical, plumbing, and heating and ventilation systems are needed.

(Thousands)

SIUC

<u>Project Description/Budget Category</u>	<u>Request</u>	<u>Accumulative Total</u>
1. Women's Gym/Remodel	\$ 3,853.7	\$ 3,853.7
2. SR <sup>3</sup> - Energy Conservation/Remodel	11,504.0	15,357.7
3. Pulliam Hall Remodel/Planning	167.9	15,525.6
4. SR <sup>3</sup> - Minor Remodeling	1,775.0	17,300.6
5. Steam Plant Addition/Planning	167.9	17,468.5
6. Clinical Support and Services-Med School/Planning	339.7	17,808.2
7. Replace Underground Electrical/Utilities	287.5	18,095.7
8. SR <sup>3</sup> - Handicapped Access/Remodel	518.5	18,614.2
9. Campus Site Improvements/Site	328.0	18,942.2
10. MIF Energy Conservation-Med School/Remodel	235.9	19,178.1
11. Life Science I - Handicapped-Med School/Remodel	79.7	19,257.8
12. SR <sup>3</sup> - Replace Track/Remodel	431.0	19,688.8
13. Small Group Housing/Remodel	320.0	20,008.8
14. Wheeler Hall Renovations-Med School/Planning	111.5	20,120.3
15. Life Science I - Electrical-Med School/Remodel	94.2	20,214.5

Brief Description of Project

1. <u>Women's Gym/Remodel</u>	\$ 3,853.7
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This project provides for remodeling the facility. The plans and specifications are completed and ready for bidding. This project provides all new electrical, plumbing, and air-conditioning systems, a new elevator, and a significant amount of general construction to improve utilization of some space as offices, classrooms, and laboratories.



2. SR<sup>3</sup> - Energy Conservation/Remodel \$11,504.0

Thirteen permanent campus buildings were recently surveyed by the Physical Plant and found lacking in adequate energy conservation measures, e.g., attic insulation and insulated glass. Also, the centrally controlled campus utility system should be expanded to include eight permanent buildings not presently controlled from the central location. In addition, the efficiency of the central steam distribution system will be improved by increasing the insulation on approximately 26,000 lineal feet of steam lines.

3. Pulliam Hall Remodel/Planning \$ 167.9

These funds would provide for the initial phases of planning, schematic and definitive design. The total project budget is presently estimated at \$8,500,000. A general re-modeling of the building is necessary to improve utilization from its original design as a teacher training facility, or University School, to a facility housing approximately one-half of the offices, classrooms, and laboratories of the College of Education.

4. SR<sup>3</sup> - Minor Remodeling \$ 1,775.0

This request includes seventeen separate projects. The highest priority is for \$506,000 for new roofs on all or parts of ten permanent campus buildings. The next project in priority adds a fire-rated vault for the Micrographics Office, which provides a central storage of campus business, student, and academic records. The third priority is to rehabilitate one of the 3,500 ton turbines in the central chilled water system.

5. Steam Plant Addition/Planning \$ 167.9

This request provides for the first two phases of planning, schematic and definitive design. The estimated total project budget is presently \$8,500,000. The new Law School Building will load the central steam plant to its actual capacity. This project will provide an additional 100,000 lbs. per hour, which will be necessary for future capital projects, e.g., Women's Gym and Pulliam Hall.

6. Clinical Support and Services-Med School/Planning \$ 339.7

These funds are requested to support planning of a structure to house animal holding facilities, support research laboratories, and associated service space. These facilities will meet the present and projected need for animal holding facilities to aid an increasing research effort. The lack of adequate animal holding facilities limits the ability to do research and to attract faculty interested in research.

The proposed facility will allow the School to eliminate the use of two substandard facilities presently leased to meet animal holding requirements. Similarly, the laboratory portion of this facility will allow transfer of some existing research activities from leased facilities that are inadequate for the types of research necessary and are inadequate in size to support the growing educational and research activities. The total facility will contain approximately 73,047 G.S.F.

7. Replace Underground Electrical/Utilities \$ 287.5  
 This is the first of several requests to accomplish the replacement of a major portion of the underground electrical cable. Much of the cable has an expected life of 15 to 20 years, but is actually 20 to 30 years old. Emergency power outages due to cable failure will be significantly reduced by this program.
8. SR<sup>3</sup> - Handicapped Access/Remodel \$ 518.5  
 This request includes six separate projects designed to improve access to campus facilities by handicapped persons. These projects are the result of a prioritized campus inventory by the Section 504 Campus Evaluation Committee. The projects provide an elevator in Altgeld Hall, corrections in various instructional laboratories, widening of doors, and restroom modifications.
9. Campus Site Improvements/Site \$ 328.0  
 The main parts of this request provide for road repair, sidewalk repair and extensions, the completion of Park Street, and the completion of Campus Lake II.
10. MIF Energy Conservation-Med School/Remodel \$ 235.9  
 These funds are requested to complete several projects aimed at reducing energy consumption. Included in these modifications are chilled water controls, localized fume-hood controls, a waste heat recovery system and energy management automation for the Medical Instructional Facility at Springfield. All of these projects have a potential payback period of less than four years.
11. Life Science I - Handicapped-Med School/Remodel \$ 79.7  
 These funds are requested to make the necessary modifications to Life Science I, or Lindegren Hall, to bring the building into full compliance with federal legislation regarding handicapped accessibility.

12. SR<sup>3</sup> - Replace Track/Remodel \$ 431.0

The present rubberized running track at McAndrew Stadium was installed approximately 20 years ago and is now so deteriorated that continued usage is hazardous. The past few winters have been extreme and have greatly shortened the expected life of the surface. The new surface will be eight lanes of Chevron 440 synthetic material. This facility is used by the Physical Education program, Continuing Education classes in physical fitness, local high schools, Intramurals, and Athletics.

13. Small Group Housing/Remodel \$ 320.0

The Law School Building is scheduled for completion and occupancy during 1981. The Law School program is presently housed primarily in two former dormitories of the Small Group Housing residential area, buildings 113 and 114. The present shortage of adequate housing for groups of students makes it highly desirable to return one of the two buildings to its original use as a dormitory and living facility for undergraduates. The other building is to be remodeled into offices for the Personnel Office which is presently scattered in five houses on the west periphery of campus. This use would provide the great advantage of having the Personnel Office close to the Payroll Office and the Disbursements Office.

14. Wheeler Hall Renovations-Med School/Planning \$ 111.5

These funds are requested to plan for the renovation of presently deficient HVAC, electrical and other building systems at Wheeler Hall. Renovations will also include interior modernization and building adjustments to bring the structure into compliance with federal handicapped legislation.

15. Life Science I - Electrical-Med School/Remodel \$ 94.2

These funds are requested to provide for the redistribution of electrical power throughout the building to bring the electrical systems in line with the changing use patterns of the building. Modifications completed during recent years have changed the nature of many areas of the building and consequently left some areas with inadequate electrical capacity to handle present needs and/or future expansion.



(Thousands)

SIUC FOOD PRODUCTION

<u>Project Description/Budget Category</u>	<u>Request</u>	<u>Accumulative Total</u>
1. Animal Waste Disposal/Site	\$ 379.5	\$ 379.5
2. Ag Research Support Units/Planning	64.0	443.5
3. Ag Research Support Units/Buildings	493.0	936.5
4. Ag Research Support Units/Equipment	22.0	958.5
5. Ag Research Support Units/Utilities	10.0	968.5
6. Ag Research Support Units/Site	20.0	988.5
7. Ag Building Addition/Planning	248.0	1,236.5
8. Ag Building Addition/Buildings	2,300.0	3,536.5
9. Ag Building Addition/Site	58.0	3,594.5
10. Ag Building Addition/Equipment	128.8	3,723.3

Brief Description of Project

1. <u>Animal Waste Disposal/Site</u>	\$ 379.5
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This project would provide funds for constructing detention ponds, settling basins and similar improvements at the University Farms to correct problems of rain water and waste runoff pollution into nearby creeks.

2. <u>Ag Research Support Units/Planning</u>	\$ 64.0
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3. <u>Ag Research Support Units/Buildings</u>	\$ 493.0
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4. <u>Ag Research Support Units/Equipment</u>	\$ 22.0
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5. <u>Ag Research Support Units/Utilities</u>	\$ 10.0
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6. <u>Ag Research Support Units/Site</u>	\$ 20.0
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The above group of projects provides funding for a new pesticide storage building and a machine storage building and a new irrigation system at the Belleville Center, and construction of additional greenhouses at the Horticulture Center.

7. <u>Ag Building Addition/Planning</u>	\$ 248.0
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8. <u>Ag Building Addition/Buildings</u>	\$2,300.0
9. <u>Ag Building Addition/Site</u>	\$ 58.0
10. <u>Ag Building Addition/Equipment</u>	\$ 128.8

The above group of projects provides funding for a new wing on the present Ag Building to provide additional research and instructional facilities to alleviate the current crowded conditions. Two academic programs, the ag mechanization program and the meat cutting and handling program are quite popular and need additional facilities.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That preliminary Capital Budget Requests aggregating \$23,113,200 be and are hereby approved, with the understanding that prior to approval of a System-wide priority listing in September, technical changes will be permitted.

Chancellor Shaw reiterated that again there had been tremendous cooperation between the campuses including Mr. Metcalf, Mr. Dougherty, and the Presidents, and R. Dean Isbell on his staff, who had worked to develop a set of guidelines from which to proceed. He commented that the Springfield scene was dominated by a concern over the recession and the desire to hold back expenditures for capital facilities which obligated future generations, and a belief that a period of reduced and controlled enrollments was not a time to greatly expand capital facilities. He said that there was also a sensitivity to the need for energy conservation and a desire to fund those energy conservation efforts which had a short term recovery of investment. He added, however, that it was still important that we communicate to decision-makers our needs in certain areas which were still unmet--particularly at the School of Dental Medicine, the School of Medicine, and the Women's Gym if it did not materialize this year. He said that major efforts in the future would need to be directed toward rehabilitating and remodeling existing facilities. He expressed the thought that the request was very consistent with the tenor of the times and was the lowest capital request that we could record.

Acting President Lesar commented that it was important to note that the largest item on the SIUC request was an energy conservation item. He said that the Women's Gym and Pulliam Hall remodeling were most important. In addition, he said that Item 13, Small Group Housing remodeling, was also an important item. As a result of the Architectural and Design Committee meeting, he said a question had been raised as to whether one of these buildings could be used for a law school dormitory, and that Vice-President Swinburne had strongly recommended that one of the buildings be used for a sorority. He said that in September, there may be an amendment to Item 13 with regard to the use of these buildings.

Mr. Van Meter said this matter had been an ongoing concern and that he would be very interested in seeing a projection of what the needs might be on Item 13 and some of the demographics involved with the decision-making processes. He noted that he would like to have justification for any recommendations that were going to be made. Mr. Van Meter commented that on Item 2, Energy Conservation, he would like to see certain items for conservation that could be accomplished very quickly such as replacing windows rather than just looking at a building as a whole.

President Lazerson said he was very pleased with the package that we had brought forward for Fiscal Year 1982 in terms of the capital request. He said it had been a transition year for the University and there were some tough decisions that had to be made relative to the capital package, and he was happy to report that the University community had responded very favorably with regard to putting the request together. Specifically, he wanted to draw attention to the number one priority, School of Dental Medicine Facility. He said this facility was absolutely necessary if they were to carry on with their educational program. The Dean of the School of Dental Medicine had come forward with a request which was one-half of the original conception both in terms of space and money



and President Lazerson thought that it favorably addressed the educational needs at the School of Dental Medicine.

Mr. Van Meter questioned whether the planning money for the School of Dental Medicine Facility could not be phased rather than having a lump sum for the total package. President Lazerson replied that the facility would be so planned that it could be phased.

President Lazerson commented on the East St. Louis Center remodeling and that the attitude that was being taken was to begin with space that was clearly going to be realizable programmatically, use the coming year to complete the master planning, and then proceed at that point with any additional requests that we might have.

Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Chancellor Shaw stated that at the September meeting, we would come to the Board with a System priority listing of these items, and there might also be other changes--particularly in the energy area as we will be working with the campuses in determining how best to display our energy requests.

Mr. Elliott said that as an experienced amateur RAMP-watcher, he would like to commend everyone who had participated in the preparation of the RAMP documents this year and the Board matters which summarized these documents. He said from his standpoint these were the best RAMP documents that he had ever seen and he thought they would be very helpful in the presentation to the IBHE and the Legislature. The Chair commented that it was a job well done.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw said that he had distributed to the members of the Board a report on legislation passed during the spring session of the 81st General Assembly, a copy of which has been placed on file in the

Office of the Board of Trustees. He said if there were any questions, he would be glad to respond.

Chancellor Shaw stated that his staff had undertaken the process of revising the Code of Policy of the Board and last month the Board had approved revised Bylaws and Statutes. He said what remained now was the development, review, and approval of revised policies of the Board. He explained that we had separated existing policies into six subject matter areas and had assigned lead responsibility for each area to a member of his staff. The six areas had been developed in rough draft form and were in the process of being shared with the Universities. He hoped by the end of the month we would have a completed draft for the Universities and the Board to look at and at the September meeting of the Board a revised Code of Policy could be formally presented for approval. He reported that this effort had been a gigantic undertaking and he wanted to give special credit to Mr. Tom Britton for developing the revised draft.

Under Reports and Announcements by the Acting President, SIUE, President Lazerson announced that the results of the focus visit from the North Central Association relative to our doctorate in education were positive. He reported that two weeks ago, the American Association of Collegiate Schools of Business had accredited SIUE's master's program in business. He said that SIUE had entered into an interesting experimental arrangement with the University of Wisconsin at Parkside and Indiana State University relative to a faculty and professional staff exchange program which would begin in the Fall Quarter.

The Chair made the following statement:

Two meetings of the Board which were closed to the public have been held since our last regular meeting. Pursuant to the Bylaws, the Chair is to state for the record the exception to the law under which any such meeting has been held. The first closed meeting was held on June 26, 1980, in St. Louis to interview a candidate for the SIUE presidency. This meeting was held under the exception for discussion of appointment, employment or dismissal of officers or

employees and no final action was taken. The second closed meeting was held at 9:40 a.m. this morning. Certain items concerning appointment, employment or dismissal of officers or employees were discussed with no final action taken. In addition, the Board consulted with its attorney on a legal matter.


The Chair announced that the regularly scheduled meeting in October conflicted with a professional meeting being held in San Francisco, and the Chancellor, Presidents, and some of the members of the Board would like to have the opportunity to attend the American Council on Education meeting jointly with the Association of Governing Boards of Universities and Colleges which is being held October 8-10. Therefore, the meeting of the Board of Trustees will be held on Wednesday, October 15, 1980 at SIUE.

The Chair announced that a news conference would be held immediately following the Board meeting in the International Room of the University Center.

The Chair announced that lunch would be served in the Mississippi-Illinois Room of the University Center at noon, and guests would be the SIUE Deans and Directors and members of the SIUE Presidential Search Committee. He would like to thank publicly the members of the SIUE Presidential Search Committee. He said that the members of the Board appreciated their diligence, thoroughness, thoughtfulness, and sacrifice of all the time and energies put forth by the Committee.

Mrs. Kimmel moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:55 a.m.

  
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Alice Griffin, Executive Secretary



CONTENTS

Roll Call . . . . . 58

Trustee Reports . . . . . 58

Recognition of Hiram H. Lesar . . . . . 61

Committee Reports . . . . . 62

    Executive Committee . . . . . 62

    Architecture and Design Committee . . . . . 62

    Finance Committee . . . . . 62

Reports of Purchase Orders and Contracts, June and July, 1980,  
SIUC and SIUE . . . . . 64

Information Report: Approval of Plans and Specifications and  
Award of Contract by the Capital Development Board: Energy  
Management System, SIUC . . . . . 64

Designation of Campus Property Within the City Limits  
of the City of Edwardsville, Illinois, SIUE  
[Amendment to II Code of Policy D] . . . . . 66

Approval of Plans and Specifications, Authorization for Supplemental  
University Funding, and Concurrence in the Award of Contracts by the  
Capital Development Board: Remodel Energy Management System, SIUE . . . . . 67

Annual Internal Budget for Operations, Fiscal Year 1981 . . . . . 69

Resource Allocation and Management Program (RAMP) Planning  
Documents, Fiscal Year 1982:

    (1) Final Budget Submissions for New Program Requests,  
        Expanded/Improved Program Requests, and Special Analytical  
        Study for Library Resources for Developing Professional  
        Programs, SIUE . . . . . 75

    (2) Final Budget Submissions for New Program Requests,  
        Expanded/Improved Program Requests, and Special Analytical  
        Studies, SIUE . . . . . 81

    (3) Expanded/Improved Program Requests, School of Medicine, SIUC . . . . . 88

Plans for Noninstructional Capital Improvements  
(Table 10.0, Fiscal Year 1982 RAMP) . . . . . 90

Approval of Minutes of the Meeting held July 10, 1980 . . . . . 95

Internal Administrative Reorganization of Southern Illinois University at Edwardsville . . . . .	96
Reports and Announcements by the President, SIUE . . . . .	103
Student Trustee Handbook (Withdrawn) . . . . .	104
Change of Date of Next Board Meeting from October 9 to October 15 . . . . .	104
Revised Policies of the Board of Trustees and Amendment to V <u>Bylaws</u> 4 (Deferred) . . . . .	104
Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1982:	
(1) Operating Budget Request . . . . .	106
(2) Capital Budget Priorities . . . . .	110
DISCUSSION: "Imperatives for Higher Education" (Carnegie Council Report) .	119
Reports and Announcements by the Chancellor of The SIU System . . . . .	121
Proposed Tuition/Fee Installment Plan, SIUC [Amendment to IV <u>Code of Policy</u> B-20] . . . . .	122
Reports and Announcements by the President, SIUC . . . . .	125
Presentation of the Carbondale Jug . . . . .	125

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, September 11, 1980, at 9:30 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Rick J. DeStefane  
Mr. Ivan A. Elliott, Jr.  
Mr. Wayne Heberer  
Mrs. Carol Kimmel, Secretary  
Mr. Mark E. Michalic  
Mr. William R. Norwood, Chairman  
Mr. Harris Rowe  
Mr. A. D. Van Meter, Jr., Vice-Chairman  
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE  
Dr. Kenneth A. Shaw, Chancellor of the SIU System  
Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Elliott reported that he had attended commencement at SIUC on August 2, 1980. He said that summer commencement was always a pleasure because it was smaller than the spring commencement and you had a chance to talk to more people.

Mr. Norwood reported that he had attended a meeting of the Board of Trustees, State Universities Retirement System, on July 16, 1980. He said that investment decisions affecting the Index Fund had been approved. He reported that a rate of 18.68 percent had been approved for employer contributions for FY-82, and that the recommendation of the actuary to increase the prescribed



rate of interest from 5 percent to 6 percent per annum, effective September 1, 1980, had been approved.

Mr. Norwood reported that a reception had been held for President Albert Somit on August 16, 1980. He said there were approximately 300 people in attendance, including Trustees Elliott and Michalic. Mr. Elliott said he was pleased that the University had held this reception and was glad to see people there from way beyond the University community. President Somit expressed his appreciation for such a very warm welcome.

Mr. Norwood reported that he had attended a meeting of the Illinois Board of Higher Education on September 9, 1980. He pointed out that Chancellor Shaw, President Lazerson, and President Somit had also attended this meeting. He reported that under the statute regulating independent colleges and universities, the IBHE had revoked the Certificates of Approval for four private institutions. Mr. Norwood reported that the allocation of the Higher Education Cooperative Act grants had included a \$44,000 grant to the Southwestern Illinois Public Television consortium of which SIUE was a part. He reported that the IBHE had reappointed the Commission of Scholars with eight members, none of whom were from Illinois. He said their terms would be for one year only, and that the Commission reviewed some academic programs for the IBHE staff. Under the Legislative Report, he said that the Governor had approved an increase above his capital budget from \$39 million to \$45 million, with more than \$3 million earmarked for the Davies Gym project at SIUC. Mr. Norwood said that the item discussed the most at the meeting was An Identification of College and University Peer Groups. He commented that the reason for this comparison and grouping at this particular time was to analyze salary adjustments for the upcoming year. The IBHE staff used factor analysis, cluster analysis, and discriminant analysis in the identification of college and university peer

groups. He said that Chicago State, Northeastern Illinois, Western Illinois, and SIU at Edwardsville were all placed into one group with a total of 32 institutions and SIU at Carbondale was in a group by itself with some question whether it should be with Illinois State and Northern Illinois in Group Twelve with a total of 41 institutions. He said that the report was for information at this time and that the universities and systems would have an opportunity for input into the final document. Mr. Norwood announced that the new Executive Director of the IBHE will be Richard D. Wagner, effective October 1, 1980.

Mr. Rowe reported he had attended a meeting of the Joint Trustees Committee for Springfield Medical Education Programs on September 10, 1980. He said that Dean Moy advised the group that the Governor had signed the Capital Development Board bill of \$400,000 planning money for a joint laboratory project with the Environmental Protection Agency, the Department of Public Health, and the SIUC School of Medicine. He said the question remained just where the new laboratory would be located; it would not serve the School of Medicine unless it was located at the medical school site. He reported that the Dean explained departmental reviews, and that the Department of Medicine and the Department of Anesthesiology were the ones being reviewed this year; the Dean also reported reorganizing his administrative setup, and he commented on the preparations for the accreditation visit which would take place in November. Mr. Rowe said that one of the main items the Committee would be looking into was moving from a three-year to a four-year curriculum.

Mr. Norwood reported that on July 31, Governor Thompson had visited SIUE. The occasion was Senator Sam Vadalabene's birthday and the Governor announced that he would sign the bill for the Multi-Purpose Facility at SIUE. President Lazerson thanked Chairman Norwood for being in attendance, and he thanked Chancellor Shaw and Senator Vadalabene for having been the driving forces in the approval for that facility.

Mr. Norwood reported that on August 29, 1980, the Governor had attended a press conference and signed the bill to appropriate funds for the renovation of the Davies Gym at SIUC. He thanked everyone concerned who had supported the Multi-Purpose Facility, the renovation of Davies Gym, and the School of Law Building.

The Chair requested a resolution in recognition of Hiram H. Lesar be considered. Mr. Elliott moved that the resolution be considered. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously. The Chair read the following:

RECOGNITION OF HIRAM H. LESAR

Resolution

WHEREAS, Dr. Hiram H. Lesar has established a record of dedicated and faithful service to the University over the years;

WHEREAS, He served as Acting President of Southern Illinois University at Carbondale from July 1, 1979 to August 15, 1980;

WHEREAS, His experience and good judgment during that period guided and preserved the functions and activities of the Carbondale University;

WHEREAS, His patience, wisdom, and integrity successfully maintained the morale of faculty and staff and the quality of their work with students and in research during a difficult period of transition in governance and the stresses of a search for a permanent President;

WHEREAS, With acumen, good grace, and compassionate understanding he worked with the problems and difficulties which are constantly present in the life of a modern university; and

WHEREAS, His performance of the duties incumbent upon the chief executive officer of a large university has earned the respect, affection, and confidence of the entire University community and of the higher education community in the state;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, in recognition of his expert contribution to the stability and welfare of Southern Illinois University at Carbondale at a crucial period in its existence, this Board extends to Dr. Hiram H. Lesar this grateful indication of its appreciation and respect.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have



passed unanimously. The Chair requested that the resolution be printed and given to Dr. Lesar.

Under Committee Reports, there was no report from the Executive Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met on September 10, 1980. He said that the Committee approved for the Board's omnibus motion the following agenda items for the meeting today: Item I - Approval of Plans and Specifications, Authorization for Supplemental University Funding, and Concurrence in the Award of Contracts by the Capital Development Board: Remodel Energy Management System, SIUE; Item P - Plans for Noninstructional Capital Improvements (Table 10.0, Fiscal Year 1982 RAMP); and Item T - Information Report: Approval of Plans and Specifications and Award of Contract by the Capital Development Board: Energy Management System, SIUC. Item O (2) - Resource Allocation and Management Program (RAMP) Submissions, Fiscal Year 1982: Capital Budget Priorities had been discussed by the Committee, he said. He pointed out that this item was revised because the Governor had signed the Davies Gym bill and the priorities changed since the material had been sent to the Board. He suggested that the Board take a hard look at the list to make sure the priorities have the Board's support and that the items mean just exactly what they say. He said that at the next meeting of the Committee, they would review the final plans for the Performing Arts Facility, SIUE, with the architect.

Mr. Elliott, Chairman of the Finance Committee, reported that the Committee had met early this morning. He said that the Committee had very fine cooperation from the Chancellor and his staff and the two Presidents and their staffs, and that the Committee appreciated the fine work everyone was doing. He commented that the Committee had discussed the Peat, Marwick, and Mitchell report concerning the SIUC financial system, as well as the new computer system,

the minutes of the Legislative Audit Commission meeting of June 23, 1980, and guidelines of May 1, 1980. He explained that under the latter topic had also been discussion of the concern that our Foundation be retained as a viable vehicle for voluntary contributions by the public and that it be seen by the public as a way in which they can have a method of participating in voluntary support of higher education. He said that a quarterly summary of audits was received for the period ending June 30, 1980, and the Committee had also showed an interest in the audits of the Foundation so additional information has been requested from the Foundation. He said that a report was received on National Defense Student Loans and the collection procedures and statistical comparisons which were requested some time ago had been discussed. He said that the Committee was amazed at the volume of student loans and was also pleased with the improved collections. He reported that discussion of the Intercollegiate Athletic audit at SIUC had been deferred until next month in order to give President Somit a chance to react to the report. He commented that the Committee had discussed in detail the application of the proposed Code of Policy provisions on procedures for computer leases which is on the agenda for information this month and action next month.

Mr. Van Meter explained that the interest shown in the audit of the Foundation did not indicate any form of dissatisfaction with the Foundation's handling of financial matters, but that the Committee was just making sure that the correct audit procedures were being followed. Mr. Elliott agreed, and said that several months ago the Committee expressed a question as to what our rights and obligations were and the Board Legal Counsel had written a memo stating that the University was the beneficiary of the trust and had a right to be concerned. Mr. Elliott said that he served on the Board of Directors of the Foundation at SIUC and he was aware of its audit procedures and was comfortable

with them. He said that as we approach the 1980's and financial support from the Legislature was going to get tougher that the universities across the country were going to need public support; that the public wanted to feel that the money that they gave to the University was being spent for the purpose for which it was intended; and that the general public was not going to be satisfied to do this through legislative appropriations. He suggested that the public felt that appropriations came from the payment of taxes and that the Legislature ought to control the tax monies and how it was spent, but that the donors thought that their money ought to be given and used for the purpose for which they donated the money. Mr. Elliott concluded that he thought that both Foundations had been doing a great job.

The Chair proposed, after discussion, that there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, JUNE AND JULY, 1980, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the months of June and July, 1980, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF PLANS AND SPECIFICATIONS  
AND AWARD OF CONTRACT BY THE CAPITAL DEVELOPMENT BOARD:  
ENERGY MANAGEMENT SYSTEM, SIUC

Project Background

In 1962, a Central Campus Utility Control (CCUC) system was installed at the campus steam plant for the purpose of monitoring and controlling many different pieces of heating, ventilating, and air-conditioning equipment in fifteen permanent campus buildings, viz., Morris Library, Wham Education Building, SIU Arena, Communications Building, Lawson Hall, General Classrooms Building, Technology Building, Life Science II, Anthony Hall, Neckers Building, Trueblood Hall, Mae Smith Hall, Schneider Hall, Neely Hall, and Grinnell Hall. Through the use of underground low-voltage wiring, the CCUC system enables the operator to control these systems during evenings, weekends, and holidays with significant energy savings. In 1974, an IBM System 7 computer was installed as a supplement to the CCUC. Its original purpose was to provide round-the-clock surveillance of the total campus electrical demands in an effort to reduce the costly peaks and their high demand charges. In addition, the



computer has proven valuable as an assistant to the manual control of the CCUC by connecting it to nine of the fifteen buildings controlled by the CCUC, and controlling the appropriate systems on a scheduled basis without manual intervention.

The FY-79 capital budget provided \$298,000 for this project which was originally titled Energy Conservation System. On September 14, 1978, the Board of Trustees approved the project, approved and recommended P. G. Prineas and Associates, Carbondale, Illinois, to design and engineer the project, and gave approval to request the release of funds. The full appropriation of \$298,000 was released on February 23, 1979.

When this project was originally placed in the FY-79 capital budget request, the plans called for expansion of the present CCUC/System 7 into several additional campus buildings. During the intervening time, the System 7 has become obsolete, and has proven unsatisfactory in several respects. In addition, significant advances in this field of technology have taken place. Because of these events, the University and the Capital Development Board have revised the original plans to include a new set of equipment which will immediately replace the System 7 computer with a "Series I" computer, and, three additional buildings will be placed on the CCUC: Faner Hall, Quigley Hall, and Parkinson Laboratory. The new system also has the capacity to bring about the eventual replacement of the original CCUC.

Plans and specifications have been reviewed by Mr. Charles Pulley, AIA, and he recommends acceptance of the plans and approval of the project.

#### Action by the Capital Development Board

After the Board of Trustees has given project approval, recommended the retention of architectural and/or engineering firms, and approved all plans and specifications, the CDB advertises for and receives all bids, approves all plans and specifications, and awards contracts on all state capital projects funded through its agency.

CDB Project Number: 825-020-029

Project Title: Energy Management System

Date of Bid Opening: Friday, May 30, 1980, 9:30 a.m., Springfield

Engineer's Estimate: \$199,600

#### Identification of Low Bidder and Amount of Contract Award:

Electrical: Belcher Electric Co., Inc., Anna, Illinois

Base Bid	\$221,330
Alternate #1	<u>21,950</u>
Total Contract Award	\$243,280
Contingency 8%	19,095
A & E Fees & Reimbursables	<u>35,625</u>
Total Project Budget	\$298,000

DESIGNATION OF CAMPUS PROPERTY WITHIN THE CITY LIMITS  
OF THE CITY OF EDWARDSVILLE, ILLINOIS, SIUE  
[AMENDMENT TO II CODE OF POLICY D]

Summary

This matter proposes amending II Code of Policy D-2 to indicate those portions of the SIUE campus which have been recently annexed to the City of Edwardsville, Illinois.

Rationale for Adoption

At its meeting of May 8, 1980, the Board consented to the annexation of portions of the SIUE campus to the City of Edwardsville, Illinois. On August 5, 1980, the City Council of the City of Edwardsville took final action to effect the annexation of the SIUE property.

This action brings II Code of Policy D-2 up-to-date as to descriptions of Southern Illinois University at Edwardsville property which has been annexed to a city.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Not applicable to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That II Code of Policy D-2 be and is hereby amended to include the following material:

A part of Survey 591 Claim 519 Township North, Range 8 West of the Third Principal Meridian, described as follows, to-wit:

Begin at a stone of the South line of said Survey and Claim which stone is North 73 degrees 25 minutes East and 21 32/100 chains distant from the Southwest corner of said Survey and Claim; thence North 73 degrees 25 minutes East along the Southerly line of said Survey and Claim 47 chains and 17 links, more or less, to a point on the said Southerly line 18 44/100 chains Westerly from the Southeast corner of said Survey and Claim; thence North 16 degrees 35 minutes West parallel with the East line of said Survey and Claim 32 54/100 chains to the Southerly line of the 125 acre tract conveyed off of the Northerly side of said Survey and Claim by the executor of Jacob Judy, deceased to Henry Klingmann, by Executors Deed dated March 1, 1852 and recorded in the Recorder's Office of Madison County, Illinois in Book 41 Page 103; thence South 73 degrees 25 minutes West along the Southerly line of said Klingmann land 47 chains and 17 links, more or less, to a point in said line 21 32/100 chains Easterly, from the Westerly line of said survey and Claims; thence South 16 degrees 35 minutes East parallel with the Westerly line of said Survey and Claim 32 54/100 chains to the place of beginning.

(Excepting from the above described tract of land that part conveyed by Mary Feldman to Otto Hurlbrink and wife by Warranty Deed dated September 13, 1939 and recorded in Book 783 Page 534 of records in the Recorder's Office of Madison County, Illinois and described as follows: A tract of land in U.S. Survey 591, Township 4 North, Range 8 West Madison County, Illinois, described as follows: Beginning at the Northwest corner of Grantor's land, said corner being 32.54 chains North 16 degrees 35 minutes West and 21.32 chains North 73 degrees 25 minutes East of the Southwest corner of said Survey; thence from said beginning corner North 73 degrees 25 minutes East along the Northerly line of grantors land 3120 feet, more or less, to the Northeast corner of said grantors land; thence South 16 degrees 35 minutes East along the East line of grantor 978 feet; thence South 73 degrees 25 minutes West parallel with the said North line of grantor's land 3120 feet, more or less, to the West line of said land; thence North 16 degrees 35 minutes West along said West line, 978 feet to the beginning corner.)

Also excepting from the above described tracts of land the right of way of the St. Louis Northeastern Railway Company; and also excepting a strip of land conveyed for right of way purposes to St. Louis Springfield and Peoria Railroad by deed recorded in Book 398 Page 60 of the Recorder's Office; also excepting a tract conveyed to C. W. Terry by deed recorded in Book 345 Page 18 of the Recorder's Office; also excepting a tract conveyed to Trustees of Schools of Township 4 North, Range 8 West Madison County, by deed recorded in Book 754 Page 124 of the Recorder's Office; also excepting a tract conveyed to Earl O. Feldman, and wife by deed recorded in Book 984 Page 505 of the Recorder's Office of Madison County, Illinois.

Also excepting that part of premises in question lying North of the Illinois Terminal and East of a line which is 415 feet Southwest of (as measured on the North line of the Feldman tract) and parallel to the East line of premises in question in Madison County, Illinois.

APPROVAL OF PLANS AND SPECIFICATIONS, AUTHORIZATION FOR SUPPLEMENTAL  
UNIVERSITY FUNDING, AND CONCURRENCE IN THE AWARD OF CONTRACTS BY THE  
CAPITAL DEVELOPMENT BOARD: REMODEL ENERGY MANAGEMENT SYSTEM, SIUE

Summary

The Capital Development Board receives bids and awards contracts on all state capital projects to be funded through that agency. This matter proposes approval of plans and specifications and concurs in the award of contracts by the Capital Development Board on the capital project, Remodel Energy Management System, SIUE (CDB project #825-030-014). Further, it proposes authorization for the transfer of approximately \$59,803 in University funds to CDB in order to add the University Center to the system at the same time as work is done on other core buildings.

State funding for the balance of this project was provided in the Fiscal Year 1979 appropriations to CDB for projects submitted as part of the SIU capital budget request.



### Rationale for Adoption

This project, under CDB jurisdiction, will install an interfacing system to connect the temperature control sensing points of the heating, ventilating, and air conditioning systems in SIUE core buildings to an existing computer in order to monitor and regulate building environmental conditions automatically. Buildings to be included in the system are the John S. Rendleman Building, Peck Classroom Building, Lovejoy Library, the Science and Communications Buildings, and, if supplemental University funding is authorized, the University Center. Classroom Buildings II and III have this system presently in operation. This project was initially approved as part of the Fiscal Year 1979 capital budget request of the SIU System. Specific project approval was granted, and an architect recommended to CDB by this Board on July 12, 1979.

Bids on this project were opened July 17, 1980, at the CDB offices in Springfield. Following is information concerning the award of contracts for this project:

#### Identification of Low Bidder:

Temperature Control/Building Automation:  
Johnson Controls, Incorporated, St. Louis, Missouri

Temperature Control/Building Automation Low Bid:

\$197,666 for work other than the University Center  
59,803 for the University Center

\$257,469 low bid total

Total of Bids:	\$257,469
8.3% Contingency	<u>21,420</u>
	\$278,889
Architect/engineer	
Fees and Reimbursables	<u>37,914</u>
	\$316,803
Original Budget Approval	\$257,000
Requested University Funds	<u>59,803</u>
	\$316,803

Supplemental University funding for the project is recommended to come from: \$45,000 from SWRF funds authorized for the University Center remodeling project, and \$14,803 from state appropriations for permanent improvements. The use of state funds is appropriate because addition of the University Center to the management system will contribute to the University's overall electrical "loadshedding" capability. It will also permit the Center operation to be billed on an actual rather than an estimated basis for its electrical usage.

Plans and specifications for the project have been filed with the Office of the Board of Trustees. The plans and specifications have been favorably reviewed on behalf of the Board by Mr. Charles Pulley, AIA.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter was initiated by the Acting Vice-President for Business Affairs. The use of SWRF funds as supplemental funding for the project has been discussed with the Student Body President, who concurs with the use of such funds for the project. This matter is recommended for adoption by the Acting Vice-President for Business Affairs, the Vice-President for Student Affairs, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Plans and specifications for the capital project, Remodel Energy Management System, SIUE, be and are hereby approved as presented to the Board this date.
- (2) Transfer of approximately \$59,803 in University funds, as supplemental funding for the project, to the Capital Development Board is authorized; \$45,000 being from the budget approved for the University Center remodeling project and \$14,803 from state appropriations for Permanent Improvements.
- (3) The Board concurs in the award of contracts by the Capital Development Board on the project.
- (4) Officers of Southern Illinois University at Edwardsville are authorized to take all actions necessary to the execution of this resolution in accordance with the policies and practices of The Southern Illinois University System.

ANNUAL INTERNAL BUDGET FOR OPERATIONS, FISCAL YEAR 1981

Summary

This matter submits for approval the Annual Internal Budget for Operations, Fiscal Year 1981. The document includes estimates of all funds expected to be available during the fiscal year for Southern Illinois University at Carbondale, Southern Illinois University at Edwardsville, and the Office of the Chancellor, and makes allocations for the use of these funds. A review describing the contents of the document in some detail is attached.

Submission of the Annual Internal Budget for Operations, Fiscal Year 1981, at this meeting is in accordance with the Board of Trustees' schedule for budget matters. A printed and bound copy of the document was mailed to each member of the Board of Trustees in advance of this meeting, and upon approval by the Board, a copy will be placed on file in the Office of the Board of Trustees.

#### Rationale for Adoption

The Board of Trustees is the legal custodian for all funds belonging to and under the control of its Universities. As such and in accordance with the Statutes of the Board of Trustees, approval of the Annual Internal Budget for Operations is a Board action necessary to meet established responsibilities.

#### Considerations Against Adoption

None is known to exist.

#### Constituency Involvement

There is no unique System constituency involved with this matter. Each University and the Office of the Chancellor developed its respective section of the document in accordance with the intent of the appropriation act and the applicable policies of the Board of Trustees. Each University involved constituencies in the development of salary increase policies. SIUC has reviewed its proposed budget plans with the President's Budget Advisory Committee. SIUE has provided copies of its budget to constituency groups.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Southern Illinois University Annual Internal Budget for Operations, Fiscal Year 1981, as presented and described in Schedules A-1 through A-5, including footnotes describing reserve requirements, be approved.

#### REVIEW OF ANNUAL INTERNAL BUDGET FOR OPERATIONS

##### FISCAL YEAR 1981

The Annual Internal Budget for Operations describes the estimated total revenue sources and the spending plans of The Southern Illinois University System by major functions and activities for the Fiscal Year 1981. The primary source of funding is appropriations from the State of Illinois. This source accounts for about 67 percent of the total operating budget. State appropriated funds consist of general revenue funds (tax dollars) and income fund collections (derived primarily from tuition and fees). General revenue funds will support about 55 percent of the projected Fiscal Year 1981 budget while income fund collections are expected to support about 12 percent. The status of state appropriated funds has been reported to the Board in general terms at various times during the past legislative session. The remaining 33 percent of expected revenue will be derived from nonappropriated funds. These funds include revenues received in support of research and other programs sponsored by



governmental entities and private foundations and corporations; revenues received as reimbursement of indirect costs on these sponsored programs; revenues received from operation of revenue bond financed auxiliary enterprises, principally housing and student center operations; and revenues received from other self-supporting auxiliary enterprises and activities which are funded primarily by student fees and operating charges.

The Southern Illinois University Internal Budget for Operations for Fiscal Year 1981 estimates revenue from all sources to be \$228,996,437, an increase of \$18,172,498 or 8.6% over the revised Fiscal Year 1980 budgeted revenues. Following is information for each University and the Office of the Chancellor which summarizes changes in budget levels for appropriated and nonappropriated funds:

	<u>SIUC</u>	<u>SIUE</u>	<u>Office of the Chancellor</u>	<u>System Total</u>
		(\$ in Thousands)		
<u>State Appropriated Funds</u> (Including Retirement Contributions)				
FY 1981	\$108,112.3	\$45,457.5	\$972.0	\$154,541.8
FY 1980 (Revised)	<u>98,644.6</u>	<u>42,287.6</u>	<u>904.2</u>	<u>141,836.4</u>
Increase	\$ 9,467.7	\$ 3,169.9	\$ 67.8	\$ 12,705.4
% of Increase	9.6%	7.5%	7.5%	9.0%
<u>Nonappropriated Funds</u>				
FY 1981	\$ 61,982.7	\$12,471.9	\$---	\$ 74,454.6
FY 1980 (Revised)	<u>56,794.7</u>	<u>\$12,192.8</u>	<u>---</u>	<u>\$ 68,987.5</u>
Increase	\$ 5,188.0	\$ 279.1	\$---	\$ 5,467.1
% of Increase	9.1%	2.3%	---%	7.9%
<u>Combined Funds</u>				
FY 1981	\$170,095.0	\$57,929.4	\$972.0	\$228,996.4
FY 1980 (Revised)	<u>155,439.3</u>	<u>54,480.4</u>	<u>904.2</u>	<u>210,823.9</u>
Increase	\$ 14,655.7	\$ 3,449.0	\$ 67.8	\$ 18,172.5
% of Increase	9.4%	6.3%	7.5%	8.6%

Schedule A-1 of the attached 1980-81 Internal Budget for Operations presents the income and budget allocation of the state appropriation amount among SIUC, SIUE, and the Office of the Chancellor. These allocations include increases in state appropriations for the following items:

Salary Increases

Funds providing for an average increase of 8.0 percent for all employees. (Distribution of these funds was made in accordance with salary increase plans approved by this Board at its June 12, 1980 meeting. Reports summarizing actual distributions have been sent to each Board member in advance of this meeting.)

\$7,794,400

Price Increases

Price increase funds of 7 percent for goods and services other than utilities, and 16 and 13 percent for utilities at SIUE and SIUC, respectively.

\$2,629,500

Operation and Maintenance of New Space

Funds calculated at the rate of \$2.82 per gross square foot are provided for a portion of SIUE's Broadview Hotel.

\$ 43,400

New and Expanded/Improved Programs

Funds are provided as follows:

SIUC	\$347,800
SIUE	<u>198,000</u>

\$ 545,800

Other Special Items

Funding for other items that do not fit within any of the preceding categories includes:

## Physical Plant

SIUC	\$330,300
SIUE	142,400

## Equipment Replacement

SIUC	300,000
SIUE	100,000

## Fire Protection

SIUC	14,900
SIUE	6,300

Affiliated Hospital Physical  
Plant Maintenance  
SIUC School of Medicine

SIUC 116,000

Support Cost Deficiency

SIUC 512,300

Repair and Maintenance

SIUE 34,700

Waste Treatment Plant  
Operation

SIUE 45,000

\$1,601,900

Employer Retirement Contributions

Funds to meet the gross benefits payments to  
currently retired employees. \$ 701,700

Nonappropriated funds estimated to be available in Fiscal Year 1981 amount to \$74,454,600, an increase of \$5,467,100 (7.9%) over such revenues budgeted in Fiscal Year 1980. Nonappropriated funds consist of four fund groups, the budgets for which are contained in Schedules A-2 through A-5 of the attached Fiscal Year 1981 Internal Budget for Operations. Schedule A-2 (Restricted Nonappropriated Funds) contains an estimate of revenues expected from governmental entities and private foundations and corporations for the support of various research, instructional, and other programs. The specific use of these funds is restricted by contractual agreement with the sponsoring agency. Schedule A-3 (Unrestricted Nonappropriated Funds) includes revenues received by the University for which no specific use is identified. Primarily, these revenues represent reimbursement of indirect costs on sponsored programs included in Schedule A-2. Schedule A-4 (Revenue Bond Auxiliary Enterprises) identifies estimated revenues from operation of revenue bond financed facilities, primarily housing and student center operations. Schedule A-5 (Other Auxiliary Enterprises and Activities) includes estimated revenues from other self-supporting auxiliary enterprises and activities which are funded primarily from student fees and/or operating charges. A summary of these funds by Schedule and by University along with comparison of budgets of the previous year is shown below:



	<u>Revised Budgeted FY 1980</u>	<u>Budgeted FY 1981</u>	<u>Change</u>	<u>% of Change</u>
<u>SIUC (\$ in Thousands)</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$18,512.0	\$22,381.4	\$3,869.4	20.9
Unrestricted Nonappropriated Funds (Schedule A-3)	3,684.7	3,113.4	(571.3)	(15.5)
Revenue Bond Auxiliary Enterprises (Schedule A-4)	15,932.0	17,241.5	1,309.5	8.2
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>18,666.0</u>	<u>19,246.4</u>	<u>580.4</u>	<u>3.1</u>
Total - SIUC	\$56,794.7	\$61,982.7	\$5,188.0	9.1
<u>SIUE (\$ in Thousands)</u>				
Restricted Nonappropriated Funds (Schedule A-2)	\$ 3,054.6	\$ 3,095.7	\$ 41.1	1.4
Unrestricted Nonappropriated Funds (Schedule A-3)	403.8	306.1	(97.7)	(24.2)
Revenue Bond Auxiliary Enterprises (Schedule A-4)	4,822.9	5,079.8	256.9	5.3
Other Auxiliary Enterprises and Activities (Schedule A-5)	<u>3,911.5</u>	<u>3,990.3</u>	<u>78.8</u>	<u>2.0</u>
Total - SIUE	<u>\$12,192.8</u>	<u>\$12,471.9</u>	<u>\$ 279.1</u>	<u>2.3</u>
Total - SIU System	\$68,987.5	\$74,454.6	\$5,467.1	7.9

The levels of change in fund budgets reflect the best estimates of each University at this time. SIUC anticipates a large increase, \$3,869,400 (20.9%), in Restricted Nonappropriated Funds (Schedule A-2). This increase is comparable, however, to actual increases in recent years. SIUC shows a decrease in Unrestricted Nonappropriated Funds (Schedule A-3) totaling \$571,300 (15.5%), which results from a \$148,000 increase in indirect cost recoveries, a \$5,000 increase in interest to be earned on these funds, and a \$724,300 decrease in the beginning cash balance. Changes in Revenue Bond Auxiliary Enterprises (Schedule A-4) reflect primarily changes in rates for room and board and other fees that were approved at recent meetings of the Board of Trustees.

SIUE shows a decrease in Unrestricted Nonappropriated Funds (Schedule A-3) totaling \$97,686 (24.2%), which results from expected decreases as follows: \$21,572 in beginning cash balance; \$58,114 in expected indirect cost recoveries for FY 1981; and \$18,000 in expected interest to be earned on these funds.

Funds classified as Other Auxiliary Enterprises and Activities (Schedule A-5) are those most affected by the Legislative Audit Commission financial guidelines. The guidelines include the requirements that these funds be budgeted in entities that are similar and rationally related; that funding of nonindentured reserves for equipment replacement, extraordinary maintenance, and development be by plan and incorporated in each entity's budget; that the Board shall approve each auxiliary enterprise or activity entity budget; and that excess funds resulting from the operation of any auxiliary enterprise or activity shall be deposited in the SIU Income Fund in the State Treasury. Schedule A-5 was developed and first used in the Fiscal Year 1978 Internal Budget for Operations. The Schedule includes footnotes that describe all reserves for which either a balance exists or a current allocation of revenue is proposed. No new reserves are planned at either SIUC or SIUE. The beginning balance of each entity, reported in Schedule A-5, when such balance exists, has been examined by the University to which it belongs for the existence of excess funds and for compliance with other guidelines. On the basis of this examination, these balances represent funds that may appropriately be rebudgeted.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS,  
FISCAL YEAR 1982 (FINAL BUDGET SUBMISSIONS FOR NEW PROGRAM REQUESTS,  
EXPANDED/IMPROVED PROGRAM REQUESTS, AND SPECIAL ANALYTICAL STUDY  
FOR LIBRARY RESOURCES FOR DEVELOPING PROFESSIONAL PROGRAMS), SIUE

Summary

This matter proposes approval of the final budget requests for four new programs for Fiscal Year 1982. These budget requests have received previous approval by the Southern Illinois University Board of Trustees. This matter also proposes approval of the SIUE Expanded/Improved Program Requests and the Special Analytical Study for Library Resources.

The nine program expansion requests provide for development in: Academic Resource Center, B.S., Major in Construction, Doctor of Dental Medicine, B.S./M.S. in Engineering, School of Nursing, Southern Illinois Census Data Program, Continuing Education, Master of Public Administration, and the Professional Experience Program. The Special Analytical Study requests additional state funds to support library needs of developing programs in the School of Dental Medicine, Engineering, and the School of Nursing.

Rationale for Adoption

The new program requests and the expanded/improved program requests are appropriate to the institutional mission of the University and the funding levels requested are minimal to the needs of such program initiation and improvement.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

All new and all expanded/improved program requests were reviewed and evaluated by the appropriate committees of the Faculty Senate. Using these

recommendations and those of other constituent bodies, the University administrative selected programs for submission. The Acting Vice-President and Provost and the President, SIUE, recommend adoption of these budgets and program expansion requests for Fiscal Year 1982. The Special Analytical Study has been developed and reviewed in the Office of the Vice-President and Provost in conjunction with representatives from the School of Dental Medicine, the Department of Engineering and Technology, the School of Nursing, and Lovejoy Library. It too, is recommended for adoption by the Acting Vice-President and Provost and the President, SIUE.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved by this Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing RAMP documents for Fiscal Year 1982, the final budget submissions for new program requests, the expanded/improved program requests, and the Special Analytical Study for Library Resources for Developing Professional Programs for Fiscal Year 1982 for Southern Illinois University at Edwardsville, be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That appropriate steps shall be taken to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of The Southern Illinois University System.

### SIUE EXPANDED/IMPROVED PROGRAM REQUESTS AND SPECIAL ANALYTICAL STUDY SUMMARIES

#### Academic Resource Center

\$ 63,660

The Academic Resource Center is a service unit designed to provide special assistance to academically disadvantaged students as well as students with short term academic support needs. During the past two years, an increase in students seeking help in the improvement of communication and math skills has far exceeded the available staff time. It is estimated that requests for tutorial services will double this year, and that new curricular areas will need to be covered. Funds are requested to increase the provision of special assistance to those students who enter and are underprepared, to aid students on warning and probation, and to provide support tutoring for those needing assistance. Resource requests include two reading/English lecturers, two graduate assistants, one 1/4 time research assistant (for the research program in East St. Louis), four peer tutors and a secretary. The budget also includes provision for purchase of resource and instructional materials.

#### B.S., Major in Construction

\$ 19,600

The Bachelor of Science degree with a major in Construction was initiated in the fall of 1979, and is still in its implementation phase. To mount this program, which was developed in response



to requests by the Southern Illinois Builders Association and partially funded by that organization, requires three faculty members. The first of these was hired in FY-80 and the second in FY-81. The resources here requested are for the third faculty member.

Doctor of Dental Medicine

\$175,000

The School of Dental Medicine has received funds through the federal capitation grant program from its inception. The capitation funds increased with enrollment to a maximum of \$230,698 in FY-78. Since that time the level of support has decreased, and it is expected that no capitation funds will be available in FY-82. These funds have been a major source of support lines in the School budget, being expended for student wages, travel, commodities, contractual services, telecommunications, and equipment. Capitation funds have also been used for library purchases. Replacement of library acquisition funds is included in the special request for development of professional libraries.

Engineering, B.S. and M.S.

\$ 80,200

This request is for necessary resources, primarily faculty members, to supplement the engineering programs at SIUE. The development of the undergraduate engineering program to the point where all majors have received accreditation remains one of the high priority items for the University. Also of importance is the full implementation of the evening graduate program designed for the full-time employee. A total of 2.25 FTE faculty are budgeted in this request. The new staff will be used primarily in the undergraduate program thus freeing existing senior faculty members for teaching in the graduate program. Additional dollars for support for two half-time graduate assistants and for .5 FTE Civil Service position are requested.

Nursing, Edwardsville and Carbondale

\$109,660

The first five quarters of the new baccalaureate curriculum at Edwardsville will have been implemented by Fall 1981. To begin admitting an additional ten students each quarter, while retaining an acceptable faculty/student ratio, will require the addition of three faculty members, one hired each quarter during FY-82. Also, federal capitation funds are no longer expected for support of academic advisement.

Upper division courses from the newly revised curriculum are being implemented on the Carbondale campus. These courses will be offered sequentially, and the program repeated as need exists. Faculty and staff requirements for this program include three nine-month instructional faculty and one Civil Service employee. Support costs for travel and audio visual materials are sought. While institutional allocation has been made to this program,

additional state dollars will be required if there is to be service in Southern Illinois in accord with the wishes of the Illinois Board of Higher Education.

#### Census Use Project

\$ 25,900

The Center for Urban and Environmental Research and Services is a member of the Illinois State Data Center Cooperative, which consists of a network of four universities (SIUE, Northern, Illinois State, and Chicago Circle) and the Illinois Bureau of the Budget. This cooperative effort will allow the U.S. Bureau of the Census to implement its State Data Center program in Illinois. Through this request, CUERS is seeking to expand its services to both the University and the region by providing accessibility to United States census data. Such a program will be valuable to the University in instruction (e.g., supplying computer access and improved census information), and in public service (e.g., making data available and conducting workshops to improve understanding and use of census materials). While Census Bureau products and services are provided without charge, funding is needed to staff the program. Supplemental state dollars are requested for .125 FTE professor (as a statistical consultant), for 1 FTE computer programmer and for 1 FTE student employee.

#### Continuing Education

\$ 27,100

This proposal is directed toward two components of the continuing education program at Edwardsville: educational and support services for adult women in southwestern Illinois who are returning to school or undertaking career changes; and expansion of courses and other services in the area of career and professional development. For the former, one full-time staff assistant to coordinate women's services is proposed along with support funds for the purchase of self help materials, and for the production and dissemination of informational and promotional materials. In the area of career and professional development, supplemental dollars are requested for one full-time staff member to ensure continuity and stability in an area expected to increase in demand.

#### Master of Public Administration

\$ 43,321

This request will provide funding to implement the Master of Public Administration program for which approval was given by the Illinois Board of Higher Education in May, 1980. The initial proposal for new program approval included a request for supplemental dollars, though principal support will come from existing staff in the Department of Government and Public Affairs. One additional faculty member is required to offer the courses in the core curriculum, and contractual service monies are asked to

permit the use of practitioners to bring field experience to the classroom. Two half-time graduate assistantships, and modest additional support funds are also included.

Professional Experience Program \$ 25,776

The Professional Experience Program is a cooperative education activity. By providing alternate periods of full-time classes and full-time employment in a related field, the program enables students to give undivided attention to their studies, to attain relevant work experience and to increase their income. This program has already exceeded maximum desirable size for one staff member, and additional growth would require additional staff. A strong cooperative education program has been demonstrated to be an effective recruiter of students. One additional staff member is requested in this proposal, as is one graduate assistant, student wage money and minimal support.

Special Analytical Study: Library Resources for Developing Professional Programs (Dentistry, Engineering, Nursing) \$114,600

Three professional programs at SIUE have been developing steadily in recent years. On the basis of program expansion, the addition of new degrees or new locations, and the increased enrollment resulting from these factors, the library resources for the School of Dental Medicine, the baccalaureate and graduate programs in Engineering and the School of Nursing have become pressured to a point of inadequacy. Excessive inflation, the reduction or loss of external funding sources, and the demands of currency in library materials have all combined to create a serious and immediate need to supplement library funds in these three areas in order to maintain program quality and to serve adequately the growing needs of faculty and students. This Special Analytical Study requests additional state funds to purchase books and periodicals necessary to offset these conditions and to support the expansion which is occurring in the Dental, Engineering, and Nursing programs.



## TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1982, SIUE

Expanded/Improved Program Requests

<u>Program</u>	<u>Requested New State Appropriations</u>
Academic Resource Center	\$ 63,660
B.S., Major in Construction	19,600
Doctor of Dental Medicine	175,000
Engineering, B.S. and M.S.	80,200
Nursing, Edwardsville and Carbondale	109,660
Census Use Project	25,900
Continuing Education	27,100
Master of Public Administration	43,321
Professional Experience Program	<u>25,776</u>

Total Expanded/Improved Program Requests	\$570,217
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Special Analytical Study

Library Resources for Developing Professional Programs (Dentistry, Engineering, Nursing)	<u>\$114,600</u>
Total Special Analytical Study Request	114,600

New Program Requests

Specialty Certificate, Oral and Maxillofacial Surgery	\$ 23,000
Specialty Certificate, Endodontics	30,000
Bachelor of Science in Accountancy	---
Bachelor of Science, Major in Home Economics	<u>100,600</u>
Total New Program Requests	<u>153,600</u>
Total Program Request, SIUE	<u><u>\$838,417</u></u>

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS,  
FISCAL YEAR 1982 (FINAL BUDGET SUBMISSIONS FOR NEW PROGRAM REQUESTS,  
EXPANDED/IMPROVED PROGRAM REQUESTS, AND SPECIAL ANALYTICAL STUDIES), SIUC

Summary

This matter proposes approval of the final budget requests for two new programs and for expanded/improved program requests and special analytical studies for Fiscal Year 1982. Program summaries for the last two elements, titles of which are listed below, are appended to this matter:

Associate Degree in Nursing

College of Engineering and Technology Programs

Department of Computer Science

Integrated Pest Management

Ethacoal Study

School of Law

Specialized Student Services Office

Special Analytical Study - Instructional and Research Equipment

Special Analytical Study - Support Cost

Recent negotiations with IBHE staff, which included representatives from community colleges in the Southern Illinois Collegiate Common Market (SICCM) and the Illinois Community College Board staff, resulted in an agreement that SIUC would submit for consideration new program requests for associate degree programs in Radiologic Technology and Respiratory Therapy and, in conjunction with SICCM, for an associate degree program in Medical Laboratory Technology. These meetings followed the Board's approval in July of the Fiscal Year 1982 new program requests, and the timing has been such that necessary back-up material for an amendment to the RAMP documents could not be prepared for this meeting. The amendment will be presented in October.

The amount of new state resources required to fund all these requests, including the three associate degree programs, is \$2,102,460.

Rationale for Adoption

The justification for each request is provided in respective program summaries. The respective Departmental Executive Officers and Deans have supported the requests and the Acting Vice-President for Academic Affairs and Research, the Vice-President for Student Affairs, and the President, SIUC, recommend approval of the requests.

### Considerations Against Adoption

The University is not aware of any.

### Constituency Involvement

The requests herewith submitted were proposed by appropriate faculty or staff in the respective academic and service units. Departmental Executive Officers or Program Directors concurred in the requests and recommend approval. With the exception of the Ethacoal request and the Specialized Student Services request, the Undergraduate Teaching and Curriculum Committee and/or the New Programs Committee of the Graduate Council have reviewed the expanded/improved program requests and recommended approval. Because of the timing of its submission, constituency review of the Ethacoal request is pending at present.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved by this Board to make appropriate modifications in reviewing the Fiscal Year 1982 (RAMP) budget request to the Illinois Board of Higher Education, the expanded/improved program requests and the special analytical studies for Fiscal Year 1982 for Southern Illinois University at Carbondale be and are hereby approved as presented to the Board this date; and

BE IT FURTHER RESOLVED, That this action of the Board of Trustees be transmitted to the Illinois Board of Higher Education for consideration.

### SIUC EXPANDED/IMPROVED PROGRAM REQUESTS AND SPECIAL ANALYTICAL STUDIES SUMMARIES

#### Associate Degree in Nursing

\$ 80,000

This proposal is for the expansion of the School of Technical Careers' Associate Degree Nursing program within the Southern Illinois Collegiate Common Market. This request is similar to the expansion requests that have been granted to all other institutions within the SICCM consortium. The need for the expansion of the Associate Degree Nursing program is indicated by manpower surveys of the local job markets, by the number of students interested in the program, and by the direction that nursing is taking on the state and national level. According to the latest SICCM nursing manpower survey, there are over 200 budgeted vacancies for registered nurses within the SICCM service area. The SICCM schools turn away on the average of two qualified students for each student accepted in the Associate Degree Nursing program. At both state and national levels of nursing organizations and state governments there is a gradual phasing out of practical/vocational nurse programs/licensures.



College of Engineering and Technology Programs

\$197,100

This request is for new resources to enable the College of Engineering and Technology to respond to steady growth in enrollments and the resulting increases in the student/faculty ratio. The present student to faculty ratio of 26.3 to 1 is well above the national average in engineering and technology colleges, as well as above that of the University as a whole. Continued and increasing faculty understaffing in the College could jeopardize reaccreditation in upcoming reevaluation visits (Engineering 1982, Engineering Technology 1984, and Industrial Technology 1984). Engineering and Technology graduates are in very high demand with no predicted change in demand well into the next decade. Furthermore, the faculty of the College have become increasingly involved in research activities in solving critical regional and national problems. Without new resources the quality of both instruction and research will suffer, and the College will not be able to continue to produce the quality and quantity of engineering and technology graduates needed by the state and nation.

Department of Computer Science

\$124,970

The Department of Computer Science of the College of Liberal Arts seeks new resources to be allocated over a two-year period: \$124,970 in FY-82 and \$69,500 in FY-83.

The expansion of the Department of Computer Science is necessary for a number of reasons. The most important of these is the growth in undergraduate enrollment. This growth of some 20% to 30% per year, over the last six years, has increased the student credit hours generated per FTE faculty to 488, the largest in the College, and has led to an increase in student majors from 23 in 1974 (when the major was first offered) to 305 in 1979. This enrollment increase reflects the utmost the Department can do to fulfill student demand. The need for expanded offerings of lower level undergraduate Computer Science courses is, however, indicated by the fact that the Department's two lower-level undergraduate courses (CS 202 and CS 212) have, at present, a combined enrollment of about 1,000 students per year, and this enrollment would be considerably greater--and would reflect the reality of the computer revolution--if Department resources made it possible to fulfill actual student needs.

Beyond this need is the need of the Department for an expansion of its Master's program; for the Department, because of insufficient staff and the vast undergraduate enrollment pressures, has been unable to offer its advanced 500-level offerings as fully as student intellectual interests justify.

For these reasons it is essential that two additional faculty for the next two years be added to the present faculty of the Department. In addition, one civil service worker, one student worker, ten additional graduate assistants, and \$45,000 for equipment costs are needed. Such support would enable the Department to offer two additional General Studies courses at the 100 level, and to enrich the advanced level offerings.

#### Integrated Pest Management

\$110,000

The Expanded/Improved Request will address an important objective of the School of Agriculture. It will add a component to the program which has been weak or missing. The absence of an agricultural entomologist and pathologist on the staff has made it difficult to cover Integrated Pest Management adequately in Horticulture, Agronomy, and Forestry programs. A recent review of the Forestry Department by the Society of American Foresters identified this inadequate coverage as a weakness of the program and in the preparation of its students.

Conducting research on important pest problems facing agriculturalists in Southern Illinois has been difficult due to limited resources and this request will greatly enhance our capability in this area. Service to the region by providing answers to pest management problems is consistent with School priorities.

This program will benefit students and programs in other departments within the School and the University. Programs in Agribusiness Economics, Forestry, Botany, and Zoology will all be strengthened by this proposed request. Curricula will be strengthened, cooperative research activity increased, and public service improved.

A knowledge of crop growth and development is essential in the training of pest management specialists as well as the knowledge of pest population dynamics. This program proposes that well trained students of this Integrated Pest Management program will meet this important need among the agricultural sector.

#### Ethacoal Study

\$123,200

This request for new resources will enable the Department of Mining Engineering in conjunction with faculty members from other Departments in the College of Engineering and Technology to continue and expand its study of the development and economic assessment aspects of the Ethacoal process. The new resources will permit us to design and construct a continuous process of Ethacoal preparation, reaction, and separation of a capacity of 20 pounds of coal per hour under high pressure and temperature conditions. The continuous process will produce a sufficient

amount of Ethacoal suspensions, and its cleaning solid and gaseous fuel components for quality control and rheological study, and for combustion testing. At the same time, an extensive effort will also be placed on construction of a mathematical model which can be utilized for process evaluations, and for a comprehensive economic assessment of the Ethacoal fuel concept.

School of Law

\$251,000

This request is a continuation of an initial three-year request for new state resources which was submitted in FY-81. Our FY-81 request for expansion provided for resource allocations for FY-81 (\$294,000), FY-82 (\$211,000) and FY-83 (\$189,000). Negotiations with the IBHE staff during the Fall of 1979 resulted in scaling down the annual allocations requested and extending the period for the last allocation from FY-83 to FY-84.

Consistent with the agreement worked out between SIUC and the IBHE staff, our request for FY-82 is for \$251,000. This figure represents a \$122,000 balance from our original FY-81 request, plus the adjusted FY-82 request of \$129,000. This adjustment will result in carrying over \$82,000 from the FY-82 request to FY-83. By adjusting the FY-83 request, which will be allocated in FY-84, the FY-83 and FY-84 requests will amount to \$200,000 and \$71,000 respectively. Assuming that these requests will be fully funded, the FY-84 allocation will complete funding of the originally requested and recommended expansion.

Specialized Student Services Office

\$ 77,340

Section 504 of the Rehabilitation Act of 1973 requires the University to provide such services and assistance to handicapped students as are needed to provide effective access to the academic programs. These services include individualized planning, special orientations, in-service training for faculty and staff, liaison with external agencies, and providing for personal attendant services, readers, notetakers, interpreters, test proctoring, special transportation, wheelchair repair, and special equipment and materials for the visually impaired and learning disabled.

The national reputation of SIUC for its long-standing commitment to disabled students has served to attract an increasing population of students needing special services. Since 1976 the proportion of these students with severe disabilities (functionally quadraplegic, speech and hearing impaired, learning disabled, and traumatically brain-injured) has steadily increased and is expected to increase further over the next several years. New funding in the amount of \$77,340 for FY-82 is urgently needed



to provide and maintain adequate services in meeting the University's commitment to this mission. Additional funding beyond FY-82 is needed to meet the projected increase in the number of severely disabled students.

Special Analytical Study - Instructional and Research Equipment

\$300,000

Our SAS on Equipment conducted in 1977-78 supported the necessity for new state dollars for the purchase and maintenance of instructional equipment. In FY-80 the IBHE recommended favorably on the request which provided for the allocation of additional funds annually over a three-year period. The FY-81 request to the state for \$475,000 was funded at a level of \$300,000 thus resulting in a \$175,000 shortage. This deficit plus \$226,000 originally requested for FY-82 sums to approximately \$400,000. Of these funds, we are requesting \$300,000 in FY-82 and carrying over \$100,000 to FY-83.

These funds will markedly increase our ability to upgrade the quality of instruction across the campus through the purchase of various equipment items, and strengthen our research capability immensely. In addition, the funding of this Special Analytical Study has been very instrumental in increasing our ability to sustain and attract outside funding. We are optimistic that funding of this FY-82 request will contribute to garnering in excess of \$25 million in external funding by 1983.

Special Analytical Study - Support Cost

\$543,700

This request is for the second year funding of a request for new resources over three years which was originally submitted in FY-81. Funding of this request is necessary to accomplish our original goal of gradually raising our base budget for support cost to within 80 percent parity of the 1969 purchasing power. Our original request provided for the allocation of \$660,000 in FY-81, \$396,000 in FY-82, and \$264,000 in FY-83 to complete the funding. The FY-81 allocation was for \$248,800 in new state funds and with the understanding that \$263,500 in bond retirement monies would also be applied toward this request, for a total of \$512,300. This allocation was \$147,700 short of the FY-81 request. The FY-82 request is for \$543,700 which represents the FY-81 short-fall plus \$396,000 originally requested for FY-82. We are appreciative of the FY-81 allocation and anticipate funding of the FY-82 request. As documented in the SAS, these funds are essential if we are to reach the level of purchasing power identified.

## TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1982, SIUC

Expanded/Improved Program RequestsProgramRequested New  
State Appropriations

Associate Degree in Nursing	\$ 80,000
College of Engineering and Technology Programs	197,100
Department of Computer Science	124,970
Integrated Pest Management	110,000
Ethacoal Study	123,200
School of Law	251,000
Specialized Student Services Office	<u>77,340</u>
Total Expanded/Improved Program Requests	\$ 963,610

Special Analytical Studies

SAS - Instructional and Research Equipment	\$300,000
SAS - Support Cost	<u>543,700</u>
Total Special Analytical Studies Requests	\$ 843,700

New Program Requests

M.S. in Industrial Safety	\$ 83,000
1. M.S. - Department of Technology- Engineering	
2. M.S. - Department of Health Education- Education	
B.S., Major in Office Information Systems	43,150
*A.A.S., Medical Laboratory Technology	77,000
*A.A.S., Radiologic Technology	54,500
*A.A.S., Respiratory Therapy	<u>37,500</u>
Total New Program Requests	\$ 295,150
Total Program Request, SIUC	<u>\$2,102,460</u>

\*An amendment to the RAMP documents to incorporate these programs will be presented to the Board at its October 15, 1980 meeting.

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS,  
FISCAL YEAR 1982 (EXPANDED/IMPROVED PROGRAM REQUESTS)  
SCHOOL OF MEDICINE, SIUC

Summary

The proposed resolution authorizes the transmittal of an appropriation request for the School of Medicine to the Illinois Board of Higher Education. The request seeks an additional \$680,112 in operating funds for Fiscal Year 1982.

Rationale for Adoption

In order to fulfill its mandate of providing for improved health care and to insure that its commitments in the three traditional academic areas of Instruction, Research, and Public Service are met, the School of Medicine must maintain a strong effort in the nonacademic and general support areas, as well as strive to develop its Family Practice Residency Program. The advancement of the individual family practice centers and commitments to the expansion and updating of library resources, community health programs, capabilities in biomedical communications, and the replacement of funding lost through changes in federal funding priorities are, and will continue to be, objectives over the next several years.

Considerations Against Adoption

The University knows of no such considerations.

Constituency Involvement

The expanded/improved program requests were prepared and submitted by the School of Medicine. The requests have been proposed by the faculty, and appropriate constituencies have been involved in the review of the requests. The proposal has the approval and recommendation of the Dean and Provost, School of Medicine, and the President, SIUC.

Resolution

WHEREAS, The School of Medicine of Southern Illinois University at Carbondale has continued to grow and meet its established goals and objectives; and

WHEREAS, This growth has engendered additional operational costs;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved by the Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing the RAMP documents for Fiscal Year 1982, the expanded/improved program requests for Fiscal Year 1982 for the School of Medicine, Southern Illinois University at Carbondale, be and are hereby approved as presented to the Board this date; and



BE IT FURTHER RESOLVED, That appropriate steps shall be taken to accomplish filing of the materials approved herein with the Illinois Board of Higher Education in accordance with prevailing practices of The Southern Illinois University System.

SCHOOL OF MEDICINE, SIUC, EXPANDED/IMPROVED PROGRAM REQUESTS SUMMARIES

Family Practice Satellite Residency Programs \$253,900

The amount of this request will be used to fund the costs of expanded programs. The IBHE recommended \$75,000 for these programs for Fiscal Year 1981, an amount subsequently approved by the Legislature and the Governor. This request for Fiscal Year 1982 includes funds for instructional costs across all lines.

Health Professions Capitation Grant Replacement \$237,000

The cutback in federal programs has resulted in curtailment of grant funds amounting to a loss of \$237,000 previously available for use in curriculum improvement, expansion of programs in Primary Care and efforts to attract and retain minority and disadvantaged students. The amount of this request will replace these funds which have been an integral part of the School of Medicine budget since its inception.

Veterans' Administration Grant Replacement \$ 44,457

This requested amount would permit the continuation of the School of Medicine's program in undergraduate, graduate, post-graduate and continuing medical education.

Library Resource Sharing Project \$ 79,455

Funds are requested to cover the participation of the School of Medicine in the Library Computer System (LCS) of the University of Illinois.

Community Health Program \$ 65,300

The requested funds will provide expanded resources in the areas of professional personnel, patient and consumer education, software and hardware and expert consultation services.

TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1982  
SCHOOL OF MEDICINE, SIUC

Expanded/Improved Program Requests

<u>Program</u>	<u>Requested New State Appropriations</u>
Family Practice Satellite Residency Programs	\$253,900
Health Professions Capitation Grant Replacement	237,000
Veterans' Administration Grant Replacement	44,457
Library Resource Sharing Project	79,455
Community Health Program	<u>65,300</u>
Total Expanded/Improved Program Requests	<u>\$680,112</u>
Total Program Request, School of Medicine, SIUC	<u>\$680,112</u>

PLANS FOR NONINSTRUCTIONAL CAPITAL IMPROVEMENTS  
(TABLE 10.0, FISCAL YEAR 1982 RAMP)

Summary

The Illinois Board of Higher Education is required by its enabling Act to approve university plans for noninstructional capital improvements. These improvements are capital projects to be funded from nonappropriated funds. The IBHE's responsibility is to determine whether any project submitted for approval is consistent with the master plan for higher education and with instructional buildings provided therein. Such plans are submitted to the IBHE twice a year via Table 10.0 in the RAMP document.

The Auditor General and the Legislative Audit Commission have questioned the retention and use of some university-retained nonappropriated funds. As a result, the IBHE is now requiring assurance from each governing board that it has reviewed and approved the university's plans for noninstructional capital improvements including a specific review and approval of the financing procedure.

This matter is to request the Board's review and approval of the SIUC and SIUE plans for noninstructional capital improvements including a specific review and approval of the financing procedure. A listing of projects included in their plans is attached in the format required for submission to the IBHE and includes projects identified at this time. The Board may also anticipate the receipt of additional projects for its approval during the year, with a formal submittal scheduled again in May 1981.

Rationale for Adoption

IBHE procedures require Board of Trustees approval of plans for noninstructional capital improvement projects including specifics of financing

before they will consider approval as to consistency with master plans and instructional buildings provided therein. Approval of projects at this time does not affect other Board approval requirements and initiation of some projects included in these plans may not materialize because of cash flow limitations or other reasons.

The noninstructional capital improvement plans of SIUC and SIUE represent an ongoing and essential plan for remodeling, rehabilitating, equipping, and in some instances planning for various facilities used for functions auxiliary and supportive of the Universities primary roles. These facilities include University housing, student centers, parking lots, athletic and special purpose facilities, and auxiliary enterprise and service operation facilities. The source of funds for these projects is for the most part operating revenues of the facilities and student fees. Good business and management practice requires that an ongoing plan be maintained to keep the facilities functional and efficient.

The proposed sources of funds as outlined in the attached tables have been reviewed by the Universities and the Chancellor's Staff; they are consistent with accepted understandings of the Legislative Audit Commission Guidelines. The interpretations of the guidelines are changing as decisions are made by special committees and as the respective Universities define their accounting "entities," and the resolution provides for verification of funding propriety as individual projects are initiated.

#### Considerations Against Adoption

None is known to exist.

#### Constituency Involvement

Plans for noninstructional capital improvements were developed as part of the Fiscal Year 1982 RAMP process. Representatives of each University can respond to specific questions about its preparation.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the plans for noninstructional capital improvements for Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville, as attached, including the anticipated source of funding, be approved for transmittal to the Illinois Board of Higher Education and that its approval be respectfully requested thereon; and

BE IT FURTHER RESOLVED, That each University will reverify propriety of funding as established by the current interpretations of the Legislative Audit Commission Guidelines at the initiation of an individual noninstructional capital improvement project.



Table 10.0

Plans for Noninstructional Capital Improvements

System	Southern Illinois University	Institution	Southern Illinois University at Carbondale
Campus	Carbondale	Submitted	October 1, 1980
Project Name/Category		Anticipated Sources of Funds	Total Project Cost
Category 5 - Remodeling and Rehabilitation			
Installation of vestibules/air locks at north and south entrances to Student Recreation Center		Student Recreation Fees	\$ 30,000
Category 6 - Site Improvements			
Outdoor lighting for playfields at Student Recreation Center		Student Recreation Fees	\$ 65,000
New asphalt surface, bumper blocks, lighting, surface drainage, and other improvements on Parking Lots #63 and #100		Parking Decal Fees	\$300,000

Table 10.0

Plans for Noninstructional Capital Improvements

System	Southern Illinois University	Institution	School of Medicine, SIUC	
Campus	Springfield/Carbondale	Submitted	October 1, 1980	
	Project Name/Category	Anticipated Source of Funds		Total Project Cost
	Category 6 - Site Improvements			
	Parking Lot	Revenue from Patient Service		\$97,800

Table 10.0

Plans for Noninstructional Capital Improvements

System	Southern Illinois University	Institution	Southern Illinois University at Edwardsville
Campus	Edwardsville	Submitted	October 1, 1980
Project Name/Category		Anticipated Sources of Funds	
		Total Project Cost	

Category 5 - Remodeling and Rehabilitation

Renovation of the east entrance of the University Center for installation of doors that will accommodate the moving of items whose dimensions are such that they cannot be handled through ground floor entrances

University Center Operating Revenue \$10,000

Category 6 - Site Improvements

For the construction of a drainage ditch, installation of a culvert, and building up the base of the road from Lewis Road at the eastern boundary of the campus to the Chancellor's Office

Parking Decal Fees \$16,000

For the purchase and installation of two or three high-mount light standards in the central campus parking area. The standards are designed specifically to provide an increase in illumination for campus safety but at a reduced level of consumption of electricity

Parking Decal Fees \$50,000



Mr. Van Meter moved the reception of Reports of Purchase Orders and Contracts, June and July, 1980, SIUC and SIUE; the reception of Information Report: Approval of Plans and Specifications and Award of Contract by the Capital Development Board: Energy Management System, SIUC; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meeting held July 10, 1980; Designation of Campus Property Within the City Limits of the City of Edwardsville, Illinois, SIUE [Amendment to II Code of Policy D]; Approval of Plans and Specifications, Authorization for Supplemental University Funding, and Concurrence in the Award of Contracts by the Capital Development Board: Remodel Energy Management System, SIUE; Annual Internal Budget for Operations, Fiscal Year 1981; Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1982: (1) Final Budget Submissions for New Program Requests, Expanded/Improved Program Requests, and Special Analytical Study for Library Resources for Developing Professional Programs, SIUE; (2) Final Budget Submissions for New Program Requests, Expanded/Improved Program Requests, and Special Analytical Studies, SIUC; and (3) Expanded/Improved Program Requests, School of Medicine, SIUC; and Plans for Noninstructional Capital Improvements (Table 10.0, Fiscal Year 1982 RAMP). The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Rick J. DeStefane; Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

INTERNAL ADMINISTRATIVE REORGANIZATION OF  
SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE

Summary

This matter requests approval of an overall administrative reorganization of Southern Illinois University at Edwardsville devised by President Lazerson and outlined by him on July 31, 1980. This structure is recommended to the Board of Trustees by President Lazerson and Chancellor Shaw.

This general administrative reorganization of Southern Illinois University at Edwardsville expands the functions of the Vice-President and Provost and distributes responsibility for various support services among four offices: the Office of Development and Public Affairs, the Office of Supporting Services, the Office of Personnel Services, and the Office of Planning and Resource Management.

The reorganization abolishes the Office of the Vice-President for Business Affairs, the Office of the Vice-President for Student Affairs, and the Office of the Executive Assistant to the President.

The Office of Academic Affairs and Student Services will be administered by the Vice-President and Provost. The remaining offices will be administered by Directors. Attached as Exhibit A is an organization chart indicating the offices reporting to the President.

The function of the Office of Academic Affairs and Student Services is to administer the academic, research, and public service programs of the University. In addition, student support services are placed under the Vice-President and Provost to enhance their role in conjunction with the academic mission of the University. The Office of Development and Public Affairs is responsible for University News Service and related functions, the cultural, Foundation, and alumni services of the University, and intercollegiate athletics. The Office of Supporting Services administers auxiliary services, business services, plant operations, the University Center, and student housing services. The Office of Personnel Services administers personnel functions pertaining to civil service, faculty, and administrative staff employees. The Office of Planning and Resource Management is responsible for planning, budget management, institutional research, facilities development, and related functions.

Rationale for Adoption

Under Article II, Section 3.E. of the Board's Statutes, the President is charged with the responsibility of devising and assuming primary responsibility for the internal organization of the University administration including academic, business, and student affairs, and the development and management of the physical plant and auxiliary services. In the discharge of that duty, President Lazerson undertook an intensive review of the existing University administrative organization. The proposed reorganization of the University is a result of that review. A general summary of the principles underlying the reorganization was reported to the Board in the July 24, 1980 Newsletter.

The resolution of problems associated with student recruitment and retention, increasing the effectiveness in delivery of services to students, expanding the ability to aid non-traditional students, and realizing cost economies were of paramount importance in the formation of the reorganization. Six controlling guidelines for the reorganization directly reflect the President's philosophy and form the conceptual underpinnings of the reorganization. These are:

1. The academic mission, specifically the educational enterprise involving interaction between faculty and students and faculty and student pursuits of research and public service, is the primary concern of the institution and the reason for its existence--all other institutional activities have as their goal the support of teaching, learning, research, and service;
2. There is a need to insure effectiveness of support services;
3. It is necessary to arrive at a clear definition of responsibility at every academic and administrative level;
4. It is essential that the University achieve a condition of coordination and harmony among its major units;
5. The University must be alert for every opportunity to eliminate waste and effect economies in all facets of institutional operation;
6. The University must organize in a manner that will enhance its ability to solve problems--both present and future.

#### Considerations Against Adoption

In any reorganization, displacement of positions and of persons who hold those positions results. This reorganization abolishes, readjusts, and transfers certain positions and functions within the University administration. The reorganization will not diminish any functions which are necessary for the continued progress of the University and the well-being of its students. The reorganization plan does not, and it is the President's philosophy that it will not, result in a reduction in the quality of vital services. Rather, the reorganization will place services and functions in a proper perspective and in a structure that is consistent with the guiding philosophy of the reorganization.

#### Constituency Involvement

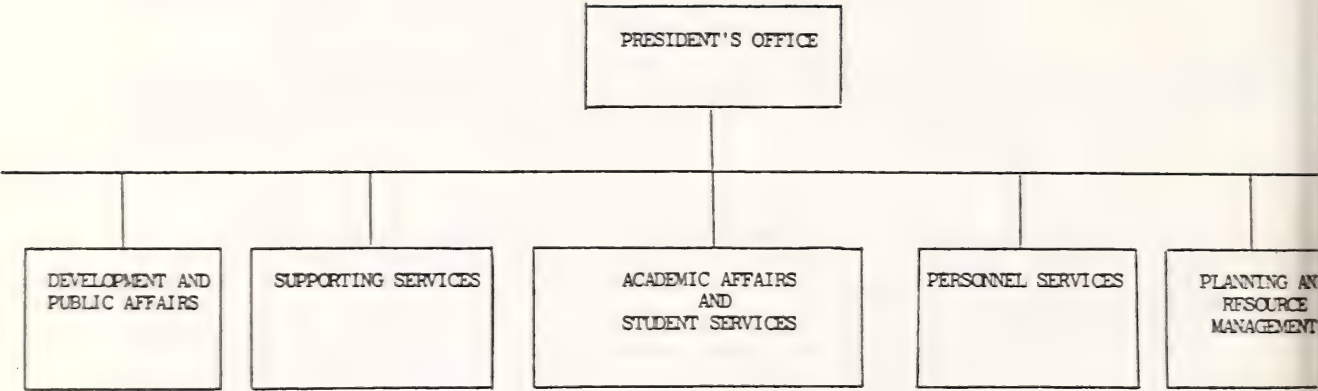
The President consulted extensively with the senior administrators of the University and other advisors in developing the reorganization. Constituency heads were also consulted.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the general administrative reorganization of Southern Illinois University at Edwardsville described above and reflected in Exhibit A attached hereto is approved.



EXHIBIT A



President Lazerson explained the above matter. He said that there had been some concern on the part of some students that the administration's sensitivity to student needs, particularly minority student needs, would be diminished. He expressed the view that the reorganization proposed would better serve the University community. He said that Acting Vice-President and Provost Beard, Vice-President for Student Affairs Stikes, and he have been creating an Office of Human Relations which would address not only the special concerns of minority students but also the concerns of women, handicapped students, single parents, and others. He commented that the reorganization was built on the best of past practice with a hope for even greater future achievement. He offered to answer any questions.

Mr. DeStefane stated that comparing the present organization with the proposed reorganization, he and some of the students involved in student government thought the reorganization would be better for the University. He said he thought that the proposed reorganization would make planning and coordination more easier by decreasing the span of control the President has had in the past. He commented that lines of communications between the interdependent personnel would be much shorter and there would be more effective management by actually making more clear the lines of responsibility to the subordinate executives, and he could see some possible cost savings. He said that the position of Vice-President and Provost would be a very important position and he thought that President Lazerson would appoint a good person to that position.

Mr. Rowe commented that the announcement on July 31, 1980 to the University community by President Lazerson was made in an outstanding manner. He said he thought it testified to the continuing maturity of Edwardsville that they had received this major announcement in the manner in which they

had, and though the reorganization would need some time to see how it was going to work, he thought it was a good plan.

The Chair recognized Mr. John Rendleman, SIUE President of the Student Senate, who introduced Mr. Lawrence Hampton, spokesperson for the Student Senate Black Caucus. Mr. Hampton's colleague distributed to the members of the Board a memo addressed to the University Community from the Student Senate Black Caucus, regarding Position Statement on Reorganization, dated September 10, 1980, a copy of which has been placed on file in the Office of the Board of Trustees. Mr. Hampton stated he wished he shared the enthusiasm and optimism of Mr. DeStefane about the reorganization at SIUE. He said that President Lazerson's memo on "Organization of the University," dated July 31, 1980, confirmed rumors that the bulk of what currently is Student Affairs would be absorbed into what is properly called Academic Affairs. Under the reorganization, he stated that practically all of the original Academic Affairs would remain intact but with the addition of Student Services the burden of administration and coordination would become great. He commented that student services would suffer in a competition for resources within an Academic Affairs-Student Services division. He stated that the proper mental attitude, physical, and health needs of the students must be met, and it would be in the best interest of the students if Student Services remained autonomous from Academic Affairs. Another concern, he stated, was the absence of the Office of Minority Affairs. He stated that the Student Senate Black Caucus was deeply concerned about the individuals which would eventually be chosen to administer the five functional areas under the reorganization, since according to affirmative action data, the likelihood of a non-white being appointed to a directorship would be suspect. He concluded by saying that he could not share Mr. DeStefane's optimism and perception that the students would support President Lazerson's reorganization, and he



sincerely hoped that SIUE would not be revisited by student protests such as those in 1968 but only President Lazerson's actions would be the determining factor.

The Chair recognized Mr. John Rendleman, who stated that he too shared some of Mr. Hampton's concerns about the separation of Student Services from Student Activities. He believed that the functions of Student Services as they now existed on campus were heavily criticized and that maybe they were not receiving the attention they needed under the Student Affairs Office as it now exists. He stated that Student Activities was an important part of attendance at college and that the Student Activities in the reorganization should not compete with the academic resources. He recommended that President Lazerson continue to consult with the student constituency as the Vice-President and Provost is selected. He intended to look for a Vice-President and Provost who perhaps had been brought up through the Student Services area and would be sympathetic to students. He said that he had nothing but respect for President Lazerson and he thought he shared the majority of most students' opinions that they trust President Lazerson's directions for the University, and he would like to give his support to the reorganization.

President Lazerson said he would make note of the excellent presentation by Mr. Hampton and he would be looking at his document with great interest. He said that as various officers are being selected to head up the different units he expected continuing constituency input. He again mentioned the Office of Human Relations which would be constructed to handle the needs of minorities, women, handicapped students, and others that have not been taken care of in the past.

Chancellor Shaw stated that there was no single perfect organization chart for all institutions of higher education. He was sure that with all the

experimentation that has occurred in this System that if there were a perfect one we would have found it by now. He stated that each institution must be organized in the way that best allows it to fulfill its mission and to confront the challenges and problems that it faces, and it was expected that reorganization would occur continually as the needs of a given institution changed. He said he believed that the organization President Lazerson proposed would allow for the institution to respond to student and other needs. He commented that in evaluating the proposed reorganization and in reaching his conclusion he considered several factors. He said the first factor was span of control. He explained that organizational theorists suggested that too many persons reporting to a single line officer spread that officer too thin, but he found that in this plan, the span of control was approximately five, a number which was found workable by people in social institutions who study organizations. Under the second factor he had asked, were the units reporting to the President logically organized, both internally and as they related to each other and the President? He said he thought that the units were logically organized; while someone else might organize the units differently, careful thought had been given to the functions of the various units and their relationships to each other. He said that the resulting organization would require the units to work closely together in pursuing the academic mission, referring specifically to the proposed planning unit as an example of how these units will have to work together. Under the third factor he had asked was whether the plan had been developed with an underlying philosophy. He said he thought the answer was evidenced by the six controlling guidelines that President Lazerson had used in developing this reorganization, which the guidelines stated that the academic mission was of paramount importance and identified the need for an organization that insured both the effectiveness of support services and a clear delineation of responsibility

Chancellor Shaw stated he thought it was a well-conceived plan. He commented that it was understandable that not all would agree with the plan since there was no perfect, single administrative organization. He strongly urged the Board to approve the reorganization because it was vitally important that our Presidents have the kinds of organizations that they feel they can best work with. He explained that the Presidents were in a position to be evaluated annually and at the end of each five-year period, and their successes and failures could be documented at the ends of these periods, so it was essential that the Presidents have the kinds of organizations that they feel can best obtain the desired results.

Mr. Rowe moved approval of the Internal Administrative Reorganization of Southern Illinois University at Edwardsville. The motion was duly seconded.

The Chair stated that the person who was most interested in this reorganization plan working, more than anyone else, was President Lazerson because he will be on the line for it. He remarked to the University community that since President Lazerson has chosen to reorganize that we should aid him and wait to see how the plan will work and try to help it work, to give President Lazerson a fair chance.

After a voice vote, the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the President, SIUE, President Lazerson announced that formal ribbon-cutting ceremonies on August 29, 1980, had celebrated the completion of the Dental Clinic at the East St. Louis Center. The clinic, offering comprehensive dental care focusing on prevention, will be operated by the School of Dental Medicine. He said it was an important occasion for the School of Dental Medicine, the East St. Louis Center, the University,



and above all, for the community. He commented that Congressman Melvin Price and Senator Kenneth Hall from the General Assembly were present as well as Dr. James Brown from the Office of the Chancellor.

President Lazerson reported that the Illinois Board of Higher Education had made certain policy recommendations with regard to the Nursing program during the spring. He said that part of those recommendations meant greater responsibility for SIUE in terms of working with R.N.'s and their aspirations for baccalaureate degrees. As a result of intensive work by the SIUE School of Nursing over the summer, the new evening curriculum for R.N.'s will go into operation this fall, and President Lazerson was pleased to report at this point there had been a preregistration at three locales of 175 students: 100 at Marion, approximately 25 at Mt. Vernon, and 50 in the Edwardsville area. He said that they had not anticipated getting into the program until a year from now so they are ahead of schedule.

The Chair announced that the Student Trustee Handbook matter which was to be acted on at this meeting had been withdrawn upon the recommendation of Mr. Michalic, and would be resubmitted to the Board at the October 15 meeting.

The Chair announced that the October Board meeting would be held October 15 rather than October 9 because of a joint meeting of the American Council on Education and the Association of Governing Boards of Universities and Colleges being held in San Francisco October 8-10, which several Trustees and administrators would attend.

The next item on the agenda to be discussed was the Revised Policies of the Board of Trustees and Amendment to V Bylaws 4. Action will be proposed at the October 15 meeting.

Chancellor Shaw had reported earlier that the process of reviewing the Code of Policy had been undertaken, and in June, the Board had approved the revised Bylaws and Statutes which was a significant step in the overall process. He said that the old policies were separated into six chapters, members of his staff were each assigned a chapter, and then the staff had worked with the campuses to refine the information. He continued that all of the chapters, except Chapter 2, had been transmitted to the Board members and to the Presidents earlier this summer; the development of Chapter 2 had been delayed, but a draft had been sent to the Board members and the Presidents on August 18. Chancellor Shaw stated that the present draft incorporates the suggestions of a lot of people but he did anticipate that there will be other changes so that is why he is requesting that the matter be held over until October 15. He said that this had been a time-consuming task but he thought this effort would result in a document that people could easily understand and it would make for a much better operation. He said he anticipated that between this meeting and the October meeting the language of the policies would be further improved by the comments and suggestions of interested persons.

President Lazerson commented that the Chancellor's staff had done an excellent job in putting this package together; special, substantive comments had been made by SIUE to the Chancellor's staff and these comments had either been incorporated in the policies or were currently under discussion.

The following matters were presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,  
FISCAL YEAR 1982: OPERATING BUDGET REQUEST

Summary

This matter presents for approval The Southern Illinois University System Fiscal Year 1982 operating budget requests in summary form. The summaries will provide the basis for preparation of a voluminous set of Resource Allocation and Management Program (RAMP) forms to be submitted to the Illinois Board of Higher Education by October 1, 1980. Separate sets of RAMP forms for the operating budget requests will be submitted for the Office of the Chancellor; Southern Illinois University at Carbondale; School of Medicine, Southern Illinois University at Carbondale; Southern Illinois University at Edwardsville; and School of Dental Medicine, Southern Illinois University at Edwardsville in accordance with instructions issued by the Illinois Board of Higher Education. The respective summaries are appended to this matter.

The guidelines used in preparation of these operating budget requests were approved by this Board at its July 10, 1980 meeting. The following is a review of the guidelines approved and used in the FY-82 operating budget request summaries and of changes in the amounts projected in July:

Incremental Salary Increase Guideline

10.0 percent for all employees

Incremental Price Increase Guidelines

8.0 percent for general price increases

15.0 percent for library materials price increases

17.2 percent for SIUC, 33.0 percent for the SIUC School of Medicine, and 18.2 percent for SIUE for utility price increases

The total incremental increase requested in the attached summaries is \$14,835,300, which is \$100,100 less than the \$14,935,400 increase projected in the July guidelines. This decrease, primarily a reduced amount for incremental salary increases, results from a change in the FY-81 base. The July guidelines used the Senate approved figure, which included an 8.5 percent increase for salaries. The requests here presented use the figure approved by the Governor, which includes an 8.0 percent increase for salaries.

The request for operation and maintenance funds has increased by \$58,400 to reflect the School of Medicine's need for new space which it anticipates leasing in FY-82.

The requests for new and expanded/improved programs and other special items has increased by \$125,200. This change reflects the adjustments from preliminary requests to current requests for needs related to new programs, expanded/improved programs, and other special items. As of this writing all requests for expanded/improved programs and special analytical studies are on



today's agenda. As indicated in another matter on this agenda, SIUC has three additional new programs which will be presented to the Board at its October 15, 1980 meeting. The funding being requested for these programs, however, is included in the attached operating budget request summary for SIUC. The total programmatic and other special items requests are within the limit set in July: 2.75% of the FY-81 total appropriated base (excluding retirement contributions).

The total being requested for incremental increases, O & M of new space, and programmatic and other special items has increased by \$83,500 (.14%) since this Board's July approval of the FY-82 operating budget guidelines.

The request for special salary increase funds for faculty and civil service is unchanged from the figure this Board approved in July. SIUC (excluding the School of Medicine) and SIUE have completed studies of professional staff salaries which indicate that special catch-up funds need to be requested for this group. These studies compared SIU salaries with salaries for similar positions at other universities. The total funds needed to raise the median salaries at SIUC (excluding the School of Medicine) and SIUE to the median level of comparable salaries at other universities are \$627,912 and \$32,058, respectively. The amounts, included in the attached operating budget requests, reflect a phased three-year plan, which is consistent with the faculty and civil service plans approved in July. The SIUC School of Medicine is still in the process of developing its studies of faculty and professional staff salaries. With this Board's approval, the Chancellor and the President at SIUC will review these studies, and if sufficient documentation is contained in them, they will agree to adding the appropriate amount to the School of Medicine's operating budget request. The Chancellor will inform the Board of the results of these studies at its October 15, 1980 meeting.

Funds generated by "Financial Guideline Programs" are deposited in the income fund, in accord with the Legislative Audit Commission Guidelines. An IBHE policy requires that these programs generate their own funds to cover salary and price increases. SIUC and SIUE estimate that the additional funds generated in FY-82 will fall short of meeting this need by \$442,100 and \$176,800, respectively.

The total net increase requested in the attached operating budget summaries is \$21,470,700 (14.64%), a decrease of \$315,400 (.12%) from the approved July guidelines.

Exclusive of the special salary increase funds and the adjustment for "Financial Guideline Programs," the net increase request is \$19,154,400. This represents a 13.06% increase from our FY-81 operating base budget.

The SIU System will request employer retirement contributions, which are not included in the attached summaries, at the rate of 18.68% of the applicable personal services base for FY-82. This rate is estimated to be the minimum rate necessary to meet statutory requirements for FY-82 and its use has been requested by the Executive Director of the State Universities Retirement System. The following is a summary of our FY-81 appropriation and our projected FY-82 need for employer retirement contributions:

	<u>FY-81</u>	<u>FY-82</u>	<u>Increase</u>
SIUC	\$5,432,100	\$14,600,000	\$ 9,167,900
SIUE	2,427,400	6,492,100	4,064,700
Office of the Chancellor	<u>47,400</u>	<u>124,400</u>	<u>77,000</u>
SIU Total	\$7,906,900	\$21,216,500	\$13,309,600

#### Rationale for Adoption

The RAMP Operating Budget submission is the document required by the IBHE for communicating the University's planning decisions and resource requirements for the Fiscal Year 1982. One condition of its acceptance by the IBHE is its approval by the SIU Board of Trustees.

#### Considerations Against Adoption

None is known.

#### Constituency Involvement

There is no unique System constituency involved with this matter. Each University and the Office of the Chancellor developed its respective sections of the document.

#### Resolution

WHEREAS, The Illinois Board of Higher Education requires the annual submission of the Resource Allocation and Management Program Operating Budget Request;

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Resource Allocation and Management Program Operating Budget Request of The Southern Illinois University System for Fiscal Year 1982 as summarized and presented herewith, consisting of the Office of the Chancellor Operating Budget Request Summary, the Southern Illinois University at Carbondale Operating Budget Request Summary, and the Southern Illinois University at Edwardsville Operating Budget Request Summary, be and is hereby approved and is to be transmitted to the Illinois Board of Higher Education; and

BE IT FURTHER RESOLVED, That the Chancellor be and is hereby authorized to adjust this Operating Budget Request to include additional funding for special salary increase funds for the SIUC School of Medicine faculty and professional staff if he and the President of SIUC conclude that the salaries studies currently being conducted provide sufficient documentation for requesting additional funds; and

BE IT FURTHER RESOLVED, That the Chancellor be instructed to inform the Board of any adjustments made to the Operating Budget Requests Summaries as presented in this matter at this Board's October 15, 1980 meeting.

Operating Budget Request - State Appropriations  
(Excluding Retirement Contributions)

(In Thousands of Dollars)

	SIUC		SIUE		Office of the Chancellor		SIU Total
	Excluding School of Medicine	School of Medicine	Excl. School of Medicine	School of Medicine	Total		
FY-81 Budget Base	83,754.2	18,926.0	102,680.2	39,107.9	3,922.2	43,030.1	146,634.9
Requested Incremental Increases							
Salary 10%	6,315.9	1,291.2	7,607.1	3,012.5	356.7	3,369.2	11,037.5
General Price 8%	1,081.6	428.6	1,510.2	489.4	28.4	517.8	2,053.0
Utilities *	835.7	122.3	958.0	376.4	--	376.4	1,334.4
Library Materials 15%	254.0	42.9	296.9	89.4	--	89.4	386.3
Fire Protection 9%	16.4	--	16.4	7.7	--	7.7	24.1
Total Incremental Increases	8,503.6	1,885.0	10,388.6	3,975.4	385.1	4,360.5	14,835.3
Total O&M New Space	381.8	58.4	440.2	31.8	--	31.8	472.0
New and Expanded Programs and Other Special Items							
New Programs	295.2	--	295.2	100.6	53.0	153.6	448.8
Expanded Programs	963.6	680.2	1,643.8	395.2	175.0	570.2	2,214.0
Other Special Items	843.7	--	843.7	284.6	56.0	340.6	1,184.3
Total New and Expanded Programs and Other Special Items	2,102.5	680.2	2,782.7	780.4	284.0	1,064.4	3,847.1
Percent of FY-81 Budget Base	2.51	3.59	2.71	2.00	7.24	2.47	2.62
Total Incremental, O&M New Space, Programmatic and Other Special Items	10,987.9	2,623.6	13,611.5	4,787.6	669.1	5,456.7	19,154.4
Percent of Increase Over FY-81 Budget Base	13.12	13.86	13.26	12.24	17.06	12.68	13.06
Special Salary Increase Funds							
Faculty "Catch-Up"	1,432.1	--	1,432.1	530.9**	--	530.9	1,963.0
Professional Staff "Catch-Up"	209.3	--	209.3	10.7**	--	10.7	220.0
Implementation of Civil Service Step Plan	361.4	99.4	460.8	289.8**	--	289.8	752.2
Total Special Salary Increase Funds	2,002.8	99.4	2,102.2	831.4	--	831.4	2,935.2
Adjustment for "Financial Guideline Programs"	(442.1)	--	(442.1)	(176.8)	--	(176.8)	(618.9)
Net Increase Requested	12,548.6	2,723.0	15,271.6	5,442.2	669.1	6,111.3	21,470.7
Percent of Increase Over FY-81 Budget Base	14.98	14.39	14.87	13.92	17.06	14.20	14.64
Total FY-82 Operating Budget Request	96,302.8	21,649.0	117,951.8	44,550.1	4,591.3	49,141.4	168,102.6

\*C'dale 17.2%, Medicine 33.0%, F'ville 18.2%

\*\*Includes, School of Dental Medicine



RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) SUBMISSIONS,  
FISCAL YEAR 1982: CAPITAL BUDGET PRIORITIES

Summary

Preliminary listings of Capital Budget Requests for each University for Fiscal Year 1982 were presented to the Board at its July 10, 1980 meeting. Those listings were presented in priority order established by the respective Universities. Using previously established System priority criteria, these lists have been merged by the Chancellor's Office into a proposed System priority list which is presented for approval of the Board.

Rationale for Adoption

The low level of state capital budget funding for higher education reflects the assumption that declining enrollments eliminate the need for capital considerations. Experience at Southern Illinois University demonstrates the fallacy of that assumption. After a period of thirty years of rapid capital expansion to meet growing enrollments, many facilities have deteriorated and become outdated. In the past, heating and chilled water facilities were not adequately designed to meet today's standards for energy conservation, and a very high priority is being given within the Universities, by the Illinois Board of Higher Education, by the General Assembly, and by the Governor, to projects devoted to meeting those standards.

In an attempt to bring capital budget requests into a realistic focus, it was agreed that the following factors would be considered in preparation of the capital budget:

1. No more than one new building request would be initiated in a given year by each of the four major sites within the System (SIUC, SIUE, School of Medicine, School of Dental Medicine) with the exception that special projects may be recognized.
2. Each University is to identify known needs for capital projects in a ten-year schedule which would be prepared as an ancillary document to RAMP.
3. Consideration will be given to "phasing" a new facility when practical to do so.

In merging the requests of both Universities into a single priority listing, the following project priority considerations were recognized:

- A. Projects in a state of partial completion and requiring further funding.
- B. Projects deemed necessary to retain or acquire accreditation of a program.

- C. Projects initiated in response to violation of regulations or codes, where threat of punitive action exists.
- D. Projects related to energy conservation, to accessibility to the handicapped, or to health and safety.
- E. Projects for rehabilitation, remodeling, and realignment of existing facilities with special consideration given when preservation of the facility is a concern.
- F. Projects previously approved by IBHE, but subsequently not realized in the appropriation or release process.
- G. Projects for facilities to accommodate approved new or expanded programs.
- H. Projects for facilities to replace inefficient temporary structures. Reduction of maintenance and operational costs shall be considered as factors in identifying projects of this category.

The criteria used for System priority considerations are reviewed annually to see if they adequately and fairly meet the needs of the Universities. This annual review is scheduled for the near future, while details of the priority process just completed are still fresh with the participants. Appropriate changes will be considered for the criteria to be utilized for Fiscal Year 1983.

Highest priority is recommended for completion of the project to remodel the Women's Gymnasium at SIUC. The original version of the capital budget request was prepared prior to the Governor signing the appropriation bill which included funds for the remodeling. Now that the remodeling will start in the near future, funds amounting to \$330,000 are requested to equip the facility.

New professional schools have been initiated on a minimal basis, and now a need exists to develop adequate facilities. Thus second priority has been given to resolution of the needs at the School of Dental Medicine, SIUE. Planning funds are sought to initiate the project.

Third priority has been allocated to planning for increased space at the School of Medicine at Springfield to answer problems of adequate laboratories for infectious diseases. It is possible that developments in the "joint laboratory" project might alter the nature of the current request.

Three critical health and safety projects have been placed ahead of the energy conservation projects as listed in the report to the Board in July. One is for the replacement of underground electrical cable at SIUC to correct the recent outages experienced because of overaged and inadequate cable. Secondly, recognition is made of a desperate need for an air filter at the SIUE Dental Laboratories to make the area more healthful for employees and patients. Finally, SIUE is in need of a small storage facility for housing volatile chemicals adjacent to the Science Building.

The application of the above priority considerations resulted in a priority list that placed postponed and badly needed remodeling projects so low on the priority list that special consideration of the projects was felt to be appropriate and necessary. The problem was created by the size of the many projects for energy conservation, specifically \$11,504,000 at Carbondale, and \$1,156,000 at Edwardsville. It was decided to defer all energy conservation projects that did not have a payback within a five-year period. Specifically, projects amounting to \$8,541,800 at SIUC and \$932,000 at SIUE could be introduced. If there should be special funding for energy projects, it would be possible for the Universities to include in a special energy package those projects left out of this request. The following projects have been deleted from this capital budget request:

	<u>SIUC</u>	<u>SIUE</u>
<u>Five- to ten-year payback:</u>		
SR <sup>3</sup> - Energy Conservation Remodeling Expansion of Energy Management System		\$360.0
SR <sup>3</sup> - Remodeling including insulation, replacement of window air conditioners, and revision of air conditioners at East St. Louis Center		572.0
SR <sup>3</sup> - Heat reclamation system - Life Science II and Parkinson	\$2,271.3	
<u>Over ten-year payback:</u>		
SR <sup>3</sup> - Window and door replacement, insulation, insulating glass for 13 buildings	3,277.1	
Roof insulation for 5 buildings	813.4	
Insulation of steam lines	2,180.0	

Priority for Food Production projects shall be considered separately from all other projects, since funding for these projects is made on a basis different from that for other projects.

#### Constituency Involvement

Each University has worked with appropriate faculty groups within the administrative structure to develop a request for capital budget projects.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to minor technical changes as may be deemed necessary by the Chancellor, the attached list of Capital Projects be approved as the System Priority List for The Southern Illinois University System for Fiscal Year 1982.



Southern Illinois University  
System Capital Budget Priority List  
Fiscal Year 1982  
(Excludes Food Production)

<u>Project Identification</u> <u>In Recommended Priority Order</u>		<u>University</u> <u>Priority</u> (C) (E)	<u>SIUC</u>	<u>SIUE</u>
<u>Group A. Highest Priority to Complete Partially Funded Projects</u>				
1.	Women's Gym Equipment - SIUC	1	\$ 330.0	
<u>Group B. Projects Necessary to Retain or Acquire Accreditation</u>				
2.	School of Dental Medicine Planning - SIUE	1		\$ 977.3
<u>Group C. Projects to Correct Violations of Codes &amp; Regulations</u>				
3.	Clinical Support and Services Building, Planning Medical School - SIUC	6	622.0	
<u>Group D. Projects for Energy Conservation, Handicapped &amp; Safety</u>				
<u>Critical Need Projects - Health and Safety</u> <u>Energy Conservation projects with payback 5 years or less:</u>				
4.	Health and Safety - SIUC	7	287.5	
	a. Replace underground electrical utilities			
5.	SR <sup>3</sup> - Health and Safety - SIUE	4		86.0
	a. Volatile Chemical Storage Room - SIUE 44.5			
	b. Electronic Filter System for Dental Lab- Alton 41.5			
6.	SR <sup>3</sup> - Energy Conservation Remodeling - SIUC	2a	1,869.4	
	a. Power Plant Boiler Economizers			
7.	SR <sup>3</sup> - Energy Conservation Remodeling - SIUE	2		224.0
	a. Crossover/Divertor pipes for Chilled Water			
8.	SR <sup>3</sup> - Energy Conservation Remodeling - SIUC	2b	1,092.8	
	a. Energy Management System, Phase II 534.1			
	b. Energy Management System, Phase III 487.7			
	c. Attic insulation - six buildings 71.0			
9.	SR <sup>3</sup> - Energy Conservation Remodeling, SIUC - Spfld.	10	195.2	
	a. MIF various projects such as chilled water controls, fume hoods, waste heat recovery and energy management system.			
<u>Other Remodeling Projects:</u>				
10.	E. St. Louis Center/Health and Safety Remodeling - SIUE	3		528.8
11.	SR <sup>3</sup> - Handicapped Access/Remodeling - SIUC	8	518.5	
12.	Life Science I - Handicapped Accessibility Remodeling - Medical School - SIUC	11	74.2	

<u>Project Identification</u> <u>In Recommended Priority Order</u>		<u>University</u> <u>Priority</u>		<u>SIUC</u>	<u>SIUE</u>
		(C)	(E)		
<u>Group E. Projects for Remodeling, Rehabilitation &amp; Realignment</u>					
13.	Pulliam Hall Remodel/Planning - SIUC	3		\$ 167.9	
14.	SR <sup>3</sup> - Minor Remodeling - SIUC	4		1,775.0	
	New roofs for ten buildings, fire rated vault for the micrographics office, rehabilitate 3,500 ton turbine for chilled water system				
15.	Renovation of Wagner Service Center - SIUE		6		\$ 714.0
16.	Steam Plant Addition/Planning - SIUC	5		167.9	
17.	SR <sup>3</sup> - Replace track - Remodel - SIUC	12		431.0	
18.	Small Group Housing/Remodel - SIUC	13		320.0	
19.	Wheeler Hall Renovations - Medical School Planning - SIUC	14		87.7	
<u>Group F. Projects Previously Approved by IBHE - Not Appropriated</u>					
<u>Group G. Projects to Accommodate New or Expanded Programs</u>					
<u>Group H. Projects to Replace Inefficient Temporary Facilities</u>					
20.	Instrumental Music Rehearsal Annex/Planning - SIUE		5		232.6
<u>Group I. Projects Not having Priority Classification</u>					
21.	Campus Site Improvements/Site - SIUC	9		328.0	
Totals by University				\$ 8,267.1	\$2,762.7

Southern Illinois University  
System Capital Budget Priority List  
Fiscal Year 1982  
(Food Production)

<u>Priority</u>		<u>Amount</u>
<u>Projects Previously Appropriated but Vetoed</u>		
1.	Livestock Teaching and Research I	\$ 614.7
	a. Buildings	\$531.1
	b. Equipment	25.4
	c. Utilities	18.6
	d. Site	39.6
<u>Projects Previously Recommended by IBHE</u>		
2.	Livestock Teaching and Research II	571.0
	a. Buildings	\$451.8
	b. Equipment	59.6
	c. Utilities	26.6
	d. Site	33.0
<u>Other Projects</u>		
3.	Animal Waste Disposal	379.5
4.	Ag Research Support Units	609.0
	a. Buildings	\$557.0
	b. Equipment	22.0
	c. Utilities	10.0
	d. Site	20.0
5.	Ag Building Addition	248.0
	a. Planning	
Total		<hr/> \$ 2,422.1



The Chair stated that the Operating Budget Request would be discussed first.

Chancellor Shaw said that the Operating Budget Request presented today differed from the estimates presented to the Board in July in the following areas: (1) the total incremental salary and price increases requested were approximately \$100,000 less than what was projected in July because of an adjustment in salaries caused by the Governor's reduction of salary increases for Fiscal Year 1981 from 8.5 percent to 8 percent; (2) the request for operation and maintenance funds had increased by \$58,400 to reflect the School of Medicine's operational needs for new space; and (3) our request for new and expanded/improved programs and other special items had increased by approximately \$125,000. Overall, he said, these items amounted to an \$83,500 increase over the request projections of July.

Chancellor Shaw commented that in July it was also indicated that studies were underway to determine if a need existed for salary catch-up funds for professional staff at SIUC and SIUE. He said that these studies had been completed, and the results showed that such a need did exist. He stated that as in the case of faculty and civil service catch-up plans, we would be requesting funds over a three-year period to bring professional staff salaries up to levels comparable with other universities; therefore, for Fiscal Year 1982, we were requesting a total of \$220,000 for this purpose.

Chancellor Shaw called attention to two other items related to this matter: The first item, he said, was addressed in the resolution presented today and that was the request that he be authorized to adjust this Operating Budget Request to include additional funding for special salary increases for the School of Medicine faculty and professional staff, if the President and he concluded that salary studies currently underway provided sufficient documentation

for requesting such additional funds. He continued by emphasizing the word "documentation" because documentation was very important to us in being able to say to the Legislature that such needs really do exist. He explained that the reason he was asking for this authority was because we needed the latitude to make some fine tuning adjustments if necessary before these recommendations were transmitted to the Illinois Board of Higher Education which would take place before our October Board meeting. The second item, he mentioned, related to information brought to our attention only after this matter had been mailed to the Board, that the electrical and natural gas rate increases to be requested by the Illinois Power Company had changed in a manner which would indicate that we should increase the dollars requested for utilities at SIUE by \$45,200, which would raise the overall request for utilities increases at SIUE to \$421,700, a 20.4 percent increase over the Fiscal Year 1981 utilities budget. Chancellor Shaw said he would be glad to answer any questions.

Mr. Rowe inquired whether the Illinois Board of Higher Education, the Bureau of the Budget, or the Governor would recognize and consider the catch-up salary increases that we were proposing. Chancellor Shaw responded that the Governor mentioned when he was signing the Davies Gym bill that capital monies were going to be few and far between in the future, not only because of the economic condition of the state but because he had heard the message from the universities that our first priority was for faculty-staff salaries. The Chancellor continued that he did not think that the Governor would necessarily go along with the magnitude of the increases that we were requesting, but that the System had attempted to simply document our needs in this area. He commented that the Governor was planning to meet with the Illinois Board of Higher Education staff and the System Heads periodically during the fall to try to come up with recommendations that we could all live with in the future.

He also commented that the classification study of institutions made by the IBHE staff would probably have some bearing on this matter.

The Chair stated that the Governor at his press conference also had indicated very strongly that he wanted to help with salaries but by the same token he hoped that the systems would become very realistic about capital requests. He requested the Chancellor to speak to the Capital Budget Priorities matter.

Chancellor Shaw said that there had been some adjustments made in the Capital Budget Priorities since the preliminary statement in July. He stated that the request in July was the lowest in a ten-year period, and with the present adjustments it was now twice as low, and the Davies Gym at SIUC had been dropped from the listing because the Governor had signed the bill appropriating funds for renovation which meant that \$3.3 million could be dropped from the priority list. He explained that the second adjustment related to the wisdom of pursuing a large energy package. He said that the previous energy package amounted to \$12.7 million and included energy projects that had payback periods of one to five years, five to ten years, and ten years or more, and placing all of the energy items in the priority listing made it difficult for other items to emerge that might be fundable; therefore, he said that energy items were dropped except those items which had a payback of one to five years. He noted that the energy package presented was for \$3.2 million instead of \$12.7 million. As a result of this review, he pointed out that three critical health and safety projects had been placed ahead of the energy conservation projects as listed in the July request to the Board. He pointed out an additional change that affected the priority listing which was that Governor Thompson had vetoed our request for funds for Food for Century Three items. Chancellor Shaw explained that the Food for Century Three projects had been amended to include the old projects



and to also request funds for planning money rather than for the addition to the Agriculture Building, which reduced the Food for Century Three project total by \$2,486,800. The end result of all of these changes, Chancellor Shaw explained, was a System total request of \$13,451,900, which is nearly \$13.4 million less than the amount tentatively requested in July.

Mr. Van Meter commented on the Chancellor's statement in regard to the reallocation of the energy request and thought it was certainly a step in the right direction to be more realistic.

Mr. Van Meter moved approval of the resolutions presented on the Operating Budget Request and the Capital Budget Priorities. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The next item on the agenda was the discussion of "Imperatives for Higher Education" (Carnegie Council Report).

Chancellor Shaw commented that in late January of this year, the Chronicle of Higher Education had published a feature on a then-unreleased report by the Carnegie Council on Policy Studies in Higher Education entitled, "Three Thousand Futures." He said it was a report attempting to anticipate the problems for the three thousand institutions of higher education in our country during the next twenty years. The Chronicle feature, he reported, included a listing of what the Council report called "the imperatives for higher education." He said that those imperatives spelled out what their Council saw as the major problem areas for the next two decades and the kinds of actions which were necessary to deal with those areas. He pointed out that immediately following the publication of the Chronicle story, we became convinced that an examination of the Carnegie Council imperatives against the context of the institutions in our System would be a fruitful activity since our institutions were members of

that three thousand. Accordingly, he stated, schedules were developed for preparation of institutional and System Office responses or comments on the imperatives of the Council. Although some schedules slipped somewhat, we have been able during the past month to provide to Board members, to each President, and to constituency heads a discussion paper which presents a short analysis of the derivation of the imperatives, and the responses from each University and the System Office regarding those imperatives. He reported that, in addition, we had received comments from a number of constituency heads regarding that discussion paper even though August and early September are a poor time to collect widespread reaction from constituencies. He was confident that we would have reactions from other constituency heads and from people in general as the months go along, but he would like to present the report to the members of the Board for discussion. Chancellor Shaw said he wanted to say publicly that Dr. James M. Brown, Vice-Chancellor, had been of immeasurable help in organizing what he hoped would be a fruitful discussion.

The Chair announced that the discussion should be as informal, informational, and open as possible. He said that the imperatives covered a wide range of elements within higher education and offered many possible points for discussion. Rather than attempt to structure our approach to these matters, he suggested, we will simply start with questions and comments from Board members, and if their involvement in these matters leads us to the active participation of everyone at the table, then we will have a discussion going. If not, he continued, when the questions of Board members have been exhausted, we will move on to those of the Chancellor, the Presidents, and the constituency heads, as time and energy permit. He said he would like to end with a review with the Chancellor and the Presidents of possible actions or initiatives that our discussion may have suggested and some kind of follow-up plan if the ideas we have

dealt with justify further effort. He said that the Carnegie Council imperatives for higher education and the SIU responses to these imperatives were now open for discussion. Numerous points of these papers were discussed at length. Those contributing to the discussion included members of the Board, executive officers, and constituency heads.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw distributed to the members of the Board a memo addressed to the Board, dated September 10, 1980, regarding a Report on Capital Appropriations. Chancellor Shaw pointed out that SIU had received about 45 percent of the total funds allocated for capital projects to the four senior college systems in Illinois. He said that in the future it was going to be difficult to obtain any capital money and he did not want to use the amount received this year as a measuring device.

Chancellor Shaw explained that at its April 10, 1980 meeting, the Board of Trustees delegated to the Chancellor authority to approve requests for reasonable and moderate extensions and for off-campus program locations. He said that the guidelines for approval of such requests specified that the "Chancellor will enter in the minutes of regular Board meetings the titles of all reasonable and moderate extensions and off-campus program locations approved." He reported that during August and September, 1980, the following reasonable and moderate extensions had been approved and forwarded to the Illinois Board of Higher Education for information: B.S., with a major in Plant and Soil Science, Specialization in Integrated Pest Management, with the caveat that approval is contingent upon FY-82 funding sufficient to support the new specialization, SIUC; and Ph.D., with a major in Education, Concentration in Adult and Continuing Education, SIUC.

The following matter was presented:



PROPOSED TUITION/FEE INSTALLMENT PLAN, SIUC  
[AMENDMENT TO IV CODE OF POLICY B-20]

Summary

This matter proposes a change in Board policy to provide for an installment plan for payment of tuition and fees at SIUC.

Rationale for Adoption

Many universities offer their students the opportunity to make financial arrangements that reflect their ability to pay their tuition and fees. Many students are regularly employed; their earnings are dedicated to provide for their education. Because it frequently is not possible for them to accumulate the full amount of tuition and fees payable at registration time, an installment plan would enable them more easily to finance their educational progress. The availability of the plan could also provide an excellent opportunity for students to become experienced in dealing with personal financial planning and management.

In recent years, two committees have studied the need for an installment plan for student tuition and fees. One, the Ad Hoc Registration Activity Review Committee, evolved from discussions between Academic Affairs and Student Affairs personnel regarding the problems that students may experience at the beginning of the semester. Members included representatives of Academic Affairs administration, Academic Advisement, Admissions and Records, Bursar's Office, Housing, Student Affairs, President's Office, and a student representative. The other, the Ad Hoc Committee on Installment Payments-Tuition and Fees, included representatives from Graduate Student Council, Undergraduate Student Organization, Faculty Senate, Student Affairs, Admissions and Records, and Financial Affairs. Both committees recognized the need for the opportunity for students to plan for and pay their tuition and fees through an installment process, especially since students at the present can pay their on-campus housing costs by installments.

Both committees recognized the need for a modern data-base-operated student billing/accounts receivable system to be available before the tuition installment process could be made available to students. Working within the framework of a system software package purchased from Information Associates Incorporated, an administrative task force has completed the definitions and planning needed to install such a system at SIUC. The basic package is designed to serve the accounts receivable management needs of a college or university. It was installed in early July and is scheduled to provide for prompt automated billing to students of regular charges, including tuition and fees. It will also provide for the consolidation of essentially all other charges due from one student and for cashier ability to call up and examine the current status of any account without leaving the window. The system is designed to support most effectively a student tuition installment plan. Under the proposed installment plan students would pay a \$5.00 service charge; in addition, past due accounts would be charged a service fee of one percent per month of the delinquent balance. Funds generated from the charges will be utilized to support the billing and collection program.

### Considerations Against Adoption

Student tuition and fee payment through the installment plan may change the cash flow and thus require some rescheduling of SIUC's investment program. The assessment of regulatory fees will increase the cost of education for those students selecting the installment option.

### Constituency Involvement

The plan has been shared with the designated representatives of all constituencies. All do endorse a plan that would allow students to schedule payment of their tuition and fees during the semester of attendance. They have not expressed that same support for the application of a regulatory fee to be assessed those students taking advantage of the plan.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That IV Code of Policy B-20 be and is hereby amended to read as follows:

20. All student fees and other financial obligations to the University are payable in advance either by school terms or in appropriate installments under a plan or plans proposed by the President and approved by the Chancellor and no student shall be enrolled in classes in any educational unit until at least the first installment of fees shall have been paid, except upon specific authorization of the Chief Officer for Student Services. Each fee installment plan shall provide for appropriate regulatory fees and withdrawal of academic services and privileges for students who fail to perform their obligations under the plan.

President Somit remarked that this matter would be an important step toward making the student's life easier on campus and that this was a subject they would be paying continuing attention to in the year ahead. He requested Mr. Paul Matalonis, President, SIUC Undergraduate Student Organization, to make a comment.

The Chair recognized Mr. Matalonis, who stated that the Undergraduate Student Organization and the Graduate Student Council endorsed the installment plan and that they welcomed the concern of the University administration for the students in these difficult economic times. In response to the \$5.00 service charge, the organizations wanted to recommend that the system be evaluated yearly

to determine whether the service charge could be reduced. He expressed two other concerns: (1) there was a lack of student participation in the developmental process of this plan, and (2) the service charge per month for late payments would equal 12 percent annually and the group felt this was a too severe penalty in order to support the billing and collection program. He said that the organizations hoped that the Office of Financial Affairs would initiate dialogue with them to discover other alternatives to discourage late payments.

Mr. Elliott said he assumed that there would be some way to withhold a student's grades until his tuition was paid as well as his regular bills. He asked, if a student was not doing as well in a subject as the student thought he might, could he use failure to pay tuition as a way to avoid getting a poor grade in a course?

Dr. Bruce R. Swinburne, Vice-President for Student Affairs, SIUC, replied that the grade would not be withheld but the student's transcript would be withheld.

Mr. Michalic reiterated what Mr. Matalonis had said, and said he thought the penalty should be something other than monetary. He remarked that 12 percent a year was heavy on a student's budget.

Mr. Heberer disagreed with Mr. Michalic on the 12 percent, saying that he thought 1 percent a month was giving the student a break. He said out in the real world, the charge would be 1-1/2 or 2 percent.

The Chair said that the penalty was put in to encourage payment. He stated that this was a new program to help students but that the students should also help themselves.

Mr. Van Meter moved approval of the resolution as presented with the proviso that the administration review the program at the end of one year.



He said his reasons were to make certain that the charges were not excessive and to also make certain that the University was going through the discipline of finding out what those charges really were.

The motion was duly seconded as stated, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the President, SIUC, President Somit introduced Mayor Hans Fischer from the City of Carbondale who made a presentation of the Carbondale Jug to the Board and the University. The Chair requested the members of the Carbondale City Council and the City Manager to stand and be recognized.

Mayor Fischer made the following statement:

It is a pleasure for me to be here today and to represent the citizens and the City Council of the City of Carbondale, and I have a very pleasant task in that the task involves an expression of thanks to Southern Illinois University, the Board of Trustees, and specifically to the Southern Illinois University Museum on behalf of the entire City Council. Almost a hundred years ago, the then City Council of the City of Carbondale, along with other prominent members of the business community and the entire Carbondale community, commissioned the construction of this large jug as part of the celebration for the Carbondale Fair that was held in 1884. This jug has been in the possession of the City for that period of time, and it was manufactured in 1884 by the Kirkpatrick Pottery Works of Anna, Illinois, which is a very prominently known firm in the manufacture of pottery and whose products are sought by historians and collectors throughout the nation because of their excellent quality and their historic significance. This jug is signed by all the members of the City Council in 1884 and by members of business and civic organizations from the community and is a significant part of the history of Carbondale. It is our wish that this jug be perpetually accessible to the public, and with this in mind and because of our lack of curation facilities, the City Council has transferred the ownership of this jug to Southern Illinois University at Carbondale for curation by the Southern Illinois University Museum. This has been done recently through an ordinance which was unanimously adopted by the City Council. Therefore, on behalf of preservation and historic significance in this community, I want to officially make the presentation of this jug from the City of Carbondale to Southern Illinois University at Carbondale with our very sincere thanks for your cooperative spirit and for your contribution to historic preservation in Carbondale. Thank you very, very much.

President Somit said on behalf of the University and of the Museum, he was delighted to accept the Carbondale Jug and assured Mayor Fischer that it would be prominently displayed.

President Somit reported that the total amount of grants and contracts officially awarded to the University in the month of August was just under \$1 million, bringing the total for this fiscal year to roughly \$5.5 million, which was about 22 to 23 percent over a similar period last year and he regarded that as a very good omen and a tribute to the University and its faculty.

President Somit announced that on October 15, there would be the opening and dedication of our Family Practice Residency Clinic in Belleville, Illinois, and on behalf of Dean Richard H. Moy he would like to extend an invitation to all members of the Board to participate in that dedication.

Finally, President Somit announced with a great deal of satisfaction but also some concern that Southern Illinois University at Carbondale had recorded what was the second largest fall enrollment in our history, some 23,200 plus students were enrolled, 541 more students than last September. He reminded the audience that the all-time enrollment for SIUC was set in 1970 with 23,843 students. He commented that there was no question but that we would have to stretch our resources, faculty, and physical plant to accommodate this number. He stated that as a public institution we had an obligation to accommodate the extraordinary demand this year even though it would be difficult but he was pleased that so many students were showing an increased awareness of the diversity and quality of our programs. He pointed out that new freshmen had not been admitted after August 4, nonetheless, returning and transfer students swelled the freshman count slightly, with the total freshman enrollment being 4,757, only about 60 more than last fall; therefore, the increase in

numbers was not due primarily to increased freshmen but to a combination of things, one of which was increased retention.

The Chair thanked Mayor Fischer and the City Council for the Carbondale Jug. He said that the jug would be placed in the Museum at Southern Illinois University at Carbondale so the citizens of Carbondale could have a piece of their history in a permanent location. He also thanked the Mayor and the Carbondale City Council for the cooperation shown in solving mutual problems with Southern Illinois University.

The Chair announced that a news conference would be held immediately following the Board meeting in the Mississippi Room of the Student Center.

The Chair also announced that lunch would be served in Ballroom "A" of the Student Center, and guests would be the Carbondale City Council and the City Manager.

Mr. Rowe moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:00 p.m.

  
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Alice Griffin, Executive Secretary



## CONTENTS

Roll Call . . . . .	129
Trustee Reports . . . . .	129
Committee Reports . . . . .	132
Executive Committee . . . . .	132
Architecture and Design Committee . . . . .	132
Finance Committee . . . . .	133
Reports of Purchase Orders and Contracts, August, 1980, SIUC and SIUE . . .	134
Information Report: Approval of Plans and Specifications and Award of Contract by the Capital Development Board: Remodeling for Handicapped - Phase II, SIUC . . . . .	135
Increase in Project Budget, Approval of Plans and Specifications, and Authority to Award Contracts: Performing Arts Facility, SIUE . . . . .	137
Approval of Minutes of the Meeting held September 11, 1980 . . . . .	138
Intercollegiate Athletic Report, Change of Submission Date, SIUC . . . . .	139
Reports and Announcements by the President, SIUC . . . . .	140
Student Trustee Handbook . . . . .	141
Revised Policies of the Board of Trustees and Amendment to V <u>Bylaws</u> 8 . . .	157
Resource Allocation and Management Program (RAMP) Planning Documents, Fiscal Year 1982 (Amendment to Planning Statements, Program Reviews, and New Program Requests), SIUC . . . . .	229
Reports and Announcements by the Chancellor of The SIU System . . . . .	234
Reports and Announcements by the President, SIUE . . . . .	234

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Wednesday, October 15, 1980, at 10:10 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Rick J. DeStefane  
Mr. Ivan A. Elliott, Jr.  
Mr. Wayne Heberer  
Mrs. Carol Kimmel, Secretary  
Mr. Mark E. Michalic  
Mr. William R. Norwood, Chairman  
Mr. Harris Rowe  
Mr. A. D. Van Meter, Jr., Vice-Chairman  
Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE  
Dr. Kenneth A. Shaw, Chancellor of the SIU System  
Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Elliott reported that he had attended a meeting of the Merit Board, State Universities Civil Service System, on October 2, 1980. He said that the budget had been approved, and amendments to the statutes were discussed concerning extension of the probation period to a year for certain classes. He reported that an amendment will be sponsored in the Legislature on this matter. He also reported that the Hearing Board Panel's fees had been raised from \$50 to \$100 a day, with a maximum of two days, with an additional \$50 a day for the chairman. He commented that the expense of professional arbitrators was going up all the time and by raising the fees local hearing

officers would be more interested in participating. He reported that the medical school had lost a hearing by a three to two vote.

Mr. Norwood reported that he had attended a meeting of the Illinois Board of Higher Education on October 7, 1980, and that Chancellor Shaw and President Lazerson had also attended. He reported that eight schools had been awarded degree-granting authority, one of which was the National Conference of Black Lawyers Community College of Law and International Diplomacy. He pointed out that the IBHE staff had been complimented for helping this particular school correct some of its deficiencies. He reported that there had been an evaluation of eight Doctor of Arts degree programs and that seven had been reapproved; four at Illinois State University and three at University of Illinois - Chicago Circle. One had been denied approval at University of Illinois - Chicago Circle. He said that another review would take place in five years. He reported that the State Grant Programs administered by the IBHE for Fiscal Year 1981 was \$17,200,700. He commented that there were proposed changes in the rules and regulations for the Health Services Education Grants Act, and one of the changes involved the addition of accreditation as an eligibility requirement for nursing programs. He said that a report was presented from the Policy Committee to Study Student Financial Aid chaired by Mr. James M. Unland. He stated that discussion was held on continuing the policy of setting the ISSC maximum award at approximately 65 percent of the average tuition and fees at nonpublic institutions, and considering financial awards that were not based upon need only after all persons showing financial need had been assisted. He reported that all recommendations would be acted upon at the November 11 meeting of the IBHE. He commented that a Report on the FY 1980 Student Financial Aid Survey had been presented, and that a total of \$590.1 million had been spent for financial aid to students, and during that period costs increased only ten percent. He reported that the



cap of \$25,000 family income had been removed for the Illinois Guaranteed Loan program, and that the number of BEOG grant recipients went from 76,000 to 108,000. He said there had been a Statistical Report of Minority and Female Employment in Higher Education presented, which showed that the distribution of females and minorities was not as great in the higher ranks as they should be, and the board had asked that a report be submitted which compared potential discrimination on a level-by-level basis. He reported that the Student Advisory Committee had presented a resolution asking the IBHE to support a supplemental appropriation for ISSC. He added that the committee had reported that 12,000 students would not be able to get help through the grant program, and the IBHE staff plans to present a suggestion for the November 11 meeting for the board to act upon.

Mr. Norwood reported he had attended the Joint Meeting of the American Council on Education and the Association of Governing Boards of Universities and Colleges on October 8 through 10, 1980. He said he found the joint meeting to be very informative.

Mr. Rowe said that when he registered for the joint meeting, he was listed as a Trustee from the University of Illinois. He said once he had changed his name tag, he personally profited from the meeting.

Mrs. Kimmel said she had been particularly pleased with the meeting this year because it was a joint effort. She said she appreciated the opportunity to find out what was going on in the academic world in the universities instead of just finding out about the chores of Trustees, and she had written to the Presidents of the two organizations encouraging them to have more joint meetings in the future.

Mr. Michalic said he was proud that SIU had sent its Student Trustees to the meeting. He remarked that he thought the meeting was good and he would like to encourage a Student Trustee Workshop in the future.

Mr. DeStefane said that he found the meeting to be very informative and he had learned a lot about financial structure and innovations that could be performed at a university level.

Under Committee Reports, there was no report from the Executive Committee.

Mrs. Kimmel, member of the Architecture and Design Committee, said that the Committee had met in Room #7 of the University Center at 9:00 a.m. before the Board meeting. She gave the following report:

At the meeting, the Committee reviewed the following items:

Item H - Information Report: Approval of Plans and Specifications and Award of Contract by the Capital Development Board: Remodeling for Handicapped - Phase II, SIUC.

The fiscal year 1979 capital appropriations included \$443,500 for remodeling of various buildings to improve access for the handicapped. SIUC has a Section 504 Campus Evaluation Committee, composed of students, faculty, staff, and most importantly, handicapped students, which prepared a campuswide priority listing of needed general improvements for handicapped students. The first project to be contracted was an elevator at Woody Hall. Phase II of the undertaking was considered, and was composed of many improvements, such as:

1. Entrance ramps for six buildings
2. Toilet modifications in seven buildings
3. Drinking fountain modifications in nine buildings
4. Laboratory station modifications in nineteen rooms of five buildings
5. Automatic door operators for Morris Library and the Communications Building
6. Modify elevator controls in six buildings
7. Curb cuts in several locations

SIUC has historically been a leader in making provision for handicapped students, and these new projects were a worthy addition to the program. We recommended the Board's acceptance of this report in the omnibus motion.

Item N - Increase in Project Budget, Approval of Plans and Specifications, and Authority to Award Contracts: Performing Arts Facility, SIUE.

This item requests that the budget for the facility be increased by \$56,000, bringing the total to \$556,000. All of the funding will be from SWRF funds deposited into the Income Fund and appropriated back to SIU for various purposes.

To expedite construction, the item requests that authority be granted to members of the Executive Committee of the Board to award contracts upon recommendation of members of the Architecture and Design Committee.

Representatives of Thompson Associates were with us today, and had a drawing of the proposed facility.

With concurrence of the Board, we recommended approval of the matter in the omnibus motion.

Vice-President Dougherty of SIUC had advised the Committee that bids had been received for replacement of the roof at Grinnell Hall. The Board approved the project with a budget of \$110,000 at its meeting of May 8, 1980. Bids have been received for \$78,674, an amount less than \$100,000, and thus no additional formal action is required by the Board to award the contract. This was pleasant news and the type we like to report to you.

A discussion of planning for housing needs of law students at SIUC resulted in a request for SIUC to submit recommendations to the Committee on the matter.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met that morning. He said that a report on the comparison of costs of lease against purchase of automobiles had been examined, and there had been agreement that the present policy of purchase of automobiles seemed to be the most economical except in special situations. He reported that there had been a discussion on the Legislative Audit Commission Subcommittee hearing held at the University of Illinois, and guidelines for the coming hearing to be held at SIU. He said that there had been a report on the progress of the entity manual. He reported that the Board Treasurer had made comments regarding the FHA Evergreen Terrace project at SIUC. He stated that there had been a discussion held on the possibility of using a type of fund control called "quasi-endowments" for items such as the receipts of the purchase price of the Olin property at SIUE, and the Board Treasurer and the Chancellor's staff had been asked to investigate further the possibility of using quasi-endowments. He said that the SIUC Intercollegiate Athletic Audit Report had been received, and noted that the President of SIUC had approved all of the recommendations of the Auditor and



that most of them had already been implemented. He did report that there were three other actions pursuant to these recommendations which would come back to the Committee when they were completed. He said that the Committee had been pleased to hear from the Board Treasurer that all of the audits were on schedule. He commented that the Committee had received correspondence from the Foundation concerning the types of audits that the Foundation has and this matter would be discussed further with the Foundation. Mr. Elliott said that he had attended the meeting of the Architecture and Design Committee and found it to be very interesting. He requested that the agendas of the Architecture and Design Committee and the Finance Committee be sent to each Board member in the future.

The Chair stated that for those in the audience who may not be familiar with this Board's procedures, he wanted to explain the purpose of an omnibus motion. He said that the Trustees had had ten days to study each item on this agenda and that a certain number of these were routine or self-explanatory items which would not require separate treatment, so to save time the Board acted upon them all in one motion and vote. He said that the Board called that its omnibus motion. He further explained that the procedure was for the Chair to offer a list of items for the omnibus motion, and then for the other Trustees and the Executive Officers to indicate if there were any item they preferred to handle separately; if so, that item was automatically excluded from the motion.

The Chair proposed that there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, AUGUST, 1980, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of August, 1980, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF PLANS AND SPECIFICATIONS  
AND AWARD OF CONTRACT BY THE CAPITAL DEVELOPMENT BOARD:  
REMODELING FOR HANDICAPPED - PHASE II, SIUC

Project Background

During Fiscal Year 1979, the Section 504 Campus Evaluation Committee, which is composed of students, faculty, staff, and handicapped persons, prepared a priority listing of needed general improvements for handicapped access. A new elevator for Woody Hall was the #1 priority, and numerous smaller projects followed, for laboratory corrections, widening of doors, restroom changes, improved graphics, and automatic door openers.

The FY-79 capital budget provided \$443,500 for necessary remodeling to improve access for the handicapped. The funding was identified in two phases, with Phase I providing the new elevator for Woody Hall at a total cost of \$197,763. Phase II projects of the kind listed above are the subject of this matter.

On September 14, 1978, the Board of Trustees approved the capital item, approved the selection of SRGF, Inc., Carbondale, Illinois, (Phase I) and K. R. Rogers & Co., Belleville, Illinois, (Phase II) to design and engineer the projects, and gave its approval to request the release of funds. The funds were released on May 17, 1979.

Plans and specifications have been reviewed by Mr. Charles Pulley, AIA, who recommends acceptance of the plans and approval of the project.

Action by the Capital Development Board

After the Board of Trustees has given project approval, recommended the retention of architectural and/or engineering firms, and approved all plans and specifications, the CDB advertises for and receives all bids, approves all plans and specifications, and awards contracts on all state capital projects funded through its agency.

CDB Project Number: 825-022-001

Project Title: Remodeling for Handicapped (Phase II)

Date of Bid Opening: Friday, August 8, 1980, Springfield

Engineer's Estimate: \$210,000

Identification of Low Bidder and Amount of Contract Awards:

General Work: R. B. Stephens Construction Co., Carbondale, Illinois	
Base Bid	\$144,990
Alternate #5	<u>15,200</u>
Total Contract Award	\$160,190

## Elevator Work: Montgomery Elevator Co., Peoria, Illinois

Base Bid	<u>\$ 45,000</u>
Total Contract Awards	\$205,190
Contingency (7.5%)	\$ 15,449
A & E Fees & Reimbursables	<u>25,098</u>
Total Budget - Phase II	\$245,737
Total Budget - Phase I	<u>197,763</u>
Total Project Budget	\$443,500



INCREASE IN PROJECT BUDGET, APPROVAL OF PLANS AND SPECIFICATIONS, AND  
AUTHORITY TO AWARD CONTRACTS: PERFORMING ARTS FACILITY, SIUE

Summary

This matter proposes an increase in the project budget for the Performing Arts Facility capital project at SIUE from \$500,000 to \$556,000 and proposes approval of the plans and specifications for the project. It further proposes that members of the Executive Committee of the Board be authorized to award contracts in connection with the project.

Funding for the project in the total amount of \$556,000 will be from SIUE's SWRF funds deposited by the Board of Trustees into the Southern Illinois University Income Fund. House Bill 2427 appropriated SWRF funds to the Board for several purposes of which the following are pertinent to this project: \$350,000 for a Theater Performance Facility, \$150,000 for a bandshell facility, and \$321,000 for general improvements of which \$56,000 would be added to the project budget for the Performing Arts Facility project.

Rationale for Adoption

At its meeting of March 13, 1980, the Board granted project approval and authority to retain the architect for the project, Theater Performance Facility, SIUE. At its April 10, 1980 meeting, the Board approved expansion of that project to include the bandshell facility, authorized continued retention of the architect, and increased the approved budget for the total project accordingly. The expanded project was retitled Performing Arts Facility, SIUE.

The addition of \$56,000 to the project budget is sought to provide funds for utility extensions and a covered passageway between the Performing Arts Facility and the Communications Building. University officers initially were unsure whether such a passageway would be necessary. The architect/engineer for the project has recommended that the passageway be included and that the utility extensions for the new facility be made through this passageway. University officers concur in this recommendation.

The architect/engineer for the project, Thompson Associates, Architects-Engineers, Troy, Illinois, has completed the plans and specifications for the project. The plans and specifications have been filed with the Office of the Board of Trustees and submitted to the Architecture and Design Committee of the Board.

Authorization for members of the Executive Committee of the Board to award contracts for the project is sought in order to expedite completion of the project. The architect/engineer has advised that if bidding on the project and the award of contracts can be accomplished quickly and work begun on the project in early November, then the foundation work on the project can be completed before winter weather sets in and the remainder of the project can be completed during the winter months. This action would avoid weather-related delays in the project and would thus reduce overall project cost by avoiding inflationary increases resulting from the passage of time. Award of contracts by the members of the Executive Committee of the Board is the most expeditious action available.

### Considerations Against Adoption

University officers are aware of none.

### Constituency Involvement

The elements comprising this project were initially recommended and approved by the SIUE Student Senate as part of the Capital Development Projects Plans for the SWRF and Athletic Fee funds. The project has the support of the Student Senate, the Quonset Theater Board, the Departments of Theater and Dance and Music, and the Dean of the School of Fine Arts and Communications, SIUE. It is recommended for adoption by the chief officers for student and business services, the Acting Vice-President and Provost, and the President, SIUE.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project for capital improvements titled, Performing Arts Facility, SIUE, be and is hereby approved with a budget of \$556,000 funded from Student Welfare and Recreation Trust Fund monies being approved for the project.
- (2) Final plans and specifications for the capital project, Performing Arts Facility, SIUE, be and are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with III Bylaws 2, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) After favorable recommendation by members of the Architecture and Design Committee, members of the Executive Committee of the Board be and are hereby authorized to award contracts in connection with the project herein approved.
- (4) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, August, 1980, SIUC and SIUE; the reception of Information Report: Approval of Plans and Specifications and Award of Contract by the Capital Development Board: Remodeling for Handicapped - Phase II, SIUC; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the

meeting held September 11, 1980; and Increase in Project Budget, Approval of Plans and Specifications, and Authority to Award Contracts: Performing Arts Facility, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

INTERCOLLEGIATE ATHLETICS REPORT, CHANGE OF SUBMISSION DATE, SIUC

Summary

At the time of the increase in the SIUC Athletic Fee from \$20 to \$30 per semester at the December 13, 1979 Board meeting, the following stipulations were imposed in the motion for approval:

- a. That there be a broadly-based committee to review SIUC's total position with relation to Intercollegiate Athletics with a report in December of 1980;
- b. That the new President have input to the report;
- c. That the increase be effective only for FY-81 and expire at the end of that period; and
- d. That the committee should have student input and questions and suggestions as to the University's future directions on athletics.

This agenda item proposes a two-month extension of the stipulated time for completion of the report for submittal at the February, 1981, Board meeting.

Rationale for Adoption

President Somit arrived on campus August 15, 1980, and soon thereafter assessed the status of the review of Intercollegiate Athletics. It is his opinion, in support of the opinion of Professor John King, Chairman of the SIUC Commission on Intercollegiate Athletics, that certain additions and expansions to the Commission review are needed to make it effective and complete, and that additional time will be required to do the job which needs to be done. Since no January meeting is ordinarily scheduled, he asks that the deadline for submitting the report to the Board be advanced to the date for submission of agenda items for the February meeting.



### Considerations Against Adoption

The Board will have four months, rather than six months, to consider the report before the interim fee increase expires on June 30, 1981. The University will have proportionately less time also to draw budgets, adjust recruiting levels, and otherwise prepare to implement the revised athletic program.

### Constituency Involvement

Constituency involvement in this item is provided by the diverse membership of the review committee, which joins in the President's request for postponement of the date for this submission.

President Somit explained the matter, and after discussion, Mr. Rowe moved that the Board consent to advancement of the date for submitting the report on SIUC Intercollegiate Athletics to the agenda item deadline date for the February, 1981, Board meeting. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the President, SIUC, President Somit announced that SIUC's Athletic Director, Mr. Gale Sayers, had been named 1980 Man of the Year by the Walter Camp Foundation in recognition of his outstanding contribution to athletics and his exceptional service to society. He announced that the grants and contracts were running about 20 percent ahead of last year, about \$7.8 million, and he would like to add that it was not the money but the principle here which gives us so much satisfaction. He said it was this kind of recognition which added to the reputation of any institution. He reported that SIUC had had its most successful Career Day with some 4,000 students visiting the area. He said there were more than 150 organizations, business and governmental, represented to interview our students and to hire them. He reported this was an increase of 20 percent over the previous year. He said the final item he wanted to report was an example of the unusual range of student services which SIUC provided - SIUC was among a very small number of institutions in this country who provided a tuck-in service; lonely students for a very modest fee can be tucked in, given a bedtime story, and patted off goodnight.

The following matter was presented:

STUDENT TRUSTEE HANDBOOK

Summary

This matter seeks approval of the attached Student Trustee Handbook. The Handbook was developed to serve as a background and reference document for student trustees. It provides general information about the role of Board members, student members in particular, and some specific information about the functions and responsibilities of Board membership. The matter also seeks the Board's authorization for its Chairperson to review and update the Handbook as needed.

Changes suggested by the current student trustees and other Board members, since the matter was presented in September, have been incorporated into Section 3 of the Handbook to further clarify the student trustee role.

Rationale for Adoption

Due to the relative brevity of their terms, student trustees are faced with the task of assimilating vast quantities of information in a short period of time in order to participate fully and serve effectively on the Board of Trustees. In the spring of 1980, Chairperson William R. Norwood asked that the Office of the Chancellor prepare a Handbook for student trustees which would assist and guide them as they undertook their duties as Board members.

A tentative outline of such a Handbook was prepared and sent to current and former student trustees for comment. Those who responded agreed that such a document was needed and made helpful suggestions regarding its content and organization.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposed Handbook was developed in the Office of the Chancellor. Comments regarding the need and organization of such a Handbook were solicited from former student trustees and current Board members.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Student Trustee Handbook as presented be approved; and

BE IT FURTHER RESOLVED, That the Chairperson of the Southern Illinois University Board of Trustees be authorized to review and update the Student Trustee Handbook as needed.

STUDENT TRUSTEE HANDBOOK

The Board of Trustees  
of  
Southern Illinois University

October, 1980



TABLE OF CONTENTS

Introduction . . . . . 1

Section 1. The Role of Trustees . . . . . 1

Section 2. Legislative Authorization of Student Trustees . . . . . 4

Section 3. Role of the Student Trustee . . . . . 4

Section 4. Selection and Certification of Appointment . . . . . 6

Section 5. Orientation of New Student Trustees . . . . . 7

Section 6. Board Meetings . . . . . 7

Section 7. Travel Arrangements and Expenses . . . . . 10

Section 8. Miscellaneous . . . . . 11

Section 9. Transition Responsibilities . . . . . 12

## INTRODUCTION

In the Spring of 1980, the Chairperson of the SIU Board of Trustees, Mr. William R. Norwood, asked that the Office of the Chancellor prepare a handbook for student trustees. A tentative outline of such a handbook was prepared and sent to current and former student trustees for comment. Those who responded agreed that such a document was needed and made helpful suggestions regarding its content and organization.

What follows is an attempt to organize and present to student trustees some general information about the role of the Board members, student members in particular, and some specific information about the functions and responsibilities of Board membership.

### SECTION 1. THE ROLE OF TRUSTEES

Lay governance of higher education is a uniquely American phenomenon. Today, 38,000 individuals serve as trustees of colleges and universities in the United States. During the past decade the concept of lay governance has been the subject of considerable discussion, study, and debate. One issue causing considerable activity has been representation on governing boards. Students, in particular, have been successful in securing membership on such boards, including the SIU Board of Trustees.

Another issue has been that of defining the appropriate role for lay governing boards. The issue is often approached in the oversimplistic (but helpful) terms of policy versus administration. A generally accepted notion is that governing boards should be involved in setting a general direction for the colleges and universities under their control. This direction is established through the adoption of board policies. Also generally accepted

is the view that this direction setting should fall short of actual administration of the institutions. That function is best left to professional educators, i.e., the institutions' executive officers.

John W. Nason, an author and consultant in the area of governance and administration, and formerly a college trustee and president, recently set out an "ideal" list of responsibilities for lay governing boards.<sup>1</sup> Briefly stated they were:

- A. Selecting and appointing a chief executive officer.
- B. Supporting the chief executive officer.
- C. Monitoring the chief executive officer's performance.
- D. Clarifying the institution's mission.
- E. Overseeing the educational program.
- F. Insuring financial solvency.
- G. Approving long-range plans.
- H. Preserving institutional independence.
- I. Enhancing the public image.
- J. Interpreting the community to the campus.
- K. Serving as a court of appeal.
- L. Assessing its own performance.

Any "ideal" set of responsibilities must be adapted, of course, to a given board and institution.

In 1973, the SIU Board of Trustees adopted the first of several statements regarding the functions and responsibilities of the Board in relation to the executive officers. A current statement of Board functions and responsibilities is set out below and also appears in the Statutes of

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<sup>1</sup>John W. Nason, "Responsibilities of Governing Boards," Handbook of College and University Trusteeship. Editors: Richard T. Ingram and Associates. (San Francisco, Washington, London: Jossey Bass Publishers, 1980). pp. 27-46.



the Board along with statements regarding the roles of the Chancellor and the Presidents.

The Board of Trustees is ultimately responsible to the people of the State of Illinois for every function of Southern Illinois University.

The Board shall adopt policies that enable The Southern Illinois University System and its constituent Universities to formulate and carry out their missions in a manner consonant with the best interests of the people of the State of Illinois.

The relationships between the Board and the Chancellor of the System shall be such that having once been selected by the Board, with the assistance and involvement of the appropriate University groups, the Chancellor functions with full autonomy in all spheres excepting those reserved to the Board.

The Board:

- A. Approves and supports a mission and scope for the System and for each University which recognizes the uniqueness of the Universities.
- B. Sets policy with regard to State support.
- C. Sets policy concerning custody, obligations, and expenditure of funds.
- D. Approves new programs and substantial changes in existing programs.
- E. Deals with land holdings.
- F. Awards major contracts and approves employment contracts.
- G. Serves as final recourse for internal grievances.
- H. Approves major alterations of internal organization, academic programs, capital facilities, and personnel policies.
- I. Encourages coordination of all elements of the System.
- J. Involves itself in any matter which is of exceptional public concern.

## SECTION 2. LEGISLATIVE AUTHORIZATION OF STUDENT TRUSTEES

In 1973, the Illinois General Assembly approved and the Governor signed House Bill 1628 (Public Act 78-822) which provided that the various public university and community college governing boards would have nonvoting student members. As amended in 1973, Section 2 of the Charter of the SIU Board of Trustees reads:

"The Board shall consist of 7 members appointed by the Governor, by and with the advice and consent of the Senate, the Superintendent of Public Instruction, or his chief assistant for liaison with higher education when designated to serve in his place, ex-officio,\* and 2 nonvoting student members each to be selected by the respective campuses of Southern Illinois University at Carbondale and at Edwardsville. The method of selecting these student members shall be determined by campus-wide student referendum. The student members shall serve terms of one year beginning on July 1 of each year, except that the student members initially selected shall serve a term beginning on the date of such selection and expiring on the next succeeding June 30. No more than 4 of the members appointed by the Governor shall be affiliated with the same political party. Upon the expiration of the terms of members appointed by the Governor, their respective successors shall be appointed for terms of 6 years from the third Monday in January of each odd-numbered year and until their respective successors are appointed for like terms. If the Senate is not in session appointments shall be made as in the case of vacancies." (Emphasis added)

## SECTION 3. ROLE OF THE STUDENT TRUSTEE

Since the first student trustees were seated in the fall of 1973 and the spring of 1974, the role of the student trustee has evolved into one that, in most respects, parallels the role of those members appointed by the Governor. Three characteristics distinguish the student trustees, however. First, due to the relative brevity of their terms (one fiscal year), student trustees are faced with assimilating vast quantities of

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\*While language referring to the Superintendent of Public Instruction remains in the Charter, that office was abolished by the new Illinois Constitution and that officer is no longer a member of the Board.

information in a short period of time in order to participate fully and serve effectively. This characteristic accounts for the existence of a document such as this which attempts to outline some of the key information with which all trustees should be familiar.

The second characteristic is that when the General Assembly provided for student membership on the Board, the student members were not granted the right to vote. The Board as a whole has taken steps to minimize the effects of this characteristic. As early as 1975 the Board granted its student members the right to make and second motions, to serve as members of Board committees, and to participate in all of the Board's deliberations including those conducted in closed session. Further, student trustee opinion is recorded prior to each roll call vote of the Board on those issues requiring such a vote. In 1977, the General Assembly again amended the Board's Charter to formally extend all rights of membership to student trustees, except the right to vote and to be counted for the purpose of determining a quorum.

The third distinguishing characteristic relates to the method of trustee selection. Unlike other members of the Board, who are appointed by the Governor, student trustees are elected by other students at each University. Each trustee whether appointed by the Governor or elected by the students represents the general public interest, that of all Illinois citizens as it relates to SIU. In representing the general public interest, student trustees must also be concerned with and aware of the interests of all SIU students, those attending SIUC and SIUE. How the student trustees balance the specific concerns of their student constituencies with their broader overall responsibility is as old as the concept of representative democracy. The answer can come only from the student trustees themselves.



Like all members of the Board, the student trustees have an obligation to represent the Board of Trustees and to serve The Southern Illinois University System and both constituent Universities as best they are able. Because each trustee is called upon to make decisions affecting the SIU System as a whole as well as SIUC and SIUE individually, each has an obligation to remain informed about all elements of the System.

Additionally, a characteristic of governing boards and of board membership that Board members should bear in mind is that governing authority is lodged in a group of individuals. While these individuals have essentially the same authority, they can act officially only as a group. Therefore, individual Board members, when asked to restate Board opinion or to interpret Board action, must exercise due caution to separate Board opinions and actions from individual opinions and actions. This is not to say that no one is authorized to speak on behalf of the Board. The Board's Bylaws authorize the Chair and the Chancellor to release information on behalf of the Board.

#### SECTION 4. SELECTION AND CERTIFICATION OF APPOINTMENT

As specified in the Charter of the Board, the method of selecting student members is determined by campus-wide referendum. While the student bodies at each University have chosen to elect student trustees, other methods of selection would be appropriate so long as those methods are determined by referendum.

The Board has chosen to leave the technical aspects of student trustee selection, such as the approval of election regulations, to each University's determination. The Board believes that these matters are best left to the discretion of the appropriate student government, subject only to the approval of the President or that officer's designee.

As a final step in the student trustee selection process, each University President certifies in writing to the Executive Secretary of the Board that an individual student has been selected to serve as the student trustee for the ensuing fiscal year. The Executive Secretary will notify the Board of Trustees and the Chancellor of the student's selection.

#### SECTION 5. ORIENTATION OF NEW STUDENT TRUSTEES

Once student trustees have been certified, the Chancellor and the Executive Secretary will arrange a three part orientation for those new Board members. The orientation includes: a visit with the Executive Secretary, during which information will be exchanged and the operation of the Board will be reviewed; a visit to the Office of the Chancellor, during which the operation and the functions of that office and the System will be reviewed; and a visit to the constituent University not attended by the individual student trustee. During such visits each student trustee will be given written background information.

#### SECTION 6. BOARD MEETINGS

##### A. Schedule of Meetings.

In November of each year, the Board adopts a schedule of meetings for the following calendar year. Generally, meetings are held on the second Thursday of each month, except during the months of January and August. The place of meetings alternates between the two Universities.

The Board's Bylaws provide for the calling of special meetings by the Chairperson or upon the request of any three members of the Board.

B. Development and Mailing of the Board's Agenda.

Items for the Agenda of Board meetings come generally from Board members, the Chancellor, and the Presidents. The Chancellor establishes and publishes deadlines for items for the agenda which provide sufficient time for agenda materials to be mailed ten days in advance of a scheduled Board meeting. The Board's Executive Secretary assumes the duties of the Board's Secretary (a Board member) in preparing materials in support of the agenda. Items not on the agenda which require Board action (current and pending items) may be considered only by the unanimous consent of all Board members present at a meeting.

C. Participation at Board Meetings.

The Board's meetings are conducted according to Robert's Rules of Order, except as those rules have been modified by the Board. Student members are encouraged to participate, as any other member of the Board, in making and seconding motions and in discussing items before the Board. Student trustee opinion on matters requiring a vote of the Board is sought and recorded prior to each roll call vote.

While the technical order of business is established in the Board's Bylaws, meetings most often appear to be conducted in four parts: trustee reports on meetings and activities engaged in on behalf of the Board (including student trustees) and reports by the Board committees; presentations by the President of the University not hosting the meeting; presentations by the Chancellor; and presentations by the other President. Before presentations by the first President, the Board Chair requests what is called an omnibus motion. This motion allows the Board to consider with one vote those items on the agenda which are thought to be routine or non-controversial. Before the omnibus motion is voted



upon, however, any Board member may request that an item be deleted from the motion, and the Chair will honor that request. An item so removed will then be presented in the regular course of the agenda for discussion. The omnibus motion procedure allows the Board to concentrate its limited time on the more pressing items of the agenda.

D. Questions in Advance of Meetings.

Since the agenda and materials are received by Board members in advance of scheduled meetings, Board members have the opportunity and are encouraged to seek answers to any questions, particularly technical questions, relating to agenda items in advance of a meeting. Such questions are best addressed to the Office of the Chancellor or the University sponsoring the agenda item in question. Such questions allow for more detailed responses than those possible at the Board meeting itself.

E. Executive Sessions.

Occasionally, matters arise which are appropriately discussed by the Board in closed, executive session. Such sessions are most often held immediately after a regularly scheduled Board meeting. The topics discussed in an executive session are within the exceptions allowed by Illinois law to the Open Meetings Act. No final actions are taken in executive session.

The Board has adopted a policy regarding the scheduling and conduct of executive sessions. That policy provides that the Chair and the Chancellor, with advice from Board Legal Counsel, jointly determine whether an item proposed for discussion by a Board member is appropriately discussed in closed session. The policy also provides

for the Chair to announce at the next regular meeting of the Board the particular exception to the law under which a closed session was held.

Due to the sensitive nature of the topics discussed in closed sessions, persons attending such sessions are expected to treat the discussions as confidential.

#### SECTION 7. TRAVEL ARRANGEMENTS AND EXPENSES

In advance of each Board meeting, the Executive Secretary makes hotel accommodations for those trustees needing such accommodations. For example, for a meeting on the Carbondale campus of SIUC, hotel reservations are automatically made for the evening before for the SIUE student trustee, usually at the Carbondale Holiday Inn. And similarly, reservations are made at the Edwardsville Holiday Inn for the SIUC student trustee the evening before meetings on the Edwardsville campus of SIUE. Transportation is also arranged in advance for each Board member needing transportation. For student trustees such arrangements ordinarily include transportation from either the Carbondale or Alton airports to an airport close to the meeting site. Ground transportation is most often arranged by assigning University vehicles to groups of trustees and staff. Again, these arrangements are worked out in advance of Board meetings.

Transportation and lodging for other meetings related to Board duties should be arranged by Board members when possible in advance with the Executive Secretary. Student trustees should consult with the Board Chair whenever there is a question regarding the appropriateness of travel, that is, whether the travel relates to the students' membership on the Board.

Members of the Board serve, of course, without compensation. The Charter of the Board, however, specifically provides that members shall be entitled a reimbursement for expenses incurred in the performance of their duties. Travel expenses, except for meals, must be documented by receipts in order for the expenses to be reimbursed. Expenses for meals will be reimbursed on a per diem basis at the same rate as that for University employees. A record of expenses should be submitted to the Executive Secretary, who will prepare a travel expense voucher for the Board member's signature. Once signed, the voucher is then processed for payment. Since information regarding the times of departure and arrival and the purpose of the trip are necessary in order to complete a voucher, this information should be included with the expense receipts. Expenses incurred by a Board member on behalf of that Board member's guest(s) cannot ordinarily be reimbursed.

The Charter of the Board also provides that the Board's Chair is permitted to allow for travel advances for payment of expenses to non-voting student members. The Chair has directed the Executive Secretary to assume responsibility for such travel advances. Usually, student members may complete a travel advance form and receive the advance at the Bursar's Office on the main campuses of SIUC or SIUE. The student members are responsible for insuring that travel advances received are promptly repaid.

#### SECTION 8. MISCELLANEOUS

Board members receive a telephone credit card which may be used in conducting Board business. Each Board member also receives subscriptions to the Daily Egyptian, the Alestle, the Southern Illinoisan, and the Edwardsville Intelligencer. Stationery with Board of Trustees letterhead



is provided for Board members, who may call upon the Executive Secretary for assistance in handling Board related correspondence.

Office accommodations have been traditionally provided to the student trustees by either SIUC or SIUE. Student members' questions regarding office accommodations should be addressed to the appropriate President or that officer's designee.

#### SECTION 9. TRANSITION RESPONSIBILITIES

Student trustees are encouraged and expected to assist successor trustees in assuming the duties of trusteeship. This assistance ordinarily includes informal discussions and insuring that all written materials received by the incumbent trustee are organized and given to the new trustee.

Mr. DeStefane said that he and Mark Michalic had met with Mr. Britton to discuss the Student Trustee Handbook. He said that the handbook does give a general view of what the Board actually does and what the Student Trustee will do in his capacity as Student Trustee. He said that there was one thing not included in the handbook now but that he and Mark would like to add at the end of their term and that was the problem dealing with abbreviations, such as, IBHE, RAMP, ISSC, etc. He said he had not understood what these abbreviations stood for when he first became a Student Trustee and he thought this addition would be most helpful.

Mr. Michalic said he thought the most important part of the handbook was on the last page where it stated that the Student Trustee is expected and encouraged to educate their following Student Trustees.

Mr. Elliott congratulated Mr. Britton for a good job. He was delighted with the completion of the project, and moved approval of the resolution. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

REVISED POLICIES OF THE BOARD OF TRUSTEES  
AND AMENDMENT TO V BYLAWS 8

Summary

This matter presents for the Board's approval five of the six chapters of the revised Policies of the Board of Trustees. In September, a draft of the revised Policies was presented for the Board's information and reaction. As defined by the Board in its Bylaws, Policies of the Board are legislation concerning procedures governing the internal operations of the University and guidelines governing administrative actions.

In September, it was also indicated that Chapter 2 of the Policies, Faculty and Staff Service, had not benefitted from extensive internal review and comment. Since September, numerous comments and suggestions have been received on Chapter 2. Time, however, did not permit its revision prior to the mailing for the October Board meeting. If the revisions are completed prior to the October meeting, a revised Chapter 2 will again be submitted for information and reaction. Approval of that chapter will be sought in November.

This matter also presents for approval an amendment to the Board's Bylaws which specifies the process by which guidelines and regulations intended for Chancellor approval will be developed by the Universities' Presidents and processed through the approval stage.

Rationale for Adoption

Earlier this year, the Office of the Chancellor undertook the process of revising official statements of Board policy contained in the Code of Policy of the Board of Trustees. The overall purpose of the revision is not to create new Board policy but, instead, to restate existing Board policy in light of current circumstances. Any new policy provisions are indicated as such in the following chapter descriptions. The specific purposes of the revision are: (1) to bring up-to-date the policies of the Board, particularly in view of recent changes in the governing administrative structure of the University System; (2) to reflect in statements of policy the appropriate division of responsibility and authority among the Board, the Chancellor, and the Presidents; (3) to identify and repeal obsolete or unnecessary statements of the policy; and (4) to organize into a usable reference document official statements and Board policy.

In June, the Board took the first major step in the revision process; it approved revised Bylaws and Statutes of the Board. The Bylaws are statements concerning the organization, procedures, and function of the Board itself. The Statutes are statements concerning the broad administrative structure and purposes of the internal organization of the University System. What remains to be completed, then, is the adoption of revised Policies of the Board which further implement the Board's Statutes.

The proposed revised Policies are separated into six subject matter areas or chapters. The five chapters for which approval is being sought are described below:



## Chapter 1. Academic Program, Degrees, and Awards

This revised chapter is based, in large measure, on statements contained in the Statutes (before revision) and Chapter VI of the current Code of Policy. Set out in the chapter is an abbreviated mission and scope statement for the SIU System; policies governing the approval of educational units, curricula, and degrees; and policies on the granting of degrees, certificates, and awards. Rather than setting out in detail admission and graduation requirements, Section E of the chapter recognizes the predominant role of the faculty in establishing such policies subject to the approval of the Presidents and the Chancellor. Additionally, the chapter presents a statement which will regularize the maintenance of an overall academic program inventory in the Office of the Chancellor.

## Chapter 3. Student Regulations and Policies

This chapter is based on Chapter VIII of the Code of Policy. The chapter sets out residence status policies and policies on publications, broadcasting and media advertising. The chapter also provides for University development and Chancellor approval of policies on housing, student rights and conduct, and student legal services. A new statement on student constituency groups and recognized student organizations has been added.

## Chapter 4. Tuition, Fees, and Charges

This chapter sets out much of the information currently contained in Chapter IV of the Code of Policy. A major difference, however, is that the proposed revision authorizes the Presidents, within certain limitations, to grant waivers of tuition and mandatory fees. These provisions replace numerous specific authorizations enacted by the Board over a period of years which are currently included in the Code of Policy.

## Chapter 5. Financial/Business Affairs

This chapter is based on Chapters III and VII of the Code of Policy. The chapter is organized into seven sections: budgets, functions of the Treasurer, purchasing, University guidelines and construing comments with respect to handling of locally held funds, internal audit, records management, and travel regulations. The section on budgets is new and reflects current practice with regard to the development and approval of internal operating and capital budgets. The section on purchasing adds new provisions regarding procurements exempt from the purchasing act.

## Chapter 6. University Property and Physical Facilities

Policies appearing in the Statutes (before revision) and Chapter I, Chapter II, and Chapter VIII of the Code of Policy are set out in this chapter. It is organized into three sections. The first

section indicates the Board's involvement in the acquisition and disposal of real property. The second describes project approval for fixed improvements, the policy for naming physical components of the University, and procedures for the Architecture and Design Committee. And the third sets out policies dealing with the use of University property.

#### Considerations Against Adoption

The Office of the Chancellor is aware of no considerations against the adoption of the revised policies.

#### Constituency Involvement

Responsibility for the initial development of each of the six chapters of the revised Policies was assigned to individual members of the Chancellor's staff. An early draft of each chapter, except Chapter 2, was shared with officers at both Universities having an interest in the subject matter of a particular chapter. Once a second draft of these five chapters was completed, the Chancellor transmitted copies to the Board and the Presidents for reaction. The Presidents were asked to share the proposed policies with constituency representatives for their reactions.

The development of Chapter 2 was delayed; however, a draft of that chapter was sent to the Board and the Presidents on August 18, 1980. As was the case with other chapters, the Presidents were asked to solicit constituency reactions. These reactions have been received, and a revised Chapter 2 will be submitted to the Board for approval in November.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Chapters 1 and 3 through 6 of the Policies of the Board of Trustees of Southern Illinois University be and are hereby approved as attached, effective October 15, 1980; and

BE IT FURTHER RESOLVED, That those personnel policies contained in the Code of Policy adopted on April 10, 1975, and subsequently amended, remain in effect until further amended or repealed by Board action; and

BE IT FURTHER RESOLVED, That V Bylaws 8 be amended as follows:

Section 8: Intention of the Statutes and Policies and Approval of  
Implementing Statements by the Chancellor.

It is the intention of the Statutes and Policies to provide the broad principles and policies of the University System's organization and operations.

The Chancellor is authorized in the Statutes and Policies to approve guidelines, regulations, and other statements which further implement the Board's Statutes and Policies. Such guidelines, regulations, and statements

developed under the authority of the Universities' Presidents will be approved by the Chancellor according to the following procedures:

- A. Material in the process of development will be provided by the President to the Chancellor in semi-final draft form for information and initial review.
- B. Comments on the semi-final draft material will be provided by the Chancellor to the President, who will develop a final version of the material.
- C. The final version of the material will be reviewed by the Chancellor. Upon the Chancellor's approval, formal notice of the approved action will be provided to the President.
- D. Copies of all approved material and announcements of effective dates will be maintained in the Office of the Chancellor and by the President, who will be responsible for dissemination of such material at the affected University.
- E. Material judged imperative for Chancellor approval by a President, but which the Chancellor chooses not to approve, may be submitted by a President to the Chairperson of the Board with a formal written request for approval, with a copy of the request being sent at the same time to the Chancellor. After discussion of the issue with the President and the Chancellor, the Chair will either agree to a withdrawal of the request by the President or at the first opportunity following such discussion will present the proposed material to the Board for its approval or rejection.



CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 1. Academic Program, Degrees, and Awards  
Section: A. Mission and Scope of The Southern  
Illinois University System

Ch. & Sec.: 1-A  
Page: 1 of 1  
Issued:  
Replaces:

161

A. Mission and Scope of The Southern Illinois University System

1. The Southern Illinois University System, through its constituent Universities, is the only senior System of higher education serving the people of the southern half of the State of Illinois. It is a comprehensive university System, with two established Universities which include medical, dental, and law schools, and with degree programs from the associate to the professional and doctoral levels. As it has grown and flourished, the System's constituent Universities have developed comprehensive programs of instruction, research, and public service which have attracted students, faculty, and staff not only from the region but from throughout the State and nation, and from overseas as well. In properly and rigorously meeting its regional responsibilities, it has brought and will continue to bring educational distinction to Southern Illinois and to the State as a whole.

The System's diversity and comprehensiveness are manifest in its constituent Universities. Both offer the standard range of undergraduate programs; and both work cooperatively with the public schools and junior colleges in their respective areas. Southern Illinois University at Carbondale, as the older of the two, has developed broad and carefully monitored graduate and research programs of high quality; and its public service and continuing education components have been guided by its location in a region of small communities, farms, and mines. Southern Illinois University at Edwardsville has strong master's level, specialist, and research programs, and a doctoral program in Education; and its location in the second largest population center in the State governs the urban-oriented nature of its public service and continuing education programs, as well as its commitment to disadvantaged persons.

In these challenging times, The Southern Illinois University System is pledged:

- a. To maintain the high quality of its programs of instruction, research, and public service;
- b. To monitor judiciously the development of and addition to these programs; and
- c. To sustain, through these programs, its diverse and comprehensive educational contribution to the people of Southern Illinois, the State, and the nation.

Chapter: 1. Academic Program, Degrees, and Awards

Section: B. Policies on Approval of Educational  
Units, Curricula, and DegreesB. Policies on Approval of Educational Units, Curricula, and Degrees

Pursuant to Article III, Section 2 of its Statutes the Board has the following policies:

1. Any new educational units, curricula, or degrees proposed are authorized only for the proposing University, and separate approval is required for any other University to establish the same.
2. Authority is delegated to the Chancellor of The Southern Illinois University System to approve changes in the titles of programs, units, and degrees; the addition or elimination of specializations, options, or concentrations within existing academic majors; administrative reorganizations which do not effectively increase the number of units of instruction, research, or public service; and requests from the Universities for approval of off-campus program locations.
3. Dual Degree Title. Past or future approval of a Bachelor of Arts or a Master of Arts degree for a specific degree program shall also include approval of a Bachelor of Science or a Master of Science degree for the same degree program, and vice versa. Changes made under this policy will be reported annually to the Board of Trustees through the Universities' program inventories.

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 1. Academic Program, Degrees, and Awards  
Section: C. Program Inventories

Ch. & Sec.: 1-C  
Page: 1 of 1  
Issued:  
Replaces:

C. Program Inventories

The Office of the Chancellor shall maintain an inventory of all academic degree programs approved by the Board of Trustees and the IBHE including all approved specializations, options, or concentrations included within those programs. The inventory shall be by University and in a format determined by the Office of the Chancellor. It shall be brought up to date annually not later than September 1.



Chapter: 1. Academic Program, Degrees, and Awards

Section: D. Degrees, Certificates, and Awards

D. Degrees, Certificates, and Awards

## 1. Earned Degrees and Certificates

- a. Earned degrees shall be awarded by the authority of the Board of Trustees upon completion of requirements for the particular degree to be awarded and upon recommendation to the President by the appropriate college, division, or school faculty. Each University shall maintain an annual record of degrees awarded.
- b. The Office of the Chancellor shall maintain an inventory of all degree titles approved by the Board of Trustees and the IBHE. The inventory shall be by University and shall be brought up to date annually not later than September 1.
- c. Degrees may be awarded posthumously to any student who, at the time of death, has substantially completed the work for a degree, upon due recommendation of the appropriate faculty and President. Each University shall file guidelines in the Office of the Chancellor for implementing this policy.
- d. Certificates for completion of programs of work that do not lead to academic degrees shall be awarded, upon recommendation of the educational unit concerned, by the Presidents under general authority of the Board of Trustees implied by its authorization of such programs.

## 2. Honorary Degrees and Other Awards

- a. Honorary degrees shall be awarded after a vote of approval by the Board of Trustees of recommendations from the respective University Faculty, the President, and the Chancellor.
  - 1) Such degrees shall normally be awarded at the Spring, rather than the Summer, Commencement if two commencements are held annually. As the purpose is to limit honorary degrees ordinarily to one commencement and awards to the other, the order might be reversed; in either case, exceptions can be made if the recipients cannot attend at the time desired.
  - 2) The number of honorary degrees awarded should be small. Degrees need not be awarded every year.
  - 3) Candidates for honorary degrees may be nominated through appropriate University procedures after opportunity has been given to faculty members to suggest names for consideration. Nominations from faculty members and others should be forwarded through appropriate University channels. Final nominations with a list of names considered, should be sent to the Presidents not later than February 1.

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Ch. & Sec.: 1-D  
Page: 2 of 2  
Issued:  
Replaces:

Chapter: 1. Academic Program, Degrees, and Awards  
Section: D. Degrees, Certificates, and Awards

- 4) A candidate may be any person who has achieved great eminence in a field of endeavor or who has made significant contributions to cultural, scientific, economic, or humanitarian activity.
- b. Southern Illinois University Distinguished Service Awards shall be awarded after a vote of approval by the Board of Trustees of recommendations from the respective University Faculty, the President, and the Chancellor.
  - 1) Except as noted below, policies regarding determination of candidates for these awards shall be the same as those set forth above for honorary degrees.
  - 2) These awards shall be made for outstanding or unusual service to the University, the region, or the State.
- c. Other special awards shall be made upon a favorable vote of the Board of Trustees upon its own motion or upon approval of recommendations from the Chancellor and the Presidents, who may receive nominations from faculty or alumni groups.

Chapter: 1. Academic Program, Degrees, and Awards  
Section: E. Admission Policies and Graduation  
Requirements

E. Admission Policies and Graduation Requirements

1. Admission Policies

- a. Relying upon the original jurisdiction of the faculty in such matters each President is authorized to approve regulations for the University dealing with admission of undergraduates, graduate, and professional students.
- b. Such regulations and any amendments thereto shall become effective when approved by the Chancellor.
- c. Such regulations shall be aimed at establishing and preserving the academic validity and integrity of the University, and shall establish the conditions and requirements which must be met for academic and other reasons to constitute admission to the University or to special undergraduate, graduate, and professional programs within the University; shall provide for the enrollment process; shall provide in the interest of effective academic practice for closing admissions to programs and ceasing the processing of applications; shall establish academic and program standards for admission of students to the University and to baccalaureate and associate degree programs, for admission of students to the Graduate School and to master's, specialist, doctoral, and professional programs, and for readmission of former students; and shall provide specific means for recognizing exceptional students or the special needs represented by admission requirements of special programs.

2. Graduation Requirements

- a. Relying upon the original jurisdiction of the faculty in such matters, each President is authorized to approve regulations for the University stating the requirements for graduation from undergraduate, graduate, and professional programs.
- b. Such regulations and any amendments thereto shall become effective when approved by the Chancellor.
- c. Such regulations shall be aimed at establishing and preserving the academic validity and integrity of the University, and shall establish the conditions and requirements which must be met for graduation from an academic program at the associate, baccalaureate, graduate, or professional levels.



CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 3. Student Regulations and Policies  
Section: A. Residency Status Policies

Ch. & Sec.: 3-A  
Page: 1 of 5  
Issued:  
Replaces:

A. Residency Status Policies

1. The following regulations governing the determination of residency status for admission and assessment of student tuition are approved:

For the purpose of these regulations an "adult" is considered to be a student eighteen years of age or over; a "minor" student is a student under eighteen years of age. The term "the State" means the State of Illinois except in the following instance:

For purposes of assessing graduate-level student tuition for up to nine quarter hours at Southern Illinois University at Edwardsville, the term "the State" also includes the following geographic areas of the State of Missouri: the Counties of Franklin, Jefferson, St. Charles, and St. Louis, and the City of St. Louis, Missouri; and, the tuition rates applicable in this instance shall be set by the Board. Except for those exceptions clearly indicated in these regulations, in all cases where records establish that the person does not meet the requirements for resident status as defined in these regulations the nonresident status shall be assigned.

- a. Residency determination. Evidence for determination of residence status of each applicant for admission to the University shall be submitted to the Director of Admissions at the time of application for admission. A student may be reclassified at any time by the University upon the basis of additional or changed information. However, if the University has erroneously classified the student as a resident, the change in tuition shall be applicable beginning with the term following the reclassification; if the University has erroneously classified the student as a nonresident, the change in tuition shall be applicable to the term in which the reclassification occurs, provided the student has filed a written request for review in accordance with these regulations. If the University has classified a student as a resident based on false or falsified documents, the reclassification to nonresident status shall be retroactive to the first term during which residency status was based on the false or falsified documents.
- b. Adult student. An adult, to be considered a resident, must have been a bona fide resident of the State for a period of at least three consecutive months immediately preceding the beginning of any term for which the individual registers at the University, and must continue to maintain a bona fide residence in the State, except that an adult student whose parents (or one of them if only one parent is living or the parents are separated or divorced) have established and are maintaining a bona fide residence in the State and who resides with them (or the one residing in the State) or elsewhere in the State will be regarded as a resident student.

- c. Minor student. The residence of a minor shall be considered to be, and to change with and follow:
- 1) That of the parents, if they are living together, or living parent, if one is dead; or
  - 2) If the parents are separated or divorced, that of the parent to whom the custody of the person has been awarded by court decree or order, or in the absence of a court decree or order, that of the parent with which the person has continuously resided for a period of at least three consecutive months immediately preceding registration at the University; or
  - 3) That of the adoptive parents, if the person has been legally adopted and, in the event the adoptive parents become divorced or separated, that of the adoptive parent whose residence would govern under the foregoing rules if that parent had been a natural parent; or
  - 4) That of the legally appointed guardian of the person; or
  - 5) That of the "natural" guardian, such as a grandparent, adult brother or adult sister, adult uncle or aunt, or other adult relative with whom the person has resided and by whom the student has been supported for a period of at least three consecutive months immediately preceding registration at the University for any term, if the person's parents are dead or have abandoned said person and if no legal guardian of the person has been appointed and qualified.
- d. Parent or guardian. No parent or legal or natural guardian will be considered a resident of the State unless said person:
- 1) Maintains a bona fide and permanent place of abode within the State, and
  - 2) Lives, except when temporarily absent from the State with no intention of changing the legal residence to some other State or Country, within the State.
- e. Emancipated minor. If a minor has been emancipated, is completely self-supporting, and actually resides in the State, the minor shall be considered to be a resident even though the parents or guardian may reside outside the State. An emancipated minor who is completely self-supporting shall be considered to "actually reside in the State of Illinois" if a dwelling place has been maintained within the State uninterruptedly for a period of at least three consecutive

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Ch. & Sec.: 3-A  
Page: 3 of 5  
Issued:  
Replaces:

Chapter: 3. Student Regulations and Policies  
Section: A. Residency Status Policies

months immediately preceding term registration at the University. Marriage or active military service shall be regarded as effecting the emancipation of minors, whether male or female, for the purposes of this regulation. An emancipated minor whose parents (or one of them if only one parent is living or the parents are separated or divorced) have established and are maintaining a bona fide residence in the State and who resides with them (or the one residing in the State) or elsewhere in the State will be regarded as a Resident student.

- f. Married student. A nonresident student, whether male or female, or a minor or adult, or a citizen or noncitizen of the United States, who is married to a resident of the State, may be classified as a resident so long as the individual continues to reside in the State; however, a spouse through which a student claims residency must demonstrate residency in compliance with the requirements applicable to students seeking resident status.
- g. Persons without United States citizenship. A person who is not a citizen of the United States of America, to be considered a resident, must have permanent resident status with the United States Immigration and Naturalization Service and must also meet and comply with all of the other applicable requirements of these regulations to establish resident status.
- h. Armed Forces personnel. A person who is actively serving in one of the Armed Forces of the United States and who is stationed and present in the State in connection with that service and submits evidence of such service and station, shall be treated as a resident as long as the person remains stationed and present in Illinois. If the spouse or dependent children of such member of the Armed Forces also live in the State, similar treatment shall be granted to them.

A person who is actively serving in one of the Armed Forces of the United States and who is stationed outside the State may be considered a resident only if the individual was a resident of the State at the time of entry into military service, except as otherwise specified by Board policy.

A person who is separated from active military service will be considered a resident of Illinois immediately upon separation providing this person: (a) was a resident of the State at the time of enlistment in the military service, (b) became treated as a resident while in the military by attending school at SIU while stationed in the State, or (c) has resided within the State for a period of three months after separation.



Chapter: 3. Student Regulations and Policies  
Section: A. Residency Status Policies

- i. State and Federal Penitentiary. A person who is incarcerated in a State or Federal place of detention within the State of Illinois will be treated as a Resident for tuition assessment purposes as long as said person remains in that place of detention. If bona fide residence is established in Illinois upon release from detention, the duration of residence shall be deemed to include the prior period of detention.
- j. Minor children of parents transferred outside the United States. The minor children of persons who have resided in the State for at least three consecutive months immediately prior to a transfer by their employers to some location outside the United States shall be considered residents. However, this shall apply only when the minor children of such parents enroll in the University within five years from the time their parents are transferred by their employer to some location outside the United States.
- k. Dependents of University employees. The spouses and dependent children of all staff members (academic, administrative, non-academic) on appointment with the University shall be considered as resident students for purposes of tuition assessment.
- l. Definition of terminology. To the extent that the terms "bona fide residence," "independent," "dependent," and "emancipation," are not defined in these regulations, definitions shall be determined by according due consideration to all of the facts pertinent and material to the question and to the applicable laws and court decisions of the State of Illinois.

A bona fide residence is a domicile of an individual which is the true, fixed, and permanent home and place of habitation. It is the place to which, whenever absent, the individual has the intention of returning. Criteria to determine this intention include but are not limited to year around residence, voter registration, place of filing tax returns (home state indicated on federal tax return for purposes of revenue sharing), property ownership, driver's license, car registration, vacations, and employment.

- m. Procedure for review of residency status or tuition assessment. A student who takes exception to the residency status assigned or tuition assessed shall pay the tuition assessed but may file a claim in writing to the appropriate official for a reconsideration of residency status and an adjustment of the tuition assessed. The written claim must be filed within 30 school days from the date of assessment of tuition or the date designated in the official University calendar as that upon which instruction begins for the academic period for which the tuition is payable, whichever is later, or the student loses all rights to a change of status and adjustment of the tuition assessed

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 3. Student Regulations and Policies

Section: A. Residency Status Policies

Ch. & Sec.: 3-A  
Page: 5 of 5  
Issued:  
Replaces

for the term in question. If the student is dissatisfied with the ruling in response to the written claim made within said period, the student may appeal the ruling to the President or his designee by filing with that official within twenty days of the notice of the ruling a written request.

Chapter: 3. Student Regulations and Policies  
Section: B. Housing Policies and Regulations

B. Housing Policies and Regulations

1. Each President is hereby authorized to develop regulations for the University dealing with student housing.
2. Such regulations and any amendments thereto shall become effective when approved by the Chancellor.
3. Such regulations shall prescribe the scrupulous adherence to all applicable laws and regulations; shall provide for due consideration in housing facilities of health, safety, supervision, and creation of an environment conducive to academic achievement and personal growth; shall establish eligibility or requirements for assignment of housing and fair and equitable procedures for leasing of housing; shall specify services related to provision of housing information and operation of housing facilities; and shall establish procedures for relating to non-University housing authorities, local officials, and local landlords which preserve the necessary standards of fairness, equity of treatment, and consistency of action which must mark University relations with such agencies, officers, and interested persons.



Chapter: 3. Student Regulations and Policies  
Section: C. Student Rights and Conduct Policy

C. Student Rights and Conduct Policy

1. General. Students enrolled in public institutions of higher education are entitled to the same First Amendment freedoms of association, speech and assembly, and press that they hold as citizens. Free discourse lies at the heart of the University's purpose, and the University remains concerned that an atmosphere conducive to reasoned pursuits of intellectual objectives be maintained at all times. Responsible intellectual inquiry requires that there be a respect for individual persons and both public and private properties throughout the conduct of all forms of discourse.

To this end, the following policy is adopted.

2. The Universities

- a. Each President is hereby authorized to develop regulations for the University dealing with student rights and conduct.
  - b. Such regulations and any amendments thereto shall become effective when approved by the Chancellor.
  - c. Such regulations shall provide specific recognition of basic student rights in the University context; shall for the protection of students clarify the distinction between University conduct standards and those established by civil and criminal statutes; shall specify non-acceptable activities for students aimed at preserving the welfare of the University community and the protection of its population and the sanctions which may be imposed in the name of the University for commission of such non-acceptable activities; shall provide for the bringing of complaints regarding activities; for procedures for assessing such complaints, and for due process in determining whether violations of any standards have occurred; and shall provide for an appeal procedure to be available to those who wish to challenge the judgment arrived at by such established procedures.
3. Separation of Students. Separation of a student from the University for academic or nonacademic reasons is the responsibility of the cognizant President. Any nonacademic separation may be appealed to the Chancellor and ultimately to the Board of Trustees.

Chapter: 3. Student Regulations and Policies  
Section: D. Student Legal Services Policy

D. Student Legal Services Policy

1. Each President is hereby authorized to develop regulations for the University dealing with the provision of legal services to students by a students' attorney.
2. Such regulations and any amendments thereto shall become effective when approved by the Chancellor.
3. Such regulations shall establish a students' attorney as an independent contractor with the University, not an employee of the University, who acts in an individual capacity, not as a representative of the University, to provide legal services for students; shall specify the functions of the student legal services activity and of the students' attorney, including a list of those specific types of legal services which the students' attorney may perform for the well-being of students and those limitations on legal service which must be observed because of other-than-student considerations; and shall provide for the establishment, membership, responsibilities and procedures of an advisory board for the student legal services program, including specific duties and areas of concern for the board to deal with.

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 3. Student Regulations and Policies

Section: E. Publications, Broadcasting, and  
Media Advertising Policies

Ch. & Sec.: 3-E  
Page: 1 of 4  
Issued:  
Replaces:

E. Publications, Broadcasting, and Media Advertising Policies

1. Student Publications Policy

The Board of Trustees is responsible, as legal publisher, for student-operated publications to which it provides funding for the express purpose of publishing. In furtherance of the Board's responsibilities for these publications, the following policy is enacted to clarify the lines of responsibility and the considerations within which student publications will operate.

- a. Each President is hereby authorized to develop regulations for the University dealing with the operation of all student publications which are supported in whole or in part by University monies provided for the express purpose of publication.
- b. Such regulations and any amendment thereto shall become effective when approved by the Chancellor.
- c. Such regulations shall establish necessary management elements for the conduct of student publications, including specifying the line of authority and responsibility from the President to the staff of each publication; establishing the mode of funding and the procedures of budget approval; providing for the establishment of a publications staff organization, of fiscal authority responsibility, and of guidelines for the conduct of operations; in addition, such regulations shall provide for a faculty/staff advisor and for selection in a prudent manner of competent principal editors and advisors; shall provide for the establishment of appropriate ethical and professional standards; and shall provide for procedures for accepting and acting on complaints against the publication and its staff.

2. Broadcasting Services Policy

- a. General. All radio and television broadcasting facilities associated with Southern Illinois University operate under licenses issued by the Federal Communications Commission to the Board of Trustees of Southern Illinois University. The responsibility for fulfilling the requirements of those licenses thus ultimately falls upon the Board of Trustees, but the President of each University and appropriate administrative officials and staff must inevitably share in that responsibility by virtue of their operational involvement with the facilities.

For all broadcasting operations at the various Universities, the following policy will establish a continuity of responsibility to the Board of Trustees but will seat the



Chapter: 3. Student Regulations and Policies

Section: E. Publications, Broadcasting, and  
Media Advertising Policies

operational activities within the purview of the President and other officials.

b. Universities

- 1) Each President is hereby authorized to develop regulations for the University dealing with the conduct of broadcast activity by University affiliated facilities under Federal Communications Commission licenses.
- 2) Such regulations and any amendments thereto shall become effective upon approval by the Chancellor.
- 3) Such regulations shall provide for proper adherence to all applicable laws and for preparation and submission of all necessary reports, etc.; shall define the geographical service area and the audience of the broadcast facility; shall specify the educational and service objectives of the broadcast facility; shall characterize the unique educational and service contribution of the facility programming to its audiences; shall relate the facility and its programming to the University goals of service, teaching, and research; shall characterize the educational and service programming elements in the broadcast practices of the facility; shall provide for instructional programming as appropriate with the academic mission of the University; and shall support the academic mission of the University by providing for training of students within the operational activities of the facility.

3. Media Advertising Policy

- a. This policy provides a statement to govern the advertising activities of University-affiliated media within the institutions of the Southern Illinois University System, while at the same time insuring and protecting the rights of freedom of press and of academic freedom.
- b. University-affiliated media, receiving support through University funds, including those of officially recognized student organizations, may solicit and sell, and publish, broadcast or otherwise communicate commercial advertising on a more than an occasional basis, only in accordance with this policy.
- c. Any organization engaging in commercial advertising activity under this policy shall comply with the following conditions:

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 3. Student Regulations and Policies  
Section: E. Publications, Broadcasting, and  
Media Advertising Policies

Ch. & Sec.: 3-E  
Page: 3 of 4  
Issued:  
Replaces:

- 1) In the case of student organizations or activities, the persons selling advertising must be currently enrolled students of the University, who are members of the organization and under the guidance and supervision of a faculty or staff advisor.
  - 2) The advertising activity must be conducted in full compliance with federal, state, and local laws and regulations related thereto.
  - 3) Each organization shall operate in accordance with appropriate ethical codes in the interest of maintaining acceptable standards of fair play and social responsibility. Examples of such codes are the Code of Ethics statement of Sigma Delta Chi, and the Code of the National Association of Broadcasters.
  - 4) Each organization shall establish working papers to govern the advertising activity which must be submitted to the President or his designate for approval.
  - 5) Each organization must maintain fiscal responsibility and, as required by University regulations, have a faculty or staff member as fiscal officer.
  - 6) A report shall be filed at the end of each fiscal year with the appropriate President showing the source and amount of non-advertising funds or support devoted to the medium involved, the operating costs attributed to publication or broadcasting activities, and the gross revenue derived in the preceding year from advertising.
  - 7) Direct or indirect University support given such organizations or media for media purposes shall not, in any fiscal year, exceed the difference between earned media income and actual operating costs of the media (including reserves).
- d. The working papers of each organization engaging in commercial advertising under this policy shall include the following:
- 1) Identification of the faculty or staff advisor, fiscal officer, and where applicable, the student editor or station manager of the organization (to be submitted annually).
  - 2) A general statement of the types of advertising to be carried.

Chapter: 3. Student Regulations and Policies

Section: E. Publications, Broadcasting, and  
Media Advertising Policies

- 3) Assurance that the editor or manager and advisor are conversant with the prevailing laws of libel, obscenity, privacy, and any other laws, regulations, or ordinances affecting the publication or broadcast activity.
  - 4) A statement of orderly procedures for the filing and disposition of complaints concerning the advertising activity which specifies the appropriate University channels through which responses to such complaints may be administratively reviewed. Disposition of these complaints shall be maintained in writing and open to public scrutiny.
- e. Whenever a complaint is filed which provides substantial evidence that a University-affiliated organization under this policy is competing unfairly in the advertising market with private media, or is being subsidized unfairly in an amount beyond that necessary to continue it, such complaint shall be reviewed by the President (or that officer's designee) for the purpose of determining:
- 1) Whether or not the University-affiliated organization is competing fairly and equitably with private media of similar character in respect to charges, prices, and other rate considerations for advertising; and
  - 2) Whether University funds, or direct or indirect University support, being provided such University organization should be adjusted in any way in view of income being generated by advertising activities, and in deference to Paragraph c.7) above. Subject to meeting a standard of substantial fairness in rates charges for advertising, University-affiliated media shall be permitted to continue advertising activities, although the President (or a designee), pursuant to such review, may require and effect such adjustments in direct or indirect University support to such media as may be necessary to assure that the "no-profit" guideline under Paragraph c.7) above is maintained.



CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Ch. & Sec.: 3-F  
Page: 1 of 1  
Issued:  
Replaces:

Chapter: 3. Student Regulations and Policies

Section: F. Student Constituencies and Recognized  
Student Organizations

F. Student Constituencies and Recognized Student Organizations

1. Each President is authorized to develop regulations for the University dealing with student constituency bodies and recognized student organizations.
2. Such regulations and any amendments thereto shall become effective when approved by the Chancellor.
3. The regulations shall establish procedures by which the President grants recognition to student constituency bodies of the University. The student constituency bodies shall be the official organization designated to represent students in matters pertaining to student welfare, student activities, student participation in University affairs, student participation in University planning and administration, and student opinion. The student constituency bodies shall make recommendations in writing to the chief officer for student affairs concerning the distribution each fiscal year of student welfare and activity funds. Student constituency bodies shall be responsible for reviewing and recommending disposition of requests for recognition of student organizations.
4. The regulations shall establish the procedures by which the President or that officer's designee identifies an organization as a recognized student organization. Recognized student organizations are authorized to represent student groups in their interactions with the student constituency bodies. Organized student groups must be recognized in order to receive allocations of funds generated by student welfare and activity fees recommended by the student constituency bodies.
5. No student constituency body or recognized student organization shall be authorized unless it adheres to all appropriate federal or state laws concerning nondiscrimination and equal opportunity; membership shall be limited to students officially affiliated with the University and to the spouses and dependents of such students.

Chapter: 4. Tuition, Fees, and Charges  
Section: A. System Policies

A. System Policies

1. General policies applicable to student fees and charges.

- a. Authorization. All student fees and charges shall be fixed only under the authority of the Board of Trustees. That authority may be the direct statutory authority of the Board of Trustees "to fix and collect . . . fees" or may be authority delegated to the Chancellor, the Presidents or other officers in specific policies adopted by the Board of Trustees.
- b. Refunds, Exemptions, or Waivers. No exemptions, refunds, or waivers of fees or charges shall be granted except as specifically authorized by the Board of Trustees or as authorized in accordance with Board approved policies delegating such authority to the Chancellor and/or the Presidents.
- c. Publication. All student fees shall be published periodically in official University publications. Those students affected by changes in fees shall be given notice through publication prior to the implementation of such changes.
- d. Access. In order to assure ease of access to the educational opportunities within The Southern Illinois University System, mandatory fees shall be kept to a minimum level consistent with the maintenance of educational quality. Pursuant to this policy, no mandatory fee over \$100 (either per academic term or as a one-time charge) may be assessed of an individual student except by action of the Board of Trustees with the exception of mandatory fees that may be assessed upon authorization of the Presidents to recover added costs of delivery of off-campus instruction.
- e. Fiscal Control. Each fee or charge established under the authority of the Board of Trustees shall have adequate fiscal controls; shall be separately accounted for and budgeted for; shall be susceptible to post audit, and shall be handled in accordance with established Board policy.
- f. Annual Reports. The Chancellor shall annually submit to the Board of Trustees: a report on all specific student fees established by the Presidents' authority; and a report on tuition waivers by general category authorized under the Presidents' authority.

2. Definition of student fees and charges. The categories of student fees and charges are defined as follows:

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 4. Tuition, Fees, and Charges  
Section: A. System Policies

181  
Ch. & Sec.: 4-A  
Page: 2 of 6  
Issued:  
Replaces:

- a. Mandatory fees. A mandatory fee is any fee which is assessed as a condition of enrollment or which adds to the costs of a student participating in an instructional program within the Southern Illinois University System.
  - 1) Tuition fees. Tuition fees are collected in payment for instruction. Except for specific exclusions set by law, tuition fees are deposited in the State Treasury into a special fund, the Southern Illinois University Income Fund.
  - 2) General student fees. General student fees are mandatory fees assessed by term as a condition of enrollment in the University and for a special purpose. These fees are noted specifically in the Charter of the Board of Trustees as "fees for student activities; fees for student facilities such as student union buildings or field houses or stadia or other recreational facilities; student welfare fees; (and) . . . similar fees for supplies and material."
  - 3) Specific student fees. Specific student fees are those fees which are necessary to the pursuit or completion of a specific instructional program and which add to the overall instructional costs of a student attending Southern Illinois University.
- b. Regulatory fees. Regulatory fees are those fees necessary to the efficient and proper regulation of the University and are designed to prevent abuses to various University regulations. The authority to assess such fees lies in the statutory authority of the Board of Trustees "to make rules (and) regulations, not inconsistent with law, for the government and management of Southern Illinois University. . . ."
- c. Charges for special non-instructional services and privileges. These charges are special purpose, incidental charges assessed for non-instructional services or privileges provided through the University. These charges are not of general application nor may they be assessed as a condition of enrollment. These charges are designed to cover the operating costs of the service being provided.
- d. Charges in funded debt enterprises. Charges in funded debt enterprises are those assessments made under the authority of bond resolutions entered into by the Board of Trustees. These charges are designed to cover the cost of the facilities, goods, and services provided.



Chapter: 4. Tuition, Fees, and Charges  
Section: A. System Policies

- e. Funding for student programs not specifically authorized by the Board of Trustees but developed to serve special student interests and activities will come either from fees individually and voluntarily assessed by students or student groups or from a general student fee assessed by the Board specifically to support a collection of such programs. As a matter of general policy, fees approved by the Board of Trustees will, in the future, be refundable only upon both the request of an individual student and the approval of the student's request by the University, as authorized by the Board of Trustees.
3. Delegation of authority to establish student fees and charges.
- a. The Board of Trustees retains authority over the following Mandatory Fees:
    - 1) Tuition Fees
    - 2) General Student Fees
  - b. The Board of Trustees delegates to the Presidents authority over the following fees:
    - 1) Specific Student Fees within the category of Mandatory Fees
    - 2) Regulatory Fees
    - 3) Charges for Special Non-Instructional Services and Privileges
4. Charges in funded debt enterprises.
- a. The authority over charges in funded debt enterprises has been determined by bond resolutions entered into by the Board as follows:
    - 1) Charges requiring approval of the Board of Trustees
      - a) Charges not requiring concurrence of additional parties; usually representing operations where bonds were sold by the Board of Trustees:
        - Housing Room and Board Charges
        - Housing Area Activity Fees

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 4. Tuition, Fees, and Charges  
Section: A. System Policies

Ch. & Sec.: 4-A  
Page: 4 of 6  
Issued:  
Replaces:

- b) Charges requiring concurrence of the Board of Trustees and additional parties:

-Bonds issued by the SIU Foundation require approval of that body

-Loans incurred by the SIU Foundation with special governmental agencies. Require concurrence by the governmental agency, the SIU Foundation, and the Board of Trustees.

-Housing Charges - F.H.A. Project

- 2) Charges established by a delegated officer of the Board of Trustees. Certain bond resolutions require that the Board's Treasurer establish rates for goods and services that will produce certain levels of income in relationship to operational expenses.

a) Facilities and equipment rental in student centers

b) Prices of goods and services in student centers

- 3) Charges delegated to the Presidents.

a) Amount of housing security deposit and refund

b) Amount and terms of housing deposits

c) Miscellaneous housing charges

-Guest meals, facilities

-Recreational deposits and fees

- b. All charges established in funded debt enterprises by an officer of the Board or by a President of a University, and all changes in the level of any such charge shall be filed in the Office of the Chancellor with information copies to all parties concerned.

5. Miscellaneous fees and charges.

- a. The Presidents are authorized to establish application fees, acceptance deposits, and advance deposits related to applications for admission to the Universities. Such fees and deposits may be non-refundable; however such fees may be refunded, when after payment, there has been a failure of consideration on the part of the University.

Chapter: 4. Tuition, Fees, and Charges  
Section: A. System Policies

- b. The Presidents are authorized to assess participant charges necessary to recover costs of program delivery for non-credit offerings.
  - c. The Presidents are authorized to institute reasonable, necessary and customary regulatory and cost-recovery assessments, fees, and charges in connection with operation of the University library or libraries, applicable to any or all users thereof including students, faculty and staff, and the general public. A copy of the current library circulation policies stating the amount and occasion for such assessments, fees, and charges shall be maintained on file in the Office of the Chancellor.
  - d. The Presidents are authorized to assess a graduation fee applicable to each student applying for graduation from the respective Universities. The level of the fee may differ between undergraduates, graduates, and professional students.
6. Exemptions, waivers, and refunds of fees and charges.
- a. Employee tuition waivers. Tuition shall be waived for all faculty, staff, and graduate assistants and for Civil Service employees, as prescribed in their Personnel Policies.
  - b. Undergraduate student tuition waivers. The Presidents are authorized to award undergraduate tuition waivers on the basis of demonstrated financial need, scholarship, or University-related activities. In determining the total number of such waivers, the Presidents should bear in mind the Illinois Board of Higher Education policy limiting institutional undergraduate tuition waivers to 2% of the full-time equivalent undergraduate enrollment.
  - c. Graduate student tuition waivers. The Presidents are authorized to waive tuition for graduate students upon the basis of demonstrated financial need, scholarship, or service in University-related activities.



CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 4. Tuition, Fees, and Charges  
Section: A. System Policies

Ch. & Sec.: 4-A  
Page: 6 of 6  
Issued:  
Replaces:

- d. Exemption from assessment or waiver of mandatory fees other than tuition. Each President is authorized, subject to the requirement of various revenue bond covenants, to exempt from assessment, or to waive, mandatory fees, other than tuition, or portions of such fees if in that officer's judgment such exemption or waiver is in the best interest of the institution.
- e. Refunds. Subject to the approval of the Board, each University shall establish policies governing the refund of mandatory fees, including tuition, to students who officially withdraw from the University; and subject to the approval of the appropriate President each University shall establish policies governing the refund of other student fees and charges.

Chapter: 4. Tuition, Fees, and Charges

Section: B. Southern Illinois University at  
CarbondaleB. Southern Illinois University at Carbondale

1. Tuition charges for graduate and undergraduate students at Southern Illinois University at Carbondale effective Fall Semester, 1980.\*

<u>Hours</u>	<u>Resident</u>	<u>Non-resident</u>
1	\$ 26	\$ 78
2	52	156
3	78	234
4	104	312
5	130	390
6	156	468
7	182	546
8	208	624
9	234	702
10	260	780
11	286	858
12 and over	311	933

\*Such tuition charges are applicable to all courses of instruction offered for regular academic credit whether such instruction be offered on the campus or at some other site, but do not apply to students enrolled in the School of Medicine.

2. General student fee schedule approved by the Board for Southern Illinois University at Carbondale effective Fall Semester, 1980.

<u>Hours</u>	<u>SMB</u>	<u>Student Recreation Fee</u>	<u>Student Activity Fee</u>	<u>Student Center Fee</u>	<u>Athletic Fee</u>	<u>Student-to-Student Grant Program</u>	<u>Bond Retirement Fee</u>	<u>Total On-Campus Fees and Contributions</u>	<u>On-Campus Public Service Credit Courses Fee</u>
1	45.00	1.50	.65	5.00	2.50	2.25	2.75	59.65	3.00
2	45.00	3.00	1.30	5.00	5.00	2.25	5.50	67.05	6.00
3	45.00	4.50	1.95	6.00	7.50	2.25	8.25	75.45	9.00
4	45.00	6.00	2.60	8.00	10.00	2.25	11.00	84.85	12.00
5	45.00	7.50	3.25	10.00	12.50	2.25	13.75	94.25	15.00
6	45.00	9.00	3.90	12.00	15.00	2.25	16.50	103.65	18.00
7	45.00	10.50	4.55	14.00	17.50	2.25	19.25	113.05	21.00
8	45.00	12.00	5.20	16.00	20.00	2.25	22.00	122.45	24.00
9	45.00	13.50	5.85	18.00	22.50	2.25	24.75	131.85	27.00
10	45.00	15.00	6.50	20.00	25.00	2.25	27.50	141.25	30.00
11	45.00	16.50	7.15	22.00	27.50	2.25	30.25	150.65	33.00
12 or more	45.00	18.00	7.80	24.00	30.00	2.25	33.00	160.05	36.00 and up

<sup>1</sup>Amount refundable upon student's request within specified period of time.<sup>2</sup>Graduate students do not pay this fee.<sup>3</sup>Permanent full-time or permanent part-time employees pay Student Center Fee only.<sup>4</sup>Includes allocations to primary medical care and Student Center, in equal proportions.<sup>5</sup>Effective Summer Session, 1979.

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 4. Tuition, Fees, and Charges  
Section: B. Southern Illinois University at  
Carbondale

Ch. & Sec.: 4-B  
Page: 2 of 8  
Issued:  
Replaces:

3. Student Recreation Fee. An \$18.00 Student Recreation Fee per academic semester shall be collected from each full-time student and shall be deposited in the Student Recreation Fund for Southern Illinois University at Carbondale.

- a. Funds generated from a \$16.25 portion of this fee shall be used to support the intramural and recreation programs in the budget for student recreation.
- b. Funds generated from a \$1.75 portion of this fee shall be used to establish a "Student Recreation, Repair, Replacement, and Modernization Reserve," which shall have a maximum level of \$1,500,000, representing approximately ten percent of the cost of the building, original equipment, and ancillary recreation and intramural facilities.
- c. Any residue of funds left in the construction account after completion of the building and its ancillary facilities, shall be used for operation and maintenance costs of the facility.

4. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Fall Semester, 1980:

<u>Room and Board Rates</u>	<u>Semester Rate</u>
Brush Towers	\$ 896
Thompson Point	896
University Park	896

Single Room Increment

Increment to be added to semester rate of resident desiring a single room	\$ 250
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Room Rates

Small Group Housing	\$ 408
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Chapter: 4. Tuition, Fees, and Charges

Section: B. Southern Illinois University at  
Carbondale

- b. Schedule of rates for University operated apartment rental housing (includes utilities) at SIUC effective August 1, 1980:

	<u>Monthly Rate</u>
Southern Hills	
Efficiency - Furnished	\$ 156
One-Bedroom - Furnished	173
Two-Bedroom - Unfurnished	180
Two-Bedroom - Furnished	186
Evergreen Terrace Apartments*	
Two-Bedroom - Unfurnished	\$ 198
Three-Bedroom - Unfurnished	213
Elizabeth Apartments	\$ 180
University Courts	\$ 200

\*Rates subject to approval of the SIU Foundation (Carbondale) and the Federal Housing Administration.

- c. A campus housing activity fee is authorized to be included in on-campus housing contracts for the purpose of funding programs for the benefit of residents in University housing. This fee is to be charged at the rate of \$4.50 per semester for contracts based on the academic calendar or at the rate of \$1.00 per month for contracts based on the fiscal year. Revenue from this fee shall be deposited in a separate restricted account to be distributed by authority of the fiscal officer in accordance with University policy and the approved budget of recognized organizations comprising all students with housing contracts in force. Residents at Elizabeth Street Apartments and University Courts are exempt from this matter.
5. Athletic Fee. In order to provide a regularized source of funding for Men's and Women's Intercollegiate Athletic programs at Southern Illinois University at Carbondale, a fee of \$30.00 is established for each full-time student for each semester in attendance beginning with the Summer Session, 1980. Funds generated by the fee shall be distributed in a manner to provide equal opportunities for male and female athletes. (Reverts to \$20/semester on 7/1/81 unless authorization extended.)

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Ch. & Sec.: 4-B  
Page: 4 of 8  
Issued:  
Replaces:

Chapter: 4. Tuition, Fees, and Charges  
Section: B. Southern Illinois University at  
Carbondale

6. Charges for flight training, SIUC, effective Fall Semester, 1980:

<u>Course</u>	<u>Rates</u>	
STC 201 - Primary		
44.0 hrs. Cessna 150*	@ \$27.50	\$1,210.00
5.0 hrs. Simulator	@ 20.00	100.00
25.0 hrs. Flight Instruction	@ 10.00	250.00
25.0 hrs. Ground Instruction	@ 5.00	125.00
		<u>\$1,685.00</u>
STC 203 - Basic		
45.5 hrs. Cessna 150**	@ \$27.50	\$1,251.25
2.5 hrs. Piper Arrow	@ 42.50	106.25
10.0 hrs. Flight Instruction	@ 10.00	100.00
10.0 hrs. Ground Instruction	@ 5.00	50.00
		<u>\$1,507.50</u>
STC 204 - Intermediate		
45.5 hrs. Cessna 150**	@ \$27.50	\$1,251.25
2.5 hrs. Piper Arrow	@ 42.50	106.25
10.0 hrs. Flight Instruction	@ 10.00	100.00
10.0 hrs. Ground Instruction	@ 5.00	50.00
		<u>\$1,507.50</u>
STC 206 - Instrument and Advanced		
15.0 hrs. Piper Arrow	@ \$42.50	\$ 637.50
22.0 hrs. Cessna 172	@ 32.50	715.00
10.0 hrs. Simulator	@ 20.00	200.00
32.0 hrs. Flight Instruction	@ 10.00	320.00
32.0 hrs. Ground Instruction	@ 5.00	160.00
		<u>\$2,032.50</u>
STC 207 - Multi-Engine		
10 hrs. Cessna 310	@ \$84.50	\$ 845.00
10 hrs. Flight Instruction	@ 10.00	100.00
10 hrs. Ground Instruction	@ 5.00	50.00
		<u>\$ 995.00</u>

\*Four additional hours were added to this course because experience has shown that the average student needs the four additional hours before he or she is ready to be recommended for their checkride.

\*\*Two hours were deleted from these courses because the student will be picking up the four hours total that were dropped from these courses in the private course STC 201.

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 4. Tuition, Fees, and Charges

Section: B. Southern Illinois University at  
Carbondale

Ch. & Sec.: 4-B  
Page: 5 of 8  
Issued:  
Replaces:

<u>Course</u>	<u>Rates</u>	
STC 300 - Flight Instructor		
15.0 hrs. Cessna 150	@ \$27.50	\$ 412.50
5.0 hrs. Piper Arrow	@ 42.50	212.50
20.0 hrs. Flight Instruction	@ 10.00	200.00
40.0 hrs. Ground Instruction	@ 5.00	200.00
		<u>\$1,025.00</u>
STC 301 - Flight Instructor/ Multi-Engine		
5.0 hrs. Cessna 310	@ \$84.50	\$ 422.50
5.0 hrs. Flight Instruction	@ 10.00	50.00
10.0 hrs. Ground Instruction	@ 5.00	50.00
		<u>\$ 522.50</u>
STC 302 - Flight Instructor/ Instrument		
5.0 hrs. Cessna 150	@ \$27.50	\$ 137.50
5.0 hrs. Cessna 172	@ 32.50	162.50
10.0 hrs. Flight Instruction	@ 10.00	100.00
25.0 hrs. Ground Instruction	@ 5.00	125.00
		<u>\$ 525.00</u>
STC 400 - Airline Transport Rating - T.B.A.***		T.B.A.***
Instrument Rating Only (Not a STC approved course)		
27.5 hrs. Cessna 172	@ \$32.50	\$ 893.75
10.0 hrs. Simulator	@ 20.00	200.00
27.5 hrs. Flight Instruction	@ 10.00	275.00
27.5 hrs. Ground Instruction	@ 5.00	137.50
		<u>\$1,506.25</u>

\*\*\*Rate depends on pilot experience and aircraft utilized.

7. Student-to-Student Grant Program Fee. Southern Illinois University at Carbondale is authorized to participate in the "Student-to-Student Grant Program" administered by the Illinois State Scholarship Commission and a contribution of \$2.25 per semester shall be collected from each on-campus undergraduate student enrolling at SIUC commencing with the Fall Semester, 1975. The said contribution shall apply without regard to the number of hours of academic work carried, and provision shall be made for a full refund of the "Student-to-Student Grant Program" contribution to any on-campus undergraduate student who requests a refund at the time of payment of fees or within ten days thereafter. The net aggregate of money so collected



CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 4. Tuition, Fees, and Charges

Section: B. Southern Illinois University at  
Carbondale

Ch. & Sec.: 4-B  
Page: 6 of 8  
Issued:  
Replaces:

shall be retained by the University in an identifiable, separate account and shall be used solely for the purposes of making scholarship grants to qualified on-campus undergraduate students enrolled in SIUC and for application toward obtaining matching grants from the Illinois State Scholarship Commission pursuant to Chapter 144, Section 271, et seq., of the Illinois Revised Statutes (1973).

8. Student Activity Fee. Commencing with the Summer Session, 1980, a Student Activity Fee of \$7.80 per semester shall be collected from each full-time student to be used in support of student activities and welfare.
  - a. Funds generated from a \$5.85 portion of this fee shall be used for support of student organizations and programming.
  - b. Funds generated from a \$1.00 portion of this fee shall be used to support the budget of the SIUC Students' Attorney Program.
  - c. Funds generated from a \$.95 portion of this fee shall be used to support a program of campus safety.
  - d. That portion of the funds generated from the full \$7.80 fee paid by the medical students at the Springfield facility shall be allocated to support student organizations and programming at that location.
9. SIUC School of Medicine. Tuition. Effective Summer Session, 1980, tuition charged to in-state students enrolled in the School of Medicine is \$750 per semester.

Effective Summer Session, 1980, tuition charged to out-of-state students enrolled in the School of Medicine is \$2,250 per semester.
10. Instructional Contracts. The President of Southern Illinois University at Carbondale is authorized to enter into contracts with agencies, institutions, or organizations or to establish programs for specified groups and purposes which provide instruction to non-residents of the State of Illinois at a tuition rate which is less than the then current out-of-state tuition provided that such instruction shall be delivered in facilities other than those owned or leased by Southern Illinois University at Carbondale.

Chapter: 4. Tuition, Fees, and Charges

Section: B. Southern Illinois University at  
Carbondale

The President shall insure that such charges shall be sufficient to meet the marginal instructional costs of the program, and the President in establishing such charges shall consider:

- a. Student population served
- b. Payment of instructional costs
- c. Schedule of educational experiences
- d. Travel and other support expenses
- e. Library and other instructional resources
- f. Special requirements

An amount equal to the appropriate in-state, resident tuition shall be charged to each student and deposited in the University Income Fund for each student registered under such programs.

11. Student Medical Benefit Fee. Commencing with the Summer Session, 1978, a Student Medical Benefit Fee of \$45.00 per semester shall be collected from each student. Authorization is granted for the expenditure of monies collected from this fee for a comprehensive program of health care for students at SIUC.
12. All student fees and other financial obligations to the University are payable in advance and no student shall be enrolled in classes in any educational unit until fees have been paid, except upon authorization of the President.
13. Bond Retirement Fee. Commencing with the Fall Semester, 1980, a Bond Retirement Fee of \$33.00 per semester shall be collected from each full-time student. Monies collected from this fee shall be deposited with the University Treasurer to compensate for the partial loss of available retained tuition fees pledged in support of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds. Proceeds from this fee shall be applied toward those purposes within the Student Center and University Housing for which retained tuition funds are authorized. All use of revenue from this fee shall be restricted to those revenue bond operations located on the Carbondale campus.
14. Student Center Fee. Commencing with the Fall Semester, 1979, a Student Center Fee of \$24.00 per semester shall be collected from each student. Monies collected from this fee shall be used in support of the budget for the Student Center.

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 4. Tuition, Fees, and Charges  
Section: B. Southern Illinois University at  
Carbondale

Ch. & Sec.: 4-B  
Page: 8 of 8  
Issued:  
Replaces:

15. Tuition and all general student fees shall be refunded to students who officially withdraw from the University by the following withdrawal deadlines:

<u>Duration of Course</u>	<u>Last Date to Withdraw to Receive a Refund</u>
13-16 weeks	Last day of 3rd week
9-12 weeks	Last day of 2nd week
7-8 weeks	Last day of 2nd week
4-6 weeks	Last day of 1st week
2 or 3 weeks	Last day of 1st week
less than 2 weeks	2nd day

No tuition or fees shall be refunded after the deadlines stated above except for students entering military service for six months or longer whose tuition and fees will be refunded according to procedures established by the President, SIUC.

16. Students enrolled in the Evening and Weekend Program shall pay tuition and general student fees approved by the Board of Trustees with the following exceptions:
1. Student Medical Benefit Fee
  2. Athletic Fee
  3. Student-to-Student Grant Program Fee



CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITYChapter: 4. Tuition, Fees, and Charges  
Section: C. Southern Illinois University  
at EdwardsvilleCh. & Sec.: 4-C  
Page: 1 of 4  
Issued:  
Replaces:C. Southern Illinois University at Edwardsville

1. Tuition charges approved by the Board for Southern Illinois University at Edwardsville effective Fall Quarter, 1980, applying to all on-campus students, students enrolled in the Open University Program, and students attending a resident center, shall be:

<u>IN-STATE</u>			
	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Tuition per quarter			
Undergraduate	\$68.00	\$136.00	\$205.00
Graduate	73.00	146.00	220.00

OUT-OF-STATE - EXCLUDING ST. LOUIS METROPOLITAN AREA\*

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Tuition per quarter			
Undergraduate	\$204.00	\$408.00	\$615.00
Graduate	219.00	438.00	660.00

OUT-OF-STATE - ST. LOUIS METROPOLITAN AREA\*

	<u>1-5 hours</u>	<u>6-9 hours</u>	<u>10-11 hours</u>	<u>12 hours or more</u>
Tuition per quarter				
Undergraduate	\$204.00	\$408.00	\$408.00	\$615.00
Graduate	73.00	146.00	438.00	660.00

EXTENSION

Tuition \$11 per quarter hour of credit

\*The St. Louis Metropolitan Area is defined as the St. Louis Standard Metropolitan Statistical Area and includes, in the Missouri portion thereof, the Missouri Counties of Franklin, Jefferson, St. Charles, and St. Louis, and the City of St. Louis, Missouri.

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 4. Tuition, Fees, and Charges  
Section: C. Southern Illinois University  
at Edwardsville

Ch. & Sec.: 4-C  
Page: 2 of 4  
Issued:  
Replaces:

2. General student fee schedule for Southern Illinois University at Edwardsville:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 7.00	\$13.00	\$19.00
Textbook Rental Fee	4.00	7.00	10.00
University Center Fee	25.50	29.00	32.50
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.75	20.45	20.45

3. SIUE School of Dental Medicine. Effective Fall Quarter, 1980, tuition for in-state students attending the School of Dental Medicine is \$372 per quarter, and tuition for out-of-state students attending the School of Dental Medicine is \$1,116 per quarter.

4. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	\$25.50	\$29.00	\$32.50
Resident Center Fee	14.00	25.50	36.00

5. Open University Program Fee:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	N/A	\$29.00	\$32.50
Textbook Rental Fee	N/A	7.00	10.00
Program Fee	N/A	19.50	28.00

6. The tuition rate payable by inmates of penal institutions for courses given at Southern Illinois University at Edwardsville shall be 25% of the current tuition charge for extension courses.

7. Textbook rental fees shall be assessed as follows:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
	\$4.00	\$7.00	\$10.00

Chapter: 4. Tuition, Fees, and Charges  
Section: C. Southern Illinois University  
at Edwardsville

8. The University Center Fee, effective Fall Quarter, 1977, shall be as stipulated in paragraph 2 above, and shall be assessed of all students registered at the University.
9. The Student-to-Student Grant Fee of \$1.50 per quarter is authorized to be collected on a continuing and indefinite basis in the manner and form previously approved by the Board on October 20, 1972.
10. Rental rates for the use and occupancy of University Housing on the campus of Southern Illinois University at Edwardsville are as follows:

FAMILY HOUSING I

\$200 per month - two-bedroom, unfurnished apartment  
\$230 per month - two-bedroom, furnished apartment  
\$225 per month - three-bedroom, unfurnished apartment  
\$250 per month - three-bedroom, furnished apartment

As a service to incoming Faculty/Staff, housing facilities will be available to them while they secure permanent housing. Faculty/Staff shall be limited to a six-month contract at a rate which is, as to each type of unit, \$100.00 higher than above.

SINGLE STUDENT HOUSING I

\$ 78 per month per student - two-bedroom, 4-student unit  
\$156 per month per student - two-bedroom, 2-student unit  
\$ 66 per month per student - three-bedroom, 6-student unit  
\$129 per month per student - three-bedroom, 3-student unit  
\$ 78 per month per student in double - two-bedroom, 3-student unit  
\$118 per month per student in single - two-bedroom, 3-student unit

11. A special activity fee for each academic quarter for which an on-campus housing contract is in force shall be collected from and administered for the benefit of all students residing in University housing at the Edwardsville campus. This activity fee shall be deposited to the University General Operating Fund Account to be disbursed by authority of its Fiscal Officer in accordance with University policy and the approved budget of recognized organizations including all students who pay the fee. The fee shall be \$4.00 for the fall, winter, and spring quarters, and \$3.00 for the summer quarter.
12. The Student Medical Benefit Fee at Edwardsville (assessed as part of the Student Welfare and Activity Fee at Edwardsville), effective Fall Quarter, 1980, shall be \$5.00 per quarter for all students at the University who are assessed the Student Welfare and Activity Fee.



CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Ch. & Sec.: 4-C  
Page: 4 of 4 25  
Issued:  
Replaces:

Chapter: 4. Tuition, Fees, and Charges  
Section: C. Southern Illinois University  
at Edwardsville

13. Student fees and other financial obligations are payable by the Friday of the first week of classes of each quarter without penalty. Payment of student fees and other financial obligations will be permitted through Friday of the second week of classes of each quarter with the additional payment of a late payment fee to be established by the President, SIUE. Payment of student fees and financial obligations after Friday of the second week of each quarter will be permitted only upon the specific authorization of the President.
14. Tuition and all general student fees shall be refunded to students who officially withdraw from the University by the following withdrawal deadlines:

<u>Duration of Course</u>	<u>Last Date to Withdraw to Receive a Refund</u>
8-11 weeks	Last day of second week
7 weeks	Last day of first week
6 weeks	Last day of first week
5 weeks	Last day of first week
4 weeks	Last day of first week
3 weeks	End of third day
2 weeks	End of third day
Less than 2 weeks	End of second day

No tuition or fees shall be refunded after the deadlines stated above except for students entering military service for six months or longer whose tuition and fees shall be refunded according to procedures established by the President, SIUE.

Chapter: 5. Financial/Business Affairs  
Section: A. BudgetsA. Budgets

## 1. General Comment

The Board of Trustees shall establish basic financial policies and be involved in strategies as they relate to financial support of operations, programmatic directions, and capital maintenance and development of the SIU System and its constituent Universities.

## 2. Annual Budget Requests to the Illinois Board of Higher Education

Following consideration and approval by the Board of Trustees, annual budget requests shall be submitted to the Illinois Board of Higher Education in the form of Resource Allocation and Management Program (RAMP) materials. The Chancellor, working with the Presidents, shall develop guidelines for these materials which will include but not necessarily be limited to such matters as salary increases and plans, inflation increments, operation and maintenance of the physical plant, tuition rate, tuition waiver levels, enrollment levels, programmatic and capital priorities, and other special items. These guidelines will be used by the Presidents in developing specific budget requests for their Universities and by the Chancellor for the Office of the Chancellor.

These guidelines and the RAMP materials following from them shall be submitted to the Board for consideration and approval according to a schedule determined by internal System requirements and Illinois Board of Higher Education submission requirements. The schedule shall be approximately as follows:

## a. Operating Requests

- 1) June or July Board meeting - RAMP Budget guidelines.
- 2) July Board meeting - RAMP Planning Documents: Planning Statements, Five-Year Program Development Schedule, Program Reviews, and New Program Requests.
- 3) September Board meeting - System Operating Budget Request in summary form.

## b. Capital Requests

An abbreviated capital projects priority listing for each University developed by the Presidents in concert with the Chancellor and the Architecture and Design Committee shall be submitted to the Board for its consideration in July. A final listing which indicates System-wide capital project priorities will be submitted to the Board by the Chancellor for consideration in September.

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 5. Financial/Business Affairs  
Section: A. Budgets

Ch. & Sec.: 5-A  
Page: 2 of 2  
Issued:  
Replaces:

3. Internal Budget for Operations

Development of the Internal Budget for Operations for the current year takes place under the direction of the Presidents for the Universities and the Chancellor for the Office of the Chancellor, concurrently with the development of RAMP for the subsequent fiscal year. Policies incorporated in the development of the budget reflects to some extent the policies incorporated in previous years' RAMP and often influences policies to be used in RAMP for the subsequent year. This relationship is best exemplified by the salary increase elements of the budget.

- a. Guidelines for implementation of salary increases will be submitted to the Board for approval at its June meeting.
- b. A report on salary increases implemented will be submitted to the Board for its information prior to the Board's September meeting.
- c. The Internal Budget for Operations will be submitted to the Board for approval at its September meeting.
- d. Subsequent to the approval of the Internal Budget for Operations, the Chancellor of The Southern Illinois University System is authorized to recommend appropriation line item transfers within the two (2) percent limit allowed by State law, and to transmit such requests to the Illinois Board of Higher Education for its consideration.
- e. Subsequent to the approval of the Internal Budget for Operations, the Chancellor of The Southern Illinois University System is authorized to approve budget adjustments necessary for revenue generating activities so long as these adjustments are made within the limit of revenue available to each of these separately budgeted activities.



Chapter: 5. Financial/Business Affairs

Section: B. Functions of the Treasurer

B. Functions of the Treasurer

## 1. Functions of the Treasurer and Assistant Treasurers

- a. Each University will have an Assistant Treasurer appointed by the President. The responsibilities of the Assistant Treasurer include contract administration, lease supervision, real property supervision, and investment management to the extent outlined in the investment procedures found below. The duties also include responsibility for university accounts other than those relating to the funded debt area, where the duties and responsibilities of the Board Treasurer under the various Bond Resolutions prevail.

The respective Assistant Treasurers are charged with the responsibility of assisting the Board Treasurer in matters relating to that officer's duties and assignments and, as such, shall be a professional employee. These special responsibilities include collection of data on capital appropriations and budgets and preparation of reports to the Board of Trustees and outside agencies or officers as might be required.

- b. Each University will prepare cash flow projections in local funds, and will recommend the amount of investments to be procured by the Board Treasurer. The respective Universities will maintain the control records of such investments in a manner approved by the Board Treasurer. Interest earned on behalf of the Funded Debt accounts will be utilized as prescribed by the various Bond Resolutions, and is controlled by the Board Treasurer. Interest earned on investments of other locally held funds will be returned to the appropriate entity based upon calculations of interest earned from the invested cash balances of these local funds unless it is deposited into the Income Fund.
- c. The Board Treasurer is responsible for the debt service and reserve accounts as established by the various bond resolutions. This officer is additionally charged with the responsibility of retention of and transfer of mandatory fees, and of bond proceeds. The Presidents are responsible for the operation of the bonded debt facilities, except as prescribed by the respective bond resolutions.
- d. Bank accounts for both Universities are in the name of the Board of Trustees and the signature authority on checks is the Board Treasurer.
- e. The format of the annual financial report presents three sections, one for each University, and one for the Office of the Chancellor. These individual reports are further summarized for the System. Each chief financial officer

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 5. Financial/Business Affairs  
Section: B. Functions of the Treasurer

Ch. & Sec.: 5-B  
Page: 2 of 4  
Issued:  
Replaces:

is to transmit the respective report to the President or chief administrative officer, with copies to the Board Treasurer.

Reports of the Funded Debt areas are transmitted by the Board Treasurer to the Board of Trustees in keeping with the respective Bond Resolutions.

2. Fund Depositories

- a. The Board endorses consolidation of all University bank accounts in any given bank into one account entitled "Board of Trustees - Southern Illinois University."
- b. The Board has designated the following financial institutions as depositories for its assets and thereby authorizes the Board Treasurer to open and maintain an account or accounts and to make such arrangements for the conduct thereof as that officer shall deem proper:
  - 1) First National Bank & Trust Company in Alton, Alton, Illinois.
  - 2) Continental Illinois National Bank and Trust Company, Chicago, Illinois.
  - 3) Northern Trust Company, Chicago, Illinois.
  - 4) The First National Bank and Trust Company, Carbondale, Illinois.
  - 5) MidAmerica Bank and Trust Company of Carbondale, Carbondale, Illinois.
  - 6) First National Bank, East St. Louis, Illinois.
  - 7) Bank of Edwardsville, Edwardsville, Illinois.
  - 8) Edwardsville National Bank and Trust Company, Edwardsville, Illinois.
  - 9) University Bank of Carbondale, Carbondale, Illinois.
  - 10) The Bank of Carbondale, Carbondale, Illinois.
  - 11) The First National Bank of Springfield, Springfield, Illinois.
  - 12) First National Bank of Belleville, Belleville, Illinois.
  - 13) The First National Bank of Decatur, Decatur, Illinois.
  - 14) The First National Bank, Quincy, Illinois.
  - 15) Cottonwood Bank and Trust Company, Glen Carbon, Illinois.
  - 16) Marine Bank, Springfield, Illinois.
- c. The following criteria will be considered by the Board Treasurer in recommending the selection of new depositories, and in the continuance of the approval of currently designated depositories:
  - 1) The depository shall be located in the State of Illinois.

Chapter: 5. Financial/Business Affairs

Section: B. Functions of the Treasurer

- 2) The depository shall submit annually evidence that it is qualified to participate, and does participate in the Illinois Guaranteed Student Loan program.
- 3) The extent of services provided by the depository, as well as geographic access and any costs related to the services rendered.
- 4) The opportunity for, timeliness, and costs of investments.
- 5) The relationship of existing University depositories for similar groups of funds.
- 6) The depository's willingness and ability to provide collateral on deposits when requested.
- 7) The depository must provide insurance on deposits through an appropriate federal insurance plan.

### 3. Investments and Loans

- a. The Board Treasurer is given continuing authority to purchase, to sell, or to transfer between University accounts those securities held as investments. Upon written request of a President, investment securities may be transferred to or from the respective University Foundations and the Universities in accordance with the terms of a contract existing between the Universities and the respective Foundations, providing such contract has the prior approval of the Board of Trustees.
- b. The Board recognizes the principle of investment of "float" as an accepted business practice, and authorizes the Board Treasurer to employ this concept.
- c. The Treasurer of the Board of Trustees is authorized to pool investments when appropriate to provide for proportional investment earnings for all funds.

### 4. Special Funds and Accounts

- a. In accordance with the Illinois Statutes and Board policy, authorization is granted to the Board Treasurer to consolidate the several previously maintained small working cash funds into a single working cash fund and to increase the amount in said fund as necessity may warrant and when requested by the chief business officer of one of the Universities.



Chapter: 5. Financial/Business Affairs

Section: B. Functions of the Treasurer

Ch. & Sec.: 5-B  
Page: 4 of 4  
Issued:  
Replaces:

203

- b. Special reserve accounts may be established in accordance with generally accepted business practices for entities to be used by the respective entity. The annual internal budget will reflect the amounts scheduled to be transferred into these accounts during a particular fiscal year and will by footnote reflect the purpose of and the anticipated beginning and ending balance of each of these various reserve accounts.
- c. All net profits from vending machines are pledged to the support of self-liquidating facilities with such profits on machines located in Revenue Bond financed facilities being earmarked as revenues of that facility.

Chapter: 5. Financial/Business Affairs  
Section: C. PurchasingC. Purchasing

Purchases are to be made subject to the provisions of the Illinois Purchasing Act (Chapter 127, Section 132.1 of the Illinois Revised Statutes, etc. as amended). In addition, it shall be the practice of all elements of the SIU System to buy on a competitive basis, when practicable, from responsible suppliers irrespective of the amount to be expended. With certain statutory exceptions, all purchases in excess of \$2,500 are advertised in the official State newspaper and are awarded on the basis of sealed bids.

## 1. Contracts-General

- a. The Chancellor and Presidents of Southern Illinois University are authorized to rent space from others, from time to time as necessity warrants, such properties as in their opinion will help to satisfy the requirements of the administrative, educational, and auxiliary operations of the University. The Presidents shall report to the Chancellor any lease contracts entered into in which the University is the lessee. The Presidents may negotiate leases of University properties to others and give vacation notices subject to approval by the Chancellor.
- b. A single form entitled "Contract Change Requisition and Change Order" by which approval by the Chancellor for construction changes in an amount of \$15,000 to \$25,000, and by members of the Executive Committee for changes over \$25,000 is approved for use on all contracts other than those funded by the Capital Development Board. Section 9.02 of the Purchasing Act should be referenced for other restrictions placed on Change Orders.

2. Requisitions-Purchasing of Goods and Services  
Approval and Reporting Requirements

- a. Policy Statement-General. The Board of Trustees of Southern Illinois University has delegated to each Purchasing Officer, through appropriate administrative channels, the authority to purchase goods and services. All purchases are made in accordance with Purchasing Rules and Regulations approved by the Board and the Department of General Services of the State of Illinois and filed with the Secretary of State.
- b. Prior Approval Required. Prior approval is required by the Board, or any two of the three members of the Executive Committee, before the commitment of funds can be made in the following cases:

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 5. Financial/Business Affairs  
Section: C. Purchasing

Ch. & Sec.: 5-C  
Page: 2 of 8  
Issued:  
Replaces:

- 1) For requisitions involving the commitment of more than \$25,000. This requirement also includes requisitions requesting multiple deliveries over a period of time. Additional prior approval of a supplemental requisition will be required if the amount of the supplement is in excess of 20% of the amount originally approved, or \$10,000 whichever is greater. Section 9.02 of the Purchasing Act should be referenced for other restrictions placed on Change Orders.
- 2) For requisitions involving the commitment of \$15,000 to \$25,000 when such action is deemed appropriate by the Chancellor after that officer's review of such requisitions. Fiscal officers will first obtain appropriate internal approvals on such requisitions in accordance with University policy. Each requisition will be forwarded with a letter of justification to the Purchasing Officer, or, if the requisition relates to capital funds, to the Assistant Treasurer, for review.

Using the letter of justification as the source of significant information, a letter of transmittal will be prepared for the President's signature. A letter of transmittal shall state the source and availability of funds, the method of procurement, and a recommendation for purchase award. Should the source of funds be identified as a service department, the documentation must include the title of the actual account to ultimately be charged and the appropriate individuals responsible for administering the account. Letters and attached requisitions will be forwarded from the Purchasing Officers or the Assistant Treasurer for presentation to the President for transmittal to the Office of the Chancellor where it is reviewed and forwarded to members of the Executive Committee with a recommendation for appropriate action.

Prior approval by the Board of Trustees is required before the commitment of funds can be made for requisitions for fixed improvements projects where the entire project cost exceeds \$100,000. The fiscal officer will obtain appropriate internal approvals on the requisitions in accordance with University policy. The Board of Trustees shall approve the project, the budget, each major design consultant, the plans, specifications, and details. The Board shall receive the bids and award all contracts.

- c. Prior Approval Not Required. Authorization by the Board of Trustees and/or the Executive Committee for expenditure of funds is not required prior to the commitment of funds in the following instances:



Chapter: 5. Financial/Business Affairs

Section: C. Purchasing

- 1) For requisitions involving a commitment of \$25,000 or less, provided that the Chancellor's approval is obtained for commitments of at least \$15,000 but not in excess of \$25,000.
- 2) For requisitions involving expenditures of a routine nature necessary for normal and usual operation of the University, where there is only one source of supply or in actual practice no price selection is possible; such instances include, but are not limited to:
  - a) Postal charges purchased from the Postmaster and locked in the postage meter machine.
  - b) Postage stamps, post cards, and bulk mailing.
  - c) Telephone service.
  - d) Electrical energy.
  - e) Natural gas.
  - f) City water and sewage charges.
  - g) Freight, express, and interstate moving expenses.
  - h) Annual renewals for rental of various physical facilities.
  - i) Library cards procured from the Ohio College Library Center.
  - j) Annual renewal insurance premiums in years subsequent to the year in which the original insurance was contracted.
  - k) Subscriptions to journals and periodicals.
  - l) Books and bound periodicals.
  - m) Professional and technical services.
  - n) Credit card encumbrances for usual and customary automotive service station charges. Repair work other than the minor or emergency type must have previous approval of Transportation Service.
  - o) Annual rental of equipment in years subsequent to the year in which the original requisition was

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 5. Financial/Business Affairs  
Section: C. Purchasing

Ch. & Sec.: 5-C  
Page: 4 of 8  
Issued:  
Replaces:

approved for installation, such as data processing equipment, photostatic copiers, accounting machines, and similar items.

- p) Annual maintenance contracts provided by a manufacturer or his agent for the equipment made by them.
  - q) Payments for items from specific single-item appropriations, such as I.B.A. lease rental payment, retirement contributions, and fire protection, but excluding capital items.
  - r) Items purchased or contracted for by the Illinois Educational Consortium, which items have previously been approved as generic items by the Board of Trustees; but such purchases shall be reported to the Board under established procedures.
- 3) For requisitions involving commodities and stock equipment for internal distribution through normal procedures of established storeroom and service units and resale necessary for normal and usual operation of the University, where there are various sources of supply. This category will include, but is not limited to, commodities and stock equipment for the following operations:
- a) Food Services
  - b) General Stores
  - c) Pharmacy
  - d) Student Center Bookstore
- 4) For architectural, engineering, and artistic services involving the commitment of no more than \$25,000 where the related fixed improvement project budget is less than \$100,000.

In the case of purchases which fall within the above-mentioned exceptions, neither the approval of the Executive Committee nor the Board of Trustees is required, but the appropriate internal approvals in accordance with University policy are required.

The various offices and departments of the University shall communicate their requirements for commitments to the appropriate office by means of a requisition. When properly approved, the document constitutes authority for making commitments according to the procedures described in these regulations.

Chapter: 5. Financial/Business Affairs

Section: C. Purchasing

### 3. Monthly Reporting Procedure

- a. The Purchasing Offices of each University shall prepare an information report monthly, summarizing all purchase orders and contracts against University funds for the period and shall submit such reports to the Chancellor and the Board of Trustees.
- b. The report of Southern Illinois University at Carbondale shall consist of two parts: One for the University excluding the School of Medicine and one for the School of Medicine. The Office of the Chancellor and the Office of the Board of Trustees transactions shall be included in the University section.
- c. Each part of each report shall be divided into three sections:
  - 1) A section entitled "Detailed Report of Speaking and Performing Fees, Consultants, and Architectural and Engineering Fees over \$500" that provides:
    - a) A summarization of those orders under \$500 which shows the total of the number of orders with an aggregate dollar total.
    - b) A list of all orders of \$500 or more containing information on order number, type of funds, vendor, brief description, and amount.
  - 2) A section on all other Purchase Orders and Contracts under \$15,000 that provides:
    - a) A summarization of those orders under \$2,500 which shows the total of the number of orders with an aggregate dollar total.
    - b) A list of all orders between \$2,500 and \$15,000, containing information on order number, type of funds, vendor, brief description, and amount.
  - 3) A section on all orders greater than \$15,000 containing information on order number, type of funds, brief description, amount, a list of bidders with amount of their bid, the number of vendors invited to bid and declining, information on Executive Committee or Chancellor's approval, and the basis of award if other than low bid meeting specifications.
4. Authorization of purchases by Illinois Educational Consortium (IEC) on behalf of the Board of Trustees of SIU is approved as follows:



CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Ch. & Sec.: 5-C  
Page: 6 of 8  
Issued:  
Replaces:

Chapter: 5. Financial/Business Affairs  
Section: C. Purchasing

- a. IEC is authorized, as agent and on behalf of the Board to prepare specifications, advertise, receive, open, tabulate and evaluate competitive bids for such commodities, equipment, and services as may from time to time be designated by the University Purchasing Officers of Southern Illinois University. In all such activities, IEC shall identify the Board of Trustees as its principal.
  - b. IEC shall report to the Board all of IEC's activities as such agent, its evaluation of the bids received, and its recommendations for award of contracts. Bids shall be accepted or rejected and contracts shall be awarded by and in the name of the Board of Trustees in accordance with procedures heretofore or hereafter established by the Board, except that generic commodities purchased or contracted for in the IEC collective bid process shall be exempt from the requirement of specific Board approval, with the understanding and direction that all such purchases and contracts will be reported to the Board for approval under established procedures. Changes, additions, or deletions in the list of generic commodities may be made from time to time based on specific recommendation to and approval of the Board.
  - c. All advertising, receiving, opening, recording, and tabulating of bids by IEC and the award of any contract shall be in accordance with the Regulations Governing Procurement and Bidding at State Systems Universities in Illinois heretofore adopted by the Board, and in accordance with the provisions of the laws of the State of Illinois, including the "Illinois Purchasing Act," as either of the same may be amended from time to time.
5. Guidelines for Procurements Exempt from the Purchasing Act

Occasionally a University finds it convenient or necessary to vend a privilege or property to the larger community. Examples include the food service franchise within a student union, concessions or broadcasting rights for sports or entertainment events, and automatic vending services. Sales of a privilege or property do not involve the expenditure of State funds, so the Illinois Purchasing Act and appurtenant Regulations do not govern their formation. Nevertheless such sales do represent the bartering of a State asset in return for cash, services or goods, and most of the same principles should be applied.

Certain leases of electronic data processing (EDP) equipment to the University whereby title to the equipment may eventually be gained are also exempt from the Purchasing Act and appurtenant

Regulations by provision of Section 5.1 of that Act. Nonetheless the same beneficial principles should be applied to the extent feasible.

a. Principles

- 1) The opportunity to submit a bid should be offered to any qualified supplier. Minor transactions may be offered on the basis of telephone bids but nearly all should be the subject of formal bid procedures.
- 2) The structure of the bidding process must be such as to assure bidders that the award was based on objective judgment of known criteria applied to a defined set of facts. It is not sufficient that the award is subjectively impartial; it must also be perceived as impartial. Use of the following standards will aid in producing that perception.
  - a) Bid specifications should set forth clearly the extent of services or quality of goods to be provided and the form and time of payment of any cash.
  - b) Bid specifications should state clearly the criterion or criteria for award, and no award shall be made which is materially influenced by any other factor.
  - c) When technical competence as opposed to unique artistic or professional talent is all that is necessary to performance, a minimum standard of competence shall be clearly described and required as a condition or qualification for consideration of a bidder's proposal. To the extent fiscal stability of the supplier bears upon the performance expected, a minimum prerequisite should also be used. The capacity to furnish a performance bond will usually satisfy the latter concern. The important concern is to avoid subjective comparisons of technical or fiscal ability as a criterion for award whenever such comparisons can be avoided.
  - d) Consultants should be used as necessary to achieve the clarity and quantifiability required by the preceding principles, to the end that awards may be on demonstrably objective bases so far as is possible. Where subjective judgments cannot be avoided they should be made on the basis of recommendations of disinterested experts on the subject.

Chapter: 5. Financial/Business Affairs

Section: C. Purchasing

- e) All submittals by bidders shall be received at a specified location, in sealed packages or envelopes clearly labelled as a bid on a particular proposed transaction, and publicly opened, read or described or otherwise made public. Only materials so received shall be considered in making an award. No material omission, pertinent to a criterion for award, may be waived. No other communication by a bidder on the subject of the bid shall be received or considered if known, except requests for clarification of specifications prior to the bid opening; response to such requests may only be made by an amendment to specifications distributed to all potential bidders. Further clarification or documentation or other proof of representations in bid documents in hand are the only communications which may be received from a bidder after the bid opening.

## b. Procedures

- 1) The office desiring to lease EDP equipment or vend a privilege or property of the University in return for cash, services or goods shall utilize the same procedure as is mandated for procurement from University funds. A Requisition describing the EDP functions required or stating the privilege or asset to be vended and the desired return shall be approved in the usual manner and submitted to the Purchasing Agent.
- 2) The dollar limit above which Board of Trustees approval of a lease of EDP equipment is required is determined by the cost over the whole prospective period of a lease or renewals provided for therein, and approval shall be obtained before making any promise of payment or commitment of funds whatsoever.
- 3) The Purchasing Agent will handle an EDP equipment lease or the procurement of the services or goods in the same manner as other procurements so far as possible.
- 4) The Purchasing Rules and Regulations will govern either directly, by inversion, or by analogy, to the extent feasible.



Chapter: 5. Financial/Business Affairs

Section: D. University Guidelines and Construing  
Comments, With Respect to the Handling  
of Locally Held FundsD. University Guidelines and Construing Comments,  
With Respect to the Handling of Locally Held Funds

1. The Board of Trustees of Southern Illinois University received and recognizes the University Guidelines and Construing Comments as approved April 25, 1977 and August 23, 1977 by the Legislative Audit Commission.
2. Recognition of these Guidelines and Construing Comments represents the faith of this Board in the expressed willingness of the Auditor General and the Legislative Audit Commission to review, discuss, and modify interpretations that are found to cause operational problems, including those issues currently under examination, such as the proper and valid handling of student fee receipts originally designated for specific accounts or purposes (SWRF fees, especially) and other issues depending upon understandings and definitions not yet mutually clarified.

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 5. Financial/Business Affairs  
Section: E. Internal Audit Policy

213  
Ch. & Sec.: 5-E  
Page: 1 of 1  
Issued:  
Replaces:

E. Internal Audit Policy

1. The Chancellor of the Southern Illinois University System as the chief executive officer of Southern Illinois University is responsible for the development and implementation of a program of internal audit.
2. The Chancellor will promulgate guidelines which give direction to the overall internal audit function of the University; these guidelines, as they are developed and amended, will be transmitted to members of the Board of Trustees.

Chapter: 5. Financial/Business Affairs  
Section: F. Records Management Program

Ch. & Sec.: 5-F  
Page: 1 of 1  
Issued:  
Replaces:

F. Records Management Program

1. Each University, the Office of the Chancellor, and the Office of the Board of Trustees shall have a records management program which will provide for the maintenance of records in an efficient and orderly manner and for the discarding of records no longer needed. Such program will comply with all state and federal regulations.
2. The details of the programs established will include those general guidelines herein established, and the program will become effective when submitted in writing to and approved by the Chancellor.
3. Each program will include consideration of the following:
  - a. Retention Schedules
    - 1) Legal constraints
    - 2) Operational needs
    - 3) Archival value
  - b. Storage and Retrieval
    - 1) Filing systems
    - 2) Medium
      - a) Paper
      - b) Microfilm
      - c) Computer storage
      - d) Microfiche
  - c. Designation of individual responsible for the program
  - d. Provisions for appropriate confidentiality of records
  - e. Provision for identification of and special care of records vital to the continuation of operations in the event of a disaster



CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 5. Financial/Business Affairs

Section: G. Travel Regulations

Ch. & Sec.: 5-G  
Page: 1 of 1  
Issued:  
Replaces:

G. Travel Regulations

1. The Higher Education Travel Control Board, as authorized by "An act in relation to State finance," sets travel regulations for all University employees. These regulations, and any changes that may be made, are considered as Board of Trustees travel policy. Each University, the Office of the Chancellor, and the Office of the Board of Trustees may have travel regulations that differ from these regulations so long as they are not inconsistent with the Higher Education Travel Control Board travel regulations.

Chapter: 6. University Property and  
Physical Facilities

Section: A. Real Property (Land)

A. Real Property (Land)

1. The Board of Trustees will approve matters relating to the acquisition and disposal of land.
2. The Board of Trustees will approve changes in city boundaries when they encompass land where title or interest is vested in the Board of Trustees.

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Ch. & Sec.: 6-B  
Page: 1 of 3  
Issued:  
Replaces:

Chapter: 6. University Property and  
Physical Facilities

Section: B. Physical Facilities

B. Physical Facilities

1. Fixed Improvements.

- a. Project Approval. The Board of Trustees shall consider for approval all projects for fixed improvements forwarded to it by the Architecture and Design Committee and all projects having an aggregate budget of \$100,000 or more, and for such projects the Board shall select and employ each major design consultant, shall approve the plans, specifications and details therefor, and shall receive the bids and award all contracts therefor. Fixed improvements as herein used includes but is not limited to the construction of buildings or other structures affixed to land, rehabilitation or remodeling thereof, fixed equipment therefor, and landscaping, whether done by University forces or by contract or by any combination thereof.
- b. Superintendence of Construction. After any contract shall have been awarded for the construction of a new building, or for rehabilitation or remodeling projects, supervision of such construction or projects shall be the responsibility of the respective President as the agent of the Board.
- c. Projects in the interest of the Board. From time to time fixed improvement projects to be located on property under the jurisdiction of the Board of Trustees will be accomplished by another governmental agency, a foundation, or group. After such project is recommended by the Architecture and Design Committee and approved by the Board of Trustees.
  - 1) The Board of Trustees shall recommend and approve the selection of each major design consultant.
  - 2) The Board of Trustees will be informed of the subsequent bidding process and awards of contracts.

2. Policy for Naming Physical Components of the University

a. Southern Illinois University System Policy

- 1) The Board of Trustees reserves the right to name, or rename, all buildings, structures and facilities, streets, drives and all other areas belonging to the university and under the control of either Southern Illinois University at Carbondale or Southern Illinois University at Edwardsville. Hereafter in this policy and in the policies for SIUC and SIUE, all of the above mentioned physical components shall be referred to as physical components of the University.



Chapter: 6. University Property and  
Physical Facilities

Section: B. Physical Facilities

- 2) The President of the appropriate University shall make recommendations to the Chancellor who will make recommendations to the Board of Trustees regarding the naming of a physical component of the University.
- 3) The selection of a name for a physical component of the University shall be governed by policies for Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville as submitted to and approved by the Chancellor.
- 4) The policies established by the Universities shall include the following considerations:
  - a) Physical components of the University may be named for notable members of the University faculty, staff, and student body; for distinguished former members of the Board; for donors of substantial funds; or for public persons, no longer living, of the state and nation, or of any country.
  - b) No more than one physical component shall be named for any one person at the University campuses, except for presidents and statesmen of the United States.
  - c) When physical components of the University comprising permanent buildings and structures used for housing, instruction, research, or administrative purposes are given a proper name, an appropriate suffix noun excluding "Building" should be used. The noun "Building" will be used, with function names as a prefix, whenever a building is not named for a person. This policy for suffix nouns holds for all except special purpose physical components of the University, such as, libraries, athletic buildings and structures or facilities, extracurricular activity buildings, physical service buildings and structures, over/underpasses, streets, drives, special purpose areas, and the like.
  - d) The appropriate suffix noun for auditoria, theaters, lecture halls, lounges, art galleries, dining rooms and other spaces contained within a permanent building that are suitable for honoring a person will be determined by the predominant intended use of the space.

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 6. University Property and  
Physical Facilities

Section: B. Physical Facilities

Ch. & Sec.: 6-B  
Page: 3 of 3  
Issued:  
Replaces:

### 3. Architecture and Design Committee Procedures

- a. In accordance with the Bylaws of the Board, the Architecture and Design Committee will review all capital improvement projects which affect the function and appearance of a campus and all capital improvement projects which require Board approval and, when appropriate, will recommend action to the Board of Trustees.
- b. In preparation for Committee review, concerned campus officers will provide through established channels to the Chancellor's Office detailed information for each project appropriate to the purpose of the review and the status of the project. The Chancellor's Office will forward the information, together with any additional comment deemed necessary, for Committee review.
- c. After initial review of the information, the Committee may, through the Chancellor's Office and established channels, ask campus officers for comment, presentations, discussions, etc., until Committee reaction can be formulated.
- d. Results of Committee review of a project may range from informal concurrence to formal recommendation presented by the Committee to the entire Board, depending upon the status of the project under examination.
- e. For the support and guidance of the Committee, each University will develop a "Master Plan for Capital Improvements" emphasizing factors of campus function and appearance such as project location, traffic flow, parking, building utilization, etc. Each "Master Plan" will be maintained by the respective University to recognize Board actions and as the result of annual review and updating conducted by each institution. These "Plans" and their annual updates shall be approved by the Presidents and the Chancellor and shall be reviewed by the Architecture and Design Committee prior to presentation to the Board of Trustees.

Chapter: 6. University Property and  
Physical Facilities

Section: C. Use of University Property

C. Use of University Property1. Policies Governing the Use of University Property for Scheduled  
Events and Meetingsa. Use of University premises is restricted to events and meetings  
sponsored by the following:

- 1) Colleges, Schools, Departments, and functional units of the University, and any of these units in conjunction with professionally recognized educational organizations or bona fide non-University organizations;
- 2) University recognized student organizations;
- 3) University allied or affiliated organizations such as the Southern Illinois University Foundation and the Southern Illinois University Alumni Association;
- 4) Non-student on-campus groups that require facilities unique to the University;
- 5) Non-University groups and organizations, with approval of the appropriate University Scheduling Officer, when the event or meeting is of educational, cultural, or social significance and constitutes a desirable contribution to general community welfare.
- 6) In keeping with the traditional separation of church and state, University policy cannot permit the regular use of its premises primarily for purposes of worship.
- 7) In keeping with the traditional neutrality of state universities in political matters, Southern Illinois University provides the free use of certain physical facilities for purposes primarily political for any political party listed on the present state ballot. The free use of these facilities is allowed on each campus of the University for not more than one meeting for each division of the party (National, State, County) during any election campaign (primary or general). All meetings of this nature must be cleared through the elected county chairman or other appointed party official. Meetings which are scheduled and paid for, such as a dinner meeting held at the University Center, are not included in the number of meetings allowed each political party.
- 8) The use of University premises and facilities shall be subject to every applicable Federal and State law.



CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 6. University Property and  
Physical Facilities  
Section: C. Use of University Property

Ch. & Sec.: 6-C  
Page: 2 of 7  
Issued:  
Replaces:

2. Policies Governing the Use of University Property for Fund-Raising,  
Canvassing, Soliciting, Vending and Allied Advertising

- a. Fund raisers, canvassers, solicitors, vendors, and agents are forbidden to pursue their occupations on any property owned or controlled by the University except on official University business or in accordance with policies to except certain educational, cultural, and service activities. Proper notice of the policy shall be given.
  - 1) An admission fee may be charged or contributions solicited for events or meetings held on University premises only in accordance with University policies and regulations. Permission to charge admission fees or to solicit contributions may be granted to the following:
  - 2) Recognized student organizations, when the proceeds from approved and properly scheduled activities are deposited into the University Agency Fund of the organization concerned, and are expended in accordance with established policies and regulations;
  - 3) Faculty and staff organizations recognized by the University, when the funds collected are for the purpose of defraying the expenses of the event or meeting, or are to be used for University scholarships, University projects, or University philanthropic programs;
  - 4) University allied or affiliated organizations and non-University groups and organizations, when the funds collected are for the purpose of defraying the expenses of the event or meeting, or are to be used for University scholarships, University projects, or University philanthropic programs;
- b. No person shall conduct such activity without first having procured credentials for identification as the agent for an activity within one of the above exceptions, nor when an otherwise excepted activity disrupts or interferes with or might reasonably lead the responsible administrative officer to forecast substantial disruption of or material interference with the official operations of the University; the normal flow of vehicular and pedestrian traffic; conditions compatible with instruction, research, study, rehearsal, and practice; and health, sanitation, and safety of the University students, staff, and invitees. In addition, no such person shall in the course of such occupation purvey any material which contains, or publish about such material, statements which are willfully scurrilous or profane, demonstrably without factual foundation, malicious in law, or intentionally misleading or fraudulent, unless such

Chapter: 6. University Property and  
Physical Facilities

## Section: C. Use of University Property

statements are within the constitutional protection of the First Amendment or other legal privilege, nor shall any such person engage in any unlawful act in the course of such occupation.

- c. This policy shall be administered in compliance with codified regulations and procedures developed by the Universities provided they are filed with and approved by the Chancellor.
- d. The following guidelines shall serve as standards for classification as an acceptable educational, cultural, or service activity as expressed in paragraph 1 above in any such regulations and procedures.
  - 1) An educational or cultural activity may warrant such classification when it is an activity of or sponsored by a college, school, unit or department of the University including recognized student organizations and when the major aspect of the activity is the display or exhibition of goods, products, or materials for the educational or cultural benefit of persons enrolled, registered, invited, or otherwise formally involved in the activity.
  - 2) A service activity performed by an accredited representative of a bona fide organization which is of benefit to the education and welfare of members of the University community or its service areas, or both, may also warrant such classification. All charitable solicitations must conform to law and comply with the highest standards of disclosure of and accountability for funds received.
- e. The credentials of such persons may be revoked for cause on the following grounds:
  - 1) Misrepresentation at the time of application.
  - 2) Material alteration or loss of an organization characteristic essential to its continued compliance with a standard of classification under paragraph d above.

## 3. Alcoholic Beverages Policy

- a. Each President is hereby authorized to develop regulations for the campus complex dealing with the sale, delivery, possession, use or consumption of alcoholic beverages.

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Ch. & Sec.: 6-C  
Page: 4 of 7  
Issued:  
Replaces:

Chapter: 6. University Property and  
Physical Facilities

Section: C. Use of University Property

- b. Such regulations and any amendments thereto shall become effective when approved by the Chancellor.
- c. Such regulations shall prescribe the scrupulous adherence to all applicable laws and regulations, shall promote the decorum and academic atmosphere of the campus and discourage overindulgence in liquor, shall provide for the protection and supervision of underage students to the extent feasible but shall disavow any express or implied assumption of liability for failure to do so, and shall provide that a conference or convention for purposes of such regulations means and includes only gatherings organized and developed principally for persons other than students and employees under the jurisdiction of the President who promulgates the regulations.
- d. That nothing herein shall be interpreted to require that alcoholic beverages must be allowed on any property under the control of any President.

4. Policy on Demonstrations

- a. General. The University is a community dedicated to intellectual development by the process of rational thought and to the freedom of expression of ideas and opinions. It is a community that not only tolerates dissent; it welcomes responsible dissent and discourse on the issues of our time. The Southern Illinois University has historically stood in this tradition.

Freedom is indivisible and recognition of this fact is paramount to the maintenance of the open University community. Freedom to protest by lawful means must and will be protected by all the authority available to the University. However, when actions of individuals or groups interfere with the legitimate rights of others and are directed at the disruption of the normal processes of University life they must and will be resisted.

The democratic process is based on the principles of acceptance by both the majority and the minority of the rights of both-- freedom to dissent and freedom to pursue one's own purposes so long as they do not interfere with the rights of others.

We are committed as a University to maintain these freedoms and will use all the means at the disposal of the University to do so. Acts which interfere with the rights of students, faculty, and staff to conduct their normal duties will be appropriately dealt with.

Interference with the normal function and proper conduct of the University or with the legitimate rights of individuals forces the University to take appropriate disciplinary action including



Chapter: 6. University Property and  
Physical Facilities

Section: C. Use of University Property

suspension and expulsion when University regulations are disregarded and to invoke legal action by civil authority when the laws of the State of Illinois are broken.

The preservation of freedom of speech, and the recognition of the right to peaceful demonstration as part of that freedom is possible only in an orderly environment in which individuals and the University are free from coercion and interference in the exercise of their rights or in carrying out their legitimate activities. The fundamental standards governing group and individual behavior to be enforced by the University prohibit activities that:

- 1) disrupt the regular and orderly performance of authorized University functions;
- 2) interfere with the safety, welfare, and the rights of members of the University community, University guests, and local citizens;
- 3) are destructive of public or private property.

In keeping with these basic provisions, the following specific authorizations are adopted:

b. Universities

- 1) Each President shall develop regulations and procedures governing University involvement in protecting the basic freedoms of individuals and the basic responsibilities of the institution and in acting when those freedoms and responsibilities are threatened by the behavior of individuals or groups.
- 2) Such regulations and procedures and any amendments thereto shall become effective when approved by the Chancellor.
- 3) Such regulations and procedures shall identify conduct which is specifically prohibited in the interest of protecting the rights or safety of individuals, the performance of the University mission, and the safety of property; shall specify the University authority who shall determine that disruptive behavior is occurring and who shall provide appropriate warning to the participants in such behavior; shall specify sanctions to be imposed for disruptive activities; shall specify an appropriate hearing process for determination of facts or appeals of alleged disruptive behavior; shall establish facilities for the gathering of groups who wish to exercise their rights in a visible

CODE OF POLICY OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 6. University Property and  
Physical Facilities  
Section: C. Use of University Property

Ch. & Sec.: 6-C  
Page: 6 of 7  
Issued:  
Replaces:

manner, and shall provide procedures for the orderly use of such facilities; shall provide for maintaining the mission of the University in as full a manner as is possible in the face of any disruptive activities; and shall set forth the basic responsibilities of all University personnel--students, faculty, and staff--when disruptive behavior occurs.

5. Motor Vehicle and Bicycle Regulatory Policies

a. Motor Vehicle Regulatory Policies

- 1) Each President is hereby authorized to develop regulations for the University dealing with the registration and use of motor vehicles on University property.
- 2) Such regulations and any amendments thereto shall become effective when approved by the Chancellor.
- 3) Such regulations shall prescribe scrupulous adherence to all applicable Federal, State, and local laws and regulations; shall provide authority for duly authorized security officers to enforce such regulations or to direct actions differing from such regulations; shall establish conditions and stipulations governing the use and operation of motor vehicles on University property which preserve the safety and protect the property of both individuals and the University; shall establish sanctions, including monetary use charges, to be imposed for violations of such regulations; shall provide a just and equitable process for those who wish to challenge any allegation of violation of the regulations; shall support the effective use of University facilities by establishing conditions and fees for registration of vehicles and for parking, and shall stipulate that such fees will be devoted to defraying the costs of vehicle registration, enforcement of regulations, and parking facilities; and in the same spirit shall authorize the establishment of short term parking areas and assessment and collection of fees for use of such areas.

b. Bicycle Regulatory Policies

- 1) Each President is hereby authorized to develop regulations for the University dealing with the registration and use of bicycles on University property.
- 2) Such regulations and any amendments thereto shall become effective when approved by the Chancellor.

Chapter: 6. University Property and  
Physical Facilities

Section: C. Use of University Property

- 3) Such regulations shall prescribe scrupulous adherence to all applicable State and local laws; shall provide for the enforcement of such regulations by duly authorized security personnel, who may also direct actions differing from the regulations when appropriate; shall in the interest of safety, convenience, and orderly use of facilities stipulate the conditions for registration, operation, and parking of bicycles on University property; shall establish fees as appropriate for registration, licenses, parking and other appropriate matters, and shall authorize sanctions and use charges for violations of the regulations; and shall establish a just and equitable hearing process for appealing alleged violations of the regulations.



Chancellor Shaw explained that five of the six chapters of the revised Policies of the Board of Trustees were ready for approval. He said that the policies had gone through several reworkings and have been cut down in terms of pages from about 350 to 150, and in the process, a document had developed that most of us could understand. He said there had been a great deal of cooperation from the campuses. He commented that the usual pattern had been to draft a chapter; to share it with campus personnel; to redo it; and then to formally ask that the Presidents share the chapter with constituency heads; to take those suggestions and incorporate those which were significant and to attempt to explain those that we did not necessarily agree with. He stated there was also an amendment to the Bylaws to provide a structure by which the Chancellor approves guidelines and regulations which implement the Board's Statutes and Policies, and which are developed by the Presidents. He explained that this amendment would also provide a procedure by which the Presidents could bring material judged imperative for Chancellor approval but with which the Chancellor chooses not to agree, to the attention of the Board's Chair, and in the Chair's discretion to the attention of the entire Board. He stated that this amendment was compatible with a resolution enacted a year ago with regard to working papers. He commented that Chapter 2 had been the most difficult chapter to work on because it dealt with personnel. Chapter 2, he explained, would be presented to the Presidents to give to their constituency heads, and it will be presented to the Board at the next meeting. Chancellor Shaw said that we had attempted not to make policy in these revisions but simply to explain what was there; to eliminate what was archaic; and to bring the revisions up-to-date with the governance change.

Mr. Rowe referred to the statement in the resolution under Item C, "The final version of the material will be reviewed by the Chancellor. Upon

the Chancellor's approval, formal notice of the approved action will be provided to the President." He pointed out there was no reference to how the Board would be kept informed.

Chancellor Shaw said that was a very important aspect of what he would be talking to the Board about in November in relation to the goals for his office and to arrive at a procedure not only to systematically inform the Board of those policies which Presidents recommend and the Chancellor approves, but also to devise a system to insure that they be promulgated in a way that people in the University community who need that information could gain ready access to it. He said he assumed that was more of a procedural matter in terms of his responsibility to insure that the Board was informed, and he would accept that responsibility.

Mr. Elliott commented that the Code of Policy had been very useful and he hoped that something could be developed along the same line in order to have both Board and University policies available for people who need them.

Chancellor Shaw said that it was the intention to make it easier for people to find the policies.

Mr. Rowe questioned the accuracy of the chapter where the resolution mentioned V Bylaws 4. The reference's accuracy could not immediately be determined.

After further discussion, Dr. Wilkins moved approval of the resolution as presented with the stipulation that any changes in Roman numerals or subheadings or subtypes be brought back to the Board for informational purposes. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously. [NOTE: The correct reference, V Bylaws 8, has been incorporated in the above matter.]

The following matter was presented:

RESOURCE ALLOCATION AND MANAGEMENT PROGRAM (RAMP) PLANNING DOCUMENTS,  
FISCAL YEAR 1982 (AMENDMENT TO PLANNING STATEMENTS, PROGRAM  
REVIEWS, AND NEW PROGRAM REQUESTS), SIUC

Summary

This matter proposes an amendment to the New Program Requests section of the RAMP Planning Documents, SIUC, which the Board approved on July 10, 1980. Specifically, it proposes new associate degree programs in Radiologic Technology, Respiratory Therapy, and, in conjunction with the Southern Illinois Collegiate Common Market (SICCM), Medical Laboratory Technology. The total of \$169,000 requested to support these programs was included in the Fiscal Year 1982 Operating Budget Request which the Board approved on September 11, 1980.

Rationale for Adoption

The purpose of these proposals is to provide registered professional health care manpower to rural, Southern Illinois in the areas of Radiologic Technology, Respiratory Therapy, and Medical Laboratory Technology. Such programs can be offered in conjunction with the existing Allied Health Careers Specialties program and provide workable career ladders in selected health care fields.

Proposals for Radiologic Technology, Respiratory Therapy and Medical Laboratory Technology were originally submitted as new program requests in 1978. These requests were approved by the SIU Board, but did not receive Illinois Board of Higher Education approval. Negotiations subsequent to the original submission between the staff of the Office of the Chancellor and of the IBHE, SICCM presidents, and SIUC personnel have resulted in the present requests. Separate associate degree programs are proposed in Radiologic Technology and Respiratory Therapy by SIUC. The proposal in Medical Laboratory Technology is being jointly submitted by all schools in SICCM. The Medical Laboratory Technology proposal by SICCM members has been modeled after the successful associate degree Nursing program, allowing each school to grant the degree and to select local students.

The justifications for the New Program Requests are contained in the respective proposals and summarized in the program summaries.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

These requests were proposed by the faculty in collaboration with the Dean of the School of Technical Careers, and have been reviewed and recommended by the Undergraduate Teaching and Curriculum Committee. The Acting Vice-President for Academic Affairs and Research and the President of SIUC recommend approval of these proposals.



### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, subject to authority reserved by the Board to make such modifications, changes, or refinements herein as it deems appropriate in reviewing subsequent RAMP documents for Fiscal Year 1982, the New Program Requests section of the RAMP Planning Documents for Fiscal Year 1982 which the Board approved on July 10, 1980, be and is hereby amended to include program budget requests for associate degree programs in Radiologic Technology, Respiratory Therapy, and Medical Laboratory Technology; and

BE IT FURTHER RESOLVED, That this action of the Board of Trustees be transmitted to the Illinois Board of Higher Education for consideration.

#### AMENDMENT TO SIUC NEW PROGRAM REQUESTS SUMMARIES

##### Associate in Applied Science in Radiologic Technology

\$54,500

The two-year associate in applied science degree program in Radiologic Technology is proposed to increase the number of radiologic technicians qualified to perform radiographic procedures under appropriate medical supervision, to provide a career growth opportunity for personnel working in health care facilities in Southern Illinois, and to support and complement current offerings available in the Allied Health Career Specialties associate degree program offered by the School of Technical Careers.

Student admissions for this program will be handled by the SIUC Admissions Office. A restriction will be placed on admissions to the program which will allow only qualified individuals residing in regional community college districts (SICCM applicants) to be admitted until March 31 for the succeeding entering class. After the March 31 date, if openings in the program still exist, the residence restriction will be removed and all qualified individuals will then be admitted.

##### Associate in Applied Science in Respiratory Therapy Technology

\$37,500

This two-year associate in applied science degree program is proposed to prepare respiratory therapy technicians who are qualified to write licensure examinations and who are prepared for employment in hospitals as registered respiratory therapy technicians. The program is proposed to increase the number of respiratory therapists qualified to perform clinical procedures and techniques under appropriate medical supervision, to provide a career growth opportunity of advanced training in respiratory therapy for personnel working in health care facilities in Southern Illinois, and to support and strengthen current educational offerings available through the Allied Health Career Specialties program offered by the School of Technical Careers.

Student admissions for this program will be handled by the SIUC Admissions Office. A restriction will be placed on admissions to the program which will allow only qualified individuals residing in regional community college districts (SICCM applicants) to be admitted until March 31 for the succeeding entering class. After the March 31 date, if openings in the program still exist, the residence restriction will be removed and all qualified individuals will then be admitted.

Associate in Applied Science in Medical Laboratory Technology

\$77,000

The objectives of the two-year program are to increase the number of medical laboratory technicians qualified to perform clinical procedures and techniques under appropriate medical supervision, to provide a career growth opportunity for personnel currently working in health care facilities in Southern Illinois and to support and strengthen the current educational offerings available through the Allied Health Career Specialties program of the School of Technical Careers. This program will qualify the graduates to write licensure exams and subsequently to be licensed in the field of Medical Laboratory Technology.

This program is to be offered by each of the five institutions which are members of the Southern Illinois Collegiate Common Market (SICCM). Even though the clinical laboratory courses for the program are planned to be offered in a central laboratory location on the SIUC campus, students will be admitted by each institution and will remain registered students of the admitting "home" institution through the entire period of registration in the Medical Laboratory Technology program.

The five institutions will share the number of program openings equally, unless otherwise determined by the SICCM Regional Council. Admission qualifications for each "home" institution will be established by that institution within guidelines established by the SICCM Regional Council.

This request for new state resource appropriations represents the School of Technical Careers' 20 percent share of the total outlay for the program.

## TOTAL NEW STATE RESOURCES REQUESTED FOR PROGRAMS, FISCAL YEAR 1982, SIUC

Expanded/Improved Program Requests

<u>Program</u>	<u>Requested New State Appropriations</u>
Associate Degree in Nursing	\$ 80,000
College of Engineering and Technology Programs	197,100
Department of Computer Science	124,970
Integrated Pest Management	110,000
Ethacoal Study	123,200
School of Law	251,000
Specialized Student Services Office	<u>77,340</u>
Total Expanded/Improved Program Requests	\$ 963,610

Special Analytical Studies

SAS - Instructional and Research Equipment	\$300,000
SAS - Support Cost	<u>543,700</u>
Total Special Analytical Studies Requests	\$ 843,700

New Program Requests

M.S. in Industrial Safety	\$ 83,000
1. M.S. - Department of Technology- Engineering	
2. M.S. - Department of Health Education- Education	
B.S., Major in Office Information Systems	43,150
A.A.S., Medical Laboratory Technology	77,000
A.A.S., Radiologic Technology	54,500
A.A.S., Respiratory Therapy	<u>37,500</u>
Total New Program Requests	\$ 295,150
Total Program Request, SIUC	<u>\$2,102,460</u>



Chancellor Shaw explained that the development of these programs by SIUC required the cooperation of a great number of people: representatives from the Office of the Chancellor, the staff of the Illinois Board of Higher Education and of the Illinois Community College Board, and the Southern Illinois Collegiate Common Market. He said that this proposal was a fine example of collaboration and cooperation in postsecondary education.

Mr. Norwood pointed out that some admissions were being controlled by SIUC and others controlled by the community colleges. He inquired if the difference of admission standards would cause a problem.

Dr. John C. Guyon, Acting Vice-President for Academic Affairs and Research, SIUC, replied that there were differences in admission standards between the four community colleges and SIUC. He said that SIUC would control the admission to the SIU facet of the program. He did not envision this being a problem because after the admission to the community college facet of the program and graduation from that program, the differences in the student product would be eliminated.

In response to Mr. Norwood's question about the possibility of a one-year degree program, Vice-President Guyon responded that it was possible to receive a one-year certificate from other agencies, but we did not award one-year degrees. He explained that they were trying to outline the various options whereby students could complete one year of a certain type of program and then without loss to the student in terms of time enrolled, move to a slightly modified program with a second-year degree outcome different from that which the student originally intended.

Mr. Michalic moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw announced that he would be transmitting to the Board the latter part of the week an annual goals statement for the coming year along with a statement of the extent to which we achieved our goals last year, and he had requested the Chair to schedule a session for the evaluation of the Chancellor to take place the day of the November Board meeting. He said it was his intention to request the Presidents to prepare their goal statements for the coming year and for the Board to meet with President Lazerson and the Chancellor in December and with President Somit and the Chancellor in February. He explained that the first evaluation of the Presidents would, of course, occur next year.

Chancellor Shaw stated that at the September Board meeting, the Board had authorized the Chancellor to make two changes in the FY 1982 operating budget request presented to it at that time. He indicated that one change had reflected a \$45,300 increase in the requested increase for utilities at SIUE because of previously unanticipated increases in Illinois Power Company rates, and the second change related to salaries at the medical school. He said that upon the recommendation of President Somit, who had consulted with Dean Moy, he had decided to request special salary increase funds for only the non-M.D. faculty at the School of Medicine. Therefore, he pointed out, there was incorporated in the RAMP request an increase of \$98,000 for catch-up funds, which was about one-third of the total estimated need for catch-up funds. These two changes, he explained, resulted in increasing our request to the IBHE by \$144,000, which was one-tenth of one percent of the overall 1982 budget request.

Under Reports and Announcements by the President, SIUE, President Lazerson said he had one comment and one announcement. He said the comment had to do with the Code of Policy revision. He stated that the Chancellor had

indicated that his staff had worked in conjunction with the University staffs in arriving at the matter the Board acted on today, and he thought that was an excellent interaction, and wanted to publicly applaud the work of Mr. Chuck Mecum on his staff who had worked with the Chancellor's staff in preparing that revision.

President Lazerson announced that in the Fall of 1979, the on-campus enrollment at SIUE had been 9,790 students. He said that based on that figure, the Office of Institutional Research had projected that on-campus enrollment for Fall of 1980 would be 9,033 students, an approximate decline of 800 students. He was happy to report that the official Fall Quarter enrollment for 1980 was 9,832 students. He commented that the most significant aspect of that figure was the fact that in the category of new freshmen, transfer students, and graduate students, our enrollments were up by eight percent, and he wanted to single out the work of the people in the Office of Admissions and Records for a creditable job of recruitment.

Mr. Michalic wanted to congratulate Paul Matalonis, Bob Quane, and Diane Johnson, who were in charge of the committee that had just completed the 1980-81 Student Directory. He said that the Graduate Student Handbook was also out, and he thought it was very commendable of the two organizations to prepare these books.

The Chair announced that the Board would meet in executive session in Room #7, a news conference would be held immediately after the executive session in the International Room, and lunch would be served in the Mississippi Room of the University Center with SIUE Presidential Scholars as guests.

The Chair stated that an executive session had been requested for the discussion of matters of appointment, employment or dismissal of an employee or officer with no final action to be taken, for consideration of pending court



proceedings and for advance consultation with its attorney, and to consider a matter involving land acquisition.

Mr. Michalic moved that the Board adjourn without delay directly from executive session and without reconvening in open session. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The time was 11:10 a.m.

  
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Alice Griffin, Executive Secretary

## CONTENTS

Roll Call . . . . .	238
Trustee Reports . . . . .	238
Committee Reports . . . . .	241
Executive Committee . . . . .	241
Architecture and Design Committee . . . . .	242
Finance Committee . . . . .	242
Reports of Purchase Orders and Contracts, September 1980, SIUC and SIUE . .	243
Schedule of Meetings of the Board of Trustees for 1981 . . . . .	244
Reauthorization of Tuition/Fee Installment Plan [Amendment to 4 <u>Policies of the Board B-12</u> ] . . . . .	246
Expanded Project Approval, Selection of Architect: Replacement of WUSI-TV Transmitter, SIUC . . . . .	246
Approval of Minutes of the Meeting held October 15, 1980 . . . . .	248
Reports and Announcements by the President, SIUE . . . . .	249, 271
Application for Appeal of Leonard Langston and Frederick Moore, SIUC . .	249
Reports and Announcements by the Chancellor of The SIU System . . . . .	251
Authorization to Amend the Fiscal Year 1982 Capital Budget Request, Clinical Support and Services Facility, School of Medicine, SIUC . . .	254
Notice of Change in Title of Fee and Proposed Increase: Bond Retirement Fee to Revenue Bond Fee, SIUC [Amendment to 4 <u>Policies of the Board B-2 and B-13</u> ] . . . . .	255
Notice of Proposed Increase: Student Recreation Fee, SIUC [Amendment to 4 <u>Policies of the Board B-2 and B-3</u> ] . . . . .	258
Notice of Proposed Increase: Student Activity Fee for Additional Funding for the Students' Attorney Program, SIUC [Amendment to 4 <u>Policies of the Board B-2 and B-8</u> ] . . . . .	261
Notice of Proposed Increase: Residence Hall Rates, Apartment Rentals, and Campus Housing Activity Fee, SIUC [Amendment to 4 <u>Policies of the Board B-4</u> ] . . . . .	264
Notice of Proposed Increase: Evergreen Terrace Apartment Rental Rates, SIUC [Amendment to 4 <u>Policies of the Board B-4-b</u> ] . . . . .	268
Reports and Announcements by the President, SIUC . . . . .	271
Naming of Hiram H. Lesar as Distinguished Service Professor, SIUC . . . .	272

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, November 13, 1980, at 9:00 a.m. in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Rick J. DeStefane  
 Mr. Ivan A. Elliott, Jr.  
 Mr. Wayne Heberer  
 Mrs. Carol Kimmel, Secretary  
 Mr. Mark E. Michalic  
 Mr. William R. Norwood, Chairman  
 Mr. Harris Rowe  
 Mr. A. D. Van Meter, Jr., Vice-Chairman  
 Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE  
 Dr. Kenneth A. Shaw, Chancellor of the SIU System  
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Elliott reported that he had attended a meeting of the Board of Directors, Southern Illinois University Foundation, SIUC, on November 8, 1980. He said that the Foundation was in good shape and active and was doing a good job for the University.

Mr. Elliott also reported that he had attended a seminar at SIUC conducted by the Merit Board of the State Universities Civil Service System on October 23, 1980. He explained that the seminar was held for personnel of the University who were interested in the operation of the Merit Board in regard to the Civil Service employees on campus. He had been pleased with the hospitality provided for the Merit Board people, and he expressed his appreciation to



Mr. Robert E. Gentry, Vice-President for Financial Affairs, SIUC, for the reception which was held the night before the seminar.

Mr. Norwood reported he had attended an open house and press conference at the Belleville Family Practice Center on October 15, 1980. He said that Trustee Heberer and Dean Moy had also attended as well as some of the area officials and many friends from the community of Belleville and the surrounding area. He reported that Dr. Newell had been very excited about opening this facility, and congratulated the University and the School of Medicine for establishing this Center.

Mr. Norwood reported he had attended a meeting of the Board of Trustees, State Universities Retirement System, on October 18, 1980. He said that board had approved investing some of its funds through the American National Bank in their commingled Index Fund. He commented that the board was in the process of evaluating the Harris Trust and Savings Bank, which is the trustee for the Retirement System, in order to compare results of the trust operation with other institutions' results. He reported that the effective date of the increase of the actuarial percentage was changed from September 1, 1980 to November 1, 1980. He also reported that disability coverage had been changed through legislation.

Mr. Norwood reported he had attended a meeting of the Illinois Board of Higher Education on November 11, 1980, and that the Chancellor and the two Presidents had also attended. He said that energy conservation projects that had a payback period of three years or less were the projects that were approved at the meeting. He said that capital grants to hospitals affiliated with public medical schools were discussed, and \$98,000 plus was approved for Swedish American Hospital in Rockford. He said that after a heated discussion about a supplemental Fiscal Year 1981 appropriation for the monetary grant program of

the Illinois State Scholarship Commission, the board had approved the staff recommendation of \$5.3 million, which was \$4.6 million less than the ISSC had requested. He said that in operating appropriations requests for FY-82, the average increase requested had been 17.6 percent throughout higher education. He explained that our System had requested an increase of 14.6 percent. He commented that we would have an opportunity in December for all of the System Heads of all the systems to comment and make suggestions to the IBHE. He commented that the capital requests for Fiscal Year 1982 had totaled \$123 million, and our System request was for \$13.5 million. He said there had been a study presented on compensation in Illinois institutions of higher education wherein it was pointed out that Illinois faculty salaries were falling behind surrounding states' faculty salaries. He remarked that there had been some discussion on the National Energy Conservation Policy Act. He reported that an item came back for consideration on how to change the ISSC, or how do we effect access and choice in education, where the IBHE had received 14 recommendations from the Unland Committee. He said that at this particular time about 60 to 65 percent of the money of ISSC goes to the private institutions, and about 35 to 40 percent goes to the public institutions. He explained that the reason for this distribution was that the ISSC awards basically cover tuition and fees, and the tuition and fees were higher in private institutions than in public institutions. He concluded by saying that the public institutions do not want this balance tipped any further toward the private institutions.

Chancellor Shaw commented that while the compensation study was not perfect, he felt that the IBHE staff had done an outstanding job in attempting to quantify salary comparisons. He said that one area that needed to be refined was in the administrative staff analysis which considered neither fringe benefits nor cost of living variables. He also commented on the question of whether the

ISSC program was an entitlement program or a program funded as budget priorities permit, the way almost all other state agencies were funded. He said there was a tendency for the assumption to be that no matter what program was developed the money would just keep coming, but this practice meant that money spent in this fashion could not be spent in other ways; therefore, we strongly urged that all funding for higher education, including ISSC, be considered not only for its merit but also in terms of the total amount of dollars available. He assumed that one of the outcomes of the discussion would be more of an attempt to integrate ISSC budget decisions into the overall financial picture for higher education.

President Somit commented that he would like to emphasize the point that there was a very real distinction, when one compared one system to another, between salary and total compensation; that fringe benefits in some states would add another 20 to 25 percent to salary; and that this fact should not be overlooked.

Mr. Norwood said that preliminary enrollment figures were up about 7 percent throughout the state; at SIUC, the head count was up 2.5 percent, and at SIUE, the head count was up 2.6 percent. He said that at SIUC, FTE was up 1.0 percent, and at SIUE, it was down .2 percent.

Dr. Wilkins reported he had attended the Land of Goshen Chamber of Commerce Reception for President and Mrs. Earl E. Lazerson on October 20, 1980. He said that President Lazerson had made a great effort to talk to the various communities while he was Acting President, and the turnout the night of the reception showed that he had certainly done his homework.

Under Committee Reports, Dr. Wilkins reported that since the increase in the dollar limits the Executive Committee no longer had a pile of mail every day. There was no report from the Executive Committee.



Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met in the conference room of the Office of the Chancellor, SIUC, at 4:30 p.m., November 12, 1980. He gave the following report:

Item Q - Expanded Project Approval, Selection of Architect:  
Replacement of WUSI-TV Transmitter, SIUC

The Board will perhaps recall its previous approval of a replacement transmitter for the Olney television station. A gift of a transmitter to SIU was made by Western Illinois University, and the approval was granted in the amount of \$154,000 to cover the costs related to the installation. The current item requests that the budget be expanded by another \$32,500 to build a small addition to the existing structure to house the transmitter. This would allow installation of the new equipment without taking the current unit out of operation. We recommend you include this item in the omnibus motion for approval.

Vice-President Metcalf has reported that bids on the Multi-Purpose Building, SIUE, were not opened due to a problem on specifications. Bidding will be rescheduled.

We had a status report on the Performing Arts Facility, SIUE, and what we heard was disturbing. They did not receive the bids at this time as there are some design problems in regard to the facility.

Vice-President Dougherty informed the Committee that about \$17,000 in Capital Development Board funds were being made available for a special feasibility study of the future need of the Steam Plant at SIUC. He also introduced representatives of the City of Carbondale who presented a status report on the Railroad Relocation Projects.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met that morning. He said that there had been a discussion on reports regarding the Students' Attorney Fees at both Universities. He also said that the quarterly audit reports for SIUE and SIUC had been presented for review by the Committee to see if the members wanted to look further at any particular audit. He said that the semi-annual report on cash investments had been presented and discussed. He remarked that the Committee had received the Annual Financial Report for the year ending June 30, 1980, which was two days ahead of the deadline, and this was the first time in years that this unrealistic statutory deadline had actually been met. He said that the

Committee wanted to congratulate the Chancellor and all of the financial staff for putting this report together and actually having it ready to distribute today.

The Chair explained the Board's omnibus motion for noncontroversial agenda items, and that by having such a motion the Board had more time to consider other matters more in depth.

The Chair proposed that there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, SEPTEMBER, 1980, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of September, 1980, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

SCHEDULE OF MEETINGS OF THE BOARD OF TRUSTEES FOR 1981

As a traditional practice and for convenience in meeting certain provisions of the Open Meetings Act, Board meetings have been scheduled on an annual basis. Custom has called for scheduling alternate meetings on alternate campuses of the University, and recent practice has identified the second Thursday of each month as the regular meeting date. Approval is requested for the schedule listed below:

February 12	SIU at Edwardsville
March 12	SIU at Carbondale
April 9	SIU at Edwardsville
May 14	SIU at Carbondale
June 11	SIU at Edwardsville
July 9	SIU at Carbondale
September 10	SIU at Edwardsville
October 8	SIU at Carbondale
November 12	SIU at Edwardsville
December 10	SIU at Carbondale



# Southern Illinois University - Board of Trustees

CARBONDALE, ILLINOIS 62901



November 13, 1980

The following schedule reflects the second Thursday of each month for the meetings of the Board of Trustees for 1981:

<u>Deadline Dates for Receipt of Agenda Items (Due by 5:00 p.m.)</u>	<u>1981 Mailing Dates Agenda &amp; Matters</u>	<u>1981 Meeting Dates Board of Trustees (Thursday)</u>
Monday, January 19	Friday, January 30	SIUE - February 12
Monday, February 16	Friday, February 27	SIUC - March 12
Monday, March 16	Friday, March 27	SIUE - April 9
Monday, April 20	Friday, May 1	SIUC - May 14
Monday, May 18	Friday, May 29	SIUE - June 11
Monday, June 15	Friday, June 26	SIUC - July 9
Monday, August 17	Friday, August 28	SIUE - September 10
Monday, September 14	Friday, September 25	SIUC - October 8
Monday, October 19	Friday, October 30	SIUE - November 12
*Friday, November 13	Wednesday, November 25	SIUC - December 10

\*Due to Holidays

Meetings have not been scheduled for the months of January and August

REAUTHORIZATION OF TUITION/FEE INSTALLMENT PLAN  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-12]

Summary

At the September 11, 1980 meeting, the Board approved amendment of what was then IV Code of Policy B-20 to permit installment payment of tuition and fees at SIUC. At the October 15, 1980 meeting, the Board approved new Policies of the Board which inadvertently reinstated the pre-September language requiring all obligations to be paid in advance. This proposal substitutes the September language for 4 Policies of the Board B-12 so as to reauthorize the fee installment plan.

Rationale for Adoption

To conform the official Board records to Board intent.

Considerations Against Adoption

None is apparent.

Constituency Involvement

None is appropriate.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-12 be and is hereby amended to read as follows:

12. All student fees and other financial obligations to the University are payable in advance either by school terms or in appropriate installments under a plan or plans proposed by the President and approved by the Chancellor and no student shall be enrolled in classes in any educational unit until at least the first installment of fees shall have been paid, except upon specific authorization of the Chief Officer for Student Services. Each fee installment plan shall provide for appropriate regulatory fees and withdrawal of academic services and privileges for students who fail to perform their obligations under the plan.

EXPANDED PROJECT APPROVAL, SELECTION OF ARCHITECT:  
REPLACEMENT OF WUSI-TV TRANSMITTER, SIUC

Summary

This matter proposes an increase in the scope of the project for the replacement of the main transmitter at WUSI-TV, Channel 16 at Olney, Illinois. This proposed expansion of the project provides for a prefabricated metal building to house the new transmitter and for minor remodeling work in the present transmitter room.

The proposed building and the remodeling in the present building will add \$25,000 and \$7,500, respectively, for a revised project budget of \$186,500. The source of funds is a federal grant from the Corporation for Public Broadcasting through its Community Service Grant program.

This matter further proposes that the original permission for plans and specifications to be prepared in-house by the Physical Plant Engineering Services be expanded to include the proposed building and remodeling work.

#### Rationale for Adoption

At its regular meeting of May 8, 1980, the Board of Trustees gave project and budget approval for the replacement of the main transmitter and its necessary components at an estimated total cost of \$154,000. When originally approved, funding for the project was to be from a then pending grant from the U.S. Department of Commerce, or \$96,000 from a state appropriation for Public Television, plus \$58,000 from the Academic Affairs General account. Subsequent to that original approval, several developments have occurred. First, the U.S. Department of Commerce grant was approved for equipment purchases in the amount of \$420,000 and became effective on August 1, 1980. Second, the transmitter was acquired at no cost from Western Illinois University. Third, the contract to purchase a standby exciter was awarded by the Board of Trustees at its meeting of June 12, 1980, in the amount of \$33,255 out of the Academic Affairs General account. The retuning of the transmitter and the purchase of the klystron tubes were also originally approved, but have been postponed pending the resolution of some technical matters.

At the time of the original project approval, the remaining two developments were either very tentative or completely unforeseen, and consequently were not offered for consideration. First, the University had applied for a federal grant from the Corporation for Public Broadcasting through its Community Service Grant (CSG) program. This grant was subsequently approved, and funds were received in mid-August in the amount of \$107,000. The grant contains a requirement that a Station Manager be added to the present staff; the salary for this position will be funded by the grant. Second, the amount of downtime required to remove the old transmitter and to install the new unit in its place was originally estimated by the Chief Broadcasting Engineer to be one month. After careful review by the manufacturer's technical staff, this amount of time was significantly increased from one month up to a range of four to six months. Service to the Olney area would be completely shut down including the daytime programming to area schools through the Southern Illinois Instructional Television Association. It is this extensive and unforeseen time off the air that has brought about this request for approval to expand the project.

The expansion of the original project provides for a prefabricated all steel building, completely insulated, with concrete floor at 1,500 square feet. The proposed building is to be placed immediately adjacent to the present building on the north side. This additional space will facilitate installation of the new transmitter and its ancillary equipment and the removal of the old transmitter with the intervening downtime measured in hours rather than months. The remodeling work in the present transmitter room will consist



of a drop ceiling, and patching and repairing the walls and floor after removal of the old transmitter. The room will become a testing and work area for the technical staff. Funding for these two portions of the total project will be from the CSG grant.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This project has the involvement and recommendation of the Acting Vice-President for Academic Affairs and Research, the Dean of the College of Communications and Fine Arts, the Acting Chairperson of the Radio-Television Department, the Chief Broadcasting Engineer, the Acting Station Manager of WUSI-TV, the Vice-President for Campus Services, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The expansion of the original project to replace the main transmitter and its necessary components of WUSI-TV, Channel 16, be and is hereby approved to include a new prefabricated steel structure to house the transmitter at an estimated cost of \$25,000 and minor remodeling in the present transmitter room at an estimated cost of \$7,500, for a total project budget of \$186,500.
- (2) Funding for the above portions of the total project shall be from a federal grant from the Corporation for Public Broadcasting through its Community Service Grant program.
- (3) Upon recommendation of the Architecture and Design Committee, authority to use Physical Plant Engineering Services for the preparation of plans and specifications for this expansion of the original project be granted.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, September 1980, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meeting held October 15,

1980; Schedule of Meetings of the Board of Trustees for 1981; Reauthorization of Tuition/Fee Installment Plan [Amendment to 4 Policies of the Board B-12]; and Expanded Project Approval, Selection of Architect: Replacement of WUSI-TV Transmitter, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Under Reports and Announcements by the President, SIUE, President Lazerson requested the Chair to recognize Mr. John Rendleman, President, SIUE Student Senate, to give a status report on Student Government.

The Chair recognized Mr. Rendleman, who said that on September 22, 1980, he had transmitted copies of the SIUE 1980-1981 Student Government Annual Report to members of the Board and President Lazerson. He talked briefly about the evaluation of the report.

Mrs. Kimmel said she appreciated receiving a copy of the report and thought it was very informative. She said that the report would be very useful in terms of future interaction with the student body in accomplishing some common goals.

The following matter was presented:

APPLICATION FOR APPEAL OF LEONARD LANGSTON AND FREDERICK MOORE, SIUC

Summary

Appellants Langston and Moore were two of five young men who were found in separate hearings to have participated in the physical abuse of another student, and who were given disciplinary suspensions from school for an indefinite period. Appellants appealed the finding of the Campus Judicial Board to the Student Conduct Review Board which affirmed the decision. They now desire to appeal to the Board of Trustees. Pursuant to Article VI of the Bylaws, the Chancellor has transmitted a report to the Board members which recommended that the Application for Appeal be granted. That recommendation does not imply endorsement of the position of either party to the appeal, but

only that the Chancellor feels that the issues are of sufficient importance that the Board should consider them. The Bylaws now call upon the Board to take one or more of the following actions:

- A. Either grant or deny the Application for Appeal.  
If the action is to deny the Application, the disciplinary suspensions of Appellants will stand.
- B. If the Application for Appeal is granted, the next decision required is whether to consider the substantive issues of the appeal immediately or to defer any decision to the next meeting.
- C. When the substantive issues are considered, to make a disposition of the Appeal by means of a motion to Reverse, to Affirm, or to Modify the disciplinary suspensions, or to Remand the matter to the University for specified additional proceedings.

Chancellor Shaw stated that the members of the Board had received materials regarding the appeal in advance of this meeting. His role was not to judge the merits of either party's case but rather to determine whether he wished to recommend to the Board whether or not the appeal should be heard. He said that the Bylaws called for one of the following actions: grant the Application for Appeal or deny the Application for Appeal. If the Application for Appeal is denied, the disciplinary suspensions of the Appellants will stand. If the Board agreed to hear the appeal, there were a set of conditions that pertained.

Mrs. Kimmel moved that the Application for Appeal of Leonard Langston and Frederick Moore be denied. The motion was duly seconded.

Mr. Elliott commented that this was a very troublesome case in which there was a serious problem of jurisdiction in his judgment. He said that the Student Conduct Code had been drawn at a time when the University was moving away from the traditional in loco parentis doctrine. He commented that the provision in Section 3-103 had some conflict in its construction, and he thought that in construing this to give jurisdiction in this case by expansion could be said



that any action of a student of a violent nature off campus could be subject to University sanction. It was his personal opinion that the University did not have jurisdiction to take action in this case. He suggested that the Chancellor and the University staff look at the provisions at both campuses to see if this language should not be reviewed and to see if the language could be made clearer as to what the jurisdiction of the University ought to be in these situations. He also commented that the Student Governments should have a part in this review. Mr. Elliott requested a roll call vote on the matter.

Student Trustee opinion in regard to the motion was indicated as follows: Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, Ivan A. Elliott, Jr., Wayne Heberer.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw announced that Chapter 2 of the Revised Policies of the Board dealing with Faculty and Staff Service would be submitted for Board approval at the December meeting. The delay would allow the SIUE Faculty Senate a little more time to study the policies.

At the last meeting of the Board, Mr. Rowe had raised a question regarding a reference to that portion of the Bylaws dealing with the intention of the Statutes and Policies. He explained that the correct reference was to Article V, Section 8 of the Bylaws, and this correction had been noted in the minutes of the October meeting.

Chancellor Shaw reported that on November 11, 1980, the System Heads and Mr. William Browder, Chairman of the Illinois Board of Higher Education, had met with Governor Thompson and some of his staff. He said that the major topic of conversation was the need of the universities in the State of Illinois

for funds to improve the salaries for faculty and other employees. He reported that Governor Thompson agreed that the salary situation in higher education needed to be rectified, and he agreed that two aspects of the overall salary situation should be considered: first, that a standard, normal salary increase be established, and, second, that "catch-up" monies should be provided which could be phased in over some period of time. He said that the Governor's comments were consistent with those made by him last summer when he announced his decision to veto the additional one percent increase which the Legislature had passed. The Governor, he reported, indicated that he could not be specific about how much salary increase he could endorse until certain information came in: (1) some indication is needed of the status of revenue sharing under the new administration in Washington - the amount of revenue sharing that the state receives will greatly affect the Fiscal Year 1982 budget situation; and (2) a better understanding of what the recession condition will mean to the economy of Illinois during FY-82. He said the Governor had mentioned that Illinois had been a late bloomer in recessions; that is, its economy is slow to follow the national economy into a recession and slow to come out. He reported that the Governor had expressed awareness that we could not afford to have our O & M and program monies gutted for the purpose of improving salaries; he seemed to feel our need for program quality and the enhancement of programs that speak particularly to local and state needs. He reported that the Governor had indicated that the state fiscal condition and the high interest rates in the purchase of bonds made it difficult for us to press initiatives relating to capital expenditures areas and he said not to expect a lot in the capital area. Chancellor Shaw said that it was a very positive meeting even though he would liked to have had greater detail, greater specificity, but given the unknowns about the state's economy, he could understand why it was not possible for the

Governor to be more specific at this time. He said the Governor's final comment was, "That the fiscal situation for the State of Illinois looked very grim, but even so I am confident that the principles that we discussed, that is, catch-up plus some standard increase, that these principles can still hold."

Chancellor Shaw said that on November 7, 1980, he had received a copy of a letter from Margaret Schmid, Chairperson of the IFT Universities Council, to Richard Wagner, Executive Director of the IBHE. He stated that her letter regarded the override effort this fall, and she indicated that if the IBHE and University Systems were not prepared to aggressively pursue a salary veto, then, "You owe to public university faculty an explanation." Chancellor Shaw said, in his opinion, the explanation was that we should not aggressively pursue a salary veto override effort because a one percent overall salary situation does not relate to our need for catch-up monies. He said that we should rather be working for an overall resolution of the salary problem that we face.

Chancellor Shaw stated that in the FY-82 Capital Budget Request, planning monies had been requested for a Clinical Support and Services Facility at the School of Medicine. He said that we were presently in the process of considering other alternatives to the development of that facility, and personnel in the medical school had done an outstanding job of trying to deal with their needs in a realistic fashion. He added that the School of Dental Medicine had also done a good job and he was very pleased that the medical and dental areas had been pared down in a realistic way. He said that the alternatives for the School of Medicine included participating in a joint laboratory facility with the Environmental Protection Agency and the Department of Public Health, for which \$400,000 in planning funds had already been appropriated, and the possibility of acquiring and renovating an existing property near the Springfield campus which might be a substitute for a new building. He remarked that there



were obviously pros and cons to each alternative which were presently being studied; if, as a result of this analysis, it was President Somit's advice with his concurrence to change our capital request, he would like permission to share our findings with the Executive Committee members and, if their reaction was positive, to alter our Fiscal Year 1982 Capital Budget Request accordingly.

It was moved by Mr. Van Meter that the matter be considered. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously. Mr. Van Meter moved the following resolution:

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That any two members of the Executive Committee be and are authorized to amend the portion of the Fiscal Year 1982 Capital Budget Request regarding the Clinical Support and Services Facility, School of Medicine, SIUC.

The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Mr. Van Meter commented that this matter had a good deal of discussion at the Architecture and Design Committee meeting, and he wanted to commend the Chancellor and the people at the School of Medicine for studying their problem and coming to a workable solution. Dr. Wilkins heartily agreed. He remarked that it was absolutely important that proper facilities be obtained if we were going to maintain our medical school and to continue to serve our area.

Chancellor Shaw distributed a report on "Status of Legislation Affecting SIU System as of November 1, 1980," to the members of the Board. He commended Dr. Keith Sanders and Mr. C. Richard Gruny and other members of his staff for their efforts in preparing this report.

The Chair announced that the next five matters were proposed fee or rental increases and that action would not be taken until the December meeting.

The following matter was presented:

NOTICE OF CHANGE IN TITLE OF FEE AND PROPOSED INCREASE:  
BOND RETIREMENT FEE TO REVENUE BOND FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2 AND B-13]

Summary

This matter proposes to change the name of the Bond Retirement Fee to the Revenue Bond Fee to more appropriately describe the fee. It also proposes an increase in the fee of \$6.60 for each full-time student (prorated by the hour for part-time students) to compensate for the scheduled reduction of retained tuition funds available for use in the funded debt operations. With this action, two-thirds of the funds authorized by tuition retention to support the SIUC Student Center and Housing operations will have been replaced by funds generated from this fee.

Rationale for Adoption

At the suggestion of the external auditors, a change in the name of this fee is requested to more clearly describe the intent of the fee, which is simply to replace the funds no longer available from retained tuition because of action taken by the Illinois Board of Higher Education. The suggested change in name does not in any way change the nature or use of the fee. The original resolution establishing this fee (4 Policies of the Board B-13) states:

Proceeds from this fee shall be applied toward those purposes within the Student Center and University Housing for which retained tuition funds are authorized. . . .

The title "Retained Tuition Replacement Fee" would be more accurate, but is perhaps too esoteric. "Revenue Bond Fee" is suggested as an appropriate title since the retained tuition was originally pledged in support of the revenue bonds.

At the March 8, 1979 meeting of the Board, action was taken to establish the Bond Retirement Fee at \$26.40 to compensate for the reduced availability of retained tuition for use by funded debt operations (Student Center and University Housing). This action was in response to budgetary constraints imposed by the Illinois Board of Higher Education. At that time, it was noted that the IBHE constraint required the phased reallocation of all retained tuition resources out of funded debt operations over a six-year period.

At the December 13, 1979 meeting of the Board, action was taken increasing the Bond Retirement Fee by \$6.60, to \$33.00 per academic semester. The fee increase requested here for FY-82 represents the third year of the six-year phased reallocation of resources. The requested \$6.60 increase in the fee will generate \$263,500 at current enrollment levels to compensate for the reduction in available retained tuition funds for FY-82.

The funds generated by the Revenue Bond Fee do not increase the net resources available to the funded debt operations, but simply release equivalent funds which are then appropriated as part of the funding for the operating budget of the University.

### Considerations Against Adoption

The administration continues to hold that the use of retained tuition should be restored to the funded debt operations in compliance with the covenants to the bondholders and as authorized by existing legislation and by action of this Board.

The University is constrained to operate under the budgetary authority of the Illinois Board of Higher Education and consequently must take action at times it would otherwise find inappropriate. However, opposition should be expressed to the position taken by the Illinois Board of Higher Education that only credit-generating functions should receive state support. This narrow view negates the concept of a university education as a total learning experience with an array of contributing functions and support services. These elements should be funded equitably on their merits, independent of whether or not academic credit is directly generated.

### Constituency Involvement

This matter has been shared with all University constituencies. It is not a new matter and has had wide discussion in prior years. The student constituencies continue to oppose this method chosen by the Illinois Board of Higher Education to redirect funds from auxiliary enterprises to academic programs.

The Administrative and Professional Staff Council has also acted to express opposition to this matter on the principle expressed above in "Considerations Against Adoption."

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the name of the Bond Retirement Fee be and is hereby changed to the Revenue Bond Fee, and that effective with the collection of fees for Fall Semester, 1981, 4 Policies of the Board B-2 be amended to show the following schedule for the Revenue Bond Fee:

<u>Hours</u>	<u>Bond Retirement Fee</u>	<u>Revenue Bond Fee</u>
1	\$ 2.75	\$ 3.30
2	5.50	6.60
3	8.25	9.90
4	11.00	13.20
5	13.75	16.50
6	16.50	19.80
7	19.25	23.10
8	22.00	26.40
9	24.75	29.70
10	27.50	33.00
11	30.25	36.30
12 or more	33.00	39.60



BE IT FURTHER RESOLVED, That 4 Policies of the Board B-13 be amended to read as follows:

13. Bond-Retirement-Fee Revenue Bond Fee. Commencing with the Fall Semester, ~~1980~~ 1981, a Bond-Retirement-Fee Revenue Bond Fee of ~~\$33.00~~ \$39.60 per semester shall be deposited with the University Treasurer to compensate for the partial loss of available retained tuition fees pledged in support of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds. Proceeds from this fee shall be applied toward those purposes within the Student Center and University Housing for which retained tuition funds are authorized. All use of revenue from this fee shall be restricted to those revenue bond operations located on the Carbondale campus.

President Somit requested the Chair to recognize Ms. Debbie Brown, President, SIUC Graduate Student Council.

The Chair recognized Ms. Brown, who stated that she would like to comment briefly on what recently had been called the Bond Scam. She said she realized that the Board was seeing a new face and hearing a new voice that was addressing a very old, familiar, and tired topic. She said that the SIUC Graduate Student Council and the SIUC Undergraduate Student Organization wanted to go on record as saying that they were very much aware that the problem which students, faculty, administrators, and the Board of Trustees faced in regard to the Bond Retirement Fee was not a legal problem but rather a budgetary one. She remarked that students have felt in the past and continue to feel strongly that Auxiliary Enterprises should be funded through retained tuition and that the Bond Retirement Fee was a sadly misplaced tuition hike. She commented that the organizations did appreciate the efforts of the University to lobby the IBHE for more support in the past and that they requested this morning for a renewed commitment from the Board to lobby the IBHE for more significant support of public higher education in the State of Illinois.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: STUDENT RECREATION FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2 AND B-3]

Summary

This matter seeks a \$6.00 increase (prorated for part-time students) in the Student Recreation Fee from the present full-time rate of \$18.00 to a proposed rate of \$24.00 per semester, effective with the collection of fees for Fall Semester, 1981.

Rationale for Adoption

When approval was granted by the Illinois Board of Higher Education for construction of the Student Recreation Center, the stipulation was made that sufficient funds had to be on hand to operate the building for the first year. That prefunding (from student fees), the residual unexpended funds in the construction account, and the interest earnings on those funds, along with a favorable operating experience, have permitted the continued funding of the Student Recreation budget since FY-78 with a lower student fee than actual operating costs would require.

At the time of construction, the Student Recreation Fee was reduced (effective Fall 1975) from the original full-time rate of \$22.50 to \$11.75 per semester. This fee was sufficient to operate the Student Recreation Center and the associated recreational programming for two full years (FY-78 and FY-79) with budgeted use of the accumulated funds on hand to offset the excess of expense over revenue. The fee was increased to \$18.00 for FY-80. This increased revenue, along with the unexpended funds in the construction account, has been sufficient to fund the recreation budget for FY-80 and FY-81. Projected revenue and expense for FY-82, however, indicate a need for a \$6.00 increase in the Student Recreation Fee to \$24.00 per semester.

At the December 14, 1978 meeting of the Board, when the fee was last increased, the Board was told that a further increase would be needed for FY-81. Favorable operating experience has permitted postponement of that increase until FY-82. A cash balance is projected for June 30, 1981 in an amount sufficient to require a fee increase of only \$6.00 per semester, as opposed to the \$12.00 increase which had been earlier projected.

Even with approval of this requested increase, the budget still will not be fully funded from current revenues. This fact means that a further increase should be anticipated for FY-83 to replace the residual balance of prior collections which will be exhausted by then. Continued efforts will be directed toward cost effectiveness so that the fee charged to students will be kept to a minimum.

Considerations Against Adoption

The administration and the students have consistently held the position that, especially since the capital cost was paid entirely by student fees, all or a major part of the operation and maintenance costs of the Student Recreation Center should be provided by the state. The IBHE, however, has held rigidly to the view, in this case, that only credit-generating functions

should receive state support. Some state funding has been allocated to this operation on the basis of some use of the facilities for physical education classes. An increase in the fee is a further step away from increased state funding, but appears to be the only workable alternative.

#### Constituency Involvement

This fee increase proposal has been shared with all University constituencies. The Intramural-Recreational Sports Advisory Board has approved the proposal with the recommendation that faculty-staff and alumni use fees be increased by the same proportion. The Student Senate has expressed support for the program funded by this fee, and has approved an increase proposal with the recommendation that faculty-staff use fees be increased to three times the student fee and alumni fees be increased to twice the student fee.

The Graduate Student Council has expressed support for the program funded by this fee, but has opposed the increase proposal on the basis that the operation and maintenance costs of the Student Recreation Center should be funded entirely or in greater proportion by state resources since students paid the entire construction cost of the facility. The Administrative and Professional Staff Council has also opposed the increase proposal on the principle that state resources should fund a large proportion of the operation and maintenance costs of the facility and that the direct generation of academic credit not be the determining factor in the allocation of state resources.

The administration intends to pursue the matter of appropriate charges for nonstudent use of the student recreation facilities. A policy for such charges will be developed with active student participation and broad constituency involvement. These charges are subject to approval by the SIUC President and notification of the Chancellor.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-2 be amended to show the following schedule for the Student Recreation Fee, to be effective with the collection of fees for ~~SUMMER-Session, 1979~~ Fall Semester, 1981:

<u>Hours</u>	<u>Student Recreation Fee</u>	
1	\$ 1-50	\$ 2.00
2	3-00	4.00
3	4-50	6.00
4	6-00	8.00
5	7-50	10.00
6	9-00	12.00
7	10-50	14.00
8	12-00	16.00
9	13-50	18.00
10	15-00	20.00
11	16-50	22.00
12 or more	18-00	24.00



BE IT FURTHER RESOLVED, That, effective with the collection of fees for Fall Semester, 1981, 4 Policies of the Board B-3 be amended to read as follows:

3. Student Recreation Fee. An ~~\$18.00~~ \$24.00 Student Recreation Fee per academic semester shall be collected from each full-time student and shall be deposited in the Student Recreation Fund for Southern Illinois University at Carbondale.
  - a. Funds generated from a ~~\$16.25~~ \$22.25 portion of this fee shall be used to support the intramural and recreation programs in the budget for student recreation.
  - b. Funds generated from a \$1.75 portion of this fee shall be used to establish a "Student Recreation, Repair, Replacement, and Modernization Reserve," which shall have a maximum level of \$1,500,000, representing approximately ten percent of the cost of the building, original equipment, and ancillary recreation and intramural facilities.
  - c. Any residue of funds left in the construction account after completion of the building and its ancillary facilities, shall be used for operation and maintenance costs of the facility.

The Chair stated that this matter would also be presented again in December.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: STUDENT ACTIVITY FEE FOR  
ADDITIONAL FUNDING FOR THE STUDENTS' ATTORNEY PROGRAM, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2 AND B-8]

Summary

This matter proposes an increase of \$.75 in the Student Activity Fee to provide additional funding for the Students' Attorney Program, SIUC.

Rationale for Adoption

The Students' Attorney Program fee has been in existence since the Fall Semester of 1975. An attorney was not hired until April of 1977. The delay resulted from a problem with the final approval of the working papers for the program and time needed to appoint a Board of Directors and to recruit a full-time attorney for the position. As a result, approximately \$100,000 accumulated in the Students' Attorney fund before an attorney was selected.

When the program was being formulated, Graduate Student Council and Undergraduate Student Organization representatives, along with the University

administration, set the fee at \$1.00. This amount was chosen as a result of a review of similar group legal services offices around the United States, although there were very few programs in existence at the time of the review. Actually, at the time the fee was established, no one could predict the actual cost of operating a students' legal assistance office.

In establishing the office, the Board of Directors was faced with two major expenses. The initial cost of buying a law library and equipping a new office from which the students' attorney could practice was \$11,000. Secondly, the Board of Directors approached the Graduate Student Council and the Undergraduate Student Organization about renovating space in the Student Center to house a students' attorney office. The Board of Directors approved a \$30,000 expenditure to secure and remodel this space.

In the three and one-half years the students' attorney has been providing service to the student body, nearly 4,300 students have used the service. An average of 300 active cases is being handled each month. This caseload volume has necessitated the hiring of five half-time graduate intern law clerks, three student workers, and a full-time civil service secretary. The office is open fifty-seven hours a week, seventeen hours beyond a normal work week, requiring more than one shift of workers. Two nights each week during the school term the office holds workshops on landlord-tenant relations and small claims court procedure. On two other nights each week students who are required to appear in court because of a ticket are advised. An explanation of first appearances is given one night each week and individual appointments are held on the other night.

When the attorney was originally hired, the remuneration was established at \$15,500 annually. The current remuneration for FY-81 is \$20,801.04, which includes reimbursement for health and malpractice insurance. The civil service secretarial salary has increased from \$6,120 to \$9,154. Student wages since 1977 will have risen by \$1.05 per hour as of January 1, 1981. A graduate assistantship stipend during this same period of time has gone from \$325 per month in 1977 to \$456 per month for FY-81.

The cost of establishing the office plus the yearly operational costs result in a balance of approximately \$7,700 to be carried over into FY-82. The income from the fee during FY-82 will be about \$40,000. Current operational costs are \$72,796.20. The projected resources for FY-82 are \$47,000, which is \$25,796.20 less than the current operating budget. Pursuant to Section VII, Item B, Number 3 of the SIUC Students' Attorney Program, the Board of Directors is informing its constituents that beginning with FY-82, "... the funding base of the program is [insufficient] to meet the [current] needs of the program and the demands [currently] made upon it" and is therefore requesting a \$.75 increase in the Student Activity Fee to permit the Students' Attorney Program to continue to provide its current level of services to the student body.

#### Considerations Against Adoption

There is a continuing concern that any fee increase can cause undue hardship upon the student body. This program was established as a result of the student constituencies asking the University administration to assist in

providing legal services. The program is totally dependent upon the payment of this fee by students. The Board of Directors of the Students' Attorney Program is now asking the two student constituencies to make a choice: should the program continue at its present level of services, which will require an increase in the fee, or should there be a significant decrease in services in order to keep the fee at its present level.

#### Constituency Involvement

Constituencies and individuals approving: The Undergraduate Student Organization on October 8, 1980 and the Graduate Student Council on October 1, 1980 passed resolutions in support of this fee increase proposal. The Board of Directors of the SIUC Students' Attorney Program has endorsed the proposed increase. The Board of Directors includes a representative of the Jackson County Bar Association. The Vice-President for Student Affairs and the Vice-President for Financial Affairs have expressed support in favor of the increase. The Administrative and Professional Staff Council has endorsed the proposal contingent upon favorable student constituency approval.

Constituencies and individuals disapproving: University officials know of no specific constituencies or individuals who disapprove of the resolution.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for the Fall Semester, 1981, 4 Policies of the Board B-2 be amended to show the following schedule for the Student Activity Fee:

<u>Hours</u>	<u>Student Activity Fee</u>	
1	\$ <del>7.65</del>	\$ <u>.71</u>
2	<del>1.30</del>	<u>1.42</u>
3	<del>1.95</del>	<u>2.14</u>
4	<del>2.60</del>	<u>2.85</u>
5	<del>3.25</del>	<u>3.56</u>
6	<del>3.90</del>	<u>4.28</u>
7	<del>4.55</del>	<u>4.99</u>
8	<del>5.20</del>	<u>5.70</u>
9	<del>5.85</del>	<u>6.41</u>
10	<del>6.50</del>	<u>7.12</u>
11	<del>7.15</del>	<u>7.84</u>
12 or more	<del>7.80</del>	<u>8.55</u>

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-8 be amended to read as follows:

8. Student Activity Fee. Commencing with the ~~Summer-Session, 1980, Fall Semester, 1981,~~ a Student Activity Fee of ~~\$7.80~~ \$8.55 per semester shall be collected from each full-time student to be used in support of student activities and welfare.



- a. Funds generated from a \$5.85 portion of this fee shall be used for support of student organizations and programming.
- b. Funds generated from a ~~\$1.00~~ \$1.75 portion of this fee shall be used to support the budget of the SIUC Students' Attorney Program.
- c. Funds generated from a \$.95 portion of this fee shall be used to support a program of campus safety.
- d. That portion of the funds generated from the full ~~\$7.80~~ \$8.55 fee paid by the medical students at the Springfield facility shall be allocated to support student organizations and programming at that location.

The Chair recognized Ms. Brown again who stated that the SIUC Graduate Student Council was opposed to the increase for the Student Recreation Fee in principle. She said that they felt strongly that the state should contribute some dollars to the Center that had been built with student dollars; the state should support the operation and maintenance of the Center.

Ms. Brown did state that the SIUC Graduate Student Council supported the proposed increase for the Students' Attorney Program, and believed that this support evidenced the success and student appreciation of the services offered by the program.

Mr. Michalic wanted to go back to the proposed increase in the Student Recreation Fee, SIUC. He wondered if the administration could possibly look into the feasibility of having more credit-generating functions at the Student Recreation Center whereby the IBHE would be more likely to fund the operation of the building.

President Somit requested that Dr. Bruce R. Swinburne, SIUC Vice-President for Student Affairs, respond to Mr. Michalic. Vice-President Swinburne said we have to take into consideration the academic needs as well as the recreation and intramural needs of the institution, and he had always made the argument that education on this campus and on any comprehensive campus took

place outside the conventional classroom setting as well as inside the conventional classroom setting, and we should not be denied state support for these kinds of healthy activities that do not generate academic credit as such. He said that because of the Davies Gymnasium renovation, additional hours would be provided by academic affairs for credit-generating kinds of activities, but that in general, the IBHE's position on this particular matter was that it does not really change the budget of the institution and that the IBHE did not see its responsibility to recommend any additional dollars in that particular case.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: RESIDENCE HALL RATES, APARTMENT  
RENTALS, AND CAMPUS HOUSING ACTIVITY FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4]

Summary

This matter proposes an increase in residence hall rates and apartment rentals for all University housing, with the exception of Evergreen Terrace, SIUC. An increase in the Campus Housing Activity Fee is also proposed. The proposed increases would become effective with the Fall Semester, 1981, for residence halls and on July 1, 1981, for apartment rentals.

Rationale for Adoption

The proposed increases are necessary to provide a balanced budget for FY-82 operations in the face of continuing inflation and the need for an adequate level of maintenance. The proposed budget assumes continuation of the high levels of occupancy experienced in recent years.

The need for the increase is underscored by the adjusted budget shown for the current fiscal year. The balanced accrual budget presented last year in support of the requested rate increase for FY-81 has been adjusted to show increased expense due to actual operating experience during FY-80. The primary increase is in three areas: food costs, deferred maintenance, and debt service.

Food costs have risen more than projected for each of the past two fiscal years. Since these budgets must be prepared early in the fiscal year for the following year, adjustments are necessary to reflect the current year's actual expense. For example, the original food budget for FY-81 projected an increase of 8 percent over the adjusted FY-80 budget; however, the projected figure was only 2 percent over the actual expense for FY-80. Thus the projection has been adjusted to a 10 percent increase over the FY-80 actual expense in an effort to catch up with inflation in food prices.

The original budget for FY-80 showed an accrual deficit to be off-set by an increase in prepayments. The unexpected increased expense for food and other items was off-set by deferral of certain maintenance projects and debt service transfers to FY-81. (The deferral of the debt service transfers was made with the approval of the University Treasurer and did not affect any obligations to the bondholders.) These expenses are included in the adjusted budget for FY-81 through a combination of reductions in certain expenses and by showing an accrual deficit to be off-set by the use of cash balance, reduction in receivables, and an increase in prepayments.

The reduction in expense for FY-81 is to be achieved primarily through lower costs resulting from elimination of food service during the Summer Session. The relatively small number of persons housed during the summer will be fed through a contract with the Student Center, which provides food service year around. Additional reductions are planned through reduced overtime costs and lower administrative costs.

The FY-82 budget is based on projected increases used in the preparation of RAMP documents, adjusted to the unique needs of the housing operations. "Special Building Maintenance" and "Equipment" are nonrecurring projects budgeted from a priority list prepared by Housing personnel.

The FY-81 rates for single student housing have remained fourth highest among Illinois public universities for the second year. Preliminary information gathered from the other universities indicates that increases for FY-82 will be comparable and that the SIUC rates will remain in fourth place.

Increases for Southern Hills and Small Group Housing have been set to be equitable with the increase for single student housing and to be favorable with the market for comparable housing. These units are included in the budget shown for the funded debt operations.

Rent increases for Elizabeth and University Court apartments are needed to cover the operation of these units, which are separate from the funded debt operations and have no other revenue than rental income.

An increase in the Campus Housing Activity Fee has been requested by the several House Councils within the residence halls. This fee has not been increased since its inception in February, 1969. The proceeds from the fee are used by the residents through their House Councils for programming activities within the respective housing areas. This increase of \$1.50 per semester requested by the student representatives has the support of the administration. The increase does not apply to family housing.

One point of information should be made concerning prepayments. Currently, housing payments are not uniform. The two prepayments for Fall and for Spring differ from the six monthly payments in amount. Suggestions have been made from time to time by parents and students to make the eight payments equal over the eight months. The administration's intention is to bill the housing contract as eight equal payments, of which the first will be the prepayment for Fall and the fifth will be the prepayment for Spring. Last year the Board was told in response to a question that prepayments would not be increased this year. The change to eight equal payments will result in an



increase in the prepayment each time there is a rate increase, so that the assurance offered last year must be qualified because of this action. The past practice of collecting the Campus Housing Activity Fee with the first housing payment will be continued.

#### Considerations Against Adoption

There are two opposing considerations. One is that an increase in rates is a further barrier to student access to the University. The other is that the rates should be further increased to provide optimal maintenance of facilities and to further enhance the environment of the residents. The administration believes that the budgets presented and the rates requested represent the best balance between these two considerations.

#### Constituency Involvement

This matter has been distributed to all campus constituencies. An effort has been made this year to involve students at an earlier point in the rate study.

The Housing staff first assembled the audited figures for last year's actual operation, reviewed the current year's budget, and assembled data for next year's projected operation. These working papers were shared with the student leaders and their constituencies by the Vice-President for Student Affairs within the week they were proposed. Vice-President Swinburne met with the Student Senate and with the Graduate Student Council on October 1, 1980 to discuss this and other fee increase proposals. A second meeting of the administration and the Student Senate took place on October 8, 1980 to answer further questions. Since final decisions on the FY-82 budget had not been made at that time, the student constituencies did not take formal action on this matter. Student responses on the merits of the various maintenance and special projects influenced the administrative decisions in budgeting those items. The administration will continue to meet with the student representatives on this matter in preparation for both the November and December meetings of the Board.

The Housing staff has continuing input from the various House Councils on this and other matters relating to housing. By the time of the November meeting of the Board, a member of the Housing staff will have met with each of the areas to review this matter in depth.

Further efforts will be made to formalize the procedure for sharing this decision process with the student representatives in the most effective manner. A major improvement this year was the sharing of the initial working papers with the student constituencies rather than only requesting a response to the budgets and the rates in their final form.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University housing as required by Bond Resolutions of the Board, shall be and are hereby changed until otherwise amended to the rate

shown in the following schedule, and that 4 Policies of the Board B-4 be and is hereby amended to read as follows:

4. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Fall Semester, ~~1980~~ 1981:

<u>Room and Board Rates</u>	<u>Semester Rate</u>	
Brush Towers	\$ <del>896</del>	<u>\$996</u>
Thompson Point	<del>896</del>	<u>996</u>
University Park	<del>896</del>	<u>996</u>

Single Room Increment

Increment to be added to semester rate of resident desiring a single room	\$ <del>250</del>	<u>\$275</u>
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Room Rates

Small Group Housing	\$ <del>408</del>	<u>\$455</u>
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- b. Schedule of rates for University operated apartment rental housing (includes utilities) at SIUC effective ~~August~~ July 1, 1980 1981:

	<u>Monthly Rate</u>	
Southern Hills		
Efficiency - Furnished	\$ <del>156</del>	<u>\$175</u>
One-Bedroom - Furnished	<del>173</del>	<u>193</u>
Two-Bedroom - Unfurnished	<del>180</del>	<u>201</u>
Two-Bedroom - Furnished	<del>186</del>	<u>208</u>
Evergreen Terrace Apartments*		
Two-Bedroom - Unfurnished	\$198	
Three-Bedroom - Unfurnished	213	
Elizabeth Apartments	\$ <del>180</del>	<u>\$200</u>
University Courts	\$ <del>200</del>	<u>\$220</u>

\*Rates subject to approval of the SIU Foundation (Carbondale) and the Federal Housing Administration.

- c. A campus housing activity fee is authorized to be included in on-campus housing contracts for the purpose of funding programs for the benefit of residents in University housing. This fee is to be charged at the rate of ~~\$4.50~~ \$6.00 per semester and \$4.00 for the Summer Session for contracts based on the academic calendar or at the rate

of \$1.00 per month for contracts based on the fiscal year. Revenue from this fee shall be deposited in a separate restricted account to be distributed by authority of the fiscal officer in accordance with University policy and the approved budget of recognized organizations comprising all students with housing contracts in force. Residents at Elizabeth Street Apartments and University Courts are exempt from this ~~matter~~ fee.

Mr. Michalic stated that with the increases in housing, tuition, and fees, we were shutting out a lot of students who would like to attend the University and he hoped the Board would take a hard look at the increases coming up in the future.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: EVERGREEN TERRACE APARTMENT RENTAL RATES, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4-b]

Summary

This matter seeks increases of \$23.00 and \$28.00 per month, respectively in rental rates for two-bedroom and three-bedroom Evergreen Terrace apartments, beginning July 1, 1981.

Rationale for Adoption

The present calendar year has seen two increases in rates at Evergreen Terrace after almost two years without any change. An increase of \$18.00 per month was approved November 8, 1979 to take effect January 1, 1980. That increase was based upon FY-78 operating experience and was intended to take effect August 1, 1979; it was delayed by the process of obtaining necessary approval from the Department of Housing and Urban Development. Cumulative delays over prior years have resulted in a substantial deficit in the operation. A successful effort was made during this past year to obtain timely approval of a \$30.00 increase based upon FY-79 operating experience which took effect August 1, 1980.

The increase now sought is based upon FY-80 operating experience and would take effect July 1, 1981. The change from an effective date of August 1 to July 1 corresponds to a decision to issue housing contracts which will expire with the end of the fiscal year. (This change also applies to Southern Hills.) The earlier date is expected to improve occupancy rates by providing earlier information on vacancies occurring during the summer months when new student demand for family housing is the greatest.

Part of the effort to improve the timeliness of rate increases consists of seeking Board approval and federal approval concurrently. The matter is being presented to the Board at this time for that reason and in response to prior suggestions that all housing rates be considered at the same



time. Approval of the requested increases at this time is subject to approval by the Department of Housing and Urban Development and the SIU Foundation.

The adjusted budget for FY-81 shows an accrual surplus of \$19,034 compared to \$16,502 in the original budget. The difference is the result of decreasing the amount originally budgeted for maintenance; the FY-81 budget still leaves a 10 percent increase over actual maintenance costs in FY-80. The intent is to generate a small surplus which can be applied against the deficit of \$158,757 accumulated from FY-76 through FY-80 inclusive, while continuing to meet the operational needs. The ability of the Department of Housing and Urban Development to require specific maintenance projects or improvements during periodic inspections makes it difficult to project or control maintenance expense.

The FY-82 budget is based on projected increases used in the preparation of RAMP documents, adjusted to the unique needs of the housing operations. The amount for equipment is for the gradual replacement of the original refrigerators and stoves. The increase sought is intended to generate an accrual surplus as part of a continuing effort to decrease the total deficit. The University must show an effort toward the elimination of this deficit.

The proposed rate increases are equitable with the increases sought for Southern Hills. The proposed Evergreen Terrace rents still compare very favorably with comparable housing available in the community. Considering that current utility costs amount to approximately \$70.00 per month, the effective rent for a two-bedroom apartment at current rates would be \$128.00 per month without utilities.

A \$5.00 differential in the increases for two-bedroom and three-bedroom apartments is proposed. The present differential of \$15.00 is not equitable considering the difference in the apartments and the average family size.

#### Considerations Against Adoption

Coming on top of \$48.00 in increases in less than twelve months, the proposed increase may seem excessive. Among the ways of viewing this is that \$48.00 is the amount of total monthly increase during the 41 months from the prior increase effective February 1, 1978 until the proposed increase effective July 1, 1981, for an effective annual increase of \$14.00 per month during that time. The administration has made a firm commitment to keep future increases on a timely basis.

The proposed increase could be reduced to an amount sufficient to produce a balanced budget for FY-82. That approach might seem more equitable, but does not address the very pressing problem of the outstanding deficit. Since Evergreen Terrace stands alone as a separate entity managed but not owned by the University, it is difficult to identify any other source of funds than rental revenue to apply against the deficit. If such funding could be identified, the proposed rates could be reduced.

Argument could be made for a larger increase to accelerate the reduction of the deficit. The administration believes the proposed rates represent an equitable charge to current residents while making a substantial effort toward reduction of the deficit.

### Constituency Involvement

This matter has been shared with all University constituencies. Preliminary information on this proposed budget was shared with student leaders and constituencies along with the working papers for the proposed increases in the funded debt housing areas. This information was given to the president of the Evergreen Terrace Council, but a change in Council officers at that time delayed initial efforts to involve the Council in the preliminary discussions. It is the intent of the administration to secure the active involvement of the Evergreen Terrace Council in this matter prior to the November meeting of the Board and prior to the formal process of seeking approval from the Department of Housing and Urban Development. The latter process involves a thirty-day notice to the residents of the intent to seek an increase. This notice is followed by an on-site inspection by an official from the Department of Housing and Urban Development and, at his discretion, a hearing open to the residents. Following this step, a formal request for an increase must be filed by the SIU Foundation. The request may then be approved in part or in full and may be contingent upon satisfactory completion of specified maintenance projects or repairs.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon favorable approval of the Southern Illinois University Foundation and the Department of Housing and Urban Development, rents and charges for the Evergreen Terrace apartments are hereby changed, effective July 1, 1981, and that accordingly 4 Policies of the Board B-4-b is hereby amended to read as follows:

- b. Schedule of rates for University operated apartment rental housing (includes utilities) at SIUC effective August July 1, 1980 1981:

	<u>Monthly Rate</u>	
Southern Hills		
Efficiency - Furnished	\$156	
One-Bedroom - Furnished	173	
Two-Bedroom - Unfurnished	180	
Two-Bedroom - Furnished	186	
Evergreen Terrace Apartments*		
Two-Bedroom - Unfurnished	\$198	<u>\$221</u>
Three-Bedroom - Unfurnished	213	<u>241</u>
Elizabeth Apartments	\$180	
University Courts	\$200	

\*Rates subject to approval of the SIU Foundation (Carbondale) and the ~~Federal Housing Administration~~ Department of Housing and Urban Development.

The Chair stated once again that these proposals would be returning to the Board for action in December.

Under Reports and Announcements by the President, SIUC, President Somit said that he had a Current and Pending Matter for the Board to consider but he wanted to wait until a given dignitary arrived. He mentioned that the SIUC's Student Wellness Center had been the subject of a profile in a journal entitled, "Health Values: Achieving High Level Wellness," copies of which he distributed to members of the Board.

President Somit mentioned that the Halloween celebration just past had been an orderly one, much to the discomfort of one of the television groups that had sent a team down to Carbondale to record the happening.

President Somit announced that Professor Jerry Gaston, Department of Sociology, had been selected Chairman of the Search Committee for the Vice-President for Academic Affairs and Research position.

President Lazerson announced that the SIUE Foundation Board of Directors had four new members, which broadened the geographic base of representation this year. He said that Ralph J. Korte, one of SIUE's outstanding graduates, was elected Vice-President of the Foundation.

President Lazerson announced that Professor Arthur J. Braundmeier, Jr., Department of Physics, had received a grant of approximately \$45,000 from the Department of Energy for "A Study of the Optical Properties of CuO and its Use in Solar Absorbers." He said that James O. Bryant, Jr., Director, Environmental Resources Training Center, had recently received a grant of \$50,000 for "Pre-Service Training Program in Water Quality Control Operations." He announced that Professor Stephen K. Hall, Department of Chemistry, had received a grant of \$40,000 from the Illinois Institute of Natural Resources for "Effects of Respirable Particulates on Health." He also announced that Dr. Emil Jason



had received a grant of \$273,574 from the Department of Education for "A National Demonstration Project - Upward Bound."

The Chair announced that the Board would recess at this time to go to the news conference and to reconvene at 10:30.

Mr. Elliott moved that the Board recess at this time and to reconvene at 10:30. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously. The time was 10:10 a.m.

The Chair reconvened the meeting at 10:30 into regular session. President Somit requested the Board to consider a Current and Pending Matter entitled, "Naming of Hiram H. Lesar as Distinguished Service Professor, SIUC."

Mr. Rowe moved consideration of the matter. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

NAMING OF HIRAM H. LESAR AS DISTINGUISHED SERVICE PROFESSOR, SIUC

Summary

This matter presents for concurrence of the Board the naming of Hiram H. Lesar as Distinguished Service Professor, in recognition of his long period of dedicated service and many contributions to Southern Illinois University at Carbondale.

Rationale for Adoption

Dr. Hiram H. Lesar has served the University both as Dean of the School of Law from its inception until July 1, 1980, and as Acting President on two occasions, in 1974 and again from July 1, 1979 to August 15, 1980. He has since returned to his teaching and research activities as a Professor in the School of Law. The Board of Trustees at its September 11, 1980 meeting gave special recognition to Dr. Lesar for his contributions to the University in his recent period of service as Acting President. In further recognition of Dr. Lesar's record of service and many contributions to the University over the past years, it is felt the title of "Distinguished Service Professor" is merited and appropriate.

During his periods of service as Acting President, Dr. Lesar's experience and good judgment guided the University through two crucial periods of transition. His performance during these periods earned the respect,

affection and confidence of the entire University community and of the higher education community in the state. As the founding Dean of the School of Law, he guided its development into an established and respected law school within a relatively short period. Already an experienced and respected law school dean when SIUC was fortunate enough to attract him to head its new law school, Dean Lesar was able to attract quality faculty and establish an excellent program of legal instruction from the beginning of the School's existence. He also began the task of creating a new building for the School and was instrumental in securing approval and funding for the project, which is now underway. In all respects, as Dean and President, Dr. Lesar has served the University in an exemplary fashion and has won the respect and admiration of all of those who have worked with him.

The title of "Distinguished Service Professor" is felt to be an appropriate means of recognition of the many accomplishments and contributions made by Dr. Lesar to the welfare of Southern Illinois University at Carbondale. While the title has apparently not been previously used at SIUC, it is utilized at many other universities to recognize individuals who have performed exceptionally valuable service to the institution over a long period of time. It is particularly appropriate in the case of Dr. Lesar. With the Board's concurrence, a change in title will be processed to reflect this action.

#### Considerations Against Adoption

The University knows of no such considerations.

#### Constituency Involvement

This action is recommended by the Acting Vice-President for Academic Affairs and Research and the President of Southern Illinois University at Carbondale, and is concurred in by the Chancellor.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Board concurs in the naming of Dr. Hiram H. Lesar as a Distinguished Service Professor at Southern Illinois University at Carbondale, and the President, SIUC, be and is hereby authorized to take any and all actions necessary or appropriate to effect such a change in title for Dr. Lesar.

President Somit stated that the title of "Distinguished Service Professor" had not previously been used at this institution, but it had been used at many other schools to give appropriate recognition to individuals who had performed particularly valuable service to the institution over a long period of time. He thought it was not only appropriate in the case of Dr. Lesar, but he would take personal satisfaction in the idea that Dr. Lesar would be our first Distinguished

Service Professor. President Somit said that Dr. Lesar was a native of Thebes, Illinois, in fact, one of the very few natives of Thebes, Illinois, and he had contributed as a scholar, as Dean of the School of Law, and as Acting President. He commented that no mere recital of his accomplishments, however, could possibly convey his warmth, his quiet humor, his integrity, and most of all, his human understanding and decency. He said that we were all grateful to Dr. Lesar for so effectively smoothing the Presidential transition in 1974 and again in 1979. He said that he had given Dr. Lesar his personal assurance that he would try his best to see that he was not called upon the third time. He concluded by saying, "Hi, your exceptional career here and at Washington University has proved once again, if proof were necessary, that there truly is honor among Thebes."

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Dr. Wilkins remarked that he had spent a few years of his early life in Thebes, and he had a tremendous story to tell of the entire Lesar family and their educational exploits.

Dr. Lesar said that words failed him, but he certainly appreciated the honor, and he would accept it on behalf of all natives and former residents of Thebes.

The Chair stated that an executive session had been requested for the evaluation of the Chancellor of The Southern Illinois University System. After executive session, lunch would be served in Ballroom "A" of the Student Center.

Mr. Van Meter moved that the Board adjourn without delay directly from executive session and without reconvening in open session. The motion




November 13, 1980

275

was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The time was 10:35 a.m.

  
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Alice Griffin, Executive Secretary

## CONTENTS

Roll Call . . . . .	277
Trustee Reports . . . . .	277
Committee Reports . . . . .	282
Reports of Purchase Orders and Contracts, October, 1980, SIUC and SIUE . .	282
Easement to Central Illinois Public Service Company, Airport Road Natural Gas Line, SIUC . . . . .	283
Recommendation for Honorary Degree, SIUE (James M. Furman) . . . . .	284
Recommendation for Honorary Degree, SIUE (Grace Murray Hopper) . . . . .	285
Creation of a Quasi-Endowment to Support Student Scholarships, SIUE . . . .	287
Approval of Minutes of the Meeting held November 13, 1980 . . . . .	288
Authority to Approve Revised Plans and Specifications: Performing Arts Facility, SIUE (Withdrawn) . . . . .	288
Change in Title of Bond Retirement Fee to Revenue Bond Fee and Increase in Revenue Bond Fee, SIUC [Amendment to 4 <u>Policies of the Board B-2 and B-13</u> ] . . . . .	289
Increase in Student Recreation Fee, SIUC [Amendment to 4 <u>Policies of the Board B-2 and B-3</u> ] . . . . .	295
Increase in Student Activity Fee for Additional Funding for the Students' Attorney Program, SIUC [Amendment to 4 <u>Policies of the Board B-2 and B-8</u> ] . . . . .	299
Increase in Residence Hall Rates, Apartment Rentals, and Campus Housing Activity Fee, SIUC [Amendment to 4 <u>Policies of the Board B-4</u> ] . . . . .	302
Increase in Evergreen Terrace Apartment Rental Rates, SIUC [Amendment to 4 <u>Policies of the Board B-4-b</u> ] . . . . .	307
Reports and Announcements by the President, SIUC . . . . .	310
Revised Policies of the Board of Trustees: Chapter 2, Faculty and Staff Service . . . . .	311
Reports and Announcements by the Chancellor of The SIU System . . . . .	331
Evergreen Terrace Apartments Use Commitments . . . . .	332
Housing Allowance for the Chancellor of The Southern Illinois University System . . . . .	334
Reports and Announcements by the President, SIUE . . . . .	337

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, December 11, 1980, at 9:05 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Rick J. DeStefane  
Mr. Ivan A. Elliott, Jr.  
Mr. Wayne Heberer  
Mrs. Carol Kimmel, Secretary  
Mr. Mark E. Michalic  
Mr. William R. Norwood, Chairman  
Mr. Harris Rowe  
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. A. D. Van Meter, Jr., Vice-Chairman

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE  
Dr. Kenneth A. Shaw, Chancellor of the SIU System  
Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, Mr. Michalic reported that on November 21 and 22, 1980, he and Mr. DeStefane had been hosts for a workshop for Illinois Student Trustees on the Springfield campus of the SIUC School of Medicine, and except for the University of Illinois, all the public university governing boards in Illinois were represented. He commented that topics of discussion included the Student Trustee vote, ways of becoming a more effective board member, and ways of influencing the General Assembly and the Illinois Board of Higher Education. He gave special thanks to Dean Moy, Carol Bressan, and Harold Rossen for their



help in making the facilities of the School of Medicine available to the group. He expressed special thanks to Dr. Keith R. Sanders, Governmental Relations Officer, since everyone at the workshop had agreed that Dr. Sanders' comments had given them a new and better perspective of the workings of the General Assembly. He commented that he had found the workshop to be very helpful, and that it had also given him a chance to meet the various Student Trustees as well as to learn of the workings of other boards throughout the state.

Mr. DeStefane thanked Mr. Michalic for coordinating the activity, and also thanked Dr. Sanders for attending part of the session. He said that he learned how to deal as a Student Trustee with the Board and he also learned about boards themselves within the state. After analyzing some other boards, he was happy to say that we had a very good board--not the best--but a very good one.

Mrs. Kimmel reported that she had attended an Illinois (Education) Seminar II on December 4, 1980, which was a funded invitational conference on higher education. She said that the breakfast meeting in Springfield had involved people from higher education, community colleges, and even a few K through 12, a few legislators, and people from the Bureau of the Budget. She said that the speaker was the new Executive Director of IBHE, Dr. Richard Wagner. She commented that the general conversation was money and where do we get it for the future. She remarked that everyone was working as hard as they could in higher education about the money situation, and since it was the Christmas season, she said let's be merry and expect that it was going to be better than predicted.

Mr. Norwood reported he had attended a meeting of the Illinois Board of Higher Education on December 2, 1980, and that the Chancellor and the two Presidents had also attended. He said that the first item to be discussed

was a Report of the Policy Committee to Study Student Financial Aid. He said that all fourteen items as recommended by the IBHE staff, with some revisions and some input, had been passed. He commented that there had been quite a bit of discussion about three of the recommendations: (1) The Illinois State Scholarship Commission awards. He explained that the award this year was \$1,800 and they had tried to get it up to \$1,900, but the money was not available. He said that the award was based upon about 60 to 65 percent of the average private school tuition, and the recommendation was to maintain this level of sharing of the money in the ISSC. He reported that the public sector receives more awards than the private sector because the tuition and fees are so much lower. He said that if the tuition and fees would go up astronomically in the private sector, it would hurt the public sector even greater. (2) Most ISSC awards should be need-based. He said that the wording was changed. (3) Possibility of lending aid to proprietary institutions. He said that this recommendation was very far down the line as far as any monies being given at this particular time or even the foreseeable future. He explained that some of the public sector were not excited about even the idea of thinking about giving money to proprietary institutions because this was perceived at this point as costing our students in the public sector.

Under new units of instruction, research and public service, Mr. Norwood said that three had been approved at SIUC and two at SIUE: At SIUC, A.A.S. in Radiologic Technology; A.A.S. in Respiratory Therapy Technology; and B.S., Major in Technical Careers (Electronic Systems) at Chanute Air Force Base. At SIUE, B.S. in Accountancy; and Master of Science in Education, Specialization in Elementary Education at Greenville (three-year approval). He reported that the IBHE had granted \$85,000 of FY 1981 Higher Education Cooperation Act funds

to SIUC for the purpose of joining the Library Computer System. He said that SIUE was already a part of the system.

Mr. Norwood reported that there had been presented a status report of programs to increase minorities in the health professions. He said that the IBHE had recommended that the SIUC School of Medicine maintain the MEDPREP program and its allocation of state funds to the program and restore this program's pre-dental component; and the IBHE concluded that the proposal to subsidize Illinois residents enrolled in medicine and dentistry at Meharry Medical College in Tennessee should not be supported at this time.

Mr. Norwood reported that the last part of the meeting was spent discussing the budgetary situation in the State of Illinois. Priorities were discussed, with salaries being the first priority, and he said that the System had done a good job in toning down our capital requests greatly and pushing for salaries. He reported that the Deputy Director of the Budget gave a presentation on the situation for the State of Illinois in Fiscal Year 1982 as far as the budget was concerned, and the situation does not look very good at this particular time. He commented that some states had had to reduce their education requests because of the tight budget situation.

Chancellor Shaw commented that he had placed a copy of his remarks to the IBHE at the meeting at each Board member's place. He said that the remarks by Mr. Kolhauser, Deputy Director of the Budget, were the same as Mr. Robert Mandeville, Director of the Budget, had made on the SIUC campus this week. He said that basically Mr. Kolhauser had indicated that the projected increase in General Revenue Funds for Fiscal Year 1982 was five percent, contrasted with eleven percent a year ago. He pointed out that revenues were down, not only because of the recession, but also because of sales tax cutbacks and other tax reforms which were a drain on the State



December 11, 1980

221

Treasury, and because of a cutback in revenue sharing. Mr. Kolhauser said that of the \$400 million projected in new money for Fiscal Year 1982, approximately half of that amount would be needed for public aid, which leaves approximately \$200 million, and that higher education's request alone is \$188 million. Chancellor Shaw said that we had stated a realistic budget and it was our responsibility to press for it, but at the same time, he felt that we should be aware of the state's ability to respond.

Mr. Rowe reported he had attended a meeting of the Joint Trustees Committee for Springfield Medical Education Programs on December 3. Mr. Rowe explained that this was an information group between the Trustees of the two hospitals and the medical school, and its main benefit was that it was a vehicle whereby the hospitals had an opportunity to voice any concerns they may have. Dean Moy had reported to the committee on the various facets of the medical school and its programs. Mr. Rowe explained that under Senate Bill 665 we had been included as one of the three public agencies for a live animal lab, and that there had been considerable pulling as to where this lab would be located. He explained that if the lab were not located adjacent to the medical school, it would lose considerable value to us. He said property immediately adjacent to the medical school was becoming available, and discussions were under way with the IBHE for the possibility of our acquiring that property and possibly at the same time opting ourselves out of the tripartite arrangements with the other two agencies.

Mr. Rowe said the main item of business was that Dean Moy had reported verbally on the medical education site visit; the accreditation people had come in and it was a very positive visit. He also reported that the departmental reviews were proceeding, and he thought it was an excellent idea that the medical school had initiated these reviews on its own. He

also reported that an Anesthesiology Task Force had been activated by Dean Moy in conjunction with the two hospitals. He announced that the next meeting would be held on March 4.

Under Committee Reports, there was no report from the Executive Committee, the Architecture and Design Committee, nor the Finance Committee.

The Chair explained the Board's omnibus motion and said that any Trustee may remove any item.

The Chair proposed that there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, OCTOBER, 1980, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of October, 1980, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

EASEMENT TO CENTRAL ILLINOIS PUBLIC SERVICE COMPANY,  
AIRPORT ROAD NATURAL GAS LINE, SIUC

Summary

This matter proposes the granting of a permanent easement to the Central Illinois Public Service Company (CIPS) for the construction of a natural gas line along the extreme edge of University owned property near the Southern Illinois Airport. This easement provides convenient access to the company for the installation of natural gas service to several privately owned residences.

Rationale for Adoption

The University owns land south of and adjacent to the Southern Illinois Airport and west of and adjacent to the Airport Road. At the present time, convenient natural gas service to that general area is limited to property lying north and east of the University land. Requests for service extensions to two houses and four mobile homes have been received by CIPS, but all of these residences are on property lying south of the University land. The company is proposing to cross the University land in a narrow path within the easternmost ten feet of the University land and alongside the Airport Road.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has the involvement of the Vice-President for Campus Services, the Director of the Physical Plant, and Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The proposal to grant a permanent easement to the Central Illinois Public Service Company for the purpose of placing an underground natural gas line along the eastern edge of University land, tracts 700, 701, 702, 704, 705, and 706, be and is hereby approved.
- (2) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.



RECOMMENDATION FOR HONORARY DEGREE, SIUESummary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the honorary degree of Doctor of Education to James M. Furman at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

Born April 3, 1932 in Lima, Ohio, James M. Furman completed his secondary education at Bellefontaine, Ohio, High School in 1950. His baccalaureate and advanced studies at The Ohio State University earned him a Bachelor of Arts in 1954, followed by graduate study in Public Administration in 1955.

During the same year, he began to gain practical experience in the general field of public administration as a Research Assistant to the Ohio Legislative Service Commission, publishing on concerns such as regulation of aviation, allocation of state aid to local governments, and the financing of public schools and libraries. From 1957 to 1959, he served as Assistant to the Vice-President of the Institute for Social Research, Washington, D.C. His work in the nation's capitol involved work on two major studies: "School Needs in the Decade Ahead," and "Taxes for the Schools," both of which became books.

He began the decade of the sixties by returning as a Senior Research Associate for the Ohio Legislative Research Commission. There he engaged in significant policy shaping studies covering every aspect and all levels of education in his native state. In 1961, he became principal staff officer to the Ohio Interim Commission on Education beyond the High School. In this position he focused on financing and structural concerns in community colleges, medical schools, and postsecondary education. As Director of Community Research, Inc., in Dayton, Ohio, from 1962-64, his research efforts dealt with fiscal problems, research and development capabilities, annexation policies for local government, and vocational and technical education needs. His work produced several incisive publications on these subjects.

In 1964, he focused his professional interest on matters of state-wide educational planning and coordination as Executive Officer, Ohio Board of Regents. He also participated in the development of a master plan for higher education in Ohio. While being involved in almost every facet of programmatic development, he also acted as administrator for federal-state matters and took responsibility for liaison with the legislature. In these capacities, he was directly involved in shaping state educational policies and responding to the challenges to education, characteristic of that decade.

From 1970 to 1974, he expanded his horizons and accepted higher leadership responsibilities as Director and Executive Coordinator for the Washington State Council on Higher Education. His strong record of achievement in that state resulted in his appointment in 1975 as Executive Director of the

Illinois Board of Higher Education, a critical point in the evolution of the system of systems approach to higher education in this state.

At a time when tensions bore the potential for being either destructive or creative, James Furman's breadth of experience, acuity of insight, and capacity to lead by inspiration resulted in a stable structure of relationships among the agency charged with planning and coordination for the entire state and the individual institutions with their particular and localized missions and aspirations. Additionally, by careful and patient attention to all valid concerns, and an even-handed approach to competing and sometimes conflicting interests, he was able to channel all the forces at play into a solid and affirmative direction. Through his advocacy for sound policy decisions, he furthered the evolution of the structural relationships mandated by law, while also strengthening essential educational resources during a period of increasing fiscal stringency. All of the institutions in Illinois and the citizens whose lives will have a richer and deeper quality through learning owe James M. Furman a profound debt of gratitude.

Presently serving as Vice-President of the MacArthur Foundation, he continues to assist the State of Illinois and the nation through his membership on many significant commissions, committees, and professional organizations. His already substantial contributions to education will most certainly increase in the years to come.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition and honor of James M. Furman.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the honorary degree of Doctor of Education be awarded to James M. Furman at the June 11, 1981 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

#### RECOMMENDATION FOR HONORARY DEGREE, SIUE

#### Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board a resolution recommending the presentation of the honorary degree of Doctor of Science to Grace Murray Hopper at an early commencement of Southern Illinois University at Edwardsville.



### Rationale for Adoption

A native of New York City, Grace Brewster Murray Hopper made her childhood home in Wolfeboro, New Hampshire. After graduating Phi Beta Kappa from Vassar College in 1928, she earned her advanced degrees at Yale University, receiving her Ph.D. in 1934. During this time, she was awarded a Vassar College Fellowship and two Sterling Scholarships, in addition to election to Sigma Xi.

Her distinguished career in the academic profession began with an assistantship at Vassar, where she rose to the rank of Associate Professor. In December of 1943, she entered military service in the United States Naval Reserve. Upon being commissioned, she joined the Ordnance Computation Project at Harvard, where she honed her skills in programming on the first large-scale digital computer, the Mark I. In 1946, she accepted appointment as a Research Fellow in Engineering and Applied Physics at Harvard in the Computation Laboratory, where she aided in the development of the Mark II and Mark III computers for the Navy. Her contributions received recognition in 1946, when she received the Naval Ordnance Development Award.

Joining the Eckert-Mauchly Computer Corporation as Senior Mathematician in 1949, she continued to move on the leading edge of the evolution of computers by working on the UNIVAC I, the first large-scale commercial electronic computer. She advanced in the corporate setting as a Systems Engineer and later as a Staff Scientist in Systems Programming until her retirement from the UNIVAC Division of Sperry Rand Corporation in 1971.

From 1952 until the present, she has published extensively on software and programming languages. Her interest in applications programming took her to the initial meeting of the Conference on Data Systems Languages (CODASYL), with a concurrent involvement in the emergence of COBOL. She also served on the American National Standards Institute's X3.4 Committee on the standardization of computer languages. She still serves on the CODASYL Executive Committee.

Beginning in 1959, she began her ascent to the position of Adjunct Professor of Engineering at the Moore School of Electrical Engineering of the University of Pennsylvania. She accepted appointment in 1971 as Professorial Lecturer in Management Science at George Washington University.

Elected Fellow of the Institute of Electrical and Electronic Engineers in 1962, she has continued to receive honors and accolades in every facet of her professional involvement. Using her as an exemplar, the Sperry Rand Corporation initiated the Grace Murray Hopper Award for young computer personnel, which is awarded annually by the Association for Computing Machinery. She holds membership in the National Academy of Engineering. The U.S. Navy has awarded her the Legion of Merit. The British Computer Society selected her as a Distinguished Fellow. Her professional achievements have received honorific mention at the highest levels of academe, industry, and the military; she holds membership in every organization touching the vast scope of her professional interests.

She continued in her service to the nation in the Navy, coming out of retirement twice. With a present rank of Captain in the Naval Reserve, she is now on active duty with the Naval Data Automation Command.



Her major technical contributions have been the development of the first computer compiler, and her proposal for FLOWMATIC, the ancestor of the present COBOL computer programming language.

Grace Murray Hopper has contributed enormously as a pioneer and leader in computer and data processing technology, deepening the understanding and the practical application of a field that will have a major impact on the future. In doing so, she has served the defense of her country with energy and imagination, while also contributing to the nation's prosperity through her work in private industry. She has reached the pinnacle of her profession as an educator and it is this aspect of her work that we single out for focal recognition. In consideration of this enviable record of achievement, SIUE honors itself by making this award to her.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition and honor of Grace Murray Hopper.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the honorary degree of Doctor of Science be awarded to Grace Murray Hopper at the June 11, 1981 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

#### CREATION OF A QUASI-ENDOWMENT TO SUPPORT STUDENT SCHOLARSHIPS, SIUE

#### Summary

The American Institute of Certified Public Accountants and the National Association of College and University Business Officers both identify three categories of endowment funds. The first category is a straight Endowment, where the donor specifies that the principal shall not be expended and only earnings may be used by the donee institution. The second category is a Term Endowment, which is like the Endowment fund until a stated period of time has elapsed or a certain event has occurred, after which part or all of the principal may be expended. The third category is a Quasi-Endowment, which is unlike the straight Endowment because the governing board sets and may change the stipulations for expenditure of both principal and interest.

Consultation with professional accountants has suggested that the proceeds from the sale of the Olin property would be more properly classified as a Quasi-Endowment fund than as a General Operating account. The present proposal is to place \$285,124.06 of the proceeds from the sale of the John M. Olin residence in a Quasi-Endowment fund and designate the funds for use in support of student scholarships at SIUE.

Rationale for Adoption

The Olin property was a gift to the University, and proceeds from the sale are presently held in a "General Operating" account. Since the Board intends to preserve the principal and only use the income from these funds, it would be best not to mix such funds with general operating funds. Establishment of a Quasi-Endowment fund in which these monies would be deposited would permit these monies to continue benefiting SIUE and its students.

Considerations Against Adoption

Not appropriate.

Constituency Involvement

Not applicable to this matter.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That \$285,124.06 of the proceeds from the sale of the John M. Olin residence be and is hereby deposited in a Quasi-Endowment fund, the earnings of which are designated for use in support of student scholarships at Southern Illinois University at Edwardsville, and the President of Southern Illinois University at Edwardsville is authorized to make awards of student scholarships from the funds designated therefor.

Mr. Rowe moved the reception of Reports of Purchase Orders and Contracts, October, 1980, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meeting held November 13, 1980; Easement to Central Illinois Public Service Company, Airport Road Natural Gas Line, SIUC; Recommendation for Honorary Degree, SIUE (James M. Furman); Recommendation for Honorary Degree, SIUE (Grace Murray Hopper); and Creation of a Quasi-Endowment to Support Student Scholarships, SIUE. Item S, Authority to Approve Revised Plans and Specifications: Performing Arts Facility, SIUE, was withdrawn. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

The following matter was presented:

December 11, 1980

285

CHANGE IN TITLE OF BOND RETIREMENT FEE TO REVENUE BOND FEE  
AND INCREASE IN REVENUE BOND FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2 AND B-13]

Summary

This matter proposes to change the name of the Bond Retirement Fee to the Revenue Bond Fee to more appropriately describe the fee. It also proposes an increase in the fee of \$6.60 for each full-time student (prorated by the hour for part-time students) to compensate for the scheduled reduction of retained tuition funds available for use in the funded debt operations. With this action, two-thirds of the funds authorized by tuition retention to support the SIUC Student Center and Housing operations will have been replaced by funds generated from this fee.

Rationale for Adoption

At the suggestion of the external auditors, a change in the name of this fee is requested to more clearly describe the intent of the fee, which is simply to replace the funds no longer available from retained tuition because of action taken by the Illinois Board of Higher Education. The suggested change in name does not in any way change the nature or use of the fee. The original resolution establishing this fee (4 Policies of the Board B-13) states:

Proceeds from this fee shall be applied toward those purposes within the Student Center and University Housing for which retained tuition funds are authorized. . . .

The title "Retained Tuition Replacement Fee" would be more accurate, but is perhaps too esoteric. "Revenue Bond Fee" is suggested as an appropriate title since the retained tuition was originally pledged in support of the revenue bonds.

At the March 8, 1979 meeting of the Board, action was taken to establish the Bond Retirement Fee at \$26.40 to compensate for the reduced availability of retained tuition for use by funded debt operations (Student Center and University Housing). This action was in response to budgetary constraints imposed by the Illinois Board of Higher Education. At that time, it was noted that the IBHE constraint required the phased reallocation of all retained tuition resources out of funded debt operations over a six-year period.

At the December 13, 1979 meeting of the Board, action was taken increasing the Bond Retirement Fee by \$6.60, to \$33.00 per academic semester. The fee increase requested here for FY-82 represents the third year of the six-year phased reallocation of resources. The requested \$6.60 increase in the fee will generate \$263,500 at current enrollment levels to compensate for the reduction in available retained tuition funds for FY-82.

The funds generated by the Revenue Bond Fee do not increase the net resources available to the funded debt operations, but simply release equivalent funds which are then appropriated as part of the funding for the operating budget of the University.



### Considerations Against Adoption

The administration continues to hold that the use of retained tuition should be restored to the funded debt operations in compliance with the covenants to the bondholders and as authorized by existing legislation and by action of this Board.

The University is constrained to operate under the budgetary authority of the Illinois Board of Higher Education and consequently must take action at times it would otherwise find inappropriate. However, opposition should be expressed to the position taken by the Illinois Board of Higher Education that only credit-generating functions should receive state support. This narrow view negates the concept of a university education as a total learning experience with an array of contributing functions and support services. These elements should be funded equitably on their merits, independent of whether or not academic credit is directly generated.

### Constituency Involvement

This matter has been shared with all University constituencies. It is not a new matter and has had wide discussion in prior years. The student constituencies continue to oppose this method chosen by the Illinois Board of Higher Education to redirect funds from auxiliary enterprises to academic programs.

The Administrative and Professional Staff Council has also acted to express opposition to this matter on the principle expressed above in "Considerations Against Adoption."

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the name of the Bond Retirement Fee be and is hereby changed to the Revenue Bond Fee, and that effective with the collection of fees for Fall Semester, 1981, 4 Policies of the Board B-2 be amended to show the following schedule for the Revenue Bond Fee:

<u>Hours</u>	<u>Revenue Bond Fee</u>
1	\$ 3.30
2	6.60
3	9.90
4	13.20
5	16.50
6	19.80
7	23.10
8	26.40
9	29.70
10	33.00
11	36.30
12 or more	39.60

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-13 be amended to read as follows:

13. Revenue Bond Fee. Commencing with the Fall Semester, 1981, a Revenue Bond Fee of \$39.60 per semester shall be deposited with the University Treasurer to compensate for the partial loss of available retained tuition fees pledged in support of the Southern Illinois University Housing and Auxiliary Facilities System Revenue Bonds. Proceeds from this fee shall be applied toward those purposes within the Student Center and University Housing for which retained tuition funds are authorized. All use of revenue from this fee shall be restricted to those revenue bond operations located on the Carbondale campus.

Mr. Michalic said he would like to make a few general statements about the increases as a whole, and then address them individually. He said that it seemed as if those seeking a higher education in Illinois were finding it to be a more and more unattainable goal; despite the claims to the effect that the increases in student financial aid had offset the increase in cost of education, he had real doubts about that. He said that just last week, the General Assembly had denied a request for needed supplementary funding for the ISSC. He remarked that considering it as a whole, continued cost increases may put education beyond the reach of many students. He said this was not to say that the University did not need the money. His question was who benefited most from education--the general public or the student? He said it was the general public, and they should be willing to bear more of the cost of educating their people. He remarked that today we were faced with possibly adding \$135 per year to our cost of educating a single student living on campus, and in the future, there was a possibility of retaining the \$10 increase in the Athletic Fee, and maybe even a ten percent increase in tuition. He commented that these figures may prevent a significant number of people from seeking a higher education, and his point was that he was afraid we may be pricing ourselves out of the market of education.

The Chair recognized Ms. Debbie Brown, President of the SIUC Graduate Student Council, who said that the Council had strongly and consistently opposed the Bond Retirement Fee since it was proposed in 1978. She said that graduate students were still adamantly opposed to this fee and to the incremental increases which were attached to it. She reported that she had followed this issue with interest and concern and a certain amount of anger for the past few years, and experienced a very unpleasant sense of déjà vu every time this issue had been revived for discussion. She said that two years ago, the GSC President had labeled the Bond Retirement Fee as another albatross to hang around the necks of students. Whenever this issue came up, she felt frustrated, depressed, and somewhat discouraged. She remarked that the reasons for her frustration had to do with graduate students feeling as they have consistently that the Bond Retirement Fee should not even be on the agenda. She commented that funding for Auxiliary Enterprises should be discussed in the context of the tuition increase that was being talked about for next year. She commented that it was a very sad day for students when the idea of the Bond Retirement Fee was conceived as a solution to the budgetary constraints imposed by the IBHE in regard to retained tuition. She said that students need some help in regard to the financial burden that was being increasingly forced upon them. She found that this issue was depressing and discouraging because it really related to the larger question of what was the future of higher education in the State of Illinois and perhaps in the nation. She urged that the Board take this opportunity to limit the tax that was being placed on students and to force the University and the Board into a more frequent and crucial dialogue with the state legislators in regard to the future and funding of higher education.



The Chair recognized Mr. Paul Matalonis, President, SIUC Undergraduate Student Organization, who said that the Administrative and Professional Staff Council and the Graduate Student Council, and probably the Board of Trustees, had expressed opposition to the IBHE's decision not to allow retained tuition to be spent for funded debt operations. He said that the SIUC Undergraduate Student Organization also shared this position. He said that the IBHE had decided, and the SIU System had concurred, and therefore the issue was moot. He explained that the student leaders, the press, and 99 percent of the student body had failed to understand exactly why they were now paying \$33 per semester. He recommended that the administration pursue an active campaign to inform the student population why they pay this fee.

The Chair recognized Ms. Pat Ostenburg, representing the SIUC Graduate Council, who stated that historically, the Graduate Council had not addressed the topic of student fees, yet the Graduate Council opposed this fee for the obvious reason that people who live in University Housing should pay for it; that a tax should not be levied across the student body to pay for student housing; that if a tuition increase was needed, the administration should ask for it; if an increase in housing rates were needed, the administration should ask for it, but that this fee should not be levied across the student body. She explained that this fee affected graduate students and graduate education a little bit more than undergraduate students for the simple reason that undergraduate financial aid usually consisted of tuition and fees, and most graduate students pay for their own tuition and fees, or their only form of financial aid is a tuition waiver. Therefore, she explained, most of the graduate students were paying a fee for University Housing and most of the graduate students did not live there. She recommended that the Board of Trustees oppose the increase at this time.

President Somit remarked that there was not much one could say, and that he received a certain feeling of melancholy satisfaction that the case against the fee had been stated so lucidly by our students.

Mr. Rowe said that he did not know of another Board in this state that had fought harder against this matter against the IBHE than this Board, but bonded debt obligations had to be met. He said that it would not be a university if we did not have a Student Center and University Housing, and that the Chancellor and his staff were constantly looking for a better way to meet our obligation. Mr. Rowe regretfully moved approval of the resolution as presented. The motion was duly seconded.

Chancellor Shaw emphasized that no one was excited about having to implement this IBHE policy, and we all remembered at the time it was passed the amount of effort that was made to avoid it, but we are now faced with the practical results of that action, and there seemed to be no practical alternatives that were suitable in terms of the bond indebtedness of both institutions. He pointed out that there had been another discussion which included in this overall package all fringe benefits for employees in Auxiliary Services, and at that point we were more successful in keeping that from becoming an IBHE resolution.

Mr. Michalic agreed with the comments of Ms. Brown and Mr. Matalonis, and the only thing he could propose was that the Board continue to pursue an optional way of funding in this situation.

Mr. Norwood said that we as a Board had tried to fight a lot of increases in tuition and fees. He said that the Board would continue to strive as diligently as it could on this matter.

Mr. Michalic requested a roll call vote. Student opinion in regard to this matter was indicated as follows: Aye, none; nay, Rick J. DeStefane,

Mark E. Michalic. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, Harris Rowe, George T. Wilkins, Jr.; nay, none.

The following matter was presented:

INCREASE IN STUDENT RECREATION FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2 AND B-3]

Summary

This matter seeks a \$6.00 increase (prorated for part-time students) in the Student Recreation Fee from the present full-time rate of \$18.00 to a proposed rate of \$24.00 per semester, effective with the collection of fees for Fall Semester, 1981.

Rationale for Adoption

When approval was granted by the Illinois Board of Higher Education for construction of the Student Recreation Center, the stipulation was made that sufficient funds had to be on hand to operate the building for the first year. That prefunding (from student fees), the residual unexpended funds in the construction account, and the interest earnings on those funds, along with a favorable operating experience, have permitted the continued funding of the Student Recreation budget since FY-78 with a lower student fee than actual operating costs would require.

At the time of construction, the Student Recreation Fee was reduced (effective Fall 1975) from the original full-time rate of \$22.50 to \$11.75 per semester. This fee was sufficient to operate the Student Recreation Center and the associated recreational programming for two full years (FY-78 and FY-79) with budgeted use of the accumulated funds on hand to offset the excess of expense over revenue. The fee was increased to \$18.00 for FY-80. This increased revenue, along with the unexpended funds in the construction account, has been sufficient to fund the recreation budget for FY-80 and FY-81. Projected revenue and expense for FY-82, however, indicate a need for a \$6.00 increase in the Student Recreation Fee to \$24.00 per semester.

At the December 14, 1978 meeting of the Board, when the fee was last increased, the Board was told that a further increase would be needed for FY-81. Favorable operating experience has permitted postponement of that increase until FY-82. A cash balance is projected for June 30, 1981 in an amount sufficient to require a fee increase of only \$6.00 per semester, as opposed to the \$12.00 increase which had been earlier projected.

Even with approval of this requested increase, the budget still will not be fully funded from current revenues. This fact means that a further increase should be anticipated for FY-83 to replace the residual balance of prior collections which will be exhausted by then. Continued efforts will be directed toward cost effectiveness so that the fee charged to students will be kept to a minimum.



### Considerations Against Adoption

The administration and the students have consistently held the position that, especially since the capital cost was paid entirely by student fees, all or a major part of the operation and maintenance costs of the Student Recreation Center should be provided by the state. The IBHE, however, has held rigidly to the view, in this case, that only credit-generating functions should receive state support. Some state funding has been allocated to this operation on the basis of some use of the facilities for physical education classes. An increase in the fee is a further step away from increased state funding, but appears to be the only workable alternative.

### Constituency Involvement

This fee increase proposal has been shared with all University constituencies. The Intramural-Recreational Sports Advisory Board has approved the proposal with the recommendation that faculty-staff and alumni use fees be increased by the same proportion. The Student Senate has expressed support for the program funded by this fee, and has approved an increase proposal with the recommendation that faculty-staff use fees be increased to three times the student fee and alumni fees be increased to twice the student fee.

The Graduate Student Council has expressed support for the program funded by this fee, but has opposed the increase proposal on the basis that the operation and maintenance costs of the Student Recreation Center should be funded entirely or in greater proportion by state resources since students paid the entire construction cost of the facility. The Administrative and Professional Staff Council has also opposed the increase proposal on the principle that state resources should fund a large proportion of the operation and maintenance costs of the facility and that the direct generation of academic credit not be the determining factor in the allocation of state resources.

The administration intends to pursue the matter of appropriate charges for nonstudent use of the student recreation facilities. A policy for such charges will be developed with active student participation and broad constituency involvement. These charges are subject to approval by the SIUC President and notification of the Chancellor.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 4 Policies of the Board B-2 be amended to show the following schedule for the Student Recreation Fee, to be effective with the collection of fees for Fall Semester, 1981:

<u>Hours</u>	<u>Student Recreation Fee</u>
1	\$ 2.00
2	4.00
3	6.00
4	8.00
5	10.00
6	12.00
7	14.00
8	16.00
9	18.00
10	20.00
11	22.00
12 or more	24.00

BE IT FURTHER RESOLVED, That, effective with the collection of fees for Fall Semester, 1981, 4 Policies of the Board B-3 be amended to read as follows:

3. Student Recreation Fee. A \$24.00 Student Recreation Fee per academic semester shall be collected from each full-time student and shall be deposited in the Student Recreation Fund for Southern Illinois University at Carbondale.
  - a. Funds generated from a \$22.25 portion of this fee shall be used to support the intramural and recreation programs in the budget for student recreation.
  - b. Funds generated from a \$1.75 portion of this fee shall be used to establish a "Student Recreation, Repair, Replacement, and Modernization Reserve," which shall have a maximum level of \$1,500,000, representing approximately ten percent of the cost of the building, original equipment, and ancillary recreation and intramural facilities.
  - c. Any residue of funds left in the construction account after completion of the building and its ancillary facilities, shall be used for operation and maintenance costs of the facility.

The Chair recognized Mr. Paul Matalonis, President, SIUC Undergraduate Student Organization, who stated that the USO had not voiced much concern over this increase because they supported the program that would not allow a decrease in services at the Student Recreation Center. He reported that he had attended a meeting of the Intramural Recreation Advisory Board, and at that meeting the

Physical Education Department had requested to increase the number of hours used by the department as a result of the current renovation process at the Davies Gym. He explained that on one hand, the administration was requesting additional funds through the students to maintain the current level of services, but on the other hand, the administration was decreasing the number of hours available, thereby decreasing the service level for students. He pointed out that the Student Recreation Fee was designated for student recreational activities, not for academic affairs. He said that further requests for funding should be made at the state level beyond the current amount received from the state. He commented that monies that were normally earmarked for physical education at Davies Gym should be channeled to the Student Recreation Center to support those classes that will be using the Center. He also said that if the Board was going to raise the Student Recreation Fee, that the Board must also increase the fee for other groups who utilized the Center, specifically, the faculty, staff, and alumni.

The Chair recognized Ms. Debbie Brown, President of the SIUC Graduate Student Council, who said that the Council supported the program and appreciated the services offered by the Student Recreation Center, but that they continued to feel that the state should invest more dollars into the operation and maintenance of the building, and that the Graduate Student Council did pass a resolution addressing the request from the Physical Education Department to allow for more credit courses in the Student Recreation Center. She said that the Council endorsed the request contingent upon the administration approaching the IBHE and asking for more state dollars commensurate with the number of credit hours to be held in the Student Recreation Center during the renovation of Davies Gym.

President Somit endorsed the proposal that if the student fees were going up for the Student Recreation Center, then all other fees should go up



commensurately. He pointed out that because of the use of other facilities for recreational funding, it was not immediately clear that such a request to the IBHE based on a very careful audit would be to our advantage.

The Chair asked if the fees at the Student Recreation Center were being increased commensurately to other users? Mr. Harvey Welch, Dean of Student Life, replied in the affirmative.

Mr. Michalic said that since the facility was being utilized for physical education classes, he hoped that the administration would pursue more funding from the state for the credit hours generated in the future even though there might not be an advantage at this particular time.

President Somit replied that when it became feasible, the administration would pursue the idea.

Dr. Wilkins moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

INCREASE IN STUDENT ACTIVITY FEE FOR ADDITIONAL  
FUNDING FOR THE STUDENTS' ATTORNEY PROGRAM, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2 AND B-8]

#### Summary

This matter proposes an increase of \$.75 in the Student Activity Fee to provide additional funding for the Students' Attorney Program, SIUC.

#### Rationale for Adoption

The Students' Attorney Program fee has been in existence since the Fall Semester of 1975. An attorney was not hired until April of 1977. The delay resulted from a problem with the final approval of the working papers for the program and time needed to appoint a Board of Directors and to recruit a full-time attorney for the position. As a result, approximately \$100,000 accumulated in the Students' Attorney fund before an attorney was selected.

When the program was being formulated, Graduate Student Council and Undergraduate Student Organization representatives, along with the University administration, set the fee at \$1.00. This amount was chosen as a result of a

review of similar group legal services offices around the United States, although there were very few programs in existence at the time of the review. Actually, at the time the fee was established, no one could predict the actual cost of operating a students' legal assistance office.

In establishing the office, the Board of Directors was faced with two major expenses. The initial cost of buying a law library and equipping a new office from which the students' attorney could practice was \$11,000. Secondly, the Board of Directors approached the Graduate Student Council and the Undergraduate Student Organization about renovating space in the Student Center to house a students' attorney office. The Board of Directors approved a \$30,000 expenditure to secure and remodel this space.

In the three and one-half years the students' attorney has been providing service to the student body, nearly 4,300 students have used the service. An average of 300 active cases is being handled each month. This caseload volume has necessitated the hiring of five half-time graduate intern law clerks, three student workers, and a full-time civil service secretary. The office is open fifty-seven hours a week, seventeen hours beyond a normal work week, requiring more than one shift of workers. Two nights each week during the school term the office holds workshops on landlord-tenant relations and small claims court procedure. On two other nights each week students who are required to appear in court because of a ticket are advised. An explanation of first appearances is given one night each week and individual appointments are held on the other night.

When the attorney was originally hired, the remuneration was established at \$15,500 annually. The current remuneration for FY-81 is \$20,801.04, which includes reimbursement for health and malpractice insurance. The civil service secretarial salary has increased from \$6,120 to \$9,154. Student wages since 1977 will have risen by \$1.05 per hour as of January 1, 1981. A graduate assistantship stipend during this same period of time has gone from \$325 per month in 1977 to \$456 per month for FY-81.

The cost of establishing the office plus the yearly operational costs result in a balance of approximately \$7,700 to be carried over into FY-82. The income from the fee during FY-82 will be about \$40,000. Current operational costs are \$72,796.20. The projected resources for FY-82 are \$47,000, which is \$25,796.20 less than the current operating budget. Pursuant to Section VII, Item B, Number 3 of the SIUC Students' Attorney Program, the Board of Directors is informing its constituents that beginning with FY-82, ". . . the funding base of the program is [insufficient] to meet the [current] needs of the program and the demands [currently] made upon it" and is therefore requesting a \$.75 increase in the Student Activity Fee to permit the Students' Attorney Program to continue to provide its current level of services to the student body.

#### Considerations Against Adoption

There is a continuing concern that any fee increase can cause undue hardship upon the student body. This program was established as a result of the student constituencies asking the University administration to assist in providing legal services. The program is totally dependent upon the payment

of this fee by students. The Board of Directors of the Students' Attorney Program is now asking the two student constituencies to make a choice: should the program continue at its present level of services, which will require an increase in the fee, or should there be a significant decrease in services in order to keep the fee at its present level.

#### Constituency Involvement

Constituencies and individuals approving: The Undergraduate Student Organization on October 8, 1980 and the Graduate Student Council on October 1, 1980 passed resolutions in support of this fee increase proposal. The Board of Directors of the SIUC Students' Attorney Program has endorsed the proposed increase. The Board of Directors includes a representative of the Jackson County Bar Association. The Vice-President for Student Affairs and the Vice-President for Financial Affairs have expressed support in favor of the increase. The Administrative and Professional Staff Council has endorsed the proposal contingent upon favorable student constituency approval.

Constituencies and individuals disapproving: University officials know of no specific constituencies or individuals who disapprove of the resolution.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for the Fall Semester, 1981, 4 Policies of the Board B-2 be amended to show the following schedule for the Student Activity Fee:

<u>Hours</u>	<u>Student Activity Fee</u>
1	\$ .71
2	1.42
3	2.14
4	2.85
5	3.56
6	4.28
7	4.99
8	5.70
9	6.41
10	7.12
11	7.84
12 or more	8.55

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-8 be amended to read as follows:

8. Student Activity Fee. Commencing with the Fall Semester, 1981, a Student Activity Fee of \$8.55 per semester shall be collected from each full-time student to be used in support of student activities and welfare.



- a. Funds generated from a \$5.85 portion of this fee shall be used for support of student organizations and programming.
- b. Funds generated from a \$1.75 portion of this fee shall be used to support the budget of the SIUC Students' Attorney Program.
- c. Funds generated from a \$.95 portion of this fee shall be used to support a program of campus safety.
- d. That portion of the funds generated from the full \$8.55 fee paid by the medical students at the Springfield facility shall be allocated to support student organizations and programming at that location.

The Chair recognized Mr. Paul Matalonis, President, SIUC Undergraduate Student Organization, who stated that this program since its inception had been very successful, and the students all around had supported it. He said that the students strongly supported the seventy-five cent increase to maintain those services.

Mr. Rowe moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

INCREASE IN RESIDENCE HALL RATES, APARTMENT RENTALS,  
AND CAMPUS HOUSING ACTIVITY FEE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4]

Summary

This matter proposes an increase in residence hall rates and apartment rentals for all University housing, with the exception of Evergreen Terrace, SIUC. An increase in the Campus Housing Activity Fee is also proposed. The proposed increases would become effective with the Fall Semester, 1981, for residence halls and on July 1, 1981, for apartment rentals.

Rationale for Adoption

The proposed increases are necessary to provide a balanced budget for FY-82 operations in the face of continuing inflation and the need for an adequate level of maintenance. The proposed budget assumes continuation of the high levels of occupancy experienced in recent years.

The need for the increase is underscored by the adjusted budget shown for the current fiscal year. The balanced accrual budget presented last year in support of the requested rate increase for FY-81 has been adjusted to show increased expense due to actual operating experience during FY-80. The primary increase is in three areas: food costs, deferred maintenance, and debt service.

Food costs have risen more than projected for each of the past two fiscal years. Since these budgets must be prepared early in the fiscal year for the following year, adjustments are necessary to reflect the current year's actual expense. For example, the original food budget for FY-81 projected an increase of 8 percent over the adjusted FY-80 budget; however, the projected figure was only 2 percent over the actual expense for FY-80. Thus the projection has been adjusted to a 10 percent increase over the FY-80 actual expense in an effort to catch up with inflation in food prices.

The original budget for FY-80 showed an accrual deficit to be off-set by an increase in prepayments. The unexpected increased expense for food and other items was off-set by deferral of certain maintenance projects and debt service transfers to FY-81. (The deferral of the debt service transfers was made with the approval of the University Treasurer and did not affect any obligations to the bondholders.) These expenses are included in the adjusted budget for FY-81 through a combination of reductions in certain expenses and by showing an accrual deficit to be off-set by the use of cash balance, reduction in receivables, and an increase in prepayments.

The reduction in expense for FY-81 is to be achieved primarily through lower costs resulting from elimination of food service during the Summer Session. The relatively small number of persons housed during the summer will be fed through a contract with the Student Center, which provides food service year around. Additional reductions are planned through reduced overtime costs and lower administrative costs.

The FY-82 budget is based on projected increases used in the preparation of RAMP documents, adjusted to the unique needs of the housing operations. "Special Building Maintenance" and "Equipment" are nonrecurring projects budgeted from a priority list prepared by Housing personnel.

The FY-81 rates for single student housing have remained fourth highest among Illinois public universities for the second year. Preliminary information gathered from the other universities indicates that increases for FY-82 will be comparable and that the SIUC rates will remain in fourth place.

Increases for Southern Hills and Small Group Housing have been set to be equitable with the increase for single student housing and to be favorable with the market for comparable housing. These units are included in the budget shown for the funded debt operations.

Rent increases for Elizabeth and University Court apartments are needed to cover the operation of these units, which are separate from the funded debt operations and have no other revenue than rental income.

An increase in the Campus Housing Activity Fee has been requested by the several House Councils within the residence halls. This fee has not been increased since its inception in February, 1969. The proceeds from the fee are used by the residents through their House Councils for programming activities within the respective housing areas. This increase of \$1.50 per semester requested by the student representatives has the support of the administration. The increase does not apply to family housing.

One point of information should be made concerning prepayments. Currently, housing payments are not uniform. The two prepayments for Fall and for Spring differ from the six monthly payments in amount. Suggestions have been made from time to time by parents and students to make the eight payments equal over the eight months. The administration's intention is to bill the housing contract as eight equal payments, of which the first will be the prepayment for Fall and the fifth will be the prepayment for Spring. Last year the Board was told in response to a question that prepayments would not be increased this year. The change to eight equal payments will result in an increase in the prepayment each time there is a rate increase, so that the assurance offered last year must be qualified because of this action. The past practice of collecting the Campus Housing Activity Fee with the first housing payment will be continued.

#### Considerations Against Adoption

There are two opposing considerations. One is that an increase in rates is a further barrier to student access to the University. The other is that the rates should be further increased to provide optimal maintenance of facilities and to further enhance the environment of the residents. The administration believes that the budgets presented and the rates requested represent the best balance between these two considerations.

#### Constituency Involvement

This matter has been distributed to all campus constituencies. An effort has been made this year to involve students at an earlier point in the rate study.

The Housing staff first assembled the audited figures for last year's actual operation, reviewed the current year's budget, and assembled data for next year's projected operation. These working papers were shared with the student leaders and their constituencies by the Vice-President for Student Affairs within the week they were proposed. Vice-President Swinburne met with the Student Senate and with the Graduate Student Council on October 1, 1980 to discuss this and other fee increase proposals. A second meeting of the administration and the Student Senate took place on October 8, 1980 to answer further questions. Since final decisions on the FY-82 budget had not been made at that time, the student constituencies did not take formal action on this matter. Student responses on the merits of the various maintenance and special projects influenced the administrative decisions in budgeting those items. The administration will continue to meet with the student representatives on this matter in preparation for both the November and December meetings of the Board.



The Housing staff has continuing input from the various House Councils on this and other matters relating to housing. By the time of the November meeting of the Board, a member of the Housing staff will have met with each of the areas to review this matter in depth.

Further efforts will be made to formalize the procedure for sharing this decision process with the student representatives in the most effective manner. A major improvement this year was the sharing of the initial working papers with the student constituencies rather than only requesting a response to the budgets and the rates in their final form.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the rents and charges heretofore established for the following University housing as required by Bond Resolutions of the Board, shall be and are hereby changed until otherwise amended to the rate shown in the following schedule, and that 4 Policies of the Board B-4 be and is hereby amended to read as follows:

#### 4. University Housing:

- a. Schedule of rates for University-operated single student housing at SIUC effective Fall Semester, 1981:

<u>Room and Board Rates</u>	<u>Semester Rate</u>
Brush Towers	\$996
Thompson Point	996
University Park	996

#### Single Room Increment

Increment to be added to semester rate of resident desiring a single room	\$275
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#### Room Rates

Small Group Housing	\$455
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- b. Schedule of rates for University operated apartment rental housing (includes utilities) at SIUC effective July 1, 1981:

	<u>Monthly Rate</u>
Southern Hills	
Efficiency - Furnished	\$175
One-Bedroom - Furnished	193
Two-Bedroom - Unfurnished	201
Two-Bedroom - Furnished	208

	<u>Monthly Rate</u>
Evergreen Terrace Apartments*	
Two-Bedroom - Unfurnished	\$198
Three-Bedroom - Unfurnished	213
Elizabeth Apartments	\$200
University Courts	\$220

\*Rates subject to approval of the SIU Foundation  
(Carbondale) and the Federal Housing Administration.

- c. A campus housing activity fee is authorized to be included in on-campus housing contracts for the purpose of funding programs for the benefit of residents in University housing. This fee is to be charged at the rate of \$6.00 per semester and \$4.00 for the Summer Session for contracts based on the academic calendar or at the rate of \$1.00 per month for contracts based on the fiscal year. Revenue from this fee shall be deposited in a separate restricted account to be distributed by authority of the fiscal officer in accordance with University policy and the approved budget of recognized organizations comprising all students with housing contracts in force. Residents at Elizabeth Street Apartments and University Courts are exempt from this fee.

The Chair recognized Mr. Paul Matalonis, President, SIUC Undergraduate Student Organization, who stated that yesterday evening the USO had supported the \$200 increase. However, he wanted to draw attention to the obvious and that was if we continue to increase housing at this rate, rooms would go empty, and the general enrollment would decline. He pleaded that student affairs continue to look for ways to decrease housing rates on behalf of the students.

Mr. Michalic said that the administration had done a good job, but on the philosophy that education was beyond the reach of many students, he would have trouble supporting the housing increase.

(Dr. Wilkins left the meeting - the time was 9:50 a.m.)

Mrs. Kimmel moved approval of the resolution as presented. The motion was duly seconded. Mr. Michalic requested a roll call vote. Student opinion in regard to this matter was indicated as follows: Aye, none; nay, Rick J.

DeStefane, Mark E. Michalic. The motion carried by the following recorded vote:  
Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood,  
Harris Rowe; nay, none.

The following matter was presented:

INCREASE IN EVERGREEN TERRACE APARTMENT RENTAL RATES, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-4-b]

Summary

This matter seeks increases of \$23.00 and \$28.00 per month, respectively, in rental rates for two-bedroom and three-bedroom Evergreen Terrace apartments, beginning July 1, 1981.

Rationale for Adoption

The present calendar year has seen two increases in rates at Evergreen Terrace after almost two years without any change. An increase of \$18.00 per month was approved November 8, 1979 to take effect January 1, 1980. That increase was based upon FY-78 operating experience and was intended to take effect August 1, 1979; it was delayed by the process of obtaining necessary approval from the Department of Housing and Urban Development. Cumulative delays over prior years have resulted in a substantial deficit in the operation. A successful effort was made during this past year to obtain timely approval of a \$30.00 increase based upon FY-79 operating experience which took effect August 1, 1980.

The increase now sought is based upon FY-80 operating experience and would take effect July 1, 1981. The change from an effective date of August 1 to July 1 corresponds to a decision to issue housing contracts which will expire with the end of the fiscal year. (This change also applies to Southern Hills.) The earlier date is expected to improve occupancy rates by providing earlier information on vacancies occurring during the summer months when new student demand for family housing is the greatest.

Part of the effort to improve the timeliness of rate increases consists of seeking Board approval and federal approval concurrently. The matter is being presented to the Board at this time for that reason and in response to prior suggestions that all housing rates be considered at the same time. Approval of the requested increases at this time is subject to approval by the Department of Housing and Urban Development and the SIU Foundation.

The adjusted budget for FY-81 shows an accrual surplus of \$19,034 compared to \$16,502 in the original budget. The difference is the result of decreasing the amount originally budgeted for maintenance; the FY-81 budget still leaves a 10 percent increase over actual maintenance costs in FY-80. The intent is to generate a small surplus which can be applied against the deficit of \$158,757 accumulated from FY-76 through FY-80 inclusive, while continuing to meet the operational needs. The ability of the Department of Housing and Urban Development to require specific maintenance projects or



improvements during periodic inspections makes it difficult to project or control maintenance expense.

The FY-82 budget is based on projected increases used in the preparation of RAMP documents, adjusted to the unique needs of the housing operations. The amount for equipment is for the gradual replacement of the original refrigerators and stoves. The increase sought is intended to generate an accrual surplus as part of a continuing effort to decrease the total deficit. The University must show an effort toward the elimination of this deficit.

The proposed rate increases are equitable with the increases sought for Southern Hills. The proposed Evergreen Terrace rents still compare very favorably with comparable housing available in the community. Considering that current utility costs amount to approximately \$70.00 per month, the effective rent for a two-bedroom apartment at current rates would be \$128.00 per month without utilities.

A \$5.00 differential in the increases for two-bedroom and three-bedroom apartments is proposed. The present differential of \$15.00 is not equitable considering the difference in the apartments and the average family size.

#### Considerations Against Adoption

Coming on top of \$48.00 in increases in less than twelve months, the proposed increase may seem excessive. Among the ways of viewing this is that \$48.00 is the amount of total monthly increase during the 41 months from the prior increase effective February 1, 1978 until the proposed increase effective July 1, 1981, for an effective annual increase of \$14.00 per month during that time. The administration has made a firm commitment to keep future increases on a timely basis.

The proposed increase could be reduced to an amount sufficient to produce a balanced budget for FY-82. That approach might seem more equitable, but does not address the very pressing problem of the outstanding deficit. Since Evergreen Terrace stands alone as a separate entity managed but not owned by the University, it is difficult to identify any other source of funds than rental revenue to apply against the deficit. If such funding could be identified, the proposed rates could be reduced.

Argument could be made for a larger increase to accelerate the reduction of the deficit. The administration believes the proposed rates represent an equitable charge to current residents while making a substantial effort toward reduction of the deficit.

#### Constituency Involvement

This matter has been shared with all University constituencies. Preliminary information on this proposed budget was shared with student leaders and constituencies along with the working papers for the proposed increases in the funded debt housing areas. This information was given to the president of the Evergreen Terrace Council, but a change in Council officers at that time delayed initial efforts to involve the Council in the preliminary discussions.

It is the intent of the administration to secure the active involvement of the Evergreen Terrace Council in this matter prior to the November meeting of the Board and prior to the formal process of seeking approval from the Department of Housing and Urban Development. The latter process involves a thirty-day notice to the residents of the intent to seek an increase. This notice is followed by an on-site inspection by an official from the Department of Housing and Urban Development and, at his discretion, a hearing open to the residents. Following this step, a formal request for an increase must be filed by the SIU Foundation. The request may then be approved in part or in full and may be contingent upon satisfactory completion of specified maintenance projects or repairs.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon favorable approval of the Southern Illinois University Foundation and the Department of Housing and Urban Development, rents and charges for the Evergreen Terrace apartments are hereby changed, effective July 1, 1981, and that accordingly 4 Policies of the Board B-4-b is hereby amended to read as follows:

- b. Schedule of rates for University operated apartment rental housing (includes utilities) at SIUC effective July 1, 1981:

	<u>Monthly Rate</u>
Southern Hills	
Efficiency - Furnished	\$175
One-Bedroom - Furnished	193
Two-Bedroom - Unfurnished	201
Two-Bedroom - Furnished	208
Evergreen Terrace Apartments*	
Two-Bedroom - Unfurnished	\$221
Three-Bedroom - Unfurnished	241
Elizabeth Apartments	\$200
University Courts	\$220

\*Rates subject to approval of the SIU Foundation (Carbondale) and the Department of Housing and Urban Development.

The Chair recognized Ms. Debbie Brown, President of the SIUC Graduate Student Council, who stated that she would like to thank Dr. Bruce R. Swinburne, and the Office of the Vice-President for Student Affairs, for sharing with the students the budgets for both the housing increase and the Evergreen Terrace

apartment rental rates very early in the semester. She said they had learned of the budget for the housing within hours after it had been finalized, and that they had been a part of the process that determined the proposal presented. She noted that the Graduate Student Council had voted to support the increase for Evergreen Terrace even though there had been several abstentions from voting on the motion that finally did pass, and she noted the concern of the graduate students with the successive increases that residents at Evergreen Terrace had been faced with in the last few years.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded.

Mr. Michalic said he would like to commend Vice-President Swinburne on his sharing the facts with the students a few hours after the increases were proposed, but he still had trouble supporting this increase on the philosophy that in the future we may be taxing ourselves out of education itself.

Student opinion in regard to this matter was indicated as follows: Aye, none; nay, Rick J. DeStefane, Mark E. Michalic. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, Harris Rowe; nay, none.

The Chair stated that no one liked to increase fees, and he wanted to commend Vice-President Swinburne and the constituencies, particularly the students, for considering these fees reasonably. He said it showed a level of maturity on the part of the students for their thoughtful consideration.

Under Reports and Announcements by the President, SIUC, President Somit announced that SIUC had a visit from the Phi Beta Kappa group within the last ten days, and we expect there will be official action on our application for the possible founding of a chapter within the next four to six months. He announced that the Rehabilitation Institute had been awarded a grant for over half a million



dollars from the Illinois Department of Child and Family Services for a comprehensive program to combat child abuse and neglect in the ten southernmost counties of the state. He said that more than 45 faculty and staff members would assist nearly 200 families in this project. He also announced that the School of Medicine had received two grants totaling more than \$300,000 from the Illinois Department of Public Health for clinical residency training programs in family medicine for the Belleville and Decatur areas. He pointed out that these two examples were the kind of community service which the University was seeking to carry out.

President Somit reported that the final report of the Commission on Intercollegiate Athletics had been received. Copies had been made available, he said, and now the recommendations would be studied and responses received from several of the affected constituencies.

President Somit announced that the two millionth visit to the Student Recreation Center had taken place at 7:55 a.m. on December 9, 1980. Her name was Erin O'Leary, a junior majoring in Physical Education. She is from Chicago. She was on her way to attend a special physical education course at the time. She was presented with a number of mementos, T-shirts, racquetball goggles, paper weight, pressurized racquetball/tennis container, and a free weekend of camping equipment. He remarked that the Center was one of the most unusual facilities in the country and wished we had more of it.

The following matter was presented:

REVISED POLICIES OF THE BOARD OF TRUSTEES:  
CHAPTER 2, FACULTY AND STAFF SERVICE

Summary

This matter presents for the Board's approval that chapter of the Revised Policies of the Board of Trustees which deals with faculty and staff service. The chapter is based on existing statements in the Statutes of the

Board (prior to the June 12, 1980 revision), statements contained in Chapter V of the Code of Policy, and long time practices and understandings at the Universities.

The chapter is separated into five sections. Section A sets out definitions of sixteen commonly used terms. Some of the definitions are repeated from previously approved Board policies, such as the policy on tenure. Others, such as the definitions of "employment administration" and "executive officers" are restatements of existing understandings. Section B, dealing with appointments to positions and position approval, is based in large measure on a Board policy first approved in May of 1978 and amended in March of this year. In this section authority is delegated to the Chancellor and the Presidents for employment administration, except that the Board retains the final approval authority in the granting of continuing appointments to faculty and professional staff, academic tenure, and leaves with pay. Section C sets out in general terms the conditions of employment of faculty and staff. These conditions represent the abbreviated restatement of many previously approved Board policies on such matters as vacations and sick leave, tenure, and retirement. Additionally the section provides for Chancellor and Presidential approval of more specific statements which implement these policies. Section D restates previously approved Board policies related to tax-deferred annuities. And, finally, Section E sets out the Board's policy (approved in October, 1978) on the indemnification of Trustees, officers, employees, and student appointees of the University System.

#### Rationale for Adoption

The Board's approval of this chapter is sought as a part of an overall revision of Board policy. On June 12, 1980, the Board approved revised Bylaws and Statutes. On October 15, 1980, the Board approved five of the six proposed chapters of the Policies of the Board. The Board's approval of this chapter will mark the completion of the larger revision effort, although updating the Policies will be a continuing process.

The specific purposes of the revision as presented in this chapter are the same as they were for the previously approved revisions: (1) to bring up-to-date the Policies of the Board, particularly in view of recent changes in the governing administrative structure of the University System; (2) to reflect in statements of policy the appropriate division of responsibility and authority among the Board, the Chancellor, and the Presidents; (3) to identify and repeal obsolete or unnecessary statements of policy; and (4) to organize into a usable reference document official statements of Board policy.

#### Considerations Against Adoption

The Office of the Chancellor is aware of no general considerations against the adoption of the revised Policies on faculty and staff service. One goal of the revision process was to restate existing Board policy and practice without substantive change. Many suggestions for substantive change were made during review of the draft, but only substantive changes developed independently of the revision process were incorporated. Two examples are changes in the manner in which student tuition and fees are collected and a

December 11, 1980

313

new policy dealing with the procurements exempt from the Purchasing Act. This approach was adopted to allow the revision process to proceed without simultaneously addressing questions of what policy "ought" to be. The approach allows questions of substantive change to be raised in the form of amendments to stated policy after the revision effort is completed.

#### Constituency Involvement

A draft of Chapter 2 was sent to the Board and the Presidents on August 18, 1980. As was the case with other chapters, the Presidents were asked to solicit constituency reactions. The reactions of the Presidents, staff, and constituency leaders were received, and a revised Chapter 2 was issued on October 13, 1980. That chapter was presented to the Board for its information on October 15, 1980. Our original intention was to seek the Board's approval of the chapter in November; however, a request for additional time to study the proposed chapter was made by the Faculty Senate at SIUE. Their reactions and also those of the faculty constituency leaders at SIUC were received in time to incorporate some suggested changes in the document presented with this resolution.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Chapter 2 of the Policies of the Board of Trustees of Southern Illinois University be and is hereby approved as presented, effective December 11, 1980.



A. Definitions

1. Academic Year: The nine-month period referenced in employment contracts for academic year appointees, the specific dates of which are determined by the President for each University.
2. Board: The Board of Trustees of Southern Illinois University.
3. Civil Service Employee: Any employee not exempt from coverage by the State Universities Civil Service System.
4. Continuing Appointment: A continuing appointment is one which is automatically renewed each year unless the appointee is given notice as specified in the appropriate personnel policies. All continuing appointees are subject to annual adjustments in salary and other conditions of employment.
5. Employee: Any person whose name appears on a University payroll, except student appointees.
6. Employment Administration: The appointment, employment, work load, reassignment, promotion, demotion, salary adjustment, space assignment, tenure, termination, and all other terms and conditions of employment for employees under an executive officer.
7. Executive Officers: The Chancellor and the Presidents acting only as to employees under their respective supervisory authority.
8. Faculty: All persons holding academic rank.
9. Fiscal Year: July 1 through June 30.
10. Graduate Assistant: A duly registered graduate student appointed part-time in professional or semi-professional endeavor and duly registered in sufficient course work to achieve exemption from the State Universities Civil Service System. This classification does not include Fellows who are assigned no specific duties.
11. Professional Staff: The principal administrative appointees as determined by the Merit Board governing the State Universities Civil Service System.
12. Student Appointees: Student workers and graduate assistants.
13. Student Worker: A person appointed part-time and duly registered as a student for sufficient course work to achieve exemption from the State Universities Civil Service System.

POLICIES OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 2. Faculty and Staff Service  
Section: A. Definitions

Ch. & Sec.: 2-A  
Page: 2 of 2  
Issued:  
Replaces:

14. Tenured Appointment: A tenured appointment signifies the permanent holding of an academic position of employment as governed by Board and University policies. Tenure applies only to a basic academic year appointment. A tenured faculty member's employment contract is subject, however, to annual adjustments in salary, rank, or conditions of employment, and to generally applicable amendments to personnel policies of the SIU System or the respective Universities.

Tenure shall be awarded only by the positive action of the Board of Trustees. An individual's tenure within The Southern Illinois University System shall be held in an academic unit or units at either Southern Illinois University at Carbondale or Southern Illinois University at Edwardsville as specified by each University tenure document and as approved by the Chancellor.

15. Term Appointments: A term appointment is employment for a specified period of time. Term appointments may be renewed; however, reappointment to such a position creates no right to subsequent employment or presumption of a right to subsequent employment.
16. Termination of Employment: The interruption for cause of a tenured or untenured continuing or term appointment or Civil Service appointment.

Chapter: 2. Faculty and Staff Service

Section: B. Appointment to Positions and  
Position ApprovalB. Appointment to Positions and Position Approval

## 1. Appointments to Positions of Employment

- a. All appointments to positions of employment shall be made in the name of the Board as the employer.
- b. All appointments are subject to applicable Federal and State laws. All supervisors of other employees shall keep themselves informed of the currently applicable laws. Adherence to both the letter and the spirit of all civil rights laws is required.
- c. No person who is related within the third degree of consanguinity or is the spouse of a current member of the Board shall be appointed to the faculty or professional staff other than by consecutive renewal of a pre-existing contract. Such relatives include parents, siblings, grandparents, aunts and uncles, nieces and nephews, and offspring.

## 2. Creation of Positions and Approval or Ratification of Appointments, Tenure, and Leaves

- a. The creation of a position of employment reporting directly to the Board of Trustees and the appointment of a person to any such position requires Board of Trustees approval.
- b. The creation by the Chancellor of a position of employment which is within two reporting levels of the Chancellor, but which is neither under the jurisdiction of a President nor a part-time term, Civil Service or student appointment, requires the approval of the Board prior to its public announcement; the appointment to any such position is tentative pending ratification by the Board.
- c. The creation by a President of a position of employment which is within two reporting levels of a President or which reports directly to a Vice President, but is not a part-time term, Civil Service or student appointment, requires the approval of the Chancellor prior to its public announcement; the appointment to any such position is tentative pending ratification by the Chancellor, and by the Board if required under e-1).
- d. Final action on employment administration for the Universities' employees is delegated to the Presidents except as otherwise provided by Board policy. Final action on employment administration for employees of the Office of the Chancellor is delegated to the Chancellor except as otherwise provided by Board policy.



POLICIES OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 2. Faculty and Staff Service

Section: B. Appointment to Positions and  
Position Approval

Ch. & Sec.: 2-2  
Page: 2 of 2  
Issued:  
Replaces:

- e. The following personnel actions are also tentative pending ratification by the Board:
  - 1) Continuing appointments of faculty and professional staff.
  - 2) The grant of academic tenure.
  - 3) The grant of a leave with pay.
- f. A tentative appointment is an appointment made by an executive officer pending ratification by the Board or the Chancellor or both. A tentative appointment will expire if it has not been ratified, as required, as of the close of the day of the second Board meeting following the inception of the appointment, unless extraordinary circumstances have been demonstrated to and certified by the Chancellor. No reappointment of the same individual may then be made without prior Board approval, unless extraordinary circumstances have been demonstrated to and certified by the Chancellor.

C. Conditions of Employment

## 1. Documents describing conditions of employment and appointment:

- a. Civil Service Employees. The general conditions of employment of Civil Service personnel are as set forth in the following documents:
  - 1) The State Universities Civil Service System Statute.
  - 2) The Rules of the State Universities Civil Service System as approved by the Merit Board.
  - 3) The Civil Service Personnel Policies promulgated by the executive officer to whom the employee reports and approved by the Chancellor.
  - 4) Any applicable collective bargaining contract as filed with the Chancellor to the extent that it is not in conflict with any of the preceding documents.
- b. Student Appointees. The general conditions of appointment of student appointees are as set forth in the State Universities Civil Service System Statute and Rules and in the Student Appointee Personnel Policies promulgated and approved by the executive officer to whom the appointee reports.
- c. Faculty and Professional Staff. The general conditions of employment of faculty and professional staff are as set forth in the Faculty and Professional Staff Personnel Policies promulgated by the executive officer to whom the employee reports and approved by the Chancellor. Such Personnel Policies apply to both faculty and professional staff, except that:
  - 1) Only faculty may become eligible for sabbatical leaves.
  - 2) Only faculty may become eligible for tenured appointments.
  - 3) The usual faculty contract shall be for the academic year, and shall carry with it the obligation to perform ancillary duties, such as syllabus development, grading, and student advisement, which may require actions just before or after the calendar dates of academic terms.
  - 4) Faculty shall have the right and duty to participate in the formulation of academic policy affecting the performance of their duties, both by direct participation within their academic unit and through their elected representatives.

POLICIES OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 2. Faculty and Staff Service  
Section: C. Conditions of Employment

Ch. & Sec.: 2-6  
Page: 2 of 6  
Issued:  
Replaces:

- d. Personnel policies requiring Chancellor approval shall be filed with the Chancellor for approval at least two weeks prior to their effective date. Each President is authorized to develop and approve personnel policies affecting employees under that executive officer's supervisory authority which are not inconsistent with the provisions of this chapter (Chapter 2, Faculty and Staff Service) or with personnel policies approved by the Chancellor and which do not otherwise require Board of Trustees or Chancellor approval.
2. All employees shall fully comply with all:
    - a. Applicable State and Federal laws.
    - b. Policies, regulations, and decisions of the Board of Trustees, as amended from time to time.
    - c. Policies, regulations, and decisions promulgated by the Chancellor and the executive officer to whom the employee reports, as amended from time to time.
  3. Personnel policies shall adhere to the following standards:
    - a. Publication. Such policies will be regularly published and made available to affected employees and their supervisors.
    - b. Paid absences. Such policies will provide for holidays, vacations for Civil Service and fiscal year appointees, and leaves.
      - 1) Paid holidays shall not exceed five, in addition to those prescribed by law, except for emergencies, or as provided in any notice of administrative closure. The executive officers shall designate those holidays provided by State law which are not pre-determined.
      - 2) Vacation. Vacation earned shall not exceed 28 working days per year; no accrued vacation beyond two years' credit shall be accorded.
      - 3) Sick Leave. Unused sick leave may be accumulated to provide for extended sick leave and disability benefits in an amount not exceeding 15 days per year.
      - 4) Administrative Closure. Closure of any or all parts of a campus may be declared by an executive officer in response to a natural emergency, in support of national or State policy, or for reasons of health and safety. Announcement of such closure will specify campus guidelines regarding paid leaves during such closure.



Chapter: 2. Faculty and Staff Service

Section: C. Conditions of Employment

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- 5) Sabbatical and Professional Development Leaves. The Faculty and Professional Staff Personnel Policies will provide for such leaves. Sabbatical leaves for faculty and professional development leaves shall be granted only on the basis of an approved plan designated to improve the professional performance of the applicant which contains a recognition of an obligation to report in writing the execution of the plan and return to an assignment of duties wherein the leave experience will benefit the institution for a reasonable period of time but not less than the duration of the leave. No such leave shall exceed one calendar year in duration, and the rate of compensation during the leave shall not exceed the regular monthly rate of the applicant at the time the leave commenced plus annual increments computed on the same basis as for the applicant's peers. Sabbatical leaves may only be granted after the completion of a five-year period of consecutive full-time employment measured from the commencement of employment as a faculty member or six years after the termination of a previous sabbatical leave.
  - 6) Other paid absences. Other paid absences, such as those required for jury duty, certain military service, etc., shall also be addressed in the personnel policies.
  - c. Nepotism. Such policies will prevent relatives within the third degree of consanguinity or spouses from making final personnel determinations for each other. Such relatives include, but are not limited to, parents, siblings, grandparents, aunts and uncles, nieces and nephews, and offspring.
  - d. Grievances. Such policies will provide for prompt resolution of grievances by means of:
    - 1) Informal negotiations, to be followed by, if necessary:
    - 2) A formal process through which an officer or panel makes findings or recommendations or both, and for which a record is compiled;
    - 3) A final determination by a responsible officer; and
    - 4) Notice concerning the procedure for application for discretionary review by the Board.
  - e. Conflicts of interest. Such policies will address the problems of conflict of interest and concurrent employment by other employers.

POLICIES OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 2. Faculty and Staff Service

Section: C. Conditions of Employment

321

Ch. 2, Sec. 1 2-C  
Page: 3 of 6  
Issued:  
Replaces:

- f. Tenure. Faculty and Professional Staff Personnel Policies will provide for tenured appointments of faculty.
- 1) Eligible academic ranks. Tenure may be granted to persons holding the faculty rank of professor, associate professor, or assistant professor. Persons holding faculty ranks other than professor, associate professor, and assistant professor may be eligible for tenure if eligible under the Chancellor approved tenure policy for their University.
  - 2) Probationary service. The length of probationary service periods shall be specified in the Universities' policies on tenure, as approved by the Chancellor and in the initial employment contract. The maximum probationary service period is six years.\* Shorter probationary periods may be specified in the Universities' policies on tenure or in the initial employment contract but should normally not be less than two years. By the end of the last year of the probationary service period of a faculty member the faculty member shall be notified in writing either that tenure has been awarded pending ratification by the Board of Trustees or that the faculty member's appointment will not be renewed after the following year. The requirement of a minimum period of probationary service may be waived under conditions as specified in each institution's policy.
  - 3) Recommendation for tenure.
    - a) The primary criteria to be utilized in the tenure decision process are performance in teaching, research, and service.
    - b) The primary responsibility for the evaluation of the academic qualifications of an individual candidate for tenure rests with tenured faculty in the appropriate unit.
    - c) It is the responsibility of the head of each appropriate unit to evaluate annually each non-tenured

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\*At SIUC, an assistant professor who has served previously as an instructor at SIUC may serve a total probationary period in both ranks not to exceed seven years. At SIUE, this maximum period may be extended by one year by mutual written agreement of the academic unit and the individual.

faculty member in a tenurable rank within that unit and to individually inform such faculty members of their professional performance as measured by such evaluation.

- d) Grievances arising out of a recommendation that tenure be denied shall be filed in writing and resolved through the approved faculty grievance procedures of each University. In such cases, the burden of proof rests on the individual faculty member.

4) Professional positions.

- a) Tenure does not apply to positions on the professional staff. A person shall not be deprived of tenure or the highest academic rank attained because of assignment to a professional staff position under the authority of the Board of Trustees. Such appointment shall not deprive a person of service credit attained toward the achievement of tenure or limit a person's normal progress toward tenure or promotion. The functions, titles, salaries, and annual periods of employment of persons in professional staff positions shall be distinct and severable from their faculty status.
- b) Upon reassignment to duty in the tenured position, the monthly salary therein shall be determined after consultation with the individual on the basis of the nature of the position, the experience, academic qualifications and previous service of the individual, and the salary range within the school or college to which reassignment is made. Little or no change in monthly (not annual) salary is anticipated if the monthly salary is within the range for persons of the same experience, length of service, and academic rank. Reassignment of duties may occur at any time. Adjustments in salary may occur at the end of any fiscal year or within a fiscal year if for cause duly stated.
- g. Notice of non-reappointment. The Faculty and Professional Staff Personnel Policies will provide for such notice. Notice of non-reappointment of professional staff and untenured faculty shall be given in writing as follows:

First appointment year	No less than 3-months notice
Second appointment year	No less than 6-months notice
Third and subsequent appointment years	No more than 1-year notice



POLICIES OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 2. Faculty and Staff Service  
Section: C. Conditions of Employment

Ch. 2 Sec.: 2-C  
Page: 6 of 6  
Issued:  
Replaces:

No notice period need exceed the length of the appointment.

The notice periods shall be proportionally shortened for appointments of less than an academic or fiscal year. Notice periods longer than those stated above may be incorporated in the Faculty and Professional Staff Personnel Policies.

- h. Outside professional activities. Such policies will provide for the reporting to and regulation by the executive officers of extramural research, consulting, and employment of faculty and professional staff so that such activities complement professional performance. When such activities are of a nature that administrative involvement in their conduct is necessary or desirable to facilitate the complementary effect on professional performance, additional or supplementary policies may be promulgated by the executive officer, subject to the approval of the Chancellor. Such policies may govern administrative involvement and provide for the payment or reimbursement of the administrative expense from the proceeds of the external activity. Examples of the latter include, without limitation, patents, copyrights, and clinic practice of professionals conducted pursuant to the educational mission of a University.
4. Retirement. All employees shall retire no later than September 1 following attainment of age 70; however, upon written request of the employee and certification by an executive officer of exceptional and substantial reasons, the Chancellor may defer a retirement for a period not to exceed one year at any one time.

D. Tax-Deferred Annuities

1. A Tax-Deferred Annuity Program in compliance with all related statutes shall be administered on a voluntary basis to all University faculty and staff members by the following named companies and any additional companies authorized under the following qualifications:

Companies approved effective 7/64 to participate in the Tax-Deferred Annuity Program:

- a. Continental Assurance Company
  - b. Prudential Life Insurance Company of America
  - c. Massachusetts Mutual Life Insurance Company
  - d. Northwestern Mutual Life Insurance Company
  - e. Teachers Insurance and Annuity Association and its affiliated company; College Retirement Equities Fund
2. Qualifications for company participation in the Tax-Deferred Annuity Program effective February 8, 1979:
    - a. The company must maintain an agent who is readily accessible to service any participant for whose benefit that company holds an annuity contract.
    - b. The company, with the exception of those five originally approved, may lose its privilege of participation through failure to meet the University's requirements on a continuing basis.
    - c. The company must agree to all further regulations and requirements relating to the plan which the University may adopt.
    - d. The company must designate one representative to serve as a contact with each University in regard to all matters concerning annuities purchased by the University. The representative must provide proof of company representation and be licensed to sell fixed and variable contracts.
    - e. The company must submit to the University copies of annuity contracts with satisfactory evidence that they meet provisions of the Internal Revenue Code and are considered by the insurance industry as a pure annuity contract. All alterations to the company's contracts must be submitted together with similar evidence before any such altered contract is offered to any

POLICIES OF THE BOARD OF TRUSTEES,  
SOUTHERN ILLINOIS UNIVERSITY

Chapter: 2. Faculty and Staff Service

Section: D. Tax-Deferred Annuities

325  
Ch. 2 (Sec. 2-1)  
Page: 2 of 1  
Issued:  
Replaces:

University employee. Each participant company must provide fixed, variable, and combination contract possibilities. The initial loading cost, if any, from the initial contract must be credited in any change in the participant's annuity.

- f. The company must procure, or have pending, twenty annuity contracts within The Southern Illinois University System with a minimum total monthly premium of at least \$2,000.00.
- g. The company must be recommended in the most current edition of "Best's Life Insurance Reports."
- h. The company must be authorized by the Director of Insurance of the State of Illinois to issue such annuity contracts.
- i. Authorized salary reduction intended for annuity purchase will be used exclusively for that purpose and not for life insurance in any form or riders including but not limited to retirement income forms, term insurance, income riders, waiver of premium of accidental death or dismemberment.
- j. The minimum reduction percentage will be 1% of gross pay. Reductions will be restricted to whole percentages rounded by Payroll to nearest whole dollar.
- k. The company must be willing to accept the University transmittal list each month as the evidence upon which their account will be paid by the University.
- l. Each company must upon request furnish the respective Personnel Office and participant with calculations demonstrating compliance with Internal Revenue Service limitations on tax-sheltered contributions and undertake to hold the Board of Trustees, its agents and employees, and the participant harmless for any loss, costs or expenses caused by error or omission in such calculations.



E. Indemnification Policy

1. Each Trustee, officer, employee, and student appointee of Southern Illinois University, whether or not in office, and the heirs, executors, administrators, and assigns thereof shall be indemnified by the Board of Trustees against all costs and expenses reasonably incurred by or imposed upon such person or such person's estate in connection with or resulting from an action, suit, proceeding, claim, or investigation, civil or criminal, to which such person or such person's estate shall or may be made a party, or with which such person or person's estate shall or may be threatened, by reason, directly or indirectly, of any action or omission to act in the scope of such person's appointment as a Trustee, officer, employee, or student appointee of the University, provided, however: (1) that no such Trustee, officer, employee, or student appointee shall be indemnified against or be reimbursed for any cost or expense arising out of such person's own willful misconduct; (2) that the Trustee, officer, employee, or student appointee has given prompt notice to the Office of the Board of Trustees of the action, suit, proceeding, claim, or investigation or threat of same; (3) that the Trustee, officer, employee, or student appointee has agreed to legal representation by counsel acting on the matter for the Board of Trustees, or in the event of conflict of interest on the part of such counsel by individual counsel acceptable to the Board and its counsel, which acceptance shall not be reasonably withheld; (4) that the cost or expense is not reasonably recoverable from any other source. The costs and expenses against which any Trustee, officer, employee, or student appointee of the University shall be so indemnified shall be those actually paid or for which liability is actually incurred, including sums paid in settlement of any such action, suit, proceedings or claim on advice of competent counsel and with the concurrence of the Board of Trustees, and irrespective of whether such costs or expenses are taxable costs as defined or allowed by statute or rule of court. Said rights of indemnification shall be supplementary to any other rights with respect to any such costs and expenses to which said Trustee, officer, employee, or student appointee may otherwise be entitled against the Board of Trustees or any other persons.
2. A Trustee, officer, employee, or student appointee shall not be deemed to have been guilty of willful misconduct in the performance of duty as a Trustee, officer, employee, or student appointee, as to any matter wherein such person relied upon the opinion or advice of legal counsel employed or retained by or for the Board of Trustees, or relied upon erroneous information or advice furnished by an officer, or an employee of the University, and which was accepted in good faith from such persons. "Willful misconduct" as the term is used herein includes but is not limited to the intentional violation of a law or of a regulation having the force of law or of the directive of a superior University authority.

Chancellor Shaw said he would like to take a moment and comment on the overall policy revision. He commented that nearly a year ago, we undertook the process of revising legislation of the Board: Its Bylaws, Statutes, and Policies. He said the revision process had been undertaken with fairly simple goals in mind: to bring the policies up-to-date given the revised administrative structure; to state the division of responsibility between the Board, the Chancellor, and the Presidents; and to end up with a usable reference document. He remarked that despite the simplicity of the goals, the revision process had been complicated, and it had involved the time and efforts of persons too numerous to mention. He pointed out that the Board had approved revised Bylaws and Statutes in June, and that the revision of the Bylaws was the most significant since 1971 and that the revision of the Statutes was the most significant to have taken place since 1964--before SIU at Edwardsville existed. In October, he stated that the Board had approved five of the six chapters of the revised policies, and with approval of the final chapter today, we would have reached the formal end of this major revision process. He stated that the overall goal of the process, while not stated in the beginning, was to make things simpler, and he thought that had been accomplished. At the first of the year, he said that the full revised copy of Board legislation would be sent to the Board which would be about 110 pages long instead of the document that had been over 350 pages. The reduction in size, he explained, can be attributed to two factors: (1) in the review process, we analyzed the reasons a statement of policy had been adopted, and if the reason no longer had meaning or if the circumstances had changed to such an extent there really was not a need for a policy statement, it was removed; and (2) we attempted to locate the authority for decision-making in the places where the decisions would have the greatest effect. He said that the second factor led to the removal of many

detailed policies and their replacement with language that was a restatement of basic principles.

In Chapter 2, there were two items in the chapter which he said he would like to mention specifically. He said the first one related to faculty obligations to perform duties just before or just after the calendar dates of academic terms. He reported that a concern had been raised regarding the meaning of that language, and as a result, we had included some examples of such duties. He pointed out that the examples used were syllabus development, grading, and student advisement. He remarked that the language was not intended to create specific contractual obligations requiring each faculty member to be on campus working prior to the beginning of an academic term, or after the end of an academic term, but to simply recognize that in many departments faculty would need on occasion to perform certain minimal duties prior to the beginning of a term and their services might also be needed after the end of a term. His second comment related to language that states "faculty shall have the right and the duty to participate in the formulation of academic policy affecting the performance of their duties, both by direct participation within their academic units and through their elected representatives." He reported that the SIUE Faculty Senate had recommended that the language be changed to read that the "faculty shall have the right and the duty to participate in the formulation of University policies regarding academic matters and other matters of faculty concern." He commented that this recommended change raised two separate issues. He said that the first issue related to the desirability of making a substantive change as a part of the revision process, and throughout the process we had only attempted to restate existing Board policy and to modify it in light of current circumstances, particularly the change in the administrative structure. This suggestion recommended a change in language; therefore, the change was not incorporated. He said that



the few substantive changes which had been incorporated in other chapters had been developed independently of the revision process and had been brought to the Board's attention as such. He said that the suggested change in his opinion was more than a slight change in language, and he felt that it was a substantive change. He continued that he was not saying that it was a negative change or a positive one, but rather that it was a substantive change and that we had tried to avoid making substantive changes in this document. He reported that in response to the concern of the SIUE Faculty Senate and faculty groups at SIUC he planned in the next twelve to eighteen months to appoint and charge a System Task Force with the job of reviewing the substance of Chapter 2 and with making recommendations to him regarding what was perceived to be needed changes. He stated that there would be a great deal of constituency involvement in this process as our constituencies were most directly affected by this chapter. He suggested that Chapter 2 not be altered at this time but that the substance of the whole chapter be reviewed.

The last point Chancellor Shaw emphasized was the amount of time that this revision had taken on the part of faculty and staff, constituency leaders, the Presidents, members of his staff, and our particular gratitude to Mr. Tom Britton for the leadership he had shown in this endeavor.

Mr. Elliott commended the Chancellor, the Chancellor's staff, and all the others who had worked on the revised policies as well as the original policies. He said that the University could be proud that this was probably one of the best statements of policy available to its staff and the general public of any university in the country. He pointed out that a lot of universities do not have any compilation such as this at all. He commented that it was an effort to try to put things in the places where they can be found and be used. He appreciated having the policies available to the Board of

Trustees with a good index so that we could find things to answer questions on our own. He said that the revision was to clean up some of the duplications and inconsistencies and to bring the policies up-to-date even though the document will never be perfect. He commented that the purpose was to make it available and usable so that revisions could be made in an understandable way. He looked forward to the results of the Task Force on reviewing Chapter 2. Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded.

The Chair recognized Dr. Robert Ziegler, President, SIUE Faculty Senate, who stated that he did not want to hold the chapter up, but he wanted to say that the suggestion for change which the SIUE Faculty Senate proposed was not a substance change but a change that would put the item in accord with what in fact was reality because the faculty did now enjoy a degree of influence in the formulation of policies that were other than strictly academic. He said their concern was in part with the ambiguity of this particular article, and he wanted some reassurance that this particular item was not meant to be restrictive. He thought it was appropriate for him to ask for a statement of the intention behind this matter. He pointed out that in the past this statement had not been looked upon as a restrictive statement, but he thought that it was capable of a jealous and narrow interpretation, and he respectfully requested a statement which could be part of the minutes of this meeting to the effect that this article did not mean to say that faculty shall have the right and duty to participate in the formulation purely of academic policy, but that this was one of the things which they would participate in.

Chancellor Shaw said he understood Dr. Ziegler's concern. He explained that the item was a restatement of earlier policy and that this in no way precluded the kinds of involvement that the constituencies have had with their Presidents on either campus, and so to state it specifically this in no way would restrict

the flexibility that the two Presidents now enjoyed in dealing with their constituencies. He pointed out that if you looked at any Board matter, there was an item that said "Constituency Involvement," and that there was no desire on anybody's part to restrict that kind of involvement.

Dr. Ziegler responded that in that case he thought that their fears had been satisfied, and that he looked forward, he guessed with some horror, that the Task Force may produce a much longer and more complex document than was presented now.

Mr. Elliott commented that actions speak louder than words. He pointed out that we had two constituency tables at every meeting which were full, and he also pointed out that there is not one word anywhere about your right to sit at those constituency tables and to speak at Board meetings. He said the Board started this as a practice. In fact, he remarked, the Board had appointed a committee of 21 who worked on constituency involvement for a couple of years to try to formalize it and could not come out with a document. He said it was the Board's intention to have input from the constituency representatives by having them attend the meetings and to also have input into the actual Board matters.

At this time a voice vote was taken and the Chair declared the motion to have passed unanimously.

The Chair commented that when he came on the Board, we had books, regulations, Statutes, Bylaws, everywhere, and the compilation had been started under Dr. James Brown when he was Chief of Board Staff, and he commended Dr. Brown for getting the process started so that it was manageable now.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw announced that the Governor had released funds for the following projects: the remodeling project of the



Women's Gym at SIUC, and the construction project for the Multi-Purpose Facility at SIUE. He reported that in a letter addressed to Mr. Isbell from the Capital Development Board, it was indicated that this information was being forwarded to the project manager who had been assigned to these projects.

Chancellor Shaw requested the Board to consider as a Current and Pending Matter an item entitled "Evergreen Terrace Apartments Use Commitments," which had not been submitted ten days in advance of the meeting.

Mr. Rowe moved that the Board consider the matter. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

#### EVERGREEN TERRACE APARTMENTS USE COMMITMENTS

##### Summary

The current agenda includes a matter requesting an increase in rates at the Evergreen Terrace apartment project, SIUC. The increase is proposed because of a continuing and accumulating operating deficit, which amounted to \$158,757 as of June 30, 1980. A recent court decision regarding real estate taxes has the potential of greatly increasing this operational deficit.

One possible solution to the deficit problem is to restructure the financing of the project. The existing three percent FHA mortgage on the project means that permission must be granted by the Department of Housing and Urban Development (HUD) to change the mode of financing. In addition, a change in financing will probably require that the Board be the owner of the project. If the Board is assigned ownership of the project, it must then seek HUD permission to change the mode of financing, and to secure this permission, it must give formal assurance to HUD that it will continue to restrict use of the project to those families with low income; and that it will not convert the facility to condominiums or cooperative apartments.

This matter does not ask that the Board approve any formal action on refinancing at this time; the proposed resolution is the first step required to enable us to investigate the desirability and practicality of changes in the financing structure.

##### Rationale for Adoption

Evergreen Terrace is an apartment complex built with proceeds of a three percent FHA mortgage, issued to the SIU Foundation about ten years ago.

December 11, 1980

333

The original mortgage was about \$4,000,000, and the balance on November 30, 1980 was \$3,266,034. SIUC operates the project under a long-term management agreement with the Foundation. This financing procedure was used to secure the three percent FHA money, since the University could not incur debt other than through sale of Revenue Bonds, which would have been at a higher rate of interest.

Under this arrangement not only does the Board of Trustees have to approve a rate increase, but approval is also required of the Southern Illinois University Foundation and the FHA. Such changes are based on audited statements for a fiscal year's operation. This complex arrangement has caused a constant effort to "catch-up" with operational deficits. One of the goals of any change in financing would be that of allowing a quicker response by management to fiscal problems.

Another problem has been created by the recent court decision that the project is subject to real estate taxes. Should the appeal of this decision be unfavorable, there will be an immediate need to provide funds to pay accumulated taxes of approximately \$140,000. When this sum is considered in conjunction with the need to clear the current operating deficit, the minimal need becomes at least \$300,000. There currently is no known solution to the resolution of this problem.

A request for permission to seek alternative financing from HUD was initiated about a year ago and we are just now completing arrangements to secure this permission. At the present time the money market is not favorable for new financing, and many possible solutions must be investigated. However, market conditions might improve, and we should be prepared to take advantage of developments that would allow a reasonable solution on a timely basis.

#### Considerations Against Adoption

There is no assurance that approval of the resolution will end in a solution to the problem.

#### Constituency Involvement

SIUC is seeking a solution to the problem of existing and anticipated deficits and continued need for rental increases that appear to be a part of the future. The Executive Director and the Treasurer of the Southern Illinois University Foundation have been kept apprised of the various concerns and developments. The regional representative of HUD has given invaluable assistance in trying to identify possible solutions to the problems, and in efforts to secure required permission.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That in the event of a transfer of ownership of the Evergreen Terrace apartment project at Southern Illinois University at Carbondale to the Board of Trustees of Southern Illinois University, said Board of Trustees would agree to continue the present owner's commitments as to the permitted level of income of tenants and would agree not to convert to

a condominium or cooperative form of operation, with both such agreements to continue in force for a period of time coincident with the period embraced by the commitment of the present owner under the present financing arrangement; and

BE IT FURTHER RESOLVED, That the Chairman of the Board of Trustees of Southern Illinois University be and is hereby authorized to execute documents manifesting such commitments and agreements.

Mr. Elliott commended Mr. R. Dean Isbell for his usual imagination in trying to find ways to do the job better. He moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

With the Board's consent, the Chair requested that the Board consider the provision of housing for the position of Chancellor of The Southern Illinois University System. He explained that since the item was not on the agenda mailed in advance of the meeting, it would be a Current and Pending Matter and would require unanimous consent for consideration. Mr. Elliott moved that the matter be considered. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The Chair made the following statement:

Over thirty years ago, this Board approved an official residence for the President of Southern Illinois University. At that particular time we only had the one campus; that was in Carbondale. In 1968, when Edwardsville was created and the positions were Chancellors at the two institutions and President of the overall System, we approved official residences for both Chancellors. In 1971, we started our Board Staff, and we had a Chief of Board Staff, and at that time the Board approved an official residence for the Chief of Board Staff along with the Presidents. Through the years these residences have either been University-owned or Foundation-owned, or in some cases we have leased space. In 1974, the Board of Higher Education had a policy or approved a policy restricting any further new construction of official residences for our chief executive officers. During this time, we have had different matters for providing for official residences throughout the State of Illinois and housing allowance has been one that has been used along with providing also University- or Foundation-owned houses. When we were searching for a Chancellor last year, we no longer had the Chief of Board Staff, but we wanted to make sure that the Chancellor had the same perquisites that we provided our other chief executive officers.



Our executive officers are called upon all hours of the day and night to perform their duties and as most of you know, they are pretty readily accessible. So unlike most of us, or some of us, they do not have regular office hours. And the housing is provided for them--for their family, but it is also provided as a convenience for us as a System and us as Universities. Their homes provide a residence; they also provide official areas for the chief executive officers to perform their duties and it includes quite a bit of entertaining. If we expect these executive officers to perform in the manner we ask them to, we need to provide this official residence or the opportunity for official residence for our chief executive officers.

Following on this policy of not providing or building new facilities, we have come upon a recommendation for providing housing for the position of Chancellor of the SIU System. When the negotiations were started for the Chancellor and for the position of Chancellor last year, Mr. Rowe was Chairman. Mr. Rowe has more detail about negotiations and about what transpired, and I would ask Mr. Rowe to summarize these for us.

Mr. Rowe made the following statement:

Thank you, Mr. Norwood. The Board will recall, I hope, that you authorized me to see if we could come to closure with the person who was our choice for Chancellor, Dr. Shaw, and the Board gave me the parameters, the outline of where I could negotiate with him. It had been determined at that point of time that Dr. Shaw was to continue to live in Edwardsville, but it was, of course, obvious to us that he could not remain in the house on Charles Street because that house is the home of the President of the University, just as University House is the home of the President in Carbondale, and so we had discussed various options. We knew it was absolutely impractical to go to the Board of Higher Education, the Bureau of the Budget, and the Governor and the Legislature to request funds to build a home--state-appropriated monies. We also knew that our Foundations really were not in such a condition that we thought we could build a residence, and so the only real alternative we had, in fact, it was the only option, we thought, was a housing allowance. And we satisfied ourselves that housing allowances had been used and were being used by other systems, not only in Illinois, but around the country. We satisfied ourselves further that the provision of a residence was important. It has been done by the privates as well as the publics.

Assuming a cost, say, of \$150,000, and that is probably low by modern standards, at current-day prices of building a residence, it does not take much mathematics to soon realize the mortgage cost, and then you add your cost of maintenance and so I am just refreshing your recollection but this is why we determined that we would attempt to negotiate with Dr. Shaw on a housing allowance. It really was the only option, and so with that in mind I did negotiate with Dr. Shaw, and we agreed upon a housing allowance of \$1,000 per month adjusted annually for inflation, and that figure is probably a third as much

as it would be if we were going to maintain and finance the construction of a house--at least only a third as much, and we also agreed that we would furnish only the public areas. We defined the public areas to be the living and dining room areas of the house--the furniture to be and remain the property of the University.

Having said all that, I would, if it is in order, Mr. Norwood, would like to move the adoption of a resolution.

Mr. Rowe read the following resolution:

HOUSING ALLOWANCE FOR THE CHANCELLOR OF THE  
SOUTHERN ILLINOIS UNIVERSITY SYSTEM

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective January 1, 1981, the Chancellor of The Southern Illinois University System be paid a housing allowance of \$1,070 per month; and

BE IT FURTHER RESOLVED, That, without further action of the Board, the housing allowance will be adjusted at the beginning of each calendar year in an amount which represents the percentage of increase received by the University System, for general price increases for the then current fiscal year, applied to the prior calendar year's housing allowance; and

BE IT FURTHER RESOLVED, That the Board will purchase furniture for use in the public areas of the Chancellor's residence, and such furniture shall remain the property of the Board.

Mr. Rowe moved adoption of the resolution. The motion was duly seconded.

Mr. Rowe said that he failed to note that we had looked at among other things the total salary plus housing allowance that we would pay to Dr. Shaw, and it was well within the range of what was being paid at other universities in this state and across the nation, and, in fact, less than that being paid by comparable systems in the state.

Mr. Michalic asked if the Chancellor was in the process of building his own residence. Mr. Norwood responded that the Chancellor was building his own residence, and he thought that the figure of \$150,000 that Mr. Rowe alluded to earlier might be a little bit light for any kind of official

residence. Chancellor Shaw said that the house was being built by union workers.

Student opinion in regard to this matter was indicated as follows:

Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Wayne Heberer, Carol Kimmel, William R. Norwood, Harris Rowe; nay, none.

Under Reports and Announcements by the President, SIUE, President Lazerson announced that the bachelor's degree in Social Work had been accredited through 1983, which was the maximum time allowance under their mandatory review process. He referred to the recommendation for an honorary degree to James M. Furman which the Board had approved earlier in the meeting. He quoted from a letter he had recently received from Mr. Furman, which stated: "I am delighted and honored to learn that Southern Illinois University at Edwardsville will bestow an honorary degree upon me. It is a humbling experience to receive such recognition, and I extend my heartfelt appreciation to you and your colleagues." President Lazerson said he was doubly joyed to announce that Mr. Furman would deliver the commencement address this June.

Mr. Rowe extended the Board's thanks to President Lazerson and his staff for a very pleasant evening. Mr. Norwood said that the Christmas Carol Dinner had been a beautiful affair, and asked that the President extend thanks for all of the staff for such a tremendous job.

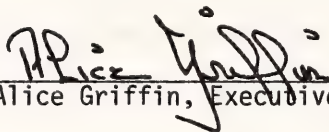
President Lazerson extended his appreciation to all who had played a part in last evening's affair, but he also extended his appreciation to the Board for the action that it had just taken with regard to the housing allowance for the Chancellor. He said he hoped that there would not be too much snow when his family moved to the house on Charles Street in January.



The Chair announced that a news conference had been scheduled immediately following the open meeting in the International Room. At approximately 11:00 a.m., the Board would convene in an executive session in Room #7. He said that an executive session had been requested for the evaluation of the President of SIUE. He announced that lunch would be served at noon in the Mississippi Room, and guests would be the University Center staff.

Mr. Michalic moved that the Board go into executive session after the news conference, and that the Board would adjourn without delay directly from the executive session and without reconvening in open session. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The time was 10:35 a.m.

  
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Alice Griffin, Executive Secretary

## CONTENTS

Roll Call . . . . .	340
Annual Election of Officers, Executive Committee, and Board Representatives, and Annual Appointments by the Chairman . . . . .	340
Trustee Reports . . . . .	343
Committee Reports . . . . .	345
Executive Committee . . . . .	345
Architecture and Design Committee . . . . .	345
Finance Committee . . . . .	346
Reports of Purchase Orders and Contracts, November and December, 1980, SIUC and SIUE . . . . .	347
Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Davies Gymnasium Remodeling, SIUC . . . . .	347
Recommendation for Distinguished Service Award, SIUE (George M. Irwin) . . . . .	349
Approval of Tuition and Fee Rates for Cooperative Program Between Southern Illinois University at Edwardsville and Blackburn College, SIUE . . . . .	350
Recommendation for Naming of New Meeting Rooms in the University Center, SIUE . . . . .	352
Approval of Minutes of the Meeting held December 11, 1980 . . . . .	353
Intercollegiate Athletics Report, Change of Submission Date, SIUC . . . . .	353
Reports and Announcements by the President, SIUC . . . . .	356
Notice of Proposed Tuition Rate Increases for Fiscal Year 1982 . . . . .	357
Notice of Changes in Residency Status Policies and Offset Against Non-Resident Tuition [Amendment to 3 Policies of the Board A-1, and 4 Policies of the Board A-6 and C-1] . . . . .	362
Reports and Announcements by the Chancellor of The SIU System . . . . .	367
Summary of the IBHE Operating Budget Recommendations for Fiscal Year 1982 . . . . .	367
Reports and Announcements by the President, SIUE . . . . .	372

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, February 12, 1981, at 10:00 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Rick J. DeStefane  
 Mr. Ivan A. Elliott, Jr.  
 Mrs. Carol Kimmel, Secretary  
 Mr. Mark E. Michalic  
 Mr. William R. Norwood, Chairman  
 Mr. Harris Rowe  
 Mr. A. D. Van Meter, Jr., Vice-Chairman  
 Dr. George T. Wilkins, Jr. (arrived at 10:10 a.m.)

The following member was absent:

Mr. Wayne Heberer

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE  
 Dr. Kenneth A. Shaw, Chancellor of the SIU System  
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that the first order of business was the annual election of officers, Executive Committee, and Board representatives, and annual appointments by the Chairman. He explained that according to the Bylaws of the Board, the Board shall, at its first regular meeting following the third Monday in each January, elect by secret ballot from its own membership and by a majority vote of those voting members present, a Chairman, a Vice-Chairman, and a Secretary, who shall hold office until their successors are elected and qualified. He stated that this meeting was the first one to be held after January 19, so nominations were in order for Chairman of the Board.



The Chair recognized Mr. Elliott, who nominated William R. Norwood as Chairman of the Board of Trustees. No further nominations being heard, Mr. Rowe moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. Norwood was unanimously re-elected Chairman.

The Chair recognized Mr. Rowe, who nominated A. D. Van Meter, Jr., as Vice-Chairman of the Board of Trustees. No further nominations being heard, Mrs. Kimmel moved that nominations be closed and stated that Mr. Van Meter had been reappointed for another term by Governor Thompson which would make it possible for him to serve in this capacity. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mr. Van Meter was unanimously re-elected Vice-Chairman.

The chair recognized Mr. Van Meter, who nominated Carol Kimmel as Secretary of the Board of Trustees. No further nominations being heard, Mr. Rowe moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. By secret written ballot, Mrs. Kimmel was unanimously re-elected Secretary.

The Chair recognized Mr. Van Meter, who nominated Carol Kimmel and George T. Wilkins, Jr., as members of the Executive Committee of the Board of Trustees. No further nominations being heard, Mr. Elliott moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. Carol Kimmel and George T. Wilkins, Jr., were unanimously re-elected by voice vote to serve with ex-officio member William R. Norwood as members of the Executive Committee.

The Chair recognized Mrs. Kimmel, who nominated William R. Norwood to the Board of Trustees of the State Universities Retirement System. There being no further nominations, Mr. Van Meter moved that nominations be closed.

The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. Mr. Norwood was unanimously re-elected.

The Chair nominated Ivan A. Elliott, Jr., to the Merit Board of the State Universities Civil Service System. No further nominations being heard, Mr. Van Meter moved that nominations be closed. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. Mr. Elliott was unanimously re-elected.

Without objection, the Chairman of the Board made the following appointments:

ARCHITECTURE AND DESIGN COMMITTEE

A. D. Van Meter, Jr., Chairman  
Carol Kimmel  
William R. Norwood, ex-officio

FINANCE COMMITTEE

Ivan A. Elliott, Jr., Chairman  
Harris Rowe  
William R. Norwood, ex-officio

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY FOUNDATION

Ivan A. Elliott, Jr.  
Alternate, Carol Kimmel

BOARD OF DIRECTORS, SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE FOUNDATION

George T. Wilkins, Jr.

JOINT TRUSTEES COMMITTEE FOR SPRINGFIELD MEDICAL EDUCATION PROGRAMS

Harris Rowe

ILLINOIS BOARD OF HIGHER EDUCATION

William R. Norwood  
Alternate, Carol Kimmel

The Chair stated that Mr. Heberer had previously served on the Board of Directors, Southern Illinois University at Edwardsville Foundation. He said that Mr. Heberer had indicated to the Board and to Governor Thompson that he

February 12, 1981

343

did not wish to be reappointed to the Board of Trustees because of private and personal commitments which did not allow him the time to do a good job as a Trustee.

The Chair noted that special committees may be appointed from time to time as the Board may deem desirable, each of which is automatically discharged at the end of the first regular meeting following the third Monday in January unless the Board acts to extend its life. There are no special committees at this time.

Under Trustee Reports, Mr. Elliott reported that the meeting of the Merit Board, State Universities Civil Service System, had been cancelled because of snow.

Mr. Norwood reported that he had attended two meetings of the Illinois Board of Higher Education on January 6 and February 3, 1981. He said that the proposed budget was the main topic of the January meeting. Another item discussed, he reported, was the proposed changes in rules and regulations for the Illinois Financial Assistance Act for Nonpublic Institutions of Higher Learning. He stated that the proposals passed for the budget for Fiscal Year 1982 were the following: 10-1/2 percent salary increase for faculty and staff; 8 percent increase in the cost of most goods and services; and 16 to 19 percent increase for the cost of utilities. He reported that one of the items was a proposed productivity increase in that salaries were previously based upon 95 percent of the base budget, and the staff of the IBHE had recommended that the budget base should be 90 percent rather than 95 percent, which would mean that the universities would be footing more of the bill for the increase in salaries.

Chancellor Shaw said that concern was expressed over the so-called self-help principle or productivity gains but our differences with the IBHE were mainly that of degree. He said he did not feel that the IBHE recommendations were strong enough, particularly in the salary areas, for us to be in a strong advocacy position, but we would now await the Governor's recommendation.



Mr. Norwood said that the proposed budget was also the main topic of the February meeting, including recommendations for capital improvements. He reported that three items had been approved by the IBHE for noninstructional capital improvements at SIUE: University Center remodeling, road improvements, and campus lighting. He reported that there had been a spirited discussion of a report on Public and Educational Television. Two proposals had been submitted and there was a conflict on whether the one in the west central part of the state should be tower or microwave and that the proposals were sent back to the committees to recommend which way would be best. He reported that money was allocated twice a year in accordance with the Illinois Financial Assistance Act for Nonpublic Institutions of Higher Learning, and that last year it was about \$114 per FTE for the private institutions and this year it would be \$116. He reported that the IBHE had received responses to Senate Resolution 507 and House Resolution 865. He said Senate Resolution 508 was the comparison of disparities between instructional costs in public universities. He reported that the 2 percent disparity allowance had been increased to 5 percent through the insistence of several of the public institutions, particularly our Board of Trustees. He explained that Senate Resolution 509 was for the Unit Cost and Local Tax Resources in Illinois Community Colleges.

Chancellor Shaw stated that a Summary of SIU's Response to Senate Resolution 507 and House Resolution 865 had been distributed to the members of the Board, a copy of which has been placed on file in the Office of the Board of Trustees. He said he thought it was important for the members of the Board to not only see the IBHE data as summarized, but also a narrative which would make the data a little more helpful. He explained that the resolution called for money to be allocated so that the higher salaried people would not receive as great a percentage increase as the lower salaried people, and that the

February 12, 1981

345

salary plans approved by the Board of Trustees last spring had provided that the lower paid employees would receive a higher percentage increase than the higher paid, so he believed that the spirit of the resolution had been met by SIU. At the March meeting, Chancellor Shaw said that he would be presenting a brief statement on Senate Bill 508, which had to do with the unit cost study, because he did not feel that the IBHE staff had been very helpful in understanding the kind of progress we had made internally in reallocating money.

Mr. Norwood reported that the IBHE classified the different capital projects into four categories: equipment to make the facility functional, emergency projects, construction projects for which planning funds had been appropriated in FY-81, and fuel conservation and bondable energy conservation projects. He said that out of the top seven projects on the list, we had two for SIUC and one for SIUE.

Under Committee Reports, there was no report from the Executive Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that because of the bad weather the Committee had met in Mrs. Kimmel's room at the Holiday Inn in Edwardsville at 6:00 p.m., February 11, 1981, rather than at 4:00 p.m. in the Board Room of the University Center as had been announced. He gave the following report:

Item H - Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Davies Gymnasium Remodeling, SIUC

Bids were favorable on this project, and the Committee recommended that the matter be received by the Board in its omnibus motion.

The Performing Arts Facility, SIUE, and the Multi-Purpose Facility, SIUE, status reports were discussed by the Committee. Bids on both of these projects were considerably over the estimate and will need to be restudied. Bids are anticipated to be received on April 2, 1981 for the Multi-Purpose Facility.

The School of Law Building is still on schedule. There was discussion on three or four items the Committee will recommend to the Capital Development Board to be included in the project. The items are not large but would be very sensible ones. Before any decision is made on the conversion of the present Law School, the Committee was very interested in the suggestions, the reasons for the suggestions, and the studies that have been done to support the suggestions.

President Somit responded by saying that the policy recommendations were almost completed and that they would be coming to the Committee very shortly.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met at 9:00 a.m. that morning. He complimented Mr. James F. Metcalf, Acting Vice-President for Business Affairs, SIUE, and his people for coming up with the idea to place SIU checking account funds in a N.O.W. account in order to draw interest. He reported that quarterly reports and audits were submitted to the Committee. He said that a status report was received on the FHA project (Evergreen Terrace) and was still being studied with the hope of refinancing the project. He said a discussion was held on the meeting of the Legislative Audit Commission Subcommittee. The Committee had expressed a desire to become involved with the auditors on the compliance report for FY-81. He said that appreciation was expressed to the Universities for the new format of the monthly report and the addition of personal services items to the report which gives concise additional information. In spite of suggestions from external auditors for an expanded report, the Finance Committee is pleased with this shorter form of report. He reported that the computer report was still in process and he expected information on that report in April.

The Chair congratulated President Lazerson and the SIUE community for all the extra effort that had gone into getting the University open after the one-day closure due to the weather.



President Lazerson said he wanted to draw attention to what he considered to be the superb work of the Physical Plant in getting the campus open for work today.

The Chair also thanked Mrs. Alice Griffin for all of the changes that were made in order to hold the Board meeting today.

Without objection, the Chair proposed that there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, NOVEMBER AND DECEMBER, 1980, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the months of November and December, 1980, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF PLANS AND SPECIFICATIONS  
AND AWARD OF CONTRACTS BY THE CAPITAL DEVELOPMENT BOARD:  
DAVIES GYMNASIUM REMODELING, SIUC

Project Background

This project was first approved in the FY-76 Capital Budget when \$180,000 was appropriated for the preparation of the initial phases of the plans and specifications. The architectural firm of Deall, Salogga, Bradley, Likins, and Dillow, of Decatur, Illinois, was selected and the Board of Trustees approved this portion of the project and gave its approval to request the release of these funds at its regular meeting on March 13, 1975. The funds were subsequently released on August 14, 1975.

The FY-81 Capital Budget contained \$3,351,000 for the remaining portion of plans and specifications, construction, utilities, and site work. Because of incompatible time schedules, the Board of Trustees gave a blanket approval on July 10, 1980 to any capital project for which FY-81 funds might be subsequently appropriated. These funds were released on December 2, 1980.

Plans and specifications have been reviewed by Mr. Charles Pulley, AIA, who recommends acceptance of the plans and approval of the project.

Action by the Capital Development Board

After the Board of Trustees has given project approval, has recommended the retention of architectural and/or engineering firms, and has approved all plans and specifications, the CDB advertises for and receives all bids, approves all plans and specifications, and awards contracts on all state capital projects funded through its agency.

CDB Project Number: 825-020-018

Project Title: R & R Women's Gymnasium (Davies Gym)

Date of Bid Opening: Thursday, December 11, 1980, Springfield

Engineer's Estimate: \$2,903,530

Identification of Low Bidders and Amount of Contract Awards

General: Kiefner Bros., Inc., Perryville, Missouri

Base Bid	\$1,672,959
Alternate #1	12,420
Alternate #2	4,433
Alternate #3	N/C
Alternate #5	5,030
Alternate #7	<u>4,656</u>

Contract Award	\$1,699,498
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Plumbing: Presley Plumbing and Heating, Paducah, Kentucky  
Contract Award \$ 176,500

Heating: Presley Plumbing and Heating, Paducah, Kentucky  
Contract Award \$ 464,462

Ventilation: A & K Midwest Insulation Co., Metropolis, Illinois  
Contract Award \$ 258,715

Electrical: Fritz, Inc., Belleville, Illinois

Base Bid	\$ 287,500
Alternate #6	9,283
Alternate #7	<u>668</u>

Contract Award	\$ 297,451
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Total Contract Awards	<u>\$2,896,626</u>
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Total Contract Awards	\$2,896,626
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Construction Contingency (10%)	289,662
Project Contingency	46,319
A & E Fees and Reimbursables	<u>298,393</u>

Total Project Budget	\$3,531,000
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RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUE

Summary

The Chancellor, on the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Mr. George M. Irwin at an early commencement of Southern Illinois University at Edwardsville.

Rationale for Adoption

George M. Irwin was born May 2, 1921. Educated in the Quincy, Illinois public schools, he was introduced to formal training in the arts at the National Music Camp in Interlochen, Michigan from 1936 to 1938. He received a Bachelor of Arts degree from the University of Michigan in 1943. Mr. Irwin's unparalleled contributions to fostering the arts and strengthening culture in his home city, the state, and the nation resulted in the award of an Honorary Doctorate in Fine Arts by Culver Stockton College in 1973.

To find another Illinoisan with a commitment to the arts of the length, scope, and distinction of George Irwin would be a hard search indeed. Mr. Irwin has exerted initiative and leadership in the formation of organizations that support the arts for almost four decades. In 1948, he was instrumental in the creation of the Quincy Society of Fine Arts, the oldest community arts council in the nation. As founder and president, George Irwin made this local venture into a brilliant example for organizations to follow, demonstrating his visionary instinct and unflagging commitment by involvement in other Quincy ventures affecting the arts and humanities.

As one of the founding pioneers of the Illinois Arts Council, George Irwin has contributed his wisdom, experience, and shrewd judgment to the betterment of the arts in Illinois. During a business career that led to the board chairmanships of the Quincy Compressor Division of Colt Industries, the Irwin Paper Company and other related companies, Mr. Irwin kept an open ear to all requests for assistance from artists pursuing personal careers, citizens in other areas forming art-directed agencies, and groups of all cultural descriptions. Additionally, he influenced his peers and contacts in the business world to attend to the value of art and culture in the communities and regions in which they operated.

During his career, he has given leadership to no fewer than two dozen organizations and institutions involved with the arts, humanities, and cultural pursuits including several institutions of higher learning. Active in shaping policy for such organizations as the National Endowment for the Arts, National Council on the Arts, and the American Federation of Arts, the salutary influence of George Irwin has also been exerted on the national level.

An accomplished musician, he has performed in and conducted musical organizations in Quincy and elsewhere. His private art collection is a tribute to an educated taste which is superb and eclectic, appreciative of the



past and sensitive to the vibrant currents of the present. Many artists have seen their careers fostered by the generous patronage of this dedicated citizen. Mr. Irwin has commissioned American, and especially Illinois, artists in composing, painting, sculpture, and printmaking.

He has touched Southern Illinois University at Edwardsville for the better through his membership on the Board of Directors of the Mississippi River Festival, his interest in the University's artists and collections, and through his support of several outstanding individual programs. It is for George Irwin's brilliance, unstinting devotion, and truly outstanding achievement during a lifetime of enriching the spiritual and humane aspects of our society that this Distinguished Service Award is presented.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville have recommended this recognition and honor of Mr. George M. Irwin.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the recommendation of the University Committee for Honorary Degrees and Distinguished Service Awards and the President of Southern Illinois University at Edwardsville, the Distinguished Service Award, SIUE, be presented to Mr. George M. Irwin at the June 12, 1981 commencement or some commencement thereafter of Southern Illinois University at Edwardsville.

#### APPROVAL OF TUITION AND FEE RATES FOR COOPERATIVE PROGRAM BETWEEN SOUTHERN ILLINOIS UNIVERSITY AT EDWARDSVILLE AND BLACKBURN COLLEGE, SIUE

#### Summary

SIUE wishes to enter into an agreement (see copy appended) with Blackburn College to cooperatively prepare students in the field of special education. As part of this agreement, all Blackburn College students who enroll in specified courses to be taught at SIUE would be assessed tuition and fees at in-state rates irrespective of their actual state of residence. The proposed agreement would be effective as of September 15, 1981.

In accord with 4 Policies of the Board A-1-a, SIUE requests approval of the proposed tuition arrangement.

#### Rationale for Adoption

The agreement between SIUE and Blackburn College has been developed: (1) to better serve the needs of students in the SIUE region who are pursuing programs in special education, and (2) to reaffirm the SIUE commitment to assist other colleges and universities through cooperative arrangements. The agreement incorporates the following elements:

1. Participating Blackburn College students would be regularly enrolled as students at SIUE. Enrollment of Blackburn College students at SIUE under this agreement is limited to enrollment in special education courses that Blackburn College does not presently offer.

2. Participating Blackburn College students would be subject to all requirements and regulations of SIUE with respect to enrollment and attendance at SIUE, with the exception of residency determination policies.

3. Participating Blackburn College students would be assessed tuition and fees by SIUE at in-state rates regardless of actual state of residence. The arrangement is submitted for Board approval because of this element.

4. The agreement, which commences September 15, 1981, is renewable annually. It may be terminated by either party upon six months written notice. If the agreement is terminated, Blackburn College students already pursuing a special education course of study at SIUE shall be permitted to complete their course of study.

This agreement would require no additional resources at SIUE for implementation. The SIUE courses provided for under the agreement will be delivered by the Department of Special Education, School of Education, SIUE.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The proposed arrangement has been endorsed by the faculty of the Department of Special Education and the Dean of the School of Education, SIUE. It is recommended for approval by the Acting Vice-President and Provost and the President, SIUE.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That pursuant to the proposed agreement between Southern Illinois University at Edwardsville and Blackburn College to prepare students from the latter institution in the field of special education, SIUE be and is hereby authorized to assess tuition and fees for all such students at in-state rates; and

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to the execution of this resolution in accord with established policies and procedures.

RECOMMENDATION FOR NAMING OF NEW MEETING ROOMS IN THE UNIVERSITY CENTER, SIUESummary

The renovation of the SIUE University Center included the addition of seven new meeting rooms on the second floor of that building. This matter proposes naming the new meeting rooms in the Center as follows:

- A. Collectively, the group of six interconnected rooms that are separable by movable partitions shall be called the Conference Center; individually, the six rooms shall be called the Hackberry, Redbud, Maple, Dogwood, Oak, and Hickory Rooms, respectively.
- B. The individual meeting room on the southwest corner of the complex shall be called the Board Room.

Attached is a diagram showing the arrangement of the new rooms and the name recommended for each.

Rationale for Adoption

A designated name for each room is important for identification purposes and efficient building operation. Most of the rooms in the University Center are named after Indians native to, or rivers in, the region. It is appropriate for the new rooms to be named after trees common to the region. The separate meeting room in the southwest corner of the renovated area should have its own identification.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This recommendation was developed by the University Center Board, SIUE. It is recommended for adoption by the University Center Director, the Acting Vice-President for Business Affairs, and the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, upon the request of the President of Southern Illinois University at Edwardsville, and upon the recommendation of the Chancellor, the six new interconnected meeting rooms on the second floor of the University Center, SIUE, collectively shall be named the Conference Center and individually shall be named the Hackberry, Redbud, Maple, Dogwood, Oak, and Hickory Rooms, respectively; and, the single separate meeting room at the southwest corner of the new complex shall be named the Board Room.



February 12, 1981

353

Mr. Elliott moved the reception of Reports of Purchase Orders and Contracts, November and December, 1980, SIUC and SIUE; the reception of Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Davies Gymnasium Remodeling, SIUC; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meeting held December 11, 1980; Recommendation for Distinguished Service Award, SIUE (George M. Irwin); Approval of Tuition and Fee Rates for Cooperative Program Between Southern Illinois University at Edwardsville and Blackburn College, SIUE; and Recommendation for Naming of New Meeting Rooms in the University Center, SIUE. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following item was presented:

INTERCOLLEGIATE ATHLETICS REPORT, CHANGE OF SUBMISSION DATE, SIUC

Summary

This matter seeks Board approval of a delay in submission of the report reviewing SIUC Intercollegiate Athletics until the March, 1981, meeting in order to allow the final development and coordination of recommendations stemming from the committee review.

Rationale for Adoption

Although additional time for submission of the Intercollegiate Athletics Report was requested and approved at the October, 1980, meeting of the Board of Trustees, the details of final phrasing of recommendations and of coordinating those recommendations with various officers and constituencies of the University have made it impossible to be ready with the report at this meeting. The report will be presented at the March meeting of the Board.

### Considerations Against Adoption

The additional delay adds to the inconveniences listed in the October matter regarding Board time to consider the recommendations and the University actions required to work with budgets, adjust recruiting levels, etc.

### Constituency Involvement

As with the October matter, constituency involvement in this report has been provided in a variety of ways. In addition, the final recommendations will be coordinated with the constituencies involved during this additional time period.

President Somit explained briefly the request for the delay. He stated that he did not want to bring this matter before the Board until he had had an opportunity to get constituency responses and it had been difficult for the constituencies to respond until after the semester had resumed. He also pointed out that he wanted to wait until he was reasonably confident that the proposed income and expenditures could be balanced in the budget for Athletics.

Mr. Elliott moved that the matter of scheduling the Intercollegiate Athletics Report be delegated to the Chairman of the Board. The motion was duly seconded.

The Chair recognized Mr. Paul Matalonis, President, SIUC Undergraduate Student Organization, who stated that it was his duty as Student Body President to fully inform the Board of the deep concern about the continual postponement of the inevitable. He commented that the assessment of the Athletic Fee was certainly an issue that affected the students much more than any other segment of the University, and that it was imperative that student opinion and concern be duly considered when making the decision about the future of Intercollegiate Athletics in general and specifically the Athletic Fee. He pointed out that thus far the students had ample reason to believe that these essential concerns had not been rightly considered. He noted the fact that students pay \$1,200,000, or almost half of the Intercollegiate Athletics budget. He said that the Undergraduate Student Organization had formed a Task Force of sincere,

dedicated students representing different campus sectors with the mission of devising the fairest, most equitable solution to the Athletic Fee problem. (An Intercollegiate Athletics Task Force Report was distributed to the members of the Board, a copy of which was placed on file in the Office of the Board of Trustees.) Mr. Matalonis requested the members of the Board to read the report, especially the particular recommendation on the alternative to the \$10 per semester increase in the Athletic Fee.

Mr. Matalonis commented that the Undergraduate Student Organization had supported fee increases in the past when adequate rationale and student need for the increase was evident. He said that by using the same evaluative criteria, the organization could not accept this increase simply because it was not in the long range or short range best interest of the students or the University. He commented that as a result of their lack of substantial input thus far in the decision-making process, extreme but necessary measures would be taken. He said that first, an active boycott of men's athletic events would be promoted while simultaneously endorsing mass attendance at the women's athletic events. He noted that they were not denouncing the efforts of the student athletes or coaches in the Men's Athletic Department but rather denouncing the lack of true fiscal restraint on the part of the dominating men's program while praising the high efficiency, low cost emphasis placed on the women's program. Second, he said they intended to circulate petitions to gather widespread student support in favor of this position. He also stated that they would attempt to mass students together for the March Board meeting. He concluded by stating that the student leaders in Student Government felt it was necessary for the Board members to be aware of these things.

Mr. Van Meter said that he felt very strongly that the administration had had ample time to respond and he was personally disappointed that the response



had not taken place yet. He said he would not ask to amend Mr. Elliott's motion but if assurance was given that this matter would be brought forth at the March meeting, then he would vote for the motion.

The Chair gave Mr. Van Meter assurance that he fully intended to have the matter come forth at the March meeting.

Mr. Elliott stated that he made the motion because the Board should delegate the scheduling of items to the Chairman, and he was comfortable in doing so knowing that the Chairman was the worst stickler of the Board for punctuality in reports.

The Chair recognized Ms. Debbie Brown, President, SIUC Graduate Student Council, who wanted to make clear the fact that both student constituencies had responded promptly to the Intercollegiate Athletics Report. She said the problem was the timing of the King Commission Report, and she believed that the President had tried to prepare his response for members of the Board as quickly and as efficiently as possible.

Mr. Michalic said that he hoped the Board members would listen to the student input because the students do represent one-half of the revenue used for funding Intercollegiate Athletics.

After a voice vote, the Chair declared that the motion to schedule the Intercollegiate Athletics Report be delegated to the Chairman of the Board had passed unanimously.

Under Reports and Announcements by the President, SIUC, President Somit was happy to announce that Mr. Warren Buffum had been named Acting Vice-President for Financial Affairs. He announced that a fourth campus-wide Task Force on Student Recruitment and Retention, headed by Vice-President Swinburne, had been created to study in depth admissions and recruitment efforts and policies of the University as they affected not only the educational but the second life of the

February 12, 1981

357

student at the University. President Somit reported that Mr. Alex Haley, author of Roots, had been a guest speaker on campus. He said Mr. Haley's presentation was one of the highlights of Black History Month which had begun with a tribute to the Black Church last Sunday. President Somit reported that a very successful Government Career Day had been held on campus with 38 state and federal agencies and military organizations meeting with 1,500 students. He reported that the Health Service had been working feverishly because of the recent flu epidemic, with some 2,500 students being treated.

The following matter was presented, with the understanding that the item would return in March for action:

#### NOTICE OF PROPOSED TUITION RATE INCREASES FOR FISCAL YEAR 1982

The Illinois Board of Higher Education at its January 6, 1981 meeting approved higher education operating budget recommendations for Fiscal Year 1982. The recommendations for public universities provide for an increase of \$84.1 million, of which about \$10.2 million is to be provided, so the IBHE proposes, through tuition increases of approximately 10 percent; according to the proposal, over \$2.0 million of additional tuition income must be generated by the SIU System.

The inclusion of proposed tuition increases in the IBHE budget recommendations this year and the ever-tightening constraints on availability of resources essentially require the Southern Illinois University Board of Trustees to give consideration to the issue of tuition increase and to examine the alternatives available for meeting our funding needs. A decision on whether to change present tuition rates is necessary at the March 12, 1981 meeting of the Board of Trustees so that details of our appropriation bill may be determined.

In addition to outlining the IBHE tuition increase proposals, this report provides background information that may be helpful in consideration of this issue.

#### SIU System Tuition and Required Fees Since Fiscal Year 1972

Since Fiscal Year 1972, tuition and required fees of the SIU System have increased by 57 percent; this increase is considerably smaller than the 108 percent increase in the Consumer Price Index for the same time period. Below is a listing of the academic year tuition and required fees for a resident undergraduate student for Fiscal Year 1972 through Fiscal Year 1981 (not included are the additional costs of housing, books and supplies, travel, incidental costs of living, etc.):

<u>SIUC</u>	<u>Tuition</u>	<u>Required Fees</u>	<u>Total Tuition and Fees</u>
1971-72	\$429.00	\$145.50	\$574.50
1972-73	429.00	160.50	589.50
1973-74	429.00	151.50	580.50
1974-75	428.00	150.00	578.00
1975-76	428.00	171.50	599.50
1976-77	428.00	171.50	599.50
1977-78	524.00	218.50	742.50
1978-79	524.00	218.50	742.50
1979-80	574.00	283.80	857.80
1980-81	622.00	320.10	942.10

<u>SIUE</u>	<u>Tuition</u>	<u>Required Fees</u>	<u>Total Tuition and Fees</u>
1971-72	\$429.00	\$145.50	\$574.50
1972-73	429.00	157.00	586.00
1973-74	429.00	165.00	594.00
1974-75	429.00	165.00	594.00
1975-76	429.00	169.00	598.00
1976-77	429.00	171.00	600.00
1977-78	519.00	171.00	690.00
1978-79	519.00	171.00	690.00
1979-80	567.00	222.90	789.90
1980-81	615.00	250.35	865.35

If the tuition and required fees had increased at the same rate as the Consumer Price Index over the nine years noted above, the total would be \$1,195.00 instead of the present \$942.10 at SIUC and \$865.35 at SIUE.

#### Fiscal Year 1982 Tuition Rates at IBHE Budget Recommendation Levels

A summary of current and FY-82 IBHE-level academic year tuition rates for resident students is provided in the following table. The IBHE-level rates were determined by SIUC and SIUE to be those necessary to generate the additional FY-82 Income Fund revenue recommended as necessary by the IBHE. The calculation method used this year by IBHE may require that SIUC implement any tuition increase beginning with the summer term, 1981, rather than with the fall semester, 1981. (Non-resident students are charged three times the relevant resident rate, except for certain graduate students from the St. Louis Metropolitan Areas as defined in 4 Policies of the Board C-1.)



	<u>FY-81 Tuition Rate</u>	<u>Increase</u>	<u>IBHE-Level FY-82 Tuition Rate</u>
<u>SIUC</u>			
Undergraduate, Graduate, and School of Law			
<u>Hours</u>			
1	\$ 52.00	\$ 5.10	\$ 57.10
2	104.00	10.20	114.20
3	156.00	15.30	171.30
4	208.00	20.40	228.40
5	260.00	25.50	285.50
6	312.00	30.60	342.60
7	364.00	35.70	399.70
8	416.00	40.80	456.80
9	468.00	45.90	513.90
10	520.00	51.00	571.00
11	572.00	56.10	628.10
12 and over	622.00	63.20	685.20
School of Medicine	\$2,250.00	\$225.00	\$2,475.00

	<u>FY-81 Tuition Rate</u>	<u>Increase</u>	<u>IBHE-Level FY-82 Tuition Rate</u>
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SIUE

Undergraduate

<u>Hours</u>			
1- 5	\$ 204.00	\$ 21.00	\$ 225.00
6-11	408.00	42.00	450.00
12 and over	615.00	63.00	678.00

Graduate-Excluding St. Louis  
Metropolitan Area Students

<u>Hours</u>			
1- 5	\$ 219.00	\$ 21.00	\$ 240.00
6-11	438.00	45.00	483.00
12 and over	660.00	66.00	726.00

School of Dental Medicine	\$1,116.00	\$111.00	\$1,227.00
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The following table provides information on current and FY-82 IBHE-level tuition rates for SIUE graduate students residing in the St. Louis Metropolitan Area and for SIUE extension classes:

	<u>FY-81 Tuition Rate</u>	<u>Increase</u>	<u>IBHE-Level FY-82 Tuition Rate</u>
<u>SIUE</u>			
Graduate-St. Louis Metropolitan Area Students			
Hours			
1- 5	\$ 219.00	\$ 21.00	\$ 240.00
6- 9	438.00	45.00	483.00
10-11	1,314.00	135.00	1,449.00
12 and over	1,980.00	198.00	2,178.00
Extension Tuition-Per Quarter Hour of Credit	\$ 11.00	\$ 1.00	\$ 12.00

Conclusion

Perhaps the greatest pressure toward increasing tuition rates for Fiscal Year 1982, and certainly a factor which significantly influenced the development of the IBHE tuition increase recommendation, comes from the overall competition for state resources and a resulting necessity to consider all possible sources of revenue when proposing higher education budgets. The fiscal reality is that the scarcity of state resources requires higher education to provide some of its own revenue increases in order to fund its activities at the level it considers necessary.

The FY-82 funding level recommended by the IBHE for the SIU System is necessary in these times of rapidly rising costs. Thus, any reduction in the IBHE recommended funding level could erode the quality and viability of our academic programs. Since the Governor has indicated that it might be necessary to significantly reduce the increase in General Revenue funding being recommended by the IBHE, it may be necessary to offset such a reduction by increasing tuition rates more than the ten percent being recommended by the IBHE. The Governor should provide his recommended level of funding for FY-82 before this Board meets in March. Analysis of the Governor's proposed budget when it is available will provide an additional basis for developing specific tuition rates recommendations to be presented to this Board at its March meeting.

Chancellor Shaw said that this item set out a number of facts which were related to a probable tuition increase for next year. He commented that this Board has always been reluctant to recommend a tuition increase or any other increase if it could avoid it, but the fact remained that if the Universities were to be adequately funded next year, this tuition increase as proposed would be necessary, perhaps even more. He explained that the matter projected tuition increases at the level of approximately 10 percent, the amount recommended by

the IBHE and the amount was consistent with the IBHE policy which pegged tuition increases to the level of inflation. He pointed out that the higher education price index was used as an index of determining inflation. He commented that since the IBHE's January meeting, we had waited for an indication of the Governor's recommended level of funding for higher education. He said that the Governor had outlined the pressing fiscal problems of the state in his State of the State address. Chancellor Shaw thought it was safe to say that funding for higher education would be limited. He considered the 10 percent recommendation to be the minimum and the final recommendation could be higher.

Chancellor Shaw stated that a 10 percent tuition increase would provide approximately \$2 million for our Universities and that this \$2 million would not be available to us if the increase were not approved. He said that at the IBHE level of funding, we would not be able to absorb this \$2 million, and that the situation could become even worse, depending on the Governor's plans for funding of higher education. He commented that while tuition and fees had increased by 57 percent since 1972, that increase had been considerably less than inflation even though this fact did little to soothe the student who faces a tuition increase. He pointed out that the students were in fact paying less in dollars adjusted for inflation than they did eight years ago.

Chancellor Shaw said that a good example of the dilemma that we faced in recommending tuition increases for next year was provided by the IBHE's recommendation on salaries. The IBHE's recommendation to calculate salary increases on 90 percent of our personal services base would have serious financial implications for our Universities. He commented that historically, when salary increase funds had been calculated on 95 percent of our base, we would ordinarily have been able to meet the publicized salary increase recommendations from newly appropriated resources. Based on 90 percent rather than 95 percent, he explained,



would leave a deficit of at least \$550,000 for our System in salary increase funding. He remarked that as much as we would want every penny of the proposed salary increase, we would have to evaluate whether or not we could afford to take this step as the \$550,000 would have to be made up in one or more of the following ways: elimination, freezing, or downgrading positions; reduction in services; reduction in support expenditures; or additional tuition increases.

Chancellor Shaw said that the Governor had publicly stated that state agencies must expect to get by on less than a 5 percent General Revenue Fund increase in Fiscal Year 1982, and if his final recommendation should result in our receiving less than what our minimal needs call for, it may be necessary to increase tuition beyond the 10 percent level.

The Chair recognized Mr. John Rendleman, President, SIUE Student Senate, who said that he was grateful that the Board had given a two-month lead time for these items before action because it would give the constituencies a chance to develop arguments or perhaps find new information. He commented that to the best of his ability he would present a summation next month of what he felt the relationship should be between tuition and the mission of this University.

The following matter was presented, with the understanding that the item would return in March for action:

NOTICE OF CHANGES IN RESIDENCY STATUS POLICIES  
AND OFFSET AGAINST NON-RESIDENT TUITION  
[AMENDMENT TO 3 POLICIES OF THE BOARD A-1,  
AND 4 POLICIES OF THE BOARD A-6 AND C-1]

Summary

This matter proposes amendments to the Policies of the Board which would allow SIUC and SIUE, on a three-year experimental basis and within certain limited circumstances, to classify as in-state residents, for the purpose of assessing tuition, undergraduate and graduate students who are not otherwise defined as in-state residents under existing Board policies. Another proposed amendment would allow non-residents to offset against the difference between resident and non-resident tuition any income tax paid to the State of Illinois.

One proposed change (see the first addition to 3 Policies of the Board A-1) parallels a Murray State University (Kentucky) policy, and would allow for defining as residents persons from fourteen designated counties in western Kentucky. A second proposed change (see also the first addition to 3 Policies of the Board A-1) parallels a University of Missouri System policy, and would allow for defining as residents persons from Missouri who register for not more than six semester or nine quarter hours. A third proposal (see new subparagraph 1 for 3 Policies of the Board A-1) would allow institution-to-institution agreements, approved by the Chancellor, under which non-resident students could take courses at the in-state tuition rate. One example of such an agreement appears as Item N on today's agenda. The fourth proposal (see new subparagraph f for 4 Policies of the Board A-6), which parallels another University of Missouri System policy, could allow residents of Missouri to offset against the difference between resident and non-resident tuition any income tax that they pay to the State of Illinois and would also allow dependent children who are residents of Missouri to offset against the difference between resident and non-resident tuition any such tax paid by their parents or guardians.

#### Rationale for Adoption

Policies similar in some respects to those here proposed already exist within the SIU System. In 3 Policies of the Board A-1, for purposes of assessing graduate-level student tuition for up to nine quarter hours at SIUE, designated counties in Missouri and the City of St. Louis are defined as being part of "the State." This current policy would be superseded by the second policy proposed here. In 3 Policies of the Board A-1-h, certain Armed Forces personnel from other states are defined as residents of Illinois; and in 3 Policies of the Board A-1-i, persons from other states who are incarcerated in a State or Federal place of detention within the State of Illinois are treated as residents for the purpose of tuition assessment.

Further, the proposed policies applying to Kentucky and Missouri residents can be seen as recognizing a fact frequently overlooked: that state boundaries do not necessarily define a university's constituency and supporters. Indeed, the policies now in effect in Kentucky and Missouri constitute their recognition of this fact. Also, the tuition revenues from students resident in Kentucky and Missouri may, as enrollments decline, serve to keep the University Income Fund higher than it would otherwise be.

Finally, the proposed policies contain careful controls. They may be invoked by SIUC and SIUE, but they are not mandated as policies which must be utilized. Initially, they will be in effect for three years, during which time they will be evaluated in terms of their qualitative and quantitative effects upon the System and its constituent Universities. Because the proposed policies are controlled and limited, they are expected to be cost effective, to increase rather than reduce tuition revenue.

#### Considerations Against Adoption

The cost of education at public universities in Illinois is subsidized by the state through appropriations from General Revenue Funds. Hence, the argument goes, out-of-state residents attending Illinois public universities



should pay a tuition rate which is at or near the full cost of their education so that they will not be subsidized by Illinois taxpayers. Currently, non-resident tuition at SIUC and SIUE is essentially three times that charged to residents.

### Constituency Involvement

The Presidents have been asked to refer this matter to the appropriate constituencies so that their reactions can be included in the matter in March, when it will be proposed for action.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 3 Policies of the Board A-1 be and is hereby amended by additions and deletions as follows:

1. The following regulations governing the determination of residency status for admission and assessment of student tuition are approved:

For the purpose of these regulations an "adult" is considered to be a student eighteen years of age or over; a "minor" student is a student under eighteen years of age. The term "the State" means the State of Illinois except in the following instances: ~~For purposes of assessing graduate-level student tuition for up to nine quarter hours at Southern Illinois University at Edwardsville, the term "the State" also includes the following geographic areas of the State of Missouri: the Counties of Franklin, Jefferson, St. Charles, and St. Louis, and the City of St. Louis, Missouri, and, the tuition rates applicable in this instance shall be set by the Board.~~

(1) For the purposes of assessing undergraduate- and graduate-level student tuition, the Presidents, with the agreement of the Chancellor, may take the term "the State" to include the Kentucky Counties of Ballard, Caldwell, Calloway, Carlisle, Crittenden, Fulton, Graves, Hickman, Livingston, Lyon, McCracken, Marshall, Trigg, and Union. (2) For purposes of assessing undergraduate- and graduate-level student tuition for not more than six semester or nine quarter hours, the Presidents, with the agreement of the Chancellor, may take the term "the State" to include the State of Missouri. Neither exception may apply to the assessment of tuition at the School of Dental Medicine, the School of Law, or the School of Medicine. Except for those exceptions clearly indicated in these regulations, in all cases where records establish that the person does not meet the requirements for resident status as defined in these regulations the non-resident status shall be assigned.

BE IT FURTHER RESOLVED, That 3 Policies of the Board A-1 be and is hereby amended by the addition of the following as subparagraph 1 and the appropriate redesignation of subsequent subparagraphs:



1. Contractual Agreements. The Presidents, with the approval of the Chancellor, may enter into agreements with other institutions in or out of state under the terms of which students at the other institutions are defined as residents of the State of Illinois.

BE IT FURTHER RESOLVED, That 4 Policies of the Board A-6 be and is hereby amended by the addition of subparagraph f:

- f. Offset of State of Illinois Income Tax Against Non-Resident Tuition. The Presidents, with the agreement of the Chancellor, may allow the offset to residents of Missouri who have paid income tax in the State of Illinois and to residents of Missouri claimed as dependent children on a parent or guardian's Illinois Income Tax Return whose parent or guardian has paid any such tax. No tax other than the Illinois Income Tax shall be taken into account. The offset shall not apply to the assessment of tuition at the School of Dental Medicine, the School of Law, or the School of Medicine.

Such residents will be allowed to offset the total amount of such taxes against the difference between resident and non-resident tuition. This privilege shall expire one year after the tax is paid; provided, however, no credit will be given for income tax withheld or paid in connection with an estimated tax return during the current year.

To effect an offset, students shall furnish to the Bursar or that officer's designee satisfactory evidence that the tax was paid, the date of payment, and that they are entitled to an offset. Ordinarily, evidence of payment and the date thereof will be by exhibiting to the Bursar or that officer's designee a copy of the State Income Tax Return, together with canceled checks or photostatic copies thereof, for any taxes shown as excess over withholding. After reviewing the evidence present, the Bursar or that officer's designee may at that officer's discretion request other evidence of payment of tax.

Tax credit thus established may be used only once as an offset against the non-resident tuition differential, but credit in excess of current obligations may be carried forward to subsequent school terms, subject to the time limitation stated above. If several students from the same family claim allowable tax credit, the tax credit of a parent or guardian shall be allocated among them in the same proportion as each student's non-resident tuition differential bears to that of the other students from the same family. Tax credit may be offset against tuition only, and may not be offset against incidental fees or any other fees or obligations.

BE IT FURTHER RESOLVED, That these amendments shall remain in effect through the Summer Session of 1984 and will expire at that time unless re-enacted. During that period, they will be monitored to determine their qualitative

and quantitative effects upon the System and its constituent Universities; and before the end of that period, the Chancellor will recommend to the Board whether these amendments should be continued, revised, or deleted; and

BE IT FURTHER RESOLVED, That references to tuition rates for students from the St. Louis Metropolitan Area in 4 Policies of the Board C-1 are hereby superseded and may be deleted without further action by this Board; and

BE IT FURTHER RESOLVED, That these policies may be implemented according to Guidelines to be promulgated by the Chancellor (a copy of the proposed Guidelines follows.)

PROPOSED CHANCELLOR'S GUIDELINES FOR IMPLEMENTING  
3 POLICIES OF THE BOARD A-1 AND A-1-1  
AND 4 POLICIES OF THE BOARD A-6-f

1. If a President wishes to implement the exceptions to the meaning of the terms "the State" as set forth in 3 Policies of the Board A-1 or to allow the offset of Illinois Income Tax against the difference between resident and non-resident tuition as set forth in 4 Policies of the Board A-6-f, that officer shall so notify the Chancellor, indicating (a) when the exception or offset will begin, (b) how it will be publicized, and (c) how it will be monitored to determine its qualitative and quantitative effects. The Chancellor will indicate his agreement in writing, explaining any changes proposed for items (a), (b), or (c) as defined in the preceding sentence.
2. If a President wishes to enter into a contractual agreement as set forth in 3 Policies of the Board A-1-1, that officer shall notify the Chancellor of the general outline of the agreement at the time negotiations begin, and the final agreement must have the approval of the Chancellor before it is signed by the President and any other parties.
3. The Chancellor shall report agreements as set forth in 1 above and approvals as set forth in 2 above to the Board of Trustees.

Chancellor Shaw explained that we wanted to treat residents of our sister states in a manner consistent with the way our residents were being treated by them. He said that we also wanted to insure that any policies adopted would not keep qualified Illinois residents from matriculating. He commented that by making this an experimental program with a three-year life and by making this an umbrella policy, which Universities may or may not utilize depending on their enrollment situation, we would be able to insure that we were not slighting Illinois residents, and that both Presidents had been informed that his approval of their specific plan would be contingent

upon their dealing with this matter. He commented that this matter would acknowledge natural relationships that transcended artificial state boundaries.

Mr. Van Meter asked whether we were keeping good records in regard to the numbers and classes being attended so that we could substantiate the Chancellor's comment that we were not depriving any Illinois students?

President Lazerson responded that a full report would be presented to the Board at the end of this academic year on the results of the Greenville program, the Blackburn program, and the agreement relative to Missouri students in the St. Louis Metropolitan Statistical Area.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw referred to the Summary of SIU's Response to Senate Resolution 507 and House Resolution 865 which had been distributed. Chancellor Shaw explained that it was his intention, when we must respond to a Senate or a House Resolution, to prepare a specific response that the members of the Board would have an opportunity to see; in the past, these responses have been included in our budget data for the IBHE and he did not think that was a good way of insuring that our responses were keeping the members of the Board informed properly.

Chancellor Shaw also distributed his remarks of January 6, 1981 to the Illinois Board of Higher Education for the Board's information.

The following item was presented also for the Board's information:

SUMMARY OF THE IBHE OPERATING BUDGET RECOMMENDATIONS FOR FISCAL YEAR 1982

The Illinois Board of Higher Education at its January 6, 1981 meeting approved a Fiscal Year 1982 operating budget of \$1.28 billion for higher education. This budget contains increases of \$133.0 million for all components of higher education, an 11.6 percent increase from Fiscal Year 1981. Of this increase, \$84.1 million is recommended for universities, an 11.0 percent increase from Fiscal Year 1981 projected expenditures of \$762.9 million. Attached as Table I is a summary of increases for all components of higher education.



Major features of the increases recommended for universities include: (1) A 10.5 percent salary increase for faculty and staff comprised of a base increase of 9.0 percent and an additional increase of 1.5 percent to improve the competitiveness of salaries in public colleges and universities. The funding for this increase is to be provided on only 90 percent of our FY 1981 salaries base. RAMP-defined administrators are excluded from the additional 1.5 percent. (2) General price increases of 8 percent on nonpersonnel items except utilities. (3) Utility increases of 20 percent for electricity, propane gas and fuel oil, 18 percent for natural gas, 12 percent for coal, and 10 percent for all other utility expenditures. (4) \$.6 million for O&M of new buildings. (5) \$7.7 million for program support. (6) \$3.6 million for all other specific needs. The attached Table II summarizes the IBHE FY-82 operating budget recommendations for each governing system, while Table III summarizes these recommendations for SIUC, SIUE, and the Office of the Chancellor.

To help support the funding of the FY 1982 operating budget, the IBHE is recommending that governing boards increase tuition by 10 percent. This tuition increase recommendation, if adopted by all governing boards, is expected to generate about \$10.2 million of additional tuition income, of which about \$2.1 million would be generated by SIUC and SIUE. (Tuition increases are the subject of another agenda item for this meeting, where they are discussed in some detail.) As an additional means of developing resource support for its budget, the IBHE is recommending that the current budget bases of three universities be reduced in total by about \$.9 million. A negative adjustment to the budget base is recommended for each university that showed, on the basis of an IBHE analysis of instructional costs, an overfunding exceeding 5 percent of that university's adjusted instructional cost base. The adjustment equals 20 percent of the overfunding amount indicated by the IBHE cost analysis. Of the three universities affected, SIUE received the largest budget base adjustment, a reduction of \$740,800. The base budget of SIUC was not affected because its IBHE-calculated overfunding was within the allowable 5 percent variance of its adjusted instructional cost base. By use of its cost analysis, the IBHE also determined that two universities were relatively underfunded. It recommended a positive adjustment of \$.2 million for these two universities.

In addition to the \$161.3 million being recommended for SIU as shown on Table III, the IBHE recommendations for retirement contributions, IBA rental payments, and funds for space remodeling and renovation include \$9.1 million, \$2.2 million, and \$.2 million, respectively, for SIU. The IBHE recommendation for retirement is based on expected gross payout benefits. The recommendation for IBA rental payments is based on projected payments to be made in FY-82. The recommendation for additional funding for space remodeling and renovation is to be supported from funds made available by the reduced need for IBA payments.

At the time of preparation of this item, we do not know the Governor's recommended funding level for the Fiscal Year 1982 higher education operating budget. On February 3, 1981, the Governor is expected to present his recommendation to the IBHE.

Table I

SUMMARY OF IBHE FY1982  
OPERATING BUDGET RECOMMENDATIONS  
FOR HIGHER EDUCATION

(in thousands of dollars)	FY1981 Projected Expenditures	FY1982 Recommendations	Recommended Increases	
			Dollar	Percentage
Resource Requirements				
Universities	\$ 762,879.4	\$ 846,973.8	\$ 84,094.4	11.0%
Community Colleges	141,860.2	158,909.4	17,049.2	12.0
Illinois State Scholarship Commission	108,482.6	128,351.6	19,869.0	18.3
Financial Assistance to Private Institutions	10,900.0	12,000.0	1,100.0	10.1
Health Education Grants	18,523.4	19,727.6	1,204.2	6.5
Higher Education Cooperation Act	1,208.0	1,267.8	59.8	5.0
Board of Higher Education	2,275.2	2,432.0	156.8	6.9
Retirement	65,994.1	75,449.7	9,455.6	14.3
IBA Rentals	33,660.2	33,660.2	-0-	--
Total	<u>\$1,145,783.1</u>	<u>\$1,278,772.1</u>	<u>\$132,989.0</u>	<u>11.6%</u>
Source of Appropriated Funds				
General Revenue Fund	\$ 997,847.3	\$1,105,888.5	\$108,041.2	10.8%
Universities Income Fund	114,261.0	133,494.1	19,233.1	16.8
Other	33,674.8	39,389.5	5,714.7	17.0

Table II

SUMMARY OF IBHE FY1982 OPERATING BUDGET  
RECOMMENDATIONS BY UNIVERSITY SYSTEM

(in thousands of dollars)	Board of Governors	Board of Regents	Southern Illinois University	University of Illinois	Total
FY-81 Projected Expenditures	<u>\$126,810.1</u>	<u>\$135,884.2</u>	<u>\$146,634.9</u>	<u>\$353,550.2</u>	<u>\$762,879.4</u>
Adjustments to Base	148.5	(135.0)	(1,359.7)	141.9	(1,204.3)
Recommended Increases					
Salary Increases	9,081.2	9,725.1	10,387.9	26,297.6	55,491.8
Cost Increases	2,952.9	3,159.2	3,526.3	8,290.5	17,928.9
O&M for New Buildings	-0-	130.8	319.8	174.8	625.4
Program Support	1,259.9	735.3	1,132.8	4,551.4	7,679.4
All Others	<u>278.0</u>	<u>768.6</u>	<u>675.0</u>	<u>1,851.6</u>	<u>3,573.2</u>
Total Recommended Increases	<u>13,572.0</u>	<u>14,519.0</u>	<u>16,041.8</u>	<u>41,165.9</u>	<u>85,298.7</u>
Percent of Recommended Increases	10.7	10.7	10.9	11.6	11.2
FY1982 Recommendations	<u>\$140,530.6</u>	<u>\$150,268.2</u>	<u>\$161,317.0</u>	<u>\$394,858.0</u>	<u>\$846,973.8</u>
Percent of Net Change	10.8	10.6	10.0	11.7	11.0
Source of Funds:					
General Revenue Fund	\$111,136.6	\$120,598.8	\$130,541.6	\$342,991.5	\$705,268.5
University Income Fund	26,912.7	29,669.4	30,775.4	45,984.7	133,342.2
Other Appropriated Funds	<u>2,481.3</u>	<u>-0-</u>	<u>-0-</u>	<u>5,881.8</u>	<u>8,363.1</u>
Total	<u>\$140,530.6</u>	<u>\$150,268.2</u>	<u>\$161,317.0</u>	<u>\$394,858.0</u>	<u>\$846,973.8</u>



Table III

SUMMARY OF IBHE FY1982 OPERATING BUDGET  
RECOMMENDATIONS OF SOUTHERN ILLINOIS UNIVERSITY

(in thousands of dollars)	SIUC	SIUE	Office of the Chancellor	Total
FY-81 Projected Expenditures	\$102,680.2	\$43,030.1	\$ 924.6	\$146,634.9
Adjustments to Base				
Implementation of Financial Guidelines	(442.1)	(176.8)	-0-	(618.9)
Comparative Cost Analysis	-0-	(740.8)	-0-	(740.8)
Total Adjustments to Base	(442.1)	(917.6)	-0-	(1,359.7)
Recommended Increases				
Salary Increases	7,160.5	3,173.8	53.6	10,387.9
General Price Increases	1,679.7	565.4	25.0	2,270.1
Utility Price Increases	863.2	393.0	-0-	1,256.2
O&M for New Buildings	319.8	-0-	-0-	319.8
Program Support	871.9	260.9	-0-	1,132.8
Other:				
Equipment Replacement	175.0	134.6	-0-	309.6
Fire Protection	19.2	7.7	-0-	26.9
Support Cost Deficiency	263.5	-0-	-0-	263.5
Library Resources for Developing Professional Programs	-0-	75.0	-0-	75.0
Total Recommended Increases	11,352.8	4,610.4	78.6	16,041.8
Percent of Recommended Increases	11.1	10.7	8.5	10.9
FY-82 Recommendation	\$113,590.9	\$46,722.9	\$1,003.2	\$161,317.0
Percent of Net Change	10.6	8.6	8.5	10.0
Source of Funds:				
General Revenue Fund	\$ 90,687.8	\$38,850.6	\$1,003.2	\$130,541.6
University Income Fund	22,903.1	7,872.3	-0-	30,775.4
Total	\$113,590.9	\$46,722.9	\$1,003.2	\$161,317.0

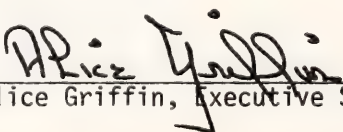
Under Reports and Announcements by the President, SIUE, President Lazerson announced that the Search Committee for the Vice-President and Provost had narrowed the list of candidates down to approximately ten, and that they were beginning the interview process at this time.

Mr. Van Meter said that he had recently read President Lazerson's address to the University community on February 5, 1981, and he thought it was a very thoughtful, careful analysis of some of the major problems that SIU at Edwardsville was now facing. He said he had decided to put the paper away for a year or two to see whether some of these questions and problems would be answered and how they would be answered. He encouraged all of the Trustees to take the opportunity to read this address.

The Chair announced that a news conference had been scheduled immediately following the open meeting in the International Room. At approximately 11:30 a.m., the Board would convene in the Board Room for an executive session which had been requested for the annual evaluation of the President of SIUC. He announced that lunch would be served at 12:15 p.m., in the Hackberry and Oak Rooms, and guests would be the SIUE Executive Board of the Black Student Association and members of the University Center Board.

Mr. Michalic moved that the Board go into executive session after the news conference, and that the Board would adjourn without delay directly from the executive session and without reconvening in open session. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The time was 11:15 a.m.

  
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Alice Griffin, Executive Secretary

# CONTENTS

Roll Call . . . . .	375
Introduction of Mrs. Crete B. Harvey, Trustee-Nominee . . . . .	375
Trustee Reports . . . . .	375
Committee Reports . . . . .	378
Executive Committee . . . . .	378
Carbondale Railroad Relocation Demonstration Project Section I - Pleasant Hill Overpass Parcels No. 11 and No. 12 . . . . .	378
Architecture and Design Committee . . . . .	379
Finance Committee . . . . .	379
Reports of Purchase Orders and Contracts, January, 1981, SIUC and SIUE . . .	380
Abolition of Degree Program: Bachelor of Science, Major in Language Arts, Department of Secondary Education, School of Education, SIUE . . . . .	381
Abolition of Degree Program: Bachelor of Science, Major in Social Studies, Department of Secondary Education, School of Education, SIUE . . . . .	381
Abolition of Degree Program: Bachelor of Science, Major in Sociology, Department of Secondary Education, School of Education, SIUE . . . . .	382
Approval of Revised Plans and Specifications: Multi-Purpose Facility, SIUE .	383
Recommendation for Distinguished Service Award, SIUC (Mrs. Dorothy Morris) . . . . .	384
Reappointment of the Members of the Community Advisory Boards for the Stations of the Broadcasting Service, SIUC . . . . .	385
Approval of Minutes of the Meeting held February 12, 1981 . . . . .	387
Notice of Proposed Increase: University Center Fee, SIUE [Amendment to 4 Policies of the Board C-2, C-4, C-5, C-8] . . . . .	387
Reports and Announcements by the President, SIUE . . . . .	390
Changes in Residency Status Policies and Offset Against Non-Resident Tuition [Amendment to 3 Policies of the Board A-1, and 4 Policies of the Board A-6 and C-1] . . . . .	391
Tuition Rate Increases for Fiscal Year 1982 [Amendment to 4 Policies of the Board B and C] . . . . .	397



Response to the Illinois Board of Higher Education Report of Public University Program Reviews Conducted in FY-79: . . . . .	410
Bachelor of Science and Master of Science, Major in Engineering Biophysics, SIUC . . . . .	411
Bachelor of Arts, Bachelor of Music, and Bachelor of Music in Education, Major in Music Education, SIUC . . . . .	412
Master of Music in Education, Major in Music, SIUC . . . . .	413
Master of Arts and Master of Science, Major in Geography, SIUE . . . . .	415
Bachelor of Science, Major in Social Work, SIUE . . . . .	417
Abolition of the Bachelor of Science, Major in Economics, Department of Secondary Education, School of Education, SIUE . . . . .	418
Abolition of the Master of Arts, Major in Mathematics, SIUE . . . . .	419
Reports and Announcements by the Chancellor of The SIU System . . . . .	420
Acquisition of Evergreen Terrace Apartments, SIUC . . . . .	424
Retain Current Athletic Fee Schedule, SIUC [Amendment to 4 <u>Policies of the Board</u> B-2 and B-5] . . . . .	426
Reports and Announcements by the President, SIUC . . . . .	434

March 12, 1981

375

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, March 12, 1981, at 9:35 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Rick J. DeStefane  
Mr. Ivan A. Elliott, Jr.  
Mrs. Carol Kimmel, Secretary  
Mr. Mark E. Michalic  
Mr. William R. Norwood, Chairman  
Mr. Harris Rowe  
Mr. A. D. Van Meter, Jr., Vice-Chairman  
Dr. George T. Wilkins, Jr.

The following member was absent:

Mr. Wayne Heberer

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE  
Dr. Kenneth A. Shaw, Chancellor of the SIU System  
Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair introduced Mrs. Crete B. Harvey, Trustee-nominee, from Sterling, Illinois. The Chair commented that he hoped the Illinois Senate would confirm the Governor's Trustee-nominee soon so that Mrs. Harvey could enjoy all of the pleasures connected with the Board meetings.

Under Trustee Reports, Mr. Rowe reported that he had attended a meeting of the Joint Trustees Committee for Springfield Medical Education Programs on March 3, 1981. He said that the status of the live animal lab had been reviewed with Dean Moy. He reported that an anesthesiology task

force was working to attempt to resolve some of the mutual problems between the two hospitals and the School of Medicine, and that there was a consensus that progress was being made in this difficult field. He reported that the accreditation report had not yet been received but that the committee did not expect any changes from the exit summary. He reported that there had been considerable discussion about tight finances for Fiscal Year 1982.

Mr. Norwood reported that he had attended a meeting of the Board of Trustees, State Universities Retirement System, on February 18, 1981. He reported that there had been a hearing on the petition of Dr. Harry A. Bliss, who claimed that his retirement had been incorrectly calculated. He reported that Dr. Bliss disagreed about the interpretation of the savings clause added in 1955 when the old money-purchase retirement annuity formula was deleted from the statutes. He said that the board had affirmed its previous decision to pay Dr. Bliss a monthly retirement annuity computed under the fixed formula benefit.

Mr. Norwood commented that a report had been received on investments which were managed by the Harris Trust and Savings Bank. He stated that A. G. Becker had been assisting the SURS Investment Committee to evaluate how well or how not so well the Harris Trust and Savings Bank had managed the investments. He also remarked that the report on the completion of the compliance audit had been received, and once again there had been no adverse compliance findings.

Mr. Norwood announced that there were two bills coming up for consideration: House Bill 10, which creates a Special Economic Opportunity Investment Fund managed by the State Investment Board; and House Bill 26, which would require that funds of the SURS be invested in "Illinois Investments." He pointed out that Senate Bill 25 was almost identical to House Bill 26. The board instructed the Executive Director of SURS to oppose each of those bills.



Mr. Norwood said that the SURS had approved two amendments regarding sick leave benefits for the staff of the SURS. He commented that the same provisions had been approved for University of Illinois employees in October, 1980, and that Southern Illinois University and the Board of Governors had already adopted the same benefits.

Mr. Norwood reported that the approximate market value of the SURS investments as of November 30, 1980, was as follows: \$470,000,000 in bonds and notes; \$460,000,000 in common stocks; and \$23,000,000 in the Index Fund, for a total of approximately \$950,000,000.

Mr. Norwood reported that he had attended a meeting of the Illinois Board of Higher Education on March 3, 1981. He said discussion was held on the budget and what the Governor planned to allocate to higher education. He reported there was heated discussion of a new associate degree in nursing program for John Wood Community College, which had come up under Units of Instruction, Research and Public Service. He said that through the years there had been an effort to get some kind of an agreement between Blessing Hospital, Quincy College, and John Wood Community College to take care of the problem of nursing in that area, but to this point they had not reached an agreement. He reported that the item had been tabled for 60 days to give the groups another opportunity to agree, but if they did not agree the IBHE would take action upon the request from John Wood Community College for the two-year associate degree program.

Mr. Norwood reported that the IBHE had allocated \$65,000 to the University of Illinois for leasing computer communications equipment to expand the library computer system and to increase terminal networks. He reported the approval of a Current and Pending Matter on plans for non-instructional capital improvements for SIUC: Evergreen Terrace apartments

for roughly \$2,000,000 and Elizabeth Street apartments for \$40,000. He explained that the highlight of the Governor's budget allocation to higher education was basically an eight percent salary increase, with another two percent increase effective January 1, 1982. He said the first order of business for Fiscal Year 1983 would be the additional \$5,000,000 to annualize that two percent increase. He reported that the IBHE allocation of the Governor's budget provided for the Illinois State Scholarship Commission to make an estimated 91,000 awards, an increase of over 6,000 awards from this current year, at an increased maximum ISSC award of \$1,950. He reported that enrollment in the community colleges had increased 6.5 percent, so the IBHE allocation increased equalization funding by 18.8 percent. He said that the IBHE recommendations for the State Universities Retirement System were based upon the system's estimate of gross benefit payout requirements for Fiscal Year 1982. Mr. Norwood said the IBHE was concerned about the General Revenue Fund increase of \$60,000,000 when the board had originally requested \$108,000,000, but in recognition of reality the IBHE had reluctantly agreed to the Governor's allocation for higher education.

Under Committee Reports, Mrs. Kimmel, a member of the Executive Committee, gave the following report:

CARBONDALE RAILROAD RELOCATION DEMONSTRATION PROJECT  
SECTION I - PLEASANT HILL OVERPASS  
PARCELS NO. 11 AND NO. 12

At the meeting of May 10, 1979, the Board granted authority to the members of the Executive Committee ". . . to accept land value appraisals and to complete any and all transactions as may be required for the granting of temporary easement and dedication of right of way upon the recommendation of the President, SIUC, and concurrence by the Chancellor."

The resolution further stated that "The President, SIUC, will review land appraisals and if acceptable and concurred in by the Chancellor, will make recommendation to the members of the Executive Committee. However, if the President, SIUC, does not find the appraisals acceptable, or if not concurred in by the Chancellor,

he may initiate an independent appraisal according to University policy and procedures."

An offer of \$10,700 has been made for the 3.008 acres identified as Parcel No. 11, and \$16,800 for the 5.032 acres identified as Parcel No. 12. President Somit judges that these offers represent a fair and reasonable offer, and the Chancellor concurs with his recommendation.

The members of the Executive Committee of the Board have reviewed and approved this transaction.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met in the conference room of the Office of the Chancellor, SIUC, at 4:00 p.m., March 11, 1981. He gave the following report:

Item K - Approval of Revised Plans and Specifications:  
Multi-Purpose Facility, SIUE

The Committee received assurances from the administration that the rework of the plans and specifications would result in bids that would be acceptable. The Committee recommended this item be included in the Board's omnibus motion for approval.

The Committee discussed other items that are still in preliminary stages and did not take any specific action at this time.

Mr. Ivan A. Elliott, Jr., Chairman of the Finance Committee, gave the following report:

The Committee approved a report which indicated that the Capital Development Board would be asked to include in its appropriation bill a request to add \$700,000 to the income fund for an outdoor swimming pool and ancillary facilities at the recreational facility in Edwardsville, and to add to the income fund of our appropriation bill \$300,000 to be used for conversion of space used temporarily by the School of Law at Carbondale back to its original use for dormitory purposes. Mr. Elliott pointed out that it was not necessary for the Committee nor the Board to show approval of this report.

The Committee asked authority from the Board that the Committee be able to act as individuals to approve interim plans to adopt the type of financing required and to be able to move to completion the Current and Pending Matter, Acquisition of Evergreen Terrace Apartments, SIUC. The Committee also requested the Board Treasurer to send copies of any proposals on this matter to the Board members and if there were any questions or comments about any part of it, to please contact a member of the Finance Committee. The proposed transaction was one of the most complex ever undertaken in the Board's financing efforts, and the authority would give the members of the Finance



Committee the ability to move fast between Board meetings, if necessary. If action could wait for a Board meeting, the Committee would prefer the matter to be presented then, but the Committee does need the interim authority to proceed. The Committee requested that the matter be considered as a Current and Pending item on the agenda.

The Committee participated in the entrance conference with the external auditors, and was appreciative of the gentlemen coming to the campus to meet the Board's schedule. The Committee was very much concerned about the relationship with the external auditors and told them that we did not want any surprises and that we would cooperate in every way possible to be sure that we had complete understanding. The Committee will meet with the external auditors at an appropriate time in the future before the recommendations become final.

Mr. Elliott introduced the gentlemen who had represented the external auditors at the Finance Committee meeting this morning: Mr. Jeff Holder, representative of the Auditor General's Office; Messrs. Harold Henshold, Arnie Hansmann, Dave Perna, and Tim Cummings, representatives of the Arthur Young Company.

Without objection, the Chair proposed that there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, JANUARY, 1981, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of January, 1981, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

March 12, 1981

301

ABOLITION OF DEGREE PROGRAM: BACHELOR OF SCIENCE, MAJOR IN LANGUAGE ARTS,  
DEPARTMENT OF SECONDARY EDUCATION, SCHOOL OF EDUCATION, SIUE

Summary

This matter proposes abolishing the Bachelor of Science degree program, major in Language Arts, Department of Secondary Education, School of Education, SIUE.

Rationale for Adoption

Based on enrollment patterns and institutional priorities, it is appropriate to discontinue offering this degree program, and to remove it from the SIUE academic program inventory. No students are presently enrolled in this degree program.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This proposal was initiated by the Department of Secondary Education, School of Education, and has been endorsed by the Dean of the School of Education, by the Dean of the School of Humanities, and by the Faculty Senate, SIUE. It is recommended for approval by the Acting Vice-President and Provost and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Science degree, major in Language Arts, Department of Secondary Education, School of Education, SIUE, be and is hereby abolished; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

ABOLITION OF DEGREE PROGRAM: BACHELOR OF SCIENCE, MAJOR IN SOCIAL STUDIES,  
DEPARTMENT OF SECONDARY EDUCATION, SCHOOL OF EDUCATION, SIUE

Summary

This matter proposes abolishing the Bachelor of Science degree program, major in Social Studies, Department of Secondary Education, School of Education, SIUE.

Rationale for Adoption

Based on enrollment patterns and institutional priorities, it is appropriate to discontinue offering this degree program, and to remove it from the SIUE academic program inventory. One student presently enrolled in this degree program will be permitted to continue and complete the program without

interruption. No new students are being admitted to the program as of Winter Quarter, 1981.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This proposal was initiated by the Department of Secondary Education, School of Education, and has been endorsed by the Dean of the School of Education, the Dean of the School of Social Sciences, and by the Faculty Senate, SIUE. It is recommended for approval by the Acting Vice-President and Provost and by the President, SIUE.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Science degree, major in Social Studies, Department of Secondary Education, School of Education, SIUE, be and is hereby abolished; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

ABOLITION OF DEGREE PROGRAM: BACHELOR OF SCIENCE, MAJOR IN SOCIOLOGY,  
DEPARTMENT OF SECONDARY EDUCATION, SCHOOL OF EDUCATION, SIUE

#### Summary

This matter proposes abolishing the Bachelor of Science degree program, major in Sociology, Department of Secondary Education, School of Education, SIUE.

#### Rationale for Adoption

Based on enrollment patterns and institutional priorities, it is appropriate to discontinue offering this degree program, and to remove it from the SIUE academic program inventory. Two students presently enrolled in this degree program will be permitted to continue and complete the program without interruption. No new students are being admitted to the program as of Winter Quarter, 1981.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This proposal was initiated by the Department of Secondary Education, School of Education. It has been endorsed by the Deans of the Schools of Education and of Social Sciences, by the appropriate departmental faculties, and by the Faculty Senate, SIUE. It is recommended for approval by the Acting Vice-President and Provost and the President, SIUE.



March 12, 1981

383

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Science degree, major in Sociology, Department of Secondary Education, School of Education, SIUE, be and is hereby abolished; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

### APPROVAL OF REVISED PLANS AND SPECIFICATIONS: MULTI-PURPOSE FACILITY, SIUE

#### Summary

This matter requests approval of revised plans and specifications for the Multi-Purpose Facility, SIUE. The plans and specifications were revised because previous bids received exceeded the budget for the project. Redesign of the project was accomplished by William Thompson and Associates, Troy, Illinois.

The Multi-Purpose Facility project is under the jurisdiction of the Capital Development Board.

#### Rationale for Adoption

On December 19, 1980, bids on the project were opened at the Capital Development Board offices in Springfield. The low bids totaled approximately \$2.5 million over the project budget. Subsequently, Thompson and Associates, architect/engineer for the project, met with University officers to discuss alteration of the facility to reduce construction costs.

These discussions resulted in a number of structural and design modifications that should reduce costs sufficiently to meet the project budget. The modifications proposed do not reduce or eliminate any of the original program goals for the facility.

Copies of the revised plans and specifications will be filed with the Office of the Board of Trustees and submitted to the Architecture and Design Committee of the Board.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The revised plans and specifications have been endorsed by the Multi-Purpose Facility Planning Committee which includes faculty, staff, and student representatives. They are recommended for approval by the Acting Vice-President for Business Affairs, the Director of Development and Public Affairs, and the President, SIUE.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The revised plans and specifications for the capital project, Multi-Purpose Facility, SIUE, be and are hereby approved as presented to the Board this date.
- (2) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

### RECOMMENDATION FOR DISTINGUISHED SERVICE AWARD, SIUC

#### Summary

The Chancellor, on the recommendation of the Honorary Degrees Committee and the President of Southern Illinois University at Carbondale, presents to the Board of Trustees a resolution recommending the presentation of the Distinguished Service Award to Mrs. Dorothy Morris, to be awarded at the May 16, 1981 commencement.

#### Rationale for Adoption

As the "First Lady" of Southern Illinois University for the 22 years of her husband's presidency, Dorothy Morris served devotedly and in exemplary fashion as official University hostess. The Morris' home was the scene of innumerable formal receptions, civic meetings, and the less formal--but equally important--gatherings such as the famed watermelon feasts on the lawn.

Dorothy Arnold Mayo, born in Orono, Maine, attended the University of Maine. After her graduation, she worked in the university library where she met a young instructor of public speaking who was also director of forensics, Delyte Morris. Their marriage, which has spanned more than half a century, was a partnership of complementary talents. After he completed the doctoral degree at the University of Iowa, Dr. Morris taught at the Junior College of Kansas City, Missouri (1936-1938), Indiana State Teachers College in Terre Haute (1938-1946), and Ohio State University (1946-1948) before coming to Southern Illinois University in 1948. During these years, Dorothy Morris raised two sons, Peter and Michael, and maintained her active involvement with university life.

However, Dorothy Morris' family was much larger than her husband and two sons, and later their wives and her three grandchildren. In 1949, her official family included 300 faculty members and 3,000 students. By 1962, this count had grown to 1,300 faculty and staff and 14,000 students. Numerous "cousins" included influential leaders in education, government, agriculture, industry and commerce, and civic groups. When the University grew to two campuses by 1970, the size of this official family exceeded 2,000 faculty members, countless graduates and former staff, and 36,000 students. Throughout these years, Mrs. Morris involved herself in welcoming each new faculty member and family. All were warmly received, including parents who dropped by for unscheduled visits.

March 12, 1981

385

Mrs. Morris has been active in many University and community organizations. She was involved in the SIU and the Carbondale woman's clubs, the SIU Branch of the American Association of University Women, the Evergreen Garden Club, the Professional Education Organization, and the Methodist Church. She was one of the founders of the Carbondale Panhellenic in 1955. She served as General Chairman of the Illinois Convention of the Professional Education Organization in 1961. She frequently spoke to groups and organizations throughout Southern Illinois and was always welcomed and appreciated for her contributions to these many activities.

She has been recognized in various ways for her achievements. In 1961, she was named an honorary member of Kappa Omicron Phi, only the second person to be selected for this recognition in the history of the honorary organization. In 1962, the SIUC Woman's Club honored her as "Southern Illinois Woman of the Year." More recently, the SIUC Jackson County Alumni Club chose her as the 1977 recipient of the "Service to Southern" award.

The Distinguished Service Award is indeed appropriate for Dorothy Morris. She has given selflessly to welcome and assist the faculty and staff, their families, many generations of students, and all the other people who were, and still are, so much a part of the SIU family. Her talents and advice are still sought widely as exemplified by her reappointment to the Illinois Arts Council and her co-chairing the Morris Library Endowment Fund.

#### Considerations Against Adoption

None is known.

#### Constituency Involvement

The Honorary Degrees Committee of Southern Illinois University at Carbondale, composed of representatives of the constituencies, has recommended to the President and the Chancellor this award for Mrs. Dorothy Morris.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Distinguished Service Award be presented to Mrs. Dorothy Morris at the May 16, 1981 commencement of Southern Illinois University at Carbondale.

#### REAPPOINTMENT OF THE MEMBERS OF THE COMMUNITY ADVISORY BOARDS FOR THE STATIONS OF THE BROADCASTING SERVICE, SIUC

#### Summary

This resolution requests approval to reappoint the members of the Community Advisory Boards of WSIU FM/TV and WUSI-TV, which are the stations of the SIUC Broadcasting Service.

#### Rationale for Adoption

Reappointment of these boards and the maintenance thereof must be continued to comply with the provisions of the Public Telecommunications



Financing Act of 1978 as a condition for public broadcasting stations to receive federal funding.

#### Considerations Against Adoption

University officials are aware of none.

#### Constituency Involvement

The WSIU FM/TV Community Advisory Board was approved by the Board of Trustees at its June 14, 1979 meeting. The request for approval was initiated by the Chairperson, Department of Radio-Television, and transmitted by the Dean, College of Communications and Fine Arts. The Vice-President for Academic Affairs and Research and the President of SIUC approved and recommended the resolution to the Board of Trustees.

The request for designation of a separate Community Advisory Board for WUSI-TV was initiated by the Acting Chairperson, Department of Radio-Television, College of Communications and Fine Arts. The request was transmitted with approval by the Dean of the College of Communications and Fine Arts. The request was then reviewed and approved by the Vice-President for Academic Affairs and Research and the Acting President of SIUC and was finally adopted by the SIU Board of Trustees in April of 1980.

#### Resolution

WHEREAS, The provisions of the Public Telecommunications Financing Act of 1978 require the designation of approved Community Advisory Boards as a condition for public broadcasting systems to be granted federal funds; and

WHEREAS, The public broadcasting stations at SIUC (WSIU-FM, WSIU-TV, and WUSI-TV) wish to pursue continued funding under the Public Telecommunications Financing Act of 1978, through the Corporation for Public Broadcasting;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the following persons, broadly representative of the diverse needs and interests of the Carbondale and Olney communities served by the SIUC public broadcasting stations, shall be and are hereby reappointed to serve a one-year term on the following Community Advisory Boards:

#### WSIU FM/TV COMMUNITY ADVISORY BOARD

Andrea Brown, Cairo, Illinois  
Ray Burroughs, Murphysboro, Illinois  
Clarence Mays, Sr., Mt. Vernon, Illinois  
James Sanders, Marion, Illinois  
Richard Hart, Benton, Illinois

#### WUSI-TV COMMUNITY ADVISORY BOARD

Judy Gassman, Olney, Illinois  
Robert Malone, Olney, Illinois  
John Stull, Olney, Illinois  
Maxine Sutherland, Lawrenceville, Illinois  
Jack Thatcher, Flora, Illinois

March 12, 1981

387

Mr. Van Meter moved the reception of Reports of Purchase Orders and Contracts, January, 1981, SIUC and SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meeting held February 12, 1981; Abolition of Degree Program: Bachelor of Science, Major in Language Arts, Department of Secondary Education, School of Education, SIUE; Abolition of Degree Program: Bachelor of Science, Major in Social Studies, Department of Secondary Education, School of Education, SIUE; Abolition of Degree Program: Bachelor of Science, Major in Sociology, Department of Secondary Education, School of Education, SIUE; Approval of Revised Plans and Specifications: Multi-Purpose Facility, SIUE; Recommendation for Distinguished Service Award, SIUC (Dorothy Morris); and Reappointment of the Members of the Community Advisory Boards for the Stations of the Broadcasting Service, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

NOTICE OF PROPOSED INCREASE: UNIVERSITY CENTER FEE, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-2, C-4, C-5, C-8]

#### Summary

This matter proposes a \$3.00 across-the-board increase in the University Center Fee at SIUE, to be effective Summer Quarter, 1981.

#### Rationale for Adoption

The University Center operation is affected by increases in salaries and wages, and by inflationary increases in the costs of goods, services, and utilities. Additionally, the Center will be affected during the coming year by the reduction in tuition revenues previously retained to support it. During Fiscal Year 1982, \$82,000 in retained tuition funds will be eliminated from the Center's operating budget.

Utilizing the Illinois Board of Higher Education's original FY 1982 cost increase factors, the Center's administration calculates that operating costs for non-revenue producing areas in the Center will increase by \$143,367. This increase will be reduced by approximately \$25,000 through application to the Center operation of the same tentative revised cost increase factors as will be applicable to University units funded by state appropriations. The Director of the Center is requiring that revenue producing units in the Center generate additional revenues sufficient to cover increased costs of operation.

The proposed \$3.00 across-the-board fee increase will generate approximately \$93,000. This will partially offset inflationary increases, and the reduction in retained tuition funds. The remaining inflationary increases will be offset through increasing the efficiency of Center operations, affecting economies or cutbacks in various operations, and by drawing on available working capital. Because of the unexpected increase in enrollments over projections for FY 1981, the Center expects to realize an increase in working capital of about \$27,000, which would also be applied to FY 1982 operating costs.

Without the proposed increase, and utilizing enrollment projections developed by the University for FY 1982, the Center's administration projects a reduction in Center fee revenues of \$6,000. Projections of fee income for FY-82, including the increase, are \$1,035,000, compared with revised FY-81 projections of \$948,000.

#### Considerations Against Adoption

The proposed fee increase will increase the costs of attendance at SIUE. University officers are concerned that this increase, coupled with the proposed tuition increase could affect enrollment levels and student access to the University. The magnitude of such an effect has been minimized as much as possible through reducing the level of the proposed Center fee increase from \$6.06 to \$3.00. Further reduction in the level of the proposed increase could only be accommodated through significant reductions in services and hours of operation.

#### Constituency Involvement

The fee increase proposal was initiated by the Director of the University Center. The original fee increase proposal was reviewed by the University Center Board, SIUE. The U.C.B. offered recommendations for increasing revenue (for example, Center operation of a pay parking lot, and assessment of a faculty/staff center fee) but noted that if those recommendations were not feasible that they would support a fee increase of \$6.06. The \$3.00 increase proposal presented herein is the result of discussions between the Director of the Center, the Acting Vice-President for Business Affairs, and the President, SIUE. During the next month the increase proposal will again be discussed with the Center Board, and with the Student Senate. This matter is recommended for adoption by the Acting Vice-President for Business Affairs and the President, SIUE.



Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Summer Quarter, 1981, 4 Policies of the Board C-2, C-4, C-5, and C-8 be and are hereby amended to read as follows:

2. General student fee schedule for Southern Illinois University at Edwardsville:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 7.00	\$13.00	\$19.00
Textbook Rental Fee	4.00	7.00	10.00
University Center Fee	<del>25.50</del> <u>28.50</u>	<del>29.00</del> <u>32.00</u>	<del>32.50</del> <u>35.50</u>
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.75	20.45	20.45

4. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	<del>\$25.50</del> <u>28.50</u>	<del>\$29.00</del> <u>32.00</u>	<del>\$32.50</del> <u>35.50</u>
Resident Center Fee	14.00	25.50	36.00

5. Open University Program Fee:

	<u>1-5 hours</u>	<u>6-11 hours</u>	<u>12 hours or more</u>
University Center Fee	N/A	<del>\$29.00</del> <u>32.00</u>	<del>\$32.50</del> <u>35.50</u>
Textbook Rental Fee	N/A	7.00	10.00
Program Fee	N/A	19.50	28.00

8. The University Center Fee, SIUE, ~~effective-Fall-Quarter, 1977~~, shall be as stipulated in paragraph 2 above, and shall be assessed of all students registered at the University.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

Mr. DeStefane stated that over the spring break, he and members of the Student Government were going to conduct a rough audit of the University Center operations to see whether they believe the fee increase is justified. He pointed out that he would like to commend President Lazerson and his administration, the constituency groups, and the Student Government for maintaining all of the other fees at SIUE at present levels.

The Chair recognized Mr. John Rendleman, President, SIUE Student Senate, who pointed out that under Constituency Involvement in this matter, discussion was held with the University Center Board, but the Student Senate was not involved in the preliminary discussions or proposals concerning this fee. He thanked the Board for the two meeting fee increase ruling, and remarked that the rough audit of the University Center operations and financial reports would be conducted to see if they could come up with a proposal to decrease the fee rather than increase it. He stated that last month, the Student Government had worked very hard in pointing out that the Tower Lake rent increase was not necessary and that President Lazerson did the same kind of review which was why there was no rent increase proposal on the agenda.

The Chair announced that the increase in the University Center Fee matter would be considered by the Board for action at the April meeting.

Under Reports and Announcements by the President, SIUE, President Lazerson announced that the School of Dental Medicine had opened a second satellite clinic in the City of East St. Louis, which will be staffed by graduate dentists, and services will be offered to the handicapped in particular. He announced that Dr. Ralph Bain, Chairman, Department of Chemistry, had been selected for a second consecutive year to serve as an American Council on Education Intergovernmental Fellow. He remarked that Dr. Bain was one of ten such Fellows in the United States. President Lazerson announced that accreditation of the master's degree program in Speech Pathology was received in February, 1981. President Lazerson reported that the American Concrete Institute holds an annual competition for engineering schools relative to the production of the strongest concrete block that can be produced, and he was delighted to announce that the entry from our engineering students won first prize this year; the University of Illinois was second and the University of Nebraska was third.

March 12, 1981

391

The following matter was presented:

CHANGES IN RESIDENCY STATUS POLICIES AND  
OFFSET AGAINST NON-RESIDENT TUITION  
[AMENDMENT TO 3 POLICIES OF THE BOARD A-1,  
AND 4 POLICIES OF THE BOARD A-6 AND C-1]

Summary

This matter proposes amendments to the Policies of the Board which would allow SIUC and SIUE, on a three-year experimental basis and within certain limited circumstances, to classify as in-state residents, for the purpose of assessing tuition, undergraduate and graduate students who are not otherwise defined as in-state residents under existing Board policies. Another proposed amendment would allow non-residents to offset against the difference between resident and non-resident tuition any income tax paid to the State of Illinois.

One proposed change (see the first addition to 3 Policies of the Board A-1) parallels a Murray State University (Kentucky) policy, and would allow for defining as residents persons from fourteen designated counties in western Kentucky. A second proposed change (see also the first addition to 3 Policies of the Board A-1) parallels a University of Missouri System policy, and would allow for defining as residents persons from Missouri who register for not more than six semester or nine quarter hours. A third proposal (see new subparagraph 1 for 3 Policies of the Board A-1) would allow institution-to-institution agreements, approved by the Chancellor, under which non-resident students could take courses at the in-state tuition rate. The tuition and fee arrangement involving SIUE and Blackburn College, which was approved last month, is an example of such an agreement. The fourth proposal (see new subparagraph f for 4 Policies of the Board A-6), which parallels another University of Missouri System policy, could allow residents of Missouri to offset against the difference between resident and non-resident tuition any income tax that they pay to the State of Illinois and would also allow dependent children who are residents of Missouri to offset against the difference between resident and non-resident tuition any such tax paid by their parents or guardians.

Rationale for Adoption

Policies similar in some respects to those here proposed already exist within the SIU System. In 3 Policies of the Board A-1, for purposes of assessing graduate-level student tuition for up to nine quarter hours at SIUE, designated counties in Missouri and the City of St. Louis are defined as being part of "the State." This current policy would be superseded by the second policy proposed here. In 3 Policies of the Board A-1-h, certain Armed Forces personnel from other states are defined as residents of Illinois; and in 3 Policies of the Board A-1-i, persons from other states who are incarcerated in a State or Federal place of detention within the State of Illinois are treated as residents for the purpose of tuition assessment.

Further, the proposed policies applying to Kentucky and Missouri residents can be seen as recognizing a fact frequently overlooked: that state boundaries do not necessarily define a university's constituency and supporters.



Indeed, the policies now in effect in Kentucky and Missouri constitute their recognition of this fact. Also, the tuition revenues from students resident in Kentucky and Missouri may, as enrollments decline, serve to keep the University Income Fund higher than it would otherwise be.

Finally, the proposed policies contain careful controls. They may be invoked by SIUC and SIUE, but they are not mandated as policies which must be utilized. Initially, they will be in effect for three years, during which time they will be evaluated in terms of their qualitative and quantitative effects upon the System and its constituent Universities. Because the proposed policies are controlled and limited, they are expected to be cost effective, to increase rather than reduce tuition revenue.

#### Considerations Against Adoption

The cost of education at public universities in Illinois is subsidized by the state through appropriations from General Revenue Funds. Hence, the argument goes, out-of-state residents attending Illinois public universities should pay a tuition rate which is at or near the full cost of their education so that they will not be subsidized by Illinois taxpayers. Currently, non-resident tuition at SIUC and SIUE is essentially three times that charged to residents.

#### Constituency Involvement

A draft of this matter for distribution to constituencies was sent to Presidents on January 12, 1981, and a copy of the matter presented to the Board at its February meeting was sent on February 2, 1981, for distribution to constituencies.

The SIUC Faculty Senate believes the basic idea is reasonable, but has concerns about how the proposed policies would affect the financial and human resources of the University. Some members of the SIUC Deans Council were highly supportive of the proposed policies; others expressed reservations similar to those of the Faculty Senate. The Educational Policy Committee of the SIUC Graduate Council unanimously approved the proposed policies.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 3 Policies of the Board A-1 be and is hereby amended by additions and deletions as follows:

1. The following regulations governing the determination of residency status for admission and assessment of student tuition are approved:

For the purpose of these regulations an "adult" is considered to be a student eighteen years of age or over; a "minor" student is a student under eighteen years of age. The term "the State" means the State of Illinois except in the following instances: (1) For the purposes of assessing undergraduate- and graduate-level student tuition, the Presidents, with the agreement of the Chancellor, may take the term "the State" to

March 12, 1981

393

include the Kentucky Counties of Ballard, Caldwell, Calloway, Carlisle, Crittenden, Fulton, Graves, Hickman, Livingston, Lyon, McCracken, Marshall, Trigg, and Union. (2) For purposes of assessing undergraduate- and graduate-level student tuition for not more than six semester or nine quarter hours, the Presidents, with the agreement of the Chancellor, may take the term "the State" to include the State of Missouri. Neither exception may apply to the assessment of tuition at the School of Dental Medicine, the School of Law, or the School of Medicine. Except for those exceptions clearly indicated in these regulations, in all cases where records establish that the person does not meet the requirements for resident status as defined in these regulations the non-resident status shall be assigned.

BE IT FURTHER RESOLVED, That 3 Policies of the Board A-1 be and is hereby amended by the addition of the following as subparagraph 1 and the appropriate redesignation of subsequent subparagraphs:

1. Contractual Agreements. The Presidents, with the approval of the Chancellor, may enter into agreements with other institutions in or out of state under the terms of which students at the other institutions are defined as residents of the State of Illinois.

BE IT FURTHER RESOLVED, That 4 Policies of the Board A-6 be and is hereby amended by the addition of subparagraph f:

- f. Offset of State of Illinois Income Tax Against Non-Resident Tuition. The Presidents, with the agreement of the Chancellor, may allow the offset to residents of Missouri who have paid income tax in the State of Illinois and to residents of Missouri claimed as dependent children on a parent or guardian's Illinois Income Tax Return whose parent or guardian has paid any such tax. No tax other than the Illinois Income Tax shall be taken into account. The offset shall not apply to the assessment of tuition at the School of Dental Medicine, the School of Law, or the School of Medicine.

Such residents will be allowed to offset the total amount of such taxes against the difference between resident and non-resident tuition. This privilege shall expire one year after the tax is paid; provided, however, no credit will be given for income tax withheld or paid in connection with an estimated tax return during the current year.

To effect an offset, students shall furnish to the Bursar or that officer's designee satisfactory evidence that the tax was paid, the date of payment, and that they are entitled to an offset. Ordinarily, evidence of payment and the date thereof will be by exhibiting to the Bursar or that officer's designee a copy of the State Income Tax Return, together with canceled checks or photostatic copies thereof, for any taxes shown as excess over withholding. After reviewing the evidence

present, the Bursar or that officer's designee may at that officer's discretion request other evidence of payment of tax.

Tax credit thus established may be used only once as an offset against the non-resident tuition differential, but credit in excess of current obligations may be carried forward to subsequent school terms, subject to the time limitation stated above. If several students from the same family claim allowable tax credit, the tax credit of a parent or guardian shall be allocated among them in the same proportion as each student's non-resident tuition differential bears to that of the other students from the same family. Tax credit may be offset against tuition only, and may not be offset against incidental fees or any other fees or obligations.

BE IT FURTHER RESOLVED, That these amendments shall remain in effect through the Summer Session of 1984 and will expire at that time unless re-enacted. During that period, they will be monitored to determine their qualitative and quantitative effects upon the System and its constituent Universities; and before the end of that period, the Chancellor will recommend to the Board whether these amendments should be continued, revised, or deleted; and

BE IT FURTHER RESOLVED, That references to tuition rates for students from the St. Louis Metropolitan Area in 4 Policies of the Board C-1 are hereby superseded and may be deleted without further action by this Board; and

BE IT FURTHER RESOLVED, That these policies may be implemented according to Guidelines to be promulgated by the Chancellor (a copy of the proposed Guidelines follows.)

PROPOSED CHANCELLOR'S GUIDELINES FOR IMPLEMENTING  
3 POLICIES OF THE BOARD A-1 AND A-1-1  
AND 4 POLICIES OF THE BOARD A-6-f

1. If a President wishes to implement the exceptions to the meaning of the term "the State" as set forth in 3 Policies of the Board A-1 or to allow the offset of Illinois Income Tax against the difference between resident and non-resident tuition as set forth in 4 Policies of the Board A-6-f, that officer shall so notify the Chancellor, indicating (a) when the exception or offset will begin, (b) how it will be publicized, and (c) how it will be monitored to determine its qualitative and quantitative effects. The Chancellor will indicate his agreement in writing, explaining any changes proposed for items (a), (b), or (c) as defined in the preceding sentence.
2. If a President wishes to enter into a contractual agreement as set forth in 3 Policies of the Board A-1-1, that officer shall notify the Chancellor of the general outline of the agreement at the time negotiations begin, and the final agreement must have the approval of the Chancellor before it is signed by the President and any other parties.
3. The Chancellor shall report agreements as set forth in 1 above and approvals as set forth in 2 above to the Board of Trustees.



Chancellor Shaw explained that he had summarized the intent of this particular policy at the February meeting, and some of the basic principles he would like to repeat at this time. He said that we wanted to treat our sister states in a manner consistent with the way our residents were treated by them. He also said that we wanted to insure that any policies adopted would not keep qualified Illinois residents from matriculating, and by making this program experimental for three years, we would be able to insure that we were not slighting Illinois residents. He pointed out that both Presidents had been informed that his approval of any specific plan would be contingent upon their dealing with the matter of insuring that Illinois residents would have a place at SIU. He said that as long as our physical plant and personnel could accommodate students from these areas, their addition would add to our revenue and would make us more cost effective, but that this would not be true if enrollment greatly increased and additional costs would be realized. He stated that any program developed would be experimental with its results carefully evaluated.

Chancellor Shaw said that Trustee Elliott had written to him with several very good questions about the proposed policy, and he had responded, with copies to the members of the Board. He emphasized that he did not want to mislead anyone about costs for the first year. He said that cost estimates had been made by ascertaining those students who were either from Missouri or Kentucky and were presently attending one of the Universities and determining what amount these students were paying at the present time. At SIUE, he remarked, the loss in revenue would be approximately \$59,000; at SIUC, the loss would be approximately \$36,000. These figures, he explained, were worst-case estimates which did not include any students who might decide to attend SIU as a result of this proposed program, and for every student

attracted to SIUC or SIUE who otherwise might not have been attracted the result would be additional revenue.

Mr. Elliott asked what reaction the Illinois Board of Higher Education either formally or informally had on this proposed policy. Chancellor Shaw responded that the communication had been informal in the sense that there had been several discussions with the IBHE staff, specifically Dr. Wagner. He said that the only reaction he perceived was that we should not expect General Revenue Funds to replace the lost revenue as a result of this decision.

Mr. Elliott said that he had read in the Daily Egyptian that President Somit was opposed to the plan. He would like to hear from both Presidents on this matter.

President Somit said he was not opposed to the plan, but that he did not think he would move ahead on it immediately. He pointed out that the hesitation from SIUC was because there was not sufficient staff and facilities for a possibly expanded enrollment, but that if the enrollment situation changed, the matter would be looked at again. Another reason, he pointed out, was that the first cost estimates had been much higher, approximately \$200,000 loss of income, and given the budget situation, it was not an attractive prospect. He said that even the reduced cost of \$40,000 was not attractive at the moment. He summarized by saying that they were prepared to move with the proposed policy when there were adequate facilities and SIUC could afford to implement the policy.

President Lazerson read a statement from the St. Louis Globe-Democrat that he said was very indicative of the kind of press coverage that was attendant upon the Board's passage of policy in the spring of 1980 that parallels the proposed policy being considered today. He read the following:

"The Mississippi River properly should be regarded as a vital lifeline and not as an artificial border splitting the greater metropolitan area. The Bi-State Development Agency is an example of

existing cooperation between both sides of the river. Working together in harmony is vital if the entire area is to progress to its full potential.

"A similar tuition arrangement benefiting graduate students who are not Missouri residents is in effect at the University of Missouri in St. Louis. Now students on both sides of the river will be able to enroll for courses not available at their home campus. Since SIUE will accept students on a space-available basis only, the program is not expected to burden Illinois taxpayers further since additional staff and faculty will not be required."

President Lazerson said that SIUE was offering an expanded service that should help itself and the region, and that was the spirit with which he approached this policy. He said he anticipated that SIUE would implement this policy for the fall quarter.

After further discussion, Mr. Elliott said that he would prefer to have a report on the proposed policy before three years goes by, and that he would move approval of the resolution as presented. The motion was duly seconded.

Mr. Van Meter agreed with Mr. Elliott that he would like to see a report before the end of three years. Mr. Elliott said that receiving a report before three years should not be in the motion, but that he expected a report periodically.

After a voice vote, the Chair declared the motion to have passed unanimously.

The following matter was presented:

TUITION RATE INCREASES FOR FISCAL YEAR 1982  
[AMENDMENT TO 4 POLICIES OF THE BOARD B AND C]

Summary

This matter proposes that the Board of Trustees approve the tuition level recommended by the Illinois Board of Higher Education at its January 6, 1981 meeting and grant authority to the Chancellor to further increase tuition by a maximum of an additional three percent of current tuition rates if the necessity arises.



### Rationale for Adoption

The IBHE at its January 6, 1981 meeting approved higher education operating budget recommendations for Fiscal Year 1982. These recommendations for public universities provided for an increase of \$84.1 million. Of the increase, \$10.2 million was to be provided through tuition increases at public universities; over \$2 million of the recommended additional tuition income was scheduled to be generated by the SIU System. This amount represents tuition increases of approximately ten percent. The IBHE recommended budget provides for only the basic needs for additional support costs funding and falls short of the Universities' needs for additional salary funding for faculty and staff.

On February 13, 1981, the Governor released his recommendations for funding of higher education in Fiscal Year 1982. The Illinois Board of Higher Education's anticipated allocation of the Governor's recommended funding will include an increase of only \$56.4 million for public universities. This nearly \$28 million reduction from the original IBHE recommendations is a reduction in the recommended level of General Revenue support. Of this amount, the SIU System would have to absorb approximately \$5.3 million. It is obvious that if the Governor's recommended budget is adopted, the SIU System will face significant funding problems.

In February, the Board of Trustees was presented with a matter on proposed tuition rate increases for Fiscal Year 1982. This matter provided a history of tuition and required fees at SIU since Fiscal Year 1972, and noted that from FY-72 to FY-81, tuition and required fees had increased by 57 percent while the Consumer Price Index had increased by 108 percent.

As the Chancellor indicated in February, a tuition increase of approximately ten percent as recommended by the IBHE was likely to be the minimum increase that the Board would be asked to approve in March. At that time, the Governor's FY-82 funding recommendations for higher education were not known; however, early signals indicated that his recommendations would be considerably less than those recommended by the IBHE.

The reasons given in February for a ten percent tuition increase are still relevant. Primary among those reasons is the overall competition for limited state resources, with a consequent necessity to consider all possible sources of revenue when proposing higher education budgets. The fiscal reality appears to be that the scarcity of state resources requires higher education to increase its own revenues if it wishes to increase funding.

This fiscal reality makes necessary the proposed ten percent tuition increase. In the judgment of the Chancellor and the Presidents, an additional \$.6 million can be generated by raising tuition rates an additional three percent and will be sorely needed if the IBHE overall funding level is reduced significantly during the appropriation process. On this basis, approval of the FY-82 tuition levels recommended by the IBHE and granting of authority to increase these tuition levels as much as an additional three percent, if it becomes necessary to do so during the appropriation process, is recommended. The attached Table 1 presents tuition levels at the current rate, at the IBHE recommended rate, and at a rate which reflects a thirteen percent increase in current rates.

It is anticipated that two other public university systems in Illinois by the time of this meeting will have approved policies permitting tuition increases in amounts higher than those originally recommended by the IBHE. Both the IBHE and the Governor's recommended funding levels include funding for Illinois state scholarships which increases the total Illinois State Scholarship Commission funding level, the number of awards to be granted, and the maximum allowable award.

#### Considerations Against Adoption

The SIU Board has over the past several years been the leading advocate in Illinois for low tuition, and it can share in much of the credit for keeping tuition rates low. Access to higher education, long a major goal of the state, surely is increasingly limited by repeated tuition increases. The IBHE proposal to make available to the ISSC additional funds to offset the impact of proposed tuition increases will not benefit all of our students. Another major reason against adoption is the recognition that other cost increases are already being absorbed by students; room and board rates, fees, book costs, and supplies costs have all increased over the last several years.

#### Constituency Involvement

Although constituency groups have not been systematically asked for their recommendations, the Board's procedure of receiving a tuition or fee increase for notice one month and action in subsequent months has presented an opportunity for constituency review of this matter. Constituency representatives may wish to make comments at the Board meeting.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That tuition is increased to the thirteen percent increase level shown in Table 1 of this matter for all classifications of students and that the appropriate change be reflected in 4 Policies of the Board B-1 and B-9 for SIUC, effective with the collection of tuition for Summer Session, 1981, and 4 Policies of the Board C-1 and C-3 for SIUE, effective with the collection of tuition for the Fall Quarter, 1981; and

BE IT FURTHER RESOLVED, That the Chancellor will direct that appropriate amendments to 4 Policies of the Board B-1, B-9, C-1, and C-3 be incorporated in the Policies of the Board without further action by this Board.

Table 1  
The Southern Illinois University System  
Current and Proposed Academic Year Tuition Rates

RESIDENT STUDENTS*	FY-81 Tuition Rate	IBHE Recommended Level Increase - approx. 10%	FY-82 Tuition Rate	13 Percent Increase	FY-82 Tuition Rate
<u>SIUC</u>					
Undergraduate, Graduate, and School of Law					
Hours					
1	\$ 52.00	\$ 5.10	\$ 57.10	\$ 6.60	\$ 58.60
2	104.00	10.20	114.20	13.20	117.20
3	156.00	15.30	171.30	19.80	175.80
4	208.00	20.40	228.40	26.40	234.40
5	260.00	25.50	285.50	33.00	293.00
6	312.00	30.60	342.60	39.60	351.60
7	364.00	35.70	399.70	46.20	410.20
8	416.00	40.80	456.80	52.80	468.80
9	468.00	45.90	513.90	59.40	527.40
10	520.00	51.00	571.00	66.00	586.00
11	572.00	56.10	628.10	72.60	644.60
12 and over	622.00	63.20	685.20	81.20	703.20
School of Medicine	2,250.00	225.00	2,475.00	292.50	2,542.50
<u>SIUE</u>					
Undergraduate					
Hours					
1- 5	204.00	21.00	225.00	27.00	231.00
6-11	408.00	42.00	450.00	54.00	462.00
12 and over	615.00	63.00	678.00	81.00	696.00
Graduate - Excluding St. Louis Metropolitan Area Students					
Hours					
1- 5	219.00	21.00	240.00	30.00	249.00
6-11	438.00	45.00	483.00	57.00	495.00
12 and over	660.00	66.00	726.00	87.00	747.00
School of Dental Medicine	1,116.00	111.00	1,227.00	144.00	1,260.00
Graduate - St. Louis Metropolitan Area Students					
Hours					
1- 5	219.00	21.00	240.00	30.00	249.00
6- 9	438.00	45.00	483.00	57.00	495.00
10-11	1,314.00	135.00	1,449.00	171.00	1,485.00
12 and over	1,980.00	198.00	2,178.00	261.00	2,241.00
Extension Tuition - Per Quarter Hour of Credit	11.00	1.00	12.00	1.00	12.00

\*Non-resident students are charged three times the relevant resident rate, except for certain graduate students from the St. Louis Metropolitan Area as defined in 4 Policies of the Board C-1.



Chancellor Shaw said that last month, when the matter of tuition increases for Fiscal Year 1982 was first brought to the Board's attention, he had indicated that the ten percent tuition increase recommended by the IBHE would likely be the minimum increase we would be seeking. He also had indicated that perhaps the greatest pressure toward increasing tuition comes from the overall competition for limited state resources and a resulting necessity to consider all sources of revenue when proposing higher education budgets. He reported that these circumstances had not changed. He remarked that while last month the IBHE had made its recommendations for funding, the Governor had spoken only in general terms about funding for FY 1982. He said that since that time, the Governor had been more specific, and last week, the IBHE had acted upon the Governor's recommendations for higher education. As Chancellor Shaw had indicated in his letter to the members of the Board on February 24, 1981, the Governor's recommendations, while evidencing a strong and continuing commitment to higher education, presented us with the challenge of adjusting our FY 1982 expectations downward by over 5.3 million dollars from the original IBHE recommendations. He pointed out that the proposed tuition increase should be considered in that context.

Chancellor Shaw said that in order to adjust, system-wide, to the Governor's recommended level of funding and honor our and the Governor's commitment to adequate salary increases (eight percent on July 1, and an additional two percent on January 1), we would need to do the following:

1. Nearly all new and expanded program support, a System total of \$1.1 million at the original IBHE level, would have to be dropped for FY-82;
2. In the utility area, we would need to improve our overall efficiency by three percent to compensate for the \$213,000 which would be needed but would not be received;
3. In the area of general price increases, if we assumed that the original IBHE recommendation of an eight percent

increase was on the mark, we would need to economize to achieve additional savings of about \$1.1 million. If inflation is more than eight percent, our economies must, of course, be of even greater magnitude;

4. In the personnel area, in order to accommodate the ninety percent level of funding and to meet the one percent personnel service "productivity improvement" suggested by the IBHE staff, we would need to economize by approximately \$1.9 million; and,
5. Finally, even with these adjustments, we would need to increase tuition, and given the severity of the overall adjustment, ten percent would not be enough.

Chancellor Shaw pointed out that the matter asked that tuition be increased by ten percent. He said that additionally, the second part of the resolution asked that the Chancellor be authorized to increase tuition for the next fiscal year by as much as an additional three percent, if circumstances required it.

Chancellor Shaw outlined those circumstances. He reported that recently we had introduced our appropriation bill at the original IBHE recommended levels; the bill included a ten percent tuition increase. He said that likely amendments would be offered to reduce the amounts in the bill to the Governor's recommended level of funding, and if those amendments were adopted, the \$5.3 million he spoke of a moment ago would be taken from the bill. He said that if this occurred, the additional tuition increase would be necessary to help offset that reduction, and he emphasized the word "help." He pointed out that the additional three percent tuition increase would generate approximately \$600,000; it would offset only about eleven and one-half percent of the total reduction from the original level. He stated that in the Governor's proposed budget, it was indicated that "if a public university increases its tuition by more than ten percent, those funds generated in excess of the recommended ten percent increase can be dedicated to that university." He pointed out that the remaining \$4.7 million would have to come from other reductions.

Chancellor Shaw remarked that while we were always reluctant to recommend actions which increased the costs of attending our institutions, the fact remained that tuition increases would be necessary, and our best guess would be that tuition increases of thirteen percent would be necessary. He said that SIUC does not face this dilemma alone; the other three public university systems face the same problems. He reported that one system would bite the bullet and increase tuition by only ten percent; another had increased tuition by fourteen percent; and at the University of Illinois, through a complicated differential tuition plan, tuition would be increased by an average of fifteen percent. He said that tuition increases at nonpublic institutions in the state were ranging from twelve to seventeen percent. He pointed out that our institutions were not alone and neither was our state. He reported that Kentucky would increase tuition by fifteen percent for undergraduates and by twenty-five percent for graduate students, and in Minnesota, a state which had increased tuition by seven percent for the current year, was recently forced to seek an additional ten percent mid-year tuition increase. He reported that in the west, Oregon had increased tuition by fifteen percent for next year.

Chancellor Shaw said that the pressures that we were feeling to increase tuition stem from real competition for limited state resources. He stated that while the competition in Illinois was strong, higher education in our state was faring better than in some of our neighboring states. He said that the adjustments that we would be required to make for FY-82 were something like those other states had to make during FY-81, although in some cases our adjustments were less severe.

Chancellor Shaw said that he had distributed to the members of the Board copies of articles that had appeared recently in newspapers on the problems experienced by higher education in several states. He commented that in reading



the articles, tuition increases, across-the-board cuts in funding, mid-year freezes on spending, and other strong measures were necessary for higher education in these states to cope with financial problems caused by the general economic problems of the nation.

Chancellor Shaw said that in the Governor's recent budget message, he had made an interesting comment. The Governor had said that there was not one budget this year; there were five. He said that the first was the book presented to the Legislature; second, their action on this book; third, Reagan's proposals; fourth, Congressional action on the Reagan budget; and fifth, the influence of the national and Illinois economy on all of this.

President Somit explained some of the budget problems SIUC faced. He said that the ninety percent base for funding salary increases left SIUC, including the School of Medicine, with a deficit of \$600,000; approximately \$750,000 will be taken from the budget for "productivity increase"; and \$150,000 will be reduced for utilities price increase. He said that there will be no new program money, and that the four percent price increase during the period when inflation will run from ten to twelve percent will also result in a deficit. Faced with these facts, he said that SIUC would proceed with some basic objectives: (1) to provide the eight plus two percent for salaries; (2) to protect to the best of our ability the academic programs; and (3) not to reduce personnel without at least adequate notice. In order to face these problems, he commented that general price increase money would be shifted to cover salary increases; what is left of general price increase money will be used for meeting the "productivity increase," and the three percent additional tuition, roughly \$450,000, would provide additional support for the Library, to provide staff for critical new and expanded programs, and to create a rather embarrassingly small reserve for the utility price increases. He said that we would lose some ten to twelve

March 12, 1981

455

faculty lines through attrition, and in addition, we would have wiped out over \$400,000 in staff positions which were underfunded or not funded at all. He said that new hirings would be at the junior level regardless of the level of the vacancy. He said that a policy of this sort could not continue indefinitely. He commented that many students will not be able to obtain laboratory experience; there will not be as many basic courses as we would want; Library acquisitions with regard to periodicals as well as books will have to be reduced; new and expanded programs will have to be deferred; enrollments will have to be capped; there will be across-the-board reductions in supplies, travel, and all sorts of support activities, including further lowering and deterioration of maintenance. Yet, President Somit said that he had to agree with Chancellor Shaw that compared to other states, we were coming off comparatively well.

President Lazerson said that in both FY-80 and FY-81, based on the mechanism of the comparative cost analysis constructed by the IBHE staff, SIUE suffered base budget reductions of approximately \$750,000 in each of those two years. He pointed out that the prospects for FY-82 and the four years succeeding FY-82 were precisely of that same order of magnitude; over a seven-year period, SIUE would be slated for a total base budget reduction of approximately five and one quarter million dollars. He said that this figure was completely independent of the budget situation being currently discussed. He commented that the first priority, faculty and staff salaries, would require an additional \$277,000 to provide the package that the Governor had outlined in his message. He stated that with regard to utilities deficiency, that figure would be \$62,000; general price increase money, the deficit would be \$283,000 from the IBHE recommended level; and zero program money would mean a reduction of \$261,000. He said that the first priority in the program category was the development of the engineering program which was slated to receive approximately \$100,000. He said that the

special analytical study which dealt with Library needs in the professional schools had secured at the IBHE level a recommendation of \$75,000, and there were no dollars in that category. He pointed out that the "productivity increase" figure would amount to \$337,000.

President Lazerson said the first thing that must be done was to reduce the base for FY-82 by approximately \$1,100,000, that was a combination of the \$741,000 based on the comparative cost analysis and the \$337,000 relative to the "productivity increase" factor. He said that if that deficit and the salary increases could be taken care of, we were talking about a base budget reduction of \$1,100,000, followed successively by reallocation of approximately \$350,000. He pointed out that if the engineering program would be funded, the total reduction plus reallocation would be about \$1,600,000.

President Lazerson commented that he had been working very closely with the Planning and Budget Council, which was an all-University Council consisting of faculty, staff, and students, with regard to what our options might be in terms of meeting this situation, and he had every confidence that decisions would be made that would permit the University to move forward even though the decisions would not be easy ones.

Mr. Rowe remarked that he fully appreciated the presentation on this matter, but that he had problems with the actual resolution. He said the first problem was the fact that all of us disliked seeing any kind of an increase, but his first objection was to approve today a ten percent increase and then to give authority for an additional three percent. He pointed out that the Bylaws of this Board stated that the Board should fix and collect, among other things, tuition and fees. His second problem, he stated, was that we had better face reality today rather than hold out the forlorn hope that this increase could be limited to ten percent. He said that we would be very lucky if our administrators could hold the increase to thirteen percent rather than fourteen or fifteen.



Mr. Rowe stated that the Governor of the state had been extremely generous with higher education in a year when he did not really know what the revenues were going to be. He said that if the economy would turn around and sales tax revenues would increase, the increase in tuition could be rescinded by having a special meeting of this Board.

Mr. Rowe moved to amend the resolution by substitution of the phrase in the first paragraph "That tuition is increased to the thirteen percent level shown in Table 1 of this matter" instead of the phrase "That tuition is increased to the Illinois Board of Higher Education recommended level shown in Table 1 of this matter," and that such amendment would also delete the second and third paragraphs of the resolution. (NOTE: The amendment has been incorporated in the matter above.) Mr. Rowe then moved adoption of the resolution as amended. The motion was duly seconded.

Mr. DeStefane commented that in the area of higher education tuition increases, at least over the past several years, the burden of inflation had not been placed upon the entire University community but solely upon the student. He remarked that President Reagan had clearly proposed a major retrenchment in federal aid to higher education, especially to middle income students, and he had also started to phase out federal money for loans to poorer students. He said that President Reagan's plans as well as the proposed increase in tuition would prevent many present and prospective students from entering the SIU System in the future. Mr. DeStefane pointed out that analyzing the normative cost study of 1974, SIUE was overfunded by 25.4 percent, and that SIUE was overabundant in faculty. He presented three alternatives that would aid in the decrease of tuition in the future for SIUE: (1) the formulation of an attrition policy which would decrease the number of faculty; (2) the implementation of a strict performance based evaluations of faculty members; and (3) the program and

resource planning in academic areas which would result in furloughing faculty members. Mr. DeStefane explained each alternative more fully. He said that he would definitely not support the tuition increase for Fiscal Year 1982.

The Chair recognized Ms. Debbie Brown, President, SIUC Graduate Student Council, who asked: would it not be better to take additional steps to limit services and modify existing programs rather than limit access to higher education at a time when jobs were difficult to come by and the state and federal aid to students was being decreased? She said that the SIUC Graduate Student Council strongly opposed the tuition increase.

The Chair recognized Mr. Paul Matalonis, President, SIUC Undergraduate Student Organization, who said that the USO and Student Senate met last night and supported a ten percent increase as the IBHE had recommended. He reported that at the hearing on decreases in financial aid just held, he could understand where the faculty, administration, and Civil Service people were coming from, but he felt that we could take the initiative and give that needed financial aid to the students by not increasing tuition. He recommended that the Board vote against the tuition increase.

Mr. Michalic commented on the tuition increase situation, and said that he would like to see free tuition. He felt that students will not have a chance in the future to achieve an education in this country because they will not be able to afford it. He stated that he hoped that this Board as well as other boards in the state and across the nation would take a firm stand toward more funding for education. He recommended that the Board also take a stand against this tuition increase.

The Chair recognized Mr. John Rendleman, President, SIUE Student Senate, who said that the Student Government was philosophically opposed to the proposed tuition increase. He said that, like his father, he was opposed

March 12, 1981

409

to tuition at public universities. He commented that while the goal of tuition-free public education was not one which would be reached in the immediately foreseeable future, he believed that it was one which the Board should work toward achieving. Mr. Rendleman cited many causes for the tuition increase proposed: the IBHE's policy which stated that tuition charges should be based on inflation; SIUE's relative overfunding with regard to the normative cost analysis; the size of the faculty has remained stable while the student population has declined; state support for nonpublic institutions; and the ISSC Monetary Award Program which subsidizes the education of students attending private colleges and universities. Mr. Rendleman pointed out that last year, Mr. Elliott had asked for a ray of hope regarding tuition increases. Mr. Rendleman asked Mr. Elliott to vote a symbolic "no" on the tuition increase to show the students who were the primary consumers of education that there was still that ray of hope.

Mr. Elliott said that he was one of the group that voted for a policy of no tuition a few years ago, and philosophically, he still felt that way that public education ought to be free, including higher education. He said that he was not an ostrich though and one could not bury his head in the sand and believe that there would be no tuition in the near future and certainly not at the present time. He said he voted his conscience, and he had never been known to vote a symbolic "no" when it was wrong. He commented that higher education in the eighties was facing a very crucial time. He said that he did not have knowledge of all of the states, but our neighbors were showing that the Governor of the State of Illinois was indeed generous in his efforts to higher education. He commented that quality, not size, was going to be our goal for the eighties and we would have a fantastic problem of trying to hold on to our quality while dealing with decreasing amounts of money. He pointed out that if the Universities



could not maintain their quality, then the State of Illinois would be the one to suffer, not only the students who were here now but future students as well. He stated that we must do what it takes to maintain quality for the Universities.

Mrs. Kimmel said there had been a great feeling among some people in this state that higher education should be tuition free, but that this certainly was not the time to get it. She said her great concern at this time in economic stress in higher education was that many universities would cut quality courses in order to stay alive, and she hoped that these Universities would not succumb to that pressure but that we would maintain quality programs.

Chairman Norwood stated that the IBHE planned to go to the Legislature with our original request, and sensing the availability of resources in the state he hoped that we would end up with at least \$60,000,000 out of the \$108,000,000 requested. He said that this Board and the students have fought long and hard to keep the tuition rate down. He thought it was important that we continued to voice our serious concerns about tuition. He said that the Governor of the state had been fair and honest with higher education, and other states were in worse shape than Illinois. He said he would like to be able to vote against a tuition increase, but he felt the Board had a responsibility to maintain and continue to improve the quality of the Universities.

The Chair reminded the Board that a motion had been made and seconded, and he called for a roll call vote. Student opinion in regard to this matter was indicated as follows: Aye, none; nay, Rick J. DeStefane, Mark E. Michalic. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following seven matters were presented in response to the Illinois Board of Higher Education Report of Public University Program Reviews Conducted in FY-79:

RESPONSE TO THE ILLINOIS BOARD OF HIGHER EDUCATION REPORT  
OF PUBLIC UNIVERSITY PROGRAM REVIEWS CONDUCTED IN FY-79:  
BACHELOR OF SCIENCE AND MASTER OF SCIENCE,  
MAJOR IN ENGINEERING BIOPHYSICS, SIUC

Summary

This matter responds to an Illinois Board of Higher Education request that the Board of Trustees of SIU review and identify the future directions of the B.S. and M.S. programs in Engineering Biophysics, SIUC, and inform the IBHE staff of the resulting actions no later than April 1, 1981. Specifically, the IBHE, at its meeting of July 8, 1980, accepted an IBHE staff report which stated the following:

B.S. and M.S. in Engineering Biophysics

As a result of the program review, admissions to the B.S. and M.S. programs in Engineering Biophysics were suspended. The Colleges of Science, and Engineering and the School of Medicine are presently considering a restructuring of these programs in order to address the concerns identified in the review process and to identify the future directions of these programs. The recommendations and rationale resulting from this reassessment should be transmitted to the Board of Higher Education in the July 1980 RAMP submission.

As requested in the report, the progress made in restructuring the programs and addressing the concerns identified in the review process was submitted in the July 1980 RAMP submission and approved by the SIU Board of Trustees on July 10, 1980. Since the July 1980 RAMP submission, additional progress has been made which includes the following proposals: 1) that the M.S. program be restructured taking into account the concerns raised in the review; 2) that the restructured program be housed in the College of Engineering and Technology for purposes of administration and resource allocation; 3) that the restructured M.S. program be submitted to the Chancellor during the current semester as a reasonable and moderate extension; 4) that if the restructured program is approved, the Bachelor of Science program be abolished; and 5) that if the restructured program is approved, it be monitored internally on an annual basis in terms of student demand, and formally reviewed again within four years.

Rationale for Adoption

A committee of deans consisting of the Graduate Dean, the Dean of the College of Science, the Dean of the College of Engineering and Technology, and the Associate Dean of the School of Medicine made recommendations to the Acting Vice-President for Academic Affairs and Research. These recommendations addressed the goals and objectives of the program; where the program would be housed administratively; and curriculum redevelopment. The Acting Vice-President for Academic Affairs and Research accepted the recommendations and charged the Dean of the College of Engineering and Technology with preparing a proposal which would justify the modified program. In conjunction with an Advisory Board consisting of faculty from the College of Engineering and

Technology, the College of Science, and the School of Medicine, the Dean is currently completing the final draft of a proposed reasonable and moderate extension of the program.

#### Considerations Against Adoption

The University is not aware of any.

#### Constituency Involvement

The proposed response has been discussed and concurred in by a committee of deans and a committee of faculty. The recommendations by these committees have the approval of the Acting Vice-President for Academic Affairs and Research. The Acting Vice-President for Academic Affairs and Research and the President, SIUC, recommend approval of the response.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Southern Illinois University at Carbondale submit a report to the staff of the Illinois Board of Higher Education indicating the progress that has been made in restructuring the master's-level program in Engineering Biophysics and future plans for that program and the bachelor's-level program; and

BE IT FURTHER RESOLVED, That if the restructured master's-level program is approved as a reasonable and moderate extension, it be monitored annually in terms of student demand and the results of that monitoring reported to the Office of the Chancellor.

#### RESPONSE TO THE ILLINOIS BOARD OF HIGHER EDUCATION REPORT OF PUBLIC UNIVERSITY PROGRAM REVIEWS CONDUCTED IN FY-79: BACHELOR OF ARTS, BACHELOR OF MUSIC, AND BACHELOR OF MUSIC IN EDUCATION, MAJOR IN MUSIC EDUCATION, SIUC

#### Summary

This matter responds to an Illinois Board of Higher Education request that the Board of Trustees of Southern Illinois University review and identify the future directions of the major in Music, B.A. and B.M. in the College of Communications and Fine Arts, and the music education major, B.M.Ed. in the College of Education, SIUC, and inform the IBHE of the resulting actions no later than April 1, 1981. Specifically, the IBHE accepted a staff recommendation that SIUC "explore program consolidation in the three undergraduate programs, especially as it relates to departmental priorities to strengthen faculty in certain areas and to emphasize reorientations to areas of greater student demand."

Program officers in the College of Communications and Fine Arts and the College of Education have studied the concerns raised by the IBHE staff, and reached the following agreements: 1) the major which leads to the B.A. and B.M. degrees in the College of Communications and Fine Arts should be retained; 2) the B.M.Ed. degree should be abolished; and 3) the curriculum



March 12, 1981

413

which presently leads to that degree should be placed under the B.S. degree in the College of Education.

#### Rationale for Adoption

In most accredited college and university music departments and schools of music, multiple degree titles are the norm. Of twelve such schools with music programs comparable to SIUC's, as judged by the Dean, seven have three degree titles, four have two degree titles, and only one has a single degree title. The B.A. is a 40-hour non-professional music major with a liberal arts orientation. The B.M. major requires 75 hours and prepares students for professional careers in music. These two majors are significantly different in content and philosophy and provide a choice of degree titles for students with different interests. Placing the B.M.Ed. curriculum under the B.S. degree in the College of Education will provide the students in the College of Communications and Fine Arts and those in the College of Education who pursue teacher-oriented programs with a clear choice of either the B.M. or the B.S. Therefore, the B.M.Ed. degree can be abolished.

#### Considerations Against Adoption

The University is aware of none.

#### Constituency Involvement

The proposed response was recommended by the deans of the respective colleges and the Director of the School of Music. The faculty in the School of Music supports the proposal. The Acting Vice-President for Academic Affairs and Research and the President, SIUC, recommend approval.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Southern Illinois University at Carbondale submit a report to the staff of the Illinois Board of Higher Education indicating the decisions that have been made, and the reasons for them, on the undergraduate programs in Music.

#### RESPONSE TO THE ILLINOIS BOARD OF HIGHER EDUCATION REPORT OF PUBLIC UNIVERSITY PROGRAM REVIEWS CONDUCTED IN FY-79: MASTER OF MUSIC IN EDUCATION, MAJOR IN MUSIC, SIUC

#### Summary

On July 8, 1980, the Illinois Board of Higher Education approved an IBHE staff Report which concluded that the M.M.Ed. program in Music, SIUC, does not appear to be educationally and economically justified. Specifically, the Report stated:

#### M.M.Ed. in Music

Over the past four years an average of four students per year have been enrolled in and three students per year have graduated

from this program. Four students were enrolled in Fall 1978; one student graduated in 1978-79. The declining student interest probably reflects the current and projected job market for music teachers. The staff supports the on-going program planning activities in the department, especially as they relate to program reorientations to areas of greater student demand.

SIUC was asked to evaluate the concerns and questions raised and to provide a response to the IBHE by April 1, 1981.

The Dean of the College of Communications and Fine Arts in concert with the Director of the School of Music and the faculty in the School has carefully reviewed the observations by the IBHE staff. These program officers attribute the modest enrollment in this degree program to the following:

- (1) The certification norms in the State of Illinois and the related lack of financial rewards to teachers who obtain a master's degree.
- (2) The University's inability to provide substantial course offerings during summer terms to in-service teachers because of a shortage in summer salary support.
- (3) Ineffective recruitment of students.

Owing to changes in the job market, which currently shows an increased demand for music teachers, the School of Music faculty believes that this program will show an increase in enrollment within the next three years. In addition, the Dean of the College and the faculty have made a commitment to mount an aggressive campaign to recruit students. The success of this campaign should make possible more summer term courses.

This matter, therefore, proposes that SIUC report to the IBHE that the M.M.Ed., with a major in Music, will be retained for at least three more years, during which time the University will monitor enrollments and the number of graduates. If at the end of this period student demand does not warrant continuation, SIUC will recommend that it be abolished.

#### Rationale for Adoption

The Dean of the College of Communications and Fine Arts and the faculty within the School of Music have identified factors which have attributed to the decline in enrollment in the M.M.Ed. degree program. A plan to correct these deficiencies has been developed together with a system to monitor progress.

#### Considerations Against Adoption

The University is not aware of any.

#### Constituency Involvement

The Dean of the College of Communications and Fine Arts and the Acting Dean of the Graduate School have recommended that the proposed plan be

implemented. The Acting Vice-President for Academic Affairs and Research and the President, SIUC, recommend approval.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Southern Illinois University at Carbondale submit a report to the staff of the Illinois Board of Higher Education indicating the decisions that have been made, and the reasons for them, on the Master of Music in Education degree program; and

BE IT FURTHER RESOLVED, That this program shall be annually reviewed during the next three years; and that at the end of that period a recommendation for its continuation or abolition shall be made to the Chancellor and this Board.

#### RESPONSE TO THE ILLINOIS BOARD OF HIGHER EDUCATION REPORT OF PUBLIC UNIVERSITY PROGRAM REVIEWS CONDUCTED IN FY-79: MASTER OF ARTS AND MASTER OF SCIENCE, MAJOR IN GEOGRAPHY, SIUE

#### Summary

On July 8, 1980, the IBHE approved a "Report of Public University Program Reviews Conducted in FY-79." That Report, based on the following analysis, advised the SIU Board of Trustees that the M.A. and M.S. degrees with a major in Geography did not appear to be educationally and economically justified:

Over the past five years enrollments in the two graduate programs in geography decreased from 32 to 11, and the student population shifted from some part- and some full-time to a completely part-time clientele. In four years the number of degrees granted decreased from 8 to 0. Three individuals have graduated from these programs over the past three years.

Being cognizant of the decreases in student enrollment, the geography faculty have developed the applied focus of the curriculum and added an internship requirement, altered the course schedule to be more compatible with job schedules of full-time employed students, and increased efforts to recruit their own undergraduate and other full-time students. In order to improve the retention of their students the faculty have identified all students previously enrolled in the past several years, contacted these students, and encouraged them to return to complete their studies.

While one would expect the University to engage in the activities identified above in order to revitalize any program, the staff remains unconvinced that the sum of the activities will be sufficient. Furthermore, although a few more full-time students have been admitted for next fall, a significantly greater number of part-time majors must be present in order to economically justify the program.



The Report requested the Board of Trustees to evaluate the concerns and questions raised and to inform the IBHE of the resulting actions not later than April 1, 1981.

At the time the Report was approved, the Department of Earth Science, Geography and Planning was already undertaking corrective measures, and in the past year has made considerable progress in the areas of enrollment, retention, and number of degrees granted.

This matter, therefore, proposes that SIUE provide a report on the progress of corrective measures to improve the M.A. and M.S. degrees, major in Geography, that it continue to monitor the success of these measures, and that it submit a final proposal for action on these programs to this Board not later than the regular meeting of March, 1982.

#### Rationale for Adoption

In the past year, steps have been taken to evaluate and monitor the enrollment of graduate majors in Geography. There has been an increase in the number of graduates, and enrollment, of reasonable size, is stable. Curriculum revisions have been made appropriate to degree goals of both full-time and part-time students. Advisement and contact between faculty in the program and students have significantly increased. This information suggests that the program is justified. The University believes, however, that it should monitor the situation for another year before submitting its final report as to the program's educational and economic viability.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

The proposed response discussed herein is the result of an administrative examination of the issue by the Office of Academic Affairs in conjunction with the administration and faculty of the Department of Geography and the Dean of the School of Social Sciences, SIUE. It is recommended for approval by the Acting Vice-President and Provost and the President, SIUE.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That Southern Illinois University at Edwardsville submit a report to the staff of the Illinois Board of Higher Education indicating the progress which has been made in strengthening the master's-level programs in Geography; and

BE IT FURTHER RESOLVED, That Southern Illinois University at Edwardsville continue to monitor the strengthening of these programs and submit to this Board a final proposal for action on these programs not later than the regular meeting of March, 1982.

RESPONSE TO THE ILLINOIS BOARD OF HIGHER EDUCATION REPORT  
OF PUBLIC UNIVERSITY PROGRAM REVIEWS CONDUCTED IN FY-79:  
BACHELOR OF SCIENCE, MAJOR IN SOCIAL WORK, SIUE

Summary

This matter responds to an Illinois Board of Higher Education request that the Board of Trustees of Southern Illinois University review and identify the future directions of the B.S., major in Social Work, SIUE. Specifically, the Illinois Board of Higher Education, at its meeting of July 8, 1980, accepted an IBHE staff report which stated the following:

B.S. in Social Work

The faculty review committee recommended that consideration should be given to merge administratively and to integrate the curricula of the undergraduate programs in social work and human services. The University has chosen not to follow this recommendation, but upon completion of accreditation efforts in social work and the inclusion of human services of the Institute for Urban and Regional Studies, the University will reexamine the issue of program consolidation. The staff suggests that this analysis should be developed in concert with the review of the human services program in 1980-81.

The Commission on Accreditation, Council on Social Work Education, at its meeting of October 8-11, 1980, granted initial accreditation to the baccalaureate social work program at SIUE to June, 1983. The specifics of the professional curriculum of the B.S., major in Social Work do not suggest programmatic merger or consolidation with the Human Services Program, SIUE.

Rationale for Adoption

An institutional committee of SIUE is presently examining the structure and functioning of the human services area. In addition, an external consultant will be asked to assist the University in its assessment. Preparations for the consultant involvement are expected to be completed in the spring, 1981. The Social Work major is a professional program designed to prepare students for beginning-level professional practice in social agencies which focus on a particular social problem. The Human Services major is an interdisciplinary program which prepares students to function constructively within the broad context of human services. While additional study will be made, programmatic merger appears not to be appropriate since the two differ substantively in content and in intent.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

The proposed response discussed herein is the result of an administrative examination of the issue by the Office of Academic Affairs in conjunction with

the Department of Sociology and Social Work and the Delinquency Study and Youth Development Center, SIUE. It is recommended for approval by the Acting Vice-President and Provost and the President, SIUE.

#### Resolution

WHEREAS, An analysis conducted of the issue of program consolidation of Social Work and Human Services, SIUE, has indicated significant programmatic differences and objectives of the two majors;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That an integration of curricula of the undergraduate programs in Social Work and Human Services, SIUE, not be undertaken; and

BE IT FURTHER RESOLVED, That this action be reported to the Illinois Board of Higher Education in accordance with its aforesaid request.

RESPONSE TO THE ILLINOIS BOARD OF HIGHER EDUCATION REPORT  
OF PUBLIC UNIVERSITY PROGRAM REVIEWS CONDUCTED IN FY-79:  
ABOLITION OF THE BACHELOR OF SCIENCE, MAJOR IN ECONOMICS,  
DEPARTMENT OF SECONDARY EDUCATION, SCHOOL OF EDUCATION, SIUE

#### Summary

The IBHE Report states that "the University intends to initiate actions" to abolish the Bachelor of Science degree, major in Economics, Department of Secondary Education, School of Education, SIUE. This matter proposes that abolition.

#### Rationale for Adoption

Based on enrollment patterns and institutional priorities, it is appropriate to discontinue offering and advertising this degree program, and to remove it from the SIUE academic program inventory. No students are presently enrolled in this degree program.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This proposal was initiated by the Department of Secondary Education, School of Education, and has been endorsed by the Dean of the School of Education, the Department of Economics, School of Business, the Dean of the School of Business, the Dean of the School of Social Sciences, and by the Faculty Senate, SIUE. It is recommended for approval by the Acting Vice-President and Provost and by the President, SIUE.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Bachelor of Science degree, major in



Economics, Department of Secondary Education, School of Education, SIUE, be and is hereby abolished, in accord with institutional priorities; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

RESPONSE TO THE ILLINOIS BOARD OF HIGHER EDUCATION REPORT  
OF PUBLIC UNIVERSITY PROGRAM REVIEWS CONDUCTED IN FY-79:  
ABOLITION OF THE MASTER OF ARTS, MAJOR IN MATHEMATICS, SIUE

Summary

The IBHE Report recommends that the Department of Mathematics, Statistics, and Computer Science consolidate its graduate-level resources in its Master of Science degree program. To that end, this matter proposes the abolition of the Master of Arts degree, major in Mathematics, Department of Mathematics, Statistics, and Computer Science, School of Science and Technology, SIUE.

Rationale for Adoption

Over the past five years, enrollments in this program have decreased. In response to this decline, the Department of Mathematics, Statistics, and Computer Science, School of Science and Technology, SIUE, has expanded its applied emphasis in Mathematics at the graduate level by strengthening offerings in applied mathematics, computer science, and operations research. It can now consolidate resources in these areas by abolishing the Master of Arts program, and removing it from the SIUE academic program inventory. No students are presently enrolled in this degree program.

Considerations Against Adoption

University officials are aware of none.

Constituency Involvement

This proposal was initiated by the Department of Mathematics, Statistics, and Computer Science, School of Science and Technology, and has been reviewed and approved by the Dean of the School of Science and Technology, by the Dean of Graduate Studies and Research, and by the Graduate Council, SIUE. It is recommended for approval by the Acting Vice-President and Provost and by the President, SIUE.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Master of Arts degree, major in Mathematics, Department of Mathematics, Statistics, and Computer Science, School of Science and Technology, SIUE, be and is hereby abolished, in accord with institutional priorities; and

BE IT FURTHER RESOLVED, That this action be reported to the staff of the Illinois Board of Higher Education.

Chancellor Shaw stated that both Universities have had in place for some time program review procedures under which all academic programs were evaluated every five or six years. He commented that more recently, nonacademic programs have been added to this review process. He said that the performance of units of instruction, research, and public service was under continual scrutiny. He reminded the Board that he had sent the members a report on March 2, 1981 which provided a list of programs and units abolished or suspended since 1969-70 as a result of these reviews and that scrutiny. He pointed out that SIUE had requested three more abolitions as a result of these processes on the agenda today. He thought it was important to emphasize that the campuses were doing a very good job of evaluating their existing programs and making the kinds of cuts that were necessary when a program was found to not be in demand or not to be of sufficient quality. Chancellor Shaw remarked that since 1978 we have provided, in our RAMP Planning Documents that we submit to IBHE, brief reports on the results of these reviews that have been completed the previous year. He said that the IBHE staff analyzes the information, asks questions, interacts with us, and ultimately the staff prepares a set of recommendations to the IBHE. He pointed out that five of the matters presented called for the submission of progress reports and the other two request abolition of programs. He remarked that the three abolitions at SIUE were the result of our own review and had occurred without IBHE recommendations.

Dr. Wilkins moved approval of the seven resolutions. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw reported we had just received word of Governor Thompson's 1982 capital budget. He said that coal conversion, major

March 12, 1981

421

energy projects, and commitments to previous major capital projects (the Physical Education Building at Northeastern and the sixth stack Library addition at the University of Illinois) had taken most of the resources. Chancellor Shaw listed what the Governor was recommending for the SIU System:

1. Women's Gymnasium remodeling equipment - \$300,100
2. Underground electrical distribution system at SIUC - \$287,500
3. Energy management system - Medical Instructional Facility, School of Medicine - \$141,800
4. Run around heat recovery system - Medical Instructional Facility, School of Medicine - \$24,600
5. Localized fume hood controls - Medical Instructional Facility, School of Medicine - \$28,800

He said that the Governor's budget also included \$9,847,900 for construction of a joint laboratory for use by the Department of Public Health, Environmental Protection Agency, and the Southern Illinois University School of Medicine, and he said that planning funds in the amount of \$400,000 had been appropriated for this project in Fiscal Year 1981. He remarked that some old friends had not been funded:

1. Planning monies for the Dental Education Facility at Alton
2. SIUC School of Medicine - property acquisition
3. Food for Century III

He pointed out that the only item in Food for Century III that had been approved was money for equipment for the Veterinary Medicine Basic Science Building at the University of Illinois. Chancellor Shaw said that he had distributed a copy of a letter to the Board from Dr. Richard D. Wagner, Executive Director, Illinois Board of Higher Education, which provided more detail on the situation.

Chancellor Shaw explained the priorities for the 1981 session of the General Assembly. He said that the best strategy for higher education and for the Southern Illinois University System during the upcoming session of the General



Assembly was to maintain a low profile and to introduce only those bills which were absolutely necessary and respond to other legislation only in those instances where our vital interests were at stake. He remarked that the forthcoming session of the General Assembly promised to be unusually hectic and that we did not wish to get caught in the various crossfires which will occur during the session. He said that the most important bill, Senate Bill 232, was our appropriation bill. The second priority, he commented, related to the establishment of a state-wide Coal Research Coordinating Center at or near SIUC, even though this bill would not require SIUC initiative. He said that he understood a number of people including Senator Kenneth Buzbee, Director Frank Beal of the Illinois Institute for Natural Resources, and Lyle Sendlein, Director of the Coal Extraction and Utilization Research Center at SIUC, were convinced that a coordinating agency related to coal research and use was necessary if Illinois was to become competitive with states like Kentucky for private funds now being put into coal research and if Illinois is to properly develop its coal industry. He said he wanted to point out this matter as something that we would support if in fact the Legislature and the Governor seemed amenable to it, but that we would not take a leadership position on the matter.

Chancellor Shaw stated that the Auditor General had suggested that legislation would be appropriate on the Medical Services and Research Plan. He pointed out that the Board had already approved the plan and the Auditor General had suggested there should be legislative approval also. He said that while it was not absolutely essential to have legislative approval, he would like to comply with the Auditor General's request.

Chancellor Shaw said that it appeared at this time that the Tri-Agency Laboratory building which received planning funds last year would be built on a site near the School of Medicine in Springfield, and that the first-phase

March 12, 1981

423

construction funds would be in the administration's Capital Development bill. He said that we would maintain an interest related to this legislation but that we would have no direct responsibility for such legislation.

Chancellor Shaw stated that there were other items in addition to the above that were deemed less essential and he would not recommend legislation at this time. The first item was the support from the IBHE and the Governor regarding funding for the School of Dental Medicine Building. We would be coming up for accreditation a year from this spring, and it will be very important to make it clear to the accrediting people that there is a commitment for this building when times are better. He said that steps had been taken for the Governor and the Executive Director of the IBHE to send letters indicating their support for this project, and both had agreed to do so. He said that special legislation on this item would be unlikely. Chancellor Shaw reported that the second item was Food for Century III, and that although SIUC's request had been ranked second on the IBHE priority list for this category of funding, only the first priority was funded. He again felt that legislation on this particular item would not be wise at this time.

Chancellor Shaw reported that there were two bills which attracted our attention: (1) a bill which would change the due date for the University's Annual Report to the Governor, and (2) an insertion in the Capital Development Board's Capital Projects bill to authorize the expenditure of some \$700,000 in SWRF funds at Edwardsville to build an outdoor swimming pool and make other recreational project improvements, and for authorization to renovate the present buildings used by the law school at Carbondale after the move to the permanent law school building. He explained that meeting the deadline for submission of the Annual Report to the Governor required an almost impossible effort by the staffs concerned and serious consideration was being given to the possibility

of legislation which would remove that deadline to give us the flexibility now enjoyed by two of the other systems which do not have deadline dates specified. He also reported that the staff at the Capital Development Board had agreed to insert in its omnibus Capital Projects bill a paragraph to authorize the expenditure of funds for the swimming pool and the renovation of the two buildings presently used by the law school.

Mr. Elliott requested the Board to consider as a Current and Pending Matter an item entitled "Acquisition of Evergreen Terrace Apartments, SIUC," which had not been submitted ten days in advance of the meeting.

Mr. Elliott moved that the Board consider the matter. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

#### ACQUISITION OF EVERGREEN TERRACE APARTMENTS, SIUC

##### Summary

This matter approves in principle the purchase of Evergreen Terrace Apartments, SIUC, from the Southern Illinois University Foundation, with the purchase, should it prove to be financially feasible, to be financed by a sale of Revenue Bonds. Approval is sought on the condition that the transaction result reasonably promises to provide essentially the same debt retirement burdens as those which the Board is now bearing under its lease of the project from the Foundation.

To expedite the approval of steps prerequisite to the issuance of Revenue Bonds, authority is requested for members of the Finance Committee of this Board to grant interim approval of the proposed terms of sale and the details of the proposed Revenue Bond issue.

The issuance of the Revenue Bonds would be reserved for action of the Board of Trustees at either a special or a regular meeting.

##### Rationale for Adoption

Conferences held with the representatives of the Board, its Bond Counsel, its Fiscal advisor, Underwriters and banks, have reviewed numerous changes of requirements and procedures in an effort to meet the complex technical problems of the proposed transaction. Without the approval and authorization sought by this resolution, some of the steps in the process might require



March 12, 1981

425

special meetings of the Board to keep the transaction on a reasonable schedule. By approving the principle of the transaction and by granting approval authority to members of the Finance Committee, the Board will assure proper oversight and possibly reduce the necessity for special meetings.

This proposed transaction is one of the most complex ever undertaken in the Board's financing efforts. There is no assurance that all decisions made by other agencies will allow the purchase to be consummated; yet, the potential benefits to be derived merit the efforts involved.

#### Considerations Against Adoption

Bond Counsel might recommend that the Board itself approve certain documents or items, and it might still be necessary to have a special meeting of the Board.

#### Constituency Involvement

The need for greater involvement of the Southern Illinois University Foundation is apparent, and this expanded role has not been formally cleared with that corporation.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the purchase of Family Housing, Phase III, sometimes known as Evergreen Terrace, SIUC, from the Southern Illinois University Foundation, a corporation not-for-profit of the State of Illinois, said purchase to be financed by a sale of Revenue Bonds, is approved in principle; and

BE IT RESOLVED, That the said Foundation be and is hereby invited to submit to the Board of Trustees an offer to sell the aforesaid housing units to the Board in fee simple and unencumbered by lien or debt; and

BE IT FURTHER RESOLVED, That the members of the Finance Committee of this Board be and are hereby authorized to grant interim approval of proposed terms of sale and the details of the proposed Revenue Bond issue, and to accept on behalf of the Board any offer to sell which reasonably appears to it to provide for essentially the same debt retirement burdens as those which the Board is now bearing under its lease of said housing units from the Foundation.

Mr. Elliott moved approval of the resolution as presented. The motion was duly seconded. Student opinion in regard to this matter was indicated as follows: Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The Chair announced that an item on the omnibus motion was the Recommendation for Distinguished Service Award, SIUC, and he wanted the audience to know that award was for Mrs. Dorothy Morris, who for years and years was the first lady of the University, and was the wife of former President Delyte W. Morris.

The following matter was presented:

RETAIN CURRENT ATHLETIC FEE SCHEDULE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2 AND B-5]

Summary

This matter seeks to continue for 1981-82 the present Athletic Fee of \$30 per semester for full-time students enrolled in Southern Illinois University at Carbondale. The \$30 fee is essential to provide the financial support needed to maintain (1) the projected reduced level of the men's intercollegiate program and (2) a modestly expanded women's intercollegiate program.

Rationale for Adoption

Basic Philosophy. The University concurs with the report of the Commission on Intercollegiate Athletics that "The University should recognize an athletic program as a substantial adjunct to the accomplishment of university objectives in education, research, and service." A sound athletic program can add a valuable dimension to student life and to public recognition of the institution. Nevertheless, as the report emphasizes, ". . . the University must limit itself to an intercollegiate athletics program which it can afford." It should also be the type of program in which the participants receive a sound education and in which the great majority, if not all, successfully complete their degree candidacies.

History of Issue. When the Board of Trustees approved the \$10 per semester increase in December, 1979, the Board specified that the increase was to be in force for one year and that the University was to study the total intercollegiate athletics program and make recommendations to the Board of Trustees within a one-year period. There was also an agreement by Vice-President Mace to split the fee income equally between the men's and women's programs.

The SIUC Commission on Intercollegiate Athletics chaired by Professor John King was established to make the required study. This Commission did review the current Athletic Fee situation. The views of the Commission regarding the present athletic fee are expressed in Recommendation (B.9):

The current Athletic Fee schedule (\$30 for each full-time student for each semester in attendance) should be retained through FY-82. Funds generated by the fee should be distributed in a manner to provide equal opportunities for male and female athletes.

Specific Recommendations.

The recommendations of this Board matter concern, first, the 1981-82 budget, and then, our future intercollegiate athletics program.

1981-82 Budget. In considering the 1981-82 budget (Attachment A), the University has taken into account: (1) existing contractual obligations; (2) an obligation not to disrupt or seriously damage the Missouri Valley Conference in 1981-82 by hasty action; (3) the necessity for adequate lead time for intercollegiate schedule changes; (4) a desire to avoid the termination of personnel without adequate notice; and (5) a moral, if not legal, obligation to students who accepted scholarships and whose support is tied to the intercollegiate athletics program.

With these considerations in mind the 1981-82 budget was balanced by: (1) putting every men's sport on even thinner rations and restricting the growth of women's sports; (2) attempting to renegotiate our football schedule to achieve a significant reduction in travel costs; and (3) possibly eliminating one sport (water polo).

Future Program. Discussions have already begun for structuring a new athletic conference or reconstituting the Missouri Valley Conference in a manner analogous to that which the Undergraduate Student Organization has suggested. A new athletic conference will allow the University to compete against a well-suited and logical group of opponents and to do so in a manner which holds travel costs to a minimum. If such a conference can be structured (and it will be several months before that becomes clear), the University may look forward to an intercollegiate athletics program whose costs are reasonable and defineable. Otherwise, the University may have to cut back severely on both the women's and men's programs.

By fall, SIUC will have a much better understanding of the viability of different conference arrangements. At that time, a referendum which will offer meaningful choices as to the dimensions of the intercollegiate athletics program can be presented to students. This plan encompasses the following recommendation of the Commission on Intercollegiate Athletics (B.9):

A student referendum should be conducted to determine if the majority of students are willing to accept as permanent the Athletic Fee established on a temporary basis for FY-81 (\$30 for each full-time student for each semester in attendance). The referendum should be constructed so as to inform students of the possible consequences of the two alternative fee schedules and should be held at a time that will be least harmful to the intercollegiate program.

Such a referendum is also consistent with recommendations of student constituencies.

Over the same months, the University will review the internal structure of the intercollegiate sports program and, as has been suggested by a number of groups, begin moving toward a more economical and efficient operation. In addition, major efforts will be made to expand fund raising activities.



### Considerations Against Adoption

With the continuing inflationary trend and attendant increased costs in other areas, the effect upon students is the maintaining of an understandably unpopular increased cost of \$20 per academic year over the fee approved in 1975 by the Board of Trustees. Accordingly, consideration must be given to the impact that increased fees will have upon students. For some students these increased costs will be borne in whole or in part by increased financial aid; for others they will not.

### Constituency Involvement

Acting President Lesar appointed a commission to study intercollegiate athletics at SIUC. This commission consisted of representatives from all University constituency groups, as well as representatives from groups external to the University. The commission addressed the issue of the current Athletic Fee schedule in the recommendations which have been cited above.

The Undergraduate Student Organization established its own task force to evaluate the current Athletic Fee schedule. This task force held meetings throughout the campus soliciting student input and presented its findings and recommendations to the total Undergraduate Student Organization in January, 1981. The Undergraduate Student Organization accepted the student task force recommendation that the Athletic Fee be reduced by \$2/semester each year for the next three years, and that any future increase in the Athletic Fee be decided by a student referendum. The informal response from the Undergraduate Student Organization received on February 6, 1981, contained five recommendations. The University is able to accept all of those recommendations except that calling for a gradually reduced fee schedule.

Additionally, information was presented on November 12, 1980, to the total Graduate Student Council. On November 14, 1980, the President of the Graduate Student Council met with representatives of the Office of the Vice-President for University Relations to get additional information regarding the current Athletic Fee schedule. In its regular meeting on January 28, 1981, the Graduate Student Council discussed the report of the Commission on Intercollegiate Athletics and instructed its presiding officer to convey its comments to the administration. The Graduate Student Council strongly supported a student referendum to determine the future of the Athletic Fee, but did not take a firm position at that time on continuing the \$10 increase through FY 1982. The University is able to accept all of the recommendations included in the February 2, 1981, response by the Graduate Student Council to the King Commission Report.

Other major constituencies also responded to the Commission Report and to the question of a \$30 Athletic Fee for 1981-82. These constituencies include the Council of Deans, the Faculty Senate, the Civil Service Employees Council, and the Intercollegiate Athletics Committee, SIUC. These groups supported the \$30 fee at least for one year (CSEC and IAC support a permanent increase), although the IAC did not vote to support a student referendum.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Session, 1981, 4 Policies of the Board B-2 retain the following schedule for the Athletic Fee:

<u>Hours</u>	<u>Athletic Fee</u>
1	\$ 2.50
2	5.00
3	7.50
4	10.00
5	12.50
6	15.00
7	17.50
8	20.00
9	22.50
10	25.00
11	27.50
12 or more	30.00

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-5 be amended to read as follows:

5. Athletic Fee. In order to provide a regularized source of funding for Men's and Women's Intercollegiate Athletic programs at Southern Illinois University at Carbondale, a fee of \$30.00 is established for each full-time student for each semester in attendance beginning with the Summer Session, ~~1980~~ 1981. Funds generated by the fee shall be distributed in a manner to provide equal opportunities for male and female athletes. ~~{Reverts-to-\$20-semester-on 7/1/81-unless-authorization-extended-}~~

The Chair announced that action would not be taken until the April meeting on this matter.

President Somit stated that he had talked at some length with the SIUC Graduate Student Council and the SIUC Undergraduate Student Organization about this matter, and he wanted to thank the presidents of those two organizations for the opportunity to meet with them and their constituents. He pointed out that this item was to continue the present level of the Athletic Fee. He said after considerable study, it was concluded that this fee could not be reduced as desired by the students. He explained a number of constraints

that resulted in that conclusion: to provide a significant reduction of expenditure would have, in effect, disrupted if not destroyed the Missouri Valley Conference; considerable lead time was necessary for rescheduling; and any reduction would have required abrupt termination of personnel without adequate notice. He commented that the \$30 fee placed SIUC near the bottom of the present fee structure of similar institutions. He said that with the reduction of the fee being unrealistic, a second problem was reviewed, and that was whether a respectable athletic program could be tailored to the realistic foreseeable income. With the \$30 fee in place, he stated that the maximum income projected was \$2.6 million, and that the initial budgets for the two programs came in at over \$3 million. He commented that after severe cutting, the projected income was brought into line with projected expenditures. He pointed out that the most severe cuts in terms of dollars had taken place in football. He pointed out that the Missouri Valley Conference was a conference in which we could not afford to play football. He said there were two options: restructure the Missouri Valley Conference in such a way that SIUC would play in an eastern division, or create a new conference by giving the Missouri Valley Conference at least a year's notice. He said he was optimistic that by early fall the negotiations could have proceeded to the point where they could be spelled out in detail. In keeping with agreements he had entered into with the student leadership, he said a second alternative would be to reduce the fee significantly and to sharply reduce the intercollegiate program. Having these choices, he said a referendum would be held in the fall, and on the basis of the referendum they would make a longer range decision as to the magnitude and nature of the intercollegiate sports program.

Mr. Michalic requested an addition to the resolution as follows:

"BE IT FURTHER RESOLVED, That at the November meeting of the SIU Board of Trustees, President Somit report the results of the



student referendum held during the fall semester. This referendum will be initiated and conducted by the Undergraduate Student Organization and the Graduate Student Council in partnership with the administrative vice-president responsible for intercollegiate athletics."

Mr. Michalic said he had discussed the amendment with President Somit. He also said that the referendum would give the students the ability to express their opinion on this matter.

The Chair suggested to President Somit to incorporate the amendment, if it was agreeable with him, in the matter to be presented next month for Board action.

The Chair recognized Ms. Debbie Brown, President, SIUC Graduate Student Council, who said that the Graduate Student Council had voted to support the retention of the current Athletic Fee as a necessary evil for the next fiscal year only. She said that the support for the fee was voiced in a very limited context. She explained that those limitations included the following: that a referendum be held by October 1 of this year to determine how students feel about decreasing, maintaining, or increasing the Athletic Fee, and that it was important that the students be a part of sponsoring and organizing this referendum; that study be given to the possibility of reorganizing the Intercollegiate Athletics Committee to include additional student input, student representation, on that Committee; and that the money generated by the fee be divided equitably between men's and women's athletic programs at SIUC. She stated that the Graduate Student Council's position on this fee was the direct reflection on its confidence in President Somit. She pointed out that President Somit had consistently required student input into decisions which affected their lives and they were grateful to him for that consideration.

Ms. Brown said that the GSC voted to urge against a merger of the men's and women's athletics department at this time. She explained briefly why the Council strongly supported the women's athletics department. She

also expressed dissatisfaction with the way the Board matter had been written.

The Chair recognized Mr. Paul Matalonis, President, SIUC Undergraduate Student Organization, who stated that the USO enthusiastically supported some of President Somit's commitments to the students concerning the Intercollegiate Athletics Committee, the athletic administration, and just general student input in the future. However, he said that the USO had never supported this fee through a referendum or any other means, and that the USO could not support it even for a year. He said that the USO was pleased that President Somit was working with the organization on defining decisions that had to be made on athletics.

Mr. Elliott said that he was opposed to a referendum. He pointed out that a referendum votes on a "yes" or "no" and fees really translated into which programs get what dollars and cents. He commended the Graduate Student Council on its presentation today, and he thought that was an illustration of how much more effective the presentation was than a "yes" or "no" of a referendum. He commented that it was much more effective to have that participation at a formative level so that the things that go to make the dollars and cents work out would get the constituency input. He said that having a referendum on fees would always produce a "no" vote and the way to work out the fee problem had to be through constituency input and through planning.

Mr. Michalic stated that he was in favor of the referendum because the students supported forty-seven percent of this program, and he believed that it was time that not just the constituency leaders but all students in general had a voice in the program. He pointed out that President Somit had stated that he would not be bound by the referendum, but Mr. Michalic thought it would at least give the students a chance to speak out.

March 12, 1981

433

Mrs. Kimmel inquired whether the alumni had any right to a voice in this decision.

President Somit responded that the alumni, while not formally represented in the constituency structure, had fairly effective ways of communicating to the administration their views on these issues. He commented that the King Commission had sounded out the alumni before formulating the Commission's proposals.

Chancellor Shaw said that it was one thing for President Somit to decide as a part of his decision-making process that he was going to use a referendum, consult with the alumni, and do a number of other things, but it was another thing to have a referendum legislated for him. He said that it was part of the President's prerogative to determine just how he was going to arrive at a recommendation to the Board, and he suggested that the Board not legislate for or against a referendum.

The Chair commented that he understood that the referendum would not be binding upon President Somit. He also commented that everyone involved in the referendum should start planning for it immediately in order not to have any more delays in this matter.

Mr. Van Meter commented that he had read a newspaper article about President Somit and Chancellor Shaw testifying before the Post-Secondary Education Subcommittee of the House of Representatives, and he requested that copies of that testimony be sent to members of the Board if the testimony was in written form.

Mr. Elliott commended Mr. Thomas C. Britton and Mr. C. Richard Grunty for the preparation of the new book called Legislation, which contained the Board's Bylaws, Statutes, and Policies. He said that the book would be the envy of every public university system in the State of Illinois. He remarked




that the preparation of this book had taken tremendous work over a period of years, and that he thought it was a job well done.

Because of time constraints, Reports and Announcements by the President, SIUC, were omitted.

The Chair announced that a news conference had been scheduled immediately following the open meeting in the Mississippi Room, and that lunch would be served in Ballroom "A" of the Student Center.

Mr. Van Meter moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 12:10 p.m.

  
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Alice Griffin, Executive Secretary

# CONTENTS

Roll Call . . . . .	436
Trustee Reports . . . . .	436
Resolution of Appreciation: Wayne Heberer . . . . .	437
Committee Reports . . . . .	438
Executive Committee . . . . .	438
Architecture and Design Committee . . . . .	438
Finance Committee . . . . .	439
Reports of Purchase Orders and Contracts, February, 1981, SIUC and SIUE . . .	440
Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations . . . . .	440
Project Approval and Selection of Architect: Improvements to Parking Lots No. 18 and No. 63, SIUC . . . . .	441
Waiver of Annual Meeting and Election of Directors, IEC . . . . .	442
Approval of Minutes of the Meeting held March 12, 1981 . . . . .	443
Retain Current Athletic Fee Schedule, SIUC [Amendment to 4 <u>Policies of the Board</u> B-2 and B-5] . . . . .	443
Reports and Announcements by the President, SIUC . . . . .	449
Reports and Announcements by the Chancellor of The SIU System . . . . .	450
Increase in University Center Fee, SIUE [Amendment to 4 <u>Policies of the Board</u> C-2, C-4, C-5, C-8] (Deferred) . . . .	454
Student Housing Development Plan, SIUE . . . . .	454
Plans for Noninstructional Capital Improvements (Table 10.0, Fiscal Year 1982 RAMP) . . . . .	463
Reports and Announcements by the President, SIUE . . . . .	467

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, April 9, 1981, at 9:35 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Rick J. DeStefane  
 Mr. Ivan A. Elliott, Jr.  
 Mrs. Crete B. Harvey  
 Mrs. Carol Kimmel, Secretary  
 Mr. Mark E. Michalic  
 Mr. William R. Norwood, Chairman  
 Mr. Harris Rowe  
 Mr. A. D. Van Meter, Jr., Vice-Chairman  
 Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE  
 Dr. Kenneth A. Shaw, Chancellor of the SIU System  
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair announced that Mrs. Crete B. Harvey had been confirmed by the Illinois Senate on March 26, 1981, and he welcomed her as a Trustee.

Under Trustee Reports, Mr. Elliott reported that he had attended a meeting of the Merit Board, State Universities Civil Service System, on March 23, 1981, at which he had been elected Chairman. He reported that for the first time in a long time there were no hearings pending before the Merit Board. He said that the Merit Board was having the same kind of problems with finances and the Legislature that the University was having, but he commented that the Merit Board was doing as well as it had done in years.



April 9, 1981

437

Mr. Elliott reported that he had attended the Kathryn Hansen Award Dinner, State Universities Civil Service System, on April 8, 1981. He said that about ten years ago, the State Universities Civil Service Advisory Committee had established an award known as the Kathryn G. Hansen Award in honor of the ex-Director of the Civil Service System, and the Committee has given that award each year to someone who had done outstanding work for the System. He explained that last year, Ms. Hansen noticed that the plaque had two more places left on it, and she had suggested that the Committee should consider two of its members for the last two places. He said that the award was presented to Mr. Eugene T. Flynn, Chairman, and Mr. Chuck Hickman, Vice-Chairman, of the Committee. He reported that over 200 people had attended the dinner which showed the high esteem in which everyone holds those two individuals.

Mr. Norwood reported that the Illinois Board of Higher Education did not hold a meeting in April.

Mrs. Kimmel reported that she had attended Honors Day at SIUC on April 5, 1981. She said that it was a very pleasant day for all concerned, and added that the staff at SIUC had done a tremendous job in organizing Honors Day.

The Chair requested the Board to consider as a Current and Pending Matter under Trustee Reports an item entitled "Resolution of Appreciation: Wayne Heberer," which had not been submitted ten days in advance of the meeting.

Mr. Van Meter moved that the Board consider the matter. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The Chair read the following matter:

RESOLUTION OF APPRECIATION: WAYNE HEBERER

Resolution

WHEREAS, Wayne Heberer served as a member of the Board of Trustees of Southern Illinois University from January, 1976, to March, 1981;

WHEREAS, During this period he served as a member of the Executive Committee for three years and as a member of the Board of Directors of the Southern Illinois University at Edwardsville Foundation for four years;

WHEREAS, His sound judgment, practical wisdom, and directness were consistently applied to the tasks and problems faced by the Board of Trustees in a time of great change and of profound significance to the welfare of the University; and

WHEREAS, His dedication to the principles of good management and efficient operation strongly influenced the development of policies designed to improve the use of University resources;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the meritorious service Wayne Heberer has performed on this Board for the welfare and benefit of Southern Illinois University be herewith formally recognized and that the appreciation of the Board for his contributions be herewith expressed.

Mr. Rowe moved approval of the resolution as stated. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The Chair said that a plaque had been prepared for Mr. Heberer to show the Board's appreciation for his service, and that the plaque along with this resolution would be sent to him.

Under Committee Reports, there was no report from the Executive Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met in the Board Room of the University Center, SIUE, at 4:00 p.m., April 8, 1981. He gave the following report:

At the meeting, the Committee reviewed the following items:

- Item H - Project Approval and Selection of Architect: Improvements to Parking Lots No. 18 and No. 63, SIUC. This item requested permission to use revenues from parking decals and penalties to resurface one of the circular parking lots south of the Arena, and for the surfacing of an existing parking lot adjacent to the new School of Law Building. The Committee recommended that the Board consider favorable action of this item in the omnibus motion.
- Item K - Plans for Noninstructional Capital Improvements (Table 10.0, Fiscal Year 1982 RAMP). Requests can be made in October and April of each

year for approval by the Illinois Board of Higher Education of those capital improvement projects which are funded from other than state appropriations. The current request included approval of \$382,000 for additional parking improvements at SIUC and \$300,000 for the conversion of temporary School of Law facilities back to dormitory space at SIUC. At SIUE, there were four projects: the first item requested approval of a student housing project which is to be discussed in detail in Item 0 on the agenda today; the second item was for a \$25,000 remodeling project to provide a day care nursery in the family housing area of Tower Lake Housing; the third item was for \$20,000 from parking decal fees and penalties to be used to provide improvements to drives and additional lighting on campus walks; and the fourth item was for \$700,000 to construct an outdoor swimming pool and other student recreational facilities. The Committee felt that consideration of approval of the item should be deferred until after discussion of Item 0 on student housing.

Item 0 - Student Housing Development Plan, SIUE. This item sought approval from the Board for a "student housing plan" which called for the development of about 1,344 new spaces for single students, with the project being developed in two phases of 672 student spaces each. The item requested permission to seek general approval of the plan by the IBHE, and permission to employ an architectural firm to evaluate the plan and its feasibility. It was felt that this project merited discussion and consideration by the Board as a whole. The Committee requested that this item not be included in the omnibus motion.

Reports were received by the Committee on the status of the Performing Arts Facility, and the Multi-Purpose Facility at SIUE, while SIUC had reported on the status of the School of Law Building.

Mr. Ivan A. Elliott, Jr., Chairman of the Finance Committee, said that the Committee had met in the Board Room of the University Center, SIUE, that morning. He gave the following report:

The Committee heard a presentation from Mr. R. Dean Isbell, Board Treasurer, about the possibility of refinancing FHA bonds on Evergreen Terrace, SIUC. In accordance with the authority that the Board gave the Finance Committee last month, the Committee authorized an offer to be made to FHA so that the matter could begin to be processed. The offer would be contingent upon being able to sell bonds at an interest rate which would be feasible. Mr. Isbell also reported some of the effects of the change in interest rates and change in banking practices. Last year, interest rates were sixteen percent and this year the rates were down to thirteen and one-quarter percent. The Committee received a report that N.O.W. accounts earned \$12,400 last month.

Without objection, the Chair proposed that there would be taken up the following matters:



REPORTS OF PURCHASE ORDERS AND CONTRACTS, FEBRUARY, 1981, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of February, 1981, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: APPROVAL OF REASONABLE AND MODERATE EXTENSIONS  
AND OFF-CAMPUS PROGRAM LOCATIONS

At the September 11, 1980 meeting of this Board, an Information Report was submitted listing two reasonable and moderate extensions (RMEs) approved by the Chancellor. This Report provides further information on the September 11 Report and lists three reasonable and moderate extensions and one off-campus program location approved by the Chancellor since that time.

1. Further Information on the September 11, 1980 Report:

B.S., with a major in Plant and Soil Science, Specialization in Integrated Pest Management, with the caveat that approval is contingent upon FY-82 funding sufficient to support the new specialization, SIUC. The IBHE staff accepted this RME, but it was not recommended for funding for FY-82. Funding may be requested again for FY-83; meanwhile the specialization has not been activated.

Ph.D., with a major in Education, Concentration in Adult and Continuing Education, SIUC. The IBHE staff declined to accept this proposal as an RME; it was subsequently withdrawn.

2. Reasonable and Moderate Extensions Approved by the Chancellor Since September 11, 1980:

Clarification of Title: M.A. and M.S., major in Mathematical Studies to major in Mathematics, SIUE.

Change in Title: B.S., major in Language Arts and Social Studies to major in Language Arts (English and Reading), SIUC.

New Specializations and Change in Title: A.A.S., major in Tool and Manufacturing Technology (Numerical Control) to major in Tool and Manufacturing Technology, with Specializations in Machine Tool (Numerical Control) and Metal Fabrication and Process, SIUC.

All three have been accepted by the IBHE as RMEs.

3. Off-Campus Program Locations Approved by the Chancellor Since September 11, 1980:

B.S., major in Technical Careers (Electronic Systems), Chanute Air Force Base, SIUC.

This request was approved by the IBHE on December 2, 1980.

April 9, 1981

44

PROJECT APPROVAL AND SELECTION OF ARCHITECT:  
IMPROVEMENTS TO PARKING LOTS NO. 18 AND NO. 63, SIUC

Summary

This matter proposes project and budget approval for improvements to existing Parking Lots No. 18 and No. 63, SIUC. It further proposes permission for the plans and specifications to be prepared in-house by Physical Plant Engineering Services.

The estimated costs of construction are \$133,000 for Lot No. 18 and \$150,000 for Lot No. 63, for a total of \$283,000. Funding for these projects will come from traffic and parking revenue through the Parking Facilities account. Appropriated funds will not be required.

Rationale for Adoption

Parking Lot No. 18 is located south of and adjacent to the SIU Arena and has 450 spaces. It is circular in shape and it provides much of the parking for spectators at Arena events. The present surface is bituminous concrete, or asphalt, and its advanced age has caused serious deterioration. This portion of the project will provide a new layer of asphalt and painting of stripes and lines.

Parking Lot No. 63 is located northeast of and adjacent to the new School of Law Building and has 248 spaces. Because of the somewhat peripheral location of this gravel lot, it has received only marginal usage. Completion of the School of Law Building will significantly increase the usage of this lot. A new asphalt surface will be applied, improvements to sub-surface drainage and lighting will be made, and the stripes and lines will be painted.

The improvements to these two parking lots have been approved by the Illinois Board of Higher Education.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This project has the involvement and recommendation of the campus Traffic and Parking Committee, the Vice-President for Campus Services, the Assistant Treasurer, the Director of the Physical Plant, and the Director of Facilities Planning, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to resurface and provide other improvements to Parking Lots No. 18 and No. 63 be and is hereby approved at an estimated cost of \$133,000 and \$150,000, respectively, for a total cost of \$283,000.

- (2) Funding for the two portions of this project be provided from traffic and parking revenue through the Parking Facilities account.
- (3) Authority to use Physical Plant Engineering Services for the preparation of plans and specifications be granted upon recommendation of the Architecture and Design Committee.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### WAIVER OF ANNUAL MEETING AND ELECTION OF DIRECTORS, IEC

##### Summary

The Board of Trustees has been asked by the Illinois Educational Consortium to approve a resolution for waiver of annual meeting and election of IEC Directors. Similar action was approved by the Board at its March 13, 1980 meeting.

Each year the IEC requests a waiver of notice of the IEC annual meeting and the holding of such a meeting for the purpose of election of Directors for the ensuing year. Under the cumulative voting provision of the Bylaws, each System can cast eight votes for each of its own nominees and assure their election. Such a meeting would therefore be perfunctory only. The Board may grant the waivers at this time, but it cannot consent to unanimous election of Directors since the slate is not yet known. The Board is therefore asked to select two nominees from this System and delegate to the Chairman the power to file written unanimous consent to their election, and the election of the nominees of the other three Systems, at such time as the identities of the latter become known.

##### Rationale for Adoption

To accomplish necessary business of the IEC.

##### Considerations Against Adoption

None is known.

##### Constituency Involvement

After consultation with the Presidents, the Chancellor recommends this item.

##### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:



April 9, 1981

443

Both notice and the holding of the annual meeting of members of the Illinois Educational Consortium be and are hereby waived;

Kenneth A. Shaw and Earl E. Lazerson be and are hereby selected to serve as Directors of said Consortium representing this Board; and

Kenneth A. Shaw be and is hereby authorized to consent and agree to the election of the above-named Directors together with two Directors named by each other member of the said Consortium as the act of and on behalf of this Board, and to do so in writing and in lieu of election at a meeting of members.

Mr. Michalic moved the reception of Reports of Purchase Orders and Contracts, February, 1981, SIUC and SIUE; the reception of Information Report: Approval of Reasonable and Moderate Extensions and Off-Campus Program Locations; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, and Changes in Faculty-Administrative Payroll - Edwardsville; the approval of Minutes of the meeting held March 12, 1981; Project Approval and Selection of Architect: Improvements to Parking Lots No. 18 and No. 63, SIUC; and Waiver of Annual Meeting and Election of Directors, IEC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

RETAIN CURRENT ATHLETIC FEE SCHEDULE, SIUC  
[AMENDMENT TO 4 POLICIES OF THE BOARD B-2 AND B-5]

#### Summary

This matter seeks to continue for 1981-82 the present Athletic Fee of \$30 per semester for full-time students enrolled in Southern Illinois University at Carbondale. The \$30 fee is essential to provide the financial support needed to maintain (1) the projected reduced level of the men's intercollegiate program and (2) a modestly expanded women's intercollegiate program.

#### Rationale for Adoption

Basic Philosophy. The University concurs with the report of the Commission on Intercollegiate Athletics that "The University should recognize

an athletic program as a substantial adjunct to the accomplishment of university objectives in education, research, and service." A sound athletic program can add a valuable dimension to student life and to public recognition of the institution. Nevertheless, as the report emphasizes, ". . . the University must limit itself to an intercollegiate athletics program which it can afford." It should also be the type of program in which the participants receive a sound education and in which the great majority, if not all, successfully complete their degree candidacies.

History of Issue. When the Board of Trustees approved the \$10 per semester increase in December, 1979, the Board specified that the increase was to be in force for one year and that the University was to study the total intercollegiate athletics program and make recommendations to the Board of Trustees within a one-year period. There was also an agreement by Vice-President Mace to split the fee income equally between the men's and women's programs.

The SIUC Commission on Intercollegiate Athletics chaired by Professor John King was established to make the required study. This Commission did review the current Athletic Fee situation. The views of the Commission regarding the present athletic fee are expressed in Recommendation (B.9):

The current Athletic Fee schedule (\$30 for each full-time student for each semester in attendance) should be retained through FY-82. Funds generated by the fee should be distributed in a manner to provide equal opportunities for male and female athletes.

Specific Recommendations.

The recommendations of this Board matter concern, first, the 1981-82 budget, and then, our future intercollegiate athletics program.

1981-82 Budget. In considering the 1981-82 budget (Attachment A), the University has taken into account: (1) existing contractual obligations; (2) an obligation not to disrupt or seriously damage the Missouri Valley Conference in 1981-82 by hasty action; (3) the necessity for adequate lead time for intercollegiate schedule changes; (4) a desire to avoid the termination of personnel without adequate notice; and (5) a moral, if not legal, obligation to students who accepted scholarships and whose support is tied to the intercollegiate athletics program.

With these considerations in mind the 1981-82 budget was balanced by: (1) putting every men's sport on even thinner rations and restricting the growth of women's sports; (2) attempting to renegotiate our football schedule to achieve a significant reduction in travel costs; and (3) possibly eliminating one sport (water polo).

Future Program. Discussions have already begun for structuring a new athletic conference or reconstituting the Missouri Valley Conference in a manner analogous to that which the Undergraduate Student Organization has suggested. A new athletic conference will allow the University to compete against a well-suited and logical group of opponents and to do so in a manner which holds travel costs to a minimum. If such a conference can be structured (and it will be several months before that becomes clear), the University may

look forward to an intercollegiate athletics program whose costs are reasonable and defineable. Otherwise, the University may have to cut back severely on both the women's and men's programs.

By fall, SIUC will have a much better understanding of the viability of different conference arrangements. At that time, a referendum which will offer meaningful choices as to the dimensions of the intercollegiate athletics program can be presented to students. This plan encompasses the following recommendation of the Commission on Intercollegiate Athletics (B.9):

A student referendum should be conducted to determine if the majority of students are willing to accept as permanent the Athletic Fee established on a temporary basis for FY-81 (\$30 for each full-time student for each semester in attendance). The referendum should be constructed so as to inform students of the possible consequences of the two alternative fee schedules and should be held at a time that will be least harmful to the intercollegiate program.

Such a referendum is also consistent with recommendations of student constituencies.

Over the same months, the University will review the internal structure of the intercollegiate sports program and, as has been suggested by a number of groups, begin moving toward a more economical and efficient operation. In addition, major efforts will be made to expand fund raising activities.

#### Considerations Against Adoption

With the continuing inflationary trend and attendant increased costs in other areas, the effect upon students is the maintaining of an understandably unpopular increased cost of \$20 per academic year over the fee approved in 1975 by the Board of Trustees. Accordingly, consideration must be given to the impact that increased fees will have upon students. For some students these increased costs will be borne in whole or in part by increased financial aid; for others they will not.

#### Constituency Involvement

Acting President Lesar appointed a commission to study intercollegiate athletics at SIUC. This commission consisted of representatives from all University constituency groups, as well as representatives from groups external to the University. The commission addressed the issue of the current Athletic Fee schedule in the recommendations which have been cited above.

The Undergraduate Student Organization established its own task force to evaluate the current Athletic Fee schedule. This task force held meetings throughout the campus soliciting student input and presented its findings and recommendations to the total Undergraduate Student Organization in January, 1981. The Undergraduate Student Organization accepted the student task force recommendation that the Athletic Fee be reduced by \$2/semester each year for the next three years, and that any future increase in the Athletic Fee be decided by a student referendum. The informal response from the Undergraduate Student Organization received on February 6, 1981, contained



five recommendations. The University is able to accept all of those recommendations except that calling for a gradually reduced fee schedule.

Additionally, information was presented on November 12, 1980, to the total Graduate Student Council. On November 14, 1980, the President of the Graduate Student Council met with representatives of the Office of the Vice-President for University Relations to get additional information regarding the current Athletic Fee schedule. In its regular meeting on January 28, 1981, the Graduate Student Council discussed the report of the Commission on Intercollegiate Athletics and instructed its presiding officer to convey its comments to the administration. The Graduate Student Council strongly supported a student referendum to determine the future of the Athletic Fee, but did not take a firm position at that time on continuing the \$10 increase through FY 1982. The University is able to accept all of the recommendations included in the February 2, 1981, response by the Graduate Student Council to the King Commission Report.

Other major constituencies also responded to the Commission Report and to the question of a \$30 Athletic Fee for 1981-82. These constituencies include the Council of Deans, the Faculty Senate, the Civil Service Employees Council, and the Intercollegiate Athletics Committee, SIUC. These groups supported the \$30 fee at least for one year (CSEC and IAC support a permanent increase), although the IAC did not vote to support a student referendum.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective with the collection of fees for Summer Session, 1981, 4 Policies of the Board B-2 retain the following schedule for the Athletic Fee:

<u>Hours</u>	<u>Athletic Fee</u>
1	\$ 2.50
2	5.00
3	7.50
4	10.00
5	12.50
6	15.00
7	17.50
8	20.00
9	22.50
10	25.00
11	27.50
12 or more	30.00

BE IT FURTHER RESOLVED, That 4 Policies of the Board B-5 be amended to read as follows:

5. Athletic Fee. In order to provide a regularized source of funding for Men's and Women's Intercollegiate Athletic programs at Southern Illinois University at Carbondale, a fee of \$30.00 is established for each full-time student

for each semester in attendance beginning with the Summer Session, 1981. Funds generated by the fee shall be distributed in a manner to provide equal opportunities for male and female athletes.

Mr. Michalic moved the following amendment to the resolution:

BE IT FURTHER RESOLVED, That in the Fall Semester of 1981 there be conducted a non-binding student referendum on the future of Inter-collegiate Athletics at Southern Illinois University at Carbondale.

The motion was duly seconded. Mr. Rowe commented that he questioned the wisdom of this Board getting into the business of requiring referendas. He said he was willing to have the President have that authority, if in his judgment he wanted that kind of advice from a constituency, but he was not in favor of this Board going on record as stating that the Board would require a referendum. Mr. Michalic replied that it would be a non-binding student referendum and would not be one that the President would have to follow. He stated that it was more of a symbolic motion rather than something that would be of a binding matter. He commented that the President had assured the Board and also the student body at SIUC that there would be a student referendum on this matter in the fall. He said that the reason he made this amendment was to put it down in black and white, and he could foresee no trouble with the referendum being endorsed by this Board. Mr. Elliott said that he did not think the way to handle University finances was by a referendum. He stated that if this matter was to really have any impact from the students and the constituencies, it needed to be done before it gets to the place where it comes to a vote. He said that the referendum would be a mistake from the standpoint of this Board in establishing a policy of having a referendum on any fee. He remarked that it would not only be a bad policy from the standpoint of the Board but would also be interfering with the administrative discretion in the President's Office. Mr. Van Meter agreed with both Mr. Rowe and Mr. Elliott, and said that a referendum should not be imposed by action of this Board.

The Chair recognized Ms. Debbie Brown, President, SIUC Graduate Student Council, who stated that this was not a simple matter of a fee increase but rather an important decision about the future of the Intercollegiate Athletics Program at SIUC. She supported strongly the referendum, and believed that the results of the referendum would be viable and useful to the President as he made his final decisions about the future of the program.

The Chair recognized Mr. Paul Matalonis, President, SIUC Undergraduate Student Organization, who stated that most student leaders on campus believed that President Somit was sincere about holding a referendum. He believed that the members of the Board were sincere in their concern over having to pass fee increases, but he also believed that the students do not know of the Board's concern. He said that this was an opportunity to show the students that the Board was listening to them and that the Board was concerned about what the students felt and how they perceived the University, the Board, and the administration. He remarked that this was a good opportunity for the Board to make a gesture to the student body.

Mr. DeStefane said that one of the questions that the Board usually has is how do the students really feel and this would be a good opportunity to find out on this particular matter.

The Chair stated that the Board has shown concern for the students, and the concept of having a referendum, even with a symbolic vote, was overstepping the bounds of the Board by getting into administration.

Mrs. Kimmel stated that it was not a matter of the referendum or no referendum; it was the matter of the Board getting into the area of administration, and since President Somit had assured the students that a referendum would be held, the amendment to the resolution was not necessary.



April 9, 1981

443

Mr. Michalic asked President Somit the following question: "Is there an assurance of in the fall a student referendum on the future of Intercollegiate Athletics?" President Somit replied that he had said that he had intended to carry out a referendum, and he still intended to carry out a referendum.

Student Trustee opinion in regard to the amendment was indicated as follows: Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion lost by the following recorded vote: Aye, none; nay, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.

The Chair announced that the amendment was defeated. Mr. Rowe moved approval of the resolution as presented, and the motion was duly seconded. Student Trustee opinion in regard to the motion was indicated as follows: Aye, none; nay, Rick J. DeStefane, Mark E. Michalic. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

Mr. Michalic wanted to explain his vote. He said that he had all the faith in the world in President Somit, and his negative vote on this matter did not in any way reflect upon him. He said that he believed that the fee increase was needed, and the vote was a Student Trustee voicing a symbolic vote on a certain fee increase.

Under Reports and Announcements by the President, SIUC, President Somit announced that the responsibility for the administration of Intercollegiate Athletics would be shifted to the Vice-President for Student Affairs. He said that the change would take place as soon as an orderly transition could be arranged, and he expected it to be accomplished on or about May 1, 1981. He wanted to take this occasion to thank Vice-President Mace for the energetic leadership he had

given the program, and he expressed his appreciation to the members of the Athletics staff and coaches for the manner in which they have continued to function under extremely trying circumstances, especially financial circumstances. He also wanted to thank the members of the Intercollegiate Athletics Committee, and in particular, the members of the search committee for the basketball coach for conducting that search under very difficult conditions.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw distributed a Report on State Legislation, dated March 31, 1981, a copy of which has been placed on file in the Office of the Board of Trustees. He pointed out that the report gave the Board members some idea of the magnitude of the number of bills that we have to track, and he thanked members of his staff and staff from the two campuses for attempting to stay on top of the bills that affect SIU. He reported that Senate Bill 232 contained our operating budget. He said that we had participated in two Senate hearings this month, and a third hearing was scheduled for Tuesday, April 21. He remarked that the economic forecast did not look good for the state, and we had real concern that attempts will be made to chip away at the \$60 million General Revenue Fund increase recommended by Governor Thompson. He explained that in previous years our posture had been to attempt to receive monies in addition to those recommended at the Governor's level and to come as close as possible to the IBHE recommendations, but that this was an unusual year and it was very clear that there would be no support for monies beyond the \$60 million. He commented that we would need to do everything we could to hold on to the Governor's level. With that in mind, he said that the leadership from the public and private sectors of higher education had met last Friday in Chicago. He reported that after much discussion, it was agreed that the participants would sign a joint statement which in essence indicated the group's concern for the

April 9, 1981

451

fiscal condition of the state and for retaining the funds recommended by Governor Thompson. Chancellor Shaw distributed a News Release, dated April 3, 1981, which contained the statement of the group's position, a copy of which has been placed on file in the Office of the Board of Trustees. He pointed out that for the first time, at least to his knowledge, the public and private sectors of higher education had declared something to be in their mutual best interest and in the best interest of the state. He remarked that we had much to gain from this kind of cooperation. Chancellor Shaw briefly summarized the statement.

He reported that the MSRP bill had been introduced to help us comply with suggestions made by the Auditor General. He said that there had been preliminary discussions with Representative Keene of the Legislative Audit Commission and the Auditor General. He said that we expected further discussions with them and with colleagues in the medical community who could be of help to us in seeing this bill through.

Chancellor Shaw pointed out that we received no funds in the Governor's Fiscal 1982 capital budget recommendations for Food for Century III. He said that we had developed very good relationships with the Farm Bureau and the Livestock Association who had indicated their willingness to support our Food for Century III initiatives. He reported that he had discussed this matter with Dr. Richard Wagner of the IBHE, who had indicated that there was IBHE support for all projects presently recommended by the IBHE and that this support would continue until all of the items were funded. He said that the future looked bright for our obtaining these funds and it was his best judgment at this point that we not attempt to amend any of our legislation to include Food for Century III items but to wait until next year when our projects would be number one on the IBHE priority list.

Chancellor Shaw reported that Senator Buzbee had introduced as a part of his coal and energy package a bill (Senate Bill 403) which would provide that



an Illinois coal technology laboratory be established by SIUC to conduct research and to expand use of Illinois' coal. He commented that this legislation and its companion legislation, Senate Bills 402, 404, and 405, were all related to the work of the Coal Extraction and Utilization Center. He wanted the Board to know about this legislation as it did pertain to the University even though it was not under our sponsorship.

Chancellor Shaw reported that Senate Bill 219 would amend the Dram Shop Act and further restrict the Universities' ability to sell liquor in their Student and University Centers. He commented that some of the restrictions were objectionable to us and to other systems and that we expected to be discussing our objections with those responsible for the legislation.

He reported that House Bill 45 would increase the state contribution for employees' dependent insurance coverage from \$7.00 to \$20.00 per month. He said that the bill had been favorably reported out of the House Insurance Committee last week but that the vote was close so it would appear that it has a long way to go. He pointed out that this bill had passed both houses last year but was vetoed, and an attempt to override this veto was unsuccessful.

Chancellor Shaw distributed the Universities' Responses to Senate Resolution 509, dated April 9, 1981, a copy of which has been placed on file in the Office of the Board of Trustees. He said that during the last session of the General Assembly, the Senate had approved this resolution which called upon the IBHE and the University Systems to continue their analysis of instructional costs; to increase efforts to reduce disparities in these costs among institutions; and to place a greater emphasis on the evaluation of funds allocated to university activities not directly related to academic instruction. He explained that in partial response to this resolution, the Universities had prepared these reports which described the process by which each accomplishes budget development and

April 9, 1981

453

internal reallocations, and which analyzed resource allocation during the period between Fiscal Years 1975 and 1980. He said that the reports were well done and even though they contained considerable detail, the reports were worthy of the Board members' careful reading. He pointed out that while many would like for us to believe that next year would mark the beginning of hard times for public higher education in this state, these reports illustrated the fact that between Fiscal Years 1975 and 1980 state appropriations to our Universities have actually declined when adjusted for inflation. He commented that these reports also illustrated the fine work done by the Universities in adjusting to these circumstances.

Chancellor Shaw reported that his final report had to do with step pay plans. He commented that last year as a result of a hearing before the Senate Appropriations Committee, the Universities undertook to actively consider the development of step pay plans. He said that at both Universities, the review process had been thorough, and based on these reviews, he indicated he would not, in the foreseeable future, be coming to the Board with a request for approval of step pay plans. He commented that a major factor that was considered in arriving at this decision was the Civil Service employee sentiment. He reported that in an informational referendum at SIUC, in which over sixty percent of those eligible voted, Civil Service employees voted 285 to 48 against the step pay plan; and at SIUE, the University Staff Senate voted unanimously not to institute a step pay plan for the purpose of salary adjustments in Fiscal Year 1982.

Mrs. Kimmel announced that Phi Delta Kappa had celebrated its seventy-fifth anniversary, and that seventy-five young men had been selected as the young leaders of education in the nation. She was pleased to announce that Chancellor Shaw was recognized as one of those seventy-five young leaders in the nation as

well as Dr. Donald L. Beggs, Professor of Guidance and Educational Psychology and Associate Dean for Graduate Studies and Research in the College of Education at SIUC. She said we had reason to be proud that two of our staff members in our System had been recognized as the young leaders of education in this country. Mr. Rowe commented that the organization must have a fairly liberal interpretation of what is considered young. Mrs. Kimmel replied that the average age of educators in this country was forty-four and anything below that age was considered young at this moment.

President Lazerson requested that the next item on the agenda, Increase in University Center Fee, SIUE, be deferred until the May meeting at the request of Mr. John Rendleman, President, SIUE Student Senate. He said that the Student Government needed more time to study the issue and since the deferment would not cause any inconvenience to the University, he was prepared to honor that request. Mr. DeStefane thanked President Lazerson for his decision, and extended his appreciation to the Board members for their patience.

The following matter was presented:

#### STUDENT HOUSING DEVELOPMENT PLAN, SIUE

##### Summary

This matter seeks authorization for Southern Illinois University at Edwardsville to proceed with planning activities for a capital project to construct additional student housing facilities on the Edwardsville campus. The matter also seeks approval for presenting this project proposal to the Illinois Board of Higher Education for that board's approval.

##### Rationale for Adoption

During the past sixteen months, the question of housing facilities for SIUE students has been examined by a University study group. This examination explored many aspects of student housing need, including the housing supply in the University's area, the prospects for future private development of housing facilities to serve SIUE students, the relationship between student housing and the future of the University, and the alternatives for providing housing for SIUE students. The results of this examination were reported in the document, Student Housing Feasibility Study, SIUE, distributed in December, 1980.



April 9, 1981

455

The student housing study recommended University construction of a student housing project that would include 250 student units and house 2,000 students. The study has been presented for review to the constituency groups of the University, University planning bodies, the principal administrators of the University, members of the Chancellor's staff, and Board members. Based on these reviews and subsequent discussions about the proposal, the President of SIUE determined that the project proposed in the study was, given the uncertainty of the next few years, too expansive a venture to pursue at one time with certainty.

As a result, the President of SIUE requested that the total project proposed in the study be re-examined from the perspective of constructing smaller scale projects (one-third and two-thirds the size of the total project) and of constructing the project in a phased manner. Appended to this matter are tables, comparable to tables in the housing study, that show estimated construction, operation and maintenance costs, debt service and reserve requirements, and income projections and required rent levels for the one-third and two-thirds scale options.

Analysis of these alternatives resulted in the attached Student Housing Development Plan, SIUE, which outlines the events and decisions required to conceive properly and carry out effectively the development of additional housing at SIUE.

The plan proposed is a cautious approach to development which provides addition of student housing spaces in direct relation to student need and demand over time. It lessens the potential for development of housing at excessive levels at any given time, which will assure the financial stability of existing and new housing developments. It also avoids the problem of severe shortages of student housing over long periods of time which have impacted, and as transportation costs continue to rise, will continue to impact the University's ability to provide education and services to its assigned region and to maintain enrollment levels.

Facilities developed under the proposed plan will be programmed to provide housing primarily for single freshman and sophomore undergraduate students. Providing housing for this student group should also work to improve the University's retention of students through completion of their undergraduate degrees. Current facilities at Tower Lake would, as new facilities become available to house single students, be reviewed with regard to providing housing for more married students and graduate students. During the past several years, the University has progressively reduced the number of housing units committed at Tower Lake for married student housing so that more single students could be housed. This reduction has been achieved because of the shortage of housing facilities in relation to student need for housing.

As indicated in the attached materials, current estimates of the total cost of construction, equipping, and furnishing a project including 84 student units (to house 672 students) total about \$7,600,000. Such a project would be financially feasible, using the same financing methods and assumptions as in the student housing study, at rental rates of \$145 per student per month including utilities. The financing calculations have been based on an eight percent interest rate on the revenue bond issue based on advice from the

System fiscal consultant during Summer, 1980. It is recognized that interest rates may be higher at the time of the bond sale. It is estimated that each one percent increase in the interest paid on bonds would translate into a monthly rental rate increase of \$12-\$13 per student. University officers believe these rates to be reasonable considering that inflationary pressures will move other area rental rates upward during the next several years.

#### Considerations Against Adoption

University officers recognize the potential that the architect/engineer may identify additional costs or increased costs relating to the construction of the project which could jeopardize the feasibility of the project. The variability of the bond market also poses a potential impact on the feasibility of the project. Neither of these matters can be assessed fully without proceeding with the project. The only financial encumbrance associated with proceeding with the project in the proposed manner would be the fee for the consulting architect/engineer, which University officers believe will be \$10,000 to \$20,000 and would be paid from current operating appropriations.

Other than these uncertainties, University officers are aware of no considerations against the adoption of the matter.

#### Constituency Involvement

The proposal to construct additional student housing, as recommended in the Student Housing Feasibility Study, SIUE, has been reviewed by the Student Senate, University Staff Senate, Faculty Senate, the Physical Facilities Committee of the Planning and Budget Council, the Planning and Budget Council, the Academic Deans, the Vice-Presidents, and the President, SIUE. The Physical Facilities Committee offered several suggestions about the location of new facilities within the site area and the general type of facilities to be built. These suggestions will be forwarded to the consulting architect/engineer for consideration. All constituency groups and the Vice-Presidents have recommended construction of additional student housing on the campus. Approval of the development plan proposed is recommended by the President, SIUE.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) Approval is given to a student housing plan to develop facilities for no more than 1,344 single students at Southern Illinois University at Edwardsville, with said project being composed of a Phase I project for no more than 672 students, and a Phase II project for the remainder of the authorized level, as outlined in the Student Housing Development Plan, SIUE, attached.
- (2) Employment of an architectural or engineering firm to prepare a program scope statement including estimates for construction and operating and maintenance costs for a project to house no more than 672 single students at

April 9, 1981

437

Southern Illinois University at Edwardsville is authorized in an amount not to exceed \$20,000.

- (3) Funding for preparation of the program scope statement is approved from operating appropriations, subject to the usual requirements for approval of requisitions.
- (4) Permission is granted to request project approval from the Illinois Board of Higher Education of the project, indicating that the project would be financed through the sale of revenue bonds.
- (5) The Architecture and Design Committee will be provided periodic status reports on the project.
- (6) The President of Southern Illinois University at Edwardsville be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.



Student Housing Development Plan, SIUE

1. The University will proceed by retaining a consulting architect/engineer to review the concepts underlying the student housing project, to evaluate and confirm or modify the cost estimates developed thus far, to assess alternatives for increasing the energy efficiency and general operating and maintenance efficiencies for new facilities, and to relate those alternatives to construction, operation, and maintenance costs.

2. The scope of the project which the consulting architect/engineer would examine would be a first phase of 84 student units that would provide housing space for 672 students (the one-third scale option), with a provision for future construction of a second phase of an additional 84 units within the same project site area and in such a manner that the two phases would be complementary in terms of management and operation.

3. Based on the architect/engineer's recommendations, University officers will then determine whether continuation of development of Phase I as a capital project is feasible.

4. If development of Phase I is considered feasible, University officers will propose Phase I development to the Board of Trustees as a specific capital project to be financed with revenue bond funding. The capital project would be presented to the Board as any other beginning capital project with Board approvals sought for project approval, retention of the architect/engineer for the capital project, approval of plans and specifications, and award of contracts, and those actions necessary to provide for revenue bond financing.

5. The site area for the housing development will be the site area identified in the housing study (illustration attached), with additional consideration given to locating part or all of the development within the core area in the area immediately south of the University Center.

6. Throughout the period of project development, construction, and occupancy, the University will monitor and assess levels of student need and demand for housing facilities and relate those assessments to the total housing facilities available to students. If, during these times, assessments indicate a remaining significant need and demand for student housing facilities beyond those available, the University would seek approvals to initiate Phase II as a capital project.

7. If Phase II development were proposed, the capital project for that development would be handled in the same manner as Phase I with the same Board approvals sought as for Phase I. Development of Phases I and II would add housing space for 1,344 students to that already existing on campus, and would bring total student housing space to about 2,700.

April 9, 1981

453

Addendum to the Student Housing Feasibility Study  
Southern Illinois University at Edwardsville

Options for Phased or Partial Construction of the Proposed Student Housing Project

To identify administrative alternatives to construction of the total student housing project recommended in the Student Housing Feasibility Study, the proposed project was examined from the perspective of construction and operation costs, debt service and reserve requirements, and required rent levels if only part of the proposed project was built.

Two options were analyzed: to construct one-third and two-thirds of the total proposed student housing project. Construction of one-third of the project would provide 84 student units (672 student spaces), two resident staff units, and would include a total of 115,804.8 gross square feet of space. Construction of two-thirds of the project would provide 168 student units (1,344 student spaces), four resident staff units, and would include a total of 231,609.6 gross square feet of space.

Appended are tables, comparable to tables 19 through 22 of the Student Housing Feasibility Study, showing the detailed analysis of construction and operation costs, debt service and reserve requirements, and income projections and rent levels relevant to these options. As in the Feasibility Study, all project costs, requirements, and income projections are estimates that would need confirmation through professional architectural, engineering, and business services.

Adjustments in the square footage in, or assignable to, each unit were not made so as to maintain a high degree of comparability between the options and the total project presented in the Study report. However, additional square footage might need to be added to the options to provide sufficient storage, office, and laundry space. Any such additions would increase the costs of construction and operation and therefore required rent levels. The architect/engineer for the project should determine the need for such additions in cooperation with the director of housing operations for the University.

As presented in the appended tables, both options would require an increase in rent levels over rent levels required for the total project. The total project appears feasible at rent levels of \$130 per student per month including utilities. To establish comparable feasibility, construction of one-third of the project would require rent levels of \$145 per student per month; construction of two-thirds of the project would require rent levels of \$135 per student per month. In all cases, utility costs are built into the monthly rent estimation.

Further, all costs on the total project and the options are based on costs escalated to December, 1981. Construction of the project after that date would require adjustment in the estimates. If construction of the project were phased over time, costs of the later phases would have to be adjusted accordingly. All such increases ultimately require increasing the rent levels associated with the project.

CAM - 1/15/81



President Lazerson presented the following statement:

The development of additional student housing facilities on this campus is one of the most critical issues to come before the Board from SIUE in some years. Before proceeding with discussion of the matter I have several observations pertinent to your considerations.

As you are aware, SIUE originated as a commuter institution in the early and mid 1960's. In less than five years after the Edwardsville campus opened, the need for student housing was recognized and development approved and undertaken. Between 1969 and 1975 two groups of housing facilities were built on-campus. The basis for each of these developments was very similar to the justification for the current proposal: student needs for housing in relation to available local housing space; transportation problems facing students; and the size of the region, and the dispersion of the population within the region, which SIUE serves. For many years, but in particular since 1975, the University has encouraged private development of housing that would serve student needs. Attempts to stimulate private development have gone so far as to include a self-imposed moratorium on University development of housing. These efforts have not been successful. The crux of student housing development is the question of the University's ability to serve the southwestern Illinois region - a region that has changed considerably over the years. We must remember that this region, as others, is a dynamic - not static - arrangement. The dynamics at work here include shifting populations and changes in the composition of the population in the region, changes in transportation costs students must bear, the failure over the years to develop a public mass transportation system that adequately serves the region's population and the University, and, the inability of the private market to meet the needs of our students for housing.

The study which led to today's proposal was a comprehensive University effort encompassing all constituencies. Results of the study have been reviewed by many groups within the University and there is consistent and strong support for development of student housing on the campus. Significant findings of the study are: that student needs and demand for housing far overshadow local housing supply; that private development is not the key to solving this problem in a timely way and with sureness; that transportation costs are becoming more and more significant as a factor affecting access to the University for persons in outlying areas of the region; and that no reasonable solutions to the transportation problems facing our students are anticipated. Based on these factors the study group concluded: that estimated annual student demand for housing falls in the range of 3000 - 3500 students based only on current students and those who have been admitted but did not enroll for classes; this demand is separate and distinct from that served by the University's Tower Lake facilities; that the University should proceed with a development that would serve 2000 students and that the development should be near the campus core; that such a development would benefit our students, other University operations, and the academic environment and community atmosphere of the University.



April 9, 1981

48

My recommendation for development which is before you today: is based on the findings and conclusions of the study; is a scaled-down development proposal from that presented in the study report; will provide for the timely development of housing in a way that will allow adjustment for changes in future enrollment levels, patterns of area development, and other factors that could affect the extent to which the University develops housing for students; will permit the University to continue serving the citizens of the southwestern Illinois region in accord with our recognized mission.

Mr. Van Meter commented, and he thought that Mrs. Kimmel would agree with him, that this was a classic example of how a project should be presented and studied to come to a decision. He was also very comfortable with the next step of employing an architect to do some planning and studying and to think about the project in an orderly fashion. He said that the members of the Board had a real responsibility to the University to help in every way possible to get this matter to a decision process and hopefully to a conclusion so that this housing could be built at SIUE. He commented that the decision was made correctly to divide the project in such a way as to bring it down to a realistic number of spaces that could initially be accomplished. He said that the proposal was a reasonable one and was an extremely important one for the University. He commented that the members of the Board must start talking about this matter to their friends and supporters and others to help get this matter before all of those who ultimately have to make the decisions on it. He remarked that the proposal that had been made was reasonable and that the Board could have confidence that it was supporting a good cause.

Mr. Elliott said that he was in favor of the addition of housing on the Edwardsville campus, but that it was his recollection that the IBHE Master Plan of several years ago classified SIUE as a commuter institution and denied it the right to build housing. He inquired whether this matter should be presented to the IBHE for project approval or should it be presented in a different way to convince the IBHE that changes have happened and that the

project should not be turned down because it was contrary to the Master Plan of several years ago.

Chancellor Shaw said that there had been some precedent for the process that the IBHE staff had encouraged us to follow, and that precedent was Sangamon State University which was also designated a commuter campus. He remarked that Dr. Richard Wagner, Executive Director of the IBHE, had been kept informed each step along the way of the developments. He said that the procedure that had been suggested was to submit the project under Table 10.0, Plans for Noninstructional Capital Improvements, which the IBHE would consider in the month of May. After IBHE's approval of Table 10.0, he said that we would then go about the business of financial studies and various things that we needed to know before the matter was brought back before this Board.

Mr. DeStefane said that he would like to comment that he definitely supported the student housing development plan. He pointed out that the 77.6 percent of the students in the Madison County area who now go to other schools may be forced by retrenchment in federal funds to attend SIUE.

Mr. Rowe stated he was strongly in favor of the project, and he inquired why the project was not planned to be located at Tower Lake.

Dr. James Buck, Director, Development and Public Affairs, SIUE, said that the basic reason was the fact that the compromised plans for the facility eliminated kitchens so the dining support system for this facility would have to come from the University Center.

President Lazerson commented that there would be minimal kitchen facilities; for example, places for microwave ovens and food storage, but not full-blown kitchens. In response to the Chair's question, President Lazerson replied that the students would have a choice of eating in their apartments or in the University Center. He said that there would not be food service within the housing project itself.

April 9, 1981

463

After further discussion, Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr., George T. Wilkins, Jr.; nay, none.

The following matter was presented:

PLANS FOR NONINSTRUCTIONAL CAPITAL IMPROVEMENTS  
(TABLE 10.0, FISCAL YEAR 1982 RAMP)

Summary

The Illinois Board of Higher Education is required by its enabling Act to approve university plans for noninstructional capital improvements, which are capital projects to be funded from nonappropriated funds. The IBHE's responsibility is to determine whether any project submitted for approval is consistent with the master plan for higher education and with instructional buildings provided therein. Such plans are submitted to the IBHE twice a year via Table 10.0 in the RAMP document.

This matter requests the Board's review and approval of the SIUC and SIUE plans for noninstructional capital improvements, including a specific review and approval of the financing procedure. A listing of planned projects is attached in the format required for submission to the IBHE; it includes all projects identified at this time.

Rationale for Adoption

IBHE procedures require Board of Trustees approval of plans for noninstructional capital improvement projects, including specifics of financing, before it will consider approval as to consistency with master plans and instructional buildings provided therein. Approval of projects at this time does not affect other Board approval requirements and initiation of some projects included in these plans may not materialize due to cash flow limitations or other reasons.

The noninstructional capital improvement plans of SIUC and SIUE represent the ongoing remodeling, rehabilitating, and equipping of various facilities used for functions auxiliary and supportive of the University's primary roles. These facilities include University housing, student centers, parking lots, athletic and special purpose facilities, and auxiliary enterprise and service operation facilities. The source of funds for these projects is for the most part operating revenues of the facilities plus student fees.



Since these facilities are not funded by the state, an ongoing plan must be established and maintained to provide for keeping the facilities functional and efficient.

The proposed source of funds as outlined in the attached tables has been reviewed by the Universities and the Chancellor's staff. The resolution for Board action provides for verification of funding propriety as individual projects are initiated.

#### Considerations Against Adoption

None is known to exist.

#### Constituency Involvement

Plans for noninstructional capital improvements were developed as part of the Fiscal Year 1982 RAMP process. Representatives of each University can respond to specific questions about their preparation.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That RAMP Tables numbered 10.0, entitled "Plans for Noninstructional Capital Improvements," for Southern Illinois University at Carbondale and Southern Illinois University at Edwardsville, as attached, including the anticipated source of funding, be approved for transmittal to the Illinois Board of Higher Education and that its approval be respectfully requested thereon; and

BE IT FURTHER RESOLVED, That each University will reverify propriety of funding at the initiation of an individual noninstructional capital improvement project.

Table 10.0

Plans for Noninstructional Capital Improvements

System	Southern Illinois University	Institution	Southern Illinois University at Carbondale
Campus	Carbondale	Period	May 1, 1981 through October 31, 1981
Project Name/Category		Anticipated Source of Funds	Total Project Cost
Parking Lots/Site Improvements		Parking Decal Fees	\$382,000
New asphalt surface, bumper blocks, lighting, surface drainage, and other improvements to Parking Lots #13, #18, #49, and #52.			
Conversion of Temporary School of Law Facilities Back to Dormitory Space/Remodeling & Rehabilitation		Appropriation from SIU Income Fund <sup>(1)</sup>	\$300,000

Buildings #113 and #114 of Small Group Housing have been used to house the new School of Law until a building was completed. The School of Law Building will be occupied for Fall 1981. The two subject buildings will be converted back to dormitory use, and the funds are requested for this conversion.

(1) Several years ago, \$300,000 from "Overhead Recovery" was used to establish a local "Working Cash" fund. Under the Legislative Audit Commission Guidelines, we plan to eliminate the Working Cash Fund and deposit the money into the Income Fund, and to seek appropriation of the amount in the Capital Development Board bill for use of the funds for this project.

Table 10.0

Plans for Noninstructional Capital Improvements

System	Southern Illinois University	Institution	Southern Illinois University at Edwardsville
Campus	Edwardsville	Period	May 1, 1981 through October 31, 1981
Project Name/Category		Anticipated Source of Funds	Total Project Cost
<u>Student Housing Units/Bldgs. Additions/Structures</u>		Sale of Revenue Bonds	\$7,600,000
This project will consist of 84 additional units to accommodate 672 single students. Approximately 115,805 GSF will provide residence areas, resident staff living and offices, vending, laundry and meeting rooms and maintenance facilities.			
<u>Relocate Day Care Center/Remodeling &amp; Rehabilitation</u>		Revenue Bond Operations	\$25,000
This project will move the Day Care Center from Bldg. 405 to Bldg. 420 at Tower Lake Housing. Bldg. 420 will be renovated to conform to fire code requirements.			
<u>Modify Service Drive and Campus Walks for Safety/Improvements/Site Improvements</u>		Parking Decal Fees and Fines	\$20,000
This project will provide for improvements in the service drive to Supporting Services Bldg. and additional lights along campus walks.			
<u>Student Recreation and Welfare Facilities/Site Improvements</u>		Student Fees	\$700,000

To construct outdoor swimming pool and other student recreational facilities.



April 9, 1981

467

Mr. Van Meter moved approval of the resolution as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the President, SIUE, President Lazerson announced that Dr. C. Scully Stikes had been selected as an American Council on Education Fellow in the 1981-82 ACE Fellows Program in Academic Administration.

President Lazerson reported that the University and the surrounding community were very fortunate in that the recent violent weather had caused no fatalities or serious injuries. He reported that the University had suffered about \$45,000 worth of damage.

He announced that the Multi-Purpose Facility's unofficial bid tabulations had come in within the budget. He said that all of the alternates were gained with approximately \$500,000 left that could be used for additional items for the building. He expressed his pleasure with these results, and said that SIUE would be working with the Capital Development Board to move along as speedily as possible.

Mr. Van Meter said that he had failed to note under the report of the Architecture and Design Committee meeting that the Board members were going to be invited to take a tour of the new School of Law Building at SIUC at the May Board meeting. He suggested that the Board members arrange their schedules for the May meeting to include this tour.

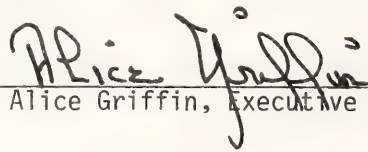
The Chair said he wanted to make a comment about searches and our search procedures. He said that the Board had been applauded and criticized about length, cost, and other factors concerning our searches. He would like to with leave of the Board look into our search procedures, particularly for the Chancellor and Presidents. He suggested that examples of how other Systems

proceeded with their searches be discussed in the upcoming months. The Chancellor asked whether the Chair would be talking to him about an approximate time frame for these discussions. The Chair replied that he would contact the Chancellor for topics to be discussed and investigated.

The Chair announced that a news conference had been scheduled immediately following the open meeting in the International Room. He announced that lunch would be served in the Hackberry and Oak Rooms, and guests would be the presidents of nineteen SIUE student organizations.

Mr. Michalic moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 10:45 a.m.

A handwritten signature in dark ink, appearing to read "Alice Griffin", is written over a horizontal line.

Alice Griffin, Executive Secretary

May 14, 1981

169

## CONTENTS

Roll Call . . . . .	469
Trustee Reports . . . . .	470
Lindell W. Sturgis Memorial Public Service Award . . . . .	470
Committee Reports . . . . .	476
Executive Committee . . . . .	476
Architecture and Design Committee . . . . .	476
Finance Committee . . . . .	477
Reports of Purchase Orders and Contracts, March, 1981, SIUC and SIUE . . . .	477
Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Broadview Renovations, Install Automatic Elevator, SIUE . . . . .	477
Information Report: Award of Contracts by the Capital Development Board: Multi-Purpose Facility, SIUE . . . . .	479
Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contract: Replacement of Heating and Cooling Piping, Schneider Hall, SIUC . . . . .	481
Approval of Minutes of the Meeting held April 9, 1981 . . . . .	483
Changes in Faculty-Administrative Payroll - Edwardsville . . . . .	483
Increase in University Center Fee, SIUE [Amendment to 4 <u>Policies of the Board</u> C-2, C-4, C-5, C-8] . . . . .	484
Proposal to Name Dance Studio, East St. Louis Center, SIUE . . . . .	483
Reports and Announcements by the President, SIUE . . . . .	489
Notice: Use of University Personal Property [Amendment to 6 <u>Policies of the Board</u> C] . . . . .	490
Reports and Announcements by the Chancellor of The SIU System . . . . .	492
Proposal to Name Physical Components, SIUC . . . . .	493
Reports and Announcements by the President, SIUC . . . . .	497



The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, May 14, 1981, at 10:35 a.m., in Ballroom "B" of the Student Center, Southern Illinois University at Carbondale. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Rick J. DeStefane  
Mr. Ivan A. Elliott, Jr.  
Mrs. Crete B. Harvey  
Mrs. Carol Kimmel, Secretary  
Mr. Mark E. Michalic  
Mr. William R. Norwood, Chairman  
Mr. Harris Rowe  
Mr. A. D. Van Meter, Jr., Vice-Chairman

The following member was absent:

Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE  
Dr. Kenneth A. Shaw, Chancellor of the SIU System  
Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

Under Trustee Reports, the Chair recognized Mr. Elliott to make the second Lindell W. Sturgis Memorial Public Service Award presentation.

Mr. Elliott made the following statement:

It is my pleasure to make this award on behalf of the Board of Trustees and the Lindell W. Sturgis family. Mr. Sturgis served on this Board and its predecessor board for over thirty years. He was on the old Teachers' College Board, and was on the Board at the time it became Southern Illinois University. He served as its Chairman for over two years and as Vice-Chairman for sixteen years. He was on the Foundation Board for twenty years. It is dedication of people like Lindell W. Sturgis that makes us

appreciate the fact that we come from a long line of people in Southern Illinois and the whole state who have been very much interested in Southern Illinois University, and we are appreciative of the heritage of the people who have worked for the University beyond its staff and faculty. Lindell's family, Viola Sturgis; his daughter, Jean (Mrs. John Easley); his daughter, Sue (Mrs. Milton Wetherington); and his sister, Lydia (Mrs. Howard Miller), have made donations to the SIU Foundation in appreciation of the work that Lindell had done for the University and established this award. I think it was very fitting that the award would be established in this way because Lindell was active not only in the University but also in many community affairs. At one time, he was recognized as Citizen of the Year in his hometown of Metropolis, and he was very active in Southern Illinois civic affairs all over the area as well as statewide. The Sturgis family asked that the award be established recognizing annually some employee of Southern Illinois University at Carbondale for significant non-job-related service to the community, area, state, or nation. It is the only award that is made directly by the Board of Trustees. The funds that were placed in the endowment by the family allow us to award a plaque and a \$500 check to the winner.

The Committee, consisting of Rex Karnes, Thurman Brooks, Tom Busch, Jerry Looft, Jim Tweedy, and Tom Watson, with the assistance of J. C. Garavalia, looked at a number of nominees and decided that Dr. John Fohr should be the winner of the Lindell W. Sturgis Memorial Public Service Award.

Dr. Fohr has the affectionate title of Mayor of the Lake of Egypt. They do not really have a civic association, but he has been very active concerning the Lake of Egypt over the six years that it has been in existence. He helped establish the water treatment plant there and helped to secure a grant of \$7 million. He was the writer of the grant, the lobbyist, and the staff. He also secured a \$9 million grant for a sewage treatment plant at the Lake of Egypt. I would not say that he has done it all single handed by any means, but he has been the spark plug in getting these things and others accomplished at the Lake of Egypt, including fish stocking, fire protection unit, improving roads, and establishing uniform lake regulations. He was the co-founder of the Southern Illinois Personnel Association, and has been its president and vice-president. Through this Association he has continually attempted to bring the University and the practitioners of Southern Illinois commerce together. For years, he has prepared an annual wage survey for the Association as a voluntary service which has been very beneficial to the economy of Southern Illinois and has aided both employers and employees. He has been very active in his church, and was an integral part of the St. Francis Xavier building program by helping to raise \$650,000 for the building. As a professor of business at SIUC, he has continually been available to assist in the development of emerging enterprises in the region, not as a paid consultant, but for free. Some of the towns he has helped include Carbondale, Sparta, Herrin, Harrisburg, DuQuoin, Steeleville, Mt. Vernon, Pinckneyville, Anna, and many others. He has not received any salary or any released time for doing this work, but he has done this merely as a good citizen. His

teaching load and committee assignments have been heavy, but they have never been so heavy that he could not work for his fellow citizens. He is the Secretary of the SIU Employees Credit Union and a member of the board. He has been a faculty advisor for the Society for the Advancement of Management for the student group and liaison with the St. Louis senior chapter for over sixteen years. Last year, the Society established the Dr. John Fohr Scholarship Award that will be presented annually to SIUC business students. He recently was awarded the Four-Star Award from the SIUC Chapter for the Society for Advancement of Management. This award was made for substantial and significant contributions to the University and the community. It is very fitting that this award should be made at this time to him as another culmination of his career with the University since he plans to retire in January.

Mr. Elliott moved that the Board present the second Lindell W. Sturgis Memorial Public Service Award to Dr. John Fohr. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

A plaque and a check for \$500 was presented to Dr. Fohr by Mr. Elliott. The Chairman of the Board introduced Dr. Fohr's wife, Betty Jo.

Mr. Norwood reported that he had attended the SIUE Awards Banquet on April 15, 1981. He commented that it was the people and not the facilities of the University that made it what it was. He said that it was a pleasure to participate in the honoring of the dedicated faculty and staff at this annual event.

Mr. Norwood reported that he had attended a meeting of the Board of Trustees, State Universities Retirement System, on April 24, 1981. He reported that House Bill 779, which would make the policemen and fire fighters qualify for early retirement, had been discussed and the consensus was not to support this particular bill. He said that in line with the board's new policy of close supervision of investments, reports on the index fund and on the yield of corporate and government obligations were received. He said that there have been proposals to encourage investment more in Illinois corporations, called "social investment," and that the board preferred instead to invest for the best return for the least risk.



May 14, 1981

472

Chancellor Shaw remarked that Mr. Norwood had been elected Treasurer of the SURS. Mr. Norwood commented that he had been on the Executive Committee for the last four years and that a considerable amount of paper work was involved. He had opted to become Treasurer because the last time the Treasurer had to do anything was back in 1938 and he was sure his work load would decrease.

Mr. Norwood reported that he had attended a meeting of the Illinois Board of Higher Education on May 5, 1981. He reported that last month at IBHE there had been a dispute between Blessing Hospital School of Nursing and the John Wood Community College in Quincy about whether the community college should be allowed to have a two-year nursing program. As he had reported earlier, the proposal had been returned to the participants to present a solution to the problem. He said that Blessing Hospital's tuition problem had been relieved by means of a grant; and its enrollment was increasing, which would alleviate a lot of the problems. John Wood Community College, he reported, proposed that Hannibal-LaGrange Missouri Community College and Southeast Iowa Community College actually give the instruction in the nursing program, with the certificates to be awarded through the John Wood Community College. He added that this program was approved on the condition that it not be started at these two colleges and slowly shifted over to the John Wood Community College.

Mr. Norwood said that eight new programs or expanded operations were approved as new operating or degree-granting authority for independent and out-of-state institutions. He reported that a statewide study of criminal justice programs in Illinois had been discussed, and the conclusion recommended by the staff was to assign low priority to accreditation of these programs until the status of accreditation is clarified. He said that the board reaffirmed its commitment to occupational and academic program diversity, and also encouraged the work on the transferability of community college credits toward four-year degrees.

Under plans for noninstructional capital improvements, Mr. Norwood reported that at SIUC, approval was given for reconversion of temporary School of Law facilities to dormitories in the amount of \$300,000, and parking lot improvement in the amount of \$382,000; at SIUE, project approval was given for relocating the Day Care Center in the amount of \$25,000, service drive and campus walks modifications in the amount of \$20,000, and student recreation and welfare facilities (swimming pool) in the amount of \$700,000. He added that he was happy to report that the proposal for student housing at SIUE had been unanimously approved. He said that there had been some concern that the rental rate being talked about at this particular stage might be a little high. He reported that there was another query whether this project had to go before the Legislature for approval under the State College Housing Construction Act, but Mr. C. Richard Gruny, Board Legal Counsel, had given an opinion that we were on very solid ground.

Mr. Norwood stated that COMPRAND'S response to programs to increase minorities in the health professions had been discussed, and that there were concerns among the people who made presentations that the medical facilities in the state, both private and public, were not doing the job that should be done to get minorities into medicine. He reported that one of the recommendations from the staff was that SIUC maintain the MEDPREP program and that the pre-dental component of the MEDPREP program be restored at the SIU School of Medicine.

Mr. Norwood reported that the budget had been discussed at some length, and five budgets were talked about: (1) Governor Thompson's budget of March 4; (2) President Reagan's budget of March 10; (3) the General Assembly appropriations of July 1; (4) the U.S. Congressional appropriations of October 1; and (5) the recession.

Chancellor Shaw said that regarding the student housing at SIUE, he wanted to point out that this process was a model that he hoped we would use

in future times when we were dealing with high priority items which were controversial. He said that the most critical step in the process was that SIUE undertook a thorough study of the problem, a study that took greater than nine months, so that by the time the study was completed the people at SIUE had a good understanding of the direction they wanted to go. He commented that very early in the process our views were communicated both to our Board members and to the staff of the IBHE, which was an important step because as the proposal worked its way to the IBHE, members of the IBHE staff were thoroughly familiar with it. This process also let us inform our own Board as the proposal developed so it was knowledgeable when its approval was sought and in supporting our position with the IBHE board members. He stated that like the study itself, we should not underestimate the importance of this Board's support for the proposal; the willingness of the members of the Board to actively support the proposal was essential to its success. He commented that he wanted to summarize this process because as we go down the line in years to come, with resources tight, that it was going to be very important that we follow a process which provides for ample lead time, thorough study, and thorough involvement of the people who need to assist in making the decision and to assist in influencing those that will make decisions that affect us.

Mr. Rowe noted that, in the seven years he had sat on the Illinois Board of Higher Education, there were many times when we were trying to fight the system, in effect, and we did not get any place, and he thought a special tribute was due not only to the members of the Board but to Chancellor Shaw and President Lazerson for the way this matter was presented to the IBHE; otherwise, the matter would not have received a unanimous vote.

Mr. Norwood stated that we have never had the votes on IBHE as a System. We had to convince them that this was a worthwhile project and this matter was an excellent example of doing good homework.



Mr. Van Meter commented that we had presented a project that really had priority and that was the key. He said we should find what those priorities really are in the future and what the needs really are, and then put our efforts there.

Mr. Elliott pointed out that many decisions were going to be made at the staff level, and that we had to have input between our staff, the IBHE staff, the Governor's staff, Bureau of the Budget staff, and so forth.

President Lazerson took this opportunity to thank the members of the Board for their help. He thought that the matter and the way it was handled at the IBHE level said something about the confidence of the IBHE in the University. He said he hoped that the University community understood the statements that were being made.

Under Committee Reports, there was no report from the Executive Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met at the new School of Law building that morning. He gave the following report:

At the meeting, the Committee acted upon the following items:

- Item J - Information Report: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Broadview Renovations, Install Automatic Elevator, SIUE. The Committee recommended that the Board consider favorable action of this item in the omnibus motion.
- Item K - Information Report: Award of Contracts by the Capital Development Board: Multi-Purpose Facility, SIUE. The Committee recommended that the Board consider favorable action of this item in the omnibus motion even though it was such an important item.
- Item P - Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contract: Replacement of Heating and Cooling Piping, Schneider Hall, SIUC. The Chairman noted that the matter referred to galvanized iron pipe and the reference should be just iron pipe. The Committee recommended that the Board consider favorable action of this item in the omnibus motion.

May 14, 1981

Reports were received on the construction of two prefabricated metal buildings at the baseball field, SIUE, while SIUC reported on the visit to SIUC by Mr. Don Glickman, Director of the Capital Development Board. The Committee concurred with the construction of the two metal buildings at SIUE, with the admonition that the buildings be made as attractive as possible and landscaped appropriately.

The Committee, with other members of the Board, took a tour of the new School of Law building. The building is a very sensible, utilitarian one which has been built with style and good taste. The building will be a credit to the University and will meet the needs of the University and the community.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met at the new School of Law building that morning. He gave the following report:

At the meeting, the Committee received the following reports:

- (1) Status report on acquisition of the Evergreen Terrace Project and possible sale of Series L Revenue Bonds.
- (2) Semi-annual report on investments.
- (3) Acknowledgement of distribution of quarterly report on internal audits.
- (4) Chancellor's report on the Computer Task Force.
- (5) Chancellor's report on Foundation audits.

The Chair proposed, after discussion, that there would be taken up the following matters:

#### REPORTS OF PURCHASE ORDERS AND CONTRACTS, MARCH, 1981, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of March, 1981, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

#### INFORMATION REPORT: APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACTS BY THE CAPITAL DEVELOPMENT BOARD: BROADVIEW RENOVATIONS, INSTALL AUTOMATIC ELEVATOR, SIUE

#### Project Background

The current Broadview renovations in the amount of \$301,500 are funded with a reappropriation of Capital Development Board funds as part of the SIU capital budget. This project, under the CDB jurisdiction, will install an automatic elevator and replace windows in the Broadview facility, and will

contribute to the development of a master plan for future renovation of the facility:

Window Replacement	\$160,670
Automatic Elevator	110,432
Master Planning	<u>23,000</u>
	\$294,102
Contingency	<u>7,398</u>
Total Appropriation	<u>\$301,500</u>

This project was approved as part of the FY 1980 SIU capital budget request. On July 31, 1979, the Board, through the Architecture and Design Committee, recommended to the CDB that the Fleming Corporation of East St. Louis, Illinois, be employed as the architect for this project.

Bids received for the window replacement work were unacceptable and this element is being rebid. A single bid was received for installation of the elevator. The bid was within budget limits as determined by the CDB and the recommendation to award the contract will be acted upon at the May meeting of the CDB. Award of the contract requires Capital Development Board action because there was only one bid.

#### Action by the Capital Development Board

After the Board of Trustees has given project approval, recommended the retention of architectural and/or engineering firms, and approved all plans and specifications, the CDB advertises for and receives all bids, approves all plans and specifications, and awards contracts on all state capital projects funded through its agency.

CDB Project Number: 825-050-001

Project Title: Broadview Renovations

Date of Bid Opening: March 30, 1981, Springfield

Engineer's Estimate: \$109,872 (Automatic Elevator)

#### Identification of Low Bidder:

Elevator Installation: Long Elevator Company, Springfield, Illinois	
Elevator Installation Low Bid:	\$ 96,488
Contingency (4.5%)	4,388
Architect/Engineer Fees and Reimbursables	<u>13,346</u>
Total - This portion of project	\$114,222
Budget for remainder of project	\$187,278



May 14, 1981

4/9

INFORMATION REPORT: AWARD OF CONTRACTS BY THE CAPITAL DEVELOPMENT BOARD:  
MULTI-PURPOSE FACILITY, SIUE

Project Background

Funding for the Multi-Purpose Facility, SIUE, was provided in the Fiscal Year 1981 appropriations to the Capital Development Board for projects submitted as part of the SIUE capital budget request. Total funding for the project of \$11,861,000 is made up of \$10,861,000 in state funds appropriated to CDB, and \$1,000,000 in SIUE SWRF and Athletic Fee funds appropriated from the Income Fund.

The project was originally bid during November and December, 1980. Bids were opened on December 12, 1980, at the CDB offices in Springfield. Initial bids were over the budget. The plans and specifications prepared by Thompson and Associates for the facility were subsequently revised to reduce costs and in the revised form were approved by the Board of Trustees at the March 12, 1981 meeting. The revised project was then rebid. The summary of bids indicates that favorable bidding has resulted in a contingency for the project in an amount of \$990,024. There were five bidders on the General Work portion of the project.

The bid for Temperature Control and Building Automation submitted by Johnson Controls, Incorporated, was a single bid in that category of work. This circumstance requires action by the Capital Development Board to award the contract, which is anticipated at the May 1981 meeting of the CDB. Contracts for work on other areas are being awarded by CDB under their standard procedures.

The plans and specifications have been favorably reviewed on behalf of the Board by Mr. Charles M. Pulley, AIA, and placed on file in the Office of the Board of Trustees.

Action by the Capital Development Board

After the Board of Trustees has given project approval, recommended the retention of architectural and/or engineering firms, and approved all plans and specifications, the CDB advertises for and receives all bids, approves all plans and specifications, and awards contracts on all state capital projects funded through its agency.

CDB Project Number: 825-030-012

Project Title: Multi-Purpose Building

Date of Bid Opening: April 2, 1981, Springfield

Engineer's Estimate: \$11,854,812 (1/29/81)

Identification of Low Bidders:

General Work: Consolidated Engineers,  
 Division of Azzarelli Construction  
 Company, Kankakee, Illinois  
 General Low Bid: \$ 6,437,278

Plumbing Work: Kane Mechanical, Inc.,  
 Wood River, Illinois  
 Plumbing Low Bid: 748,000

Heating Work: Kane Mechanical, Inc.,  
 Wood River, Illinois  
 Heating Low Bid: 571,755

Ventilating Work: France Plumbing,  
 Heating, and Air Conditioning,  
 Edwardsville, Illinois  
 Ventilating Low Bid: 558,880

Electrical Work: U.D.E., Inc.,  
 St. Louis, Missouri  
 Electrical Low Bid: 1,025,620

Sprinkler System: Bi-State Fire  
 Protection, Fenton, Missouri  
 Sprinkler System Low Bid: 120,521

Equipment: Rebird-Paddock,  
 St. Louis, Missouri  
 Equipment Low Bid: 251,348

Temperature Control and Building  
 Automation: Johnson Controls, Inc.,  
 St. Louis, Missouri  
 Temperature Control/Building  
 Automation Low Bid: 251,324

Total of Bids: \$ 9,964,726  
 Contingency 990,024

\$10,954,750

Artwork for Building 50,150

Architect/Engineer Fees and Reimbursables 856,100

\$11,861,000

Original Budget Approval \$11,861,000

May 14, 1981

PROJECT APPROVAL, SELECTION OF ARCHITECT, AND AUTHORITY FOR  
APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT  
REPLACEMENT OF HEATING AND COOLING PIPING, SCHNEIDER HALL, SIUC

Summary

This matter proposes project and budget approval for the replacement of the heating and cooling pipes in Schneider Hall, Brush Towers Residence Halls, SIUC, and requests permission for preparation of plans and specifications for the project by in-house Physical Plant Engineering Services.

Performing this work during the summer break is very desirable, and this matter further proposes that members of the Executive Committee be authorized to approve the plans and specifications and award the contract for the first phase of this project.

The estimated total cost of this project is \$400,000. Funding will be from the Southern Illinois University Housing and Auxiliary Facilities System, Repair and Replacement Reserve account. Funding in the amount of \$150,000 is available to do the first phase of the total project. State funds will not be used.

Rationale for Adoption

The Brush Towers Residence Halls housing area is composed of two 17-story dormitories, Mae Smith Hall and Schneider Hall, and the dining/commons building, Grinnell Hall. These buildings were first occupied in June 1968. The piping for the heated and chilled water used for temperature controls consisted of galvanized iron pipe wrapped with insulation. These materials were used because of shortages related to national supply levels of copper, etc. With the passage of time, the close fitting insulation has gradually allowed water vapor and condensation to become trapped between the insulation and the pipe, with resulting corrosion of the pipe. This problem of corrosion has now reached the critical stage in the "A" wing of Schneider Hall. Because the problem is greatest in "A" wing, and because adequate funding for the total project is not yet available in dormitory reserves, the replacement of the piping in "B" and "C" wings will be phased over the next few years. The new installation will consist of copper piping with insulation that allows water vapor to pass through it.

Approval of the Illinois Board of Higher Education is not involved since the project is a maintenance project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this project is primarily a matter of building maintenance in an area not supported by state funds, the constituency heads per se were not involved. This project has had the involvement and recommendation of



the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of Facilities Planning, and the Director of the Physical Plant, SIUC. Funding from the revenue bond reserve account has been approved by the Board Treasurer.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the heated and chilled water piping used for room temperature control in Schneider Hall, in the Brush Towers Residence Halls housing area, SIUC, be and is hereby approved at an estimated cost of \$400,000.
- (2) Funding for the contracts and contingency of this project shall be from the Southern Illinois University Housing and Auxiliary Facilities System, Repair and Replacement Reserve account.
- (3) Upon recommendation of the Architecture and Design Committee, authorization for use of Physical Plant personnel for architectural and engineering work is granted.
- (4) Upon recommendation of the Architecture and Design Committee, members of the Executive Committee of the Board are hereby authorized to approve the plans and specifications for the first phase of this project in "A" wing.
- (5) Upon recommendation of the Architecture and Design Committee, members of the Executive Committee of the Board are hereby authorized to award the contract for the first phase of construction in "A" wing at an estimated cost of \$150,000.
- (6) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

May 14, 1981

Mr. Elliott moved the reception of Reports of Purchase Orders and Contracts, March, 1981, SIUC and SIUE; the reception of Information Reports: Approval of Plans and Specifications and Award of Contracts by the Capital Development Board: Broadview Renovations, Install Automatic Elevator, SIUE; the reception of Information Report: Award of Contracts by the Capital Development Board: Multi-Purpose Facility, SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, including a Supplement and unanimous consent for its consideration, and Change in Faculty-Administrative Payroll - Office of the Chancellor; the approval of Minutes of the meeting held April 9, 1981; and Project Approval, Selection of Architect, and Authority for Approval of Plans and Specifications and Award of Contract: Replacement of Heating and Cooling Piping, Schneider Hall, SIUC. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - EDWARDSVILLE

(This matter has been placed on file in the Office of the Board of Trustees.)

Mr. DeStefane called attention to Item 14, under Continuing Appointments which dealt with the Director of Supporting Services. He said that he was not questioning President Lazerson's actual appointment of Dr. Statler to this position, but was questioning the appointment of two individuals to the search committee for this position who prior to their appointment to the committee had submitted nominations for the Director of Supporting Services. He said that it would appear that this situation may have resulted in biasing of the selection process and he was unable to concur with President Lazerson's recommendation.

President Lazerson reported that the advisory committee was charged with producing a slate of nominees who were fully qualified, and it had recommended four such names to him. He said he was satisfied that the committee had carried out its job in a thoroughly professional fashion.

Mr. Rowe moved approval of the matter without any changes. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, none; nay, Rick J. DeStefane, Mark E. Michalic. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Crete B. Harvey, Carol Kimmel, William R. Norwood, Harris Rowe, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:

INCREASE IN UNIVERSITY CENTER FEE, SIUE  
[AMENDMENT TO 4 POLICIES OF THE BOARD C-2, C-4, C-5, C-8]

Summary

This matter proposes a \$3.00 across-the-board increase in the University Center Fee at SIUE, to be effective Summer Quarter, 1981.

Rationale for Adoption

The University Center operation is affected by increases in salaries and wages, and by inflationary increases in the costs of goods, services, and utilities. Additionally, the Center will be affected during the coming year by the reduction in tuition revenues previously retained to support it. During Fiscal Year 1982, \$82,000 in retained tuition funds will be eliminated from the Center's operating budget.



May 14, 1981

643

Utilizing the Illinois Board of Higher Education's original FY 1982 cost increase factors, the Center's administration calculates that operating costs for non-revenue producing areas in the Center will increase by \$143,367. This increase will be reduced by approximately \$25,000 through application to the Center operation of the same tentative revised cost increase factors as will be applicable to University units funded by state appropriations. The Director of the Center is requiring that revenue producing units in the Center generate additional revenues sufficient to cover increased costs of operation.

The proposed \$3.00 across-the-board fee increase will generate approximately \$93,000. This will partially offset inflationary increases, and the reduction in retained tuition funds. The remaining inflationary increases will be offset through increasing the efficiency of Center operations, affecting economies or cutbacks in various operations, and by drawing on available working capital. Because of the unexpected increase in enrollments over projections for FY 1981, the Center expects to realize an increase in working capital of about \$27,000, which would also be applied to FY 1982 operating costs.

Without the proposed increase, and utilizing enrollment projections developed by the University for FY 1982, the Center's administration projects a reduction in Center fee revenues of \$6,000. Projections of fee income for FY-82, including the increase, are \$1,035,000, compared with revised FY-81 projections of \$948,000.

#### Considerations Against Adoption

The proposed fee increase will increase the costs of attendance at SIUE. University officers are concerned that this increase, coupled with the proposed tuition increase could affect enrollment levels and student access to the University. The magnitude of such an effect has been minimized as much as possible through reducing the level of the proposed Center fee increase from \$6.06 to \$3.00. Further reduction in the level of the proposed increase could only be accommodated through significant reductions in services and hours of operation.

#### Constituency Involvement

The fee increase proposal was initiated by the Director of the University Center. The original fee increase proposal was reviewed by the University Center Board, SIUE. The U.C.B. offered recommendations for increasing revenue (for example, Center operation of a pay parking lot, and assessment of a faculty/staff center fee) but noted that if those recommendations were not feasible that they would support a fee increase of \$6.06. The \$3.00 increase proposal presented herein is the result of discussions between the Director of the Center, the Acting Vice-President for Business Affairs, and the President, SIUE. During the next month the increase proposal will again be discussed with the Center Board, and with the Student Senate. This matter is recommended for adoption by the Acting Vice-President for Business Affairs and the President, SIUE.

### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, effective Summer Quarter, 1981, 4 Policies of the Board C-2, C-4, C-5, and C-8 be and are hereby amended to read as follows:

2. General student fee schedule for Southern Illinois University at Edwardsville:

	<u>1 - 5 hours</u>	<u>6 - 11 hours</u>	<u>12 hours or more</u>
Athletic Fee	\$ 7.00	\$13.00	\$19.00
Textbook Rental Fee	4.00	7.00	10.00
University Center Fee	28.50	32.00	35.50
Student-to-Student Grant	1.50	1.50	1.50
Student Welfare and Activity Fee	11.75	20.45	20.45

4. Fees at the Scott Air Force Base Resident Center, the Cooperative Graduate Center at Greenville College, and the Litchfield Resident Center shall be as follows:

	<u>1 - 5 hours</u>	<u>6 - 11 hours</u>	<u>12 hours or more</u>
University Center Fee	\$28.50	\$32.00	\$35.50
Resident Center Fee	14.00	25.50	36.00

5. Open University Program Fee:

	<u>1 - 5 hours</u>	<u>6 - 11 hours</u>	<u>12 hours or more</u>
University Center Fee	N/A	\$32.00	\$35.50
Textbook Rental Fee	N/A	7.00	10.00
Program Fee	N/A	19.50	28.00

8. The University Center Fee, SIUE, shall be as stipulated in paragraph 2 above, and shall be assessed of all students registered at the University.

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Edwardsville be and is hereby authorized to take all actions necessary to implement the provisions of this resolution.

President Lazerson commented that he had requested a continuation of this matter for a month in order to give the Student Government an opportunity to clarify some questions that they had. He said that the Student Government had submitted questions in writing and there had been responses by the Director of the University Center. At this point, he stated that he was still requesting the adoption of the fee increase.

May 14, 1981

467

Mr. DeStefane remarked that he was actually ecstatic that the University Center Fee was the only fee increase which had approached the Board this year. He said that he was also pleased that the fee proposed had been reduced \$3.00 across-the-board. However, he stated, whatever the amount of the increase, it decreased the opportunity for SIUE to recruit and retain students for next year and he could not support this proposal.

The Chair recognized Mr. John Rendleman, President, SIUE Student Senate, who reported that the Student Government audit of the University Center did not show any evidences of gross mismanagement, fraud, or serious waste. He said that the audit did find some little examples of extravagance, such as a camera lens being purchased and the Center owns no camera, \$30,000 in salaries that mysteriously disappeared for two and a half months, and \$2,500 for an open house. He said that Student Government's major argument against this proposal was unfortunately philosophical. He stated that the University Center was designed to accommodate 20,000 students, and that its programs and services were based on a population greater than SIUE has, therefore, the students have a fundamental problem with the funded level of programming and the food services subsidies that must occur. He reported that on April 12, 1979, the Board had heard a presentation from Mr. Tom Werner, then President of the SIUE Student Senate, wherein he pointed out that there had been a \$28,000 loss in food services for the University Club, now called the Upper Deck. At that time, Mr. Norwood had asked Dr. Shaw about the recruitment and retention value of the University Club, to which Dr. Shaw responded that it did in fact have some recruitment merit but he did not feel that it was so pleasant that the administration wanted to subsidize its operation. Mr. Werner reported that Dr. Shaw had explained that there was a commitment that Food Service had to break even and if it could not do so with the University Club in operation, they would just not have the



University Club. Mr. Rendleman pointed out that the Food Service had lost \$68,000 this year with the University Club, or Upper Deck, in operation. He said that he and President Lazerson had discussed this matter, and that the President had agreed to establish a University-wide task force in order that some of these philosophical questions could be put into focus.

President Lazerson added that we were in a period when SIUE would attempt to re-examine basic philosophy with regard to fees in a whole host of areas. He said that discussions had proceeded in the athletic area, and it was his intention to do the same thing with regard to the University Center over the coming year.

Mr. Rowe moved approval of the matter as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed. Mr. DeStefane and Mr. Michalic opposed the motion.

The following matter was presented:

PROPOSAL TO NAME DANCE STUDIO,  
EAST ST. LOUIS CENTER, SIUE

Summary

This matter proposes that the seventh floor dance studio at the East St. Louis Center of SIUE be named the Lenwood Morris Studio.

Rationale for Adoption

From 1970 to 1981, Mr. Lenwood Morris served the University community as ballet master and instructor in the Performing Arts Training Center at the East St. Louis Center. Mr. Morris died on January 29, 1981.

A ballet master and leading dancer of international recognition, Mr. Morris served with the Katherine Dunham Company for nearly thirty years. The knowledge, experience, and understanding that he acquired through his tours of fifty-seven countries he shared completely and generously with his students at the University and the community at large. Mr. Morris' contributions were invaluable in the development of the Performing Arts Training Center. Mr. Morris led the Center's dance company in many performances, including appearances at Carnegie Hall, at the Filene Center of the Wolf Trap Farm Park, and with the Atlanta Symphony Orchestra.

For his unstinting devotion to the development of dance and to the education of his students, Mr. Morris received many honors. These include the

May 14, 1981

Celebration of Men in Dance Award conferred in 1980, receipt of the Best Teacher Award at the East St. Louis Center in 1980, and a citation for Distinguished Services granted by the Student Action for Education Organization of the East St. Louis Center.

Because of his commitment to the development of the Performing Arts Training Center and the East St. Louis Center, and his contributions to the enrichment of life at the University and in the larger community, naming the dance studio at the East St. Louis Center after Lenwood Morris is a fitting and proper tribute to a talented and accomplished man.

#### Considerations Against Adoption

University Officers are aware of none.

#### Constituency Involvement

This action was proposed by the students, faculty, and staff of the East St. Louis Center. It has been approved by the Director of the East St. Louis Center, the University Building and Facility Naming Committee, and the Acting Vice-President and Provost. It is recommended for adoption by the President, SIUE.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University, in regular meeting assembled, That the dance studio located on the seventh floor of the East St. Louis Center of Southern Illinois University at Edwardsville be and is hereby designated the Lenwood Morris Studio in recognition of the many accomplishments and contributions of Mr. Lenwood Morris.

Mr. Van Meter said that he had requested this matter not be included in the omnibus motion because he wanted the item spotlighted. He said that Mr. Lenwood Morris had contributed a great deal to the University and community, and he moved approval of the matter as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the President, SIUE, President Lazerson announced that at long last there will be a groundbreaking ceremony held at 10:30 a.m., Monday, May 18, 1981, for the Multi-Purpose Facility at SIUE. He said that on the good advice of the Architecture and Design Committee, since the project was considerably under budget, we have been about the business of attempting to put as much back into the building as possible.

The following matter was presented:

NOTICE: USE OF UNIVERSITY PERSONAL PROPERTY  
[AMENDMENT TO 6 POLICIES OF THE BOARD C]

Summary

This proposed policy describes the proper and improper uses of University personal property and authorizes each University to issue and enforce regulations to prevent improper usages.

Rationale for Adoption

In the course of internal discussions at SIUC concerning employee use of University equipment to perform the duties of outside employment, it was noted that although the Board has a policy on the permitted use of University buildings there was no express policy on the permitted uses of University equipment. The initial motive for proposing such a policy was therefore to establish that no staff member is permitted to use University equipment for "moonlighting" job purposes. The present proposal also now covers the damage or destruction, or the gift of use of University equipment or supplies for any nonpublic purpose. The authorization for University regulations is intended to provide some flexibility in adapting policy to local conditions by allowing exceptions where the convenience is great and the cost is inconsiderable.

Considerations Against Adoption

Every act prohibited by the proposed policy is already prohibited by law, so in that sense the policy is redundant. However, having a Board policy collects scattered legal provisions into a convenient form which explicitly informs staff members of their legal responsibilities.

Constituency Involvement

The Office of the Chancellor sought and received advice from staff attorneys at both Universities during the course of drafting this proposal, and circulated the final draft to both Presidents for staff advice before preparing the proposal for Board action. The matter is presented at this meeting for notice only, so that constituencies or others may have time to offer suggestions through their Presidents. This matter will be presented for Board action at the June meeting.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 6 Policies of the Board C be amended by addition of the following:

6. Use of University Personal Property

- a. The Law. The Illinois Constitution provides (Art. I, Sec. 1a) that public funds, property or credit shall be used only for public purposes. Both the Illinois and U.S. Constitutions (Art. VIII, Sec. 2; Amendment XIV, Sec. 1, respectively) prohibit deprivation



May 14, 1981

of property without due process of law. Application of tax money for other than public purposes has been held to deprive the taxpayer of property without due process of law. The University is a trustee under a duty to see that public property is applied only to public purposes and each employee is an agent of that trustee charged with the same duty as to all property within his control. In addition, the procedures for administering property are prescribed by the State Property Control Act.

- b. Scope of these Guidelines. Use of public funds and credit and use of University land and buildings are separately regulated. These guidelines cover all other assets or items with an exchangeable value, whether tangible or intangible (such as a copyright). The short description of such assets or items is Personal Property.
- c. Public Purposes. The public purposes to which Southern Illinois University can devote its funds or property are defined by its corporate objects as set forth by the General Assembly plus activities necessarily implied or incidental to the performance of those objects. The explicit objects of the University are to qualify teachers, to teach agriculture and the mechanic arts including military tactics, and to provide liberal, vocational, and other courses of instruction. The principal implied authority is to engage in research and public service programs whose practicum enhances the abilities of University personnel to carry out the explicit and implied corporate objects of the University. Also necessarily implied is the authority to maintain physical facilities for those programs and services and enterprises auxiliary to instruction.
- d. Misuse of Personal Property. Misuse of University personal property consists of giving it to, permitting its use or consumption by, or using or consuming it for the benefit of any person, group or organization within or outside the University, except in pursuit of the public purposes of the University as defined above. It is also misuse to waste, abuse or neglect personal property to its damage, destruction, or impairment of function or useful life. It is not misuse of personal property to give or lend it to, or use or consume it for the benefit of a third party pursuant to a contractual agreement, executed by proper authority, wherein a full and fair consideration is to be received in exchange for its use and where the consideration is or may be used to advance the public purposes of the University.
- e. Regulations. Since the detailed application of these guidelines will vary with the internal organization within which they are applied, the Presidents are hereby authorized to issue and enforce Regulations pursuant hereto for all units and personnel under their respective jurisdiction. Such Regulations shall become effective upon approval of the Chancellor.

The Chair pointed out that this matter was a notice only, and that action would be taken at the June Board meeting.

Chancellor Shaw stated that this proposal described proper and improper uses of University personal property and authorized each University to issue and enforce regulations to prevent improper usages. He commented that the Board presently had a policy on permitted use of University buildings, but had no express policy on the permitted use of University equipment. He pointed out that each University would be asked to develop its own policy in order to reflect local conditions. He said that this matter was presented at this time for notice only so that constituencies or others may have time to offer suggestions to their Presidents.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw said he wanted to make a few comments regarding legislative activities. He said that on May 1, leadership of the public and private sectors had met to discuss the Illinois State Scholarship Commission's shortfall. Actually, he said it was less of a shortfall and more of a longfall in the sense that ISSC underestimated the number of "no shows" by between two and two and one-half percent. He pointed out that each percentage point accounted for \$1.25 million, so that as a result of this, the ISSC was obligated approximately \$2.5 to \$3 million more than was authorized for them to spend. He reported that the group had discussed several solutions, and the one most palatable had been presented by the private schools which would amend the appropriations bill for Fiscal Year 1982 such that the longfall could be taken out of Fiscal Year 1982 money to take care of this year's problem. He commented that this solution would avoid the Universities, not the ISSC, having to go back to the students to require them to give some of the money back that was given to them as part of their scholarship. He said that the amendment had been written, and we would attempt to help in any way we could to get the amendment passed. He pointed out that if the Governor did not agree, then the plan

May 14, 1981

that the ISSC approved on May 4 would be a need-based plan, and basically that plan would retrieve the dollars based on a certain amount of need that is known. He said that the less need that the individual had, the more they will have to give back, and that more adversely affects the public sector more than it does the private sector. He said that regardless of how you retrieve the money, it was not a good policy to make a commitment and then have to back off on it. He said that in the past, there had been criticism of the ISSC for their mis-estimation of need but in this case, because of the recession and other factors, it was felt that a two to two and one-half percent margin of error was not bad projecting. He said he thought that the amended bill approach was the best way of dealing with this difficult situation.

Chancellor Shaw reported that Senate Bill 232, the SIU appropriation bill, had been reported out of the Senate Appropriations II Committee at the level originally recommended by the Governor, now known familiarly as Governor's I. He said that since he last reported on the bill, a new state-wide budget level had been proposed by the Governor, and its application to higher education called for a decrease of another \$3.5 million, resulting in the budget level we now call Governor's II. He reported that it was expected that the bill would be put on the floor when the full Senate meets next week. He remarked that the appropriation would still permit us to offer an average eight percent salary increase in July, and an additional average two percent salary increase in January. He added that this overall fiscal projection was dependent upon some proposed tax relief being held back - if the sales tax and agricultural equipment tax relief programs are adopted, there will be even less money. He explained that the Governor, in keeping the salary part of our budget intact, had displayed a great deal of sensitivity toward higher education when one looked at how state agencies were treated in the state.



Chancellor Shaw reported that House Bill 1507, which provides General Assembly authorization for the Medical Services and Research Program at the SIU School of Medicine, in conformity with the recommendation of the Auditor General, had passed the House Committee on Higher Education, and he anticipated passage by the entire House in the near future.

Chancellor Shaw reported that Senate Bill 403, which is part of Senator Buzbee's package of legislation relating to coal, provides that the SIU Board of Trustees establish a Coal Technology Laboratory as part of a state-wide coordination and encouragement of coal development and utilization. He noted that this is not an SIU bill, and that the bill had passed out of the Higher Education Committee last week. He said that several questions relating to possible implementation of the legislation if it becomes law were being examined by University personnel. He remarked that this bill was not one we either supported or opposed, but rather we have agreed to provide expert testimony when called upon.

The final legislative matter, he said, was that a last-minute review of Food for Century III projects, including discussions with the IBHE and the U of I people, had resulted in a decision to defer any action on these items at this time. He said that the prospects for favorable action next year looked much stronger than does any alternate course for this year.

Mr. Michalic asked how the proposed budget cuts would affect next year's tuition rate. Chancellor Shaw responded that at Governor's level II, he would not anticipate having to come back to the Board with any kind of recommendation on tuition.

The following matter was presented:

May 14, 1981

## PROPOSAL TO NAME PHYSICAL COMPONENTS, SIUC

### Summary

This matter seeks approval to name Room 240 in the J. W. Necker Building after Dr. Kenneth A. Van Lente, and to name Room 440 in the J. W. Neckers Building after Dr. Otis B. Young, SIUC.

### Rationale for Adoption

Dr. Kenneth A. Van Lente joined the Chemistry faculty at SIUC in 1931, immediately after graduating from the University of Michigan with a Ph.D. degree. He retired in 1971 after forty years of illustrious service as an inspirational teacher. Dr. Van Lente, along with Drs. James Neckers, Talbert Abbott and Robert Scott, often referred to as the Four Horsemen, built a Chemistry Department of which we can all be proud. Dr. Van Lente set high scholastic standards without arousing fear or resentment in his students. The rigor of his instruction and the discipline he instilled were constructive and were responsible in great measure for their success. He was recognized for his outstanding performance as a teacher by being named 1967 recipient of the Great Teacher Award. Nine alumni who have received the SIU Alumni Achievement Awards were his students. In addition, four of his students have received national recognition for their achievements in Chemistry.

Dr. Van Lente taught all of the Physical Chemistry until 1956. With Drs. Neckers and Abbott, he wrote a general chemistry laboratory manual entitled "Experimental General Chemistry" in 1940. This manual went through three editions and was adopted by 125 colleges and universities. The manual was used at SIUC until 1970. His work in research and teaching resulted in eleven publications. Four of these were in the Journal of Chemical Education and in 1932 he presented the first paper by any SIU Chemistry faculty at a National Meeting of the American Chemical Society (Physical Chemistry Section).

Otis Bigelow Young came to Southern Illinois University as Professor of Physics in the Department of Physics and Astronomy in 1929, after receiving the Ph.D. degree from the University of Illinois in 1928 and serving one year as Chairman of the Department of Physics at McKendree College. Upon the death of the department chairman, Simeon E. Boomer, in 1938, Dr. Young became chairman and served for fifteen years, difficult years of depression, war, and the transformation from a teachers college to a university. He retired in 1968 after thirty-nine years of service.

Dr. Young was an inspiring teacher of Physics, with special interests in modern physics, radio and electronics, and electrical measurements. He contributed two valuable articles on laboratory teaching to the American Journal of Physics (1953 and 1955). He sponsored student technical interests, beginning with an amateur radio club in 1934, and acquiring in March, 1935, a chapter (Epsilon) of Synton, a National Professional Radio Fraternity, the first chapter in a teachers college. He was the principal or co-author of thirty-one publications, many of which concentrated on his research work in the properties of liquid dielectrics to be used in the design and production of new capacitors. This research work was a cooperative agreement with the Sangamo Electric Company at Ordill, near Marion, Illinois, and the Office of

Defense Mobilization. Cosmic radiation was another of Dr. Young's special areas. In cooperation with the University of Chicago and the Office of Ordnance Research of the U.S. Army, he studied the properties, distribution, and reactions of "heavy particles" in cosmic radiation. Although much of Dr. Young's teaching focused on the training of graduate students in research, his contributions to teaching, research, and professional service in the University and to the larger community led to his selection as an Outstanding Faculty Member in the SIUC yearbook, The Obelisk, for 1966.

Because of the excellence shown in their work and the devotion they displayed toward their students, peers, and the institution, it is fitting and proper that these two lecture facilities in a building devoted to the physical sciences be dedicated to these gentlemen as a lasting commemoration to them.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

These recommendations are the result of nominations received by the President's Advisory Committee on Naming University Facilities, SIUC, the committee having constituency representation. Pursuant to the rules of the advisory committee, these recommendations have the support of the groups which use the facilities to be named.

#### Resolution

WHEREAS, The Board of Trustees has adopted a policy on the naming of physical components of the University; and

WHEREAS, The President, SIUC, recommends to the Chancellor the naming of these two physical components;

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The Board of Trustees approve the naming of Room 240 in the J. W. Neckers Building after Dr. Kenneth A. Van Lente, and the naming of Room 440 in the J. W. Neckers Building after Dr. Otis B. Young.
- (2) The President, SIUC, obtain concurrence from the living person or next of kin in naming of the physical components on the Carbondale campus mentioned above.
- (3) After concurrence is obtained, the President, SIUC, so inform the Chancellor and give public notice.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.



May 14, 1981

497

Mr. Norwood said that when he had attended SIUC, he had had many courses taught to him by Dr. Van Lente. He said that many students had been taught by Dr. Van Lente since he was the only one to teach a required course in Physical Chemistry until 1956. Mr. Norwood was happy that the President's Advisory Committee on Naming University Facilities, SIUC, had seen fit to honor Dr. Van Lente and Dr. Otis B. Young by the naming of rooms in the J. W. Neckers Building after these two distinguished professors. He moved approval of the matter as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the President, SIUC, President Somit announced that Deborah Brown, President, Graduate Student Council, and Marvin Kleinau, President, Faculty Senate, SIUC, had been re-elected as Constituency Heads. He reported that Paul Matalonis, President, SIUC Undergraduate Student Organization, and his right-hand friend, Bob Quane, would be stepping down. He said that it was not a secret that Paul and he had not agreed on all matters in the course of the past year, but he would defend to the death Paul's right to be wrong. He expressed his appreciation to Paul and his administration for effective relationships with the University and the City of Carbondale. He said that John Yopp, Chairman, Graduate Council, declined to stand for re-election in spite of pleas from his constituents, and William Hardenbergh will be the next Chairman of the Graduate Council. President Somit said that in addition to everything else John Yopp has done in this past year, he had been voted the AMOCO Outstanding Teacher Award at SIUC for 1981.

President Somit expressed his appreciation to the search committees who had labored effectively to provide the University with meaningful and sound choices for the positions of Vice-President for Academic Affairs and Research and Vice-President for Financial Affairs. He was extremely pleased that

Dr. John C. Guyon had agreed to serve as Vice-President for Academic Affairs and Research and that Mr. Warren E. Buffum had agreed to serve as Vice-President for Financial Affairs.

President Somit said his final announcement would be made with a mixture of regret and pride. He announced that Dr. George Mace, Vice-President for University Relations, was resigning his post. His pride grew out of the fact that Dr. Mace will be moving to the American Council on Education next year as an Executive Consultant and would be playing a very important role in a major study that the Council would be conducting. He expressed his thanks to Dr. Mace for his many years of service in a variety of University positions, and said he was certainly pleased that Dr. Mace would be representing us on the ACE.

The Chair recognized Mr. Paul Matalonis, President, SIUC Undergraduate Student Organization, who extended his appreciation to the Board and special appreciation to Mark Michalic. He said that Mark had been a very good Student Trustee and had also become a very good friend of his during the year. At this time, Mr. Matalonis introduced his successor, Mr. Todd Rogers. He said that over 4,000 students had voted in the election and that Mr. Rogers had won by a majority.

Mr. Michalic congratulated the new Vice-Presidents on their appointments, and congratulated and said farewell to Mr. Matalonis. He added that Mr. Matalonis would be moving up to the Law School now and he wished him well.

Mr. Michalic said that for the past six months he had been working with Mr. Matalonis, Ms. Debbie Brown, and Mr. Stan Irvin on a Student Trustee bill, and that Representative Glenn Schneider would sponsor the bill next year. He remarked that he thought he should mention this bill so the Board could put this particular one on the list of bills to support.

May 14, 1981

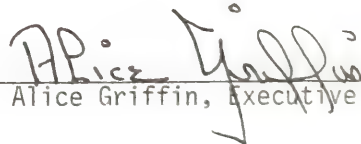
The Chair said that there was one other announcement that seemed to fall on him to make. He said that the SIUC Flying Salukis had won the national competition for the fourth time down in Louisiana. He said it was a recognized fact that SIUC had not only the best flying team but had one of the best flying schools in America, and to win the national competition for four out of the last five years was no small feat. He congratulated the team, Mr. Tom Young, Mr. Jerry Kennedy, and all the supporters of the Flying Salukis.

A discussion ensued on changing the meeting date of the June Board meeting since two members of the Board might not be able to be present on June 11. After much deliberation, it was the consensus to keep the meeting on June 11, the original date that had been announced.

The Chair announced that a news conference had been scheduled immediately following the open meeting in the Mississippi Room, and that lunch would be served in Ballroom "A" of the Student Center. He said that the special guests for lunch were the members of the Lindell W. Sturgis Memorial Public Service Award Committee and Dr. and Mrs. John Fohr.

Mr. Rowe moved that the meeting be adjourned. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The meeting adjourned at 11:55 a.m.

  
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Alice Griffin, Executive Secretary



## CONTENTS

Roll Call . . . . .	502
Introduction of SIUE Constituency Heads . . . . .	502
Trustee Reports . . . . .	502
Committee Reports . . . . .	506
Executive Committee . . . . .	506
Architecture and Design Committee . . . . .	506
Finance Committee . . . . .	507
Reports of Purchase Orders and Contracts, April, 1981, SIUC and SIUE . . . .	508
Information Report: Award of Contracts by the Capital Development Board: Broadview Renovations, Replacement Windows, SIUE . . . . .	508
Easement to Central Illinois Public Service Company: Pleasant Hill Road Overpass, SIUC . . . . .	510
Easement to Egyptian Electric Cooperative Association: Pleasant Hill Road Overpass, SIUC . . . . .	511
Project Approval and Selection of Architect: Residence Halls Roof Replacements, SIUC . . . . .	512
Approval of Plans and Specifications and Award of Contract: Parking Lot No. 18, SIUC . . . . .	513
Temporary Financial Arrangements for Fiscal Year 1982 . . . . .	514
Approval of Minutes of the Meeting held May 14, 1981 . . . . .	515
Changes in Faculty-Administrative Payroll - Edwardsville . . . . .	516
Proposal to Name School of Law Building, SIUC . . . . .	519
Reports and Announcements by the President, SIUC . . . . .	521
Use of University Personal Property [Amendment to 6 <u>Policies of the Board C</u> ] . . . . .	522
Salary Increase Plans for Fiscal Year 1982 . . . . .	524
Reports and Announcements by the Chancellor of The SIU System . . . . .	531
Report on Application for Appeal of Craven Mackie, SIUE . . . . .	531
Reports and Announcements by the President, SIUE . . . . .	534

June 11, 1981

521

Recognition of Student Trustees, Rick DeStefane and Mark Michalic . . . . .	535
Remarks by SIUE Student Trustee Rick J. DeStefane . . . . .	535
Remarks by SIUC Student Trustee Mark E. Michalic . . . . .	536

The regular monthly meeting of the Board of Trustees of Southern Illinois University convened on Thursday, June 11, 1981, at 10:15 a.m., in the Ballroom of the University Center, Southern Illinois University at Edwardsville. The regular Chairman and Secretary being present, the meeting was called to order. The following members of the Board were present:

Mr. Rick J. DeStefane  
 Mr. Ivan A. Elliott, Jr.  
 Mrs. Carol Kimmel, Secretary  
 Mr. Mark E. Michalic  
 Mr. William R. Norwood, Chairman  
 Mr. A. D. Van Meter, Jr., Vice-Chairman

The following members were absent:

Mrs. Crete B. Harvey  
 Mr. Harris Rowe  
 Dr. George T. Wilkins, Jr.

Executive Officers present were:

Mr. Earl E. Lazerson, President, SIUE  
 Dr. Kenneth A. Shaw, Chancellor of the SIU System  
 Dr. Albert Somit, President, SIUC

Also present was Mrs. Alice Griffin, Executive Secretary of the Board.

The Secretary reported a quorum present.

NOTE: Copies of all background documents furnished to the Board in connection with the following matters have been placed on file in the Office of the Board of Trustees.

The Chair recognized President Lazerson, who introduced the following SIUE Constituency Heads for the next year: Dr. Willie O. Pyke, President, Faculty Senate; Mr. John Mosser, President, Student Senate; and Mr. Gene O'Neal, Chairman, University Staff Senate.

Under Trustee Reports, Mr. DeStefane reported that he had attended the groundbreaking ceremony for the Multi-Purpose Facility at SIUE on May 18, 1981. He said that Mr. Michalic had also attended as well as the mayors and citizens from the immediate area. He commented that Senator Sam Vadalabene,



June 11, 1981

102

who had made that moment possible was also present. He said that it had been a very joyous occasion.

Mr. Elliott reported that he had attended a meeting of the Board of Directors, SIU Foundation, on June 5, 1981. He said that a number of actions had been taken, including honoring Dr. Hiram H. Lesar for his service to the University as interim President; ratification of the Evergreen Terrace rent action; discussions of the Foundation-University audit statement and a proposed grant to Morris Library Endowment Fund; and the Foundation re-elected its Directors and Executive Committee. He said that an extension of time was granted to do further feasibility research on the Coal Museum. He reported that the committee was still working on the possibility of obtaining the Morris statue, but with escalating prices it looked like it would be a real problem. He also reported that the Vandever Chair had not yet been filled.

Mr. Elliott reported that the Chancellor had visited the Carmi Kiwanis Club on May 28, 1981, and that other civic clubs in Carmi had also attended the program. He said that the Chancellor had made a very fine presentation and that he had done a splendid job of public relations for the University in Carmi.

Mr. Michalic reported that he had attended the SIUC commencement on May 16, 1981. He said that because of the size of the graduating class, two ceremonies had been held--one at 10:00 a.m. and the other at 2:00 p.m. He said that President Somit had welcomed the audience and introduced the platform party. He reported that the morning ceremony had featured the presentation of the Outstanding Teacher Award and the Outstanding Faculty Service Awards, and Governor James R. Thompson was the guest speaker. At the afternoon ceremony, he reported that Mrs. Dorothy Morris had been the recipient of the Distinguished Service Award, with the presentation being

made by Chairman Norwood, Chancellor Shaw, President Somit, and former Illinois State Senator John Gray Gilbert. He commented that President Somit had said it best when he noted that for the first time this year the Arena had been filled for a University event, and he also thought it was nice to have Big Jim in the Big Gym.

Mr. Norwood reported that he had attended a meeting of the Illinois Board of Higher Education on June 2, 1981. He said that Mr. Merle Yontz, who had been on the IBHE for twelve years, had voluntarily retired from the IBHE and this was his last meeting. He reported that the IBHE would save \$77,000 during the current year because of unfilled positions. Under the Public University Program Reviews, he reported that the following programs would be affected in the Southern Illinois University System because the programs did not appear to be educationally and economically justified: at SIUC, M.A. in Theatre would be terminated by the Spring Semester, 1982; and the M.M.Ed. in Music would be retained for at least three more years. At SIUE, B.S. in Economics [the SIU Board of Trustees had eliminated the program in March, 1981]; M.S. in Mathematics [the SIU Board had also eliminated this program in March, 1981]; and the M.A. and M.S. in Geography would be retained for another year. The above programs were reviewed in 1978-79. In a second group, he reported that programs which had been reviewed in 1978-79 and had received additional examination in 1980-81, were as follows: at SIUE, M.A. in Philosophy; and Ed.D. in Instructional Process. These two programs will be reported to the IBHE by April 1, 1982, after review by the SIU Board. He reported that programs which were reviewed in 1979-80 that should receive additional examination in 1981-82 were as follows: at SIUC, B.S. in Child and Family; B.S. in Family Economics and Management; B.S. in Food and Nutrition; and M.S. in Human Development.

June 11, 1981

000

Mr. Norwood reported that a Status Report on Remediation in Higher Education was received, and that the governing boards were to report back to the IBHE as to the effectiveness of remediation for special assistance programs by July 1, 1983. He said that the staff of the IBHE had recommended that remedial course work for regularly admitted students and transfer students be reduced and that the graduation credits for remedial course work be eliminated. He reported that the community colleges were to evaluate policies and procedures for providing remedial course work.

Mr. Norwood reported that an allocation of \$10,000,000 had been provided for the FY 1981 Illinois Financial Assistance Act for Nonpublic Institutions of Higher Learning. He also reported appropriation transfers for FY 1981 included about \$400,000 for our System. He said that the IBHE had appointed a member to the Higher Education Travel Control Board. He said that the IBHE received for information a Summary of FY 1982 Requests for Funds under the Higher Education Cooperation Act. Under the Legislative Report, he said that one of the problems was that the Senate had taken no action on the rollback on business equipment tax and the farm equipment tax which amounted to a \$200,000,000 reduction in monies available for Fiscal Year 1982. He reported that Senate Bill 646 had passed out of the Senate, which was the first time that a bill had been passed from the Senate that would give the right to public employees to organize and bargain. He reported that House Bill 1438 had passed in the House, and it was an Act that created a Higher Education Student Loan Authority with powers and duties. He said that this Act might not permit the public universities and smaller private universities to participate in it, and that it might also have some effect on the bond rating for the State of Illinois.

Chancellor Shaw commented about the program review, and stated that the IBHE recommendations were advisory; we would be looking at all the programs



that the IBHE indicated were not economically justified, but this was not to say that the University had made that decision.

On June 3, 1981, Mr. Rowe and Chancellor Shaw had attended a meeting of the Joint Trustees Committee for Springfield Medical Education Programs. Chancellor Shaw said that Mr. Rowe had chaired the meeting, and had asked him to report. He said that the accreditation report had been discussed, that the School of Medicine had received a very good bill of health, and that the class size would be kept at 72, which was less a reflection on the University's facilities or its people and more a sign of the times in terms of the medical education personnel needed for the next decade. He reported that discussions had been held regarding the revision of the anesthesiology program, departmental reviews, and chairman searches.

President Somit added that it was a pleasure to know of the high esteem in which the School of Medicine was held in Springfield, and we took great satisfaction in the excellent accreditation report.

Mr. Van Meter reported that he had attended the SIU School of Medicine commencement on June 7, 1981. He said that Mr. Michalic, Chancellor Shaw, and President Somit also had attended, and that the School of Medicine people had executed the commencement with style and class. He reported that the graduates were told this year they could have an unlimited number of guests attend the commencement, and the winner had been a young man who had sixty relatives present.

Under Committee Reports, there was no report from the Executive Committee.

Mr. Van Meter, Chairman of the Architecture and Design Committee, said that the Committee had met in the Board Room of the University Center at 9:00 a.m. that morning. He gave the following report:

June 11, 1981

507

At the meeting, the Committee approved the minutes of the meeting of May 14, 1981, and reviewed the following items which appeared on the June agenda of the Board:

- Item H - Easement to Central Illinois Public Service Company: Pleasant Hill Road Overpass, SIUC. The Committee recommended that the Board consider favorable action of this item in the omnibus motion.
- C&P - Easement to Egyptian Electric Cooperative Association: Pleasant Hill Road Overpass, SIUC. The Committee recommended that the Board consider this Current and Pending item and that favorable action be taken in the omnibus motion.
- Item I - Project Approval and Selection of Architect: Residence Halls Roof Replacements, SIUC. The Committee recommended that the Board consider favorable action of this item in the omnibus motion.
- Item J - Approval of Plans and Specifications and Award of Contract: Parking Lot No. 18, SIUC. The Committee recommended that the Board consider favorable action of this item in the omnibus motion.
- Item P - Information Report: Award of Contracts by the Capital Development Board: Broadview Renovations, Replacement Windows, SIUE. The Committee recommended that the Board accept this report in the omnibus motion.

After comments by representatives of the two Universities on other ongoing projects, the Committee was given copies of the first drafts of the Capital Budget Requests for Fiscal Year 1983. Comments on various projects were made by the University representatives, and Committee members' questions were answered. The requests will be consolidated into University-wide priority listings and presented to the full Board for its consideration at the July meeting. A System priority listing will be presented to the Board in September as part of the approval process of formal RAMP documents.

Mr. Elliott, Chairman of the Finance Committee, said that the Committee had met in the International Room of the University Center at 8:00 a.m. that morning. He gave the following report:

At the meeting, the Committee approved the minutes of the meeting of May 14, 1981, and received the following reports:

- (1) Status report on acquisition of Evergreen Terrace Project and possible sale of Series L Revenue Bonds.
- (2) Report on Legislative Audit Commission Subcommittee on University Guidelines.
- (3) Report on legislation.
- (4) Report on the Computer Policy Committee.

Chairman Norwood explained the procedure for the Board's omnibus motion. The Chair proposed, after discussion, that there would be taken up the following matters:

REPORTS OF PURCHASE ORDERS AND CONTRACTS, APRIL, 1981, SIUC AND SIUE

In accordance with III Bylaws 1, and procedures effective April 1, 1980, summary reports of purchase orders and contracts awarded during the month of April, 1981, were mailed to the members of the Board in advance of this meeting, copies were placed on file in the Office of the Board of Trustees, and these reports are hereby submitted for information and entry upon the minutes of the Board with respect to the actions of the Executive Committee.

INFORMATION REPORT: AWARD OF CONTRACTS BY THE CAPITAL DEVELOPMENT BOARD:  
BROADVIEW RENOVATIONS, REPLACEMENT WINDOWS, SIUE

Project Background

The current Broadview renovations in the amount of \$301,500 are funded with a reappropriation of Capital Development Board funds as part of the SIU capital budget. This project, under CDB jurisdiction, will install an automatic elevator and replace windows in the Broadview facility, and will contribute to the development of a master plan for future renovation of the facility.

This project was approved as part of the FY 1980 SIU capital budget request. On July 21, 1979, the Board, through the Architecture and Design Committee, recommended to the CDB that the Fleming Corporation of East St. Louis, Illinois, be employed as the architect for this project. At its May 14, 1981 meeting, the Board approved the plans and specifications for the project and received information about the contract award for the automatic elevator work.

The window replacement work was bid previously and bids opened March 30, 1981. Bids for the window replacement work were unacceptable and the work was rebid for bid opening on April 20, 1981. A single acceptable bid was received at that time. It was within budget limits as determined by the CDB and the recommendation to award the contract will be acted upon by the CDB, as is required because there was only one bid.

After the Board of Trustees has given project approval, recommended the retention of architectural and/or engineering firms, and approved all plans and specifications, the CDB advertises for and receives all bids, approves all plans and specifications, and awards contracts on all state capital projects funded through its agency.

CDB Project Number: 825-050-001

Project Title: Broadview Renovations

Date of Bid Opening: April 20, 1981, Springfield, Illinois

Engineer's Estimate: \$127,000 (Window Replacement)



Identification of Low Bidder:

Window Replacement: Air Tight Sales and Service, Incorporated, Granite City, Illinois	
Window Replacement Low Bid:	\$142,078
Architect/Engineer Fees and Reimbursables	<u>18,592</u>
	\$160,670
Automatic Elevator Work (previously reported) Low Bid:	96,488
Architect/Engineer Fees and Reimbursables	<u>13,944</u>
	\$271,102
Contingency for Project	5,898
Budget for Artwork	1,500
Budget for Master Plan for Renovation	<u>23,000</u>
	\$301,500
Original Budget Approved	\$301,500

EASEMENT TO CENTRAL ILLINOIS PUBLIC SERVICE COMPANY:  
PLEASANT HILL ROAD OVERPASS, SIUC

Summary

This matter proposes the granting of a permanent easement to the Central Illinois Public Service Company (CIPS) for the relocation of overhead power lines as part of the construction of the Pleasant Hill Road overpass.

Rationale for Adoption

The Board of Trustees approved the University's participation in the Railroad Relocation project at its meeting of July 14, 1977. A major element of the overall project is the construction of an overpass at the intersection of the Illinois Central Gulf Railroad tracks and the Pleasant Hill Road. At its meeting of May 10, 1979, the Board authorized the members of the Executive Committee to grant easements and rights of way to the City of Carbondale for University-owned land adjacent to Pleasant Hill Road and Wall Street.

The relocation of utilities has now proceeded to the final planning stages and it has become apparent that the optimal relocation of an overhead power line will require a permanent easement for University-owned land at the southeast corner of Tract 104A.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has the involvement and recommendation of the Vice-President for Campus Services, the Director of Facilities Planning, and the Director of the Physical Plant, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The proposal to grant a permanent easement to the Central Illinois Public Service Company for the purpose of relocating an overhead power line at the southeast corner of University land, Tract 104A, be and is hereby approved.
- (2) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

June 11, 1981

311

EASEMENT TO EGYPTIAN ELECTRIC COOPERATIVE ASSOCIATION:  
PLEASANT HILL ROAD OVERPASS, SIUC

Summary

This matter proposes the granting of a permanent easement to the Egyptian Electric Cooperative Association for the relocation of overhead power lines as part of the construction of the Pleasant Hill Road overpass.

Rationale for Adoption

The Board of Trustees approved the University's participation in the Railroad Relocation project at its meeting of July 14, 1977. A major element of the overall project is the construction of an overpass at the intersection of the Illinois Central Gulf Railroad tracks and the Pleasant Hill Road. At its meeting of May 10, 1979, the Board authorized the members of the Executive Committee to grant easements and rights of way to the City of Carbondale for University-owned land adjacent to Pleasant Hill Road and Wall Street.

The relocation of utilities has now proceeded to the final planning stages and it has become apparent that the optimal relocation of an overhead power line will require a permanent easement for University-owned land at the southeast corner of Tract 104 and at the southwest corner of Tract 104A.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

This matter has the involvement and recommendation of the Vice-President for Campus Services, the Director of Facilities Planning, and the Director of the Physical Plant, SIUC.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The proposal to grant a permanent easement to the Egyptian Electric Cooperative Association for the purpose of relocating an overhead power line on University-owned land at the southeast corner of Tract 104 and at the southwest corner of Tract 104A be and is hereby approved.
- (2) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.



PROJECT APPROVAL AND SELECTION OF ARCHITECT:  
RESIDENCE HALLS ROOF REPLACEMENTS, SIUC

Summary

This matter proposes project and budget approval for the replacement of roofs on six buildings in the Southern Hills Family housing area, and on four buildings in the Thompson Point Residence Halls housing area. It further requests authority to use Physical Plant Engineering Services for the architecture and design work.

The estimated cost for the six buildings in Southern Hills is \$110,000 and the estimated cost for the four buildings in Thompson Point is \$100,000, for a total project estimate of \$210,000. Funding for these contracts and the contingency will come from the Southern Illinois University Housing and Auxiliary Facilities System, Repair and Replacement Reserve account. State funds will not be used.

Rationale for Adoption

At its meeting on October 11, 1979, the Board of Trustees gave project approval for the replacement of badly deteriorated roofs on five buildings in the Southern Hills Family housing area, buildings #118, #119, #121, #126, and #134. On February 14, 1980, the Board gave project approval for roof replacements on a second group of five Southern Hills buildings, #122, #125, #127, #128, and #136. A sixth building, #137, was added to this list as a change order. The work proposed herein will be on the remaining six buildings, #117, #123, #124, #129, #131, and #135. These six buildings contain a total of ninety-six apartments for married students and their families.

The roofs on Bailey Hall, Bowyer Hall, Pierce Hall, and Steagall Hall in the Thompson Point Residence Halls housing area have also deteriorated with age and should be replaced. Other roofs in that area have less acute problems and those will be replaced within the next few years as funding becomes available.

This project does not require approval of the Illinois Board of Higher Education because it is a maintenance and repair project.

Considerations Against Adoption

University officers are aware of none.

Constituency Involvement

Because this project is primarily a matter of building maintenance in an area not supported by state funds, the constituency heads per se were not involved. This project has had the involvement and recommendation of the Director of Housing, the Vice-President for Student Affairs, the Vice-President for Campus Services, the Director of Facilities Planning, and the Director of the Physical Plant, SIUC. Funding from the revenue bond reserve account has been approved by the Board Treasurer.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The project to replace the roofs on buildings #117, #123, #124, #129, #131, and #135 in the Southern Hills Family housing area, and the roofs on Bailey Hall, Bowyer Hall, Pierce Hall, and Steagall Hall in the Thompson Point Residence Halls housing area be and is hereby approved at an estimated cost of \$210,000.
- (2) Funding for the contracts and the contingency of this project shall be from the Southern Illinois University Housing and Auxiliary Facilities System, Repair and Replacement Reserve account.
- (3) Upon recommendation of the Architecture and Design Committee, authorization for use of Physical Plant personnel for architectural and engineering work is granted.
- (4) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

APPROVAL OF PLANS AND SPECIFICATIONS AND AWARD OF CONTRACT:  
PARKING LOT NO. 18, SIUC

Summary

This matter proposes approval of plans and specifications and the award of contract for resurfacing Parking Lot No. 18, SIUC.

The engineer's estimate for this work is \$133,000. The sole bid was \$108,775 by E. T. Simonds Construction Co., Carbondale, Illinois. Funding for this project will come from traffic and parking revenue through the Parking Facilities account. State funds will not be required.

Rationale for Adoption

At its meeting on April 9, 1981, the Board of Trustees gave project and budget approval for improvements to Parking Lot No. 18. Approval was given to use Physical Plant Engineering Services to provide the plans and specifications. The Illinois Board of Higher Education has approved the project.

Although only one bid was received, the bid is considerably less than the engineer's estimate and it is requested that the contract be awarded at this time to enable the completion of the project during the summer months.

This lot is located south of and adjacent to the SIU Arena and has 450 spaces.

Mr. Charles Pulley, AIA, has reviewed the plans and specifications and recommends approval of them.

#### Considerations Against Adoption

University officers are aware of none.

#### Constituency Involvement

This project has the involvement and recommendation of the campus Traffic and Parking Committee, the Vice-President for Campus Services, the Assistant Treasurer, the Director of Facilities Planning, and the Director of the Physical Plant, SIUC.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That:

- (1) The contract to resurface and restripe Parking Lot No. 18, SIUC, be awarded to E. T. Simonds Construction Co., Carbondale, Illinois, in the amount of \$108,775, funded from the Parking Facilities account.
- (2) Final plans and specifications for the resurfacing of Parking Lot No. 18 are hereby approved as submitted to the Office of the Board of Trustees for review, and shall be placed on file in accordance with I Bylaws 9, contingent upon favorable recommendation of the Architecture and Design Committee.
- (3) The President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

#### TEMPORARY FINANCIAL ARRANGEMENTS FOR FISCAL YEAR 1982

As of this meeting date, the SIU Appropriation Bill for Fiscal Year 1982 has not been enacted into law. Since it is essential to maintain the operation of the University, to effect salary and wage commitments, and to provide a basis for tentative financial forecasts required by the Illinois Board of Higher Education, the following resolution is hereby recommended for adoption:

#### Resolution

WHEREAS, Annual pay adjustments have historically been made as of July 1, the beginning of the state and University fiscal year, subject to availability of funds; and

WHEREAS, This meeting of the Southern Illinois University Board of Trustees is the last regular meeting prior to the beginning of Fiscal Year 1982;



June 11, 1981

515

NOW, THEREFORE, BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That subject to the availability of funds, the President of Southern Illinois University at Carbondale, the President of Southern Illinois University at Edwardsville, and the Chancellor of Southern Illinois University System are authorized to implement pay adjustments for Fiscal Year 1982 for employees in their respective units; and

BE IT FURTHER RESOLVED, That authorization for expenditures for operations shall be extended unchanged or at reduced levels, as necessary and when specified by the Presidents or the Chancellor until such date as a complete Internal Budget for Operations for Fiscal Year 1982, which is based substantially upon the Appropriation Bill ultimately enacted into law, is approved by the Board of Trustees of Southern Illinois University.

Mr. Michalic moved the reception of Reports of Purchase Orders and Contracts, April, 1981, SIUC and SIUE; the reception of Information Report: Award of Contracts by the Capital Development Board: Broadview Renovations, Replacement Windows, SIUE; the ratification of Changes in Faculty-Administrative Payroll - Carbondale, including a Supplement and unanimous consent for its consideration; the approval of Minutes of the meeting held May 14, 1981; Easement to Central Illinois Public Service Company: Pleasant Hill Road Overpass, SIUC; Easement to Egyptian Electric Cooperative Association: Pleasant Hill Road Overpass, SIUC, and unanimous consent for its consideration; Project Approval and Selection of Architect: Residence Halls Roof Replacements, SIUC; Approval of Plans and Specifications and Award of Contract: Parking Lot No. 18, SIUC; and Temporary Financial Arrangements for Fiscal Year 1982. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, A. D. Van Meter, Jr.; nay, none.

The Chair recognized President Somit who introduced Dr. Charles H. Hindersman, the new Acting Vice-President for University Relations, SIUC.

The following matter was presented:

CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - EDWARDSVILLE

The following changes in faculty-administrative payroll are submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointments

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
1. Carlson, Shirley J.	Instr	Hist Studies	09/28/81	\$1,945.00/mo
2. Drda, Jack H.	Actg Asst to Dir	Support Serv	04/01/81	\$2,385.00/mo
3. Drucker, Mark L.2	Dir/Asst Prof	M.S. in Urb Affrs & Pol Analys	09/16/79	\$2,235.00/mo
4. Gaudio, Darrel F.	Asst Dir	Data Proc & Comp Ctr	05/01/81	\$2,055.00/mo
5. Patty, Karen Jean3	Acad Advsr/Lect	Acad Res Ctr	09/16/81	\$1,544.00/mo
6. Reiner, John R.4	Dir/Assoc Prof	Planning & Res Mgmt/ Couns Educa	05/11/81	\$3,500.00/mo
7. Teters, Barbara J.	Vice Pres & Prov/ Prof	Vice Pres & Prov/ Govt & Publ Affrs	07/15/81	\$4,250.00/mo
				\$51,000.00/FY

- 1Served previously as Assistant Budget Director  
2Title changed from Acting Director to Director retroactively  
3Conversion from term to continuing appointment  
4Served previously as Director of Institutional Research and Studies

B. Leaves of Absence with Pay

<u>Name</u>	<u>Type of Leave</u>	<u>Department</u>	<u>Purpose</u>	<u>Dates &amp; % of Salary</u>
1. Allsup, Gene D.	Sabbatical	Ed Amin/For Lang & Lit	Cours develop, research & study	09/28/81-12/19/81, (100%)
2. Cingolani, Judith	Prof Dev	Sociology & Soc Wk	Work toward Ph.D.	03/29/82-06/12/82 (100%)
3. Combs, Charles F.	Sabbatical	Couns Educa	Postdoctoral study & travel	09/16/81-12/16/81 (100%)
4. Daw, Leila M.	Sabbatical	Art & Design	Develop sky-wrtnng forms documents	09/28/81-03/20/82 (100%)
5. Goodwin, George H.	Sabbatical	Secondary Educa	Research	09/15/81-09/14/82 ( 50%)

6.	Gore, S. Joseph	Sabbatical	Secondary Educa	Review tchr educa lit	09/28/81-12/19/81, 03/29/82-06/12/82	(100%)
7.	Hildebrand, Robert F.	Sabbatical	Educa Founda	Travel & study	01/04/82-06/12/82	(100%)
8.	Holmes, Corey H.	Sabbatical	Surg Specialties	Devel periodon audio vis materl	07/01/81-12/31/81	(100%)
9.	Kohfeld, David L.	Sabbatical	Psych	Prep of manuscript & research	09/28/81-03/20/82	(100%)
10.	Lamp, Robert E.	Sabbatical	Psych	Prof develop & scholarly wrtng	09/28/81-03/20/82	(100%)
11.	Luedke, George C., Jr.	Sabbatical	Health, Rec & Phys Educa	Devel practical text & instr matls	01/04/82-06/12/82	(100%)
12.	Richards-Ellsworth, R.	Sabbatical	Educa Founda	Research	09/28/81-03/20/82	(100%)
13.	Rockwell, Robert E.	Sabbatical	Elem & Early Chldhd Educa	Research & prep of a manuscript	01/04/82-06/12/82	(100%)
14.	Roller, Neal W.	Sabbatical	Surg Specialties	Devel periodon syllabus	01/01/82-06/30/82	(100%)
15.	Russo, Joseph R.	Sabbatical	Psych	Study	09/28/81-03/20/82	(100%)
16.	Schild, Myrna M.	Sabbatical	Health, Rec & Phys Educa	Devel student tchg handbook	01/04/82-03/20/82, 01/03/83-03/19/83	(100%)
17.	Schusky, Mary Sue	Sabbatical	Instr Tech	Retraining & study	09/16/81-06/15/82	( 50%)
18.	Showers, Norman E.	Sabbatical	Health, Rec & Phys Educa	Research & wrtng	01/04/82-06/12/82	(100%)
19.	Starr, Dartha F.	Sabbatical	Elem & Early Chldhd Educa	Research & wrtng	01/04/82-06/12/82	(100%)
20.	Wiley, W. Deane	Sabbatical	Educa Admin	Prof devel & wrtng	09/28/81-03/20/82	(100%)



SUPPLEMENT TO CHANGES IN FACULTY-ADMINISTRATIVE PAYROLL - EDWARDSVILLE

The following change in faculty-administrative payroll is submitted to the Board of Trustees for ratification in accordance with the Board Policy on Personnel Approval (2 Policies of the Board B). Additional detailed information is on file in the Office of the President. Where appropriate, salary is reported on a monthly basis and on either an academic year (AY) or fiscal year (FY) basis.

A. Continuing Appointment

<u>Name</u>	<u>Title</u>	<u>Department</u>	<u>Effective Date</u>	<u>Salary</u>
Beard, Earl S.	Dir/Prof	Univ Personnel Serv (100%)/Hist Studies (0%)	July 15, 1981	\$4,000.00/mo \$48,000.00/FY

Completed temporary assignment as Acting Vice-President and Provost; served previously as Assistant Vice-President for Academic Personnel Administration

June 11, 1981

519

President Lazerson explained that last July when he was confirmed by the Board as President of SIUE, he had indicated that he would attempt to have the reorganization completed within a year's period. The action the Board would take in regard to this matter would complete the administrative reorganization of SIUE, he reported. He also pointed out that this matter contained the appointment of Dr. Barbara J. Teters as Vice-President and Provost of SIUE, whereupon President Lazerson introduced Dr. Teters.

Mr. DeStefane moved approval of the matter as presented. The motion was duly seconded. Student Trustee opinion in regard to this motion was indicated as follows: Aye, Rick J. DeStefane, Mark E. Michalic; nay, none. The motion carried by the following recorded vote: Aye, Ivan A. Elliott, Jr., Carol Kimmel, William R. Norwood, A. D. Van Meter, Jr.; nay, none.

The following matter was presented:

PROPOSAL TO NAME SCHOOL OF LAW BUILDING, SIUC

Summary

This matter presents for approval of the Board of Trustees the naming of the SIUC School of Law building to honor Hiram H. Lesar for his dedicated service and outstanding contributions to Southern Illinois University at Carbondale.

Rationale for Adoption

Hiram H. Lesar has served the University as Dean of the School of Law from 1972 until July 1, 1980; as Acting President in 1974 and again from July 1979 to August 15, 1980; and as Professor of Law since 1972, then Distinguished Service Professor since November, 1980.

During his period of service as Dean of the School of Law, Hiram Lesar guided the School from its inception. Because of his experience and respected stature as the Senior Dean among American law school heads, Dean Lesar was able to attract top-quality faculty members and develop an outstanding program of legal instruction. He also began the task of creating a new building for the School and was instrumental in obtaining state approval and funding for the project.

As Acting President on two occasions, he guided the University through crucial periods of transition. His firm and compassionate performance as chief executive officer earned him the deep respect of SIUC's faculty, staff, students, alumni, friends, and supporters. Through his patience,

wisdom, and integrity, he successfully maintained the morale and confidence of the people of the University despite the difficulties and stresses present in the life of a modern university.

In September, 1980, the Board of Trustees praised his most recent period of serving as Acting President with a resolution of recognition. Then in November, 1980, Southern Illinois University at Carbondale further honored Dean Lesar by naming him the first "Distinguished Service Professor."

To recognize Dean Lesar's valuable service, his outstanding accomplishments and his exceptional contributions to the University, it is recommended that the newly constructed building which will house the SIUC School of Law be named the "Hiram H. Lesar Law Building."

#### Considerations Against Adoption

No such considerations are known.

#### Constituency Involvement

This matter was proposed by the faculty and staff of the SIUC School of Law and recommended by the President's Advisory Committee on Naming University Facilities which is composed of representatives of the SIUC constituency groups.

#### Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That, pursuant to 6 Policies of the Board B-2, the Board of Trustees hereby approves naming the School of Law building in honor of Hiram H. Lesar, Distinguished Service Professor and former Dean of the School of Law; and

BE IT FURTHER RESOLVED, That the President of Southern Illinois University at Carbondale be and is hereby authorized to take whatever action may be required in the execution of this resolution in accordance with established policies and procedures.

President Somit explained that formal justification for this matter was presented in the documentation. He said that he could not think of a more appropriate individual after whom the School of Law building should be named. He remarked that Dean Lesar had been the founder of the School of Law, had built it, and had achieved accreditation and quality in a remarkably short period of time. He pointed out that Dr. Lesar had also served as Acting President of SIUC on two occasions, and that was not an argument against naming the building for him. President Somit urged the Board's favorable action on this proposal.



Mr. Elliott said he was delighted to recognize Dr. Lesar in this fitting way, and he moved approval of the matter as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the President, SIUC, President Somit introduced Ms. Phyllis McCowen, who had been re-elected as Chairperson of the SIUC Civil Service Employees Council; Professor William Hardenbergh, who had been elected as Chairman of the SIUC Graduate Council; and Dean Dan Hopson, the representative of the SIUC Dean's Council.

President Somit reported that to his knowledge, the SIU School of Medicine commencement was the only one he knew of where the School provided its own symphony orchestra.

President Somit announced that two grants had been received that were certainly worthy of announcement: \$800,000 from the Peabody Coal Company to underwrite a dig on the Black Mesa; and almost \$1,000,000 for Professor Jackie Eddleman to do research on training for early childhood teachers.

President Somit reported that a successful high sulphur coal conference had been held at SIUC the past week, which had been organized by Senator Percy and people under Professor Sendlein at SIUC. He said that Governor Thompson, Lieutenant Governor O'Neal, Congressman Simon, and very high ranking representatives from six other countries had been in attendance. He reported that on the last day of the conference an announcement had been made that 150,000 tons of high sulphur coal had been sold to Spain. He reported that one of our staff members had urged the Taiwanese representatives to burn high sulphur coal exclusively on the grounds that the prevailing winds would drift the smoke over the Chinese mainland.

Chairman Norwood introduced Mr. Todd Rogers, the President of the SIUC Undergraduate Student Organization for the new year.

The following matter was presented:

USE OF UNIVERSITY PERSONAL PROPERTY  
[AMENDMENT TO 6 POLICIES OF THE BOARD C]

Summary

This proposed policy describes the proper and improper uses of University personal property and authorizes each University to issue and enforce regulations to prevent improper usages.

Rationale for Adoption

In the course of internal discussions at SIUC concerning employee use of University equipment to perform the duties of outside employment, it was noted that although the Board has a policy on the permitted use of University buildings there was no express policy on the permitted uses of University equipment. The initial motive for proposing such a policy was therefore to establish that no staff member is permitted to use University equipment for "moonlighting" job purposes. The present proposal also now covers the damage or destruction, or the gift of use of University equipment or supplies for any nonpublic purpose. The authorization for University regulations is intended to provide some flexibility in adapting policy to local conditions by allowing exceptions where the convenience is great and the cost is inconsiderable.

Considerations Against Adoption

Every act prohibited by the proposed policy is already prohibited by law, so in that sense the policy is redundant. However, having a Board policy collects scattered legal provisions into a convenient form which explicitly informs staff members of their legal responsibilities.

Constituency Involvement

The Office of the Chancellor sought and received advice from staff attorneys at both Universities during the course of drafting this proposal, and circulated the final draft to both Presidents for staff advice before preparing the proposal for Board action. No communications regarding this matter have been received since its presentation in May.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That 6 Policies of the Board C be amended by addition of the following:

6. Use of University Personal Property

- a. The Law. The Illinois Constitution provides (Art. I, Sec. 1a) that public funds, property or credit shall be used only for public purposes. Both the Illinois and U.S. Constitutions (Art. VIII, Sec. 2; Amendment XIV, Sec. 1, respectively) prohibit deprivation

of property without due process of law. Application of tax money for other than public purposes has been held to deprive the taxpayer of property without due process of law. The University is a trustee under a duty to see that public property is applied only to public purposes and each employee is an agent of that trustee charged with the same duty as to all property within his control. In addition, the procedures for administering property are prescribed by the State Property Control Act.

- b. Scope of these Guidelines. Use of public funds and credit and use of University land and buildings are separately regulated. These guidelines cover all other assets or items with an exchangeable value, whether tangible or intangible (such as a copyright). The short description of such assets or items is Personal Property.
- c. Public Purposes. The public purposes to which Southern Illinois University can devote its funds or property are defined by its corporate objects as set forth by the General Assembly plus activities necessarily implied or incidental to the performance of those objects. The explicit objects of the University are to qualify teachers, to teach agriculture and the mechanic arts including military tactics, and to provide liberal, vocational, and other courses of instruction. The principal implied authority is to engage in research and public service programs whose practicum enhances the abilities of University personnel to carry out the explicit and implied corporate objects of the University. Also necessarily implied is the authority to maintain physical facilities for those programs and services and enterprises auxiliary to instruction.
- d. Misuse of Personal Property. Misuse of University personal property consists of giving it to, permitting its use or consumption by, or using or consuming it for the benefit of any person, group or organization within or outside the University, except in pursuit of the public purposes of the University as defined above. It is also misuse to waste, abuse or neglect personal property to its damage, destruction, or impairment of function or useful life. It is not misuse of personal property to give or lend it to, or use or consume it for the benefit of a third party pursuant to a contractual agreement, executed by proper authority, wherein a full and fair consideration is to be received in exchange for its use and where the consideration is or may be used to advance the public purposes of the University.
- e. Regulations. Since the detailed application of these guidelines will vary with the internal organization within which they are applied, the Presidents are hereby authorized to issue and enforce Regulations pursuant hereto for all units and personnel under their respective jurisdiction. Such Regulations shall become effective upon approval of the Chancellor.

Chancellor Shaw explained that the proposed policy described the proper and improper uses of University personal property and authorized each University to issue and enforce regulations to prevent improper usages.



He said that the proposal had been presented at last month's meeting, at which time he had requested a month's delay to permit constituencies to have an opportunity to react to it. He said that no reaction had been received, and he perceived that to mean that this matter had been reviewed and had met with everyone's favor. He pointed out that while we had policies dealing with the permitted use of University buildings, there was no express policy on the permitted use of University equipment, and this proposed policy would serve as a guide to the campuses in developing their own specific policies to be approved by each President and then by the Chancellor.

Mr. Michalic moved approval of the matter as presented. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The following matter was presented:

#### SALARY INCREASE PLANS FOR FISCAL YEAR 1982

##### Summary

Board involvement in the development of the Annual Internal Budget for Operations begins, by Board policy, with the approval of salary increase plans for each University and the Office of the Chancellor. These plans do not intend to set forth specific salary recommendations for each employee, but rather to set forth general policies and parameters within which employee salary increases will be made. A report of salary increases made will be submitted to the Board for its information by its September meeting.

Salary increase plans have been prepared by each University and the Office of the Chancellor. They are attached for SIUE, SIUC, and the Office of the Chancellor as Exhibits A, B, and C, respectively. The plans have been developed on the basis of the percentage increase of salary funds allocated by the state. As of this writing, the appropriation bill has been approved by the Illinois Senate and is under consideration by the Illinois House of Representatives.

##### Rationale for Adoption

Board policy requires approval of salary increase plans for each University and the Office of the Chancellor prior to the beginning of the fiscal year.

### Considerations Against Adoption

The anticipated salary increases will probably not offset projected inflation for the FY-82 time period, thus causing a further erosion of employee salaries. The anticipated salary increases will not establish salary levels for our employees which are equitable with their comparable counterparts according to the latest studies conducted by the IBHE and our staff. The anticipated percentage of salary increases to be allocated by the state is to be funded on only ninety percent (90%) of our current salary base, and we will thus be required to reallocate funds from other areas of need if we are to provide our employees with the percentage of salary increases called for by the state.

### Constituency Involvement

At SIUE, guidelines for faculty employees were developed by the Acting Vice-President and Provost, the Faculty Senate, the Academic Deans, and the President.

Guidelines for professional staff employees were developed by the University Staff Senate, the Acting Vice-President and Provost, and the President.

Guidelines for Civil Service open range employees were developed by the Director of the Personnel Office, the principal administrative officers, and the President in consultation with the University Staff Senate. The University Staff Senate and administrative officers for several months discussed development of a step pay plan for Civil Service employees. Ultimately, a step pay plan approach was rejected for implementation during FY-82. Subsequently, the Staff Senate and the administration developed several sets of salary guidelines. The Civil Service open range guidelines which are presented for Board action are the result of these interactions and discussions.

Guidelines for student workers were developed by the Acting Vice-President and Provost and the President in consultation with the Director of the Office of Student Work and Financial Assistance.

Guidelines for persons holding graduate assistantships were developed by the Acting Vice-President and Provost in consultation with the Dean of the Graduate School and the Graduate Council, SIUE. The Dean of the Graduate School and the Graduate Council recommended an adjustment to the salary ranges for stipends paid to graduate assistants. Based upon a review of the competitiveness of SIUE's graduate assistant stipends and benefits with those provided by other comparable universities, the Vice-President and Provost determined it would be more appropriate to increase the number of assistantships than to adjust stipend ranges.

At SIUC, salary increase recommendations were developed by the President after receiving recommendations from the President's Budget Advisory Committee, which includes representation from all constituencies and from the President's staff.

Constituency involvement for the Office of the Chancellor is not applicable.

Resolution

BE IT RESOLVED, By the Board of Trustees of Southern Illinois University in regular meeting assembled, That the Salary Increase Plans for Fiscal Year 1982, as presented (attached as Exhibits A, B, and C), be approved.

## EXHIBIT A

Salary Increase Plans for Fiscal Year 1982, SIUE

## 1. Guidelines for Faculty Employees

Salary increases for faculty employees shall be determined in accord with the Faculty Salary Plan approved by the President on March 13, 1981. The principal elements of the plan are the following:

- a. Of the full state allocation for salary increases for faculty, expressed as a percentage, three percent shall be allocated for merit increases and the remainder shall be allocated for "standard increment" (SI) increases. Each school or equivalent unit shall receive for distribution a salary increase allocation proportionate to its salary base.
- b. The awarding of SI increases and the amount of individual merit increases shall be based upon an evaluation process in which each faculty member's performance is reviewed in accord with procedures adopted by each school or equivalent unit. The review process must include an evaluation by an elected peer review body. A statement of minimum performance expectations for its faculty members shall be approved by a majority of the faculty members of each school or equivalent unit.
- c. Each faculty member is responsible for providing materials to be used in the evaluation. The chairperson or other individuals responsible for the evaluation are obligated to make their recommendations on the basis of the evidence provided and other performance data and material routinely available to the school or unit.
- d. The SI increase shall be awarded as a percentage increase in the individual's monthly base salary for each faculty member performing at least at the minimum satisfactory level.
- e. Each school or equivalent unit shall define a policy and procedure, including an elected peer review body, to be used in the determination and distribution of merit increases. The policy must include a definition of the relative emphasis to be placed on teaching, research, University service, and public service for purposes of merit salary increases. There is no automatic right to a merit increase and, therefore, merit increases shall not be determined on an across-the-board basis.
- f. Since there are differing levels of performance, there should be differing levels of merit increases. The salary plan recommends



that units establish at least three merit levels. Each school or equivalent unit shall place individuals performing above the minimum acceptable level into their respective merit categories using the unit's evaluation procedures. Each school or equivalent unit shall determine the relative weights for each of the merit categories.

- g. Insofar as possible, internal reallocations should be used to fund the merit portion of the salary plan by using money accruing from retirement of individuals at high salary levels and hiring individuals at lower salary levels.
- h. The majority of the faculty of a school or equivalent unit may request from the Vice-President and Provost permission for the unit to be exempted from the University salary plan for faculty and to use a salary increase distribution system commensurate with the mission and goals of that unit, as well as with market value. Any such distribution system must demonstrate through a process and rationale that the unit's criteria and procedures are rigorous and demanding of faculty excellence.

## 2. Guidelines for Professional Staff Employees

- a. Each professional staff employee whose performance has been demonstrably satisfactory shall be eligible for an increase equal to the percentage allocated by the state, subject to the conditions of 2.b. below.
- b. In accord with the professional staff rules and regulations, the supervisor of each professional staff employee must conduct, during the winter quarter, an oral and written performance evaluation based upon the individual's written job description and any mutually agreed upon developmental goals. If the employee's performance has been demonstrably unsatisfactory and the supervisor can document that it has not improved, the supervisor may recommend to the Vice-President and Provost (with copies to the employee) that no salary increase be awarded to the employee. In such case, a second performance review will be conducted during the summer quarter to determine whether the employee has overcome demonstrable deficiencies noted at the time of the winter quarter evaluation. If sufficient progress has been made, the supervisor may recommend to the Vice-President and Provost that a salary increase, in accordance with the original percentage basis, become effective October 1, 1981.

## 3. Guidelines for Civil Service Open Range Employees

- a. Each Civil Service open range employee whose performance has been demonstrably satisfactory shall receive an increase equal to the regular salary adjustment percentage allocated by the state, effective July 1, 1981, subject to the conditions of 3.b. below.
- b. In accordance with Civil Service employee evaluation policies at SIUE, the supervisor of each Civil Service open range employee must conduct annually an oral and written performance evaluation based on the individual employee's written job description and any mutually agreed upon developmental goals. If an employee's performance was

demonstrably unsatisfactory at the time of the evaluation and the supervisor documents that the employee's performance has not improved, the supervisor may recommend through channels to the appropriate Vice-President or Director (with copies to the employee) that no salary increase be granted to the employee. In such a case, a second performance evaluation will be conducted during the summer quarter to determine whether the employee has overcome the deficiencies noted at the time of an annual evaluation. If sufficient progress has been made, the supervisor may recommend, through channels to the appropriate Vice-President or Director, that a salary increase, in accordance with the original percentage basis, be granted and be effective October 1, 1981.

- c. Utilizing internal reallocation and "catch-up" funds allocated by the state, a funding pool shall be established for distribution to open range employees. These funds will be distributed in accord with a plan to be developed by the administration and the SIUE University Staff Senate. The plan will address the issues of compression, equity with Personnel Code departments, and longevity in relation to open range employees. Distribution of funds under the plan will be effective upon completion of the plan.

#### 4. Guidelines for Persons Holding Graduate Assistantships

The salary ranges of stipends for persons holding graduate assistantships will not be adjusted. Funds received from the state will be used to expand the number of graduate assistantships at the University.

#### 5. Guidelines for Student Workers

Wage rates for student workers will not be adjusted. Funds received from the state will be used to expand the number of employment opportunities for students at the University.

### EXHIBIT B

#### Salary Increase Plans for Fiscal Year 1982, SIUC

#### 1. Guidelines for Faculty and Administrative/Professional Employees

- a. Of the full state allocation for salary increases for faculty and administrative/professional staff, expressed as a percentage, slightly more than four-tenths of one percent (.4%) will be utilized for faculty equity adjustments and promotional increases. A similar percentage will be reserved to support equity adjustments for the administrative/professional staff, subject to the completion of the Hay Associates study. Of the remainder, approximately forty-four percent (44%) will be allocated as general increases with an equal monthly dollar amount distributed to each full-time employee, and about fifty-six percent (56%) will be distributed as merit increases. Each responsibility area shall receive for distribution a salary increase allocation proportionate to its salary base of staff eligible for increases.

- b. In any case in which a full-time employee receives a monthly increase of less than the average dollar amount of the general increase for faculty and administrative/professional staff, a letter of special justification will be submitted to the President with a copy provided to the employee.
  - c. If salary "catch-up" funds, expressed as a percentage, are allocated, they will be distributed across-the-board as a percentage of the employee's June 30, 1981 SIU salary. RAMP-defined administrators whose salary exceeded \$40,000 at June 30, 1981 will be excluded from this consideration.
2. Guidelines for Civil Service Range Employees, except those at the School of Medicine in Springfield, Illinois
- a. Eighty percent (80%) of the salary increase funds allocated by the state, expressed as a percentage, will be used to grant individual salary adjustments based upon a formula which provides larger percentage increases to lower-paid employees. Should an increase rate of eight percent (8%) be provided, individual increases will range from ten percent (10%) for the lower paid down to six percent (6%) for the highest paid with an average individual increase of six and four-tenths percent (6.4%). Should the percentage provided be other than eight percent (8%), the range of increases will be adjusted proportionally.
  - b. The remaining twenty percent (20%) of salary increase funds allocated will be utilized for increases based on merit.
  - c. Each responsibility area shall receive for distribution a salary increase allocation proportionate to its salary base of staff eligible for increases.
  - d. If salary "catch-up" funds, expressed as a percentage, are allocated, they will be distributed in a manner similar to 2.a.
3. Guidelines for Civil Service Range Employees, School of Medicine in Springfield, Illinois
- a. All permanent full-time employees hired on or before March 31, 1981 will receive a \$20 per month increase.
  - b. Fifty percent (50%) of the remaining salary increase funds will be distributed as a percentage increase of employees' June 30, 1981 salaries to those employed on or before March 31, 1981.
  - c. The remaining fifty percent (50%) of the available funds will be distributed on the basis of merit. Employees hired after December 31, 1980 will not be eligible for merit increases.
  - d. If salary "catch-up" funds, expressed as a percentage, are allocated, they will be distributed across-the-board to all Civil Service range employees employed on or before March 31, 1981, based upon their June 30, 1981 rates.



#### 4. Guidelines for Graduate Assistants

Graduate Assistant salary funds will be increased by the percentage of salary increase funds allocated by the state to faculty.

#### 5. Guidelines for Student Wages

The Student Wage increase money will be used to annualize the costs of the minimum wage placed in effect January 1, 1981.

### EXHIBIT C

#### Salary Increase Plans for Fiscal Year 1982, SIU Office of the Chancellor

##### 1. Guidelines for Administrative Staff Employees

- a. The full state allocation for salary increases, expressed as a percentage, will be distributed to administrative staff personnel.
- b. Three-eighths of this allocation will be distributed in equal dollar amounts to each full-time administrative staff employee as an across-the-board adjustment.
- c. The remaining five-eighths will be distributed as merit increases.

##### 2. Guidelines for Civil Service Range Employees

- a. The full state allocation for salary increases, expressed as a percentage, will be distributed to Civil Service range employees.
- b. Of the regular percentage allocated for distribution, three-eighths will be distributed in equal dollar amounts to each full-time Civil Service range employee as an across-the-board adjustment.
- c. The remaining five-eighths of the regular allocation will be distributed as merit increases.
- d. If "catch-up" funds are allocated, these funds will be distributed as merit increases.

Chancellor Shaw explained that each of the salary plans for SIUE, SIUC, and the Office of the Chancellor was tailored to meet the individual needs of the particular situation, and hence they were alike in some ways but also different in some ways, and he believed that this flexibility was very important. He stated that as always the case, the factors of equity, market value of positions, and merit had to be considered, so that there were three things involved in attempting to balance off, and each unit had attempted to

June 11, 1981

531

do this in the most constructive way it could. He said that there had never been unanimity about which of these three areas needed to have the greatest emphasis, but that it was something that the campuses and his office could continue to work on and to discuss. He said that the Presidents and he would be pleased to answer any questions about their respective plans.

Mr. Van Meter moved approval of the matter as presented. The motion was duly seconded. There were no questions of the Presidents or the Chancellor, and after a voice vote, the Chair declared the motion to have passed unanimously.

Under Reports and Announcements by the Chancellor of The Southern Illinois University System, Chancellor Shaw gave a report on the Application for Appeal of Craven Mackie, SIUE. He said that this was the first Board meeting scheduled more than ten days after the Board's receipt of his report on the Application. His recommendation was that the Application for Appeal not be granted. He explained that for such cases, the Bylaws provided that unless a majority vote to overrule his recommendation was acted at this meeting, the Application for Appeal shall be deemed to have been denied, and that the action which was the substance of the grievance shall stand. He said that no motion to concur in his recommendation was necessary, but if there was any Board member who desired to grant the appeal notwithstanding his recommendation, this was the meeting at which such a motion would need to be made.

The Chair asked if there were such a motion. Hearing none, the Chair said that the Chancellor's decision would stand.

Chancellor Shaw distributed a Report on State Legislation, dated June 3, 1981, a copy of which has been placed on file in the Office of the Board of Trustees. He said that the Senate had amended our appropriation bill, along with all other higher education bills, to the Governor's second cutback level, or "Governor's II" level, which left us still able to provide for an

eight percent salary increase, effective in July, and a two percent increase for all staff except RAMP-defined administrators in January, although a serious reallocation effort would be needed to meet this goal. He wanted to give particular thanks to our Senate sponsors, Senators Vadalabene and Buzbee. He said that they had done an excellent job in handling this bill both in committee and on the Senate floor. Chancellor Shaw stated that in these very difficult economic times, he believed that higher education had received very fair treatment under the circumstances, and that our Senate sponsors had had to stand very tall at times. He explained that the bill would now be heard by the House Appropriations Committee, chaired by Representative Jake Wolf, at 8:00 a.m. on June 19. He said that our sponsor in the House was Representative Bruce Richmond. He explained that a higher education subcommittee of the Appropriations Committee, chaired by Representative Wikoff, would recommend actions to the committee at that time, and as of this date we know of no specific issues which would materially change the bill. At this point, he commented, the concern was to hold to the Governor's II level. He said that a very important aspect of all this was the way that our budget was linked to the fiscal condition of the state, and particularly to the proposals by Governor Thompson on the tax rollbacks for machinery sales and for the other tax reform rollback, and if that legislation is not approved by the General Assembly, that is, if these tax reforms carry out for another year, the amount of money in question was \$200 million, and the Governor had publicly indicated at one time that if you look at the major spenders of that money that education and higher education in particular was going to have to take its fair share of those knocks. He pointed out that we were watching very closely the progress of Senate Bill 636 and Senate Bill 1064, which would roll back those tax reform measures because they would have direct implications for us, and that the



June 11, 1981

531

Governor's II level would be predicated upon those rollbacks, and if they do not occur, we would have further problems. He said that the House Committee had asked that, in anticipation of a much more dire situation than we would like to see, what would happen if we had to cut back our overall budget by ten percent. That would not be new money, but just an overall budget cut, and this was asked of the Illinois Board of Higher Education, he explained. He said that we had worked with the IBHE in preparing such a response, and he felt that it was his obligation to say that we had gone through this exercise and in order to effect a ten percent cut in our budget, you would really be looking at a zero pay increase, a twenty-five percent tuition increase, and other cutbacks in a variety of areas including the Illinois State Scholarship Commission. Chancellor Shaw said that he did not say this in order to alarm anyone, but rather to say it because it was a matter of public record that we had been asked for information regarding a ten percent cutback. He said that there was no indication that that kind of cutback would be taken seriously by anyone.

Chancellor Shaw said that with regard to the MSRP legislation, House Bill 1507, it had passed the Senate and we anticipated its passage there without any difficulty. He commented that through some legislative maneuvering, Senate Bill 646, which authorized collective bargaining for public school employees, had passed the Senate and was now in the Labor and Commerce Committee in the House. He commented that at this time we did not know what to expect of that committee or what would happen in the House, but we would continue to watch this bill.

The final legislative item Chancellor Shaw wanted to mention was Senate Bill 403, which would require the SIU Board of Trustees to establish a Coal Research Laboratory. This bill, he explained, did not receive Senate

approval, and there were other possibilities for SIU involvement in state coal policy and research, but it was really too early at this point to know how this matter would shake down.

Chancellor Shaw said that he needed to mention publicly what had happened with the Illinois State Scholarship Commission situation. He said that he had been somewhat optimistic in indicating last month that the public and private sectors had reached an agreement that we would attempt to get behind legislation to in effect pay for this year's problem out of next year's money. He had left the meeting feeling that things were looking pretty good, and then found out the following Monday that the Illinois State Scholarship Commission did not vote to go along with this proposal, and as a result of that when Mr. Matejka had to face the various legislative committees and was asked if this measure had the support of the ISSC, he had to respond "no." He said that what happens now as a result of the ISSC decision of making unmet need the basis of returning the money, those students who showed less than having a \$1,000 need are going to need to pay back \$100 and there are about 30,000 people in the state who would be affected. He said that the campuses would have to write letters to these people and try to get the money returned. For Carbondale, this means about 2,700 students and for Edwardsville, it means about 1,000 students, and both of our campuses are left with the difficult chore of retrieving dollars which had already been committed.

Under Reports and Announcements by the President of SIUE, President Lazerson announced that at the annual commencement, Dr. Patrick Riddleberger would receive the Alumni Great Teaching Award, and that Mr. Dennis Staley and Professors Schwartz and Santoni would receive the Exxon Teaching Excellence Awards.

Mr. DeStefane said that the new Student Trustee to the Board of Trustees was a senior majoring in Business with a specialization in Management Information Systems, and he introduced Mr. Patrick Calvin.

Mr. Michalic said that the new Student Trustee to the Board of Trustees was a graduate from the SIUC School of Law, and was now working on his MPA program, Mr. Stan Irvin. He explained that Mr. Irvin was not present at the meeting because he was finishing up an internship in Springfield.

The Chair stated that we had two Student Trustees here today that would not be present next month in their official capacity. He said that it had been a real pleasure working with Rick DeStefane and Mark Michalic, and he was sure that other Board members felt the same. He said that they had been extremely hard working, and he thought that the student bodies owed them a great debt of gratitude because they had represented them so well. The Chair presented each Student Trustee with a certificate for his service on the Board of Trustees.

Mr. DeStefane requested to make a farewell speech. He said the following:

In my short experience of twenty-two years, I realize that one should appreciate what one has for the duration of that particular event or service that one participates in to his fullest extent. However, no matter how high the appreciation level is at the denominated or ending state of the event or service, you still feel that you have not appreciated it as much as you should. This theory per se becomes one of reality for me today. Before stating my concluding remarks, I would like to orally express my appreciation. Firstly, I would like to thank all Board members for sharing their expertise in higher education with me. I have learned that this Board functions as one of the best overseers of educational activities in the State, and I have also witnessed a great deal of caring and concern for students by each Board member which leaves me with a positive note for the future of the SIU System.

I would like to thank the Chancellor and his staff for helping me comprehend the vast and complex makeup of the System's functions and processes and how the System relates with the external factors within the State. And appreciation is given to the President's staff for their assistance in such areas as the reorganizational structure, the Multi-Purpose Facility, the Housing Study, etc.



Individually, I would like to give a sincere thanks to John Rendleman, Tom Werner, Shawn Guyot, Dave Berry, and Bob Holder for their overwhelming support that they gave me throughout the entire year. To Steve Winnett, our University Center Financial Manager, who spent eight to twelve hours with me in an instrumental team building workshop in understanding the University Center's financial structure from its inception to present date. To my supervisor, Robert Bolesta, the Director of Student Activities, for his understanding of my time devoted toward Board business rather than business relating to his office. I would like to issue a very, very special thanks to our leader, President Lazerson. From his formal approval to the presidency back in July, 1980, my first Board meeting, President Lazerson has given great, great consideration to student input before any decision affecting this University has been implemented. This is not only my feeling, but a feeling that rests with many students on this campus. Another special thanks is owed to my cohort and friend, Mark Michalic. Without Mr. Michalic's knowledge of the SIUC subsystem, a full understanding of its activities would have been more difficult for me to obtain. The last thank you is directed to all the students who placed me in this capacity to serve them in their behalf.

In conclusion, I would like to say that the learning process that this position has offered me is definitely unmeasurable, and so are the friendships that I have developed. This friendship range is from the level of the student to the Chairman of the Board on top of the organizational structure. It has been a great honor to serve on the SIU Board of Trustees, and I am extremely proud to have been part of it.

Mr. Michalic said that was a tough act to follow, and he made the following statement:

This also ends my year too, and during the past year I have had the pleasure of serving as the Student Trustee from SIU at Carbondale. My experience has been educational as well as enjoyable. During my term I have met many people, people I have come to know as not only staff, educators, and administrators, but also as friends. This morning I would like to thank those people. Forgive me if I pass over your name, but the list is so long.

First, I would like to thank the students of SIUC for their electing me to this position and for their support. Without their confidence I would not be here today. I would also like to thank their leader and this year's Student Body President, who is also a close friend of mine, Mr. Paul Matalonis, and the Undergraduate Student Organization. Paul provided student leadership SIUC has not enjoyed for a number of years. He not only opened new channels of communication between the students and the administration, but also took it upon himself to improve relations between SIU and the City of Carbondale. The effects of his leadership will leave a positive impression on student government for years. Along these same lines, I wish to thank the Graduate Student Council and their President, Miss Deb Brown. Deb and I along with Paul worked on many projects.

Deb's outstanding ability to lead as well as voice her constituency's opinions is evidenced in her election to a second term as GSC President. The Student Trustee's office is located in the Office of Student Life. The Dean of Student Life, Dean Harvey Welch, and his excellent staff have given unselfishly of their time to make my tasks all the more easier. The Dean and his staff have become my second family. I will remember them always for all they have done for me. I would like to convey my appreciation to Dr. Dougherty, Dr. Guyon, Dr. Mace, past Vice-President Gentry, especially Dr. Swinburne, for their concern for the welfare of the student body and community welfare. I want to sincerely thank President Somit and his staff for not only their assistance but also for their friendship. I can sincerely say that we had a good working relationship, and when a problem came up I knew Dr. Somit could answer that question. On the same note, thanks to the Chancellor and his office, Dean and Don, for their assistance and their friendship. I only hope that the next Student Trustee will receive as warm a welcome. Special thanks goes to Mr. Tom Britton and Mr. Tom Busch for their fathering me and Mrs. Alice Griffin and Mrs. Carolyn Saunders for their mothering me. My parents I believe would also like to thank you.

Lastly, a debt of deep gratitude goes to the members of the Board. Even though we did not agree on every matter that was on the monthly agenda, I have come to respect and admire each Board member, each Board member's perspectives and perceptions. A very special thanks goes to my colleague and close friend now, Mr. Rick DeStefane. It has been not only a pleasure, but also an honor to serve as Student Trustee with a person of his caliber. His knowledge and experiences as well as his friendship have proven as one of my greatest rewards from this position.

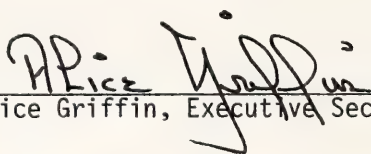
In closing, I just want to say it is unfortunate that only one student out of thousands is able to enjoy this experience. I consider myself very fortunate to have served in the capacity of Student Trustee. I will carry this experience and my memories of you in my heart for the rest of my life.

The Chair announced that a news conference had been scheduled in the International Room immediately following the executive session. He announced that lunch would be served at 12:15 p.m., in the Hickory and Redbud Rooms of the University Center, and guests would be the SIUE Deans and Directors, SIUE Faculty Senate Executive Committee for 1980-81 and 1981-82, and members of the Vice-President and Provost Search Committee.

Mr. Michalic moved that the Board go into executive session after the open meeting to discuss matters of appointment, employment or dismissal

of an employee or officer with no final action to be taken, and that the Board adjourn without delay directly from the executive session and without reconvening in open session. The motion was duly seconded, and after a voice vote the Chair declared the motion to have passed unanimously.

The time was 11:15 a.m.

  
\_\_\_\_\_  
Alice Griffin, Executive Secretary



## INDEX

## Academic Programs,

## SIUC:

- Education, major in, Ph.D., concentration in Adult and Continuing Education, reasonable and moderate extension, 121; withdrawn from IBHE, 440
- Engineering Biophysics, major in, B.S. and M.S., response to IBHE Report of Public University Program Reviews conducted in FY-79, 411-12
- Language Arts and Social Studies, major in, B.S., change in title to major in Language Arts (English and Reading), reasonable and moderate extension, 440
- Music, major in, Master of Music in Education, response to IBHE Report of Public University Program Reviews conducted in FY-79, 413-15
- Music Education, major in, B.A., B. of Music, and B. of Music in Education, response to IBHE Report of Public University Program Reviews conducted in FY-79, 412-13
- Plant and Soil Science, major in, B.S., specialization in Integrated Pest Management, reasonable and moderate extension, 121, 440
- Technical Careers (Electronic Systems), major in, B.S., off-campus program location, Chanute Air Force Base, 440
- Tool and Manufacturing Technology (Numerical Control), A.A.S., new specializations and change in title to major in Tool and Manufacturing Technology, with specializations in Machine Tool (Numerical Control) and Metal Fabrication and Process, reasonable and moderate extension, 440

## SIUE:

- Economics, major in, abolition of B.S., Department of Secondary Education, School of Education, response to IBHE Report of Public University Program Reviews conducted in FY-79, 418-19
- Geography, major in, M.A. and M.S., response to IBHE Report of Public University Program Reviews conducted in FY-79, 415-16
- Language Arts, major in, B.S., Department of Secondary Education, School of Education, abolition of degree program, 381
- Mathematics, major in, abolition of M.A., response to IBHE Report of Public University Program Reviews conducted in FY-79, 419-20; major in, M.A. and M.S., clarification of title from major in Mathematical Studies to Mathematics, reasonable and moderate extension, 440
- Social Studies, major in, B.S., Department of Secondary Education, School of Education, abolition of degree program, 381-82
- Social Work, major in, B.S., response to IBHE Report of Public University Program Reviews conducted in FY-79, 417-18
- Sociology, major in, B.S., Department of Secondary Education, School of Education, abolition of degree program, 382-83

## American Council on Education and Association of Governing Boards of Universities and Colleges, joint meeting of, report of, 131-32

## Apartment Rentals, SIUC,

- residence hall rates and Campus Housing Activity Fee, notice of proposed increase in, 264-68; increase in, 302-07
- Evergreen Terrace, apartment rental rates, notice of proposed increase in, 268-70; increase in, 307-10; use commitments, 322-34; acquisition of, 424-25

## Appeals,

- application for, Craven Mackie, SIUE, 531

application for, Leonard Langston and Frederick Moore, SIUC, 249-51  
 Architecture and Design Committee,

members named to, Carol Kimmel; William R. Norwood, ex-officio;

A. D. Van Meter, Jr., Chairman, 342

report of, 6-7, 62, 132-33, 242, 282, 345-46, 379, 438-39, 476-77, 506-07

Athletic Fee, SIUC,

retain current schedule of, 426-33, 443-49

Awards,

Fohr, John, Lindell W. Sturgis Memorial Public Service Award, Board of Trustees, 470-72

Irwin, George M., Distinguished Service Award, SIUE, 349-50

Morris, Dorothy, Distinguished Service Award, SIUC, 384-85, 426

Awards Banquet, SIUE,

report of, 472

Belleville Family Practice Center, SIUC,

open house and press conference, report of, 239

Blackburn College, SIUE,

approval of tuition and fee rates, cooperative program between SIUE and Blackburn College, 350-51

Board of Higher Education, Illinois,

alternate member, Carol Kimmel, appointed to, 342

Furman, James M., Executive Director of IBHE, resolution of appreciation, 5-6

meetings, report of, 4-6, 59-60, 130-31, 239-41, 278-81, 343-45, 377-78, 437, 473-76, 504-06

noninstructional capital improvements, FY 82, transmitted to IBHE for approval, 90-94, 463-67

response to Report of Public University Program Reviews Conducted in FY 79, 410-20

Board of Trustees,

Code of Policy, changed to Policies of the Board, discussion of, 104-05;

approval of Chapters 1, 3, 4, 5, 6, 157-228; approval of Chapter 2,

Faculty and Staff Service, 311-31

Committees and Boards, membership on,

Architecture and Design Committee, members appointed to, Carol Kimmel;

William R. Norwood, ex-officio; A. D. Van Meter, Jr., Chairman, 342

Executive Committee, members elected to, Carol Kimmel; William R. Norwood, ex-officio; George T. Wilkins, Jr., 342

Finance Committee, members appointed to, Ivan A. Elliott, Jr., Chairman;

William R. Norwood, ex-officio; Harris Rowe, 342

Illinois Board of Higher Education, alternate member appointed to, Carol Kimmel, 342

Joint Trustees Committee for Springfield Medical Education Programs, member appointed to, Harris Rowe, 342

Southern Illinois University at Edwardsville Foundation, Board of Directors, member appointed to, George T. Wilkins, Jr., 342

Southern Illinois University Foundation, SIUC, Board of Directors, members appointed to, Ivan A. Elliott, Jr., Carol Kimmel, alternate, 342

State Universities Civil Service System, Merit Board, member elected to, Ivan A. Elliott, Jr., 342; Chairman of, 436

State Universities Retirement System, Board of Trustees, member elected to, William R. Norwood, 341-42; Treasurer of, 473

# Committees and Boards, reports and activities of,

## Committee reports,

Architecture and Design Committee, report of, 6-7, 62, 132-33, 242, 282, 345-46, 379, 438-39, 476-77, 506-07

Executive Committee, report of, 6, 62, 132, 241, 282, 345, 378-79, 438, 476, 506

Finance Committee, report of, 7, 62-64, 133-34, 242-43, 282, 346, 379-80, 439, 477, 507

## Trustee reports,

American Council on Education and Association of Governing Boards of Universities and Colleges, joint meeting of, report of, 131-32

Awards Banquet, SIUE, report of, 472

Belleville Family Practice Center, SIUC, open house and press conference, report of, 239

Commencement, SIUC, report of, 58, 503-04; SIU School of Medicine, 506

Governor Thompson's visit to SIUE to announce approval of bill for the Multi-Purpose Facility at SIUE, report of, 60; Governor's press conference to sign bill for renovation of Davies Gymnasium at SIUC, report of, 61

Groundbreaking Ceremony, Multi-Purpose Facility, SIUE, report of, 502-03

Honors Day, SIUC, report of, 437

Illinois Board of Higher Education, report of, 4-6, 59-60, 130-31, 239-41, 278-81, 343-45, 377-78, 437, 473-76, 504-06

Illinois (Education) Seminar II, report of, 278

Joint Trustees Committee for Springfield Medical Education Programs, report of, 60, 281-82, 375-76, 506

Land of Goshen Chamber of Commerce Reception for President and Mrs. Earl E. Lazerson, SIUE, report of, 241

President Albert Somit, SIUC, reception for, report of, 59

Southern Illinois University Foundation, Board of Directors of, SIUC, report of, 238, 503

State Universities Civil Service System, Merit Board of, report of, 129-30, 238-39, 343, 436-37

State Universities Retirement System, Board of Trustees of, report of, 58-59, 239, 376-77, 472-73

Workshop for Illinois Student Trustees, report of, 277-78

DeStefane, Rick J., Board of Trustees, student trustee of, SIUE, 3; recognition of, 535; statement of, 535-36

Elliott, Jr., Ivan A., Finance Committee, member appointed to and appointed Chairman of, 342; Southern Illinois University Foundation, SIUC, Board of Directors, member appointed to, 342; State Universities Civil Service System, Merit Board, member elected to, 342, Chairman of, 436

Fohr, John, SIUC, presented Lindell W. Sturgis Memorial Public Service Award, 470-72

Griffin, Alice, Board Executive Secretary, salary adjustment, 39-40

Grundy, C. Richard, Board Legal Counsel, salary adjustment, 39-40

Harvey, Crete B., Trustee-Nominee, introduced, 375; confirmed by Illinois Senate, 436

Heberer, Wayne, resolution of appreciation, 437-38

Isbell, R. D., Board Treasurer, salary adjustment, 39-40

Kimmel, Carol, Architecture and Design Committee, member appointed to, 342; Board of Trustees, re-elected Secretary of, 341; Illinois Board of Higher Education, alternate member appointed to, 342; Southern Illinois University



- Foundation, SIUC, Board of Directors, alternate member appointed to, 342
- Lazerson, Earl E., appointed President of SIUE, 8-9; statement of, 9; salary adjustment, Acting President, 39-40; Land of Goshen reception for, 241
- Lesar, Hiram H., salary adjustment, Acting President, SIUC, 39-40; recognition of, 61-62; named Distinguished Service Professor, SIUC, 272-74; School of Law Building, SIUC, named in his honor, 519-21
- Meetings, executive session, report of, 54-55, 235-36, 274, 338, 372, 537-38; October meeting date changed, 55; schedule of, for 1981, 244-45
- Michalic, Mark E., Board of Trustees, student trustee of, SIUC, 3; recognition of, 535; statement of, 536-37
- Norwood, William R., Architecture and Design Committee, ex-officio member of, 342; Board of Trustees, re-elected Chairman of, 341; Executive Committee, ex-officio member of, 341; Finance Committee, ex-officio member of, 342; State Universities Retirement System, Board of Trustees, member elected to, 341-42; Treasurer of, 473
- Omnibus Motion, explanation of, 134
- Policies of the Board, changed from Code of Policy, discussion of, 104-05; approval of Chapters 1, 3, 4, 5, 6, 157-228; approval of Chapter 2, Faculty and Staff Service, 311-31
- Rowe, Harris, Finance Committee, member appointed to, 342; Joint Trustees Committee for Springfield Medical Education Programs, member appointed to, 342
- Shaw, Kenneth A., Chancellor, salary adjustment, 40-42; housing allowance for Chancellor of SIU System, 334-37
- Student Trustee Handbook, report of, 104; approval of, 141-56
- Van Meter, Jr., A. D., Architecture and Design Committee, member appointed to and appointed Chairman of, 342; Board of Trustees, re-elected Vice-Chairman of, 341
- Wilkins, Jr., George T., Executive Committee, member elected to, 341; Southern Illinois University at Edwardsville Foundation, Board of Directors, member appointed to, 342
- Bond Retirement Fee, SIUC, notice of change in title to Revenue Bond Fee, notice of proposed increase in, 255-57; increase in, 289-95
- Broadbooks, Wendy, SIUC, introduced as Constituency Head, representing the Graduate Student Council, 4
- Broadcasting Service, SIUC, reappointment of members of Community Advisory Boards for the stations of, 385-86
- Brown, Deborah, SIUC, introduced as Constituency Head, President, Graduate Student Council, re-elected, 497
- Budget, FY 1981: Annual Internal Budget for Operations, 69-75  
release of funds and architectural and engineering selection, various capital projects, 12-13  
salary adjustments, faculty-administrative payroll requiring Board of Trustees approval, 39-42  
FY 1982: IBHE Operating Budget Recommendations for Fiscal Year 1982, summary of, 367-71  
RAMP guidelines for FY 1982, 19-29  
Resource Allocation and Management Program (RAMP) Planning Documents: Planning Statements, Program Reviews, and New Program Requests, SIUC, 30-33; Planning Statements and Program Reviews, School of Medicine, SIUC, 33-34; Planning Statements, Program Reviews, and New Program

Requests, SIUE, 34-38; Final Budget Submissions for New Program Requests, Expanded/Improved Program Requests, and Special Analytical Study for Library Resources for Developing Professional Programs, SIUE, 75-80; Final Budget Submissions for New Program Requests, SIUC, 81-87; Expanded/Improved Program Requests, School of Medicine, SIUC, 88-90; Amendment to Planning Statements, Program Reviews, and New Program Requests, SIUC, 229-33

Resource Allocation and Management Program (RAMP) Submissions:

Capital Budget Requests, 42-53; Operating Budget Request, 106-09; Capital Budget Priorities, 110-19; amendment to Operating Budget Request, 234; amendment to Capital Budget Request (Clinical Support and Services Facility, School of Medicine, SIUC), 253-54

Salary increase plans for FY 82, 524-31

Temporary financial arrangements for FY 82, 514-15

Buffum, Warren, SIUC,

named Acting Vice-President for Financial Affairs, 356; named Vice-President for Financial Affairs, 497-98

Bylaws and Statutes of the Board of Trustees,

amendments to,

revised Policies of the Board of Trustees and amendment to V Bylaws 8, intention of the Statutes and policies and approval of implementing statements by the Chancellor, 157-228

Campus Housing Activity Fee, SIUC,

residence hall rates and apartment rentals, notice of proposed increase in, 264-68; increase in, 302-07

Capital improvements, noninstructional, plans for, FY 82, transmitted to IBHE for approval, 90-94, 463-67

Capital Improvements, SIUC,

Buildings,

Davies Gymnasium, Governor's press conference to sign bill for renovation, report of, 61; approval of plans and specifications and award of contracts by the Capital Development Board, 347-48

Grinnell Hall, replacement of roof, approval of plans and specifications and award of contract, 11-12

Residence Halls, roof replacements, project approval and selection of architect, 512-13

Schneider Hall, replacement of heating and cooling piping, project approval, selection of architect, and authority for approval of plans and specifications and award of contract, 481-82

Other, SIUC,

Energy Management System, approval of plans and specifications and award of contract by the Capital Development Board, 64-65

Parking Lot No. 18, approval of plans and specifications and award of contract, 513-14

Parking Lots No. 18 and No. 63, improvements to, project approval and selection of architect, 441-42

Remodeling for Handicapped, Phase II, approval of plans and specifications and award of contract by the Capital Development Board, 135-36

WUSI-TV Transmitter, SIUC, replacement of, expanded project approval, selection of architect, 246-48

Capital Improvements, SIUE,

Buildings,

- East St. Louis Center, Broadview renovations, approval of plans and specifications and award of contracts by the Capital Development Board, install automatic elevator, 477-78; award of contracts by the Capital Development Board, replacement windows, 508-09
- Multi-Purpose Facility, Governor's visit to SIUE to announce approval of bill, report of, 60; approval of revised plans and specifications, 383-84; award of contracts by the Capital Development Board, 479-80; groundbreaking ceremony of, 489, 502-03
- Performing Arts Facility, increase in project budget, approval of plans and specifications, and authority to award contracts, 137-38
- Other, SIUE,
  - Energy Management System, approval of plans and specifications, authorization for supplemental University funding, and concurrence in the award of contracts by the Capital Development Board, 67-69
- Carbondale, City of,
  - presentation of Carbondale Jug to SIU from City Council, 125-26
- Carnegie Council Report,
  - plans for discussion of "Imperatives for Higher Education," 119-21
- Central Illinois Public Service Company, SIUC,
  - easement to, airport road natural gas line, 283; easement to, Pleasant Hill Road Overpass, 510
- Chancellor, SIU System,
  - salary adjustment, 40-42; housing allowance for, 334-37
- Code of Policy,
  - amendments to,
    - Edwardsville, City of, campus property within city limits, SIUE, designation of, 66-67
    - Flight Training, SIUC, charges for, increase in, 14-16
    - Tuition/fee installment plan, SIUC, proposed, 122-25
  - changed to Policies of the Board, discussion of, 104-05; approval of Chapters 1, 3, 4, 5, 6, 157-228; approval of Chapter 2, Faculty and Staff Service, 311-31
- Commencement, SIUC,
  - report of, 58, 503-04; SIU School of Medicine, 506
- Community Advisory Boards, SIUC,
  - for the stations of the Broadcasting Service, reappointment of members of, 385-86
- Computers, SIUC,
  - ratification of IBM computer system lease purchase agreement, 10
- Constituency Heads, introduced,
  - Broadbooks, Wendy, representing the Graduate Student Council, SIUC, 4
  - Brown, Deborah, President, Graduate Student Council, SIUC, re-elected, 497
  - Daugherty, Chuck, Chairman, Administrative and Professional Staff Council, SIUC, 3
  - Hardenbergh, William, Chairman, Graduate Council, SIUC, 521
  - Hengehold, Jerry, Chairman, University Staff Senate, SIUE, 4
  - Hopson, Dan, representing the Dean's Council, SIUC, 521
  - Kleinau, Marvin, President, Faculty Senate, SIUC, 3; re-elected, 497
  - Matalonis, Paul, President, Undergraduate Student Organization, SIUC, 4
  - McCowen, Phyllis, Chairperson, Civil Service Employees Council, SIUC, 3; re-elected, 521
  - Mosser, John, President, Student Senate, SIUE, 502
  - O'Neal, Gene, Chairman, University Staff Senate, SIUE, 502
  - Ostenburg, Pat, representing the Graduate Council, SIUC, 3



- Pyke, Willie O., President, Faculty Senate, SIUE, 502  
 Rendleman, John, President, Student Senate, SIUE, 4  
 Rogers, Todd, President, Undergraduate Student Organization, SIUC, 521  
 Ziegler, Robert, President, Faculty Senate, SIUE, 4
- Cooperative Program, SIUE,  
 approval of tuition and fee rates, between SIUE and Blackburn College, 350-51
- Daugherty, Chuck, SIUC,  
 introduced as Constituency Head, Chairman, Administrative and Professional  
 Staff Council, 3
- Davies Gymnasium, SIUC,  
 Governor's press conference to sign bill for renovation, report of, 61;  
 approval of plans and specifications and award of contracts by the Capital  
 Development Board, 346-67
- DeStefane, Rick J., SIUE,  
 Board of Trustees, student trustee of, 3, recognition of, 535; statement of,  
 535-36
- Distinguished Service Professor, SIUC,  
 Hiram H. Lęsar named, 272-74
- Easements,  
 Central Illinois Public Service Company, airport road natural gas line, SIUC,  
 283; Pleasant Hill Road Overpass, SIUC, 510  
 Egyptian Electric Cooperative Association, Pleasant Hill Road Overpass, SIUC,  
 511
- East St. Louis Center, SIUE,  
 Broadview renovations, approval of plans and specifications and award of  
 contracts by the Capital Development Board, install automatic elevator,  
 477-78; proposal to name dance studio (Lenwood Morris Studio), 488-89;  
 Broadview renovations, award of contracts by the Capital Development Board,  
 replacement windows, 508-09
- Economics, SIUE,  
 major in, abolition of B.S., Department of Secondary Education, School of  
 Education, response to IBHE Report of Public University Program Reviews  
 conducted in FY-79, 418-19
- Education, SIUC,  
 major in, Ph.D., concentration in Adult and Continuing Education, reasonable  
 and moderate extension, 121; withdrawn from IBHE, 440
- Edwardsville, City of,  
 campus property within city limits, SIUE, designation of, 66-67
- Egyptian Electric Cooperative Association, SIUC,  
 easement to, Pleasant Hill Road Overpass, 511
- Elliott, Jr., Ivan A.,  
 Finance Committee, member appointed to and appointed Chairman of, 342;  
 Southern Illinois University Foundation, SIUC, Board of Directors, member  
 appointed to, 342; State Universities Civil Service System, Merit Board,  
 member elected to, 342; Chairman of, 436
- Energy Management System, SIUC,  
 approval of plans and specifications and award of contract by the Capital  
 Development Board, 64-65
- Energy Management System, SIUE,  
 approval of plans and specifications, authorization for supplemental  
 University funding, and concurrence in the award of contracts by the  
 Capital Development Board, 67-69

- Engineering Biophysics, SIUC,  
major in, B.S., and M.S., response to IBHE Report of Public University  
Program Reviews conducted in FY-79, 411-12
- Evergreen Terrace, SIUC,  
apartment rental rates, notice of proposed increase in, 268-70; increase in,  
307-10; use commitments, 332-34, acquisition of, 424-25
- Executive Committee,  
report of, 6, 62, 132, 241, 282, 345, 378-79, 438, 476, 506
- Executive Session,  
report of, 54-55, 235-36, 274, 338, 372, 537-38
- Fees,  
Athletic Fee, SIUC, retain current schedule, 426-33, 443-49  
Bond Retirement Fee, SIUC, notice of change in title to Revenue Bond Fee,  
notice of proposed increase in, 255-57; increase in, 289-95  
Campus Housing Activity Fee, SIUC, residence hall rates and apartment  
rentals, notice of proposed increase in, 264-68; increase in, 302-07  
Flight Training, SIUC, charges for, increase in, 14-16  
Revenue Bond Fee, SIUC, notice of change in title from Bond Retirement Fee,  
notice of proposed increase in, 255-57; increase in, 289-95  
Student Activity Fee, SIUC, additional funding for the Students' Attorney  
Program, notice of proposed increase in, 260-64; increase in, 299-302  
Student Recreation Fee, SIUC, notice of proposed increase in, 258-60;  
increase in, 295-99  
Tuition and Fee Rates, SIUE, approval of, for cooperative program with  
Blackburn College, 350-51  
Tuition/fee installment plan, SIUC, proposed, 122-25; reauthorization of, 246  
Tuition rates for Fiscal Year 1982, notice of proposed increases in, 357-62;  
increases in, 397-410  
University Center Fee, SIUE, notice of proposed increase in, 387-90;  
deferred, 454; increase in, 484-88
- Finance Committee,  
report of, 7, 62-64, 133-34, 242-43, 282, 346, 379-80, 439, 477, 507
- Flight Training, SIUC,  
charges for, increase in, 14-16
- Fohr, John, SIUC,  
presented Lindell W. Sturgis Memorial Public Service Award, Board of  
Trustees, 470-72
- Furman, James M.,  
Executive Director of IBHE, resolution of appreciation, 5-6; honorary degree  
(Doctor of Education), SIUE, 284-85
- Geography, SIUE,  
major in, M.A. and M.S., response to IBHE Report of Public University Program  
Reviews conducted in FY-79, 415-16
- Griffin, Alice,  
Board Executive Secretary, salary adjustment, 39-40
- Grinnell Hall, SIUC,  
replacement of roof, approval of plans and specifications and award of  
contract, 11-12
- Gruny, C. Richard,  
Board Legal Counsel, salary adjustment, 39-40
- Guyon, John C., SIUC,  
named Vice-President for Academic Affairs and Research, 497-98

- Hardenbergh, William, SIUC,  
introduced as Constituency Head, Chairman, Graduate Council, 521
- Harvey, Crete B., Board of Trustees, Trustee-Nominee, introduced, 375;  
confirmed by Illinois Senate, 436
- Heberer, Wayne,  
resolution of appreciation, 437-38
- Hengehold, Jerry, SIUE,  
introduced as Constituency Head, Chairman, University Staff Senate, 4
- Hindersman, Charles H., SIUC,  
introduced as new Acting Vice-President for University Relations, 515
- Honorary degrees,  
James M. Furman, Doctor of Education, SIUE, 284-85  
Grace Murray Hopper, Doctor of Science, SIUE, 285-87
- Honors Day, SIUC,  
report of, 437
- Hopper, Grace Murray,  
honorary degree (Doctor of Science), SIUE, 285-87
- Hopson, Dan, SIUC,  
introduced as Constituency Head, representing the Dean's Council, SIUC, 521
- Housing, SIUC,  
Evergreen Terrace apartment rental rates, notice of proposed increase in,  
268-70; increase in, 307-10; use commitments, 332-34; acquisition of,  
424-25  
residence hall rates, apartment rentals, and Campus Housing Activity Fee,  
notice of proposed increase in, 264-68; increase in, 302-07
- Housing, SIUE,  
development plan, 454-63
- Illinois (Education) Seminar II,  
report of, 278
- Illinois Educational Consortium,  
waiver of annual meeting and election of directors of, 442-43
- Intercollegiate Athletics, SIUC,  
change of submission date of report, 139-40, 353-56; retain current Athletic  
Fee schedule, 426-33, 443-49; administration of, shifted to Vice-President  
for Student Affairs rather than Vice-President for University Relations,  
449-50
- Irwin, George M.,  
Distinguished Service Award, SIUE, 349-50
- Isbell, R. D.,  
Board Treasurer, salary adjustment, 39-40
- Joint Trustees Committee for Springfield Medical Education Programs,  
report of, 60, 281-82, 375-76, 506
- Kimmel, Carol,  
Architecture and Design Committee, member appointed to, 342; Board of  
Trustees, re-elected Secretary of, 341; Illinois Board of Higher Education,  
alternate member appointed to, 342; Southern Illinois University Foundation,  
SIUC, Board of Directors, alternate member appointed to, 342
- Kleinau, Marvin, SIUC,  
introduced as Constituency Head, President, Faculty Senate, 3; re-elected,  
497



- Langston, Leonard, SIUC,  
 application for appeal of, and Frederick Moore, 249-51
- Language Arts, SIUE,  
 major in, B.S., Department of Secondary Education, School of Education,  
 abolition of degree program, 381
- Language Arts and Social Studies, SIUC,  
 major in, B.S., change in title to major in Language Arts (English and  
 Reading), reasonable and moderate extension, 440
- Law Building, School of, SIUC,  
 named in honor of Hiram H. Lesar, 519-21
- Lazerson, Earl E., SIUE,  
 appointed President of SIUE, 8-9; statement of, 9; Acting President of SIUE,  
 salary adjustment, 39-40; Land of Goshen Chamber of Commerce reception for,  
 report of, 241
- Legislative Activity,  
 report on, 53-54, 254, 420-24, 450-53, 492-94, 531-34
- Lesar, Hiram H., SIUC,  
 Acting President of SIUC, salary adjustment, 39-40; recognition of, 61-62;  
 named Distinguished Service Professor, SIUC, 272-74; School of Law Building  
 named in his honor, 519-21
- Mace, George R., SIUC,  
 resigned as Vice-President for University Relations, 498
- Mackie, Craven, SIUE,  
 application for appeal of, 531
- Matalonis, Paul, SIUC,  
 introduced as Constituency Head, President, Undergraduate Student  
 Organization, 4
- Mathematics, SIUE,  
 major in, abolition of M.A., response to IBHE Report of Public University  
 Program Reviews conducted in FY-79, 419-20; major in, M.A. and M.S.,  
 clarification of title from major in Mathematical Studies to Mathematics,  
 reasonable and moderate extension, 440
- McCowen, Phyllis, SIUC,  
 introduced as Constituency Head, Chairperson, Civil Service Employees  
 Council, 3; introduced as re-elected, 521
- Meetings, Board of Trustees,  
 executive session, report of, 54-55, 235-36, 274, 338, 372, 537-38  
 October meeting date changed, 55; schedule of, for 1981, 244-45
- Michalic, Mark E., SIUC,  
 Board of Trustees, student trustee of, 3; recognition of, 535; statement of,  
 536-37
- Moore, Frederick, SIUC,  
 application for appeal of, and Leonard Langston, 249-51
- Morris, Dorothy,  
 Distinguished Service Award, SIUC, 384-85, 426
- Morris, Lenwood, SIUE,  
 proposal to name dance studio (Lenwood Morris Studio), East St. Louis  
 Center, 488-89
- Mosser, John, SIUE,  
 introduced as Constituency Head, President, Student Senate, 502
- Multi-Purpose Facility, SIUE,  
 Governor's visit to SIUE to announce approval of bill, report of, 60;

approval of revised plans and specifications, 383-84; award of contracts by the Capital Development Board, 479-80; groundbreaking ceremony of, 489, 502-03

Music, SIUC,

major in, Master of Music in Education, response to IBHE Report of Public University Program Reviews conducted in FY-79, 413-15

Music Education, SIUC,

major in, B.A., B. of Music, and B. of Music in Education, response to IBHE Report of Public University Program Reviews conducted in FY-79, 412-13

Norwood, William R.,

Architecture and Design Committee, ex-officio member of, 342; Board of Trustees, re-elected Chairman of, 341; Executive Committee, ex-officio member of, 341; Finance Committee, ex-officio member of, 342; State Universities Retirement System, Board of Trustees of, member elected to, 341-42; Treasurer of, 473

Omnibus Motion,

explanation of, 134

O'Neal, Gene, SIUE,

introduced as Constituency Head, Chairman, University Staff Senate, 502

Ostenburg, Pat, SIUC,

introduced as Constituency Head, representing the Graduate Council, 3

Parking Lots, SIUC,

improvements to, No. 18 and No. 63, project approval and selection of architect, 441-42; No. 18, approval of plans and specifications and award of contract, 513-14

Payroll, SIUE,

changes in faculty-administrative, Edwardsville, 483-84, 516-19

Performing Arts Facility, SIUE,

increase in project budget, approval of plans and specifications, and authority to award contracts, 137-38

Phi Delta Kappa,

selection of young leaders of education, 453-54

Physical Components, SIUC,

approval to name Room 240 of J. W. Neckers Building after Kenneth A. Van Lente and Room 440 of J. W. Neckers Building after Otis B. Young, 495-97

Plant and Soil Science, SIUC,

major in, B.S., specialization in Integrated Pest Management, reasonable and moderate extension, 121, 440

Pleasant Hill Road Overpass, SIUC,

easement to Central Illinois Public Service Company, 510; easement to Egyptian Electric Cooperative Association, 511

Policies of the Board,

amendments to:

Athletic Fee, SIUC, retain current schedule, 426-33, 443-49

Bond Retirement Fee, SIUC, notice of change of title to Revenue Bond Fee, notice of proposed increase in, 255-57; increase in, 289-95

Evergreen Terrace apartment rental rates, SIUC, notice of proposed increase in, 268-70; increase in, 307-10

Residence hall rates, apartment rentals, and Campus Housing Activity Fee, SIUC, notice of proposed increase in, 264-68; increase in, 302-07

- Residency status policies, changes in, and offset against non-resident tuition, 362-67; changes in, 391-97
- Revenue Bond Fee, SIUC, notice of change of title from Bond Retirement Fee, notice of proposed increase in, 255-57; increase in, 289-95
- Student Activity Fee, SIUC, additional funding for the Students' Attorney Program, notice of proposed increase in, 260-64; increase in, 299-302
- Student Recreation Fee, SIUC, notice of proposed increase in, 258-60; increase in, 295-99
- Tuition/fee installment plan, SIUC, reauthorization of, 246
- Tuition rates increases for Fiscal Year 1982, notice of proposed increases in, 357-62; increases in, 397-410
- University Center Fee, SIUE, notice of proposed increase in, 387-90; deferred, 454; increase in, 484-88
- University Personal Property, use of, notice of, 490-92; approved, 522-24 changed from Code of Policy, discussion of, 104-05; approval of Chapters 1, 3, 4, 5, 6, 157-228; approval of Chapter 2, Faculty and Staff Service, 311-31
- Property, Use of University Personal, notice of, 490-92; approved, 522-24
- Purchase Orders and Contracts, report of, 9, 64, 134, 243, 282, 347, 380, 440, 477, 508
- Pyke, Willie O., SIUE, introduced as Constituency Head, President, Faculty Senate, 502
- Quasi-Endowment, SIUE, creation of, to support student scholarships, 287-88
- Reasonable and Moderate Extensions and Off-Campus Program Locations, information report, 121, 440
- Remodeling for Handicapped, SIUC, Phase II, approval of plans and specifications and award of contract by the Capital Development Board, 135-36
- Rendleman, John, SIUE, introduced as Constituency Head, President, Student Senate, 4
- Reorganization, SIUE, internal administrative, 96-103; completed, 519
- Residence Hall Rates, SIUC, apartment rentals, and Campus Housing Activity Fee, notice of proposed increase in, 264-68; increase in, 302-07
- Residence Halls Roof Replacements, SIUC, project approval and selection of architect, 512-13
- Residency Status Policies, notice of changes in, and offset against non-resident tuition, 362-67; changes in, 391-97
- Revenue Bond Fee, SIUC, notice of change in title from Bond Retirement Fee, notice of proposed increase in, 255-57; increase in, 289-95
- Rogers, Todd, SIUC, introduced as Constituency Head, President, Undergraduate Student Organization, 521
- Rowe, Harris, Finance Committee, member appointed to, 342; Joint Trustees Committee for Springfield Medical Education Programs, member appointed to, 342



- Salaries,
  - adjustment in, Chancellor, Kenneth A. Shaw, 40-42
  - adjustment in, Executive Secretary, Alice Griffin; Board Treasurer, R. D. Isbell; Board Legal Counsel, C. Richard Grunty; Acting President, SIUE, Earl E. Lazerson; Acting President, SIUC, Hiram H. Lesar, 39-40
  - increase plans for FY 82, 524-31
  - President, SIUE, Earl E. Lazerson, 8
- Schneider Hall, SIUC,
  - replacement of heating and cooling piping, project approval, selection of architect, and authority for approval of plans and specifications and award of contract, 481-82
- Scholarships, SIUE,
  - Quasi-endowment, creation of, to support, 287-88
- Search Procedures,
  - Chair to review, 467-68
- Shaw, Kenneth A.,
  - Chancellor, salary adjustment, 40-42; housing allowance for Chancellor of SIU System, 334-37
- Social Studies, SIUE,
  - major in, B.S., Department of Secondary Education, School of Education, abolition of degree program, 381-82
- Social Work, SIUE,
  - major in, B.S., response to IBHE Report of Public University Program Reviews conducted in FY-79, 417-18
- Sociology, SIUE,
  - major in, B.S., Department of Secondary Education, School of Education, abolition of degree program, 382-83
- Somit, Albert, SIUC,
  - reception for President, report of, 59
- Southern Illinois University at Edwardsville,
  - internal administrative reorganization of, 96-103; completed, 519
- Southern Illinois University Foundation, SIUC,
  - Board of Directors of, report of, 238, 503; members appointed to, Ivan A. Elliott, Jr., Carol Kimmel, alternate, 342
- State Universities Civil Service System,
  - Merit Board of, report of, 129-30, 238-39, 343, 436-37; member elected to, Ivan A. Elliott, Jr., 342; Chairman of, 436
- State Universities Retirement System,
  - Board of Trustees of, report of, 58-59, 239, 376-77, 472-73; member elected to, William R. Norwood, 341; Treasurer of, 473
- Step Pay Plan,
  - decision not to institute in FY 82, 453
- Student Activity Fee, SIUC,
  - additional funding for the Students' Attorney Program, notice of proposed increase in, 260-64; increase in, 299-302
- Student Housing Development Plan, SIUE,
  - 454-63
- Student Recreation Fee, SIUC,
  - notice of proposed increase in, 258-60; increase in, 295-99
- Student Trustee Handbook,
  - report of, 104; approval of, 141-56
- Student Trustees Workshop, Illinois,
  - report of, 277-78

- Technical Careers (Electronic Systems), SIUC,  
 major in, B.S., off-campus program location, Chanute Air Force Base, 440
- Thompson, James R.,  
 Governor's visit to SIUE to announce approval of bill for the Multi-Purpose Facility at SIUE, report of, 60; Governor's press conference to sign bill for renovation of Davies Gymnasium at SIUC, report of, 61
- Tool and Manufacturing Technology (Numerical Control), SIUC,  
 A.A.S., new specializations and change in title to major in Tool and Manufacturing Technology, with specializations in Machine Tool (Numerical Control) and Metal Fabrication and Process, reasonable and moderate extension, 440
- Tuition,  
 Non-resident tuition, notice of changes in residency status policies and offset against, 362-67; changes in, 391-97  
 Tuition and fee rates, SIUE, approval of, for cooperative program with Blackburn College, 350-51  
 Tuition/fee installment plan, SIUC, proposed, 122-25; reauthorization of, 246  
 Tuition rates for Fiscal Year 1982, notice of proposed increases in, 357-62; increases in, 397-410
- University Center, SIUE,  
 recommendation for naming of new meeting rooms in, 352
- University Center Fee, SIUE,  
 notice of proposed increase in, 387-90; deferred, 454; increase in, 484-88
- Van Lente, Kenneth A., SIUC,  
 Room 240 of J. W. Neckers Building named after, 495-97
- Van Meter, Jr., A. D.,  
 Architecture and Design Committee, member appointed to and appointed Chairman of, 342; Board of Trustees, re-elected Vice-Chairman of, 341
- Vice-President for Academic Affairs and Research, SIUC,  
 named, John C. Guyon, 497-98
- Vice-President for Financial Affairs, SIUC,  
 named Acting, Warren Buffum, 356; named, Warren Buffum, 497-98
- Vice-President for Student Affairs, SIUC,  
 administration of Intercollegiate Athletics shifted from Vice-President for University Relations to, 449-50
- Vice-President for University Relations, SIUC,  
 resigned from, George R. Mace, 498; named Acting, Charles H. Hindersman, 515
- Wilkins, Jr., George T.,  
 Executive Committee, member elected to, 341; Southern Illinois University at Edwardsville Foundation, Board of Directors, member appointed to, 342
- WUSI-TV Transmitter, SIUC,  
 replacement of, expanded project approval, selection of architect, 246-48
- Young, Otis B., SIUC,  
 Room 440 of J. W. Neckers Building named after, 495-97
- Ziegler, Robert, SIUE,  
 introduced as Constituency Head, President, Faculty Senate, 4









